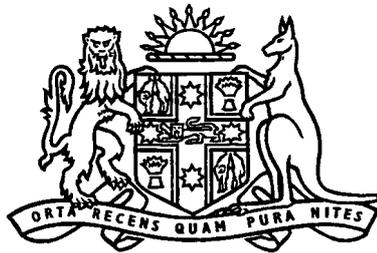


# **Budget Estimates**

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**2004-05**



**New South Wales**

**Budget Paper No. 3**

**Volume 1**



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# INTRODUCTION

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Budget Paper No. 3 provides an analysis of the financial and non-financial performance of general government agencies.

Under each Minister's portfolio, commentary is provided on agency expenditure trends, recent developments and strategic directions. Overviews of expenses and asset acquisitions are also provided.

Financial statements on an accrual basis are presented for each agency. These include the Operating Statement, Cash Flow Statement and Statement of Financial Position.

*The Operating Statement* details the major categories of expenses and revenues of agencies. The key aggregate is the Net Cost of Services, which is the difference between expenses, retained revenue and the gain/loss on disposal of noncurrent assets. For those agencies which receive a direct appropriation from Parliament, the Net Cost of Services is funded by revenue (mainly taxation) raised from the community as a whole.

For those agencies, which do not receive direct appropriations, the difference between revenues and expenses is the surplus (deficit) available to further the objectives of the agency or be distributed to the Consolidated Fund to support core government services to the community. A deficit would need to be funded from the agency's cash holdings or through borrowings.

The Government incurs expenditure as a result of providing services to the community. Under accrual accounting the operating statement of an agency records expenses when they occur. This varies from cash accounting which records expenditure when the payment is made. The major categories of expenses shown on this statement include employee related costs, operating costs, maintenance of assets, depreciation and amortisation of assets, grants and subsidies provided to other entities, and other expenses.

Similarly, revenues are shown when the agency is entitled to receive the funds although the cash may be received in a different period. Revenues are dissected into sales of goods and services, investment income, grants and contributions and other revenue.

*The Cash Flow Statement* details the cash impacts of agency activities including the cash appropriations sourced from taxation. The movement in cash disclosed in the statement equates to the difference between the opening and closing cash balances in the Statement of Financial Position. In addition, the net cash flow from operating activities shown on the cash flow statement is reconciled to the Net Cost of Services (or surplus/deficit) in the operating statement.

*The Statement of Financial Position* details the assets and liabilities of the agency with the difference being the net investment by the community in the form of equity in that agency. Assets and liabilities are dissected into current (convertible into cash or paid/received within the next 12 months), or non current (paid/received after 12 months).

## **PROGRAM STATEMENTS**

Where agencies receive direct Budget support these activities are grouped into programs. Programs in turn are grouped into program areas. The underlying structure for these agencies is:

- Minister: highest level at which funds are appropriated.
- Agency: department or authority (e.g. the Attorney General's Department).
- Program Area: grouping of programs with common goals (e.g. Justice Services).
- Program: individual program within a program area (e.g. Human Rights Services).

*Program Statements* - The format of the statement varies depending on whether information is published on outputs and outcomes or activities for the program. Each program statement includes narrative material - program objectives and program description – as well as staffing and a detailed operating statement.

The *program title* is relatively concise, the intention being that it convey sufficient information to enable an interested reader to grasp in general terms what government functions or responsibilities are subsumed under the program.

*Program objectives* are statements of the broad aims of the program and indicate why the State is involved in the area.

The *program description* explains the activities which are grouped together within the program. The program description differs from the program objectives in that it indicates *how* the program is undertaken, rather than *why*.

From this point on the content of the program statements varies, depending upon whether information on outputs (and in selected cases, outcomes) is being published.

For those programs where information on outputs and outcomes is being published, the program statement is presented on the following basis:

- ◆ *outcomes* – the intended effects or impacts on the community, environment or economy which the Government is trying to influence through agency activities. Outcomes may be stated qualitatively or quantitatively and the information published is usually an *indicator* of the actual effect or impact on the community and reflects the degree of influence achieved. For example, a road safety outcome could be described quantitatively as *road deaths not exceeding x number per 100,000 of population*. In this case, the outcome indicator would be the actual number of road deaths per 100,000 of population.
- ◆ *outputs* – programs, goods and services or a response capacity produced by agencies to contribute to achieving the Government’s desired outcomes. Outputs can be described very specifically (individual outputs) or more collectively (output groups). The output information published usually indicates the *number of key outputs* produced. In the road safety example cited above, one group of outputs could be *driver and vehicle licensing services*, with key outputs including *driving tests conducted* and *motor vehicles registered*.
- ◆ total average staffing for the program which represents the number of staff engaged on outputs produced by the program. These staff figures represent an estimate of annual average staffing, including temporary and short term “casual staffing”, expressed on an equivalent full-time (EFT) basis. They are a guide to the *average number* of staff who might be employed during the year on a particular program based on the funds intended to be spent on the program. The figures include staff charged both to recurrent services and to capital works and services. Where program costs consist of contributions to other bodies (e.g. transport authorities), staff figures for these bodies are not included.

Where outcome/output information is not published, the total average staffing is dissected into major *activities* undertaken and the level of EFT staff involved in these activities. The activities have concise titles which follow logically from the program description. The full range of activities within the program is covered although relatively minor activities may not be discretely specified.

From this point onwards the format of the program statements converges, with an operating statement being presented in the same format as the agency presentation except that “grants and subsidies”, “other services” and “retained revenues” categories are further dissected to provide insight into the nature of the payment or receipt.

Also shown is the amount to be spent on asset acquisitions for each program, which details the total level of purchases of property, plant and equipment, being planned by the agency.

## BUDGET PERFORMANCE INFORMATION

In 2004-05 all Budget-funded general government agencies prepared a Results and Services Plan (RSP). The RSP sets out the main outcomes and outputs for an agency and focusses on its core activities and how resources will be brought to bear to achieve these outcomes and outputs. The RSP is designed to support decision making by the agency and the Budget Committee of Cabinet.

The RSP thus demonstrates the relationship between the services that an agency delivers and the results that it is working towards. It requires agencies to articulate their key results and services, and the links between them. The RSP provides the means for identifying focussed performance indicators as well as the key risks associated with achieving planned performance.

The plans should improve resource allocation and management by linking the Government's planned results with the resources available and allocated to agencies, both recurrent and capital. Importantly, the RSP will also serve as a focal point for improving performance management in agencies.

Good performance management requires Government priorities, objectives and performance expectations to be aligned at all levels in an agency. The RSP process supports this in a number of ways. It helps to clarify the performance expectations that Ministers agree with the Budget Committee of Cabinet. It also improves integration between planning and reporting by encouraging agencies to develop a core set of performance information that is useful for decision-making and meets their performance reporting needs.

Improved performance management is also reinforced through the RSP's focus on service delivery. The Government's Total Asset Management policy requires agencies to manage assets for optimal service delivery over the long term, and through the RSP encourages agencies to align their asset planning and management practices with their service delivery priorities and strategies. Chapter 4 of Budget Paper No. 4 explains in more detail how Treasury is moving to integrate asset management with the budget process.

Treasury is examining how the range and quality of financial and non-financial performance reported in budget papers can be aligned with the RSP. As the RSP process is bedded down, information on agencies' contribution to results as well as their service delivery performance will begin to supplement program statement information. Improving the consistency of performance reporting will allow readers to gauge more readily:

- ◆ the results towards which agencies work;
- ◆ the strategies which agencies employ in pursuit of results;
- ◆ the quality and efficiency of service delivery, in addition to the numbers of key services produced;

- ◆ the effectiveness of agency services in contributing towards results; and
- ◆ the “resource effort” in terms of agency expenses, asset utilisation and staffing.

## **AGENCY RISK MANAGEMENT**

Effective agency-level risk management helps reduce aggregate, sectoral and program/service/project level risk. In respect of good risk management practices, Treasury’s main function is to establish incentives and maintain processes that encourage agencies to manage their risks appropriately.

This approach is fundamental to the Financial Management and Commercial Policy Frameworks, and is incorporated in:

- ◆ the Results and Services Plan approach for all general government agencies;
- ◆ Statements of Business Intent for non-corporatised Public Trading Enterprises and Statements of Corporate Intent for State Owned Corporations;
- ◆ risk management reviews of agencies covered by the *Public Authorities (Financial Arrangements) Act 1987*;
- ◆ *Risk Management and Internal Control Toolkit* and the *Statement of Best Practice for Internal Control and Audit*;
- ◆ the *Total Asset Management Manual*, which incorporates assessment and decision making tools on risk management, economic and financial appraisal and value management;
- ◆ *Working with Government: Guidelines for Privately Financed Projects* (November 2001), which provides a framework in which the private sector may provide public infrastructure and certain supporting services; and
- ◆ the policy on procurement reform to be introduced on 1 July 2004 that involves new monitoring procedures to manage procurement risks.

# THE LEGISLATURE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>The Legislature</b>			
Total Expenses .....	<b>101.7</b>	<b>103.8</b>	<b>2.1</b>
Asset Acquisitions .....	<b>2.7</b>	<b>2.2</b>	<b>-15.3</b>

The Legislature comprises the Legislative Council and the Legislative Assembly. Both Houses are directly elected by the people of New South Wales and together form one arm of the system of responsible government.

The functions of Parliament are wide-ranging and include the making of laws, control of State finances, oversight and scrutiny of Executive Government operations and the provision of a forum to discuss matters of concern or importance to the public.

The Legislative Council, Legislative Assembly and Joint House Departments provide procedural, administrative and support services to assist Members in the performance of their parliamentary and constituency duties, both at Parliament House and in the 94 Legislative Assembly electorate offices (Murray Darling has two offices) throughout the State.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Legislature's expenditure over the last five years has increased as a consequence of a number of factors including changes to Members' entitlements and provision of a wide area computer network to each of the 94 Legislative Assembly electorate offices throughout the State.

The need to enhance physical and information technology security both within the Parliament and electorate offices has also impacted on expenditure trends.

## **STRATEGIC DIRECTIONS**

A review of the Parliament's corporate goals and strategies incorporating Results and Services Plans in accordance with the Government's new budgeting arrangements are scheduled for the reporting year.

Particular areas of operations targeted for attention include the Parliament's procurement practices, Members' entitlements, implementation of Risk Management and Business Continuity Plans together with preparations for the adoption of International Accounting Standards which come into effect on 1 July 2005.

Innovative use of information technology to provide information to the public at large, Members of Parliament and other government agencies remains a high priority. Further enhancements are scheduled in 2004-05 through internet webcasts, Hansard video streaming and the Parliament's website.

The recent upgrading of the Parliament's Financial Management Information System is also expected to improve service delivery, particularly in the human resources/payroll area, through the availability of electronic pay advices, electronic superannuation fund reporting and salary sacrifice for parliamentary staff.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses in 2004-05 are \$103.8 million, an increase of 2.1 percent over the 2003-04 Budget. This increase includes \$0.6 million for additional Legislative Assembly and Joint Committees established or reappointed following the March 2003 General Election.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$2.2 million. This funding will be used to fit-out Members' electorate offices (\$0.9 million), maintaining and upgrading the Parliament's information technology systems (\$0.7 million) and minor works (\$0.6 million).

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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	2003-04		<b>2004-05</b>
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	49,220	51,527	<b>51,842</b>
Other operating expenses	22,281	21,726	<b>20,622</b>
Maintenance	480	584	<b>610</b>
Depreciation and amortisation	5,232	5,229	<b>5,639</b>
Other expenses	24,517	25,127	<b>25,128</b>
<b>Total Expenses</b>	<b>101,730</b>	<b>104,193</b>	<b>103,841</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,510	4,830	<b>4,520</b>
Investment income	40	36	<b>30</b>
Other revenue	270	298	<b>270</b>
<b>Total Retained Revenue</b>	<b>4,820</b>	<b>5,164</b>	<b>4,820</b>
<b>NET COST OF SERVICES</b>	<b>96,910</b>	<b>99,029</b>	<b>99,021</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	38,928	41,027	41,331
Other	49,718	48,817	48,128
<b>Total Payments</b>	<b>88,646</b>	<b>89,844</b>	<b>89,459</b>
<b>Receipts</b>			
Sale of goods and services	4,510	5,083	4,520
Interest	40	52	30
Other	2,795	2,551	2,520
<b>Total Receipts</b>	<b>7,345</b>	<b>7,686</b>	<b>7,070</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(81,301)</b>	<b>(82,158)</b>	<b>(82,389)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,650)	(3,578)	(2,125)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,650)</b>	<b>(3,578)</b>	<b>(2,125)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	79,210	79,851	80,760
Capital appropriation	2,650	3,459	2,244
Cash reimbursements from the Consolidated Fund Entity	2,091	2,054	2,167
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>83,951</b>	<b>85,364</b>	<b>85,171</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(372)</b>	<b>657</b>
Opening Cash and Cash Equivalents	5	682	310
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5</b>	<b>310</b>	<b>967</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(96,910)	(99,029)	(99,021)
Non cash items added back	15,653	15,889	16,795
Change in operating assets and liabilities	(44)	982	(163)
<b>Net cash flow from operating activities</b>	<b>(81,301)</b>	<b>(82,158)</b>	<b>(82,389)</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5	310	967
Receivables	1,188	1,076	1,026
Inventories	251	175	175
Other	...	175	175
<b>Total Current Assets</b>	<b>1,444</b>	<b>1,736</b>	<b>2,343</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	93,888	111,236	110,192
Plant and equipment	25,920	30,571	28,220
Other	410	152	...
<b>Total Non Current Assets</b>	<b>120,218</b>	<b>141,959</b>	<b>138,412</b>
<b>Total Assets</b>	<b>121,662</b>	<b>143,695</b>	<b>140,755</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,363	4,247	3,901
Provisions	3,187	3,230	3,330
<b>Total Current Liabilities</b>	<b>7,550</b>	<b>7,477</b>	<b>7,231</b>
<b>Non Current Liabilities -</b>			
Provisions	238	531	531
<b>Total Non Current Liabilities</b>	<b>238</b>	<b>531</b>	<b>531</b>
<b>Total Liabilities</b>	<b>7,788</b>	<b>8,008</b>	<b>7,762</b>
<b>NET ASSETS</b>	<b>113,874</b>	<b>135,687</b>	<b>132,993</b>
<b>EQUITY</b>			
Reserves	9,067	11,167	11,167
Accumulated funds	104,807	124,520	121,826
<b>TOTAL EQUITY</b>	<b>113,874</b>	<b>135,687</b>	<b>132,993</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council**

Program Objective(s): To represent the people of New South Wales in the Upper House.  
To support the functions of the Legislative Council and its 42 Members.

Program Description: Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Secretarial services for Members	44	44
Procedural and administrative support	28	28
Committee advisory, research and administrative support	17	17
	89	89

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,909	10,314	<b>11,081</b>
Other operating expenses	3,038	2,128	<b>2,021</b>
Maintenance	...	4	...
Depreciation and amortisation	469	244	<b>262</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	4,173	3,940	<b>4,010</b>
Salaries and allowances of recognised office-holders of the Legislative Council	2,111	2,700	<b>2,750</b>
Salaries and allowances of Ministers of the Crown	1,507	1,200	<b>1,226</b>
Overseas delegation	3	2	<b>3</b>
<b>Total Expenses</b>	<b>21,210</b>	<b>20,532</b>	<b>21,353</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	350	362	<b>380</b>
Minor sales of goods and services	...	28	...
Other revenue	45	79	<b>45</b>
<b>Total Retained Revenue</b>	<b>395</b>	<b>469</b>	<b>425</b>

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<b>NET COST OF SERVICES</b>	<b>20,815</b>	<b>20,063</b>	<b>20,928</b>
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<b>ASSET ACQUISITIONS</b>	<b>422</b>	<b>389</b>	<b>252</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly**

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Secretarial and research services for Members	202	202
Procedural and administrative support	38	39
Committee advisory, research and administrative support	21	24
	261	265

2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	24,399	25,879	<b>25,530</b>
Other operating expenses	15,376	14,880	<b>14,778</b>
Maintenance	200	218	<b>310</b>
Depreciation and amortisation	2,250	2,138	<b>2,247</b>
Other expenses			
Salaries and allowances of Members of Parliament	8,959	8,273	<b>8,190</b>
Salaries and allowances of recognised office-holders of the Legislative Assembly	4,448	6,375	<b>6,310</b>
Salaries and allowances of Ministers of the Crown	3,020	2,345	<b>2,337</b>
Commonwealth Parliamentary Association	289	289	<b>295</b>
Overseas delegation	7	3	<b>7</b>
<b>Total Expenses</b>	<b>58,948</b>	<b>60,400</b>	<b>60,004</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	350	410	<b>380</b>
Minor sales of goods and services	25	...	<b>25</b>
Other revenue	150	163	<b>150</b>
<b>Total Retained Revenue</b>	<b>525</b>	<b>573</b>	<b>555</b>

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<b>NET COST OF SERVICES</b>	<b>58,423</b>	<b>59,827</b>	<b>59,449</b>
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<b>ASSET ACQUISITIONS</b>	<b>2,105</b>	<b>1,865</b>	<b>1,383</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services**

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities:</u>			
	Accounting and financial	13	13
	Archives	2	2
	Building	55	55
	Catering	59	57
	Education and Community Relations	2	2
	Hansard	22	22
	Information technology	13	14
	Library	33	34
	Security	17	17
	Printing Services	5	3
		221	219

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	14,912	15,334	<b>15,231</b>
Other operating expenses	3,867	4,718	<b>3,823</b>
Maintenance	280	362	<b>300</b>
Depreciation and amortisation	2,513	2,847	<b>3,130</b>
<b>Total Expenses</b>	<b>21,572</b>	<b>23,261</b>	<b>22,484</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	475	500	<b>475</b>
Functions	470	620	<b>600</b>
Minor sales of goods and services	2,840	2,910	<b>2,660</b>
Investment income	40	36	<b>30</b>
Other revenue	75	56	<b>75</b>

<b>Total Retained Revenue</b>	<b>3,900</b>	<b>4,122</b>	<b>3,840</b>
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<b>NET COST OF SERVICES</b>	<b>17,672</b>	<b>19,139</b>	<b>18,644</b>
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<b>ASSET ACQUISITIONS</b>	<b>123</b>	<b>1,205</b>	<b>609</b>
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# PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Cabinet Office</b>			
Total Expenses .....	21.9	19.6	-10.4
Asset Acquisitions .....	...	...	...
<b>Parliamentary Counsel's Office</b>			
Total Expenses .....	6.1	6.5	6.1
Asset Acquisitions .....	0.9	0.7	-21.5
<b>Premier's Department</b>			
Total Expenses .....	125.0	106.0	-15.1
Asset Acquisitions .....	0.6	3.4	421.6
<b>Independent Commission Against Corruption</b>			
Total Expenses .....	16.5	16.5	-0.6
Asset Acquisitions .....	0.6	0.2	-58.5
<b>Ombudsman's Office</b>			
Total Expenses .....	18.4	18.7	1.8
Asset Acquisitions .....	0.4	0.1	-85.0
<b>State Electoral Office</b>			
Total Expenses .....	18.8	10.8	-42.4
Asset Acquisitions .....	...	...	...
<b>Independent Pricing and Regulatory Tribunal</b>			
Total Expenses .....	15.6	14.9	-4.7
Asset Acquisitions .....	0.2	0.2	...
<b>Natural Resources Commission</b>			
Total Expenses .....	n.a.	3.6	n.a.
Asset Acquisitions .....	n.a.	0.5	n.a.
<b>Ministry for the Arts</b>			
Total Expenses .....	90.1	91.1	1.1
Asset Acquisitions .....	3.9	10.8	178.5
<b>State Library of New South Wales</b>			
Total Expenses .....	71.4	73.0	2.3
Asset Acquisitions .....	13.6	10.1	-25.7
<b>Australian Museum</b>			
Total Expenses .....	37.8	36.0	-4.8
Asset Acquisitions .....	6.2	4.4	-28.7

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Museum of Applied Arts and Sciences</b>			
Total Expenses .....	43.5	44.7	2.8
Asset Acquisitions .....	12.5	5.4	-56.4
<b>Historic Houses Trust of New South Wales</b>			
Total Expenses .....	21.5	21.8	1.6
Asset Acquisitions .....	9.2	2.3	-75.3
<b>Art Gallery of New South Wales</b>			
Total Expenses .....	32.1	30.2	-5.9
Asset Acquisitions .....	3.0	3.8	26.7
<b>State Records Authority</b>			
Total Expenses .....	13.8	14.5	5.0
Asset Acquisitions .....	4.8	12.8	168.7
<b>New South Wales Film and Television Office</b>			
Total Expenses .....	9.6	10.5	9.8
Asset Acquisitions .....	...	...	...
<b>Community Relations Commission</b>			
Total Expenses .....	15.5	15.1	-3.1
Asset Acquisitions .....	0.5	...	-100
<b>Audit Office of New South Wales</b>			
Total Expenses .....	27.0	28.3	4.8
Asset Acquisitions .....	2.6	0.3	-87.5
<b>Total, Premier, Minister for the Arts and Minister for Citizenship</b>			
Total Expenses .....	<b>584.8</b>	<b>561.9</b>	<b>-3.9</b>
Asset Acquisitions .....	<b>59.0</b>	<b>55.2</b>	<b>-6.5</b>

## THE CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of government policy. It co-ordinates New South Wales' involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet and its sub-committees including preparation of agendas, recording of decisions, circulation and presentation of Cabinet submissions, and follow-up action.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the last five years, the core responsibilities of The Cabinet Office have remained unchanged. However, on occasions, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office.

The Office of Drug Policy was established in 1999 to co-ordinate and develop policy in relation to illicit drugs, and since 2003 has had additional responsibility for alcohol policy.

In 2004 the New South Wales Greenhouse Office was created to lead, promote and facilitate strategic greenhouse action to combat climate change and secure long-term economic, social and environmental benefits for New South Wales.

## **2004-05 BUDGET**

### **Total Expenses**

The Cabinet Office has estimated total expenses of \$19.6 million, including:

- ◆ \$1 million for illicit drug policy;
- ◆ \$0.6 million for alcohol policy; and
- ◆ \$1.6 million for Greenhouse administration and emissions initiatives.

### **Asset Acquisitions**

The capital allocation of \$10,000 is for minor works.

## **PARLIAMENTARY COUNSEL'S OFFICE**

The Parliamentary Counsel's Office:

- ◆ develops and drafts government legislation for presentation to Parliament or the Governor-in-Council;
- ◆ provides a legislative drafting service for non-government Members of Parliament;
- ◆ provides legal and administrative advice to the Government;
- ◆ undertakes research on legislative and related matters;
- ◆ provides a legislative publishing service to the Government, Parliament and the public, including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides; and
- ◆ compiles and provides internet access to the New South Wales Legislation database via [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au).

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure trends have not varied markedly over the past five years. This reflects the continuity of the Office's core functions and activities. However, the need to maintain sufficient legislative drafting staff to meet service demands and provide for adequate succession planning has impacted on employee related expenditure.

The Office's revenue from sale of printed legislation and associated services has decreased, due to falling demand for traditional paper-based publications, as more of the Office's clients access legislation electronically. The decrease in revenue in 2003-04 was greater than anticipated. Additional funding from 2003-04 has been provided to replace the lost revenue so as to maintain the Office's base funding.

## **STRATEGIC DIRECTIONS**

The Office is continuing to develop new information technology systems in order to enhance service delivery and reduce the cost of access to legislation. The Office is also focusing on succession planning activities to ensure there is no interruption to legislative drafting services in forward years.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses of the Parliamentary Counsel's Office are estimated to be \$6.5 million with approximately 78 percent being allocated to employee related payments.

### **Asset Acquisitions**

Total capital expenditure for 2004-05 comprises:

- ◆ \$0.7 million to streamline and automate various production processes within the Office, leading to enhanced online delivery services, and the authorisation of electronic versions of legislation; and
- ◆ \$50,000 for minor works.

## **PREMIER'S DEPARTMENT**

Premier's Department supports the Premier, as head of the Government, in making New South Wales a better place in which to live, work and do business.

The Department:

- ◆ provides strategic advice and services to the Premier;
- ◆ manages issues and projects of significance to the State;
- ◆ provides leadership to the New South Wales public sector;
- ◆ maintains the effective management of public sector staff and resources; and
- ◆ ensures a whole-of-government approach to policy development and service provision within the public sector, especially in regional and rural areas.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses over the last four years have increased from \$93.5 million in 2000-01 to approximately \$147.8 million in 2003-04. Additional funding provided during 2003-04 included:

- ◆ \$8 million for the Corporate Services Reform Program which was subsequently transferred to the Department of Commerce;
- ◆ \$2 million for the Special Commission of Inquiry - South West Metropolitan Health;
- ◆ \$1.8 million for regional accommodation and staffing;
- ◆ \$1.5 million for the Major Events Board;
- ◆ \$1.2 million for Bush Fire Recovery;
- ◆ \$0.6 million for Governor Macquarie Tower security; and
- ◆ \$0.4 million for the ANZAC Memorial Trust.

The Department has streamlined operations to gain greater efficiencies. The Equal Opportunity in Public Employment and Public Sector Management programs have merged to form the Public Employment Office and functions and activities involving service delivery and e-Government are now undertaken by the newly created Service Delivery Improvement Directorate.

The functions of the Strengthening Communities Unit; Youth Partnership with Arabic Speaking Communities; Youth Partnership with Pacific Islander Communities; and the Canterbury Bankstown Place Project will be transferred to the Department of Community Services from 1 July 2004.

The Major Events and Venues Strategy Directorate (formerly the Major Venues and Rugby World Cup), which incorporates the Major Events Board, will be transferred to the Department of Sport, Recreation and Tourism from 1 July 2004.

Certain functions relating to the Office for Women will be transferred to the Premier's Department from 1 July 2004.

## **STRATEGIC DIRECTIONS**

The Department will continue its commitment to better value for money in the delivery of public services. Key whole-of-government co-ordination roles include:

- ◆ initiatives to manage economic and social issues in regional and rural New South Wales;
- ◆ management of policy responses to acts of terrorism and natural disasters;
- ◆ protocol, hospitality and events; and
- ◆ improving the representation of targeted groups in the public sector workforce, focusing on Aboriginal people and people with disabilities.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses for the Department in 2004-05 are \$106 million, which includes:

- ◆ \$3.2 million to establish the Office for Women within the Department;
- ◆ \$2.5 million for the Redfern/Waterloo Partnership Project;
- ◆ \$2.2 million for Executive Development Programs funded by consolidating training expenditure from across the public sector (including scholarships to the Australia New Zealand School of Government (ANZOG) and the Sydney University School of Government);

- ◆ \$0.5 million for the ANZAC Memorial Trust; and
- ◆ \$0.4 million for additional security in Governor Macquarie Tower.

The Department continues to lead and co-ordinate a whole-of-government approach to major projects and issues, including acting as co-ordinator of State responses to counter-terrorism and natural disasters. It is also responsible for funding and support of the Premier's Office, certain Ministers' Offices, the Leaders of the Opposition's Offices, offices of former office holders (such as former Premiers), and services for the Governor's Office.

### **Asset Acquisitions**

In 2004-05, the Department's capital program will be \$3.4 million. This includes \$2.5 million for the Records Information Management System and \$0.5 million to replace obsolete IT equipment.

## **INDEPENDENT COMMISSION AGAINST CORRUPTION**

The Independent Commission Against Corruption is responsible for promoting and enhancing integrity in public administration in New South Wales by investigating and minimising corruption through application of its special powers. The Commission applies the latest corruption prevention methods and undertakes research and education into corruption prevention.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$15.3 million in 1999-2000 to an estimated \$16.7 million in 2003-04. A major restructure occurred in 2001-02 that created a more proactive, strategic and integrated investigative capacity for the Commission. There have not been any significant changes in the statutory responsibilities and functions of the Commission over the period.

During 2002-03, the Commission continued to develop its complaint handling systems and corruption investigation techniques in responding to a 60 percent growth in matters received from the general public, public sector employees and principal officers of public sector organisations since 2001-02. The Commission has also improved its strategic corruption analysis capabilities and enhanced its facilities and systems for managing intelligence based product acquired through technical surveillance and investigating operations.

## **STRATEGIC DIRECTIONS**

In 2003-04, the Commission continued its focus on enhancing its capacity to strategically identify systemic and individual corruption risks, on the effective management of an increasing number of corruption complaints and on the continual improvement and development of the Commission's investigative capacity.

Work will proceed on improving the Commission's business processes, particularly in the area of case management and performance tracking. The Commission will continue to develop and deliver strategic research, education and corruption prevention initiatives targeted at key sectors, including local government, government agencies in regional areas, the general public sector and communities from non English speaking backgrounds.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$16.5 million in 2004-05. The Commission will maintain and improve its current level of investigation, corruption prevention and education activities.

### **Asset Acquisitions**

In 2004-05 the Commission will spend \$0.2 million on asset acquisitions including intelligence based data mining software and technical equipment to improve the effectiveness of surveillance operations.

## **OMBUDSMAN'S OFFICE**

The Ombudsman's Office is an independent and impartial review body. The Office seeks to ensure that public and private sector bodies and employees within its jurisdiction fulfil their functions properly. The Office also helps organisations and individuals within its jurisdiction to be aware of their responsibilities to the public, to act reasonably and to comply with the law and best practice in administration.

The Ombudsman is independent of the Government and accountable to the public through the NSW Parliament.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Traditionally, close to 80 percent of the Office's expenses is employee related with the remaining 20 percent covering the running costs of the Office such as rent, electricity, telephone costs as well as depreciation, which accounts for about five percent of the Office's total expenses.

Over time there has been an increase in the total expenses of the Office as a direct result of the Ombudsman's jurisdiction being expanded. Most recent examples are:

- ◆ the amalgamation of the former Community Services Commission in 2002. This resulted in the Ombudsman being responsible for the Commission's functions as well as the new function of reviewing the deaths of certain children and young people and people with a disability. The full budget of the Commission was transferred to the Ombudsman with additional resources provided for the new functions;
- ◆ the transfer of certain responsibilities of the former Inspector General of Prisons in 2003. A Corrections Unit was established with funding being transferred from the allocation of the former Inspector General; and
- ◆ the NSW Parliament determining the implementation of new legislation being reviewed including the *Crimes (Forensic Procedures) Act 2000*, the *Child Protection (Offenders Registration) Act 2000* and the *Police Powers (Drug Detection Dogs) Act 2001*.

## STRATEGIC DIRECTIONS

The Ombudsman's Corporate Plan sets the direction for the Office and outlines the goals and strategies that will support the Ombudsman's vision of fair, accountable and responsive administration in organisations within jurisdiction. Each business unit has developed its own business plan to align its activities with the strategic direction of the Office.

A major challenge facing the Ombudsman in 2003-04 was the consolidation of the community service function in the Office. This consolidation included a review of the structure of the Community Services Division and work practices to ensure alignment and consistency with the rest of the Office. In addition, two special reports were presented to the NSW Parliament detailing some of the activities of the Ombudsman in the community services area. In 2004-05, the Ombudsman will continue focussing on community services, ensuring that the gains made to date are further enhanced.

Another significant challenge faced by the Office related to the Ombudsman's child protection responsibilities. In particular, concerns were raised about the impact of employment related child protection legislation on employees. The Government reviewed the impact of the legislation on employees and recommended some changes to the *Ombudsman Act 1974* and the *Commission for Children and Young People Act 1998*. These changes are now reflected in the *Child Protection Legislation Amendment Act 2003*.

During 2004-05, the Ombudsman will be working with agencies to ensure that the new child protection changes are implemented. To support work in this area, the Ombudsman has released guidelines that detail the responsibilities of agencies. The Ombudsman will be reviewing work practices within the Child Protection Team to ensure that the Office is well placed to effectively monitor the systems agencies have in place for preventing, handling and responding to reportable allegations and convictions.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses of the Office are projected to be \$18.7 million in 2004-05.

The most significant expense is employee related expenses that accounts for close to 80 percent of all the Ombudsman's expenses. This includes the expenses of the Official Community Visitors who travel throughout New South Wales visiting residential services for children and young people in care and accommodation services for people with a disability.

### **Asset Acquisitions**

In 2004-05, the Office will be undertaking an asset acquisition program for minor purchases totalling \$0.1 million.

## **STATE ELECTORAL OFFICE**

The State Electoral Office is responsible for:

- ◆ the management and administration of parliamentary elections, by-elections and referendums;
- ◆ administrative support to the Election Funding Authority which is responsible for the public funding of election campaigns and the management and administration of the Political Education Fund; and

- ◆ in accordance with the appropriate legislation, elections for local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements on a full cost recovery basis.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Trends in expenditure are directly related to the occurrence of general elections, redistributions and, to a lesser extent, by-elections.

Expenditure in 2003-04 reflects the conduct of the Local Government General Election in March 2004 which is conducted on a full cost recovery basis. The 2003-04 expenditure also includes claims received for the funding of Parliamentary election campaigns relating to the March 2003 State Election and costs incurred in a redistribution of electoral boundaries. The redistribution continues in the 2004-05 financial year.

In 2003-04 the Office has expended capital funds on upgrading the Legislative Council/Local Government computerised counting program incorporating changes made to the legislation in respect to the method of voting for local government elections.

## **STRATEGIC DIRECTIONS**

The Office will examine the procedures and processes used at the 2003 State Election and 2004 Local Government elections with a view to achieving increased efficiencies and effectiveness for future elections and will continue to deliver services particularly in the areas of electoral education, election funding and research development.

## **2004-05 BUDGET**

### **Total Expenses**

The State Electoral Office has estimated total expenses of \$10.8 million in 2004-05. This principally comprises:

- ◆ \$0.9 million of costs associated with the Redistribution of Electoral Boundaries;
- ◆ \$2.1 million (on behalf of the Election Funding Authority) for payments to candidates, groups and parties; and
- ◆ \$3.1 million for payments to the Commonwealth for the Joint Electoral Roll Agreement.

## **INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major New South Wales government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry pricing and competition. IPART also administers licensing of water, electricity and gas industries, including the monitoring of compliance with full retail competition conditions. Within its area of expertise, IPART provides assistance to other NSW and interstate government agencies.

From 1 January 2002, IPART became metrology co-ordinator, responsible for metering procedures under the National Electricity Code. From 1 January 2003, IPART also became administrator of the Greenhouse Gas Abatement Scheme.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

IPART's expenditure increased from \$7.8 million in 2000-01 to an estimated \$15.6 million in 2003-04. The increased expenditure reflects changes in the range, volume and complexity of work.

In the last four years the work of IPART has expanded beyond setting maximum prices for government utilities and transport services. Additional activities now undertaken include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries has made regulation of these areas more complex.

In November 2000, IPART's legislation was amended to give the Tribunal responsibility for administering the licensing of water, electricity and gas and for auditing compliance with licence conditions for water and electricity. This includes an active compliance and enforcement role for full retail competition.

The changes to the Act also require IPART to investigate complaints about competitive neutrality referred by the Government. These changes impact on IPART's functions and work processes.

From 1 January 2003, IPART has taken on the role of Administrator for the Greenhouse Gas Abatement Scheme, following government legislation introducing mandatory targets for greenhouse gas emissions from electricity generation. IPART is responsible for issuing licences, administering a registry of abatement certificates, providing forecasts, carrying out annual compliance assessments and reports and enforcing breaches.

The approach to price regulation is constantly evolving and thus requires a research capacity. The Tribunal maintains an interest in overseas developments as well as continuing membership of the Australian Regulators' Forum.

## **STRATEGIC DIRECTIONS**

In 2001, IPART developed a strategic business plan to identify the major challenges it would face and articulate the impact of IPART's work on its various stakeholders and the community at large. IPART's implementation of the plan responds to the challenges by monitoring the impact of decisions, improving analytical techniques, making better use of legal and consultancy services and encouraging stakeholder communication.

IPART carried out a major stakeholder perception survey to gather quantitative and qualitative performance data. The survey was repeated in late 2003. The stakeholder feedback will assist in refining IPART's strategic direction.

The major challenge facing IPART in the last 18 months has been implementation of the Greenhouse Gas Abatement Scheme, one of the world's first carbon dioxide denominated emissions trading schemes. To support compliance with the scheme, IPART successfully established an online Registry, a compliance reporting framework and an audit panel in ample time for the first reporting deadline in April, 2004.

In the last year, IPART accredited 75 abatement projects, resulting in the registration of 3.2 million abatement certificates - equivalent to the abatement of 3.2 million tonnes of carbon dioxide. All participants have reported against their compliance obligations and have reduced their emissions to the required level.

User charges have recovered almost \$0.5 million in 2003-04, a substantial portion of the first year's budget. The scheme is on target to be fully self funding over its projected life.

## **2004-05 BUDGET**

Total expenses in 2004-05 are estimated at \$14.9 million, a decrease of \$0.7 million over 2003-04. This decrease represents a reduction in consultancy expenses and a requirement that IPART achieve global savings.

## **NATURAL RESOURCES COMMISSION**

The Commission will provide the Government with independent advice on natural resource management issues and:

- ◆ recommend statewide standards and targets;
- ◆ recommend the approval of Catchment Action Plans;
- ◆ undertake audits of those plans;
- ◆ gather and disseminate information;
- ◆ advise the Minister on priorities for research; and
- ◆ undertake assessments/enquiries requested by the Minister.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Natural Resources Commission was established by the *Natural Resources Commission Act 2003*. Under that Act, the Commission has the broad function of providing the Government with independent advice on natural resource management issues. It also has a number of specific functions which it is required to undertake in accordance with the Act or at the request of the Minister.

The Commission's expenditure increased from \$1 million in 2003-04 to an anticipated \$3.6 million in 2004-05. The increased expenditure reflects the fact that the Commission is recruiting staff and becoming fully operational.

## **STRATEGIC DIRECTIONS**

The Government established the Natural Resources Commission as a key organisation in its natural resource management reforms. These reforms also include the establishment of the Natural Resources Advisory Council and Catchment Management Authorities (CMAs). Under the new structure, the roles of these new bodies are complementary but remain separate and distinct.

The Government provides policies and directives, the Advisory Council articulates key stakeholder positions to the Government, the Commission independently sets and audits standards and targets and acts as an independent arbitrator, and the regional CMAs deliver programs and outcomes on the ground. In this way, issues will be addressed through agreed and pre-determined mechanisms, making natural resource management fairer, more open and providing stakeholders and landholders with certainty and transparency.

The new Department of Infrastructure, Planning and Natural Resources, along with the newly created Department of Environment and Conservation, will provide integrated policy and technical expertise in natural resources management. They will work closely with other land management and natural resource management agencies to be a primary source of data and information as well as initiating and implementing the policies of Government in natural resource management.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Commission in 2004-05 are projected to be \$3.6 million.

### **Asset Acquisitions**

The capital allocation of \$0.5 million for 2004-05 will be used for minor items associated with the set-up of the Commission's office.

## **MINISTRY FOR THE ARTS**

The Ministry:

- ◆ develops policy for arts and cultural development in New South Wales;
- ◆ works with the State's eight cultural institutions;
- ◆ administers a cultural grants program which supports a range of arts and cultural organisations and activities across the State;
- ◆ provides awards, fellowships and scholarships to individuals; and
- ◆ manages government arts' projects, properties and capital expenditure.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past six years total expenses have increased from \$57.8 million in 1998-99 to an estimated \$86.9 million in 2003-04. In addition a further \$34.9 million was provided for one-off grants to Casula Powerhouse, Belvoir Street Theatre, Sydney Theatre Company, Sydney Festival, Bell Shakespeare Company and the Sydney Opera House. The increase is primarily attributable to additional support provided to arts organisations through the cultural grants program.

In recent years, the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas, supporting the development of the arts in Western Sydney and promoting co-operation and resource sharing within the portfolio. The Ministry has been implementing a range of government reforms across the cultural institutions, and has initiated a new strategy for arts education.

## **STRATEGIC DIRECTIONS**

The Ministry's key strategic directions include:

- ◆ strengthening the arts and cultural environment and developing cultural infrastructure;
- ◆ providing opportunities for enhanced arts education, access to high quality arts experience for young people, and life-long education activity;
- ◆ encouraging and promoting innovation in artistic development; and
- ◆ promoting leadership in the arts and cultural sector through a broad range of initiatives.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$91 million. This includes transfer payments to the Sydney Opera House.

The Government has allocated \$0.8 million from 2004-05 increasing to \$1 million in 2005-06 for a range of arts initiatives including Arts Access, which will give school students, particularly in disadvantaged areas, greater access to our performing arts and visual arts activities; development and promotion of cultural planning within local government; a museums volunteers program and a Dance Action strategy which is targeted to support contemporary dance in New South Wales.

### **Asset Acquisitions**

Funding has been provided for the completion of the stage 2/3 development at the Ministry's Lilyfield facility, which provides arts storage, offices and physical theatre rehearsal space, and for total asset maintenance for the Ministry's property portfolio (\$2.1 million in 2004-05).

Minor works funding of \$0.2 million has been provided for the replacement of plant and equipment, mainly computer systems.

## **STATE LIBRARY OF NEW SOUTH WALES**

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales.

The Library:

- ◆ fulfils a statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means; and
- ◆ maintains, preserves and ensures the security of the unique heritage Mitchell and Dixson collections of historical and Australian resources, the documented cultural heritage of New South Wales.

The Library supports the network of public libraries throughout New South Wales by:

- ◆ administering the public libraries' grants and subsidies program; and
- ◆ providing advice and consultancy services, access to specialist collections and expertise and managing NSW.net to enable affordable access to the internet for New South Wales Councils, public libraries and communities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past six years, total expenses have increased from \$51.3 million in 1998-99 to a projected \$74.4 million in 2003-04.

Total collection assets are valued at \$1.5 billion in accordance with Australian Accounting Standards.

Additional funding for public libraries of \$25.9 million over four years was announced by the Government in early 2003 and is enabling public libraries to improve the availability of community access to library collections and services. The project phase of NSW.net has concluded, with the service now recurrently funded.

## **STRATEGIC DIRECTIONS**

The Library's mission is to promote, provide and maintain library and information services for the people of New South Wales. The major strategic direction continues to focus on simplifying and streamlining services, and to shift resources to enable the Library to provide services and systems in areas of new demand.

Clients' information demands continue to grow, particularly in complexity. The growth of online and digitised information resources increases demand for access to electronic services both at the State Library and in public libraries around the State. These trends have influenced service delivery priorities to improve public access to the collections through reference and research services, exhibitions and public programs, at the State Library, through public libraries, and online via the internet. New South Wales library services are major e-government providers.

This strategic direction will lead to an integrated, real and online library and information service for the people of New South Wales.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$73 million. The Library will distribute \$22.4 million under the State's public library subsidies and grants program during 2004-05, including \$2 million for NSW.net.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$10.1 million.

An allocation of \$7.1 million has been provided for the acquisition of collection materials including books, journals, pictures, maps, manuscripts and electronic resources.

The Library allocates \$2.6 million for its Total Asset Management Plan including the rationalisation of collection storage, improvements to occupational health and safety and facilities maintenance.

The Library allocates \$0.5 million for minor works and computer upgrades.

## **AUSTRALIAN MUSEUM**

The Museum is Australia's leading natural history museum. Its mission is to increase understanding and influence debate on the natural environment, human societies and human interaction with the environment.

Australian Museum activities take place at its main site at College Street Sydney, and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$32.7 million in 1999-2000 to an expected \$38.6 million in 2003-04. The increase is attributable to higher costs associated with staging public programs and exhibitions, scientific research and commercial ventures. The 2003-04 estimated expenditure includes one-off funding of \$2.3 million to meet the cost of structural changes within the Museum and to address urgent accommodation issues.

### **STRATEGIC DIRECTIONS**

The Museum's focus in 2004-05 will continue to be on scientific research, exhibitions and education. The Museum will continue to actively develop research partnerships with scientific, government and commercial organisations. Reaching its audience through outreach, rural and regional programs, and electronic media, will remain a significant pursuit. The presentation of Pacific Rim cultures in innovative programs remains a commitment of the Museum.

### **2004-05 BUDGET**

#### **Total Expenses**

Total expenses for the Museum are budgeted at \$36 million. The Museum will direct its resources to activities that include staging exhibitions, development of educational programs, scientific research, and conservation work on its collections. Scientific research will continue to be focused through designated centres of excellence and biodiversity projects.

Large exhibitions planned for 2004-05 will include "Trail of the Mummy" and continuation of "Uncovered". The Museum will also stage a program of visitor services and smaller exhibitions that will include "British Gas World Wildlife Photographer of the Year" and "Anthropology Collections of the Pacific Area".

## **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$4.4 million. Initial work will start in 2004-05 on a major program of gallery refurbishment and accommodation improvements. This program will cost \$40.9 million over five years (\$1 million in 2004-05) and will address a range of health, safety and security issues as well as significantly improving the standard and relevance of a number of the Museum's older galleries.

Other major capital projects of the Museum include continuing work on Stage 2 of the Museum's Fire Safety Upgrade project (\$1.8 million).

## **MUSEUM OF APPLIED ARTS AND SCIENCES**

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and the Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Museum's expenditure over the past five years has increased by 6 percent from \$40.9 million in 1999-2000 to \$43.5 million in 2003-04 due to increases in staff related expenditures.

## **STRATEGIC DIRECTIONS**

Construction of the new collection storage facility at the Museum's Castle Hill site will be completed by the end of the 2003-04 financial year. Planning for movement of the collection items from rented premises in Ultimo and the internal layout of the new stores are nearly finalised. Some movement of larger transport objects is already in progress.

The movement is facilitating an improvement in the asset coding and identification of objects being moved, using the latest developments in that area. Upgrade and renewal of permanent galleries is continuing in order for the Museum to maintain a leading position in the education and leisure markets.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$44.7 million. This includes an anticipated increase in revenue and expenditure relating to the planned Lord of the Rings exhibition to take place during 2004-05.

### **Asset Acquisitions**

Construction of the new collection storage facility at Castle Hill will be completed by June 2004. Expenditure on the fit out and transfer of collection items to the new facility will amount to \$0.9 million in 2004-05. The transfer is planned for completion by mid-2005.

Funding of \$1.5 million will be provided in 2004-05 for the Museum's permanent gallery replacement program. The Museum's Total Asset Management Plan will continue in 2004-05 with an allocation of \$1.5 million for the replacement and acquisition of major items including a multi-purpose facility at the Sydney Observatory for which preliminary concept work is currently underway.

## **HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage properties in the State. Its objectives are to:

- ◆ conserve and manage these properties, grounds and collections; and
- ◆ provide a range of public and school programs to increase awareness of the cultural heritage of the State.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In accordance with its increased role and responsibility, the Trust's operating expenditure increased from \$12.7 million in 1996-97 to an estimated \$21.5 million in 2003-04. This includes \$3 million for maintenance work to properties in accordance with the Trust's Total Asset Management Plans, which were developed in 1998 in accordance with the Government's policy on heritage asset management.

## **STRATEGIC DIRECTIONS**

The Trust is in the final phase of a three-year consolidation plan, following a period of rapid growth since 1995.

In 2002 the Trust, in collaboration with the Premier's Department and the Ministry for the Arts, conducted a major staffing review, which recommended the restructure of the organisation to provide more strategic and efficient planning and programing. The implementation of the final parts of the review will be undertaken in 2004-05.

The Trust's head office and its service units, including Collections Management, Education, Exhibitions, Publications, Library, Resource Centre and Public Programs will be consolidated in 2004-05 at the new accommodation being developed at the Mint, Macquarie Street, Sydney. Priority will be given to providing improved public access to the expanded facilities being made available for the Trust's Library and Resource Centre.

The Trust continues to work with a number of government agencies in the planning for the North West Sector Growth Area, which surrounds Rouse Hill estate. This includes the diversion of Windsor Road away from the Rouse Hill estate and development of community facilities in the former Rouse Hill Public School, now a property of the Trust.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$21.8 million and include the following:

- ◆ a capital amount of \$2 million for the conservation of the historic industrial buildings behind the Mint in Macquarie Street Sydney and the relocation of the Trust's head office to this site; and
- ◆ a number of major exhibitions are planned for 2004-05, including:
  - "Rex and Max Dupain's Sydney" - an exhibition of photographs selected by Rex Dupain showcasing, for the first time, his and his father's work together;
  - "The Studio of Jorn Utzon" - tracing Jorn Utzon's design development of the Sydney Opera House - the exhibition will be both a retrospective of the genesis of the Opera House and a forecast of the changes that are proposed for the building;

- “Cape Town” - an exhibition looking at similarities, differences, connections and influences between the British colonies at Cape Colony and New South Wales in the nineteenth century. The exhibition will draw extensively on the private collections of the Oppenheimer family’s Brenthurst Library in Johannesburg;
- “Jailed - The Practice of Punishment in New South Wales 1840-2000” - from the austere penitentiaries of the mid nineteenth century to the high-tech private prisons of today, this exhibition will explore the secretive worlds and punitive spaces of New South Wales jails and the architecture and ideology that has sustained them over time; and
- “Convicts: Australian Sites of Punishment” - an exhibition about the themes of law and order, economic and political strategy in Australia’s convict system in a thematic, but broadly chronological journey through eight different Australian convict sites (as proposed for nomination for the World Heritage List).

The Trust is also planning a series of publications as well as activities including a concert series, lectures, seminars, theme events and courses.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$2.3 million.

Funding of \$14.7 million was provided in 2001-02 and extended over four years to conserve the historic industrial buildings behind the Mint in Macquarie Street, Sydney and to relocate the Historic Houses Trust head office to this site in 2004-05. The building will also provide facilities for the Trust’s Library and Resource Centre which will be open to the public and also new areas of public open space.

A further \$0.2 million has been provided for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

## **ART GALLERY OF NEW SOUTH WALES**

The Art Gallery of New South Wales:

- ◆ acquires, through gifts and purchases, works of art to enhance its permanent fine arts collection;
- ◆ develops art exhibitions from its own collection, from renowned national and international museums and from private art collections around Australia and overseas; and
- ◆ presents both educational and entertaining public activities such as children and family programs, film screenings, lectures in art history, Aboriginal cultural performances, and daily free guided tours for the general public.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$24.6 million in 1999-2000 to an estimated \$33.9 million in 2003-04. During this period the Gallery has expanded its diverse public program of activities to reach a broader audience, including the introduction in January 2003 of permanent late night openings every Wednesday with the extremely popular “Art After Hours” program. The collection continues to grow with significant contributions from private benefactors. Major exhibitions such as the recent “Caravaggio: Darkness and Light” continue to be developed, with increasing emphasis on Gallery curated shows, which consistently attract large audiences and high media attention.

### **STRATEGIC DIRECTIONS**

The Art Gallery's major strategic objectives are:

- ◆ to develop and conserve a fine art collection valued currently at \$596 million;
- ◆ to increase knowledge, appreciation and access to the collection; and
- ◆ to develop and maintain the heritage building which houses the collection.

Recent initiatives include finalising the three year major Building Extension project, which has resulted in significant new exhibition spaces with a major focus on the new Asian Art Gallery.

## **2004-05 BUDGET**

### **Total Expenses**

Operating expenses for the forthcoming year are budgeted at \$30.2 million, being less than the previous year in which the blockbuster exhibition “Caravaggio: Darkness and Light” was staged.

Several major exhibitions are planned for 2004-05 including “Crossing Country”, a major survey of the works of western Arnhem Land artists. “Crossing Country” will reveal the rich heritage and innovative contemporary practices of a unique artistic movement in Australia’s cultural milieu. This exhibition will be supported with the publication of a major catalogue and an extensive schedule of public programs, including artists’ participation, to engage audiences in the key themes of the exhibition.

In 2004-05, the Gallery will also be touring the Fantastic Mountains, Chinese Landscape Paintings from Shanghai Museum to Singapore and Honolulu following its successful presentation in the new Asian Gallery during March-May, 2004.

The Gallery is currently developing its exhibition program through to 2007 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at \$500 million. These provide an opportunity for Gallery visitors to view important works of art not otherwise available to the people of New South Wales.

### **Asset Acquisitions**

The Gallery will continue its ongoing heritage building refurbishment and maintenance program of \$2.8 million in 2004-05, which includes \$1 million for fire compliance upgrades.

As part of the Gallery’s mission to expand and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art. It is also anticipated that the collection will be enhanced with major contributions from the Art Gallery Society, the Art Gallery Foundation of New South Wales and other private benefactors.

## STATE RECORDS AUTHORITY

The State Records Authority is the State's archives and records management authority and administers the *State Records Act 1998*. The budget dependent part of the organisation sets and monitors standards for, and provides guidance on, official recordkeeping; and identifies, documents, preserves and provides access to the State's official archives. State Records' off-budget arm, the Government Records Repository (GRR), provides records storage and associated services to the New South Wales public sector.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses for State Records' budget dependent and off-budget arms have increased from \$10 million in 1999-2000 to an estimated \$13.8 million in 2003-04. This is due to the 2002 pay equity decision, higher maintenance costs resulting from expanded storage facilities, support for regional archives, new outreach activities and meeting increased demand for services.

During the same period, sales revenue has increased from \$6.2 million to \$7.9 million. The *State Records Act 1998* gave State Records significant new responsibilities, notably to regulate, monitor and continuously seek to improve records management in the sector, and doubled State Records' jurisdiction. The Act also provided improved protection for the State's archives, resulting in the need to appraise more records and process a growing quantity transferred to State Records' custody as State archives.

Public use of the archives and related services has continued to grow (e.g 36 percent growth in the issue of original archives in the reading rooms since 1999-2000).

The continued move of the sector into an electronic environment, spurred by e-Government initiatives, has required State Records to promote proper standards of electronic recordkeeping by agencies and to seek support for solutions for preserving State archives now being created in digital form.

Public expectations of State Records continue to grow, requiring new and innovative methods of service delivery, especially for people in rural and regional New South Wales.

## **STRATEGIC DIRECTIONS**

State Records' priorities will be to:

- ◆ seek further improvements in the quality of official recordkeeping and in systems and practices for records management across the sector; and
- ◆ meet continued growth in demand from the public and from public offices for the full range of archival services.

State Records' e-Services strategy will focus on specific enhancements to online services and on seeking practical solutions for preserving and providing ongoing access to digital archives.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses are budgeted at \$14.5 million in 2004-05. This includes:

- ◆ \$8.2 million for core regulatory and archival collection and service delivery functions (partly funded by \$1 million in sales revenue, mainly contributed by the GRR), and
- ◆ \$6.3 million to meet operating expenses of the GRR off-budget arm.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$12.8 million. An amount of \$12.5 million will be spent in 2004-05 on the construction of an additional repository building at Kingswood (estimated total cost of \$21 million).

## **NEW SOUTH WALES FILM AND TELEVISION OFFICE**

The New South Wales Film and Television Office fosters and facilitates creative excellence and commercial growth in the film and television industry in New South Wales through three principal program areas:

### **Development**

- ◆ sustained support and encouragement of talented people and quality projects in the film and television industries; and

- ◆ increasing public interest in film as a medium of communication and as an art form, and the development of an informed film audience.

### **Finance and Investment**

- ◆ participation in projects that are likely to be: commercially successful, receive critical acclaim, substantially contribute to the economic wellbeing of New South Wales and be culturally relevant;

### **Product Attraction and Support**

- ◆ facilitate filming in New South Wales by the local and international production industry;
- ◆ position New South Wales as a preferred choice for local and international filming; and
- ◆ position the Office as an active facilitator of the film and television industry in New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

To meet the significant growth in production activity in New South Wales and the subsequent increase in demand for the Office's production funds, an additional \$1.1 million was allocated in 2003-04, with an additional \$2.1 million to be provided in 2004-05.

Over the past two years, the Office has also implemented programs and initiatives, such as the New Film Feature Writer's Scheme that encourages and guides emerging talent in the industry.

## **STRATEGIC DIRECTIONS**

Key priorities of the Office are:

- ◆ the promotion of employment, investment and export growth in the New South Wales film and television industry;
- ◆ the commitment to quality, innovation and local identity; and
- ◆ the encouragement of initiatives to assist the skills and experience of emerging and established talent.

The Film and Television Office has been a key leader in the establishment of Enterprise Australia workshops, which are designed to equip established talent with the necessary business skills and expertise to achieve sustainability within the industry.

Another key priority of the Office associated with the skills workshops is assisting film and television producers to be more globally visible and competitive with their productions.

The Film and Television Office has been instrumental in gaining access for producers to international structured markets such as Cinemarket in Rotterdam and No Borders in New York.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Office are budgeted at \$10.5 million. This includes the additional \$2.1 million for Production Investment.

This level of expenses will enable the Office to maintain its integral role in the film and television industries in New South Wales through the provision of the three principal program areas of development, finance and investment, and production attraction and support.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$44,000 for minor works to improve and replace office equipment.

## **COMMUNITY RELATIONS COMMISSION**

The Community Relations Commission for a multicultural New South Wales aims to promote the value of cultural diversity and the rights of individuals and organisations in New South Wales. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life within the State.

The *Community Relations Commission and Principles of Multiculturalism Act 2000* recognises and values the different linguistic, religious, racial and ethnic backgrounds of the residents of New South Wales and facilitates the equitable access of government services by all.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission's expenses have increased over the last six years from \$12.1 million in 1998-99 to a projected \$15.9 million for 2003-04. This increase is due to the introduction of additional community programs as well as the increase in the level of interpreting and translation language services.

## **STRATEGIC DIRECTIONS**

The Commission's main strategic corporate objectives as outlined in its Corporate Plan are to:

- ◆ be an innovative leader in community relations;
- ◆ consult, research and action community relations issues with the Government and the community; and
- ◆ support and promote community initiatives.

Some Commission activities and initiatives which incorporate these objectives are our interactive community website, symposium, multicultural marketing awards and the Community Development Grants Program.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Commission are budgeted at \$15.1 million. This expenditure includes \$6.8 million for language and interpreting services, \$1.6 million for the Community Grants Development Program and \$0.2 million for Community Partnership Projects.

## **AUDIT OFFICE OF NEW SOUTH WALES**

The New South Wales Auditor-General is responsible for audits and related services under the *Public Finance and Audit Act 1983* and other New South Wales Acts. The Auditor-General forms part of the mechanisms whereby Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the Auditor-General in fulfilling this role.

The Audit Office's core businesses are:

- ◆ supporting the Auditor-General;
- ◆ financial audits that provide an independent opinion (report) on the financial statements of government agencies;
- ◆ reviews, involving the examination of compliance with laws and regulations and policy directives of central agencies;
- ◆ performance audits that provide an independent assessment on selected government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and
- ◆ advising Parliament and the Government on substantial matters identified during the audit process.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Office's revenue mainly comes from fees paid by NSW government agencies for audits of their financial reports.

Costs incurred consist mainly of employee related expenses and related technology support. Excluding movements in superannuation, expenses have increased from \$20 million in 1999-2000 to \$25.4 million in 2002-03. The projection for 2003-04 is \$27.1 million.

In the last quarter of 2003-04, the Office has planned major capital expenditure related to its relocation to new premises at an estimated cost of \$2.8 million.

## **STRATEGIC DIRECTIONS**

The Office's reporting on its audits of NSW government agencies will continue to assist Parliament improve the State's accountability and performance.

The Office is committed to being recognised as a centre of excellence in auditing by:

- ◆ providing a best practice benchmark to other auditors;
- ◆ being valued by Parliament as a contributor to improving the State's financial performance and accountability;
- ◆ NSW government agencies deriving value from the Office's information provision;

- ◆ providing appropriate training and opportunities to all staff and work satisfaction; and
- ◆ having a culture of innovative thinking and client focus.

## **2004-05 BUDGET**

### **Total Expenses**

Expenses are estimated to increase from \$27.1 million in 2003-04 to \$28.3 million in 2004-05. The Audit Office continues to place a strong emphasis on carrying out performance audits.

### **Asset Acquisitions**

Asset acquisitions are estimated to total \$0.3 million in 2004-05. The majority of this will be spent on information technology related projects.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,839	13,024	<b>11,871</b>
Other operating expenses	8,211	9,352	<b>6,112</b>
Maintenance	52	75	<b>89</b>
Depreciation and amortisation	650	650	<b>650</b>
Grants and subsidies	860	3,670	<b>600</b>
Other expenses	316	800	<b>316</b>
<b>Total Expenses</b>	<b>21,928</b>	<b>27,571</b>	<b>19,638</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	104	104	<b>106</b>
Grants and contributions	1,124	1,124	<b>1,146</b>
Other revenue	64	64	...
<b>Total Retained Revenue</b>	<b>1,292</b>	<b>1,292</b>	<b>1,252</b>
<b>NET COST OF SERVICES</b>	<b>20,636</b>	<b>26,279</b>	<b>18,386</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,171	11,956	<b>11,156</b>
Grants and subsidies	860	4,020	<b>600</b>
Other	9,144	10,419	<b>7,084</b>
<b>Total Payments</b>	<b>21,175</b>	<b>26,395</b>	<b>18,840</b>
<b>Receipts</b>			
Sale of goods and services	...	(22)	...
Interest	104	104	<b>106</b>
Other	1,753	1,753	<b>1,712</b>
<b>Total Receipts</b>	<b>1,857</b>	<b>1,835</b>	<b>1,818</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,318)</b>	<b>(24,560)</b>	<b>(17,022)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(10)	(431)	<b>(10)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10)</b>	<b>(431)</b>	<b>(10)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	18,941	22,624	<b>16,451</b>
Capital appropriation	10	431	<b>10</b>
Cash reimbursements from the Consolidated Fund Entity	487	600	<b>618</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,438</b>	<b>23,655</b>	<b>17,079</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>110</b>	<b>(1,336)</b>	<b>47</b>
Opening Cash and Cash Equivalents	2,052	3,209	<b>1,873</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,162</b>	<b>1,873</b>	<b>1,920</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(20,636)	(26,279)	<b>(18,386)</b>
Non cash items added back	1,318	1,718	<b>1,365</b>
Change in operating assets and liabilities	...	1	<b>(1)</b>
<b>Net cash flow from operating activities</b>	<b>(19,318)</b>	<b>(24,560)</b>	<b>(17,022)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,162	1,873	1,920
Receivables	515	496	496
Other	2	...	...
<b>Total Current Assets</b>	<b>2,679</b>	<b>2,369</b>	<b>2,416</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Land and building	539	...	...
Plant and equipment	990	2,196	1,556
<b>Total Non Current Assets</b>	<b>1,529</b>	<b>2,196</b>	<b>1,556</b>
<b>Total Assets</b>	<b>4,208</b>	<b>4,565</b>	<b>3,972</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	655	501	499
Provisions	1,131	1,669	1,670
<b>Total Current Liabilities</b>	<b>1,786</b>	<b>2,170</b>	<b>2,169</b>
<b>Non Current Liabilities -</b>			
Provisions	...	67	67
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>67</b>	<b>67</b>
<b>Total Liabilities</b>	<b>1,786</b>	<b>2,237</b>	<b>2,236</b>
<b>NET ASSETS</b>	<b>2,422</b>	<b>2,328</b>	<b>1,736</b>
<b>EQUITY</b>			
Accumulated funds	2,422	2,328	1,736
<b>TOTAL EQUITY</b>	<b>2,422</b>	<b>2,328</b>	<b>1,736</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet**

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy.

Program Description: Provision of administrative and advisory support to the Premier and Cabinet.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :			
	Policy Branches	88	81
	Cabinet Secretariat	17	17
	Drug and Alcohol Policy	9	14
	Families First*	31	...
	Biotechnology Unit*	5	...
	Greenhouse Office	...	8
		150	120

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	11,839	13,024	<b>11,871</b>
Other operating expenses	8,211	9,352	<b>6,112</b>
Maintenance	52	75	<b>89</b>
Depreciation and amortisation	650	650	<b>650</b>
Grants and subsidies			
Grants to agencies	860	3,670	<b>600</b>
Other expenses			
Special projects	...	100	...
Biotechnology strategies	...	350	...
Drug policy	...	150	...
Children's and youths' initiatives	280	200	<b>280</b>
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	...	<b>36</b>
<b>Total Expenses</b>	<b>21,928</b>	<b>27,571</b>	<b>19,638</b>

\* Families First transfers to the Department of Community Services in 2004-05.  
Biotechnology Unit transferred to the Ministry for Science and Medical Research on 1 December 2003.

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	104	104	<b>106</b>
Grants and contributions	1,124	1,124	<b>1,146</b>
Other revenue	64	64	...

<b>Total Retained Revenue</b>	<b>1,292</b>	<b>1,292</b>	<b>1,252</b>
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<b>NET COST OF SERVICES</b>	<b>20,636</b>	<b>26,279</b>	<b>18,386</b>
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<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>431</b>	<b>10</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,935	5,119	<b>5,063</b>
Other operating expenses	825	1,025	<b>1,072</b>
Maintenance	23	40	<b>49</b>
Depreciation and amortisation	355	255	<b>329</b>
<b>Total Expenses</b>	<b>6,138</b>	<b>6,439</b>	<b>6,513</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	120	90	<b>92</b>
Investment income	20	20	<b>10</b>
Other revenue	...	14	<b>7</b>
<b>Total Retained Revenue</b>	<b>140</b>	<b>124</b>	<b>109</b>
<b>NET COST OF SERVICES</b>	<b>5,998</b>	<b>6,315</b>	<b>6,404</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,446	4,607	4,634
Other	981	1,235	1,194
<b>Total Payments</b>	<b>5,427</b>	<b>5,842</b>	<b>5,828</b>
<b>Receipts</b>			
Sale of goods and services	120	119	92
Interest	20	20	10
Other	103	107	111
<b>Total Receipts</b>	<b>243</b>	<b>246</b>	<b>213</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,184)</b>	<b>(5,596)</b>	<b>(5,615)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(930)	(247)	(730)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(930)</b>	<b>(247)</b>	<b>(730)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,018	5,430	5,512
Capital appropriation	930	247	730
Cash reimbursements from the Consolidated Fund Entity	110	110	98
Cash transfers to Consolidated Fund	...	(33)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,058</b>	<b>5,754</b>	<b>6,340</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(56)</b>	<b>(89)</b>	<b>(5)</b>
Opening Cash and Cash Equivalents	181	173	84
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>125</b>	<b>84</b>	<b>79</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,998)	(6,315)	(6,404)
Non cash items added back	855	760	789
Change in operating assets and liabilities	(41)	(41)	...
<b>Net cash flow from operating activities</b>	<b>(5,184)</b>	<b>(5,596)</b>	<b>(5,615)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	125	84	<b>79</b>
Receivables	127	82	<b>81</b>
<b>Total Current Assets</b>	<b>252</b>	<b>166</b>	<b>160</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	2,515	1,881	<b>2,282</b>
<b>Total Non Current Assets</b>	<b>2,515</b>	<b>1,881</b>	<b>2,282</b>
<b>Total Assets</b>	<b>2,767</b>	<b>2,047</b>	<b>2,442</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	161	149	<b>177</b>
Provisions	480	392	<b>363</b>
<b>Total Current Liabilities</b>	<b>641</b>	<b>541</b>	<b>540</b>
<b>Non Current Liabilities -</b>			
Provisions	...	136	<b>136</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>136</b>	<b>136</b>
<b>Total Liabilities</b>	<b>641</b>	<b>677</b>	<b>676</b>
<b>NET ASSETS</b>	<b>2,126</b>	<b>1,370</b>	<b>1,766</b>
<b>EQUITY</b>			
Accumulated funds	2,126	1,370	<b>1,766</b>
<b>TOTAL EQUITY</b>	<b>2,126</b>	<b>1,370</b>	<b>1,766</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: The Parliamentary Counsel's Office is responsible for drafting legislation (including Bills, statutory instruments and environmental planning instruments) for Parliament or the Governor-in-Council; publishing the full range of legislation and information guides in printed form and online at [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au); and the provision of legal and administrative advice to government.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :	Drafting and publishing legislation	45	47

		2003-04		<b>2004-05</b>
		Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,935	5,119	<b>5,063</b>
Other operating expenses	825	1,025	<b>1,072</b>
Maintenance	23	40	<b>49</b>
Depreciation and amortisation	355	255	<b>329</b>
<b>Total Expenses</b>	<b>6,138</b>	<b>6,439</b>	<b>6,513</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Drafting and publication of legislation	120	90	<b>92</b>
Investment income	20	20	<b>10</b>
Other revenue	...	14	<b>7</b>
<b>Total Retained Revenue</b>	<b>140</b>	<b>124</b>	<b>109</b>

<b>NET COST OF SERVICES</b>	<b>5,998</b>	<b>6,315</b>	<b>6,404</b>
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<b>ASSET ACQUISITIONS</b>	<b>930</b>	<b>247</b>	<b>730</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	53,973	53,475	<b>51,489</b>
Other operating expenses	38,421	48,091	<b>43,857</b>
Maintenance	435	464	<b>398</b>
Depreciation and amortisation	1,614	1,922	<b>1,720</b>
Grants and subsidies	28,544	40,003	<b>6,316</b>
Other expenses	1,965	3,891	<b>2,254</b>
<b>Total Expenses</b>	<b>124,952</b>	<b>147,846</b>	<b>106,034</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,956	810	<b>1,010</b>
Investment income	264	236	<b>300</b>
Grants and contributions	217	7,596	<b>1,825</b>
Other revenue	1,769	2,254	<b>1,449</b>
<b>Total Retained Revenue</b>	<b>4,206</b>	<b>10,896</b>	<b>4,584</b>
<b>NET COST OF SERVICES</b>	<b>120,746</b>	<b>136,950</b>	<b>101,450</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	51,052	50,277	<b>49,109</b>
Grants and subsidies	28,544	40,003	<b>6,316</b>
Other	44,237	55,144	<b>48,768</b>
<b>Total Payments</b>	<b>123,833</b>	<b>145,424</b>	<b>104,193</b>
<b>Receipts</b>			
Sale of goods and services	1,956	810	<b>1,010</b>
Interest	264	204	<b>332</b>
Other	4,855	13,639	<b>6,658</b>
<b>Total Receipts</b>	<b>7,075</b>	<b>14,653</b>	<b>8,000</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(116,758)</b>	<b>(130,771)</b>	<b>(96,193)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(645)	(5,084)	<b>(3,364)</b>
Other	...	...	691
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(645)</b>	<b>(5,084)</b>	<b>(2,673)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	113,684	129,888	<b>94,009</b>
Capital appropriation	645	4,965	<b>3,364</b>
Cash reimbursements from the Consolidated Fund Entity	1,982	2,041	<b>2,218</b>
Cash transfers to Consolidated Fund	...	(773)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>116,311</b>	<b>136,121</b>	<b>99,591</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,092)</b>	<b>266</b>	<b>725</b>
Opening Cash and Cash Equivalents	1,328	166	<b>432</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>236</b>	<b>432</b>	<b>1,157</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(120,746)	(136,950)	<b>(101,450)</b>
Non cash items added back	4,535	4,742	<b>4,808</b>
Change in operating assets and liabilities	(547)	1,437	<b>449</b>
<b>Net cash flow from operating activities</b>	<b>(116,758)</b>	<b>(130,771)</b>	<b>(96,193)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	236	432	<b>1,157</b>
Receivables	3,650	3,840	<b>4,163</b>
Other	28	29	<b>34</b>
<b>Total Current Assets</b>	<b>3,914</b>	<b>4,301</b>	<b>5,354</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Land and building	...	...	<b>608</b>
Plant and equipment	8,029	12,575	<b>14,427</b>
<b>Total Non Current Assets</b>	<b>8,029</b>	<b>12,575</b>	<b>15,035</b>
<b>Total Assets</b>	<b>11,943</b>	<b>16,876</b>	<b>20,389</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,876	6,490	<b>7,604</b>
Provisions	4,213	5,615	<b>5,955</b>
Other	300	150	<b>148</b>
<b>Total Current Liabilities</b>	<b>9,389</b>	<b>12,255</b>	<b>13,707</b>
<b>Non Current Liabilities -</b>			
Provisions	...	1,356	<b>1,332</b>
<b>Total Non Current Liabilities</b>	...	<b>1,356</b>	<b>1,332</b>
<b>Total Liabilities</b>	<b>9,389</b>	<b>13,611</b>	<b>15,039</b>
<b>NET ASSETS</b>	<b>2,554</b>	<b>3,265</b>	<b>5,350</b>
<b>EQUITY</b>			
Accumulated funds	2,554	3,265	<b>5,350</b>
<b>TOTAL EQUITY</b>	<b>2,554</b>	<b>3,265</b>	<b>5,350</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Operation of the Governor's Office	12	12

2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	888	890	<b>930</b>
Other operating expenses	736	987	<b>713</b>
Maintenance	5	5	<b>5</b>
Depreciation and amortisation	210	15	<b>15</b>
<b>Total Expenses</b>	<b>1,839</b>	<b>1,897</b>	<b>1,663</b>
<b>NET COST OF SERVICES</b>	<b>1,839</b>	<b>1,897</b>	<b>1,663</b>

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<b>ASSET ACQUISITIONS</b>	<b>10</b>	...	...
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

<u>Activities</u> :	Average Staffing (EFT)		
	2003-04	2004-05	
Services for the Leaders of the Opposition in both Houses of Parliament	17	17	
	<div style="display: flex; justify-content: space-around; font-size: small;"> <span>—2003-04—</span> </div> Budget \$000	Revised \$000	<b>2004-05 Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,124	1,234	<b>1,185</b>
Other operating expenses	516	470	<b>464</b>
Maintenance	5	12	<b>5</b>
Depreciation and amortisation	16	23	<b>20</b>
<b>Total Expenses</b>	<b>1,661</b>	<b>1,739</b>	<b>1,674</b>
<b>NET COST OF SERVICES</b>	<b>1,661</b>	<b>1,739</b>	<b>1,674</b>
<b>ASSET ACQUISITIONS</b>	<b>14</b>	...	...

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.3 Performance Measurement and Review**

Program Objective(s): To review, measure and report public sector performance and develop reform initiatives to improve quality and value for money.

Program Description: Undertake performance and special reviews, assess performance against key service delivery indicators and support the Council on the Cost and Quality of Government. Work to improve the economic and social well being for New South Wales women.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :	Performance measurement, review and improvement tasks and support for the Council	23	22
	Office for Women	n.a.	14*
		23	37

\* The Office for Women will be established from 1 July 2004.

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2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,165	2,329	<b>3,703</b>
Other operating expenses	1,003	310	<b>1,110</b>
Maintenance	11	11	<b>5</b>
Depreciation and amortisation	30	108	<b>100</b>
Grants and subsidies			
Grants to agencies	8,570	...	...
Recurrent grants to non-profit organisations	...	...	<b>750</b>
<b>Total Expenses</b>	<b>13,779</b>	<b>2,758</b>	<b>5,668</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.3 Performance Measurement and Review (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Fees for services from general government agencies	...	36	...
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<b>Total Retained Revenue</b>	...	<b>36</b>	...
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<b>NET COST OF SERVICES</b>	<b>13,779</b>	<b>2,722</b>	<b>5,668</b>
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<b>ASSET ACQUISITIONS</b>	...	...	<b>54</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Service Delivery Improvement**

Program Objective(s): To facilitate cross sector initiatives for the improved delivery of public sector services.

Program Description: Lead, facilitate and provide strategic input into the Government's service delivery agenda through: leadership and governance arrangements; alignment of e-government/ICT initiatives; Aboriginal service delivery strategy; and grants administration initiatives.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :	Service Delivery Improvement	20*	18

\* This is a new program which commenced on 1 July 2003 incorporating components of Strategic Policy and Reform and e-Government previously in the Public Sector Management program.

2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	...	1,917	<b>1,904</b>
Other operating expenses	...	428	<b>283</b>
Maintenance	...	5	<b>5</b>
Depreciation and amortisation	...	5	<b>5</b>
<b>Total Expenses</b>	...	<b>2,355</b>	<b>2,197</b>
<b>NET COST OF SERVICES</b>	...	<b>2,355</b>	<b>2,197</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

---

**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions for the Premier's administration relating to Ministers' Offices, Parliamentary Services, Remuneration Tribunals, former Office Holders and Freedom of Information.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Ministerial and Parliamentary Services		
Operations	77	77
Premier's Office	29	29
Ministers' Offices	132	132
Former Office Holders	4	4
	242	242

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	21,572	20,826	<b>22,024</b>
Other operating expenses	15,250	12,807	<b>13,181</b>
Maintenance	141	146	<b>120</b>
Depreciation and amortisation	144	548	<b>450</b>
Other expenses			
Parliamentary Remuneration Tribunal	101	101	<b>103</b>
Special reports for the Premier and unforeseen expenses	291	291	<b>297</b>
<b>Total Expenses</b>	<b>37,499</b>	<b>34,719</b>	<b>36,175</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue	1,769	1,400	<b>1,400</b>
<b>Total Retained Revenue</b>	<b>1,769</b>	<b>1,400</b>	<b>1,400</b>
<b>NET COST OF SERVICES</b>	<b>35,730</b>	<b>33,319</b>	<b>34,775</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>450</b>	<b>450</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Employment Office\***

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of advice concerning reform, employee relations, equal employment opportunity and superannuation policy.

Program Description: Provision of strategic advice on public sector reform and assistance to agencies in resolving complex management, employment equity and employee issues across the New South Wales public sector. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

\* The Public Sector Management Program was restructured on 1 July 2003 and now includes the Employee Relations, the Public Sector Management Program and Equal Opportunity in Public Employment. The Government Actuary function ceased and Strategic Policy and Reform has been transferred to the Service Delivery Improvement Program.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Public Employment Office	94	94

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	7,663	7,861	<b>8,214</b>
Other operating expenses	6,053	2,471	<b>4,148</b>
Maintenance	53	15	<b>15</b>
Depreciation and amortisation	221	215	<b>200</b>
Grants and subsidies			
Grants to agencies	431	1,427	<b>681</b>
<b>Total Expenses</b>	<b>14,421</b>	<b>11,989</b>	<b>13,258</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Employment Office (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	72	4	<b>20</b>
Fees for services	420	20	<b>40</b>
Fees for services from general government agencies	367	...	...
Training charges from general government agencies	997	395	<b>600</b>
Grants and contributions	...	1,478	...
Other revenue	...	25	...
<b>Total Retained Revenue</b>	<b>1,856</b>	<b>1,922</b>	<b>660</b>
<b>NET COST OF SERVICES</b>	<b>12,565</b>	<b>10,067</b>	<b>12,598</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects**

Program Objective(s): To maximise the economic, environmental and social benefits of strategic projects for communities at state, regional and local levels. To co-ordinate counter-terrorism planning and response to major emergencies.

Program Description: Lead and co-ordinate a whole-of-government approach to major projects and issues at state, regional and local levels in partnership with private and community sectors, including counter-terrorism and response to major emergencies. Manage and co-ordinate departmental administration.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities:</u>			
	Strategic Projects Division	98	95*
	Management Services	17	17
	Coordinator General's Unit	6	6
	Counter-Terrorism and Emergency Co-ordination	3	3
		124	121

\* The activities of the Strengthening Communities; Youth Partnership with Arabic Speaking Communities; Youth Partnership with Pacific Islander Communities; and the Canterbury Bankstown Place Project are to be transferred to the Department of Community Services from 1 July 2004. On that date the Office of the Minister for Western Sydney will be transferred into this program.

2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	16,336	12,788	<b>10,694</b>
Other operating expenses	8,463	20,017	<b>20,563</b>
Maintenance	213	179	<b>168</b>
Depreciation and amortisation	903	920	<b>850</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Miscellaneous grants approved by the Premier	1,605	2,014	<b>1,867</b>
Community Solutions Fund	15,934	15,934	...
Grants to non-profit organisations	...	...	<b>1,778</b>
Grants to agencies	978	19,552	<b>240</b>
Regional and rural miscellaneous recurrent grants	1,026	1,026	<b>1,000</b>
<b>Total Expenses</b>	<b>45,458</b>	<b>72,430</b>	<b>37,160</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	236	<b>300</b>
Grants and contributions	217	1,875	<b>475</b>
Other revenue	...	479	<b>49</b>
<b>Total Retained Revenue</b>	<b>217</b>	<b>2,590</b>	<b>824</b>
<b>NET COST OF SERVICES</b>	<b>45,241</b>	<b>69,840</b>	<b>36,336</b>
<b>ASSET ACQUISITIONS</b>	<b>621</b>	<b>4,515</b>	<b>2,860</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services**

Program Objective(s): To support the Premier in his role as Head of Government, manage State protocol, honours and diplomatic issues.

Program Description: Provision of management and co-ordination of resources to support the Premier in undertaking his official duties. Deliver executive services to the Director General and manage official protocol, hospitality and events co-ordination on behalf of the State Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Office of Protocol and Special Events	27	37*
Director General's Unit	10	10
Major Events and Venues strategy	8**	n.a.
	45	47

\* Australia Day functions and 17 staff were transferred to the Office of Protocol and Special Events during 2003-04.

\*\* Major Venues and Rugby World Cup (including the Major Events Board) will be transferred to the Department of Tourism, Sport and Recreation from 1 July 2004.

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,225	5,630	<b>2,835</b>
Other operating expenses	6,400	10,601	<b>3,395</b>
Maintenance	7	91	<b>75</b>
Depreciation and amortisation	90	88	<b>80</b>
Grants and subsidies			
Grants to agencies	...	50	...
Other expenses			
Expenses involved in protocol	852	1,063	<b>1,119</b>
Australia Day program	721	721	<b>735</b>
Commissions of Inquiry	...	1,715	...
<b>Total Expenses</b>	<b>10,295</b>	<b>19,959</b>	<b>8,239</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	...	5	...
Fees for services	...	350	<b>350</b>
Minor sales of goods and services	100	...	...
Investment income	264	...	...
Grants and contributions	...	4,243	<b>1,350</b>
Other revenue	...	350	...
<b>Total Retained Revenue</b>	<b>364</b>	<b>4,948</b>	<b>1,700</b>
<b>NET COST OF SERVICES</b>	<b>9,931</b>	<b>15,011</b>	<b>6,539</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,418	11,386	<b>11,718</b>
Other operating expenses	4,273	4,477	<b>4,072</b>
Maintenance	250	218	<b>200</b>
Depreciation and amortisation	600	631	<b>460</b>
<b>Total Expenses</b>	<b>16,541</b>	<b>16,712</b>	<b>16,450</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	30	8	<b>10</b>
Investment income	5	20	<b>20</b>
Grants and contributions	...	234	...
Other revenue	30	50	<b>35</b>
<b>Total Retained Revenue</b>	<b>65</b>	<b>312</b>	<b>65</b>
<b>NET COST OF SERVICES</b>	<b>16,476</b>	<b>16,400</b>	<b>16,385</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,913	11,090	11,228
Other	5,248	5,128	4,940
<b>Total Payments</b>	<b>16,161</b>	<b>16,218</b>	<b>16,168</b>
<b>Receipts</b>			
Sale of goods and services	29	7	9
Interest	5	21	14
Other	430	728	465
<b>Total Receipts</b>	<b>464</b>	<b>756</b>	<b>488</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,697)</b>	<b>(15,462)</b>	<b>(15,680)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(579)	(579)	(240)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(579)</b>	<b>(579)</b>	<b>(240)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,347	15,347	15,165
Capital appropriation	579	579	240
Cash reimbursements from the Consolidated Fund Entity	350	495	513
Cash transfers to Consolidated Fund	...	(405)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,276</b>	<b>16,016</b>	<b>15,918</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(25)</b>	<b>(2)</b>
Opening Cash and Cash Equivalents	260	37	12
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>260</b>	<b>12</b>	<b>10</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(16,476)	(16,400)	(16,385)
Non cash items added back	1,180	1,147	1,010
Change in operating assets and liabilities	(401)	(209)	(305)
<b>Net cash flow from operating activities</b>	<b>(15,697)</b>	<b>(15,462)</b>	<b>(15,680)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	260	12	10
Receivables	114	365	390
Other	90	175	175
<b>Total Current Assets</b>	<b>464</b>	<b>552</b>	<b>575</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	154	582	422
Plant and equipment	972	831	771
<b>Total Non Current Assets</b>	<b>1,126</b>	<b>1,413</b>	<b>1,193</b>
<b>Total Assets</b>	<b>1,590</b>	<b>1,965</b>	<b>1,768</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	753	894	674
Provisions	550	659	599
<b>Total Current Liabilities</b>	<b>1,303</b>	<b>1,553</b>	<b>1,273</b>
<b>Total Liabilities</b>	<b>1,303</b>	<b>1,553</b>	<b>1,273</b>
<b>NET ASSETS</b>	<b>287</b>	<b>412</b>	<b>495</b>
<b>EQUITY</b>			
Reserves	...	428	428
Accumulated funds	287	(16)	67
<b>TOTAL EQUITY</b>	<b>287</b>	<b>412</b>	<b>495</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs</u> :					
Matters received from -					
General public	no.	683	691	928	<b>n.a.</b>
Employees (protected disclosures)	no.	154	213	319	<b>n.a.</b>
Principal officers as defined under section 11 of Independent Commission Against Corruption Act 1988	no.	394	620	713	<b>n.a.</b>
Formal investigations commenced	no.	16	17	10	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	126	101	114	<b>118</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	11,418	11,386	<b>11,718</b>
Other operating expenses	4,273	4,477	<b>4,072</b>
Maintenance	250	218	<b>200</b>
Depreciation and amortisation	600	631	<b>460</b>
<b>Total Expenses</b>	<b>16,541</b>	<b>16,712</b>	<b>16,450</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	30	8	<b>10</b>
Investment income	5	20	<b>20</b>
Grants and contributions	...	234	...
Other revenue	30	50	<b>35</b>

<b>Total Retained Revenue</b>	<b>65</b>	<b>312</b>	<b>65</b>
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<b>NET COST OF SERVICES</b>	<b>16,476</b>	<b>16,400</b>	<b>16,385</b>
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<b>ASSET ACQUISITIONS</b>	<b>579</b>	<b>579</b>	<b>240</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,638	14,631	<b>14,264</b>
Other operating expenses	3,160	3,849	<b>3,442</b>
Maintenance	90	144	<b>144</b>
Depreciation and amortisation	480	855	<b>852</b>
<b>Total Expenses</b>	<b>18,368</b>	<b>19,479</b>	<b>18,702</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	84	83	<b>54</b>
Investment income	40	58	<b>30</b>
Grants and contributions	...	40	<b>50</b>
<b>Total Retained Revenue</b>	<b>124</b>	<b>181</b>	<b>134</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>18,244</b>	<b>19,299</b>	<b>18,568</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,838	13,820	14,042
Other	3,854	4,864	4,124
<b>Total Payments</b>	<b>17,692</b>	<b>18,684</b>	<b>18,166</b>
<b>Receipts</b>			
Sale of goods and services	84	83	54
Interest	34	51	35
Other	532	596	571
<b>Total Receipts</b>	<b>650</b>	<b>730</b>	<b>660</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,042)</b>	<b>(17,954)</b>	<b>(17,506)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(447)	(447)	(67)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(447)</b>	<b>(447)</b>	<b>(67)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,212	16,808	16,217
Capital appropriation	447	447	67
Cash reimbursements from the Consolidated Fund Entity	793	851	768
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>17,452</b>	<b>18,106</b>	<b>17,052</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(37)</b>	<b>(295)</b>	<b>(521)</b>
Opening Cash and Cash Equivalents	865	1,224	929
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>828</b>	<b>929</b>	<b>408</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,244)	(19,299)	(18,568)
Non cash items added back	1,137	1,663	1,479
Change in operating assets and liabilities	65	(318)	(417)
<b>Net cash flow from operating activities</b>	<b>(17,042)</b>	<b>(17,954)</b>	<b>(17,506)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	828	929	<b>408</b>
Receivables	139	139	<b>134</b>
Other	175	150	<b>150</b>
<b>Total Current Assets</b>	<b>1,142</b>	<b>1,218</b>	<b>692</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	366	...	...
Plant and equipment	1,261	2,685	<b>1,900</b>
Infrastructure systems	1,847	...	...
<b>Total Non Current Assets</b>	<b>3,474</b>	<b>2,685</b>	<b>1,900</b>
<b>Total Assets</b>	<b>4,616</b>	<b>3,903</b>	<b>2,592</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	500	544	<b>196</b>
Provisions	1,063	928	<b>933</b>
Other	144	84	<b>90</b>
<b>Total Current Liabilities</b>	<b>1,707</b>	<b>1,556</b>	<b>1,219</b>
<b>Non Current Liabilities -</b>			
Provisions	...	121	<b>121</b>
Other	147	210	<b>125</b>
<b>Total Non Current Liabilities</b>	<b>147</b>	<b>331</b>	<b>246</b>
<b>Total Liabilities</b>	<b>1,854</b>	<b>1,887</b>	<b>1,465</b>
<b>NET ASSETS</b>	<b>2,762</b>	<b>2,016</b>	<b>1,127</b>
<b>EQUITY</b>			
Accumulated funds	2,762	2,016	<b>1,127</b>
<b>TOTAL EQUITY</b>	<b>2,762</b>	<b>2,016</b>	<b>1,127</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police**

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police.

Program Description: Keep under scrutiny NSW Police systems, investigate or oversight the investigation of complaints. Report and make recommendations for change.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	63	80	75	<b>70</b>
Written complaints:					
Received	no.	3,795	3,099	3,500	<b>3,600</b>
Finalised	no.	4,505	3,204	3,400	<b>3,600</b>
Complaints audited	no.	2,623	7,701	7,429	<b>6,335</b>
Direct investigations	no.	37	29	25	<b>25</b>
Requests for review as a percent of total finalised	%	1.4	1.3	1.3	<b>1.4</b>
<u>Average Staffing:</u>	EFT	57	58	57	<b>51</b>

	Budget	Revised	Budget
	\$000	\$000	\$000
2003-04			<b>2004-05</b>
			<b>Budget</b>
			<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,673	4,514	<b>4,527</b>
Other operating expenses	989	1,188	<b>1,039</b>
Maintenance	30	45	<b>45</b>
Depreciation and amortisation	158	271	<b>270</b>
<b>Total Expenses</b>	<b>5,850</b>	<b>6,018</b>	<b>5,881</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	16	4	7
Investment income	13	18	9
<b>Total Retained Revenue</b>	<b>29</b>	<b>22</b>	<b>16</b>
<b>NET COST OF SERVICES</b>	<b>5,821</b>	<b>5,996</b>	<b>5,865</b>

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<b>ASSET ACQUISITIONS</b>	<b>148</b>	<b>132</b>	<b>21</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Reports containing recommended changes to law, policy or procedures	%	84.6	92.3	90.0	<b>90.0</b>
Written complaints:					
Received	no.	2,953	3,080	3,335	<b>3,123</b>
Finalised	no.	3,153	3,124	3,300	<b>3,192</b>
Informal investigations	no.	1,349	1,500	1,624	<b>1,500</b>
Formal investigations	no.	30	16	13	<b>15</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	10	5	5	<b>5</b>
Freedom of Information	Weeks	33	18	15	<b>15</b>
Telephone complaints/inquiries:					
Total received	thous	27	26	27	<b>26</b>
<u>Average Staffing</u> :	EFT	39	42	44	<b>42</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,397	3,591	<b>3,636</b>
Other operating expenses	735	932	<b>802</b>
Maintenance	22	37	<b>37</b>
Depreciation and amortisation	116	218	<b>217</b>
<b>Total Expenses</b>	<b>4,270</b>	<b>4,778</b>	<b>4,692</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	25	48	<b>25</b>
Minor sales of goods and services	12	2	<b>5</b>
Investment income	10	15	<b>8</b>
Grants and contributions	...	40	<b>50</b>
<b>Total Retained Revenue</b>	<b>47</b>	<b>105</b>	<b>88</b>
<b>NET COST OF SERVICES</b>	<b>4,223</b>	<b>4,673</b>	<b>4,604</b>

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<b>ASSET ACQUISITIONS</b>	<b>108</b>	<b>57</b>	<b>17</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate child protection related allegations. Investigate or oversight the investigation of complaints. Report and make recommendations for change.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Reports containing recommended changes to law, policy or procedures	%	100	100	100	<b>100</b>
Inquiries, notifications and complaints:					
Written notifications	no.	1,458	2,314	1,404	<b>1,738</b>
Written complaints	no.	70	75	70	<b>91</b>
Agency audit completed	no.	16	14	15	<b>20</b>
Average days taken to assess complaints	days	5	5	5	<b>2</b>
Average days taken to assess notifications	days	5	5	5	<b>5</b>
Direct investigations completed	no.	7	6	4	<b>5</b>
Requests for review as a % of total finalised	%	0.3	...	0.1	<b>0.2</b>
<u>Average Staffing</u> :	EFT	28	28	29	<b>27</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,488	2,391	<b>2,354</b>
Other operating expenses	537	655	<b>499</b>
Maintenance	15	24	<b>24</b>
Depreciation and amortisation	82	141	<b>141</b>
<b>Total Expenses</b>	<b>3,122</b>	<b>3,211</b>	<b>3,018</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

6 OMBUDSMAN'S OFFICE

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	9	1	3
Investment income	7	10	5
<b>Total Retained Revenue</b>	<b>16</b>	<b>11</b>	<b>8</b>
<b>NET COST OF SERVICES</b>	<b>3,106</b>	<b>3,200</b>	<b>3,010</b>

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<b>ASSET ACQUISITIONS</b>	<b>73</b>	<b>37</b>	<b>11</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.4 Resolution of Complaints About the Provision of Community  
Services**

Program Objective(s): Provide for independent monitoring of community services and programs, keep under scrutiny complaint handling systems and provide for and encourage the resolution of complaints. Review the deaths of certain children and people with a disability and formulate recommendations for the prevention or reduction of deaths of children in care, children at risk of death due to abuse or neglect, children in detention and correctional centres or disabled people in residential care.

Program Description: Keep under scrutiny systems in place to investigate complaints. Investigate or oversight the investigations of complaints about community services and programs. Review the causes of death of certain children and persons with a disability. Report and make recommendations for change.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Complaint contacts	no.	1,332	1,582	1,250	<b>1,450</b>
Complaints handled	no.	432	703	650	<b>700</b>
Community visits undertaken	days	2,996	2,938	3,000	<b>3,100</b>
Deaths in care assessed	no.	85	103	270	<b>280</b>
Reviews of services complaint handling systems	no.	35	36	20	<b>50</b>
S.11 reviews of people in care	no.	88	83	75	<b>90</b>
Child Deaths Notified	no.	n.a.	245	620	<b>600</b>
<u>Average Staffing:</u>	EFT	36	39	42	<b>43</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.4 Resolution of Complaints about the Provision of Community  
Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,080	4,135	<b>3,747</b>
Other operating expenses	899	1,074	<b>1,102</b>
Maintenance	23	38	<b>38</b>
Depreciation and amortisation	124	225	<b>224</b>
<b>Total Expenses</b>	<b>5,126</b>	<b>5,472</b>	<b>5,111</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Training charges	9	25	<b>9</b>
Minor sales of goods and services	13	3	<b>5</b>
Investment income	10	15	<b>8</b>
<b>Total Retained Revenue</b>	<b>32</b>	<b>43</b>	<b>22</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>5,094</b>	<b>5,430</b>	<b>5,089</b>
<b>ASSET ACQUISITIONS</b>	<b>118</b>	<b>221</b>	<b>18</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,906	1,906	<b>1,919</b>
Other operating expenses	3,833	5,796	<b>1,230</b>
Maintenance	12	12	<b>12</b>
Depreciation and amortisation	580	658	<b>825</b>
Other expenses	12,516	12,206	<b>6,862</b>
<b>Total Expenses</b>	<b>18,847</b>	<b>20,578</b>	<b>10,848</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,768	4,671	<b>432</b>
Investment income	52	52	<b>53</b>
Other revenue	...	197	...
<b>Total Retained Revenue</b>	<b>2,820</b>	<b>4,920</b>	<b>485</b>
<b>NET COST OF SERVICES</b>	<b>16,027</b>	<b>15,658</b>	<b>10,363</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,697	1,697	1,731
Other	16,982	18,675	8,512
<b>Total Payments</b>	<b>18,679</b>	<b>20,372</b>	<b>10,243</b>
<b>Receipts</b>			
Sale of goods and services	2,870	(316)	432
Interest	52	52	53
Other	669	870	408
<b>Total Receipts</b>	<b>3,591</b>	<b>606</b>	<b>893</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,088)</b>	<b>(19,766)</b>	<b>(9,350)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(1,025)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(1,025)</b>	<b>...</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	5,000	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>5,000</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,061	15,014	9,251
Capital appropriation	...	26	...
Cash reimbursements from the Consolidated Fund Entity	84	84	93
Cash transfers to Consolidated Fund	...	(307)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,145</b>	<b>14,817</b>	<b>9,344</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>57</b>	<b>(974)</b>	<b>(6)</b>
Opening Cash and Cash Equivalents	1,318	1,859	885
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,375</b>	<b>885</b>	<b>879</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(16,027)	(15,658)	<b>(10,363)</b>
Non cash items added back	789	863	<b>1,040</b>
Change in operating assets and liabilities	150	(4,971)	<b>(27)</b>
<b>Net cash flow from operating activities</b>	<b>(15,088)</b>	<b>(19,766)</b>	<b>(9,350)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,375	885	<b>879</b>
Receivables	239	5,209	<b>5,209</b>
Other	32	102	<b>102</b>
<b>Total Current Assets</b>	<b>1,646</b>	<b>6,196</b>	<b>6,190</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,465	2,324	<b>1,499</b>
<b>Total Non Current Assets</b>	<b>1,465</b>	<b>2,324</b>	<b>1,499</b>
<b>Total Assets</b>	<b>3,111</b>	<b>8,520</b>	<b>7,689</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,028	1,682	<b>1,655</b>
Interest bearing	...	5,000	<b>5,000</b>
Provisions	235	275	<b>275</b>
Other	21	15	<b>15</b>
<b>Total Current Liabilities</b>	<b>1,284</b>	<b>6,972</b>	<b>6,945</b>
<b>Total Liabilities</b>	<b>1,284</b>	<b>6,972</b>	<b>6,945</b>
<b>NET ASSETS</b>	<b>1,827</b>	<b>1,548</b>	<b>744</b>
<b>EQUITY</b>			
Accumulated funds	1,827	1,548	<b>744</b>
<b>TOTAL EQUITY</b>	<b>1,827</b>	<b>1,548</b>	<b>744</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections**

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct of Local Government and Statutory and Industrial ballots on a cost recovery basis.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Conduct and Administration of Elections	19	19

	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,722	1,723	<b>1,734</b>
Other operating expenses	3,712	5,675	<b>1,103</b>
Maintenance	11	11	<b>11</b>
Depreciation and amortisation	522	591	<b>743</b>
Other expenses			
By-election	381	381	<b>346</b>
General election	3,701	2,251	<b>527</b>
Redistribution	...	990	<b>888</b>
Payments to Commonwealth	3,060	3,210	<b>3,060</b>
<b>Total Expenses</b>	<b>13,109</b>	<b>14,832</b>	<b>8,412</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	2,729	4,632	<b>392</b>
Minor sales of goods and services	39	39	<b>40</b>
Investment income	52	52	<b>53</b>
Other revenue	...	197	...
<b>Total Retained Revenue</b>	<b>2,820</b>	<b>4,920</b>	<b>485</b>
<b>NET COST OF SERVICES</b>	<b>10,289</b>	<b>9,912</b>	<b>7,927</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>1,025</b>	...
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	2	2

2003-04		2004-05
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	184	183	<b>185</b>
Other operating expenses	121	121	<b>127</b>
Maintenance	1	1	<b>1</b>
Depreciation and amortisation	58	67	<b>82</b>
Other expenses			
Payments to candidates, groups and parties	3,960	3,960	<b>654</b>
Political education	1,414	1,414	<b>1,387</b>
<b>Total Expenses</b>	<b>5,738</b>	<b>5,746</b>	<b>2,436</b>
<b>NET COST OF SERVICES</b>	<b>5,738</b>	<b>5,746</b>	<b>2,436</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,301	7,281	<b>7,351</b>
Other operating expenses	8,096	8,940	<b>7,307</b>
Maintenance	24	64	<b>24</b>
Depreciation and amortisation	200	200	<b>200</b>
<b>Total Expenses</b>	<b>15,621</b>	<b>16,485</b>	<b>14,882</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	500	920	...
Investment income	51	167	<b>52</b>
Grants and contributions	...	8	...
Other revenue	...	257	...
<b>Total Retained Revenue</b>	<b>551</b>	<b>1,352</b>	<b>52</b>
Gain/(loss) on disposal of non current assets	...	(8)	...
<b>NET COST OF SERVICES</b>	<b>15,070</b>	<b>15,141</b>	<b>14,830</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,813	7,010	<b>7,041</b>
Other	8,490	9,266	<b>7,767</b>
<b>Total Payments</b>	<b>15,303</b>	<b>16,276</b>	<b>14,808</b>
<b>Receipts</b>			
Sale of goods and services	722	1,142	...
Interest	51	167	<b>52</b>
Other	435	592	<b>328</b>
<b>Total Receipts</b>	<b>1,208</b>	<b>1,901</b>	<b>380</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,095)</b>	<b>(14,375)</b>	<b>(14,428)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	5	...
Purchases of property, plant and equipment	(180)	(350)	<b>(180)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(180)</b>	<b>(345)</b>	<b>(180)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,089	14,160	<b>13,990</b>
Capital appropriation	180	180	<b>180</b>
Cash reimbursements from the Consolidated Fund Entity	311	311	<b>320</b>
Cash transfers to Consolidated Fund	...	(1,586)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,580</b>	<b>13,065</b>	<b>14,490</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>305</b>	<b>(1,655)</b>	<b>(118)</b>
Opening Cash and Cash Equivalents	1,465	3,333	<b>1,678</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,770</b>	<b>1,678</b>	<b>1,560</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,070)	(15,141)	<b>(14,830)</b>
Non cash items added back	660	443	<b>510</b>
Change in operating assets and liabilities	315	323	<b>(108)</b>
<b>Net cash flow from operating activities</b>	<b>(14,095)</b>	<b>(14,375)</b>	<b>(14,428)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,770	1,678	1,560
Receivables	734	699	699
Other	92	34	34
<b>Total Current Assets</b>	<b>2,596</b>	<b>2,411</b>	<b>2,293</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	912	1,116	1,096
<b>Total Non Current Assets</b>	<b>912</b>	<b>1,116</b>	<b>1,096</b>
<b>Total Assets</b>	<b>3,508</b>	<b>3,527</b>	<b>3,389</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	295	529	421
Provisions	712	710	710
Other	108	...	...
<b>Total Current Liabilities</b>	<b>1,115</b>	<b>1,239</b>	<b>1,131</b>
<b>Non Current Liabilities -</b>			
Provisions	80	154	154
<b>Total Non Current Liabilities</b>	<b>80</b>	<b>154</b>	<b>154</b>
<b>Total Liabilities</b>	<b>1,195</b>	<b>1,393</b>	<b>1,285</b>
<b>NET ASSETS</b>	<b>2,313</b>	<b>2,134</b>	<b>2,104</b>
<b>EQUITY</b>			
Accumulated funds	2,313	2,134	2,104
<b>TOTAL EQUITY</b>	<b>2,313</b>	<b>2,134</b>	<b>2,104</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation**

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements. To investigate complaints about competitive neutrality referred by the Government. To administer licensing or authorisation of water, electricity and gas businesses and monitor compliance with license conditions, including full retail competition requirements. To administer the NSW Greenhouse Gas Abatement Scheme.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets. Maintenance of systems and procedures to administer and monitor licenses and investigate complaints. Provision of a compliance reporting framework and online registry to permit the creation and trading of greenhouse gas abatement certificates.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities:</u>	Administration	8	8
	Research and analysis	57	61
		<hr/> 65	<hr/> 69

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,301	7,281	<b>7,351</b>
Other operating expenses	8,096	8,940	<b>7,307</b>
Maintenance	24	64	<b>24</b>
Depreciation and amortisation	200	200	<b>200</b>
<b>Total Expenses</b>	<b>15,621</b>	<b>16,485</b>	<b>14,882</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	500	920	...
Investment income	51	167	<b>52</b>
Grants and contributions	...	8	...
Other revenue	...	257	...
<b>Total Retained Revenue</b>	<b>551</b>	<b>1,352</b>	<b>52</b>
Gain/(loss) on disposal of non current assets	...	(8)	...
<b>NET COST OF SERVICES</b>	<b>15,070</b>	<b>15,141</b>	<b>14,830</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>180</b>	<b>350</b>	<b>180</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 NATURAL RESOURCES COMMISSION**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	344	<b>1,586</b>
Other operating expenses	...	680	<b>1,929</b>
Depreciation and amortisation	...	...	<b>50</b>
<b>Total Expenses</b>	...	<b>1,024</b>	<b>3,565</b>
<b>NET COST OF SERVICES</b>	...	<b>1,024</b>	<b>3,565</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 NATURAL RESOURCES COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	322	1,435
Other	...	680	1,929
<b>Total Payments</b>	...	<b>1,002</b>	<b>3,364</b>
<b>Receipts</b>			
Other	...	...	(10)
<b>Total Receipts</b>	...	...	<b>(10)</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>(1,002)</b>	<b>(3,374)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(450)	(500)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(450)</b>	<b>(500)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	...	1,000	3,514
Capital appropriation	...	450	500
Cash reimbursements from the Consolidated Fund Entity	...	2	10
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	<b>1,452</b>	<b>4,024</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	<b>150</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	<b>150</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	...	(1,024)	(3,565)
Non cash items added back	...	22	201
Change in operating assets and liabilities	...	...	(10)
<b>Net cash flow from operating activities</b>	...	<b>(1,002)</b>	<b>(3,374)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 NATURAL RESOURCES COMMISSION**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	...	<b>150</b>
Receivables	...	...	<b>10</b>
<b>Total Current Assets</b>	...	...	<b>160</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	...	450	<b>900</b>
<b>Total Non Current Assets</b>	...	<b>450</b>	<b>900</b>
<b>Total Assets</b>	...	<b>450</b>	<b>1,060</b>
<b>NET ASSETS</b>	...	<b>450</b>	<b>1,060</b>
<b>EQUITY</b>			
Accumulated funds	...	450	<b>1,060</b>
<b>TOTAL EQUITY</b>	...	<b>450</b>	<b>1,060</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 NATURAL RESOURCES COMMISSION**

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**9.1 Natural Resources Commission**

**9.1.1 Natural Resources Commission**

Program Objective(s): To provide independent advice on natural resource management issues; to recommend statewide standards and targets; to recommend the approval of Catchment Action Plans; to undertake audits of those plans; to gather and disseminate information; to advise the Minister on priorities for research; to undertake assessments and inquiries requested by the Minister.

Program Description: Provision of research and advisory services to support natural resources management. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information. Maintenance of systems and procedures to administer and monitor Catchment Action Plans. Provision of a compliance reporting framework to monitor compliance with standards and targets.

2003-04                      2004-05

Average Staffing (EFT):

3                                      13

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

Depreciation and amortisation

...	344	<b>1,586</b>
...	680	<b>1,929</b>
...	...	<b>50</b>

**Total Expenses**

...	<b>1,024</b>	<b>3,565</b>
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**NET COST OF SERVICES**

...	<b>1,024</b>	<b>3,565</b>
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**ASSET ACQUISITIONS**

...	<b>450</b>	<b>500</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,757	3,707	<b>3,857</b>
Other operating expenses	9,490	2,816	<b>2,710</b>
Maintenance	625	625	<b>405</b>
Depreciation and amortisation	625	595	<b>510</b>
Grants and subsidies	75,587	114,051	<b>83,575</b>
<b>Total Expenses</b>	<b>90,084</b>	<b>121,794</b>	<b>91,057</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	710	810	<b>560</b>
Investment income	200	400	<b>250</b>
Grants and contributions	6,960	470	<b>160</b>
<b>Total Retained Revenue</b>	<b>7,870</b>	<b>1,680</b>	<b>970</b>
<b>NET COST OF SERVICES</b>	<b>82,214</b>	<b>120,114</b>	<b>90,087</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,506	3,526	<b>3,668</b>
Grants and subsidies	74,832	113,296	<b>83,575</b>
Other	6,865	7,131	<b>5,795</b>
<b>Total Payments</b>	<b>85,203</b>	<b>123,953</b>	<b>93,038</b>
<b>Receipts</b>			
Sale of goods and services	710	869	<b>560</b>
Interest	200	397	<b>250</b>
Other	2,955	4,164	<b>2,840</b>
<b>Total Receipts</b>	<b>3,865</b>	<b>5,430</b>	<b>3,650</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(81,338)</b>	<b>(118,523)</b>	<b>(89,388)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	20	20	<b>20</b>
Purchases of property, plant and equipment	(3,882)	(5,299)	<b>(10,810)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,862)</b>	<b>(5,279)</b>	<b>(10,790)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	81,229	119,772	<b>89,296</b>
Capital appropriation	3,882	5,299	<b>10,810</b>
Cash reimbursements from the Consolidated Fund Entity	137	178	<b>212</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>85,248</b>	<b>125,249</b>	<b>100,318</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>48</b>	<b>1,447</b>	<b>140</b>
Opening Cash and Cash Equivalents	4,726	5,022	<b>6,469</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,774</b>	<b>6,469</b>	<b>6,609</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(82,214)	(120,114)	<b>(90,087)</b>
Non cash items added back	866	772	<b>699</b>
Change in operating assets and liabilities	10	819	...
<b>Net cash flow from operating activities</b>	<b>(81,338)</b>	<b>(118,523)</b>	<b>(89,388)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,774	6,469	<b>6,609</b>
Receivables	580	510	<b>510</b>
Other financial assets	20	20	<b>20</b>
<b>Total Current Assets</b>	<b>5,374</b>	<b>6,999</b>	<b>7,139</b>
<b>Non Current Assets -</b>			
Other financial assets	75	75	<b>55</b>
Property, plant and equipment -			
Land and building	35,723	84,055	<b>85,538</b>
Plant and equipment	51,819	1,781	<b>1,926</b>
Infrastructure systems	...	51,307	<b>59,979</b>
<b>Total Non Current Assets</b>	<b>87,617</b>	<b>137,218</b>	<b>147,498</b>
<b>Total Assets</b>	<b>92,991</b>	<b>144,217</b>	<b>154,637</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	200	195	<b>195</b>
Provisions	230	325	<b>325</b>
<b>Total Current Liabilities</b>	<b>430</b>	<b>520</b>	<b>520</b>
<b>Non Current Liabilities -</b>			
Provisions	...	60	<b>60</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>60</b>	<b>60</b>
<b>Total Liabilities</b>	<b>430</b>	<b>580</b>	<b>580</b>
<b>NET ASSETS</b>	<b>92,561</b>	<b>143,637</b>	<b>154,057</b>
<b>EQUITY</b>			
Reserves	307	4,457	<b>4,457</b>
Accumulated funds	92,254	139,180	<b>149,600</b>
<b>TOTAL EQUITY</b>	<b>92,561</b>	<b>143,637</b>	<b>154,057</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

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**10.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**10.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters, the management of the State's eight cultural institutions, and agencies, the allocation of the Cultural Grants Program and other assistance to the arts and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of grants and other support to non-profit arts organisations and awards and fellowships to individuals.

Units      2001-02    2002-03    2003-04    **2004-05**

Outputs:

Cultural Grants Program -					
Funds distributed	\$m	40.6	32.0	53.9	<b>27.1</b>
Organisations/ individuals assisted	no.	316	326	326	<b>326</b>
Applications approved	no.	610	649	580	<b>580</b>
Applications processed	no.	1,933	1,706	2,000	<b>2,000</b>
Distribution of funds -					
General running costs/salaries/annual programs	%	39	57	40	<b>60</b>
Specific projects	%	61	43	60	<b>40</b>
Fellowships, scholarships and awards -					
Funds distributed	\$000	332	330	360	<b>360</b>
Individuals assisted	no.	32	28	38	<b>38</b>
Applications processed	no.	1,007	761	1,200	<b>1,200</b>
Sydney Opera House -					
Indoor events	no.	2,107	2,309	2,344	<b>2,344</b>
Indoor participants	mill	1.10	1.23	1.26	<b>1.26</b>
Outdoor events	no.	95	88	91	<b>91</b>
Outdoor participants	mill	0.39	0.34	0.35	<b>0.35</b>
Guided tour participants	thous	261	229	237	<b>243</b>
<u>Average Staffing</u> :	EFT	32	37	38	<b>38</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

**10.1 Policy Formulation and Review, Cultural Grants Program and Other Arts  
Assistance**

**10.1.1 Policy Formulation and Review, Cultural Grants Program and Other  
Arts Assistance (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,757	3,707	<b>3,857</b>
Other operating expenses	9,490	2,816	<b>2,710</b>
Maintenance	625	625	<b>405</b>
Depreciation and amortisation	625	595	<b>510</b>
Grants and subsidies			
Museum of Contemporary Art	2,700	2,700	<b>2,700</b>
Arts development initiatives	236	555	<b>389</b>
Cultural Grant Program	29,983	53,935	<b>27,073</b>
Annual endowment Sydney Opera House Trust	10,685	15,237	<b>14,118</b>
Carnivale	755	755	<b>...</b>
Sydney Festival Ltd	2,000	2,900	<b>2,300</b>
Sydney Opera House - maintenance	6,448	19,448	<b>19,242</b>
Sydney Opera House - capital grants	22,780	18,521	<b>17,753</b>
<b>Total Expenses</b>	<b>90,084</b>	<b>121,794</b>	<b>91,057</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	700	800	<b>550</b>
Minor sales of goods and services	10	10	<b>10</b>
Investment income	200	400	<b>250</b>
Grants and contributions	6,960	470	<b>160</b>
<b>Total Retained Revenue</b>	<b>7,870</b>	<b>1,680</b>	<b>970</b>
<b>NET COST OF SERVICES</b>	<b>82,214</b>	<b>120,114</b>	<b>90,087</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,882</b>	<b>5,299</b>	<b>10,810</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,018	25,949	<b>26,929</b>
Other operating expenses	12,724	14,888	<b>11,910</b>
Maintenance	1,200	1,213	<b>1,322</b>
Depreciation and amortisation	9,440	9,879	<b>10,398</b>
Grants and subsidies	21,988	22,388	<b>22,422</b>
Borrowing costs	38	38	<b>38</b>
<b>Total Expenses</b>	<b>71,408</b>	<b>74,355</b>	<b>73,019</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,027	2,231	<b>2,390</b>
Investment income	1,716	1,881	<b>1,978</b>
Grants and contributions	2,717	4,151	<b>3,141</b>
Other revenue	364	165	<b>10</b>
<b>Total Retained Revenue</b>	<b>6,824</b>	<b>8,428</b>	<b>7,519</b>
Gain/(loss) on disposal of non current assets	...	392	...
<b>NET COST OF SERVICES</b>	<b>64,584</b>	<b>65,535</b>	<b>65,500</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,266	23,157	<b>24,740</b>
Grants and subsidies	21,988	22,388	<b>22,422</b>
Finance costs	38	38	<b>38</b>
Other	14,054	16,208	<b>13,352</b>
<b>Total Payments</b>	<b>60,346</b>	<b>61,791</b>	<b>60,552</b>
<b>Receipts</b>			
Sale of goods and services	2,027	2,844	<b>2,462</b>
Interest	1,716	1,881	<b>1,978</b>
Other	3,215	4,429	<b>3,285</b>
<b>Total Receipts</b>	<b>6,958</b>	<b>9,154</b>	<b>7,725</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(53,388)</b>	<b>(52,637)</b>	<b>(52,827)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	9,521	<b>300</b>
Purchases of property, plant and equipment	(13,581)	(13,648)	<b>(10,086)</b>
Purchases of investments	...	(9,746)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(13,581)</b>	<b>(13,873)</b>	<b>(9,786)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(76)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>(76)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	50,059	50,459	<b>50,792</b>
Capital appropriation	13,581	13,581	<b>10,086</b>
Cash reimbursements from the Consolidated Fund Entity	958	949	<b>1,082</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>64,598</b>	<b>64,989</b>	<b>61,960</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,371)</b>	<b>(1,597)</b>	<b>(653)</b>
Opening Cash and Cash Equivalents	2,480	2,742	<b>1,145</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>109</b>	<b>1,145</b>	<b>492</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

11 STATE LIBRARY OF NEW SOUTH WALES

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(64,584)	(65,535)	<b>(65,500)</b>
Non cash items added back	11,192	12,671	<b>13,177</b>
Change in operating assets and liabilities	4	227	<b>(504)</b>
<b>Net cash flow from operating activities</b>	<b>(53,388)</b>	<b>(52,637)</b>	<b>(52,827)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	109	1,145	<b>492</b>
Receivables	769	739	<b>654</b>
Inventories	205	221	<b>221</b>
Other	26	151	<b>151</b>
<b>Total Current Assets</b>	<b>1,109</b>	<b>2,256</b>	<b>1,518</b>
<b>Non Current Assets -</b>			
Other financial assets	14,912	15,294	<b>14,994</b>
Property, plant and equipment -			
Land and building	176,373	172,510	<b>174,339</b>
Plant and equipment	1,497,468	1,499,206	<b>1,497,065</b>
<b>Total Non Current Assets</b>	<b>1,688,753</b>	<b>1,687,010</b>	<b>1,686,398</b>
<b>Total Assets</b>	<b>1,689,862</b>	<b>1,689,266</b>	<b>1,687,916</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,784	2,083	<b>1,494</b>
Interest bearing	69	...	...
Provisions	2,151	2,157	<b>2,157</b>
Other	...	151	<b>151</b>
<b>Total Current Liabilities</b>	<b>4,004</b>	<b>4,391</b>	<b>3,802</b>
<b>Non Current Liabilities -</b>			
Interest bearing	459	383	<b>383</b>
Provisions	...	473	<b>473</b>
<b>Total Non Current Liabilities</b>	<b>459</b>	<b>856</b>	<b>856</b>
<b>Total Liabilities</b>	<b>4,463</b>	<b>5,247</b>	<b>4,658</b>
<b>NET ASSETS</b>	<b>1,685,399</b>	<b>1,684,019</b>	<b>1,683,258</b>
<b>EQUITY</b>			
Reserves	59,333	58,767	<b>58,767</b>
Accumulated funds	1,626,066	1,625,252	<b>1,624,491</b>
<b>TOTAL EQUITY</b>	<b>1,685,399</b>	<b>1,684,019</b>	<b>1,683,258</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

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**11.1 State Library**

**11.1.1 State Library**

Program Objective(s): To promote, provide and maintain library, and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Design and provide information services to the public including the delivery of reference, research, exhibition and education services, both real and virtual. Preserve and maintain the documented heritage of New South Wales. Leadership and administration of public library funding program.

Units      2001-02    2002-03    2003-04    **2004-05**

Outputs:

Library and Information Services -

Use of Services	mill	3.9	5.7	6.0	<b>6.1</b>
Website page requests	mill	7.1	16.5	18.0	<b>22.0</b>
% of services that support Public Libraries	%	25	25	25	<b>25</b>
Public Libraries receiving Development Grants	no.	86	61	46	<b>46</b>
Number of items preserved	thous	...	25.9	27.8	<b>31.3</b>
Local councils connected to NSW.net	no.	109	96	96	<b>96</b>
Collections -					
Additions to the collection	thous	...	81	82	<b>85</b>
Number of items digitised	thous	...	15.7	17.5	<b>19.0</b>
<u>Average Staffing:</u>	EFT	400	393	393	<b>388</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

**11.1 State Library**

**11.1.1 State Library (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,018	25,949	<b>26,929</b>
Other operating expenses	12,724	14,888	<b>11,910</b>
Maintenance	1,200	1,213	<b>1,322</b>
Depreciation and amortisation	9,440	9,879	<b>10,398</b>
Grants and subsidies			
Library services by Councils and other organisations	21,988	22,388	<b>22,422</b>
Borrowing costs			
Interest on public sector borrowings and advances	38	38	<b>38</b>
<b>Total Expenses</b>	<b>71,408</b>	<b>74,355</b>	<b>73,019</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	59	...	...
Fees for services	821	741	<b>874</b>
Retail sales	535	534	<b>514</b>
Subscriptions	370	323	<b>228</b>
Minor sales of goods and services	242	633	<b>774</b>
Investment income	1,716	1,881	<b>1,978</b>
Grants and contributions	2,717	4,151	<b>3,141</b>
Other revenue	364	165	<b>10</b>
<b>Total Retained Revenue</b>	<b>6,824</b>	<b>8,428</b>	<b>7,519</b>
Gain/(loss) on disposal of non current assets	...	392	...
<b>NET COST OF SERVICES</b>	<b>64,584</b>	<b>65,535</b>	<b>65,500</b>
<b>ASSET ACQUISITIONS</b>	<b>13,581</b>	<b>13,648</b>	<b>10,086</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,762	21,050	<b>19,184</b>
Other operating expenses	12,371	11,122	<b>10,324</b>
Maintenance	1,008	1,188	<b>1,300</b>
Depreciation and amortisation	4,667	5,100	<b>5,100</b>
Grants and subsidies	32	118	<b>130</b>
<b>Total Expenses</b>	<b>37,840</b>	<b>38,578</b>	<b>36,038</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,236	6,214	<b>6,051</b>
Investment income	32	32	<b>32</b>
Grants and contributions	2,362	2,032	<b>2,362</b>
<b>Total Retained Revenue</b>	<b>8,630</b>	<b>8,278</b>	<b>8,445</b>
<b>NET COST OF SERVICES</b>	<b>29,210</b>	<b>30,300</b>	<b>27,593</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,635	20,713	<b>18,062</b>
Grants and subsidies	32	118	<b>130</b>
Other	15,023	14,607	<b>13,168</b>
<b>Total Payments</b>	<b>33,690</b>	<b>35,438</b>	<b>31,360</b>
<b>Receipts</b>			
Sale of goods and services	6,300	6,355	<b>5,807</b>
Interest	40	32	<b>32</b>
Other	4,014	3,688	<b>4,014</b>
<b>Total Receipts</b>	<b>10,354</b>	<b>10,075</b>	<b>9,853</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(23,336)</b>	<b>(25,363)</b>	<b>(21,507)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	...	...	<b>8</b>
Purchases of property, plant and equipment	(6,200)	(7,275)	<b>(4,420)</b>
Advances made	...	(8)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,200)</b>	<b>(7,283)</b>	<b>(4,412)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	22,511	22,558	<b>20,581</b>
Capital appropriation	6,200	8,977	<b>4,420</b>
Cash reimbursements from the Consolidated Fund Entity	1,034	1,034	<b>1,019</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>29,745</b>	<b>32,569</b>	<b>26,020</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>209</b>	<b>(77)</b>	<b>101</b>
Opening Cash and Cash Equivalents	1,877	1,154	<b>1,077</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,086</b>	<b>1,077</b>	<b>1,178</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(29,210)	(30,300)	<b>(27,593)</b>
Non cash items added back	5,794	6,215	<b>6,222</b>
Change in operating assets and liabilities	80	(1,278)	<b>(136)</b>
<b>Net cash flow from operating activities</b>	<b>(23,336)</b>	<b>(25,363)</b>	<b>(21,507)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,086	1,077	<b>1,178</b>
Receivables	1,143	1,193	<b>1,429</b>
Other financial assets	186	200	<b>192</b>
Inventories	242	191	<b>191</b>
Other	15	15	<b>15</b>
<b>Total Current Assets</b>	<b>3,672</b>	<b>2,676</b>	<b>3,005</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	196,005	146,321	<b>149,276</b>
Plant and equipment	18,431	549,671*	<b>546,797</b>
Infrastructure systems	362	1,840	<b>1,079</b>
<b>Total Non Current Assets</b>	<b>214,798</b>	<b>697,832</b>	<b>697,152</b>
<b>Total Assets</b>	<b>218,470</b>	<b>700,508</b>	<b>700,157</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,220	2,016	<b>2,116</b>
Interest bearing	200	200	<b>200</b>
Provisions	1,283	1,121	<b>1,121</b>
Other	342	64	<b>64</b>
<b>Total Current Liabilities</b>	<b>3,045</b>	<b>3,401</b>	<b>3,501</b>
<b>Non Current Liabilities -</b>			
Provisions	...	356	<b>356</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>356</b>	<b>356</b>
<b>Total Liabilities</b>	<b>3,045</b>	<b>3,757</b>	<b>3,857</b>
<b>NET ASSETS</b>	<b>215,425</b>	<b>696,751</b>	<b>696,300</b>
<b>EQUITY</b>			
Reserves	202,690	154,000	<b>154,000</b>
Accumulated funds	12,735	542,751	<b>542,300</b>
<b>TOTAL EQUITY</b>	<b>215,425</b>	<b>696,751</b>	<b>696,300</b>

\* Increase is due to inclusion of the valuation of the Museum's collections in the accounts.

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

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**12.1 Australian Museum**

**12.1.1 Australian Museum**

Program Objective(s): To increase and disseminate knowledge about, and encourage the understanding of our natural environment and cultural heritage, especially in the Australian region.

Program Description: Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, educational programs and research.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	270	380	292	<b>320</b>
- paid	thous	205	325	235	<b>250</b>
- free	thous	40	46	45	<b>45</b>
- other users	thous	25	9	12	<b>25</b>
New exhibitions opened	no.	15	12	8	<b>7</b>
Regional New South Wales -					
Total visitors/participants	thous	130	150	150	<b>140</b>
Exhibitions/public programs	no.	395	400	400	<b>400</b>
Research and collections -					
Acquisitions	thous	121	272	101	<b>423*</b>
Publications	no.	69	71	40	<b>50</b>
Research papers/abstracts	no.	231	182	200	<b>200</b>
Representation on scientific committees	no.	50	41	45	<b>45</b>
Information enquiries	thous	10	10	10	<b>10</b>
Website visits	mill	3.2	5.1	8.5	<b>12.0</b>
<u>Average Staffing:</u>	EFT	275	271	270	<b>240</b>

\* Increase relates to expected collection of insects from proposed entomology field program.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

**12.1 Australian Museum**

**12.1.1 Australian Museum (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,762	21,050	<b>19,184</b>
Other operating expenses	12,371	11,122	<b>10,324</b>
Maintenance	1,008	1,188	<b>1,300</b>
Depreciation and amortisation	4,667	5,100	<b>5,100</b>
Grants and subsidies			
Research grants	32	118	<b>130</b>
<b>Total Expenses</b>	<b>37,840</b>	<b>38,578</b>	<b>36,038</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	125	5	<b>5</b>
Fees for services	2,736	2,578	<b>2,460</b>
Retail sales	1,496	1,616	<b>1,616</b>
Functions	260	320	<b>320</b>
Entry fees	1,345	1,445	<b>1,400</b>
Minor sales of goods and services	274	250	<b>250</b>
Investment income	32	32	<b>32</b>
Grants and contributions	2,362	2,032	<b>2,362</b>
<b>Total Retained Revenue</b>	<b>8,630</b>	<b>8,278</b>	<b>8,445</b>
<b>NET COST OF SERVICES</b>	<b>29,210</b>	<b>30,300</b>	<b>27,593</b>
<b>ASSET ACQUISITIONS</b>	<b>6,200</b>	<b>8,595</b>	<b>4,420</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,519	24,559	<b>24,815</b>
Other operating expenses	11,297	11,545	<b>11,844</b>
Maintenance	3,278	3,278	<b>3,344</b>
Depreciation and amortisation	4,430	4,164	<b>4,727</b>
<b>Total Expenses</b>	<b>43,524</b>	<b>43,546</b>	<b>44,730</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,240	4,846	<b>6,133</b>
Investment income	235	232	<b>235</b>
Grants and contributions	3,697	4,186	<b>3,275</b>
Other revenue	49	100	<b>90</b>
<b>Total Retained Revenue</b>	<b>9,221</b>	<b>9,364</b>	<b>9,733</b>
<b>NET COST OF SERVICES</b>	<b>34,303</b>	<b>34,182</b>	<b>34,997</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	22,143	22,270	<b>23,218</b>
Other	15,395	16,615	<b>15,072</b>
<b>Total Payments</b>	<b>37,538</b>	<b>38,885</b>	<b>38,290</b>
<b>Receipts</b>			
Sale of goods and services	5,240	4,867	<b>6,360</b>
Interest	10	7	<b>10</b>
Other	3,685	5,280	<b>3,343</b>
<b>Total Receipts</b>	<b>8,935</b>	<b>10,154</b>	<b>9,713</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,603)</b>	<b>(28,731)</b>	<b>(28,577)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	7,124	14,000	<b>14,000</b>
Purchases of property, plant and equipment	(12,495)	(15,628)	<b>(5,448)</b>
Purchases of investments	(7,049)	(13,925)	<b>(13,925)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,420)</b>	<b>(15,553)</b>	<b>(5,373)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	28,092	28,493	<b>27,865</b>
Capital appropriation	11,458	14,653	<b>4,898</b>
Cash reimbursements from the Consolidated Fund Entity	1,071	1,071	<b>1,157</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>40,621</b>	<b>44,217</b>	<b>33,920</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(402)</b>	<b>(67)</b>	<b>(30)</b>
Opening Cash and Cash Equivalents	738	475	<b>408</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>336</b>	<b>408</b>	<b>378</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(34,303)	(34,182)	<b>(34,997)</b>
Non cash items added back	4,969	5,133	<b>5,749</b>
Change in operating assets and liabilities	731	318	<b>671</b>
<b>Net cash flow from operating activities</b>	<b>(28,603)</b>	<b>(28,731)</b>	<b>(28,577)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	336	408	<b>378</b>
Receivables	396	715	<b>488</b>
Inventories	280	292	<b>292</b>
Other	33	102	<b>102</b>
<b>Total Current Assets</b>	<b>1,045</b>	<b>1,517</b>	<b>1,260</b>
<b>Non Current Assets -</b>			
Other financial assets	2,480	2,617	<b>2,767</b>
Property, plant and equipment -			
Land and building	98,333	100,901	<b>100,879</b>
Plant and equipment	387,338	387,241	<b>388,534</b>
<b>Total Non Current Assets</b>	<b>488,151</b>	<b>490,759</b>	<b>492,180</b>
<b>Total Assets</b>	<b>489,196</b>	<b>492,276</b>	<b>493,440</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,807	3,308	<b>3,692</b>
Provisions	2,140	2,376	<b>2,436</b>
<b>Total Current Liabilities</b>	<b>5,947</b>	<b>5,684</b>	<b>6,128</b>
<b>Non Current Liabilities -</b>			
Provisions	...	365	<b>365</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>365</b>	<b>365</b>
<b>Total Liabilities</b>	<b>5,947</b>	<b>6,049</b>	<b>6,493</b>
<b>NET ASSETS</b>	<b>483,249</b>	<b>486,227</b>	<b>486,947</b>
<b>EQUITY</b>			
Reserves	92,828	91,824	<b>91,824</b>
Accumulated funds	390,421	394,403	<b>395,123</b>
<b>TOTAL EQUITY</b>	<b>483,249</b>	<b>486,227</b>	<b>486,947</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

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**13.1 Museum of Applied Arts and Sciences**

**13.1.1 Museum of Applied Arts and Sciences**

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Acquisition, conservation and research of artefacts relating to science, technology, design and society. Provision of knowledge and information through exhibitions, educational programs, publications, web based outreach programs and specialist advice.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Powerhouse & Observatory:					
Total visitors/participants	thous	584	668	502	<b>625</b>
Exhibitions visitors	thous	539	621	458	<b>580</b>
- paid	thous	357	502	381	<b>490</b>
- free	thous	182	119	77	<b>90</b>
Other users	thous	45	47	44	<b>45</b>
New exhibitions opened	no.	27	26	20	<b>17</b>
Public programs participants	thous	410	430	410	<b>410</b>
Public programs held	thous	6	6	6	<b>6</b>
Regional New South Wales:					
Total visitors/participants	thous	426	398	400	<b>400</b>
Exhibitions/public programs	no.	15	10	12	<b>15</b>
Research and collections:					
Acquisitions	no.	984	570	580	<b>580</b>
Publications	no.	49	44	43	<b>42</b>
Research papers/abstracts	no.	23	61	60	<b>60</b>
Information enquiries	thous	69	72	72	<b>72</b>
Website visits	thous	516	962	1,250	<b>1,500</b>
<u>Average Staffing:</u>	EFT	366	371	356	<b>350</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

**13.1 Museum of Applied Arts and Sciences**

**13.1.1 Museum of Applied Arts and Sciences (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,519	24,559	<b>24,815</b>
Other operating expenses	11,297	11,545	<b>11,844</b>
Maintenance	3,278	3,278	<b>3,344</b>
Depreciation and amortisation	4,430	4,164	<b>4,727</b>
<b>Total Expenses</b>	<b>43,524</b>	<b>43,546</b>	<b>44,730</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	266	290	<b>236</b>
Publication sales	220	100	<b>95</b>
Fees for services	518	846	<b>756</b>
Retail sales	820	490	<b>836</b>
Functions	530	520	<b>486</b>
Entry fees	2,800	2,480	<b>3,636</b>
Minor sales of goods and services	86	120	<b>88</b>
Investment income	235	232	<b>235</b>
Grants and contributions	3,697	4,186	<b>3,275</b>
Other revenue	49	100	<b>90</b>
<b>Total Retained Revenue</b>	<b>9,221</b>	<b>9,364</b>	<b>9,733</b>
<b>NET COST OF SERVICES</b>	<b>34,303</b>	<b>34,182</b>	<b>34,997</b>
<b>ASSET ACQUISITIONS</b>	<b>12,495</b>	<b>15,628</b>	<b>5,448</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,989	10,989	<b>11,289</b>
Other operating expenses	6,173	6,202	<b>6,151</b>
Maintenance	3,016	3,016	<b>3,076</b>
Depreciation and amortisation	1,330	1,330	<b>1,330</b>
<b>Total Expenses</b>	<b>21,508</b>	<b>21,537</b>	<b>21,846</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,926	2,926	<b>2,985</b>
Investment income	326	326	<b>333</b>
Grants and contributions	318	318	<b>324</b>
<b>Total Retained Revenue</b>	<b>3,570</b>	<b>3,570</b>	<b>3,642</b>
<b>NET COST OF SERVICES</b>	<b>17,938</b>	<b>17,967</b>	<b>18,204</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,583	10,583	<b>10,872</b>
Other	9,996	10,047	<b>10,034</b>
<b>Total Payments</b>	<b>20,579</b>	<b>20,630</b>	<b>20,906</b>
<b>Receipts</b>			
Sale of goods and services	2,925	2,926	<b>2,984</b>
Interest	326	326	<b>333</b>
Other	1,126	1,125	<b>1,132</b>
<b>Total Receipts</b>	<b>4,377</b>	<b>4,377</b>	<b>4,449</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,202)</b>	<b>(16,253)</b>	<b>(16,457)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(9,212)	(13,235)	<b>(2,277)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,212)</b>	<b>(13,235)</b>	<b>(2,277)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,660	15,688	<b>15,897</b>
Capital appropriation	9,212	13,212	<b>2,277</b>
Cash reimbursements from the Consolidated Fund Entity	609	609	<b>627</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>25,481</b>	<b>29,509</b>	<b>18,801</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>67</b>	<b>21</b>	<b>67</b>
Opening Cash and Cash Equivalents	4,850	4,466	<b>4,487</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,917</b>	<b>4,487</b>	<b>4,554</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,938)	(17,967)	<b>(18,204)</b>
Non cash items added back	1,736	1,736	<b>1,747</b>
Change in operating assets and liabilities	...	(22)	...
<b>Net cash flow from operating activities</b>	<b>(16,202)</b>	<b>(16,253)</b>	<b>(16,457)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,917	4,487	4,554
Receivables	418	586	586
Other financial assets	737	1,046	1,046
Inventories	1,100	950	950
<b>Total Current Assets</b>	<b>7,172</b>	<b>7,069</b>	<b>7,136</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	98,358	102,930	104,536
Plant and equipment	18,189	24,907	24,248
Infrastructure systems	15,757	8,846	8,846
<b>Total Non Current Assets</b>	<b>132,304</b>	<b>136,683</b>	<b>137,630</b>
<b>Total Assets</b>	<b>139,476</b>	<b>143,752</b>	<b>144,766</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	964	856	856
Provisions	682	869	869
<b>Total Current Liabilities</b>	<b>1,646</b>	<b>1,725</b>	<b>1,725</b>
<b>Non Current Liabilities -</b>			
Other	5	34	34
<b>Total Non Current Liabilities</b>	<b>5</b>	<b>34</b>	<b>34</b>
<b>Total Liabilities</b>	<b>1,651</b>	<b>1,759</b>	<b>1,759</b>
<b>NET ASSETS</b>	<b>137,825</b>	<b>141,993</b>	<b>143,007</b>
<b>EQUITY</b>			
Reserves	14,765	16,652	16,652
Accumulated funds	123,060	125,341	126,355
<b>TOTAL EQUITY</b>	<b>137,825</b>	<b>141,993</b>	<b>143,007</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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**14.1 Historic Houses Trust**

**14.1.1 Historic Houses Trust**

Program Objective(s): To conserve, interpret and manage the State's places of cultural significance and to inspire public understanding of the State's histories.

Program Description: Conservation, management and maintenance of the properties under the Trust's care, provision of school programs, exhibitions and advice to visiting public.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Properties managed	no.	13	13	13	<b>15</b>
Total visitors/participants	thous	2,422	2,540	2,595	<b>2,600</b>
Exhibition visitors	thous	490	540	555	<b>570</b>
- paid	thous	335	350	360	<b>370</b>
- free	thous	155	190	195	<b>200</b>
Other users	thous	1,932	2,000	2,040	<b>2,060</b>
New exhibitions opened	no.	10	10	11	<b>9</b>
Exhibition days	no.	1,270	1,570	1,968	<b>1,970</b>
Public programs participants	thous	32	58	60	<b>65</b>
Public programs held	no.	291	367	300	<b>305</b>
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	47,000	35,000	36,000	<b>36,000</b>
Research and collections					
Acquisitions	no.	161	255	350	<b>350</b>
Publications	no.	...	3	4	<b>3</b>
Information inquiries					
- website hits	thous	1,591	2,000	2,500	<b>2,800</b>
- other	no.	2,003	2,000	2,500	<b>2,700</b>
<u>Average Staffing:</u>	EFT	160	170	170	<b>172</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**14.1 Historic Houses Trust**

**14.1.1 Historic Houses Trust (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,989	10,989	<b>11,289</b>
Other operating expenses	6,173	6,202	<b>6,151</b>
Maintenance	3,016	3,016	<b>3,076</b>
Depreciation and amortisation	1,330	1,330	<b>1,330</b>
<b>Total Expenses</b>	<b>21,508</b>	<b>21,537</b>	<b>21,846</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	403	403	<b>411</b>
Publication sales	102	102	<b>104</b>
Retail sales	674	674	<b>687</b>
Functions	378	378	<b>386</b>
Entry fees	838	838	<b>855</b>
Minor sales of goods and services	531	531	<b>542</b>
Investment income	326	326	<b>333</b>
Grants and contributions	318	318	<b>324</b>
<b>Total Retained Revenue</b>	<b>3,570</b>	<b>3,570</b>	<b>3,642</b>
<b>NET COST OF SERVICES</b>	<b>17,938</b>	<b>17,967</b>	<b>18,204</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>9,212</b>	<b>13,235</b>	<b>2,277</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,065	15,889	<b>15,775</b>
Other operating expenses	13,662	14,906	<b>11,331</b>
Maintenance	919	919	<b>910</b>
Depreciation and amortisation	2,459	2,200	<b>2,200</b>
<b>Total Expenses</b>	<b>32,105</b>	<b>33,914</b>	<b>30,216</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	8,020	9,271	<b>6,481</b>
Investment income	748	1,173	<b>800</b>
Grants and contributions	4,200	6,384	<b>5,605</b>
Other revenue	...	75	...
<b>Total Retained Revenue</b>	<b>12,968</b>	<b>16,903</b>	<b>12,886</b>
Gain/(loss) on disposal of non current assets	...	246	...
<b>NET COST OF SERVICES</b>	<b>19,137</b>	<b>16,765</b>	<b>17,330</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	12,738	13,639	<b>13,360</b>
Other	16,148	17,651	<b>13,463</b>
<b>Total Payments</b>	<b>28,886</b>	<b>31,290</b>	<b>26,823</b>
<b>Receipts</b>			
Sale of goods and services	8,020	9,513	<b>6,239</b>
Interest	748	1,173	<b>800</b>
Other	4,397	5,870	<b>5,634</b>
<b>Total Receipts</b>	<b>13,165</b>	<b>16,556</b>	<b>12,673</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,721)</b>	<b>(14,734)</b>	<b>(14,150)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	256	...
Proceeds from sale of investments	...	5,828	...
Purchases of property, plant and equipment	(3,027)	(6,217)	<b>(3,836)</b>
Purchases of investments	(805)	(5,983)	<b>(827)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,832)</b>	<b>(6,116)</b>	<b>(4,663)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,799	16,937	<b>15,187</b>
Capital appropriation	2,027	3,325	<b>2,836</b>
Cash reimbursements from the Consolidated Fund Entity	748	748	<b>790</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,574</b>	<b>21,010</b>	<b>18,813</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>21</b>	<b>160</b>	...
Opening Cash and Cash Equivalents	1,005	961	<b>1,121</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,026</b>	<b>1,121</b>	<b>1,121</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(19,137)	(16,765)	<b>(17,330)</b>
Non cash items added back	3,369	2,323	<b>3,160</b>
Change in operating assets and liabilities	47	(292)	<b>20</b>
<b>Net cash flow from operating activities</b>	<b>(15,721)</b>	<b>(14,734)</b>	<b>(14,150)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,026	1,121	1,121
Receivables	805	468	708
Other financial assets	11,561	17,028	17,855
Inventories	1,379	1,326	1,327
Other	520	286	286
<b>Total Current Assets</b>	<b>15,291</b>	<b>20,229</b>	<b>21,297</b>
<b>Non Current Assets -</b>			
Other financial assets	7,755	...	...
Property, plant and equipment -			
Land and building	106,106	122,267	122,911
Plant and equipment	609,081	601,951	602,943
<b>Total Non Current Assets</b>	<b>722,942</b>	<b>724,218</b>	<b>725,854</b>
<b>Total Assets</b>	<b>738,233</b>	<b>744,447</b>	<b>747,151</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,059	2,239	2,500
Provisions	948	818	818
Other	...	6	6
<b>Total Current Liabilities</b>	<b>4,007</b>	<b>3,063</b>	<b>3,324</b>
<b>Total Liabilities</b>	<b>4,007</b>	<b>3,063</b>	<b>3,324</b>
<b>NET ASSETS</b>	<b>734,226</b>	<b>741,384</b>	<b>743,827</b>
<b>EQUITY</b>			
Reserves	139,889	139,888	139,888
Accumulated funds	594,337	601,496	603,939
<b>TOTAL EQUITY</b>	<b>734,226</b>	<b>741,384</b>	<b>743,827</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

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**15.1 Art Gallery of New South Wales**

**15.1.1 Art Gallery of New South Wales**

Program Objective(s): To develop and maintain collections of works of art for the benefit of the community. To increase knowledge and appreciation of art.

Program Description: Acquisition of art works for public exhibition, promotion of public appreciation of art through education programs and art competition awards. Administration of the Art Gallery of New South Wales.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
AGNSW and Whiteley Studio					
Total visitors	thous	1,171	1,127	1,240	<b>1,250</b>
Exhibition visitors	thous	1,010	1,000	1,100	<b>1,100</b>
- paid	thous	308	292	330	<b>280</b>
- free	thous	702	708	770	<b>820</b>
Public Programs Participants	thous	201	273	273	<b>290</b>
Other users (venue hire)	thous	40	40	40	<b>40</b>
New Exhibitions	no.	37	28	30	<b>30</b>
Exhibitions days	no.	2,864	2,685	2,600	<b>2,600</b>
Regional New South Wales					
Total exhibition visitors	thous	29	27	27	<b>27</b>
Exhibitions	no.	6	2	2	<b>1</b>
Research and collections					
Acquisitions	no.	572	771	600	<b>600</b>
Publications	no.	24	9	9	<b>9</b>
Research papers/abstracts	no.	52	120	100	<b>100</b>
Information enquiries	thous	7	10	14	...
Website visits	thous	548	547	547	<b>690</b>
<u>Average Staffing:</u>	EFT	193	200	200	<b>200</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

**15.1 Art Gallery of New South Wales**

**15.1.1 Art Gallery of New South Wales (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,065	15,889	<b>15,775</b>
Other operating expenses	13,662	14,906	<b>11,331</b>
Maintenance	919	919	<b>910</b>
Depreciation and amortisation	2,459	2,200	<b>2,200</b>
<b>Total Expenses</b>	<b>32,105</b>	<b>33,914</b>	<b>30,216</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	270	173	<b>180</b>
Fees for services	650	1,115	<b>665</b>
Retail sales	3,600	4,320	<b>3,846</b>
Functions	600	789	<b>690</b>
Entry fees	2,900	2,874	<b>1,100</b>
Investment income	748	1,173	<b>800</b>
Grants and contributions	4,200	6,384	<b>5,605</b>
Other revenue	...	75	...
<b>Total Retained Revenue</b>	<b>12,968</b>	<b>16,903</b>	<b>12,886</b>
Gain/(loss) on disposal of non current assets	...	246	...
<b>NET COST OF SERVICES</b>	<b>19,137</b>	<b>16,765</b>	<b>17,330</b>
<b>ASSET ACQUISITIONS</b>	<b>3,027</b>	<b>6,217</b>	<b>3,836</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,512	8,692	<b>8,561</b>
Other operating expenses	3,161	3,117	<b>2,862</b>
Maintenance	390	450	<b>397</b>
Depreciation and amortisation	1,750	1,530	<b>2,682</b>
<b>Total Expenses</b>	<b>13,813</b>	<b>13,789</b>	<b>14,502</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	8,020	7,908	<b>8,407</b>
Investment income	200	240	<b>100</b>
<b>Total Retained Revenue</b>	<b>8,220</b>	<b>8,148</b>	<b>8,507</b>
<b>NET COST OF SERVICES</b>	<b>5,593</b>	<b>5,641</b>	<b>5,995</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,161	8,293	<b>8,363</b>
Other	4,407	4,423	<b>4,067</b>
<b>Total Payments</b>	<b>12,568</b>	<b>12,716</b>	<b>12,430</b>
<b>Receipts</b>			
Sale of goods and services	8,020	7,757	<b>8,407</b>
Interest	200	245	<b>100</b>
Other	808	808	<b>808</b>
<b>Total Receipts</b>	<b>9,028</b>	<b>8,810</b>	<b>9,315</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,540)</b>	<b>(3,906)</b>	<b>(3,115)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,780)	(2,950)	<b>(12,845)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,780)</b>	<b>(2,950)</b>	<b>(12,845)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>10,000</b>
Repayment of borrowings and advances	(13)	(16)	<b>(15)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(13)</b>	<b>(16)</b>	<b>9,985</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,145	5,170	<b>4,690</b>
Capital appropriation	345	345	<b>345</b>
Cash reimbursements from the Consolidated Fund Entity	147	170	<b>187</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,637</b>	<b>5,685</b>	<b>5,222</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,696)</b>	<b>(1,187)</b>	<b>(753)</b>
Opening Cash and Cash Equivalents	6,415	5,628	<b>4,441</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,719</b>	<b>4,441</b>	<b>3,688</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,593)	(5,641)	<b>(5,995)</b>
Non cash items added back	2,053	1,833	<b>1,697</b>
Change in operating assets and liabilities	...	(98)	<b>1,183</b>
<b>Net cash flow from operating activities</b>	<b>(3,540)</b>	<b>(3,906)</b>	<b>(3,115)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,719	4,441	<b>3,688</b>
Receivables	1,490	1,770	<b>1,770</b>
Inventories	49	42	<b>42</b>
Other	90	78	<b>78</b>
<b>Total Current Assets</b>	<b>5,348</b>	<b>6,331</b>	<b>5,578</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	29,141	27,446	<b>38,164</b>
Plant and equipment	4,868	5,265	<b>4,710</b>
Other	358	488	<b>488</b>
<b>Total Non Current Assets</b>	<b>34,367</b>	<b>33,199</b>	<b>43,362</b>
<b>Total Assets</b>	<b>39,715</b>	<b>39,530</b>	<b>48,940</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	910	867	<b>748</b>
Interest bearing	65	10	<b>10,010</b>
Provisions	646	786	<b>786</b>
<b>Total Current Liabilities</b>	<b>1,621</b>	<b>1,663</b>	<b>11,544</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	52	<b>37</b>
Provisions	303	624	<b>624</b>
<b>Total Non Current Liabilities</b>	<b>303</b>	<b>676</b>	<b>661</b>
<b>Total Liabilities</b>	<b>1,924</b>	<b>2,339</b>	<b>12,205</b>
<b>NET ASSETS</b>	<b>37,791</b>	<b>37,191</b>	<b>36,735</b>
<b>EQUITY</b>			
Reserves	1,250	1,250	<b>1,250</b>
Accumulated funds	36,541	35,941	<b>35,485</b>
<b>TOTAL EQUITY</b>	<b>37,791</b>	<b>37,191</b>	<b>36,735</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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**16.1 State Records Authority**

**16.1.1 State Records Authority**

Program Objective(s): To meet the current and future needs of the people and Government for records of the business of the NSW public sector.

Program Description: Improving public sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's official archives and their context. Making the archives accessible and promoting their use by the public and Government. Providing records storage services to the public sector.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Total semi-active storage (metres)	thous	290	312	330	<b>348</b>
Total semi-active records accessioned (metres)	thous	30	28	23	<b>25</b>
Total retrieval operations performed	thous	338	326	340	<b>350</b>
Total archival holdings (metres)	thous	51	53	54	<b>55</b>
Disposal recommendations/appraisal reports	no.	28	37	27	<b>28</b>
Series/disposal classes covered in disposal authorities	no.	1,487	3,909	2,500	<b>2,500</b>
Records taken into archival control (metres)	no.	1,100	2,300	1,400	<b>1,600</b>
Users of uncopied material	thous	4	5	5	<b>5</b>
Total original items issued	thous	22	30	30	<b>30</b>
Written and telephone enquiries	thous	13	14	14	<b>15</b>
Public programs participants	no.	1,757	5,056	5,000	<b>5,000</b>
Photocopy/reader prints supplied	thous	39	65	67	<b>67</b>
Publications produced	no.	34	38	53	<b>40</b>
Agency training programs participants	no.	739	537	996	<b>1,000</b>
Research papers/abstracts	no.	6	4	9	<b>5</b>
Website hits	thous	596	903	1,454	<b>1,700</b>
<u>Average Staffing:</u>	EFT	115	121	125	<b>125</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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**16.1 State Records Authority**

**16.1.1 State Records Authority (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,512	8,692	<b>8,561</b>
Other operating expenses	3,161	3,117	<b>2,862</b>
Maintenance	390	450	<b>397</b>
Depreciation and amortisation	1,750	1,530	<b>2,682</b>
<b>Total Expenses</b>	<b>13,813</b>	<b>13,789</b>	<b>14,502</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	308	308	<b>310</b>
Fees for services	7,678	7,600	<b>8,097</b>
Minor sales of goods and services	34	...	...
Investment income	200	240	<b>100</b>
<b>Total Retained Revenue</b>	<b>8,220</b>	<b>8,148</b>	<b>8,507</b>
<b>NET COST OF SERVICES</b>	<b>5,593</b>	<b>5,641</b>	<b>5,995</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,780</b>	<b>2,950</b>	<b>12,845</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,646	1,867	<b>1,847</b>
Other operating expenses	1,747	2,141	<b>1,974</b>
Maintenance	28	30	<b>30</b>
Depreciation and amortisation	142	42	<b>32</b>
Grants and subsidies	6,007	6,622	<b>6,627</b>
<b>Total Expenses</b>	<b>9,570</b>	<b>10,702</b>	<b>10,510</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	420	480	<b>460</b>
Investment income	209	260	<b>250</b>
<b>Total Retained Revenue</b>	<b>629</b>	<b>740</b>	<b>710</b>
<b>NET COST OF SERVICES</b>	<b>8,941</b>	<b>9,962</b>	<b>9,800</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,596	1,840	<b>1,817</b>
Grants and subsidies	6,007	6,622	<b>6,627</b>
Other	2,605	2,950	<b>2,777</b>
<b>Total Payments</b>	<b>10,208</b>	<b>11,412</b>	<b>11,221</b>
<b>Receipts</b>			
Sale of goods and services	420	480	<b>460</b>
Interest	209	261	<b>249</b>
Other	830	777	<b>775</b>
<b>Total Receipts</b>	<b>1,459</b>	<b>1,518</b>	<b>1,484</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,749)</b>	<b>(9,894)</b>	<b>(9,737)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(44)	(43)	<b>(44)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44)</b>	<b>(43)</b>	<b>(44)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,427	8,537	<b>9,349</b>
Capital appropriation	44	44	<b>44</b>
Cash reimbursements from the Consolidated Fund Entity	85	120	<b>126</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,556</b>	<b>8,701</b>	<b>9,519</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,237)</b>	<b>(1,236)</b>	<b>(262)</b>
Opening Cash and Cash Equivalents	6,890	7,759	<b>6,523</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,653</b>	<b>6,523</b>	<b>6,261</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,941)	(9,962)	<b>(9,800)</b>
Non cash items added back	192	68	<b>63</b>
<b>Net cash flow from operating activities</b>	<b>(8,749)</b>	<b>(9,894)</b>	<b>(9,737)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,653	6,523	6,261
Receivables	135	8	10
Other financial assets	1,174	...	1,083
<b>Total Current Assets</b>	<b>6,962</b>	<b>6,531</b>	<b>7,354</b>
<b>Non Current Assets -</b>			
Other financial assets	1,053	1,083	...
Property, plant and equipment -			
Land and building	(101)	(1)	(2)
Plant and equipment	99	99	112
<b>Total Non Current Assets</b>	<b>1,051</b>	<b>1,181</b>	<b>110</b>
<b>Total Assets</b>	<b>8,013</b>	<b>7,712</b>	<b>7,464</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	248	639	642
Provisions	108	132	131
Other	546	...	...
<b>Total Current Liabilities</b>	<b>902</b>	<b>771</b>	<b>773</b>
<b>Non Current Liabilities -</b>			
Provisions	...	4	4
Other	453	52	52
<b>Total Non Current Liabilities</b>	<b>453</b>	<b>56</b>	<b>56</b>
<b>Total Liabilities</b>	<b>1,355</b>	<b>827</b>	<b>829</b>
<b>NET ASSETS</b>	<b>6,658</b>	<b>6,885</b>	<b>6,635</b>
<b>EQUITY</b>			
Accumulated funds	6,658	6,885	6,635
<b>TOTAL EQUITY</b>	<b>6,658</b>	<b>6,885</b>	<b>6,635</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**17.1 New South Wales Film and Television Office**

**17.1.1 New South Wales Film and Television Office**

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, invests in script development, provides grants for industry and audience development and new media and offers a liaison service between filmmakers and location owners.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Script and Project Development -					
Projects supported	no.	75	89	98	<b>90</b>
Projects which went into production	no.	7	12	12	<b>12</b>
Assistance provided	\$m	1.0	1.0	1.2	<b>1.1</b>
Return on assistance	\$000	145	130	200	<b>225</b>
Production Investment -					
Productions supported	no.	23	22	22	<b>21</b>
Investment provided	\$m	1.7	2.1	2.9	<b>3.8</b>
Return on investment	\$m	0.4	0.3	0.4	<b>0.3</b>
Aggregate budgets of invested productions	\$m	31	30	46	<b>50</b>
FTO investment as a proportion of aggregate budgets	%	8.0	7.0	6.5	<b>7.5</b>
Industry and audience development -					
Organisations and events assisted	no.	55	43	55	<b>55</b>
Funds provided (excluding ACTF)	\$000	418	607	658	<b>640</b>
Young Filmmakers -					
Productions assisted	no.	8	4	8	<b>8</b>
Funds provided	\$000	230	120	240	<b>240</b>
Production Loan Fund -					
Productions assisted	no.	3	3	2	<b>3</b>
Loans provided	\$m	1.2	1.0	0.4	<b>1.2</b>
Government Productions -					
Productions assisted	no.	15	...	...	...
Aggregate budgets	\$m	297	...	...	...
Creative Initiatives -					
Fellowships	no.	12	10	...	...
Funds Provided	\$000	128	205	170	...
New Media -					
Funds provided	\$000	150	217	136	<b>125</b>
Regional Film Fund -					
Productions assisted	no.	8	6	5	<b>5</b>
Funds provided	\$000	425	384	430	<b>420</b>
<u>Average Staffing:</u>	EFT	19	19	21	<b>20</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**17.1 New South Wales Film and Television Office**

**17.1.1 New South Wales Film and Television Office (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,646	1,867	<b>1,847</b>
Other operating expenses	1,747	2,141	<b>1,974</b>
Maintenance	28	30	<b>30</b>
Depreciation and amortisation	142	42	<b>32</b>
Grants and subsidies			
Australian Children's Television Foundation	110	110	<b>110</b>
Promotion of the industry	5,897	6,512	<b>6,517</b>
<b>Total Expenses</b>	<b>9,570</b>	<b>10,702</b>	<b>10,510</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	420	480	<b>460</b>
Investment income	209	260	<b>250</b>
<b>Total Retained Revenue</b>	<b>629</b>	<b>740</b>	<b>710</b>
<b>NET COST OF SERVICES</b>	<b>8,941</b>	<b>9,962</b>	<b>9,800</b>
<b>ASSET ACQUISITIONS</b>	<b>44</b>	<b>43</b>	<b>44</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,768	11,214	<b>10,533</b>
Other operating expenses	2,310	2,268	<b>2,226</b>
Maintenance	62	34	<b>110</b>
Depreciation and amortisation	863	869	<b>648</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>15,549</b>	<b>15,931</b>	<b>15,063</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,225	3,056	<b>3,114</b>
Investment income	77	106	<b>80</b>
Grants and contributions	528	537	<b>213</b>
Other revenue	93	254	...
<b>Total Retained Revenue</b>	<b>3,923</b>	<b>3,953</b>	<b>3,407</b>
<b>NET COST OF SERVICES</b>	<b>11,626</b>	<b>11,978</b>	<b>11,656</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,054	10,201	<b>10,372</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
Other	2,418	2,390	<b>2,486</b>
<b>Total Payments</b>	<b>14,018</b>	<b>14,137</b>	<b>14,404</b>
<b>Receipts</b>			
Sale of goods and services	3,175	3,057	<b>3,060</b>
Interest	71	100	<b>80</b>
Other	1,065	865	<b>363</b>
<b>Total Receipts</b>	<b>4,311</b>	<b>4,022</b>	<b>3,503</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,707)</b>	<b>(10,115)</b>	<b>(10,901)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(458)	(458)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(458)</b>	<b>(458)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	10,026	10,026	<b>9,946</b>
Capital appropriation	458	458	...
Cash reimbursements from the Consolidated Fund Entity	492	720	<b>592</b>
Cash transfers to Consolidated Fund	...	(1,000)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>10,976</b>	<b>10,204</b>	<b>10,538</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>811</b>	<b>(369)</b>	<b>(363)</b>
Opening Cash and Cash Equivalents	1,783	2,697	<b>2,328</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,594</b>	<b>2,328</b>	<b>1,965</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,626)	(11,978)	<b>(11,656)</b>
Non cash items added back	1,442	1,807	<b>1,458</b>
Change in operating assets and liabilities	477	56	<b>(703)</b>
<b>Net cash flow from operating activities</b>	<b>(9,707)</b>	<b>(10,115)</b>	<b>(10,901)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,594	2,328	1,965
Receivables	831	798	852
Other	123	97	97
<b>Total Current Assets</b>	<b>3,548</b>	<b>3,223</b>	<b>2,914</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	909	1,009	804
Plant and equipment	944	981	538
<b>Total Non Current Assets</b>	<b>1,853</b>	<b>1,990</b>	<b>1,342</b>
<b>Total Assets</b>	<b>5,401</b>	<b>5,213</b>	<b>4,256</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,114	1,501	848
Provisions	568	471	475
Other	61	116	116
<b>Total Current Liabilities</b>	<b>1,743</b>	<b>2,088</b>	<b>1,439</b>
<b>Total Liabilities</b>	<b>1,743</b>	<b>2,088</b>	<b>1,439</b>
<b>NET ASSETS</b>	<b>3,658</b>	<b>3,125</b>	<b>2,817</b>
<b>EQUITY</b>			
Accumulated funds	3,658	3,125	2,817
<b>TOTAL EQUITY</b>	<b>3,658</b>	<b>3,125</b>	<b>2,817</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.1 Community Support Services**

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Research and policy advice	18	15
Administration of grants	2	2
Administration	28	27
Community Projects	9	3
	57	47

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,750	4,612	<b>4,244</b>
Other operating expenses	1,845	1,861	<b>1,718</b>
Maintenance	61	34	<b>110</b>
Depreciation and amortisation	821	869	<b>648</b>
Grants and subsidies			
Grants and community outreach	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>9,023</b>	<b>8,922</b>	<b>8,266</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.1 Community Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	90	117	<b>90</b>
Investment income	77	106	<b>80</b>
Grants and contributions	528	537	<b>213</b>
Other revenue	93	254	...

<b>Total Retained Revenue</b>	<b>788</b>	<b>1,014</b>	<b>383</b>
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<b>NET COST OF SERVICES</b>	<b>8,235</b>	<b>7,908</b>	<b>7,883</b>
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<b>ASSET ACQUISITIONS</b>	<b>458</b>	...	...
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Interpreting services booked (including cancellations)	thous	24.9	25.7	23.6	<b>24.0</b>
Interpreting assignments performed on a fee-for-service basis	thous	8.2	8.2	7.7	<b>8.0</b>
Interpreting assignments performed without charge	thous	11.7	11.2	11.4	<b>11.5</b>
Words booked for translation (including cancellations)	thous	2,252	2,950	2,980	<b>3,000</b>
Words translated on a fee-for-service basis	thous	1,900	2,507	2,500	<b>2,500</b>
Words translated without charge	thous	151	269	260	<b>260</b>
Words translated within 24 hours	thous	207	257	260	<b>250</b>
Languages provided by the Interpreting and Translation Unit Service	no.	75	75	75	<b>75</b>
Multi-lingual documents translated	no.	333	841	872	<b>850</b>
<u>Average Staffing:</u>	EFT	72	72	72	<b>72</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.2 Interpreting and Translation Services (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,018	6,602	<b>6,289</b>
Other operating expenses	465	407	<b>508</b>
Maintenance	1	...	...
Depreciation and amortisation	42	...	...
<b>Total Expenses</b>	<b>6,526</b>	<b>7,009</b>	<b>6,797</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Language services	3,135	2,939	<b>3,024</b>
<b>Total Retained Revenue</b>	<b>3,135</b>	<b>2,939</b>	<b>3,024</b>
<b>NET COST OF SERVICES</b>	<b>3,391</b>	<b>4,070</b>	<b>3,773</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	458	...

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	25,300	25,560	<b>26,783</b>
Investment income	170	190	<b>80</b>
<b>Total Retained Revenue</b>	<b>25,470</b>	<b>25,750</b>	<b>26,863</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	21,815	22,256	<b>22,700</b>
Other operating expenses	4,485	4,385	<b>4,708</b>
Maintenance	183	38	<b>189</b>
Depreciation and amortisation	494	377	<b>676</b>
<b>Total Expenses</b>	<b>26,977</b>	<b>27,056</b>	<b>28,273</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(1,507)</b>	<b>(1,306)</b>	<b>(1,410)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	25,300	25,560	<b>26,783</b>
Interest	170	190	<b>80</b>
Other	2,100	2,100	<b>2,100</b>
<b>Total Receipts</b>	<b>27,570</b>	<b>27,850</b>	<b>28,963</b>
<b>Payments</b>			
Employee Related	21,815	22,256	<b>22,700</b>
Other	6,768	6,523	<b>6,997</b>
<b>Total Payments</b>	<b>28,583</b>	<b>28,779</b>	<b>29,697</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,013)</b>	<b>(929)</b>	<b>(734)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,550)	(3,138)	<b>(320)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,550)</b>	<b>(3,138)</b>	<b>(320)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,563)</b>	<b>(4,067)</b>	<b>(1,054)</b>
Opening Cash and Cash Equivalents	4,391	6,140	<b>2,073</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>828</b>	<b>2,073</b>	<b>1,019</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,507)	(1,306)	<b>(1,410)</b>
Non cash items added back	494	377	<b>676</b>
<b>Net cash flow from operating activities</b>	<b>(1,013)</b>	<b>(929)</b>	<b>(734)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	828	2,073	<b>1,019</b>
Receivables	4,603	4,172	<b>4,172</b>
Other	13	53	<b>53</b>
<b>Total Current Assets</b>	<b>5,444</b>	<b>6,298</b>	<b>5,244</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	2,315	1,823	<b>1,651</b>
Plant and equipment	490	1,545	<b>1,361</b>
Other	13,513	9,468	<b>9,468</b>
<b>Total Non Current Assets</b>	<b>16,318</b>	<b>12,836</b>	<b>12,480</b>
<b>Total Assets</b>	<b>21,762</b>	<b>19,134</b>	<b>17,724</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,290	1,558	<b>1,558</b>
Provisions	1,551	2,308	<b>2,308</b>
Other	866	627	<b>627</b>
<b>Total Current Liabilities</b>	<b>3,707</b>	<b>4,493</b>	<b>4,493</b>
<b>Non Current Liabilities -</b>			
Provisions	6,350	6,919	<b>6,919</b>
<b>Total Non Current Liabilities</b>	<b>6,350</b>	<b>6,919</b>	<b>6,919</b>
<b>Total Liabilities</b>	<b>10,057</b>	<b>11,412</b>	<b>11,412</b>
<b>NET ASSETS</b>	<b>11,705</b>	<b>7,722</b>	<b>6,312</b>
<b>EQUITY</b>			
Accumulated funds	11,705	7,722	<b>6,312</b>
<b>TOTAL EQUITY</b>	<b>11,705</b>	<b>7,722</b>	<b>6,312</b>





# ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Attorney General's Department</b>			
Total Expenses .....	534.2	554.2	3.7
Asset Acquisitions .....	58.2	82.9	42.5
<b>Judicial Commission of New South Wales</b>			
Total Expenses .....	3.9	4.3	9.1
Asset Acquisitions .....	...	...	...
<b>Legal Aid Commission of New South Wales</b>			
Total Expenses .....	141.8	145.1	2.3
Asset Acquisitions .....	3.7	4.9	31.7
<b>Office of the Director of Public Prosecutions</b>			
Total Expenses .....	72.0	81.9	13.7
Asset Acquisitions .....	1.8	1.2	-32.3
<b>Department of Environment and Conservation</b>			
Total Expenses .....	452.5	453.0	0.1
Asset Acquisitions .....	51.5	27.9	-45.8
<b>Environmental Trust</b>			
Total Expenses .....	19.3	25.0	29.6
Asset Acquisitions .....	...	...	...
<b>Royal Botanic Gardens and Domain Trust</b>			
Total Expenses .....	29.4	30.9	5.0
Asset Acquisitions .....	3.3	3.6	10.5
<b>Public Trust Office – Administration</b>			
Total Expenses .....	28.3	28.5	0.4
Asset Acquisitions .....	2.1	3.2	50.8
<b>Registry of Births, Deaths and Marriages</b>			
Total Expenses .....	16.4	16.7	2.0
Asset Acquisitions .....	2.2	3.0	34.6

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Stormwater Trust</b>			
Total Expenses .....	8.1	0.9	-88.3
Asset Acquisitions .....	...	...	...
<b>Waste Fund</b>			
Total Expenses .....	30.0	28.9	-3.7
Asset Acquisitions .....	...	...	...
<b>Total, Attorney General and Minister for the Environment</b>			
Total Expenses .....	<b>1,336.0</b>	<b>1,369.4</b>	<b>2.5</b>
Asset Acquisitions .....	<b>122.8</b>	<b>126.8</b>	<b>3.2</b>

## ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Compensation Court closed on 1 January 2004, and all new cases are being heard by the Workers' Compensation Commission. Some pending disputes have been transferred to the District Court. There were no other significant changes in the functions or responsibilities of the Department, or its operating environment.

Programs that received enhancement funding in 2003-04 included:

- ◆ establishment of the NSW Sentencing Council to advise and consult with the Attorney General in connection with sentencing matters, and to monitor and report on sentencing trends. The Council gives the community, for the first time, an opportunity to make a real contribution to the development of sentencing practice and policy;
- ◆ the first intake of 50 new sheriff's officers, under the Government's four year \$7.1 million upgrade of court security in November 2003;

- ◆ a pilot of the specialized child sexual assault jurisdiction commenced at Parramatta Court, and was extended to Dubbo;
- ◆ installation of four high-security bullet-proof docks at Central Local Court, with other installations at the Downing Centre and Burwood. Eight court houses have been provided with perimeter security; and
- ◆ implementation of a three year program to transform the Department's ageing information technology infrastructure to meet growing community demand for electronic services. It will also provide for future growth and improve access to systems and information for staff.

Other key achievements and developments in 2003-04 include:

- ◆ Courtlink, the new web-based case management system was implemented in the Adoptions and Cost Assessment areas of the Supreme Court in August 2003;
- ◆ planning is well advanced for new court facilities and major extensions at Bankstown, Mt Druitt, Blacktown, Nowra, the new Children's Courts at Parramatta and Newcastle, and a new trial complex at Parramatta;
- ◆ video conferencing systems installed in court rooms and other justice facilities have been used for over 20,000 bail appearances, parole hearings and remote witness appearances. The systems significantly reduce the costs and risks of transporting people in custody and improve security within courts, particularly for vulnerable witnesses;
- ◆ the refurbishment of the King Street Court complex was recognised by the National Heritage awards;
- ◆ the development of the Aboriginal Justice Plan, through extensive community consultation, was completed and the Plan submitted for Government consideration. The plan outlines a government and community partnership to reduce the number of Aboriginal people coming into contact with the criminal justice system, improve the quality of services and develop safer communities;
- ◆ after a successful trial in Nowra, circle sentencing has been extended to Dubbo, Walgett and Brewarrina. It is an alternative sentencing court for adult Aboriginal offenders and involves the Magistrate, victim, defendant, legal representatives, and Aboriginal community representatives;

- ◆ an inter-agency project to enhance access services for Aboriginal women experiencing violence commenced in September 2003, based in Wellington and Bega;
- ◆ a recent survey of clients of LawAccess, the Department's free, legal information advice and referral service for people in New South Wales, showed that 92 percent were highly satisfied with the service;
- ◆ the Department's Flexible Service Delivery program, which provides training and resources for front-line staff to better respond to clients with a disability was extended to another 8 sites, increasing to 48 sites statewide where the rollout has been completed;
- ◆ during 2003, the Magistrates Early Referral Into Treatment (MERIT) program for defendants with illicit drug problems commenced at 8 additional Local Courts and expanded its operations at another 12 local Courts;
- ◆ design of the Tirkandi Inaburra Cultural and Development Centre, the first community-controlled residential outstation for Aboriginal young people at risk of contact with the criminal justice system, was completed;
- ◆ a fairer and more transparent fee structure was introduced for clients of the Office of the Protective Commissioner whereby clients with small estates will see significant fee reductions. The fee structure generally follows the recommendations made by the Independent Pricing and Regulatory Tribunal; and
- ◆ Victims Services completed 21 on-site reviews of government agencies' implementation of the Charter of Victims' Rights and developed a training module to assist agencies to implement the Charter.

## **STRATEGIC DIRECTIONS**

To support a safe, just and harmonious society, the Attorney General's Department contributes to the following results of the community:

- ◆ people have access to an effective and responsive justice system;
- ◆ people have their rights protected and responsibilities promoted; and
- ◆ the communities of New South Wales are safe.

The Department's principal business is the administration of an effective system for resolving civil disputes and criminal matters. In this area, continued improvements in security, timeliness, cost effectiveness and innovation in service delivery are primary priorities.

Other key priorities of the Department include:

- ◆ building community capacity to prevent crime through continuing expansion of assistance to local government to develop community crime prevention plans, projects and advice to Aboriginal and community groups;
- ◆ improving outcomes and services for Aboriginal communities through the extension of circle sentencing and Community Justice Groups; and
- ◆ enhanced outcomes and value for money for the justice sector as a whole through improved collaboration and cooperation across agencies.

To support these priorities, the broad strategic directions of the Department are:

- ◆ collaborative and inter-agency approaches to service delivery including the *LawAccess* legal information, advice and referral service and the Government Access Centre program at rural Local Courts;
- ◆ information sharing, system integration and policy coordination with other justice sector agencies;
- ◆ specialised responses to the particular needs of client groups including child victims of sexual assault, people with disabilities and Aboriginal communities;
- ◆ re-design of business processes and standardisation of systems to enable improved client services including the *Courtlink* web-based case management system, and use of video conferencing for court appearances, parole hearings and remote witness functions;
- ◆ on-line information and transactional services to complement traditional delivery methods such as the Land and Environment Court's *e-Court*; and
- ◆ improved measurement of service delivery performance including national key performance indicators for courts.

## **2004-05 BUDGET**

### **Total Expenses**

In 2004-05, the total expenses of the Attorney General's Department are estimated to be \$555.2 million, a decrease of \$7.3 million on the Department's 2003-04 expenses. This decrease is mainly attributable to the completion of the Waterfall Enquiry, and the closure of the Compensation Court. The functions of the Court have transferred to the Workers' Compensation Commission and the District Court.

Additional funding of \$2.6 million has been provided for further initiatives aimed at reducing the over-representation of Aboriginals in NSW prisons and juvenile detention centres. Those measures include an expansion of circle sentencing to five additional communities viz Bourke, Lismore, Kempsey, Tamworth and Armidale, and of Community Justice Groups, which are representative groups of local Aboriginal people who meet to examine crime and offending in their communities and develop ways to solve those problems at the local level.

The Sheriff's Office will be allocated \$1.5 million in 2004-05 for the implementation of the recommendations of a major review of court security. This continues the intake of 50 additional sheriff's officers, over 4 years, to upgrade court security. At the conclusion of the four year upgrade program, every sitting local court in New South Wales will have a Sheriff's Officer presence.

Due to changes to the workers compensation scheme, the Compensation Court closed from 1 January 2004. All claims are now lodged at either the Workers' Compensation Commission or the District Court.

Courtlink, the new web-based case management system, will be implemented in the Criminal Jurisdictions for the Supreme Court and Court of Criminal Appeal in mid 2004, with implementation in the District Court Criminal Jurisdiction to follow shortly afterwards.

The specialised child sexual assault jurisdiction program that has commenced at Parramatta Court will continue into 2004-05. It uses a dedicated, child-friendly remote witness suite and upgraded technology in courtrooms to protect children from further trauma and victimisation. The suite can also service courts at Penrith and Campbelltown. A rural extension of the program, involving similar facilities, has also been implemented at Dubbo.

Funding of \$45.2 million over the next four years (\$5.9 million in 2004-05) has been provided for the first major refurbishment of the Law Courts building since it opened in 1975. The works will concentrate on the elimination of asbestos and other contaminants, and provide long overdue improvements to the facility, functionality and technical efficiency of the building. The project will be run in conjunction with the Commonwealth Government, which is joint owner of the building.

## **Asset Acquisitions**

The Department's asset acquisition program provides for the construction of new courthouses, expansion and modification of existing courthouses, upgrade of information technology infrastructure, and the purchase and replacement of plant and equipment.

Funding of \$82.9 million has been provided in 2004-05 for projects that include:

- ◆ the progressive upgrading of aged court infrastructure, involving works at Penrith, Wollongong, Goulburn, Dubbo and Taree court houses, and prisoner holding facilities at Bathurst, Moss Vale, and Central Local Courts. The upgrade program is expected to cost \$250 million over ten years (\$3 million in 2004-05);
- ◆ the planning processes for the development of a new Sydney West Trial Court facility at Parramatta. The project includes refurbishing the existing Parramatta Courthouse facility. The new trial court complex will feature nine trial courts, a court registry, jury assembly rooms, conference and interview rooms and accommodation for support services. The facility will be designed to allow sittings of the Supreme Court, District Court and Local Courts for serious criminal matters as well as the NSW Parole Board. The estimated total cost (ETC) is \$58 million, with \$0.2 million allocated in 2004-05;
- ◆ continuation of the program to upgrade the Department's ageing information technology infrastructure to meet growing community demand for electronic services (ETC \$11.4 million, \$6.6 million in 2004-05);
- ◆ advancement of construction of a new Children's Court at Parramatta, a new Children's Court in the Hunter District at Broadmeadow, new Local Courts at Bankstown and Mount Druitt, and the upgrade and extension of Blacktown and Nowra court houses. The projects will provide extra courtrooms and modern support facilities to meet community needs (ETC \$77.8 million, \$37.2 million in 2004-05);

- ◆ completion of the accommodation fitout and refurbishment of the Chief Secretary's Building for the Industrial Relations Commission. The Department's component is estimated at \$8.4 million over three years (\$4.3 million in 2004-05);
- ◆ extensive consultation was undertaken with the Aboriginal community about the Tirkandi Inaburra Cultural and Development Centre, the first community-controlled residential outstation for Aboriginal young people at risk of contact with the criminal justice system. The Centre will provide culturally-based educational, vocational and life skills programs for Aboriginal boys, preventing future contact with the criminal justice system through improving their health, learning outcomes, cultural identity and sense of responsibility. Design of the Centre has been completed and construction will start in 2004-05 (ETC \$4 million, \$3.6 million in 2004-05);
- ◆ continued development and implementation of Courtlink, the new web-based case management system formerly known as the Courts Administration System. CourtLink will provide seamless access to the Supreme, District and Local Courts together with the Coroner's, Drug and Children's courts as well as the Sheriff's Office. The centralised database structure of the software will mean that matters can be easily transferred between courts and locations. The estimated total cost of this phase of the project is \$20.9 million (\$11.3 million in 2004-05);
- ◆ implementation of perimeter security upgrades at a number of priority court complexes (ETC \$8.1 million, \$2.7 million in 2004-05); and
- ◆ a building upgrade allocation of \$6.1 million in 2004-05 to address a backlog of building works including non-compliance with current building codes such as those relating to fire safety.

## **JUDICIAL COMMISSION OF NEW SOUTH WALES**

The Commission's major functions are:

- ◆ the organisation and supervision of a scheme for the continuing education and training of judicial officers;
- ◆ assisting the courts to achieve consistency in imposing sentences; and
- ◆ the examination of complaints against judicial officers.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the last five years, the core responsibilities of the Judicial Commission have largely remained unchanged. Expenditure trends over that period have also not varied markedly.

In July 2003, the Commission released a web version of the Lawcodes database. This has enabled general access to Lawcodes on the Commission's website and has particularly met the needs of the legal profession to obtain this information.

## **STRATEGIC DIRECTIONS**

The Commission will continue to focus on the provision of high quality professional development programs for judicial officers. The emphasis will be on the provision of timely and practical information through publications, conferences and seminars and the computerised Judicial Information Research System (JIRS) containing sentencing and other information relevant to judicial decision making.

In particular, the Commission will offer an extensive conference and seminar program for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique as well as an Annual Conference for each court. The Commission will also pursue initiatives to ensure that judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

The Commission will continue to implement measures to streamline its publishing processes to achieve greater cost efficiencies in maintaining its major publications including its bench books and Sentencing Manual.

The Commission will assist the Sentencing Council in collecting information necessary to monitor guidelines and standard non parole period offences.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$4.3 million in 2004-05.

An amount of \$0.1 million has been provided to maintain the Lawcodes databases at a level to meet current and future demands from the justice system and to complete the re-engineering of the databases to take advantage of new technologies.

In addition, an amount of \$0.1 million has been provided to continue to maintain the current Sentencing Statistics Collection System to allow the Commission to obtain statistical information direct from the District Court for JIRS.

### **Asset Acquisitions**

An amount of \$48,000 has been provided to meet the Commission's ongoing plant and equipment needs.

## **LEGAL AID COMMISSION OF NEW SOUTH WALES**

The Legal Aid Commission is established under the *Legal Aid Commission Act 1979*, and provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The primary sources of funds for the Legal Aid Commission are the State and Commonwealth Governments and the Public Purpose Fund. The Commission is funded by the Commonwealth to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth.

The Commission's state-funded Criminal Law and Family Law programs continue to change rapidly as a result of initiatives introduced within the justice sector. Higher expenditure is being incurred as a result of increased prisoner numbers, new laws, a higher incidence of complex and expensive criminal trials and increased court activity in both the Criminal Law and Family Law jurisdictions. Additional funding has been allocated in the 2004-05 Budget in recognition of these trends.

### **STRATEGIC DIRECTIONS**

In 2004-05, the Commission will improve service delivery and better manage costs through the following initiatives:

- ◆ implementation of statewide legal practices operating within an area of legal speciality;
- ◆ enhancing community legal education across the State;

- ◆ implementing appropriate recommendations of the Commission's Civil Law Review to enhance the delivery of quality targeted civil law services across the State;
- ◆ increasing resources available for the State Family Law jurisdiction to ensure high service delivery standards are maintained;
- ◆ improving organisational performance through implementation of a performance development system, enhanced communication processes and the introduction of a mentoring program for staff; and
- ◆ enhancement of links with Government, courts and partners in the justice system.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$145.1 million in 2004-05.

The Criminal Law Program has been allocated an additional \$3 million in 2004-05 to meet the continued increases in demand and complexity of matters in the criminal law jurisdiction.

An additional \$2 million has been allocated in 2004-05 for the State Family Law jurisdiction, which is experiencing a significant increase in workload.

The Commission is negotiating a new four year agreement with the Commonwealth for work performed under Commonwealth legislation, which had not been finalised at the time of Budget preparation. Commonwealth funding has been assumed to be the same as in the 2003-04 year for the purposes of the Budget papers.

### **Asset Acquisitions**

The Commission's asset acquisition program of \$4.9 million in 2004-05 will enable:

- ◆ the ongoing replacement of its core business system, LA Office;
- ◆ continued implementation of electronic lodgement of applications and pro-forma invoicing by the private profession and in-house solicitors; and
- ◆ the ongoing upgrade or replacement of the Commission's accommodation and equipment.

## OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences under the laws of New South Wales, and the conduct of appeals in the District, Supreme and High Courts.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Since 1999-2000, the Office has received additional recurrent funding of \$14 million per annum as a result of increased workloads. This \$14 million included \$3.1 million per annum from 2002-03 to meet increased costs associated with the appointment of additional police officers, and \$2.5 million per annum from 2003-04 for Witness Assistance services.

Programs that received enhancement funding in 2003-04 included:

- ◆ the Witness Assistance Scheme - \$2.5 million per annum to engage additional Witness Assistance officers to comply with the amendments in 2003 to the *Victims Rights Act 1996*; and
- ◆ operational workload changes - \$3.7 million per annum to engage additional solicitors and administrative officers.

A centralised committal project that commenced in Sydney in 1998 has been extended to Sydney West and some regional centres, and continues to result in a major reduction in the criminal trial caseload before the District Court.

The Drug Court program commenced in 1999 in Parramatta and continued through 2003-04. The Office will continue its commitment to the program during 2004-05.

The *Criminal Procedure Amendment (Pre-Trial Disclosure) Act 2001* commenced on 19 November 2001. The legislation allows the court, on a case-by-case basis, to impose pre-trial disclosure requirements on both the prosecution and the defence in order to reduce delays in complex criminal matters in both the District and Supreme Courts.

Under this legislation, strict limitations apply to the presentation and amendment of indictments in trials before the District Court and Supreme Court. In order to settle a final indictment within the limited timeframe allowed, and to avoid serious consequences of an unamendable error in the indictment, additional Crown Prosecutors were appointed and funding of \$2.5 million per annum is included in the Office's 2004-05 Budget. The Office contributed to a review of the longer-term financial implications of the legislation by the Attorney General and the Legislative Standing Committee on Law and Justice during 2003-04.

The Child Sexual Assault Jurisdiction pilot commenced in March 2003 at Parramatta, and was rolled out to Penrith and Campbelltown courts during October 2003. The program was extended to the District and Local Court at Dubbo, where it commenced in February 2004. The Office will continue its commitment to the pilot, and provide the assistance required in the evaluation being conducted during 2004-05.

## **STRATEGIC DIRECTIONS**

The Office will continue its commitment to improving the criminal justice system and to providing the people of New South Wales with an independent, fair and just prosecution service.

The Office is implementing the Integrated Document Management project which will be fully operational from July 2004. The project will improve the Office's capacity to manage its electronic documents.

The Office is also implementing an Activity Based Costing system for recording and reporting costs associated with the prosecution of indictable matters, to enable the Office to compare costs across the agency, and to identify benchmarks for improved management of those costs.

The Office's Strategic Plan for 2003-06 proposed a number of projects which are included in the Information Communication Technology Infrastructure Upgrade program. This program is essential to sustain core business operations and to comply with the Government's initiatives and directives in information security, business requirements and licensing obligations.

In 2004-05, the program expenditure will include security certification and software upgrade. The remaining projects included in the strategic plan, including upgrade of the wide area network and internet access, will be undertaken in 2005-06.

During 2004-05, the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve performance of the criminal justice system. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

## **2004-05 BUDGET**

### **Total Expenses**

In 2004-05, the Office's total expenses are estimated at \$81.9 million, which includes \$3 million for the reimbursement of witnesses' expenses, and \$2.5 million for the continuation of the pre-trial disclosure regime.

There has been a slight reduction in the number of trials being registered and heard in the District Court. The Office is negotiating more settlements through plea bargaining, and more cases are being settled in the Local Court as compared to the number of cases heard prior to 2001-02.

### **Asset Acquisitions**

The Office's asset acquisition program in 2004-05 is \$1.2 million.

The Office will implement the first phase of the information technology infrastructure upgrade program.

In addition, the Office will spend its minor works allocation of \$0.8 million for various ongoing plant and equipment replacement, furniture and fittings.

## **DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

The Department of Environment and Conservation (DEC) was formed on 24 September 2003 by consolidating a number of separate agencies within the environment portfolio.

DEC incorporates the former National Parks and Wildlife Service (NPWS), the Environment Protection Authority (EPA), the former Resource NSW and the Royal Botanic Gardens and Domain Trust. The Budget appropriation for the Royal Botanic Gardens and Domain Trust is shown separately to reflect the specific statutory, reporting and operational arrangements of the Trust.

DEC will build upon the many individual successes of these agencies by co-ordinating and strengthening environmental science, policy making, regulation and community programs and ensuring the continued effective management of the park reserve system.

The focus of this reform is to improve service delivery and provide certainty to the community, especially the conservation movement, farmers and industry.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenditure for 2003-04 is estimated at \$466 million.

Significant environmental initiatives commenced or in progress include:

- ◆ the creation of over 340 new national parks and reserves (around two million hectares) since 1995-96;
- ◆ the whole-of-government *Action for Air* initiative targeting smog and particle pollution;
- ◆ the Government's water and natural resources reform package covering water quality management, river flows, threatened species, biodiversity conservation and cultural heritage;
- ◆ integrated regulation and economic tools aimed at improving the environmental performance of industry;
- ◆ the regulation of chemicals and implementation of a Household Chemical Collection program designed to clean out stocks of unwanted chemicals from household storage;
- ◆ active community based environmental education campaigns and social research targeting issues such as waste and litter, air pollution, stormwater, and conservation of biodiversity;
- ◆ the development of an implementation plan to support the Waste Avoidance and Resource Recovery Strategy; and
- ◆ support and grants to local councils and selected agencies to manage stormwater run-off through innovative management techniques or remedial activities.

## STRATEGIC DIRECTIONS

The objectives of DEC are to support New South Wales in achieving: an environment that is clean and healthy; sustainable practices in production, resource use and waste management; and conservation of natural assets and cultural values across the NSW landscape.

DEC works with other agencies and the community to deliver the following results:

- ◆ protecting human and ecological health so that NSW air, water and land are cleaner and impacts from chemicals and radiation are minimised;
- ◆ protecting community well-being so that NSW communities are more liveable (e.g. impacts from noise, dust, odour and vibration minimised);
- ◆ improving conservation and recovery of resources including minimising waste and preventing harmful waste disposal;
- ◆ reflecting sustainability in Government processes and decisions;
- ◆ protecting and restoring biodiversity (including threatened species) across NSW land and marine protected area networks;
- ◆ protecting cultural heritage (e.g. cultural values, heritage objects, sites and places including those of importance to Aboriginal culture); and
- ◆ facilitating sustainable and enjoyable public visitation to national parks, reserves and botanical gardens.

Each of these results is underpinned by DEC's regulatory enforcement activities and scientific and socio-economic analysis.

Specific priorities for DEC include:

- ◆ continuing to develop and improve management of the State's world class protected area reserve system;
- ◆ implementing focussed business and community sustainability programs;
- ◆ reviewing and updating the Government's twenty-five year Air Quality Management Plan through the Clean Air Forum;
- ◆ improving and streamlining pollution, biodiversity and cultural heritage regulation;

- ◆ providing support to and working with Catchment Management Authorities, key stakeholders and other agencies in natural resources management reform and service delivery;
- ◆ working with Aboriginal communities on joint management of culturally significant land; and
- ◆ establishing effective relations with other government agencies, the community and business.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$453 million.

Major expenditure areas include environmental protection and regulation, waste avoidance and resource recovery initiatives, fire management and pest species management as well as the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Emphasis will continue on maintaining and restoring the quality of the environment, reducing environmental risks to human health and promoting ecologically sustainable development.

DEC will also work to support and provide tools to promote the Government's natural resources reform and the work of the new Catchment Management Authorities and the Natural Resources Commission. DEC will invest in effective integration of systems and platforms across financial, information technology and human resources management areas to realise efficiencies from the merger of the agencies.

These efficiencies, the close collaboration with Catchment Management Authorities and the improved integration of DEC's operations with those of the Department of Infrastructure, Planning and Natural Resources and the new Department of Primary Industries will support the containment of DEC's 2004-05 expenses at 2003-04 original budget levels.

The main areas of additional expenditure include:

- ◆ \$0.5 million for pest, animal and weed control;
- ◆ \$1.5 million for Aboriginal joint management of national parks to fund commitments under Part 4A Indigenous Land Use Agreements and other co-management arrangements;

- ◆ \$0.5 million for regional parks as part of the Green Cities concept in the greater metropolitan area; and
- ◆ \$0.5 million for the management of high conservation value areas on the Illawarra Escarpment.

Other expenditures will focus on:

- ◆ \$3.1 million to continue the road and bridges maintenance program in the Kosciuszko National Park;
- ◆ \$1 million to support locally delivered regional waste and household hazardous waste programs;
- ◆ \$1.1 million in waste compliance and enforcement programs with additional support of \$0.4 million for regional illegal dumping squads;
- ◆ \$0.5 million to improve electronic service delivery of statewide waste data;
- ◆ \$1.5 million for community based household chemical cleanup;
- ◆ \$0.6 million on improving the modelling capacity and maintenance of the air quality monitoring network;
- ◆ \$0.3 million on a compliance audit of industry pollution load based licence fees; and
- ◆ a contribution of \$24.4 million (\$13.5 million in recurrent and \$10.9 million in capital funding) to the Zoological Parks Board for the continuation of a comprehensive program to upgrade or enhance facilities, research capability and public education.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$27.9 million.

In 2004-05 capital works will focus on:

- ◆ \$0.5 million to commence the \$5 million program to establish reserves in Western New South Wales;
- ◆ strategic land acquisition (\$0.5 million) for the Dunphy Wilderness Fund to purchase private properties identified as wilderness for addition to the wilderness estate;

- ◆ \$0.9 million over three years towards creating an unbroken chain of reserves stretching from the Victorian border, through the suburbs of Sydney, and on to the Hunter Valley;
- ◆ \$1.7 million to develop and establish parks and reserves on recently acquired land;
- ◆ a further \$2.5 million to finalise land and lease acquisitions in north-east New South Wales, as a follow-on from the North East Forest Agreement;
- ◆ \$2.8 million to continue to improve sewerage works and facilities in parks throughout New South Wales; and
- ◆ a further \$1 million to continue the work of revitalising Sydney's major metropolitan parks.

## ENVIRONMENTAL TRUST

The Environmental Trust operates under the *Environmental Trust Act 1998*. It funds environmental projects and programs which do not receive funds from the usual government sources. The Trust's main function is to make, and supervise the expenditure of, grants.

The objectives of the Trust are:

- ◆ to encourage and support restoration and rehabilitation projects that reduce pollution, the waste stream or environmental degradation;
- ◆ to promote research into environmental problems;
- ◆ to promote environmental education and increase the awareness of environmental issues; and
- ◆ to fund acquisition of land for national parks.

The Trust gives grants to a wide range of organisations including community groups, schools, research bodies, and state and local government organisations.

In addition the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Trust to reimburse the Consolidated Fund for authorised expenditure associated with restructuring of the timber industry for the purpose of conserving NSW forests.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Since July 2000, the *Environmental Trust Act 1998* has enabled the Trust to fund larger grants programs, land acquisition for national parks and high priority environmental projects. These broader programs and projects commenced in 2000-01. The specific programs funded change from year to year but the overall expenditure has remained at approximately the same level. The Trust awards nearly 200 new grants each year and most projects run over 2 or 3 years.

Under the *Environmental Trust Act 1998* the Trust receives a standing indexed appropriation from the Consolidated Fund to fund its programs (\$16.4 million in 2004-05).

Payments for forestry restructuring can be made until 30 June 2006 or until \$80 million in total has been spent on the program, whichever comes first. As at April 2004 a total of \$59.3 million has been paid from the Trust for forestry restructuring purposes.

## **STRATEGIC DIRECTIONS**

The demand for the Trust's funds remains high, especially from community organisations and local government. Annual grants programs for these organisations will continue and are being increased by \$1 million in 2004-05. As the larger high priority programs conclude, these are being progressively replaced with new programs.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are projected to be \$25 million and include the following:

- ◆ new grants awarded to community groups, councils, schools, aboriginal organisations, registered training organisations, state government bodies and research organisations;
- ◆ committed but unpaid instalments on grants from previous years; and
- ◆ forest industry restructuring expenditure incurred under section 4 (1) (a) of the *Forestry Restructuring and Nature Conservation Act 1995*.

## **ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

The Royal Botanic Gardens and Domain Trust maintains the Royal Botanic Gardens, the Domain, the National Herbarium of New South Wales, Mount Tomah Botanic Garden and Mount Annan Botanic Garden. The Trust also provides scientific and horticultural research, together with advice and education on botanical, horticultural and biodiversity issues.

The Trust is part of the Department of Environment and Conservation which was formed on 24 September 2003 and also includes the former National Parks and Wildlife Service, Environment Protection Authority and Resource NSW. The Budget appropriation for the Trust is shown separately to reflect the specific statutory, reporting and operational arrangements of the Trust.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses for 2003-04 are estimated at \$32.6 million. The cost of operations has generally grown over recent years from \$25 million in 1999-2000. Trust revenue (grants, donations and user charges) contribute approximately 30 percent annually towards Trust expenses.

The asset acquisition program for 2003-04 included:

- ◆ improvements to the irrigation and water supply at the Royal Botanic Gardens;
- ◆ construction of a pedestrian 'cross-over' bridge at the Mount Tomah Botanic Garden;
- ◆ preliminary work on the redevelopment of the Rose Garden at the Royal Botanic Gardens; and
- ◆ essential maintenance including the installation of roof anchors at all three estates, replacement of obsolete plant and equipment, and refurbishment of offices and staff facilities at the Mount Annan Botanic Garden and the Mount Tomah Botanic Garden.

### **STRATEGIC DIRECTIONS**

The major priorities to be addressed by the Trust during the coming year include:

- ◆ managing and developing the horticultural displays and living collection of plants at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Gardens;

- ◆ maintaining and developing all sites, including the Domain, to accommodate multiple uses including recreation, relaxation, celebration, events, education and the promotion of conservation;
- ◆ advancing knowledge and understanding of plant biodiversity, horticulture and conservation through scientific research, the Centre for Plant Conservation and a wide range of targeted school and community education programs; and
- ◆ managing and developing viable commercial businesses and hosting externally operated commercial services to increase and diversify the Trust's revenue base.

## **2004-05 BUDGET**

### **Total Expenses**

Budgeted expenses for the Trust total \$30.9 million. The Trust has a strong focus on generating additional revenue to offset increased expenses to ensure that services can be maintained and improved. The revenue target for 2004-05 is \$10.5 million, including commercial revenue of \$5.8 million.

The development of the State's node of the Australia's Virtual Herbarium will continue in 2004-05. Commonwealth and private funds are matched by the State Government on a dollar-for-dollar basis. On completion in 2005-06, the one million collections held in the National Herbarium of New South Wales will be fully accessible to the general community via the internet.

### **Asset Acquisitions**

The Trust's asset acquisition program for 2004-05 includes:

- ◆ \$0.3 million for commencement of the redevelopment of the Central Depot, due for completion in 2007-08 at a total cost of \$7.1 million;
- ◆ \$1.7 million for asset maintenance at the Royal Botanic Gardens, the Domain, Mount Tomah Botanic Garden and Mount Annan Botanic Garden; and
- ◆ privately funded capital works include continuing the redevelopment of the Rose Garden, renovating the landscaping at the Choragic Monument and a major refurbishment of the Australian Rockery at the Opera House Gate.

## **PUBLIC TRUST OFFICE - ADMINISTRATION**

The Public Trust Office provides the people of New South Wales with access to professional personal trust services in meeting the functions defined in Section 12 of the *Public Trustee Act 1913*. These services include:

- ◆ will making;
- ◆ administration of deceased estates;
- ◆ trustee of trusts created by wills, deeds, court orders and legislation;
- ◆ private client services through being an attorney;
- ◆ asset and fund administration; and
- ◆ financial management of 'protected persons'.

Additionally, the Public Trustee is named in legislation as the trustee for:

- ◆ workers compensation death benefits; and
- ◆ assets pursuant to the *Confiscation of Proceeds of Crime Act 1989*, *Criminal Assets Recovery Act 1990*, and the *Damages (Infants and Persons of Unsound Mind) Act 1929*.

The Office's total expenses and asset acquisitions are funded mostly through revenue generated from clients. The Office has a statutory obligation to accept all estates regardless of their value. The 2004-05 Budget contains funding for community service obligation payments of approximately \$1.7 million from the Consolidated Fund to meet obligations for administering low value estates and trusts and the preparation of small value wills.

The Office's fee structure was reviewed in 2001. The next fee structure review is due in 2006-07.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Overall expenditure has been contained in the last two financial years with a focus on efficiencies in processing and service delivery. This focus will continue in the 2004-05 financial year.

Business volumes are not expected to grow during 2004-05, and values are expected to remain static.

## **STRATEGIC DIRECTIONS**

The Office is currently reviewing service delivery centres to determine optimum location for business growth and as well as providing a model for front office/back office centres. The aim is to improve customer access and enhance technical control. Linked to this strategy is a knowledge management framework for updating and disseminating technical knowledge.

In respect of business growth, both client and business to business marketing and communication strategies are being reviewed to ensure the value of products is understood to facilitate client conversion.

The Office is also implementing a structure re-alignment as a result of corporate services reform and for better management of its business.

## **2004-05 BUDGET**

### **Total Expenses**

The 2004-05 Budget provides for total expenses of \$28.5 million, an increase of 0.4 percent from the previous year. Employee related items account for approximately 72 percent of total expenses, while operating expenses are used to maintain agency structures and a statewide branch network, as well as plant and equipment items.

The Office commenced paying cash dividends to government in 2003-04 and has been part of the income tax equivalent regime since 1 July 2003.

### **Asset Acquisitions**

The 2004-05 asset acquisition program is \$3.2 million. This includes expenditure on a wills production system, implementation of a system to comply with the *State Records Act 1998*, and necessary work at the Office's head office to meet fire regulations.

## **REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

The NSW Registry of Births, Deaths and Marriages records in perpetuity all births, adoptions, changes of name, marriage and deaths occurring in New South Wales and provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for government and other organisations, performs civil marriages and undertakes searches for records.

The Registry has been operating commercially since 1992 and falls within the Tax Equivalent Regime. Sufficient revenue is generated from commercial activities to offset the cost of the registration function and pay a dividend to the Government.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Registry expects to stay within its budgetary targets for both revenue and expenses for 2003-04. Over the year there has been a 38 percent increase in change of name applications and a 32 percent increase in marriage certificate applications. The only fee increased during 2003-04 was the unregulated fee for the performance of marriages.

In 2003-04 the Registry operated for the first time within the Tax Equivalent Regime. Dividend arrangements have been adjusted to maintain the Registry's total distribution to Consolidated Fund at 70 percent of profit before tax. This is forecast to be \$1.3 million.

The Registry has made provision for a superannuation cost of \$0.6 million. This is a non-cash item as the Registry has a surplus with Pillar Superannuation and continues to enjoy a "holiday" on superannuation payments.

Achievements in 2003-04 included:

- ◆ 98 percent of deaths are now registered online;
- ◆ 3,000 marriage celebrants are now accredited to register marriages online;
- ◆ 90 percent completion of the project to convert the remaining marriage and death records to digital format;
- ◆ the inclusion of Victoria in the National Certificate Validation Service;
- ◆ 89 percent reduction in the average waiting time for customers at the Chippendale office;
- ◆ introduction of improved complaints management procedures; and
- ◆ the introduction of significant fraud minimisation strategies including the matching of birth and death data, and the Australia wide notification of changes of name.

## **STRATEGIC DIRECTIONS**

The Registry's strategic priorities for the coming year will be a focus on the improvement of customer service standards in an environment of significantly increased demand, the continued implementation of strategies to ensure the security and integrity of the registrations database, and participation in the Justice Portfolio's Corporate Service Reform Program.

Key priorities for 2004-05 will be:

- ◆ improved rostering and resource allocation for front-counter services;
- ◆ extend existing agency agreements with Local Courts to include major metropolitan courts;
- ◆ benchmarking call-centre operations with a view to a possible joint venture with LawAccess;
- ◆ revise and strengthen complaint handling procedures and policy;
- ◆ apply rigorous business planning and development of the new registration system, LifeLink; and
- ◆ work with other Australian jurisdictions to implement uniform proof of identity and national certificate validation services.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are estimated at \$16.7 million. This is a 1.9 percent increase on the 2003-04 Budget. This reflects the Registry's increased costs in meeting a sustained increase in demand for services and includes allowance for more customer service staff, increased leasing costs for IT and related equipment, a greater allowance for translator services, and increased telephone and postage costs. Costs have decreased for outsourced data entry as more deaths and marriages are registered online.

Repayments of \$1.2 million will be made during the year to NSW Treasury to further reduce the amount outstanding on the advance made for the purchase of business premises in 2000.

Total revenue is forecast to increase by 8 percent. The Registry plans to introduce a 7.7 percent fee increase to align Registry fees with CPI changes since the last increase in 2001.

The Registry is forecasting a total return to the consolidated revenue of \$1.3 million comprising \$0.6 million in tax equivalent payments and a dividend of \$0.7 million.

## **Asset Acquisitions**

The Registry's asset acquisition program in 2004-05 will be \$3 million. This includes \$0.2 million to complete the two data conversion projects, \$0.4 million for the development of an integrated online birth, marriage and death registration system, and \$0.5 million to provide improved security and functionality for the Sydney office. An amount of \$0.3 million has been allocated to continue development of the new LifeLink system to replace the Registry's 12 year old registration system, Lifedata. A further \$0.2 million has been allocated for essential enhancements to Lifedata while LifeLink is under development.

## **STORMWATER TRUST**

In May 1997, the NSW Government released the Waterways Package, which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of urban stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialling innovative stormwater treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of the package.

## **STRATEGIC DIRECTIONS**

The Government committed up to \$82 million over the years 1997-98 to 2002-03 for the Stormwater Trust Fund. This Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package.

This funding has been allocated to:

- ◆ assist councils and certain state government agencies to pilot innovative stormwater management techniques or to undertake remedial activities;
- ◆ provide assistance to councils for the preparation of Stormwater Management Plans;
- ◆ a statewide education program coordinated by the then Environment Protection Authority;

- ◆ engage nine officers to support council stormwater initiatives; and
- ◆ assist the Trust in continuing its program while it explores alternative methods of funding urban stormwater initiatives.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

An evaluation of the first three years of the Program recognised the need for sustainable sources of funding for both capital and recurrent expenditure on stormwater management. Options to develop sustainable funding mechanisms and interim funding arrangements for Trust activities have been developed and are being considered by the Government. All remaining Trust funds will be spent in 2004-05.

The evaluation of the stormwater grants and management plans found they have been successful in reducing waterway pollution and increasing the ability of local councils to manage urban stormwater. The evaluation also found that further efforts should be made to increase the capacity of councils to manage urban stormwater in a more sustainable way.

## **2004-05 BUDGET**

### **Total Expenses**

The program expenditure will focus on managing remaining grants for cost effective projects tackling significant stormwater issues across the state and developing the capacity of councils and council officers to manage stormwater issues.

Existing funding of \$2 million will be carried over to 2004-05 to make final part-payments of council grants, finalise existing stormwater improvement projects and provide training for councils in state-of-the-art stormwater practices, through guidance developed as part of the Government's Urban Stormwater Program. No new funding allocations will be made.

## WASTE FUND

The Waste Fund (formerly the Waste Planning and Management Fund created in 1995-96) is established under the *Waste Avoidance and Resource Recovery Act 2001*.

Since 1995-96, the total funding allocated to the Waste Fund has been \$191 million. In 2003-04, continued funding was suspended in order to allow funds already available in the Waste Fund (\$60 million as at 30 June 2003) to be expended on priority programs.

Initially this funding was provided for the establishment, operations and waste reduction programs of regional waste boards and their successor organisation, Resource NSW. These programs are now being progressed by the Department of Environment and Conservation following the merger of Resource NSW into the Department.

Other initiatives funded include a community waste reduction grants program, statewide waste and litter education initiatives, a series of rural pilot schemes to reduce waste, a range of programs to support kerbside recycling, an industry partnership program of cleaner production grants, waste regulation compliance and enforcement (including illegal dumping), and support for New South Wales' commitments to national programs such as ChemCollect and the National Packaging Covenant.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Waste reduction programs have been consolidated within the Department of Environment and Conservation and focus on achieving the targets of the Waste Avoidance and Resource Recovery Strategy announced in February 2003. This continues efficiencies initially gained from the consolidation of waste activities in 2001.

Major expenditure has included:

- ◆ \$8 million for improvements to kerbside recovery;
- ◆ \$22.7 million to support for community education and awareness together with local action to improve waste outcomes including litter prevention, illegal dumping and resource recovery;
- ◆ \$6 million to support improved business efficiency and sustainability from business and government through cleaner production; research and development support, eco-efficiency and trial programs;

- ◆ \$3 million for improved enforcement of laws against litter, and illegal dumping and landfilling;
- ◆ \$1.8 million for an electronic service delivery program to promote easier access for industry, simplified data collection and improved compliance; and
- ◆ \$4 million for programs to initiate industry funded collection programs for unwanted hazardous substances. Household chemical collections commenced in 2003 on a statewide basis.

## **STRATEGIC DIRECTIONS**

A major driver for future waste funding is the NSW Waste Avoidance and Resource Recovery Strategy, developed by the former Resource NSW and released in February 2003. Its purpose is to develop a framework and to support implementation of statewide, regional and local programs to avoid waste and recover resources.

The Strategy will provide the framework which will:

- ◆ increase the focus on avoiding and preventing waste;
- ◆ increase the use of renewable and recovered materials;
- ◆ reduce toxicity in products and materials; and
- ◆ reduce litter and illegal dumping.

## **2004-05 BUDGET**

### **Total Expenses**

It is estimated that the Waste Fund will spend \$28.9 million in 2004-05.

A large proportion of this expenditure will be allocated to major waste avoidance and resource recovery programs and initiatives arising out of the NSW Waste Strategy, released in February 2003. These include:

- ◆ development of a Waste Prevention Strategy;
- ◆ regional and rural support programs for groups (including councils) working cooperatively to tackle waste management issues;
- ◆ integration of, and improvement to, waste and resource recovery processes, systems, services and infrastructure;

- ◆ research and development grants targeting priority wastes;
- ◆ initiation of whole of system product stewardship initiatives to prevent waste, recover resources, phase out toxic substances and reduce litter and illegal dumping;
- ◆ ongoing support for regional illegal dumping initiatives; and
- ◆ funding for the Industry Partnership Program, investigation, compliance and enforcement of waste and illegal dumping offences, the ChemCollect program and support for enhanced waste data collection and analysis capability.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	285,477	301,513	<b>303,465</b>
Other operating expenses	81,441	79,211	<b>76,839</b>
Maintenance	9,885	11,134	<b>12,158</b>
Depreciation and amortisation	31,980	28,265	<b>28,593</b>
Grants and subsidies	7,343	14,107	<b>14,211</b>
Other expenses	118,119	129,655	<b>118,972</b>
<b>Total Expenses</b>	<b>534,245</b>	<b>563,885</b>	<b>554,238</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	81,621	86,758	<b>91,545</b>
Investment income	295	320	<b>301</b>
Retained taxes, fees and fines	3,400	6,000	<b>3,400</b>
Grants and contributions	29,165	31,431	<b>17,561</b>
Other revenue	10,949	10,814	<b>10,086</b>
<b>Total Retained Revenue</b>	<b>125,430</b>	<b>135,323</b>	<b>122,893</b>
Gain/(loss) on disposal of non current assets	...	(79)	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>408,815</b>	<b>428,641</b>	<b>431,335</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	245,345	265,686	266,097
Grants and subsidies	7,343	14,107	14,211
Finance costs	2,699	2,666	2,615
Other	217,245	235,913	220,747
<b>Total Payments</b>	<b>472,632</b>	<b>518,372</b>	<b>503,670</b>
<b>Receipts</b>			
Sale of goods and services	81,620	90,286	91,545
Interest	295	275	346
Other	52,014	65,745	47,547
<b>Total Receipts</b>	<b>133,929</b>	<b>156,306</b>	<b>139,438</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(338,703)</b>	<b>(362,066)</b>	<b>(364,232)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	80	10
Purchases of property, plant and equipment	(58,162)	(47,700)	(82,888)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(58,162)</b>	<b>(47,620)</b>	<b>(82,878)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1,457)	(1,392)	(1,485)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,457)</b>	<b>(1,392)</b>	<b>(1,485)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	336,826	361,036	355,397
Capital appropriation	59,487	49,025	84,305
Cash reimbursements from the Consolidated Fund Entity	9,720	9,447	10,162
Cash transfers to Consolidated Fund	...	(3,056)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>406,033</b>	<b>416,452</b>	<b>449,864</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7,711</b>	<b>5,374</b>	<b>1,269</b>
Opening Cash and Cash Equivalents	4,529	4,224	9,598
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,240</b>	<b>9,598</b>	<b>10,867</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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	2003-04		
	Budget	Revised	<b>2004-05</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(408,815)	(428,641)	<b>(431,335)</b>
Non cash items added back	69,607	63,291	<b>65,793</b>
Change in operating assets and liabilities	505	3,284	<b>1,310</b>
<b>Net cash flow from operating activities</b>	<b>(338,703)</b>	<b>(362,066)</b>	<b>(364,232)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,240	9,598	<b>10,867</b>
Receivables	20,078	21,340	<b>21,295</b>
Other	1,761	2,873	<b>1,873</b>
<b>Total Current Assets</b>	<b>34,079</b>	<b>33,811</b>	<b>34,035</b>
<b>Non Current Assets -</b>			
Receivables	25,800	27,362	<b>27,362</b>
Property, plant and equipment -			
Land and building	570,492	554,188	<b>591,428</b>
Plant and equipment	54,739	62,743	<b>79,798</b>
Other	4,032	6,046	<b>6,046</b>
<b>Total Non Current Assets</b>	<b>655,063</b>	<b>650,339</b>	<b>704,634</b>
<b>Total Assets</b>	<b>689,142</b>	<b>684,150</b>	<b>738,669</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	18,559	16,698	<b>16,973</b>
Interest bearing	1,352	1,486	<b>1,588</b>
Provisions	15,749	22,065	<b>22,065</b>
Other	19,650	13,328	<b>13,328</b>
<b>Total Current Liabilities</b>	<b>55,310</b>	<b>53,577</b>	<b>53,954</b>
<b>Non Current Liabilities -</b>			
Interest bearing	38,546	38,477	<b>36,890</b>
Provisions	4,032	13,180	<b>13,180</b>
<b>Total Non Current Liabilities</b>	<b>42,578</b>	<b>51,657</b>	<b>50,070</b>
<b>Total Liabilities</b>	<b>97,888</b>	<b>105,234</b>	<b>104,024</b>
<b>NET ASSETS</b>	<b>591,254</b>	<b>578,916</b>	<b>634,645</b>
<b>EQUITY</b>			
Reserves	193,018	192,962	<b>192,962</b>
Accumulated funds	398,236	385,954	<b>441,683</b>
<b>TOTAL EQUITY</b>	<b>591,254</b>	<b>578,916</b>	<b>634,645</b>

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## ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

### 19 ATTORNEY GENERAL'S DEPARTMENT

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#### 19.1 Justice Services

##### 19.1.1 Justice Policy and Planning

Program Objective(s): To contribute to the development of a legal system and laws in New South Wales that further the principles of justice and contribute to the achievement of the goals of the Government.

Program Description: Conduct research and provide information to assist the Government in formulating and initiating new policies and developing legislation. Review laws and services in consultation with the community to ensure they are relevant to contemporary needs. Develop initiatives to promote a safer community.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs</u> :					
Proposals for legislative reform considered by Parliament	no.	42	27	31	<b>35</b>
Advisings provided to the Attorney General and Director General	no.	3,880	1,795	1,731	<b>1,792</b>
Local domestic violence committee grants	no.	72	70	74	<b>70</b>
Safer Communities Development Fund grants	no.	34	45	40	<b>35</b>
Beat graffiti grants	no.	56	38	42	<b>40</b>
<u>Average Staffing</u> :	EFT	129	145	141	<b>164</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	11,052	11,093	<b>13,000</b>
Other operating expenses	3,920	3,958	<b>4,207</b>
Maintenance	144	244	<b>279</b>
Depreciation and amortisation	431	380	<b>337</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	2,213	2,580	<b>3,102</b>
Aboriginal outstation	...	...	<b>405</b>
Criminology Research	69	54	<b>66</b>
Australian Institute of Judicial Administration	66	66	<b>64</b>
<b>Total Expenses</b>	<b>17,895</b>	<b>18,375</b>	<b>21,460</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	63	<b>22</b>
Services provided to departmental commercial activities	70	96	<b>78</b>
Minor sales of goods and services	14	222	<b>10</b>
Investment income	13	13	<b>13</b>
Grants and contributions	2,575	3,348	<b>3,346</b>
Other revenue	109	81	<b>52</b>
<b>Total Retained Revenue</b>	<b>2,781</b>	<b>3,823</b>	<b>3,521</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
<b>NET COST OF SERVICES</b>	<b>15,114</b>	<b>14,555</b>	<b>17,939</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,463</b>	<b>709</b>	<b>4,179</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.2 Regulatory Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	2	1
Services provided to departmental commercial activities	2	3	4
Minor sales of goods and services	5	5	...
Investment income	...	...	1
Grants and contributions	...	1	...
Other revenue	3,487	3,441	3,412
<b>Total Retained Revenue</b>	<b>3,494</b>	<b>3,452</b>	<b>3,418</b>
<b>NET COST OF SERVICES</b>	<b>(54)</b>	<b>13</b>	<b>104</b>

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<b>ASSET ACQUISITIONS</b>	<b>40</b>	<b>105</b>	<b>126</b>
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## ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

### 19 ATTORNEY GENERAL'S DEPARTMENT

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#### 19.1 Justice Services

##### 19.1.3 Legal and Support Services

Program Objective(s): To ensure members of the public have full access to the legal system and are adequately represented in legal matters affecting them and enhance the cost-effectiveness of the legal services used by the Government.

Program Description: Representation of and advice to members of the public granted legal aid and appearing before Coronial Inquiries, and persons called before the Police Integrity Commission and the Independent Commission Against Corruption. Provision of advice/consultancy services to Government departments/agencies on legal services.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
District Court matters completed by Public Defenders	no.	n.a.	439	490	<b>490</b>
Supreme Court matters completed by Public Defenders	no.	n.a.	94	95	<b>95</b>
Higher Court and Criminal Court of Appeal written advices/ appeals finalised by Public Defenders	no.	n.a.	414	470	<b>470</b>
Legal management requests from government departments and agencies completed	no.	41	23	25	<b>25</b>
Matters dealt with through the Community Justice Centres	no.	7,161	7,153	6,950	<b>7,000</b>
<u>Average Staffing:</u>	EFT	122	128	135	<b>144</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	12,362	12,993	<b>14,504</b>
Other operating expenses	5,616	5,633	<b>6,067</b>
Maintenance	140	224	<b>286</b>
Depreciation and amortisation	594	553	<b>539</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Recurrent grants to non-profit organisations	20	9	51
Commercial Disputes Centre	85	88	82
Other expenses			
Compensation for legal costs	472	480	467
Costs associated with the Criminal Cases Act	1,305	1,100	1,329
Costs awarded against the Crown in criminal matters	868	1,060	876
Legal Representation Office	1,800	1,040	970
Compensation - Crimes Act inquiries	287	...	277
Witnesses expenses	484	62	482
Special inquiries - expenses	6,000	13,503	...
Ex gratia payments	...	1	...
Legal assistance claims	383	20	370
Dormant Funds on Public Trust	26	25	26
Crown Solicitor's Office fees	14,713	18,713	18,826
<b>Total Expenses</b>	<b>45,155</b>	<b>55,504</b>	<b>45,152</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	56	22
Services provided to departmental commercial activities	61	84	77
Minor sales of goods and services	73	8	68
Investment income	12	11	13
Grants and contributions	2,530	2,894	2,909
Other revenue	774	799	756
<b>Total Retained Revenue</b>	<b>3,450</b>	<b>3,852</b>	<b>3,845</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
<b>NET COST OF SERVICES</b>	<b>41,705</b>	<b>51,655</b>	<b>41,307</b>
<b>ASSET ACQUISITIONS</b>	<b>295</b>	<b>1,008</b>	<b>689</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.4 Justice Support Services**

Program Objective(s): To promote the earliest, most effective and efficient resolution of proceedings.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Jury management - persons served on jury duty	no.	11,797	11,016	11,000	<b>11,000</b>
Court security hours provided	no.	n.a.	142,831	158,611	<b>168,190</b>
Court hours recorded	no.	n.a.	84,000	88,000	<b>90,000</b>
Court hours transcribed	no.	n.a.	68,000	70,000	<b>72,000</b>
Executory processes actioned	no.	122,684	124,896	103,740	<b>107,000</b>
<u>Average Staffing:</u>	EFT	809	831	876	<b>896</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	49,211	51,323	<b>54,179</b>
Other operating expenses	13,242	13,999	<b>13,370</b>
Maintenance	668	1,098	<b>1,917</b>
Depreciation and amortisation	3,519	3,010	<b>2,752</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	...	400	...
Other expenses			
Jury costs	7,200	6,500	<b>6,545</b>
<b>Total Expenses</b>	<b>73,840</b>	<b>76,330</b>	<b>78,763</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.4 Justice Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	351	<b>135</b>
Sheriff's fees	4,855	4,297	<b>4,560</b>
Services provided to departmental commercial activities	446	618	<b>536</b>
Minor sales of goods and services	19	135	<b>20</b>
Investment income	75	73	<b>81</b>
Grants and contributions	268	998	<b>865</b>
Other revenue	1,211	563	<b>893</b>
<b>Total Retained Revenue</b>	<b>6,874</b>	<b>7,035</b>	<b>7,090</b>
Gain/(loss) on disposal of non current assets	...	(17)	<b>3</b>
<b>NET COST OF SERVICES</b>	<b>66,966</b>	<b>69,312</b>	<b>71,670</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,722</b>	<b>3,190</b>	<b>3,265</b>

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## ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

### 19 ATTORNEY GENERAL'S DEPARTMENT

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#### 19.1 Justice Services

##### 19.1.5 Human Rights Services

Program Objective(s): To reduce social disharmony through programs which protect human rights.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decision for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeal.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Administrative Decisions Tribunal- Total cases finalised	no.	688	884	920	<b>1,400</b>
Anti-Discrimination Board- Complaints lodged	no.	1,625	1,666	920	<b>1,700</b>
Office of Public Guardian- Clients assisted by the Public Guardian	no.	2,085	2,183	2,195	<b>2,250</b>
Privacy NSW- Privacy Complaints lodged	no.	182	182	140	<b>200</b>
Victims Compensation Tribunal- Applications received	no.	6,204	5,693	5,345	<b>6,000</b>
Counselling hours funded	no.	18,958	20,018	22,000	<b>20,000</b>
<u>Average Staffing</u> :	EFT	164	163	162	<b>156</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	6,681	7,126	<b>6,716</b>
Other operating expenses	4,183	3,800	<b>4,359</b>
Maintenance	90	694	<b>233</b>
Depreciation and amortisation	504	476	<b>440</b>
Grants and subsidies			
Office of The Protective Commissioner	3,000	9,000	<b>8,488</b>
Recurrent grants to non-profit organisations	150	150	<b>161</b>
Public Trust Office	1,730	1,730	<b>1,730</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.1 Justice Services**

**19.1.5 Human Rights Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Office of the Public Guardian	5,844	5,844	<b>5,782</b>
Compensation to victims of crimes	67,246	70,046	<b>67,246</b>
<b>Total Expenses</b>	<b>89,428</b>	<b>98,866</b>	<b>95,155</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	64	<b>23</b>
Services provided to departmental commercial activities	71	98	<b>83</b>
Minor sales of goods and services	724	736	<b>822</b>
Investment income	14	13	<b>14</b>
Retained taxes, fees and fines	3,400	6,000	<b>3,400</b>
Grants and contributions	...	25	...
Other revenue	955	1,080	<b>1,090</b>
<b>Total Retained Revenue</b>	<b>5,164</b>	<b>8,016</b>	<b>5,432</b>
Gain/(loss) on disposal of non current assets	...	(3)	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>84,264</b>	<b>90,853</b>	<b>89,722</b>
<b>ASSET ACQUISITIONS</b>	<b>455</b>	<b>370</b>	<b>633</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.1 Supreme Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear appeals and conduct criminal and civil trials, and to administer deceased estates.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>									
<u>Outputs:</u>														
Civil cases finalised (including Court of Appeal)	no.	11,940	10,522	11,095	<b>11,095</b>									
Criminal cases finalised (including Court of Criminal Appeal)	no.	1,132	833	675	<b>675</b>									
<u>Average Staffing:</u>	EFT	336	325	327	<b>320</b>									
<table style="margin-left: auto; margin-right: 0;"> <tr> <td colspan="2" style="text-align: center; border-bottom: 1px solid black;">2003-04</td> <td style="text-align: center;"><b>2004-05</b></td> </tr> <tr> <td style="text-align: center; border-bottom: 1px solid black;">Budget</td> <td style="text-align: center; border-bottom: 1px solid black;">Revised</td> <td style="text-align: center; border-bottom: 1px solid black;">Budget</td> </tr> <tr> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> </tr> </table>						2003-04		<b>2004-05</b>	Budget	Revised	Budget	\$000	\$000	\$000
2003-04		<b>2004-05</b>												
Budget	Revised	Budget												
\$000	\$000	\$000												

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	36,764	39,498		<b>39,433</b>
Other operating expenses	7,210	7,304		<b>6,665</b>
Maintenance	330	555		<b>608</b>
Depreciation and amortisation	3,197	2,390		<b>2,366</b>
Other expenses				
Law Courts Limited	3,587	3,609		<b>9,286</b>
Fees for the arbitration of civil claims	52	16		<b>50</b>
<b>Total Expenses</b>	<b>51,140</b>	<b>53,372</b>		<b>58,408</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.1 Supreme Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	140	<b>47</b>
Sale of transcripts	1,339	1,491	<b>1,441</b>
Supreme Court fees	30,438	33,721	<b>35,070</b>
Services provided to departmental commercial activities	155	213	<b>169</b>
Minor sales of goods and services	35	4	<b>30</b>
Investment income	30	29	<b>29</b>
Grants and contributions	...	55	...
Other revenue	664	478	<b>533</b>
<b>Total Retained Revenue</b>	<b>32,661</b>	<b>36,131</b>	<b>37,319</b>
Gain/(loss) on disposal of non current assets	...	(7)	1
<b>NET COST OF SERVICES</b>	<b>18,479</b>	<b>17,248</b>	<b>21,088</b>

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<b>ASSET ACQUISITIONS</b>	<b>9,114</b>	<b>3,717</b>	<b>4,733</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.2 District Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide intermediate court services.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear indictable offences and civil matters up to a limit of \$750,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Civil cases finalised	no.	15,966	16,401	10,500	<b>10,000</b>
Criminal cases finalised	no.	9,349	9,252	9,200	<b>9,200</b>
<u>Average Staffing:</u>	EFT	262	282	333	<b>318</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	42,160	45,338	<b>46,297</b>
Other operating expenses	9,262	8,514	<b>10,451</b>
Maintenance	1,114	1,324	<b>1,668</b>
Depreciation and amortisation	5,763	3,527	<b>3,730</b>
Other expenses			
Fees for the arbitration of civil claims	1,988	1,004	<b>500</b>
Interest expenses - financing leases	2,470	2,393	<b>3,721</b>
<b>Total Expenses</b>	<b>62,757</b>	<b>62,100</b>	<b>66,367</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.2 District Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	250	110	<b>1,969</b>
Sale of transcripts	960	1,432	<b>1,245</b>
Transcription services	...	4	...
District Court fees	11,219	11,360	<b>12,504</b>
Arbitration fees	4,005	874	<b>650</b>
Services provided to departmental commercial activities	145	203	<b>145</b>
Minor sales of goods and services	5	3	<b>4</b>
Investment income	28	23	<b>25</b>
Grants and contributions	9,135	9,548	<b>10,441</b>
Other revenue	1,067	1,455	<b>1,246</b>
<b>Total Retained Revenue</b>	<b>26,814</b>	<b>25,012</b>	<b>28,229</b>
Gain/(loss) on disposal of non current assets	...	(7)	1
<b>NET COST OF SERVICES</b>	<b>35,943</b>	<b>37,095</b>	<b>38,137</b>

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<b>ASSET ACQUISITIONS</b>	<b>12,594</b>	<b>4,394</b>	<b>7,194</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.3 Local Courts**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide lower or magistrate court services.

Program Description: The provision of courts, magistrates, registry services and support staff to hear matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Civil claims finalised by judicial officers	no.	13,133	14,433	15,470	<b>16,190</b>
Criminal matters finalised	no.	232,442	261,861	265,500	<b>269,500</b>
Other matters (Family Law & Children's Court) finalised	no.	28,641	31,964	32,500	<b>32,500</b>
<u>Average Staffing:</u>	EFT	1,200	1,220	1,236	<b>1,229</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	96,220	102,086	<b>105,839</b>
Other operating expenses	25,780	25,773	<b>25,495</b>
Maintenance	6,813	6,211	<b>6,679</b>
Depreciation and amortisation	15,198	15,054	<b>15,856</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	10	10	<b>11</b>
Other expenses			
Fees for the arbitration of civil claims	398	533	<b>432</b>
Fees for inquests and post mortems	1,758	2,400	<b>1,787</b>
Ex gratia payments	...	65	<b>...</b>
<b>Total Expenses</b>	<b>146,177</b>	<b>152,132</b>	<b>156,099</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	371	496	<b>181</b>
Legal Aid services	...	74	<b>60</b>
Family Law Court	1,882	1,701	<b>1,739</b>
Sale of transcripts	1,005	788	<b>825</b>
Local Court fees	18,975	21,291	<b>24,087</b>
Services provided to departmental commercial activities	552	758	<b>647</b>
Birth, death and marriage fees	385	462	<b>385</b>
Minor sales of goods and services	19	109	<b>29</b>
Investment income	107	143	<b>110</b>
Grants and contributions	...	201	...
Other revenue	1,910	2,079	<b>1,800</b>
<b>Total Retained Revenue</b>	<b>25,206</b>	<b>28,102</b>	<b>29,863</b>
Gain/(loss) on disposal of non current assets	...	(33)	<b>4</b>
<b>NET COST OF SERVICES</b>	<b>120,971</b>	<b>124,063</b>	<b>126,232</b>

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<b>ASSET ACQUISITIONS</b>	<b>26,620</b>	<b>30,042</b>	<b>56,077</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.4 Land and Environment Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of land and environment matters.

Program Description: The provision of courts, judicial officers, assessors, registry services and support staff to deal with local government appeals, land valuation, development, building and environment matters.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>									
<u>Outputs:</u>														
Total disputes finalised	no.	1,776	1,750	2,006	<b>2,000</b>									
<u>Average Staffing:</u>	EFT	52	55	57	<b>55</b>									
<table style="margin-left: auto; margin-right: 0;"> <tr> <td colspan="2" style="text-align: center; border-bottom: 1px solid black;">2003-04</td> <td style="text-align: center;"><b>2004-05</b></td> </tr> <tr> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> <td style="text-align: center;"><b>Budget</b></td> </tr> <tr> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;"><b>\$000</b></td> </tr> </table>						2003-04		<b>2004-05</b>	Budget	Revised	<b>Budget</b>	\$000	\$000	<b>\$000</b>
2003-04		<b>2004-05</b>												
Budget	Revised	<b>Budget</b>												
\$000	\$000	<b>\$000</b>												

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,934	7,295	<b>7,204</b>
Other operating expenses	1,106	1,289	<b>1,080</b>
Maintenance	156	107	<b>189</b>
Depreciation and amortisation	1,096	1,051	<b>849</b>

<b>Total Expenses</b>	<b>9,292</b>	<b>9,742</b>	<b>9,322</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	23	<b>9</b>
Sale of transcripts	57	79	<b>66</b>
Land and Environment Court fees	1,835	2,300	<b>2,392</b>
Services provided to departmental commercial activities	26	36	<b>30</b>
Minor sales of goods and services	1	...	<b>1</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.4 Land and Environment Court (cont)**

***OPERATING STATEMENT (cont)***

Investment income	5	5	5
Grants and contributions	...	21	...
Other revenue	120	266	116
<b>Total Retained Revenue</b>	<b>2,044</b>	<b>2,730</b>	<b>2,619</b>
<b>NET COST OF SERVICES</b>	<b>7,248</b>	<b>7,012</b>	<b>6,703</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>91</b>	<b>261</b>	<b>250</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.5 Industrial Relations Commission**

Program Objective(s): To promote the earliest, most effective and efficient resolution of industrial matters.

Program Description: The provision of courts, judicial officers, registry services and support services in an endeavour to settle industrial disputes and the hearing of certain criminal prosecutions for offences under industrial laws. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Total disputes finalised	no.	7,994	7,325	7,200	<b>6,950</b>
<u>Average Staffing:</u>	EFT	129	123	116	<b>111</b>

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———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,716	14,326	<b>14,121</b>
Other operating expenses	4,859	3,414	<b>3,942</b>
Maintenance	254	360	<b>239</b>
Depreciation and amortisation	1,509	1,669	<b>1,688</b>

<b>Total Expenses</b>	<b>19,338</b>	<b>19,769</b>	<b>19,990</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	50	<b>17</b>
Industrial Court fees	436	515	<b>724</b>
Sale of transcripts	430	612	<b>439</b>
Services provided to departmental commercial activities	55	76	<b>60</b>
Minor sales of goods and services	116	156	<b>119</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.5 Industrial Relations Commission (cont)**

***OPERATING STATEMENT (cont)***

Investment income	11	10	<b>10</b>
Grants and contributions	...	40	...
Other revenue	236	288	<b>188</b>
<b>Total Retained Revenue</b>	<b>1,284</b>	<b>1,747</b>	<b>1,557</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>18,054</b>	<b>18,027</b>	<b>18,433</b>
<b>ASSET ACQUISITIONS</b>	<b>3,518</b>	<b>3,873</b>	<b>5,742</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.6 Compensation Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of compensation matters.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear claims and appeals concerning compensation matters and dust diseases claims.

	Units	2001-02	2002-03	2003-04	<b>2004-05*</b>
<u>Outputs:</u>					
Compensation Court (includes Dust Diseases Tribunal)- Total cases finalised	no.	24,854	19,802	8,488	...
<u>Average Staffing:</u>	EFT	166	154	76	...
		———2003-04——— Budget      Revised \$000          \$000		<b>2004-05*</b> <b>Budget</b> <b>\$000</b>	

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related		9,382	8,179	...
Other operating expenses		4,922	4,424	...
Maintenance		114	264	...
Depreciation and amortisation		127	122	...
Other expenses				
Contingent expenses - financing leases		284	334	...
Interest expenses - financing leases		954	907	...
<b>Total Expenses</b>		<b>15,783</b>	<b>14,230</b>	...

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**19 ATTORNEY GENERAL'S DEPARTMENT**

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**19.2 Court Services**

**19.2.6 Compensation Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Dust Diseases Tribunal fees	352	497	...
Sale of transcripts	208	42	...
Transcription services	...	177	...
Services provided to departmental commercial activities	...	94	...
Minor sales of goods and services	25	29	...
Grants and contributions	14,657	14,300	...
Other revenue	416	284	...
<b>Total Retained Revenue</b>	<b>15,658</b>	<b>15,423</b>	<b>...</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>125</b>	<b>(1,192)</b>	<b>...</b>

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<b>ASSET ACQUISITIONS</b>	<b>250</b>	<b>31</b>	<b>...</b>
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\* The Compensation Court ceased operations from 1 January 2004. Compensation matters thereafter are dealt with by the Workers Compensation Commission, with residual matters transferring to the District Court.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**20 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,644	2,877	2,992
Other operating expenses	1,140	1,154	1,153
Maintenance	10	16	10
Depreciation and amortisation	116	129	110
<b>Total Expenses</b>	<b>3,910</b>	<b>4,176</b>	<b>4,265</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	76	170	80
Investment income	2	4	2
Other revenue	5	3	5
<b>Total Retained Revenue</b>	<b>83</b>	<b>177</b>	<b>87</b>
<b>NET COST OF SERVICES</b>	<b>3,827</b>	<b>3,999</b>	<b>4,178</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**20 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,451	2,632	2,865
Other	1,324	1,314	1,316
<b>Total Payments</b>	<b>3,775</b>	<b>3,946</b>	<b>4,181</b>
<b>Receipts</b>			
Sale of goods and services	51	156	100
Interest	2	4	2
Other	184	158	184
<b>Total Receipts</b>	<b>237</b>	<b>318</b>	<b>286</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,538)</b>	<b>(3,628)</b>	<b>(3,895)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(48)	(48)	(48)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(48)</b>	<b>(48)</b>	<b>(48)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,456	3,506	3,751
Capital appropriation	48	48	48
Cash reimbursements from the Consolidated Fund Entity	84	125	123
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,588</b>	<b>3,679</b>	<b>3,922</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2</b>	<b>3</b>	<b>(21)</b>
Opening Cash and Cash Equivalents	26	57	60
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28</b>	<b>60</b>	<b>39</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,827)	(3,999)	(4,178)
Non cash items added back	275	308	292
Change in operating assets and liabilities	14	63	(9)
<b>Net cash flow from operating activities</b>	<b>(3,538)</b>	<b>(3,628)</b>	<b>(3,895)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**20 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2003-04	
	Budget	Revised
	\$000	\$000
	<b>2004-05</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	28	60
Receivables	46	35
Other	82	70
<b>Total Current Assets</b>	<b>156</b>	<b>165</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Plant and equipment	280	265
<b>Total Non Current Assets</b>	<b>280</b>	<b>265</b>
<b>Total Assets</b>	<b>436</b>	<b>430</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	184	180
Provisions	194	188
Other	...	43
<b>Total Current Liabilities</b>	<b>378</b>	<b>411</b>
<b>Non Current Liabilities -</b>		
Provisions	...	128
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>128</b>
<b>Total Liabilities</b>	<b>378</b>	<b>539</b>
<b>NET ASSETS</b>	<b>58</b>	<b>(109)</b>
<b>EQUITY</b>		
Accumulated funds	58	(109)
<b>TOTAL EQUITY</b>	<b>58</b>	<b>(109)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**20 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**20.1 Judicial Commission of New South Wales**

**20.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Sentencing consistency and judicial education/training	29	29
Complaints	2	2
Administration, management support and stenographic services	4	4
	35	35

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,644	2,877	<b>2,992</b>
Other operating expenses	1,140	1,154	<b>1,153</b>
Maintenance	10	16	<b>10</b>
Depreciation and amortisation	116	129	<b>110</b>
<b>Total Expenses</b>	<b>3,910</b>	<b>4,176</b>	<b>4,265</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
20 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**20.1 Judicial Commission of New South Wales**

**20.1.1 Judicial Commission of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	76	170	<b>80</b>
Investment income	2	4	<b>2</b>
Other revenue	5	3	<b>5</b>
<b>Total Retained Revenue</b>	<b>83</b>	<b>177</b>	<b>87</b>
<b>NET COST OF SERVICES</b>	<b>3,827</b>	<b>3,999</b>	<b>4,178</b>

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<b>ASSET ACQUISITIONS</b>	<b>48</b>	<b>48</b>	<b>48</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,274	51,069	<b>53,142</b>
Other operating expenses	10,796	11,859	<b>12,015</b>
Maintenance	1,300	1,332	<b>1,334</b>
Depreciation and amortisation	2,454	2,331	<b>2,311</b>
Grants and subsidies	13,500	13,490	<b>12,987</b>
Other expenses	68,448	65,859	<b>63,314</b>
<b>Total Expenses</b>	<b>141,772</b>	<b>145,940</b>	<b>145,103</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	43,396	43,874	<b>43,669</b>
Investment income	1,733	2,094	<b>1,901</b>
Grants and contributions	23,670	24,393	<b>24,693</b>
Other revenue	154	154	<b>154</b>
<b>Total Retained Revenue</b>	<b>68,953</b>	<b>70,515</b>	<b>70,417</b>
Gain/(loss) on disposal of non current assets	...	252	...
<b>NET COST OF SERVICES</b>	<b>72,819</b>	<b>75,173</b>	<b>74,686</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	44,700	50,497	<b>53,140</b>
Grants and subsidies	13,500	13,490	<b>12,987</b>
Other	89,886	88,419	<b>88,915</b>
<b>Total Payments</b>	<b>148,086</b>	<b>152,406</b>	<b>155,042</b>
<b>Receipts</b>			
Sale of goods and services	42,759	43,266	<b>43,150</b>
Interest	1,733	2,094	<b>1,901</b>
Other	32,002	32,725	<b>37,517</b>
<b>Total Receipts</b>	<b>76,494</b>	<b>78,085</b>	<b>82,568</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(71,592)</b>	<b>(74,321)</b>	<b>(72,474)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	252	...
Purchases of property, plant and equipment	(3,691)	(1,249)	<b>(4,862)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,691)</b>	<b>(997)</b>	<b>(4,862)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	67,499	71,499	<b>75,087</b>
Capital appropriation	2,179	2,179	<b>2,937</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>69,678</b>	<b>73,678</b>	<b>78,024</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,605)</b>	<b>(1,640)</b>	<b>688</b>
Opening Cash and Cash Equivalents	19,223	24,554	<b>22,914</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>13,618</b>	<b>22,914</b>	<b>23,602</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(72,819)	(75,173)	<b>(74,686)</b>
Non cash items added back	2,454	2,331	<b>2,311</b>
Change in operating assets and liabilities	(1,227)	(1,479)	<b>(99)</b>
<b>Net cash flow from operating activities</b>	<b>(71,592)</b>	<b>(74,321)</b>	<b>(72,474)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	13,618	22,914	<b>23,602</b>
Receivables	4,062	3,627	<b>3,947</b>
Other	469	749	<b>749</b>
<b>Total Current Assets</b>	<b>18,149</b>	<b>27,290</b>	<b>28,298</b>
<b>Non Current Assets -</b>			
Receivables	5,790	2,699	<b>2,700</b>
Property, plant and equipment -			
Land and building	2,661	5,604	<b>4,846</b>
Plant and equipment	6,848	2,607	<b>5,916</b>
Other	3,269	...	...
<b>Total Non Current Assets</b>	<b>18,568</b>	<b>10,910</b>	<b>13,462</b>
<b>Total Assets</b>	<b>36,717</b>	<b>38,200</b>	<b>41,760</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,836	13,128	<b>13,348</b>
Provisions	3,770	3,854	<b>3,854</b>
<b>Total Current Liabilities</b>	<b>14,606</b>	<b>16,982</b>	<b>17,202</b>
<b>Non Current Liabilities -</b>			
Provisions	7,477	10,703	<b>10,705</b>
Other	36	7	<b>7</b>
<b>Total Non Current Liabilities</b>	<b>7,513</b>	<b>10,710</b>	<b>10,712</b>
<b>Total Liabilities</b>	<b>22,119</b>	<b>27,692</b>	<b>27,914</b>
<b>NET ASSETS</b>	<b>14,598</b>	<b>10,508</b>	<b>13,846</b>
<b>EQUITY</b>			
Accumulated funds	14,598	10,508	<b>13,846</b>
<b>TOTAL EQUITY</b>	<b>14,598</b>	<b>10,508</b>	<b>13,846</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
 Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation. To promote the role of alternative dispute resolution in family law matters.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the Property (Relationships) Act and the Adoption Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	65.1	64.3	63.7	<b>64.1</b>
Non-English speaking background	%	8.3	8.0	8.3	<b>8.2</b>
Aboriginal & Torres Strait Islander	%	2.8	4.8	5.4	<b>6.6</b>
Non-urban	%	42.2	42.1	41.6	<b>41.4</b>
Receiving Commonwealth benefits	%	68.6	67.9	68.9	<b>68.7</b>
Approval rate of applications for legal aid	%	75.9	76.0	76.3	<b>76.4</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	19,929	24,199	24,112	<b>25,776</b>
Telephone information services	no.	38,305	42,391	38,519	<b>42,094</b>
Alternative Dispute Resolution	no.	1,402	1,426	1,627	<b>1,887</b>
Case approvals	no.	10,277	11,724	11,963	<b>13,007</b>
Duty appearances	no.	4,859	5,191	4,928	<b>5,062</b>
<u>Average Staffing:</u>	EFT	136	175	193	<b>198</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,270	15,361	<b>15,860</b>
Other operating expenses	3,444	3,832	<b>3,773</b>
Maintenance	411	421	<b>422</b>
Depreciation and amortisation	819	777	<b>772</b>
Other expenses			
Payments to private practitioners	30,303	24,597	<b>21,477</b>
<b>Total Expenses</b>	<b>48,247</b>	<b>44,988</b>	<b>42,304</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	985	1,053	<b>1,150</b>
Legal aid services - Commonwealth matters	34,000	34,000	<b>34,000</b>
Investment income	908	719	<b>489</b>
Grants and contributions	833	833	<b>854</b>
Other revenue	64	26	<b>64</b>
<b>Total Retained Revenue</b>	<b>36,790</b>	<b>36,631</b>	<b>36,557</b>
Gain/(loss) on disposal of non current assets	...	52	...
<b>NET COST OF SERVICES</b>	<b>11,457</b>	<b>8,305</b>	<b>5,747</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,100</b>	<b>372</b>	<b>1,448</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<b>Grants to Access and Equity Target</b>					
Group clients -					
Female	%	18.0	17.8	18.1	<b>18.1</b>
Non-English speaking background	%	14.8	13.4	12.1	<b>12.2</b>
Aboriginal and Torres Strait Islander	%	4.3	4.4	4.5	<b>4.7</b>
Non-urban	%	23.3	24.8	24.8	<b>25.8</b>
Receiving Commonwealth benefits	%	57.3	55.1	54.0	<b>52.2</b>
Approval rate of applications for legal aid	%	86.4	90.2	90.7	<b>91.2</b>
 <u>Outputs:</u>					
Advice and minor assistance	no.	15,458	21,023	21,732	<b>25,681</b>
Telephone information services	no.	24,904	29,151	26,839	<b>28,899</b>
Case approvals	no.	36,996	41,360	40,860	<b>43,603</b>
Duty appearances	no.	93,209	88,908	86,441	<b>83,975</b>
 <u>Average Staffing:</u>	 EFT	 311	 337	 371	 <b>371</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	25,440	28,533	<b>29,809</b>
Other operating expenses	5,640	6,184	<b>6,363</b>
Maintenance	703	721	<b>721</b>
Depreciation and amortisation	1,235	1,172	<b>1,161</b>
Other expenses			
Payments to private practitioners	34,141	37,956	<b>38,851</b>
<b>Total Expenses</b>	<b>67,159</b>	<b>74,566</b>	<b>76,905</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	539	587	<b>577</b>
Legal aid services - Commonwealth matters	3,403	3,403	<b>3,403</b>
Investment income	517	1,192	<b>1,252</b>
Grants and contributions	13,607	13,413	<b>13,745</b>
Other revenue	75	108	<b>75</b>
<b>Total Retained Revenue</b>	<b>18,141</b>	<b>18,703</b>	<b>19,052</b>
Gain/(loss) on disposal of non current assets	...	200	...
<b>NET COST OF SERVICES</b>	<b>49,018</b>	<b>55,663</b>	<b>57,853</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,024</b>	<b>685</b>	<b>2,667</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<b>Grants to Access and Equity Target</b>					
Group clients -					
Female	%	53.3	45.1	43.5	<b>44.0</b>
Non-English speaking background	%	13.4	16.2	16.7	<b>16.6</b>
Aboriginal and Torres Strait Islander	%	2.2	1.8	1.7	<b>1.7</b>
Non-urban	%	36.1	28.6	26.5	<b>27.2</b>
Receiving Commonwealth benefits	%	74.2	73.8	74.2	<b>74.1</b>
Approval rate of applications for legal aid	%	53.1	53.1	56.0	<b>55.3</b>
 <u>Outputs:</u>					
Advice and minor assistance	no.	14,382	19,394	18,767	<b>21,736</b>
Telephone information services	no.	43,416	60,524	60,113	<b>60,319</b>
Case approvals	no.	1,072	1,150	1,173	<b>1,201</b>
Duty appearances	no.	16,014	18,022	21,364	<b>22,521</b>
 <u>Average Staffing:</u>	 EFT	 89	 91	 101	 <b>101</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,229	6,811	7,100
Other operating expenses	1,598	1,757	1,791
Maintenance	179	183	184
Depreciation and amortisation	370	351	349
Other expenses			
Payments to private practitioners	4,004	3,306	2,986
<b>Total Expenses</b>	<b>12,380</b>	<b>12,408</b>	<b>12,410</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	298	660	368
Legal aid services - Commonwealth matters	4,171	4,171	4,171
Investment income	308	183	160
Grants and contributions	3,688	3,754	3,847
Other revenue	15	20	15
<b>Total Retained Revenue</b>	<b>8,480</b>	<b>8,788</b>	<b>8,561</b>
<b>NET COST OF SERVICES</b>	<b>3,900</b>	<b>3,620</b>	<b>3,849</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>539</b>	<b>182</b>	<b>710</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.4 Funding for Community Legal Centres and Other Community Legal Services**

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :	Administration	4	4

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	335	364	<b>373</b>
Other operating expenses	114	86	<b>88</b>
Maintenance	7	7	<b>7</b>
Depreciation and amortisation	30	31	<b>29</b>
Grants and subsidies			
Grants to community legal centres	9,903	9,705	<b>9,347</b>
Women's domestic violence court assistance program	3,164	3,164	<b>3,019</b>
Domestic Violence Advocacy Service	287	379	<b>379</b>
Community Legal Centres Secretariat - NSW	146	242	<b>242</b>
<b>Total Expenses</b>	<b>13,986</b>	<b>13,978</b>	<b>13,484</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**21 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**21.1 Legal Aid and Other Legal Services**

**21.1.4 Funding for Community Legal Centres and Other Community Legal Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Grants and contributions	5,542	6,393	<b>6,247</b>
<b>Total Retained Revenue</b>	<b>5,542</b>	<b>6,393</b>	<b>6,247</b>
<b>NET COST OF SERVICES</b>	<b>8,444</b>	<b>7,585</b>	<b>7,237</b>

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<b>ASSET ACQUISITIONS</b>	<b>28</b>	<b>10</b>	<b>37</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	55,614	63,373	<b>65,203</b>
Other operating expenses	10,311	10,046	<b>10,702</b>
Maintenance	561	545	<b>600</b>
Depreciation and amortisation	2,430	2,000	<b>2,250</b>
Other expenses	3,133	3,133	<b>3,143</b>
<b>Total Expenses</b>	<b>72,049</b>	<b>79,097</b>	<b>81,898</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	77	32	<b>32</b>
Investment income	36	65	<b>37</b>
Other revenue	263	265	<b>250</b>
<b>Total Retained Revenue</b>	<b>376</b>	<b>362</b>	<b>319</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>71,668</b>	<b>78,730</b>	<b>81,574</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	50,345	57,576	58,891
Other	14,418	16,676	15,825
<b>Total Payments</b>	<b>64,763</b>	<b>74,252</b>	<b>74,716</b>
<b>Receipts</b>			
Sale of goods and services	77	32	32
Interest	45	55	37
Other	1,164	1,580	1,419
<b>Total Receipts</b>	<b>1,286</b>	<b>1,667</b>	<b>1,488</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(63,477)</b>	<b>(72,585)</b>	<b>(73,228)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	5	5
Purchases of property, plant and equipment	(1,809)	(3,808)	(1,225)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,804)</b>	<b>(3,803)</b>	<b>(1,220)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	61,832	70,976	71,324
Capital appropriation	1,809	3,808	1,225
Cash reimbursements from the Consolidated Fund Entity	2,200	2,310	2,424
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>65,841</b>	<b>77,094</b>	<b>74,973</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>560</b>	<b>706</b>	<b>525</b>
Opening Cash and Cash Equivalents	1,339	732	1,438
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,899</b>	<b>1,438</b>	<b>1,963</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(71,668)	(78,730)	(81,574)
Non cash items added back	7,564	7,961	8,369
Change in operating assets and liabilities	627	(1,816)	(23)
<b>Net cash flow from operating activities</b>	<b>(63,477)</b>	<b>(72,585)</b>	<b>(73,228)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,899	1,438	1,963
Receivables	202	189	230
Inventories	2	2	2
Other	600	590	590
<b>Total Current Assets</b>	<b>2,703</b>	<b>2,219</b>	<b>2,785</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	12,757	15,124	14,099
<b>Total Non Current Assets</b>	<b>12,757</b>	<b>15,124</b>	<b>14,099</b>
<b>Total Assets</b>	<b>15,460</b>	<b>17,343</b>	<b>16,884</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,436	1,880	2,080
Provisions	4,076	3,959	3,959
Other	218	220	220
<b>Total Current Liabilities</b>	<b>9,730</b>	<b>6,059</b>	<b>6,259</b>
<b>Non Current Liabilities -</b>			
Provisions	724	1,343	1,386
Other	905	897	677
<b>Total Non Current Liabilities</b>	<b>1,629</b>	<b>2,240</b>	<b>2,063</b>
<b>Total Liabilities</b>	<b>11,359</b>	<b>8,299</b>	<b>8,322</b>
<b>NET ASSETS</b>	<b>4,101</b>	<b>9,044</b>	<b>8,562</b>
<b>EQUITY</b>			
Reserves	551	551	551
Accumulated funds	3,550	8,493	8,011
<b>TOTAL EQUITY</b>	<b>4,101</b>	<b>9,044</b>	<b>8,562</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**22.1 Criminal Prosecutions**

**22.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of all indictable and certain summary offences against New South Wales' laws, and the conduct of appeals in the Local, District, Supreme and High Courts.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	133	135	135	<b>135</b>
Trials completed	no.	120	81	90	<b>85</b>
District Court -					
Trials registered	no.	2,397	2,341	2,160	<b>2,050</b>
Trials completed	no.	1,954	2,115	1,750	<b>1,700</b>
Sentences registered	no.	1,708	1,559	1,400	<b>1,350</b>
Sentences completed	no.	1,456	1,475	1,400	<b>1,400</b>
All grounds appeals registered	no.	1,200	1,422	1,200	<b>1,200</b>
All grounds appeals completed	no.	1,207	1,347	1,200	<b>1,200</b>
Local Courts -					
Committals registered	no.	6,657	6,318	6,060	<b>6,000</b>
Committals completed	no.	6,381	6,362	6,300	<b>6,300</b>
<u>Average Staffing:</u>	EFT	572	589	608	<b>617</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	55,614	63,373	<b>65,203</b>
Other operating expenses	10,311	10,046	<b>10,702</b>
Maintenance	561	545	<b>600</b>
Depreciation and amortisation	2,430	2,000	<b>2,250</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**22.1 Criminal Prosecutions**

**22.1.1 Crown Representation in Criminal Prosecutions (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Allowances to witnesses	2,993	2,993	<b>3,053</b>
Ex gratia payments	50	50	...
Living expenses of non-Australian citizen defendants	90	90	<b>90</b>
<b>Total Expenses</b>	<b>72,049</b>	<b>79,097</b>	<b>81,898</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	77	32	<b>32</b>
Investment income	36	65	<b>37</b>
Other revenue	263	265	<b>250</b>
<b>Total Retained Revenue</b>	<b>376</b>	<b>362</b>	<b>319</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>71,668</b>	<b>78,730</b>	<b>81,574</b>
<b>ASSET ACQUISITIONS</b>	<b>1,809</b>	<b>3,808</b>	<b>1,225</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	215,066	224,045	<b>213,126</b>
Other operating expenses	141,295	141,051	<b>142,076</b>
Maintenance	21,222	18,196	<b>21,298</b>
Depreciation and amortisation	39,679	41,451	<b>41,789</b>
Grants and subsidies	35,215	40,252	<b>34,715</b>
Other expenses	...	1,009	...
<b>Total Expenses</b>	<b>452,477</b>	<b>466,004</b>	<b>453,004</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	35,215	35,482	<b>36,094</b>
Investment income	2,103	2,000	<b>2,229</b>
Retained taxes, fees and fines	2,169	2,169	<b>2,551</b>
Grants and contributions	55,224	40,999	<b>47,951</b>
Other revenue	4,187	12,600	<b>5,600</b>
<b>Total Retained Revenue</b>	<b>98,898</b>	<b>93,250</b>	<b>94,425</b>
Gain/(loss) on disposal of non current assets	(60)	(60)	<b>(60)</b>
<b>NET COST OF SERVICES</b>	<b>353,639</b>	<b>372,814</b>	<b>358,639</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	176,228	181,922	<b>201,529</b>
Grants and subsidies	34,715	35,252	<b>31,715</b>
Other	207,430	210,226	<b>183,712</b>
<b>Total Payments</b>	<b>418,373</b>	<b>427,400</b>	<b>416,956</b>
<b>Receipts</b>			
Sale of goods and services	30,845	32,079	<b>36,094</b>
Retained taxes	...	193	...
Interest	579	1,395	<b>2,229</b>
Other	86,669	86,839	<b>75,050</b>
<b>Total Receipts</b>	<b>118,093</b>	<b>120,506</b>	<b>113,373</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(300,280)</b>	<b>(306,894)</b>	<b>(303,583)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	575	575	<b>575</b>
Purchases of property, plant and equipment	(51,523)	(45,078)	<b>(27,940)</b>
Other	36,045	57,235	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(14,903)</b>	<b>12,732</b>	<b>(27,365)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	16,500	4,922	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>16,500</b>	<b>4,922</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	294,413	301,204	<b>298,133</b>
Capital appropriation	29,323	28,918	<b>24,660</b>
Cash reimbursements from the Consolidated Fund Entity	10,006	10,006	<b>10,654</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>333,742</b>	<b>340,128</b>	<b>333,447</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>35,059</b>	<b>50,888</b>	<b>2,499</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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	2003-04	
	Budget	Revised
	\$000	\$000
		<b>2004-05</b>
		<b>Budget</b>
		<b>\$000</b>
<hr/>		
<b>CASH FLOW STATEMENT (cont)</b>		
Opening Cash and Cash Equivalents	...	...
		<b>50,888</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>35,059</b>	<b>50,888</b>
		<b>53,387</b>
<hr/>		
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	(353,639)	(372,814)
Non cash items added back	53,812	55,387
Change in operating assets and liabilities	(453)	10,533
		<b>(1,246)</b>
<b>Net cash flow from operating activities</b>	<b>(300,280)</b>	<b>(306,894)</b>
		<b>(303,583)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	35,059	50,888	<b>53,387</b>
Receivables	32,250	9,696	<b>8,418</b>
Other financial assets	16	16	<b>16</b>
Inventories	1,060	978	<b>997</b>
Other	1,013	750	<b>400</b>
<b>Total Current Assets</b>	<b>69,398</b>	<b>62,328</b>	<b>63,218</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,468,653	1,485,469	<b>1,491,149</b>
Plant and equipment	38,946	32,560	<b>30,829</b>
Infrastructure systems	526,304	542,080	<b>523,647</b>
Other	103	79	<b>79</b>
<b>Total Non Current Assets</b>	<b>2,034,006</b>	<b>2,060,188</b>	<b>2,045,704</b>
<b>Total Assets</b>	<b>2,103,404</b>	<b>2,122,516</b>	<b>2,108,922</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7,844	11,105	<b>9,356</b>
Provisions	23,391	18,676	<b>17,776</b>
Other	...	598	<b>598</b>
<b>Total Current Liabilities</b>	<b>31,235</b>	<b>30,379</b>	<b>27,730</b>
<b>Non Current Liabilities -</b>			
Interest bearing	27,479	17,500	<b>17,500</b>
Provisions	45	7,668	<b>7,402</b>
<b>Total Non Current Liabilities</b>	<b>27,524</b>	<b>25,168</b>	<b>24,902</b>
<b>Total Liabilities</b>	<b>58,759</b>	<b>55,547</b>	<b>52,632</b>
<b>NET ASSETS</b>	<b>2,044,645</b>	<b>2,066,969</b>	<b>2,056,290</b>
<b>EQUITY</b>			
Reserves	316,745	319,414	<b>319,414</b>
Accumulated funds	1,727,900	1,747,555	<b>1,736,876</b>
<b>TOTAL EQUITY</b>	<b>2,044,645</b>	<b>2,066,969</b>	<b>2,056,290</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.1 Environment Protection and Regulation**

**23.1.1 Environment Protection and Regulation**

Program Objective(s): To require and encourage environment protection across industry, government and the broader community.

Program Description: Delivering credible, strategic and cost effective regulation across a range of cultural heritage, environment protection and conservation areas. Implementing market and regulatory programs for industry and local government to reduce environmental impacts. Investigating breaches of legislation and undertaking strategic enforcement. Responding to pollution incidents.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Successful prosecutions under EPA legislation	%	94	95	n.a.	<b>n.a.</b>
<u>Outputs:</u>					
Load Reduction					
Agreements negotiated with industry	no.	19	24	27	<b>28</b>
New Pollution Reduction Programs initiated with licensees	no.	180	280	400	<b>250</b>
Penalty Infringement Notices issued by authorised agencies	no.	4,440	4,550	4,600	<b>4,000</b>
Completed audits for compliance with EPA legislation	no.	65	70	100	<b>100</b>
Completed prosecutions under EPA legislation	no.	109	115	n.a.	<b>n.a.</b>
Licences under EPA legislation in effect	no.	3,070	3,100	3,170	<b>3,250</b>
Hazardous materials incidents where the Department provides technical advice on clean-up	no.	90	65	80	<b>80</b>
Regulatory actions on contaminated sites	no.	60	88	85	<b>70</b>
General terms of approval issued to consent authorities for Integrated Development Approval processes within statutory timeframes	%	92	94	94	<b>94</b>
<u>Average Staffing:</u>	EFT	n.a.	n.a.	n.a.	<b>620</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.1 Environment Protection and Regulation**

**23.1.1 Environment Protection and Regulation (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	35,827	36,875	<b>35,477</b>
Other operating expenses	18,796	18,797	<b>18,254</b>
Maintenance	3,608	820	<b>948</b>
Depreciation and amortisation	3,372	2,100	<b>2,100</b>
Grants and subsidies			
Research grants	19	19	<b>19</b>
Recurrent grants to non-profit organisations	366	248	<b>250</b>
Local Government - current grants	...	273	<b>77</b>
Grants to organisations	...	220	<b>84</b>
<b>Total Expenses</b>	<b>61,988</b>	<b>59,352</b>	<b>57,209</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	200	...	...
Investment income	198	204	<b>126</b>
Grants and contributions	18,288	9,532	<b>9,265</b>
Other revenue	926	2,100	<b>1,500</b>
<b>Total Retained Revenue</b>	<b>19,612</b>	<b>11,836</b>	<b>10,891</b>
<b>NET COST OF SERVICES</b>	<b>42,376</b>	<b>47,516</b>	<b>46,318</b>
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<b>ASSET ACQUISITIONS</b>	<b>835</b>	<b>550</b>	<b>550</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.2 Sustainability Programs**

**23.2.1 Sustainability Programs**

Program Objective(s): To enable individuals, government, business and organisations to adopt actions that accelerate the shift towards environmentally sustainable practices for waste and resource use.

Program Description: Managing the waste avoidance and resource recovery strategies. Providing community education and information. Working with NSW government agencies to improve their environmental performance.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Beachwatch sites complying with National Health and Medical Research Council (NHMRC) guidelines (>90% of the time) for:					
faecal coliforms	%	94	97	97	<b>97</b>
enterococci	%	77	74	74	<b>74</b>
Harbourwatch sites complying with NHMRC guidelines (>90% of the time) for:					
faecal coliforms	%	71	85	87	<b>85</b>
enterococci	%	53	68	73	<b>68</b>
Beverage Industry Environment Council's community litter disposal behaviour index for Sydney (1=extreme littering, 7=minimal or no littering)					
	no.	4	5	5	<b>5</b>
Change in NSW government agencies purchasing products with recycled content:					
office products (measured bi-annually)	%	n.a.	+17	n.a.	<b>+15</b>
construction products (measured bi-annually)	%	n.a.	+21	n.a.	<b>n.a.</b>
Change in NSW Government agencies' recovery of used office paper					
	%	n.a.	+10	n.a.	<b>+3</b>
Provision of information to the public:					
external visits to NPWS website	thous	846	1,326	1,350	<b>1,500</b>
external visits to EPA website	thous	537	885	1,000	<b>1,200</b>
requests to National Parks Centre for information	no.	74,900	89,500	90,000	<b>90,000</b>
requests to EPA Pollution Line for information	no.	38,400	40,100	36,000	<b>38,000</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

**23.2 Sustainability Programs**

**23.2.1 Sustainability Programs (cont)**

Outputs:

Beachwatch and Harbourwatch daily reports providing timely and accurate data	%	96	97	97	<b>97</b>
Organisations participating in Industry Partnerships Program on cleaner production	no.	170	260	405	<b>405</b>
NSW Government agencies submitting bi-annual waste reports	%	93	n.a.	100	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	n.a.	n.a.	n.a.	<b>118</b>

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	17,795	18,202	<b>18,050</b>
Other operating expenses	9,477	9,421	<b>9,931</b>
Maintenance	1,804	146	<b>148</b>
Depreciation and amortisation	193	200	<b>200</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	7,897	5,100	<b>4,919</b>
Government recurrent contribution to Zoological Parks Board	13,149	14,149	<b>13,517</b>
Research grants	9	9	<b>10</b>
Recurrent grants to non-profit organisations	183	124	<b>136</b>
Grant to Waste Fund	...	...	<b>1,480</b>
Local Government - current grants	...	136	<b>42</b>
Zoological Parks Board - capital grants	10,609	10,609	<b>10,927</b>
Grants to organisations	...	111	<b>46</b>
<b>Total Expenses</b>	<b>61,116</b>	<b>58,207</b>	<b>59,406</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.2 Sustainability Programs**

**23.2.1 Sustainability Programs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	57	...	...
Investment income	99	102	<b>69</b>
Grants and contributions	22,500	8,944	<b>22,993</b>
<b>Total Retained Revenue</b>	<b>22,656</b>	<b>9,046</b>	<b>23,062</b>
<b>NET COST OF SERVICES</b>	<b>38,460</b>	<b>49,161</b>	<b>36,344</b>

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<b>ASSET ACQUISITIONS</b>	<b>678</b>	<b>850</b>	<b>850</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.3 Policy and Science**

**23.3.1 Policy and Science**

Program Objective(s): To ensure environment protection and conservation efforts by government, industry and the community are underpinned by sound policy and strong science.

Program Description: Developing and promoting rigorous policy and scientific frameworks in a range of environment and conservation areas. Interpreting and communicating environmental data to inform internal and external decision making. Providing laboratory and analytical services for the Department.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
Estimated tonnes of volatile organic compounds(VOC) emissions to the Sydney GMR airshed following DEC's MoU with the fuel industry:					
VOC emissions if no MoU	tonnes	20,000	19,400	18,700	<b>18,000</b>
VOC emissions with MoU	tonnes	15,000	14,200	13,300	<b>12,500</b>
Days when air quality goals were exceeded in the Sydney GMR	no.	37	59	54	<b>n.a.</b>
NSW landholders' private lands managed for conservation outcomes under DEC programs (including wildlife refuge and voluntary conservation)	%	2	2	2	<b>2</b>
<u>Outputs:</u>					
Time DEC's air quality monitoring network provided valid data	%	93	91	95	<b>95</b>
Major legislative reviews undertaken	no.	n.a.	n.a.	25	<b>25</b>
Chemical tests undertaken for pollution investigations and air and water monitoring/research	no.	72,700	75,000	76,200	<b>42,000</b>
Ecotoxicological tests undertaken for responses to impacts of chemical mixtures on plants and animals	no.	220	160	345	<b>250</b>
Effective recovery and/or threat abatement plans in effect for threatened species, endangered populations, ecological communities and key threatening processes	no.	338	346	430	<b>430</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.3 Policy and Science**

**23.3.1 Policy and Science (cont)**

Conservation agreements on private land:					
wildlife refuges in place	no.	585	587	595	<b>595</b>
voluntary conservation agreements in place	no.	111	133	142	<b>142</b>
<u>Average Staffing:</u>	EFT	n.a.	n.a.	n.a.	<b>312</b>

—————2003-04—————		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	20,944	21,483	<b>20,075</b>
Other operating expenses	10,987	10,980	<b>9,851</b>
Maintenance	2,122	1,094	<b>1,588</b>
Depreciation and amortisation	2,023	3,500	<b>3,500</b>
Grants and subsidies			
Research grants	11	11	<b>10</b>
Recurrent grants to non-profit organisations	216	146	<b>136</b>
Local Government - current grants	...	160	<b>42</b>
Grants to organisations	...	130	<b>46</b>

<b>Total Expenses</b>	<b>36,303</b>	<b>37,504</b>	<b>35,248</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	180	...	...
Investment income	116	120	<b>69</b>

<b>Total Retained Revenue</b>	<b>296</b>	<b>120</b>	<b>69</b>
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<b>NET COST OF SERVICES</b>	<b>36,007</b>	<b>37,384</b>	<b>35,179</b>
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<b>ASSET ACQUISITIONS</b>	<b>3,205</b>	<b>2,050</b>	<b>1,550</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

**23.4 Parks and Wildlife**

**23.4.1 Parks and Wildlife**

Program Objective(s): To protect biodiversity and cultural heritage by managing NSW protected areas, including national parks, wilderness areas and marine parks, and by partnering communities on off-park protected areas.

Program Description: Managing and acquiring parks, and protected areas. Controlling pests and weeds, suppressing and managing fires and providing visitor facilities. Partnering Aboriginal communities and private landholders for conservation outcomes. Managing on-park Aboriginal cultural and historic heritage objects, places and buildings of significance. Undertaking field-based wildlife management.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Area of New South Wales managed by the Department for conservation:					
NSW land	%	6.7	7.4	7.4	<b>7.9</b>
land in New South Wales	'000ha	5,419	5,900	6,000	<b>6,300</b>
marine areas in New South Wales	'000ha	n.a.	n.a.	163	<b>263</b>
Agreements in place with Aboriginal communities for management or use of protected areas	no.	20	26	26	<b>29</b>
Historic site protection on reserves:					
protected sites	no.	13	15	15	<b>15</b>
areas of protected sites	ha	2,635	3,065	3,065	<b>3,065</b>
<u>Outputs:</u>					
Service areas covered by a Plan of Management or where a draft Plan has been on exhibition:					
national parks	no.	86	103	104	<b>116</b>
historic sites	no.	10	10	10	<b>11</b>
nature reserves	no.	82	134	145	<b>166</b>
Discovery community education programs conducted	no.	1,500	2,346	2,400	<b>2,150</b>
Participants in Discovery community programs	no.	61,900	71,300	80,000	<b>70,000</b>
<u>Average Staffing:</u>	EFT	n.a.	n.a.	n.a.	<b>1,559</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.4 Parks and Wildlife**

**23.4.1 Parks and Wildlife (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	136,314	143,205	<b>135,402</b>
Other operating expenses	99,799	99,626	<b>101,879</b>
Maintenance	13,264	15,972	<b>18,393</b>
Depreciation and amortisation	33,898	35,451	<b>35,789</b>
Grants and subsidies			
Environment and conservation organisations	50	50	<b>50</b>
Research grants	69	69	<b>69</b>
Recurrent grants to non-profit organisations	1,347	912	<b>936</b>
Lord Howe Island Board	1,242	1,242	<b>1,267</b>
Local Government - current grants	3	1,002	<b>288</b>
Grants to organisations	...	5,443	<b>314</b>
Other expenses			
land and buildings revaluation - decrement	...	1,009	...
<b>Total Expenses</b>	<b>285,986</b>	<b>303,981</b>	<b>294,387</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	11,355	11,355	<b>11,269</b>
Publication sales	1,953	2,300	<b>2,400</b>
Fees for services	8,532	9,000	<b>9,100</b>
Entry fees	10,177	10,777	<b>11,000</b>
Use of recreation facilities	662	450	<b>675</b>
Sale of manufactured goods	1,000	1,000	<b>1,000</b>
Minor sales of goods and services	1,099	600	<b>650</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.4 Parks and Wildlife**

**23.4.1 Parks and Wildlife (cont)**

**OPERATING STATEMENT (cont)**

Investment income	1,667	1,550	<b>1,950</b>
Retained taxes, fees and fines	2,169	2,169	<b>2,551</b>
Grants and contributions	14,436	22,523	<b>15,693</b>
Other revenue	3,261	10,500	<b>4,100</b>
<b>Total Retained Revenue</b>	<b>56,311</b>	<b>72,224</b>	<b>60,388</b>
Gain/(loss) on disposal of non current assets	(60)	(60)	<b>(60)</b>
<b>NET COST OF SERVICES</b>	<b>229,735</b>	<b>231,817</b>	<b>234,059</b>
<b>ASSET ACQUISITIONS</b>	<b>46,469</b>	<b>41,408</b>	<b>24,870</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.5 Cultural Heritage**

**23.5.1 Cultural Heritage**

Program Objective(s): To assess and protect cultural heritage in New South Wales including Aboriginal heritage across New South Wales and historic heritage on reserves.

Program Description: Working with Aboriginal and other communities and agencies to manage and protect cultural heritage. Conducting and disseminating cultural heritage research and promoting new models for cultural heritage assessment and management. Developing and maintaining high quality cultural heritage information systems to support internal and external decision-making. Setting and implementing the Department's policy, programs and technical standards for protecting and managing cultural heritage.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Aboriginal remains and cultural materials protected under NSW National Parks and Wildlife Act (NPWSA) repatriated to Aboriginal communities	no.	n.a.	40	20	<b>40</b>
Aboriginal Place declarations (for sites of cultural significant) made under the NPWSA	no.	6	5	1	<b>6</b>
Aboriginal oral histories recorded or collected	no.	n.a.	11	60	<b>60</b>
 <u>Outputs</u> :					
Aboriginal communities assisted with repatriation of cultural and ancestral remains protected under the NPWSA	no.	n.a.	6	16	<b>16</b>
Aboriginal communities assisted with Aboriginal Place nomination investigations	no.	13	12	9	<b>10</b>
Data licence agreements for use of Aboriginal information issued by the Department	no.	n.a.	20	25	<b>30</b>
Items and locations listed on the Department's heritage registers: Aboriginal Heritage Information Management System	no.	n.a.	2,830	2,850	<b>3,000</b>
Historic Heritage Information Management System	no.	n.a.	n.a.	630	<b>750</b>
Searches undertaken for external users on the Department's heritage registers	no.	1,300	1,530	1,830	<b>2,000</b>
<u>Average Staffing</u> :	EFT	n.a.	n.a.	n.a.	<b>76</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 DEPARTMENT OF ENVIRONMENT AND CONSERVATION**

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**23.5 Cultural Heritage**

**23.5.1 Cultural Heritage (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,186	4,280	<b>4,122</b>
Other operating expenses	2,236	2,227	<b>2,161</b>
Maintenance	424	164	<b>221</b>
Depreciation and amortisation	193	200	<b>200</b>
Grants and subsidies			
Research grants	2	2	<b>2</b>
Recurrent grants to non-profit organisations	43	29	<b>29</b>
Local Government - current grants	...	32	<b>9</b>
Grants to organisations	...	26	<b>10</b>
<b>Total Expenses</b>	<b>7,084</b>	<b>6,960</b>	<b>6,754</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	23	24	<b>15</b>
<b>Total Retained Revenue</b>	<b>23</b>	<b>24</b>	<b>15</b>
<b>NET COST OF SERVICES</b>	<b>7,061</b>	<b>6,936</b>	<b>6,739</b>
<b>ASSET ACQUISITIONS</b>	<b>336</b>	<b>220</b>	<b>120</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 ENVIRONMENTAL TRUST**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	315	324	<b>380</b>
Other operating expenses	182	129	<b>164</b>
Grants and subsidies	18,822	20,494	<b>24,488</b>
<b>Total Expenses</b>	<b>19,319</b>	<b>20,947</b>	<b>25,032</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,059	1,489	<b>1,200</b>
Other revenue	2	108	<b>2</b>
<b>Total Retained Revenue</b>	<b>1,061</b>	<b>1,597</b>	<b>1,202</b>
<b>NET COST OF SERVICES</b>	<b>18,258</b>	<b>19,350</b>	<b>23,830</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 ENVIRONMENTAL TRUST**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	315	324	<b>380</b>
Grants and subsidies	18,822	20,494	<b>24,488</b>
Other	432	379	<b>414</b>
<b>Total Payments</b>	<b>19,569</b>	<b>21,197</b>	<b>25,282</b>
<b>Receipts</b>			
Interest	1,059	1,489	<b>1,200</b>
Other	252	358	<b>252</b>
<b>Total Receipts</b>	<b>1,311</b>	<b>1,847</b>	<b>1,452</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(18,258)</b>	<b>(19,350)</b>	<b>(23,830)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,603	15,603	<b>16,443</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,603</b>	<b>15,603</b>	<b>16,443</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,655)</b>	<b>(3,747)</b>	<b>(7,387)</b>
Opening Cash and Cash Equivalents	41,007	40,614	<b>36,867</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>38,352</b>	<b>36,867</b>	<b>29,480</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,258)	(19,350)	<b>(23,830)</b>
<b>Net cash flow from operating activities</b>	<b>(18,258)</b>	<b>(19,350)</b>	<b>(23,830)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 ENVIRONMENTAL TRUST**

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	2003-04	2004-05	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	38,352	36,867	<b>29,480</b>
Receivables	438	884	<b>884</b>
Other	1	...	...
<b>Total Current Assets</b>	<b>38,791</b>	<b>37,751</b>	<b>30,364</b>
<b>Total Assets</b>	<b>38,791</b>	<b>37,751</b>	<b>30,364</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	443	1,528	<b>1,528</b>
Provisions	38	26	<b>26</b>
<b>Total Current Liabilities</b>	<b>481</b>	<b>1,554</b>	<b>1,554</b>
<b>Non Current Liabilities -</b>			
Provisions	...	36	<b>36</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>36</b>	<b>36</b>
<b>Total Liabilities</b>	<b>481</b>	<b>1,590</b>	<b>1,590</b>
<b>NET ASSETS</b>	<b>38,310</b>	<b>36,161</b>	<b>28,774</b>
<b>EQUITY</b>			
Accumulated funds	38,310	36,161	<b>28,774</b>
<b>TOTAL EQUITY</b>	<b>38,310</b>	<b>36,161</b>	<b>28,774</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 ENVIRONMENTAL TRUST**

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**24.1 Support of the Environment**

**24.1.1 Support of the Environment**

Program Objective(s): To encourage and support environmental research, restoration and rehabilitation projects.

Program Description: Reducing environmental degradation of any kind. Research and education for the development of solutions to environmental problems within New South Wales. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	315	324	<b>380</b>
Other operating expenses	182	129	<b>164</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	2,481	1,948	<b>2,500</b>
Grants to agencies	16,341	18,546	<b>21,988</b>
<b>Total Expenses</b>	<b>19,319</b>	<b>20,947</b>	<b>25,032</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,059	1,489	<b>1,200</b>
Other revenue	2	108	<b>2</b>
<b>Total Retained Revenue</b>	<b>1,061</b>	<b>1,597</b>	<b>1,202</b>
<b>NET COST OF SERVICES</b>	<b>18,258</b>	<b>19,350</b>	<b>23,830</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,645	19,387	<b>18,784</b>
Other operating expenses	6,934	7,495	<b>6,844</b>
Maintenance	1,029	606	<b>1,344</b>
Depreciation and amortisation	2,731	5,041	<b>3,848</b>
Grants and subsidies	52	62	<b>53</b>
<b>Total Expenses</b>	<b>29,391</b>	<b>32,591</b>	<b>30,873</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,545	5,405	<b>5,762</b>
Investment income	70	95	<b>72</b>
Retained taxes, fees and fines	1,152	1,152	<b>1,199</b>
Grants and contributions	1,752	2,052	<b>3,058</b>
Other revenue	163	515	<b>455</b>
<b>Total Retained Revenue</b>	<b>8,682</b>	<b>9,219</b>	<b>10,546</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>20,659</b>	<b>23,322</b>	<b>20,277</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	17,164	17,975	17,581
Grants and subsidies	52	62	53
Other	7,783	7,503	8,710
<b>Total Payments</b>	<b>24,999</b>	<b>25,540</b>	<b>26,344</b>
<b>Receipts</b>			
Sale of goods and services	5,465	5,035	5,718
Interest	70	95	72
Other	3,067	3,719	4,698
<b>Total Receipts</b>	<b>8,602</b>	<b>8,849</b>	<b>10,488</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,397)</b>	<b>(16,691)</b>	<b>(15,856)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	50	50	50
Purchases of property, plant and equipment	(3,278)	(3,543)	(3,621)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,228)</b>	<b>(3,493)</b>	<b>(3,571)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	68
Repayment of borrowings and advances	...	(37)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(37)</b>	<b>68</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,305	16,305	15,900
Capital appropriation	2,657	2,657	2,035
Cash reimbursements from the Consolidated Fund Entity	663	810	834
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,625</b>	<b>19,772</b>	<b>18,769</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(449)</b>	<b>(590)</b>
Opening Cash and Cash Equivalents	1,511	2,129	1,680
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,511</b>	<b>1,680</b>	<b>1,090</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(20,659)	(23,322)	<b>(20,277)</b>
Non cash items added back	4,061	6,631	<b>5,359</b>
Change in operating assets and liabilities	201	...	<b>(938)</b>
<b>Net cash flow from operating activities</b>	<b>(16,397)</b>	<b>(16,691)</b>	<b>(15,856)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,511	1,680	1,090
Receivables	860	931	909
Inventories	512	484	484
Other	350	64	64
<b>Total Current Assets</b>	<b>3,233</b>	<b>3,159</b>	<b>2,547</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	117,932	131,556	130,259
Plant and equipment	38,618	38,532	37,763
Infrastructure systems	33,252	35,195	37,034
<b>Total Non Current Assets</b>	<b>189,802</b>	<b>205,283</b>	<b>205,056</b>
<b>Total Assets</b>	<b>193,035</b>	<b>208,442</b>	<b>207,603</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,776	1,517	491
Interest bearing	19	...	...
Provisions	1,337	1,104	1,206
Other	94	800	800
<b>Total Current Liabilities</b>	<b>3,226</b>	<b>3,421</b>	<b>2,497</b>
<b>Non Current Liabilities -</b>			
Interest bearing	95	58	126
Provisions	...	287	301
<b>Total Non Current Liabilities</b>	<b>95</b>	<b>345</b>	<b>427</b>
<b>Total Liabilities</b>	<b>3,321</b>	<b>3,766</b>	<b>2,924</b>
<b>NET ASSETS</b>	<b>189,714</b>	<b>204,676</b>	<b>204,679</b>
<b>EQUITY</b>			
Reserves	26,600	44,624	44,624
Accumulated funds	163,114	160,052	160,055
<b>TOTAL EQUITY</b>	<b>189,714</b>	<b>204,676</b>	<b>204,679</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.1 Research**

Program Objective(s): To investigate the systematics, ecology, horticulture and pathology of plants and related organisms and disseminate the results.

Program Description: Collecting, maintaining and studying the State collection of preserved plants, making information about plants available, researching the cultivation and pathology of plants, and contributing to plant related State, national and international policies.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs</u> :					
Scientific publications	no.	75	60	65	<b>70</b>
Species and genera described	no.	50	20	25	<b>35</b>
Species reclassified	no.	52	45	50	<b>40</b>
Herbarium specimens databased	no.	17,000	92,000	70,000	<b>96,000</b>
Herbarium acquisitions	no.	23,000	24,000	25,000	<b>22,000</b>
Plant identifications	no.	n.a.	23,000	16,000	<b>16,000</b>
Disease diagnosis	no.	n.a.	190	250	<b>250</b>
Books and periodicals catalogued and accessioned	no.	2,400	1,500	1,700	<b>1,900</b>
<u>Average Staffing</u> :	EFT	60	67	63	<b>61</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related	3,863	4,442	4,531	<b>4,531</b>	<b>4,531</b>
Other operating expenses	626	857	852	<b>852</b>	<b>852</b>
Maintenance	18	24	25	<b>25</b>	<b>25</b>
<b>Total Expenses</b>	<b>4,507</b>	<b>5,323</b>	<b>5,408</b>	<b>5,408</b>	<b>5,408</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.1 Research (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	21	20	<b>20</b>
Minor sales of goods and services	24	37	<b>40</b>
Grants and contributions	67	831	<b>914</b>
Other revenue	3	...	...
<b>Total Retained Revenue</b>	<b>115</b>	<b>888</b>	<b>974</b>
<b>NET COST OF SERVICES</b>	<b>4,392</b>	<b>4,435</b>	<b>4,434</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.2 Botanic Gardens and Parks**

Program Objective(s): To manage and develop garden sites to accommodate multiple uses including recreation, relaxation, celebrations, education and the promotion of conservation.

Program Description: Managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens. Maintaining conservation collections and conserving and interpreting the Aboriginal and contemporary heritage of the gardens.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Accessions of rare and endangered species at Mount Annan Seed Bank	no.	750	684	784	<b>800</b>
Hectares of turf maintained	no.	n.a.	68.4	95.5	<b>95.5</b>
Hectares of garden beds maintained	no.	n.a.	30.7	40.0	<b>40.0</b>
Plants propagated	no.	n.a.	54,875	109,655	<b>114,000</b>
Visitors to Mount Tomah Botanic Gardens	no.	80,000	75,000	80,775	<b>84,810</b>
Visitors to Mount Annan Botanic Gardens	no.	100,000	80,000	85,000	<b>87,500</b>
Visitors to Royal Botanic Gardens	thous	3,200	3,100	3,340	<b>3,200</b>
Visitors to the Domain (approximate)	thous	n.a.	4,000	4,100	<b>4,150</b>
<u>Average Staffing:</u>	EFT	180	171	164	<b>158</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.2 Botanic Gardens and Parks (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,217	11,571	<b>10,829</b>
Other operating expenses	4,560	4,585	<b>3,898</b>
Maintenance	908	467	<b>1,204</b>
Depreciation and amortisation	2,731	5,041	<b>3,848</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	52	62	<b>53</b>
<b>Total Expenses</b>	<b>20,468</b>	<b>21,726</b>	<b>19,832</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Retail sales	...	...	<b>80</b>
Entry fees	382	438	<b>403</b>
Use of recreation facilities	...	80	<b>47</b>
Minor sales of goods and services	...	171	<b>187</b>
Investment income	70	95	<b>72</b>
Grants and contributions	1,678	1,211	<b>2,139</b>
Other revenue	15	364	<b>299</b>
<b>Total Retained Revenue</b>	<b>2,145</b>	<b>2,359</b>	<b>3,227</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>18,273</b>	<b>19,317</b>	<b>16,555</b>
<b>ASSET ACQUISITIONS</b>	<b>3,278</b>	<b>3,278</b>	<b>3,621</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.3 Public Programs**

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through on-site and off-site programs.

Program Description: Researching, designing and delivering plant related programs for specific groups of visitors, including school students, home gardeners and tourists. Also for non-visitors, including regional schools, disadvantaged communities, and garden centre customers.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Community gardens established	no.	n.a.	42	60	<b>75</b>
Participants in school programs	no.	n.a.	18,000	20,314	<b>20,500</b>
Participants in guided tours	no.	n.a.	8,500	8,900	<b>8,900</b>
<u>Average Staffing:</u>	EFT	11	21	18	<b>17</b>

2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,349	1,731	<b>1,749</b>
Other operating expenses	683	819	<b>835</b>
Maintenance	60	65	<b>65</b>

<b>Total Expenses</b>	<b>2,092</b>	<b>2,615</b>	<b>2,649</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Use of recreation facilities	1,834	1,897	<b>2,128</b>
Retained taxes, fees and fines	...	53	...
Grants and contributions	7	10	<b>5</b>
Other revenue	132	111	<b>115</b>

<b>Total Retained Revenue</b>	<b>1,973</b>	<b>2,071</b>	<b>2,248</b>
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<b>NET COST OF SERVICES</b>	<b>119</b>	<b>544</b>	<b>401</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**25.1 Royal Botanic Gardens and Domain Trust**

**25.1.4 Commercial Services**

Program Objective(s): To manage and develop viable commercial businesses and to host externally operated commercial services that generate income to support the objectives of the Trust.

Program Description: Providing opportunities for commercial activities on the Trust's sites operated by licensees or by the Trust, and by exploiting commercial opportunities in other locations that relate to the Trust's objectives.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Premises serviced by commercial horticultural program	no.	n.a.	9	10	<b>10</b>
Leases and licences	no.	n.a.	43	43	<b>43</b>
<u>Average Staffing:</u>	EFT	21	22	23	<b>24</b>

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—2003-04—		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

Maintenance

1,216	1,643	<b>1,675</b>
1,065	1,234	<b>1,259</b>
43	50	<b>50</b>

**Total Expenses**

<b>2,324</b>	<b>2,927</b>	<b>2,984</b>
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Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases

Retail sales

Use of recreation facilities

Minor sales of goods and services

Retained taxes, fees and fines

Other revenue

954	954	<b>964</b>
1,722	1,525	<b>1,555</b>
188	109	<b>111</b>
420	174	<b>227</b>
1,152	1,099	<b>1,199</b>
13	40	<b>41</b>

**Total Retained Revenue**

<b>4,449</b>	<b>3,901</b>	<b>4,097</b>
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**NET COST OF SERVICES**

<b>(2,125)</b>	<b>(974)</b>	<b>(1,113)</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**PUBLIC TRUST OFFICE - ADMINISTRATION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	25,438	25,438	<b>25,041</b>
Investment income	1,413	1,413	<b>1,584</b>
Social program policy payments	1,730	1,730	<b>1,730</b>
Other revenue	4,059	4,059	<b>4,757</b>
<b>Total Retained Revenue</b>	<b>32,640</b>	<b>32,640</b>	<b>33,112</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	19,829	19,829	<b>20,601</b>
Other operating expenses	6,063	6,063	<b>5,562</b>
Maintenance	690	690	<b>846</b>
Depreciation and amortisation	1,761	1,677	<b>1,454</b>
<b>Total Expenses</b>	<b>28,343</b>	<b>28,259</b>	<b>28,463</b>
Gain/(loss) on disposal of non current assets	...	978	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>4,297</b>	<b>5,359</b>	<b>4,649</b>
<b>Distributions -</b>			
Dividends and capital repatriations	1,257	2,626	<b>1,879</b>
Tax equivalents	770	1,608	<b>1,150</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>2,270</b>	<b>1,125</b>	<b>1,620</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	25,438	26,800	<b>25,041</b>
Interest	1,778	1,997	<b>1,956</b>
Other	7,944	8,449	<b>8,642</b>
<b>Total Receipts</b>	<b>35,160</b>	<b>37,246</b>	<b>35,639</b>
<b>Payments</b>			
Employee Related	19,829	26,049	<b>20,601</b>
Equivalent Income Tax	...	1,206	<b>1,264</b>
Other	8,906	9,861	<b>8,563</b>
<b>Total Payments</b>	<b>28,735</b>	<b>37,116</b>	<b>30,428</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>6,425</b>	<b>130</b>	<b>5,211</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3,000	...
Proceeds from sale of investments	...	...	<b>1,378</b>
Purchases of property, plant and equipment	(2,090)	(2,090)	<b>(3,151)</b>
Purchases of investments	(2,604)	(5,157)	<b>(812)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,694)</b>	<b>(4,247)</b>	<b>(2,585)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(1,515)	...	<b>(2,626)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,515)</b>	<b>...</b>	<b>(2,626)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>216</b>	<b>(4,117)</b>	<b>...</b>
Opening Cash and Cash Equivalents	1,506	5,623	<b>1,506</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,722</b>	<b>1,506</b>	<b>1,506</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,527	3,751	<b>3,499</b>
Non cash items added back	2,126	2,042	<b>1,826</b>
Change in operating assets and liabilities	772	(5,663)	<b>(114)</b>
<b>Net cash flow from operating activities</b>	<b>6,425</b>	<b>130</b>	<b>5,211</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,722	1,506	1,506
Receivables	260	260	260
Other	80	80	80
<b>Total Current Assets</b>	<b>2,062</b>	<b>1,846</b>	<b>1,846</b>
<b>Non Current Assets -</b>			
Other financial assets	29,683	30,774	29,836
Property, plant and equipment -			
Land and building	10,964	9,026	8,788
Plant and equipment	8,597	8,964	10,899
Other	2,034	2,034	2,034
<b>Total Non Current Assets</b>	<b>51,278</b>	<b>50,798</b>	<b>51,557</b>
<b>Total Assets</b>	<b>53,340</b>	<b>52,644</b>	<b>53,403</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	270	270	270
Tax	770	402	288
Provisions	2,657	4,026	3,279
Other	90	90	90
<b>Total Current Liabilities</b>	<b>3,787</b>	<b>4,788</b>	<b>3,927</b>
<b>Non Current Liabilities -</b>			
Provisions	10,903	10,903	10,903
Other	272	270	270
<b>Total Non Current Liabilities</b>	<b>11,175</b>	<b>11,173</b>	<b>11,173</b>
<b>Total Liabilities</b>	<b>14,962</b>	<b>15,961</b>	<b>15,100</b>
<b>NET ASSETS</b>	<b>38,378</b>	<b>36,683</b>	<b>38,303</b>
<b>EQUITY</b>			
Accumulated funds	38,378	36,683	38,303
<b>TOTAL EQUITY</b>	<b>38,378</b>	<b>36,683</b>	<b>38,303</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	17,506	17,506	<b>18,874</b>
Investment income	30	30	<b>100</b>
Other revenue	45	46	<b>47</b>
<b>Total Retained Revenue</b>	<b>17,581</b>	<b>17,582</b>	<b>19,021</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	10,603	9,918	<b>11,258</b>
Other operating expenses	3,494	3,496	<b>3,866</b>
Maintenance	411	412	<b>426</b>
Depreciation and amortisation	1,687	1,687	<b>1,001</b>
Borrowing costs	225	225	<b>194</b>
<b>Total Expenses</b>	<b>16,420</b>	<b>15,738</b>	<b>16,745</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>1,161</b>	<b>1,844</b>	<b>2,276</b>
<b>Distributions -</b>			
Dividends and capital repatriations	569	737	<b>735</b>
Tax equivalents	348	554	<b>552</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>244</b>	<b>553</b>	<b>989</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	17,501	17,520	18,869
Interest	30	30	197
Other	550	551	554
<b>Total Receipts</b>	<b>18,081</b>	<b>18,101</b>	<b>19,620</b>
<b>Payments</b>			
Employee Related	9,948	9,302	11,258
Finance costs	225	225	194
Equivalent Income Tax	261	100	348
Other	4,401	4,412	4,790
<b>Total Payments</b>	<b>14,835</b>	<b>14,039</b>	<b>16,590</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,246</b>	<b>4,062</b>	<b>3,030</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,240)	(1,614)	(3,016)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,240)</b>	<b>(1,614)</b>	<b>(3,016)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(450)	(450)	(1,200)
Dividends paid	(6)	...	(463)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(456)</b>	<b>(450)</b>	<b>(1,663)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>550</b>	<b>1,998</b>	<b>(1,649)</b>
Opening Cash and Cash Equivalents	2,383	2,262	4,260
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,933</b>	<b>4,260</b>	<b>2,611</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	813	1,290	1,724
Non cash items added back	1,687	1,687	1,001
Change in operating assets and liabilities	746	1,085	305
<b>Net cash flow from operating activities</b>	<b>3,246</b>	<b>4,062</b>	<b>3,030</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,933	4,260	2,611
Receivables	226	332	235
Other	227	203	203
<b>Total Current Assets</b>	<b>3,386</b>	<b>4,795</b>	<b>3,049</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	6,148	6,160	6,689
Plant and equipment	5,514	4,767	6,253
Other	1,101	1,694	1,694
<b>Total Non Current Assets</b>	<b>12,763</b>	<b>12,621</b>	<b>14,636</b>
<b>Total Assets</b>	<b>16,149</b>	<b>17,416</b>	<b>17,685</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	370	440	444
Interest bearing	1,200	1,200	1,200
Tax	87	454	658
Provisions	1,153	1,535	1,807
<b>Total Current Liabilities</b>	<b>2,810</b>	<b>3,629</b>	<b>4,109</b>
<b>Non Current Liabilities -</b>			
Interest bearing	2,400	2,400	1,200
Provisions	1,100	1,511	1,511
<b>Total Non Current Liabilities</b>	<b>3,500</b>	<b>3,911</b>	<b>2,711</b>
<b>Total Liabilities</b>	<b>6,310</b>	<b>7,540</b>	<b>6,820</b>
<b>NET ASSETS</b>	<b>9,839</b>	<b>9,876</b>	<b>10,865</b>
<b>EQUITY</b>			
Accumulated funds	9,839	9,876	10,865
<b>TOTAL EQUITY</b>	<b>9,839</b>	<b>9,876</b>	<b>10,865</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
STORMWATER TRUST**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	170	270	<b>58</b>
<b>Total Retained Revenue</b>	<b>170</b>	<b>270</b>	<b>58</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	538	684	<b>320</b>
Other operating expenses	1,898	1,395	<b>24</b>
Grants and subsidies	5,658	4,964	<b>600</b>
<b>Total Expenses</b>	<b>8,094</b>	<b>7,043</b>	<b>944</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,924)</b>	<b>(6,773)</b>	<b>(886)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
STORMWATER TRUST**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	403	536	58
Other	9	9	...
<b>Total Receipts</b>	<b>412</b>	<b>545</b>	<b>58</b>
<b>Payments</b>			
Employee Related	652	784	320
Grants and subsidies	5,658	4,964	600
Other	2,026	1,552	24
<b>Total Payments</b>	<b>8,336</b>	<b>7,300</b>	<b>944</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,924)</b>	<b>(6,755)</b>	<b>(886)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,924)</b>	<b>(6,755)</b>	<b>(886)</b>
Opening Cash and Cash Equivalents	8,868	8,870	2,115
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>944</b>	<b>2,115</b>	<b>1,229</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(7,924)	(6,773)	(886)
Change in operating assets and liabilities	...	18	...
<b>Net cash flow from operating activities</b>	<b>(7,924)</b>	<b>(6,755)</b>	<b>(886)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
STORMWATER TRUST**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	944	2,115	1,229
Receivables	...	8	8
<b>Total Current Assets</b>	<b>944</b>	<b>2,123</b>	<b>1,237</b>
<b>Total Assets</b>	<b>944</b>	<b>2,123</b>	<b>1,237</b>
<b>LIABILITIES -</b>			
<b>Non Current Liabilities -</b>			
Provisions	...	98	98
<b>Total Non Current Liabilities</b>	...	98	98
<b>Total Liabilities</b>	...	98	98
<b>NET ASSETS</b>	<b>944</b>	<b>2,025</b>	<b>1,139</b>
<b>EQUITY</b>			
Accumulated funds	944	2,025	1,139
<b>TOTAL EQUITY</b>	<b>944</b>	<b>2,025</b>	<b>1,139</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
WASTE FUND**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	1,506	2,500	<b>503</b>
Grants and contributions	...	...	<b>1,380</b>
<b>Total Retained Revenue</b>	<b>1,506</b>	<b>2,500</b>	<b>1,883</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	20	40	...
Other operating expenses	13	12	<b>16</b>
Grants and subsidies	29,967	13,856	<b>28,864</b>
<b>Total Expenses</b>	<b>30,000</b>	<b>13,908</b>	<b>28,880</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(28,494)</b>	<b>(11,408)</b>	<b>(26,997)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
WASTE FUND**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	1,506	2,500	503
Other	92	(5)	1,480
<b>Total Receipts</b>	<b>1,598</b>	<b>2,495</b>	<b>1,983</b>
<b>Payments</b>			
Employee Related	25	42	...
Grants and subsidies	29,967	13,856	28,864
Other	99	24	116
<b>Total Payments</b>	<b>30,091</b>	<b>13,922</b>	<b>28,980</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,493)</b>	<b>(11,427)</b>	<b>(26,997)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(28,493)</b>	<b>(11,427)</b>	<b>(26,997)</b>
Opening Cash and Cash Equivalents	57,440	59,870	48,443
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28,947</b>	<b>48,443</b>	<b>21,446</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(28,494)	(11,408)	(26,997)
Change in operating assets and liabilities	1	(19)	...
<b>Net cash flow from operating activities</b>	<b>(28,493)</b>	<b>(11,427)</b>	<b>(26,997)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
WASTE FUND**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	28,947	48,443	<b>21,446</b>
Receivables	55	17	<b>17</b>
Other	81	...	...
<b>Total Current Assets</b>	<b>29,083</b>	<b>48,460</b>	<b>21,463</b>
<b>Total Assets</b>	<b>29,083</b>	<b>48,460</b>	<b>21,463</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	25	...	...
<b>Total Current Liabilities</b>	<b>25</b>	...	...
<b>Total Liabilities</b>	<b>25</b>	...	...
<b>NET ASSETS</b>	<b>29,058</b>	<b>48,460</b>	<b>21,463</b>
<b>EQUITY</b>			
Accumulated funds	29,058	48,460	<b>21,463</b>
<b>TOTAL EQUITY</b>	<b>29,058</b>	<b>48,460</b>	<b>21,463</b>

**MINISTER FOR COMMUNITY SERVICES,  
MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND  
MINISTER FOR YOUTH**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Community Services</b>			
Total Expenses .....	803.2	903.7	12.5
Asset Acquisitions .....	14.9	13.7	-8.2
<b>Office of the Children's Guardian</b>			
Total Expenses .....	3.0	3.4	13.5
Asset Acquisitions .....	...	...	...
<b>Department of Ageing, Disability and Home Care</b>			
Total Expenses .....	1,275.5	1,385.4	8.6
Asset Acquisitions .....	14.1	36.8	160.1
<b>Home Care Service of New South Wales</b>			
Total Expenses .....	174.9	176.9	1.1
Asset Acquisitions .....	3.0	3.0	...
<b>Commission for Children and Young People</b>			
Total Expenses .....	6.5	8.3	28.3
Asset Acquisitions .....	0.1	0.2	45.1
<b>businesslink</b>			
Total Expenses .....	n.a.	102.9	n.a.
Asset Acquisitions .....	n.a.	34.0	n.a.
<b>Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Youth<sup>(a)</sup></b>			
Total Expenses .....	<b>2,122.2</b>	<b>2,362.9</b>	<b>11.3</b>
Asset Acquisitions .....	<b>32.1</b>	<b>87.7</b>	<b>173.2</b>

(a) *The Ministerial totals have been reduced to exclude:*

- *recurrent payments of the Department of Ageing, Disability and Home Care to the Home Care Service of New South Wales; and*
- *recurrent payments of the Departments of Ageing and Disability and Community Services to businesslink.*

## **DEPARTMENT OF COMMUNITY SERVICES**

The Department's primary role is to promote and enhance the safety and wellbeing of children, young people and their families. It also undertakes a range of community support and community strengthening services. The Department's key responsibilities in support of these objectives include:

- ◆ working with the community to keep children safe and to support their families;
- ◆ providing protection for children at risk of harm;
- ◆ providing funding, accommodation and support services for children and young people who can no longer live with their families;
- ◆ funding and regulating children's services such as pre-schools and day care centres;
- ◆ coordinating recovery services to help people affected by disasters;
- ◆ offering a range of community support services to help homeless people and families move to independent living; and
- ◆ delivering programs and assistance to support and strengthen local communities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In December 2002, the Government announced a \$1.2 billion six-year funding package to improve the Department's capacity to deliver services. The Department continues to experience high levels of demand for its core services, child protection and out-of-home care. The number of child protection reports received is continuing to increase, albeit at a slower rate than previously experienced. The Department estimates a total of 190,000 reports will be received in 2004-05, an increase of 5,000 on 2003-04. During the period 1999-2000 to 2004-05 the number of child protection reports is estimated to have grown by more than 150 percent.

By the end of 2003-04 the Department had received additional recurrent funding from the 2002 Package of \$176.6 million, including:

- ◆ \$79.8 million for improvements to the out-of-home care system;
- ◆ \$71 million for rebuilding the Department's basic service delivery infrastructure and capacity in research, operational support, staff development and IT; and
- ◆ \$25.8 million for improvements in the child protection system, including more caseworkers and support services.

The number of children and young people receiving out-of-home care services is also increasing with an estimated total of 16,000 in 2004-05, a 7 percent increase on 2003-04. To meet the needs of those in care adequately and supply a full range of services, the Department will continue reforming the out-of-home care service system. This includes developing new service delivery models for children with high and complex needs in out-of-home care which mitigate the increasing costs without reducing the standard of care.

The key results in 2003-04 have been:

- ◆ project planning was completed for over 40 major projects to implement the December 2002 Funding Package. There has been progress on all projects, with many short-term projects fully implemented;
- ◆ 150 new caseworkers were recruited for prevention and early intervention, statutory child protection and out-of-home care services;
- ◆ vulnerable and at-risk families have been assisted under the Early Intervention Program (\$5.8 million);
- ◆ the Department's capacity to provide specialist advice and better understand the demand for our services has greatly increased, with the establishment of several new branches including: Aboriginal Services; Multicultural Services; Statistical Services; Economics; and Planning, Performance and Analysis;
- ◆ a performance management, planning and review system for staff was developed and implemented;
- ◆ occupational health and safety and risk management policies were completed;
- ◆ purchasing practices were reviewed, purchasing functions were restructured, and planning for an extensive overhaul of the Department's purchasing practice has begun;

- ◆ the Department continued to progress the implementation of key provisions of the *Children and Young Persons (Care and Protection) Act 1998*; and
- ◆ a new client information system ('KiDS') went live, accompanied by comprehensive staff training.

The following transfers of administrative responsibility have occurred in 2003-04:

- ◆ effective from 17 November 2003 the administration of the Children's Employment unit transferred to the Office of the Children's Guardian; and
- ◆ effective from 15 March 2004 the administration of the Working with Children Screening function transferred to the Commission for Children and Young People.

## **STRATEGIC DIRECTIONS**

As a result of the April 2004 mini-Budget, in 2004-05 a number of new functions will be transferred to the Department from NSW Premier's Department, The Cabinet Office and the Department of Infrastructure, Planning and Natural Resources. This includes programs such as Families First, Better Futures and the Aboriginal Child, Youth and Family Strategy and youth policy. These and other projects aimed at strengthening local communities will be delivered by a new Communities Division within the Department.

To manage these new functions and improve overall service delivery reporting, the Department has redefined its program structure to one that more accurately reflects its overall objectives. In line with the Government's key priority to "build safer, healthier communities", the Department's program priorities now include general community services, developing early intervention and prevention strategies, improving the child protection system and improving the out-of-home care system.

The new program structure aligns with the Corporate Plan and provides the framework for improved managerial accountability for core programs, and key performance indicators to measure the provision of outcomes effectively.

In 2004-05 the Department will continue to build internal and external capacity to help it deploy the substantial new resources provided in the 2002 funding package. This will involve:

- ◆ growing capacity to meet the demand for high priority cases;
- ◆ commencing a demand management strategy by allocating resources to targeted prevention and early intervention services;

- ◆ introducing improvements to the range of placement options in out-of-home care and build a more cost-effective, flexible service system that offers an adequate range of services to meet the needs of all its clients;
- ◆ piloting a range of new resources in selected Community Service Centres - including more specialist caseworkers, legal staff and psychologists and improved accommodation;
- ◆ continuing to recruit additional specialist caseworkers;
- ◆ providing operational support to frontline staff through improved risk management and occupational health and safety policies;
- ◆ providing improved support to Aboriginal and Torres Strait Islander communities, families and children; and
- ◆ refining the use of new information, planning and reporting systems to ensure that data trends on progress towards the Department's main results are a key driver in management and resource allocation decisions.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Department in 2004-05 are estimated at \$903.7 million, an increase of \$100.5 million or 12.5 percent on the 2003-04 Budget. These changes to the budget are due primarily to:

- ◆ the funding package boost to child and family services announced in 2002; and
- ◆ the transfer of programs from Premier's Department, The Cabinet Office and the Department of Infrastructure, Planning and Natural Resources.

Funding in 2004-05 from the Government's 2002 funding package totals \$142.9 million, an increase of \$30.3 million over 2003-04. The major initiatives included in this funding are:

- ◆ \$25.8 million for 100 new child protection and early intervention caseworkers and associated support staff will continue the expansion of early intervention strategies and further improve the quality and timeliness of response to reports of children at risk of harm;

- ◆ \$5.3 million for further improvements to the child protection system will increase intensive support services for Aboriginal families and will continue services through the Joint Investigative Response Teams with NSW Police;
- ◆ \$16.5 million to assist vulnerable and at risk families under the early intervention program including services to promote the delivery of early childhood and related services for families in which children may be at risk;
- ◆ \$56.8 million for improvements to the out-of-home care system, including a further 50 caseworkers and support staff as well as better matching the services provided for those children in out-of-home care who have the highest level of support needs; and
- ◆ \$38.5 million for improvements to the Department's frontline support capacity to continue development of specialist support units in early intervention, out-of-home care, Aboriginal and multicultural services, and economic analysis.

Expenses of the new program areas in 2004-05 are:

- ◆ Community Services: \$269.4 million including the Supported Accommodation Assistance Program, Disaster Recovery and the new Communities Division;
- ◆ Prevention and Early Intervention: \$140.8 million covering safely diverting children away from the statutory child protection system and keeping their development on track while improving the family's capacity to care for them;
- ◆ Statutory Child Protection: \$215.8 million to provide interventions so that children and young people who required statutory intervention are safe, either at home or in out-of-home care; and
- ◆ Out-of-Home Care: \$277.8 million to provide support, care and stability for children and young people who are unable to remain within their families.

### **Asset Acquisitions**

The Department's 2004-05 asset acquisition program of \$13.7 million will fund the following projects:

- ◆ \$8.6 million for the continued relocation and/or expansion of Community Services Centres to meet the accommodation requirements for the additional caseworkers and associated staff;

- ◆ \$1.8 million towards the Minimum Data Set – Data Exchange Project, to develop a process and infrastructure for reporting and monitoring the outcomes of Government services delivered to the Department’s clients by non-government organisations;
- ◆ \$0.4 million for system upgrade of the Financial Management system; and
- ◆ \$2.9 million towards refurbishment, essential capital maintenance and minor works projects.

## **OFFICE OF THE CHILDREN’S GUARDIAN**

The Office of the Children’s Guardian:

- ◆ promotes and safeguards the rights and interests of all children and young persons in out-of-home care;
- ◆ accredits designated agencies and monitors their responsibilities under the legislation;
- ◆ audits case files of children and young people in out-of-home care;
- ◆ authorises prescribed employers to employ children; and
- ◆ provides recommendations to Government on legislation and policies that impact children and young people in the out-of-home care and employment settings.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Proclamation of the out-of-home-care provisions of the *Children and Young Persons (Care and Protection) Act 1998* occurred in three stages during 2003-04: July 2003, December 2003 and the final stage in March 2004. The staged proclamation introduced a statutory Accreditation and Quality Improvement program for out-of home care providers in New South Wales.

Responsibility for regulating the employment of children below 15 years of age in New South Wales, in accordance with Chapter 13 of the *Children and Young Persons (Care and Protection) Act 1998*, was transferred from the Department of Community Services to the Office of the Children’s Guardian in November 2003.

## **STRATEGIC DIRECTIONS**

In 2004-05, the Office will focus on:

- ◆ the Accreditation and Quality Improvement Program for Government agencies and organisations providing out-of-home care services to children and young people;
- ◆ co-ordination of a Regulatory Impact Statement to assess the costs and benefits of the *Children (Care and Protection – Child Employment) Regulation 2001*;
- ◆ implementation of the Case File Audit Program, the first phase of which will commence 1 July 2004. This Program will provide a baseline of current casework practice with children and young people in out-of-home care supervised by designated agencies. The results of the audit will be used to improve agency practice; and
- ◆ review and consolidation of the functions concerning the employment of children.

## **2004-05 BUDGET**

### **Total Expenses**

The Office's total expenses for 2004-05 are estimated at \$3.4 million. This represents a 13.3 percent increase over the 2003-04 Budget, largely due to the adoption of the Children's Employment Unit.

### **Asset Acquisitions**

The total capital allocation for 2004-05 is \$40,000, which will be used for minor enhancements to the Office's information management system and the purchase of minor plant and equipment.

## **DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

The Department of Ageing, Disability and Home Care (DADHC) is responsible for delivering programs and policies that assist older people, people with a disability and their carers to have equitable opportunities to participate in community life. The Department is both a provider and funder of supports to this client group, sharing this responsibility with a number of other NSW Government agencies that deliver services and programs in areas such as health care, transport, family and children's services, and housing.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In the 2003-04 Budget, the Government increased funding for services by \$39.7 million over four years. This included \$11.2 million for additional flexible respite for younger people with a disability and their carers, and an additional \$28.5 million for 100 new Attendant Care places to support people with a physical disability and enhance their participation in community life.

During 2003-04, the Government also provided an additional \$72.3 million to the Department in light of increased demand for services and to stabilise funding and service delivery arrangements.

The Department's expenses are now estimated at \$1.3 billion in 2003-04, an increase of \$47.4 million over the 2003-04 Budget.

### **STRATEGIC DIRECTIONS**

The Department is working to develop a sustainable and equitable community care and disability service system that responds to the significant demand pressures that are being experienced, and recognises that:

- ◆ most support for older people and people with a disability is provided by family, friends or others in the community;
- ◆ a small number of older people and people with a disability need periodic or infrequent supports to help them through critical times in their lives; and
- ◆ a very small number of older people and people with a disability need and use specialist supports on a regular basis because they have limited assistance in the community or have high and complex support needs.

The current program structure allows for reporting on the services funded or delivered by DADHC to achieve appropriate results.

The Department initiated strategies in 2003-04 to stabilise current funding and service delivery arrangements. These initiatives will continue to be a priority in 2004-05 and will position the Department to develop stronger policy and management responses by:

- ◆ working with other agencies, taking opportunities for influencing and improving cross-sector engagement, and to enhance informal care systems and existing mainstream services so that specialist services complement rather than substitute other community supports;
- ◆ investing in prevention and early intervention services that reduce the requirement for crisis responses and the need to draw on higher cost services;
- ◆ managing long term issues for the sustainability of the specialist system by introducing new funding models, and promoting an appropriate mix of government and non-government providers; and
- ◆ developing alternative support options to meet the needs of people with high and complex medical needs. This will involve a collaborative approach with other agencies, including the Australian Government.

## **2004-05 BUDGET**

### **Total Expenses**

The Department's total expense budget in 2004-05 is \$1.4 billion, an increase of \$109.9 million on the 2003-04 Budget. In 2004-05, this budget will continue to be administered across programs that reflect the alignment of the Department's services with the target groups it supports. A further realignment across the program structure has resulted in variations to expenditure items that may affect comparisons between years.

### **Community Resources and Relationships**

Under this program, the Department undertakes and funds a range of advisory, facilitation and partnership activities that are designed to maximise opportunities for older people, people with a disability and their carers to participate in community life and to access mainstream services and supports.

Total expenditure for the Community Resources and Relationships Program in 2004-05 is estimated at \$34.2 million.

This program includes funding to:

- ◆ *The Disability Council* - established through legislation and provides advice to the NSW Government on issues affecting people with disabilities, their families and carers; and
- ◆ *The Guardianship Tribunal* - a Statutory Authority dealing with applications for guardianship and financial management orders. The Tribunal also undertakes related investigative and educative roles.

### **Prevention, Early Intervention and Basic Support**

The Prevention, Early Intervention and Basic Support Program, includes delivery of intervention services, case management and therapy services, community access services, respite and services which generally promote the ability of older people and people with a disability to remain in their own home environment.

Total expenditure for the Prevention, Early Intervention and Basic Support Program in 2004-05 is estimated at \$578.4 million.

This expenditure includes \$30.6 million over four years (with \$2.7 million allocated in 2004-05) to deliver a broader range of intensive support options for children with a disability, including assistance to remain at home and encourage their development. The appointment of additional children's case managers within DADHC will further improve the quality of assistance to these clients.

A further \$54.1 million over four years (with \$12.4 million allocated in 2004-05) will also be allocated to support the Adult Training, Learning and Support program. This recognises the costs of the changing numbers of people entering and exiting the program, and enables continued provision of opportunities for school leavers with a severe or profound disability to improve and use their abilities to achieve independent living and maximum involvement in community life. This additional funding will provide support for 588 new school leavers. It is anticipated that 13 percent of existing participants will find employment or other outcomes.

### **Higher Support Needs**

The Higher Support Needs program reflects provision of disability services by the Department and non-government organisations to people with a disability and who have higher support needs.

Total expenditure in 2004-05 on these services is estimated at \$772.7 million, including:

- ◆ an additional \$3 million to support individuals with a disability who have been displaced due to unplanned boarding house closures, and to provide capacity to address historically unsustainable funding levels for some non-government providers;
- ◆ an additional \$10.3 million to maintain the capacity of the Service Access System; and
- ◆ an additional \$10 million to stabilise funding for DADHC operated group homes and large residences.

### **Commonwealth and State Joint Funding Initiatives**

The Department's expenditure includes \$398.7 million from the Australian Government to fund a range of services under the Commonwealth-State-Territory Disability Agreement (CSTDA) and the Home and Community Care (HACC) Program. This funding is split across all three program areas.

#### ***Commonwealth-State-Territory Disability Agreement (CSTDA)***

Commonwealth funding of \$187.2 million is provided to fund a range of programs and services under the Commonwealth-State-Territory Disability Agreement (CSTDA). The NSW Government's contribution under the Agreement will be \$752.9 million, bringing total funding to \$940.1 million.

#### ***Home and Community Care Agreement***

The Home and Community Care (HACC) Program is a joint Commonwealth-State Program which provides funding to an extensive range of support services to assist frail older people, and people with a disability, to continue to live independently and to minimise premature or inappropriate admission to permanent residential care.

The Department administers the program with assistance from the Departments of Health and Housing and the Ministry of Transport. One of the main service providers is the Home Care Service of New South Wales, which is shown separately as an agency in the 2004-05 Budget Papers.

Total estimated expenditure on the HACC Program in 2004-05 is \$437.4 million. This expenditure, after excluding some carry over of funding for previous year commitments, provides an increase of \$31.1 million or 8.5 percent on the 2003-04 Budget.

The NSW Government's contribution will be \$169.9 million, an increase of \$9.7 million or 6.0 percent on 2003-04 Budget.

### ***Non-Government and Other Providers***

Expenditure across these program areas includes funding for the non-government provision of community and accommodation support services. The total 2004-05 expenditure on non-government provision is estimated to be \$650 million.

### **Asset Acquisitions**

The Department's asset acquisition program of \$36.8 million in 2004-05 includes \$15.9 million for the purchase and modification of 15 group homes resulting from the closure of large residences, and \$1 million to purchase and modify a group home to house children. Additionally, \$5 million has also been allocated for minor works to refurbish and maintain the Department's \$335 million asset base.

## **HOME CARE SERVICE OF NEW SOUTH WALES**

The Home Care Service of New South Wales (Home Care) provides home-based assistance to frail, older people, younger people with a disability and their carers. Assistance is provided to maintain the independence of clients in a community setting and to avoid or delay their admission into institutional care. Home Care receives the bulk of its funding from the Home and Community Care (HACC) Program. Services are also provided on a fee basis under the Disability Services, Veteran Home Care and Commonwealth Aged Care Packages program.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Home Care's budgeted expenditure increased by 7.4 percent in 2003-04, and a further 1.2 percent increase is budgeted for 2004-05, a total increase of 32.4 percent since 1998-99.

### **STRATEGIC DIRECTIONS**

In 2004-05, the Home Care Service will continue to focus on:

- ◆ taking opportunities for wider sector development and the fostering of statewide and local partnerships with mainstream and other community based providers to improve outcomes for clients of the Service;

- ◆ responding to new and emerging priorities, including the provision of services to people from culturally and linguistically diverse backgrounds and Aboriginal people;
- ◆ investing in the skills and competence of staff to ensure the delivery of high quality services; and
- ◆ streamlining administrative practices through improvements in occupational health and safety performance, procurement, fleet, and transactional administration activities performed through NSW businesslink.

## **2004-05 BUDGET**

### **Total Expenses**

Home Care's total expenses are projected to be \$176.9 million for 2004-05, an increase of \$2 million or 1.2 percent on the 2003-04 Budget. Total expenses should increase further as the Home Care Service is successful in bidding for HACC growth funds.

### **Asset Acquisitions**

Home Care's \$3 million asset acquisition program provides \$1.4 million for the replacement of plant and equipment, and \$1.6 million for motor vehicles.

## **COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

The Commission for Children and Young People (the Commission) aims to listen to children and young people and promote their interests by working with others in the government and community.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2003-04, the Commission released its report on the "Fatal Assault and Neglect of Children and Young People", released a further annual report of the Child Death Review Team (CDRT) and continued research into sudden, unexpected deaths of infants. The report, "A Head Start for Australia: An Early Years Framework", was produced in collaboration with the Queensland Commission for Children and Young People and the National Investment for the Early Years.

The Minister commissioned an independent review of the *Commission for Children and Young People Act 1998* and the *Child Protection (Prohibited Employment) Act 1998*. Legislative amendments were also made to the *Commission for Children and Young People Act 1998*, streamlining the reporting processes relating to the Working with Children Check.

Accordingly, the Commission released revised guidelines for the Working with Children Check, and has continued the pilot program for employment screening of volunteers and student placements.

Screening of volunteers in high risk categories with targeted employers also commenced in 2003-04. The Commission is now developing a suite of tools to assist volunteer organisations to implement child protection strategies and procedures.

The employment screening functions of the Department of Community Services were also transferred to the Commission during 2003-04.

Overall, the Commission's total 2003-04 expenditure is projected at \$7.1 million.

## **STRATEGIC DIRECTIONS**

In 2004-05, the Commission will focus on:

- ◆ assisting organisations and decision makers to engage children and young people in decision-making;
- ◆ community, opinion leaders and organisations taking action to support and promote children's and young people's development and wellbeing; and
- ◆ child related employers and the community adopting practices to keep children and young people safe.

## **2004-05 BUDGET**

### **Total Expenses**

The estimated total expenditure for the Commission in 2004-05 is \$8.3 million, an increase of 28 percent on its 2003-04 Budget. This increase mainly reflects funding provided for additional employment screening functions transferred to the Commission from the Department of Community Services.

## **Asset Acquisitions**

The Commission's capital allocation of \$0.2 million in 2004-05 will allow an upgrade of its Local Area Network and the purchase of minor plant and equipment.

## **BUSINESSLINK**

NSW businesslink was established in 2002-03 to provide shared corporate services for the Government's major human services departments, the Departments of Ageing Disability and Home Care, Community Services and Housing.

NSW businesslink delivers finance, human resources, property and records management and information technology services under an agreement between the three clients. It has been established to support the agencies in their service delivery by providing more efficient and better services through economies of scale, productivity gains and process improvements.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENT**

For the period ending 30 June 2004, the Department of Housing has been the host agency of businesslink and all statutory reporting and budgeting has been included within the Department.

From 1 July 2004 NSW businesslink will be separated from the Department of Housing. There will be two closely linked entities:

- ◆ NSW businesslink Pty Ltd will be a NSW Government-owned company established under Commonwealth *Corporations Act 2001* whose shareholders will be the Treasurer and the Ministers for the participating agencies. There will be a Board comprising the Directors-General of the three client agencies, an independent Chair and the Managing Director of the company.
- ◆ NSW businesslink Department will employ all staff under the *Public Sector Employment and Management Act 2002*.

The dual arrangement has arisen from the need to give effect to two paramount considerations:

- ◆ to honour the Government's undertaking to staff that they would continue to be employed as public servants; and
- ◆ to establish businesslink as an entity jointly managed by the three participating agencies so that there could be a genuine ownership and sharing of both risks and benefits.

The businesslink company will receive payment for the services it provides from the clients and it will then reimburse the businesslink Department for all employee-related costs that it incurs in employing the staff.

## **STRATEGIC DIRECTIONS**

In 2004-05 the major focus of businesslink will be:

- ◆ creation of a common Information Technology platform for all three agencies for both finance and human resources;
- ◆ core business processes will be re-engineered to reap the benefits of consolidation and the common IT platform; and
- ◆ finalisation of Service Level Agreements and adoption of Activity Based Costing.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for businesslink in 2004-05 are estimated at \$102.9 million. This comprises services delivered to the client agencies and establishment costs including finalisation of Service Level Agreements and re-engineering of processes to achieve greater efficiency.

### **Asset Acquisitions**

businesslink's 2004-05 asset acquisition program of \$34 million will fund the following major initiatives:

- ◆ HR/Payroll, Finance, Infrastructure and Homecare rostering requirements (\$15.1 million);
- ◆ renewal and rationalisation of IT servers and infrastructure (\$7.1 million);
- ◆ records and document management (\$5.4 million);
- ◆ property management (\$2 million);
- ◆ Community Partners Purchasing System (\$1 million);
- ◆ fleet management (\$0.3 million); and
- ◆ other (\$3.1 million).

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**26 DEPARTMENT OF COMMUNITY SERVICES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	202,900	202,230	<b>223,052</b>
Other operating expenses	78,525	85,327	<b>93,352</b>
Maintenance	1,679	1,673	<b>1,673</b>
Depreciation and amortisation	11,000	12,500	<b>11,000</b>
Grants and subsidies	394,550	418,861	<b>450,512</b>
Other expenses	114,544	118,544	<b>124,153</b>
<b>Total Expenses</b>	<b>803,198</b>	<b>839,135</b>	<b>903,742</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,320	6,239	<b>5,100</b>
Investment income	912	912	<b>930</b>
Grants and contributions	7,937	9,152	<b>5,734</b>
<b>Total Retained Revenue</b>	<b>14,169</b>	<b>16,303</b>	<b>11,764</b>
Gain/(loss) on disposal of non current assets	1,796	1,796	<b>15,920</b>
<b>NET COST OF SERVICES</b>	<b>787,233</b>	<b>821,036</b>	<b>876,058</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	188,610	186,431	<b>207,283</b>
Grants and subsidies	394,550	418,861	<b>450,512</b>
Other	244,953	267,004	<b>266,352</b>
<b>Total Payments</b>	<b>828,113</b>	<b>872,296</b>	<b>924,147</b>
<b>Receipts</b>			
Sale of goods and services	5,320	6,239	<b>5,100</b>
Interest	962	647	<b>921</b>
Other	54,282	58,401	<b>53,713</b>
<b>Total Receipts</b>	<b>60,564</b>	<b>65,287</b>	<b>59,734</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(767,549)</b>	<b>(807,009)</b>	<b>(864,413)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,370	5,370	<b>15,920</b>
Purchases of property, plant and equipment	(14,913)	(14,913)	<b>(13,693)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,543)</b>	<b>(9,543)</b>	<b>2,227</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	752,841	786,272	<b>842,743</b>
Capital appropriation	14,913	14,913	<b>13,693</b>
Cash reimbursements from the Consolidated Fund Entity	7,591	7,591	<b>8,742</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>775,345</b>	<b>808,776</b>	<b>865,178</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,747)</b>	<b>(7,776)</b>	<b>2,992</b>
Opening Cash and Cash Equivalents	30,406	25,115	<b>17,339</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28,659</b>	<b>17,339</b>	<b>20,331</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(787,233)	(821,036)	<b>(876,058)</b>
Non cash items added back	23,227	24,727	<b>24,573</b>
Change in operating assets and liabilities	(3,543)	(10,700)	<b>(12,928)</b>
<b>Net cash flow from operating activities</b>	<b>(767,549)</b>	<b>(807,009)</b>	<b>(864,413)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	28,659	17,339	<b>20,331</b>
Receivables	7,612	7,374	<b>7,003</b>
Other financial assets	511	...	...
Other	737	371	<b>563</b>
<b>Total Current Assets</b>	<b>37,519</b>	<b>25,084</b>	<b>27,897</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	64,317	66,159	<b>60,755</b>
Plant and equipment	23,088	30,672	<b>38,769</b>
<b>Total Non Current Assets</b>	<b>87,405</b>	<b>96,831</b>	<b>99,524</b>
<b>Total Assets</b>	<b>124,924</b>	<b>121,915</b>	<b>127,421</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	15,490	3,744	<b>4,361</b>
Provisions	11,521	16,987	<b>19,183</b>
<b>Total Current Liabilities</b>	<b>27,011</b>	<b>20,731</b>	<b>23,544</b>
<b>Total Liabilities</b>	<b>27,011</b>	<b>20,731</b>	<b>23,544</b>
<b>NET ASSETS</b>	<b>97,913</b>	<b>101,184</b>	<b>103,877</b>
<b>EQUITY</b>			
Reserves	28,761	44,394	<b>44,394</b>
Accumulated funds	69,152	56,790	<b>59,483</b>
<b>TOTAL EQUITY</b>	<b>97,913</b>	<b>101,184</b>	<b>103,877</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**26 DEPARTMENT OF COMMUNITY SERVICES**

**26.1 Child, Family and Community Services**

**26.1.1 Community Services**

Program Objective(s): To strengthen communities and to support individual clients to overcome crises and/or resume self-sufficient living.

Program Description: Provide transitional support and accommodation services to children, young people and adults who are homeless or at risk of homelessness. Co-ordinate and provide immediate and long-term disaster welfare assistance to families and communities that experience disadvantage due to natural and other disasters. Plan and monitor funding to non-government agencies to deliver a range of support services to communities, children, young people and families across New South Wales.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Clients receiving assistance under the Supported Accommodation Assistance Program	thous	26	26	26	<b>27</b>
Clients of the Supported Accommodation Assistance Program who return to a SAAP service within 12 months of exit	%	33	23	22	<b>21</b>
<u>Average Staffing</u> :	EFT	40	40	40	<b>100</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,229	3,067	<b>7,413</b>
Other operating expenses	1,330	1,444	<b>1,608</b>
Maintenance	16	16	<b>16</b>
Depreciation and amortisation	120	132	<b>120</b>
Grants and subsidies			
Area Assistance Scheme	...	...	<b>9,746</b>
Community development	33,219	33,834	<b>47,182</b>
Refuges for men, women, youth, children and intoxicated persons	109,603	108,294	<b>112,866</b>
Early childhood projects	5,223	5,223	<b>5,317</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**26 DEPARTMENT OF COMMUNITY SERVICES**

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**26.1 Child, Family and Community Services**

**26.1.1 Community Services (cont)**

**OPERATING STATEMENT (cont)**

Community youth projects and adolescent support programs	19,678	20,030	<b>19,281</b>
Family and individual support	57,836	57,289	<b>63,584</b>
Grants to agencies	...	17	<b>98</b>
Capital grants to businesslink	...	...	<b>779</b>
Disaster welfare relief	6,700	6,700	<b>1,400</b>
<b>Total Expenses</b>	<b>236,954</b>	<b>236,046</b>	<b>269,410</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	8	...
Investment income	177	176	<b>180</b>
Grants and contributions	2,330	2,187	<b>2,123</b>
<b>Total Retained Revenue</b>	<b>2,507</b>	<b>2,371</b>	<b>2,303</b>
<b>NET COST OF SERVICES</b>	<b>234,447</b>	<b>233,675</b>	<b>267,107</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>34</b>	<b>80</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**26 DEPARTMENT OF COMMUNITY SERVICES**

**26.1 Child, Family and Community Services**

**26.1.2 Prevention and Early Intervention Services**

Program Objective(s): To strengthen families and communities and manage demand for child protection services, by providing services that promote the safety and wellbeing of children and young people (prevention) and that give more intensive support to families where children may be at risk (early intervention).

Program Description: Plan for and provide funds towards the delivery of early childhood and related services for children, including licensing and monitoring of child care services. Provide support for community development and support services (especially for families and young children) and administer concessions.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
No. of licensed children's services	thous	3	3	3	<b>3</b>
Total licensed places in children's services	thous	120	122	124	<b>126</b>
Total DoCS-funded child care places per day (excluding vacation care)	thous	47	46	46	<b>46</b>
<u>Average Staffing</u> :	EFT	240	314	319	<b>355</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	25,749	25,683	<b>26,806</b>
Other operating expenses	10,605	11,523	<b>11,833</b>
Maintenance	132	132	<b>132</b>
Depreciation and amortisation	958	1,148	<b>958</b>
Grants and subsidies			
Pre-schools and day care centres	89,611	89,611	<b>91,232</b>
Vacation care	2,504	2,504	<b>2,549</b>
Grants to agencies	...	135	<b>356</b>
Capital grants to businesslink	...	...	<b>2,848</b>
Other expenses			
Financial assistance for vulnerable families	4,446	4,868	<b>4,039</b>
<b>Total Expenses</b>	<b>134,005</b>	<b>135,604</b>	<b>140,753</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

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**26.1 Child, Family and Community Services**

**26.1.2 Prevention and Early Intervention Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	699	699	<b>713</b>
Accommodation and meals	2	...	...
Minor sales of goods and services	2	67	...
Investment income	271	448	<b>457</b>
Grants and contributions	3,489	5,460	<b>110</b>
<b>Total Retained Revenue</b>	<b>4,463</b>	<b>6,674</b>	<b>1,280</b>
<b>NET COST OF SERVICES</b>	<b>129,542</b>	<b>128,930</b>	<b>139,473</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>90</b>	<b>280</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

**26.1 Child, Family and Community Services**

**26.1.3 Statutory Child Protection**

Program Objective(s): To respond to reports of child abuse and neglect to ensure that children and young people are protected from further risk of harm.

Program Description: Respond to reports of child abuse and neglect; assess and investigate reports; develop case plans; initiate and support court action; and work with other agencies to ensure that the safety, welfare and wellbeing of children are assured.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Children receiving protective services	thous	41	45	47	<b>48</b>
Total number of children for whom the Department receives reports, under the age of 18 at time of report	thous	85	89	94	<b>96</b>
Reports concerning children and young people	thous	160	175	185	<b>190</b>
<u>Average Staffing:</u>	EFT	1,240	1,293	1,501	<b>1,690</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	121,316	121,008	<b>131,718</b>
Other operating expenses	47,436	51,545	<b>56,634</b>
Maintenance	1,228	1,224	<b>1,224</b>
Depreciation and amortisation	4,457	5,235	<b>4,457</b>
Grants and subsidies			
Child protection	4,569	4,569	<b>3,568</b>
Grants to agencies	...	604	<b>1,616</b>
Capital grants to businesslink	...	...	<b>12,883</b>
Other expenses			
Financial assistance for vulnerable families	2,598	3,076	<b>3,666</b>
Child sexual assault program	119	119	...
<b>Total Expenses</b>	<b>181,723</b>	<b>187,380</b>	<b>215,766</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

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**26.1 Child, Family and Community Services**

**26.1.3 Statutory Child Protection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	3,502	3,502	<b>3,572</b>
Accommodation and meals	103	...	...
Minor sales of goods and services	...	671	...
Investment income	211	211	<b>215</b>
Grants and contributions	1,293	962	<b>1,440</b>
<b>Total Retained Revenue</b>	<b>5,109</b>	<b>5,346</b>	<b>5,227</b>
<b>NET COST OF SERVICES</b>	<b>176,614</b>	<b>182,034</b>	<b>210,539</b>

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<b>ASSET ACQUISITIONS</b>	<b>9,903</b>	<b>9,612</b>	<b>7,180</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

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**26.1 Child, Family and Community Services**

**26.1.4 Out-of-Home Care**

Program Objective(s): To provide children and young people with a safe, stable, culturally appropriate environment in which they can develop optimally when they cannot live at home. To restore them successfully to their homes where this option is viable.

Program Description: Provide a range of out-of-home care options, such as foster care and kinship care for children separated from their parents; monitor and review placements; recruit and support carers. Facilitate the restoration of children to their usual carers where appropriate. Provide support to young people who are leaving or who have exited out-of-home care. Provide and regulate adoption services. Plan and monitor funding to non-government organisations to deliver a range of accommodation and support services to children and young people in care across New South Wales. Oversee the care of children with complex needs.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Children receiving out-of-home care services	thous	14	14	15	<b>16</b>
Children in out-of-home care at year end	thous	9	10	10	<b>11</b>
<u>Average Staffing:</u>	EFT	480	516	651	<b>739</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	52,606	52,472	<b>57,115</b>
Other operating expenses	19,154	20,815	<b>23,277</b>
Maintenance	303	301	<b>301</b>
Depreciation and amortisation	5,465	5,985	<b>5,465</b>
Grants and subsidies			
Community based residential care	65,607	89,807	<b>68,747</b>
Grants to agencies	...	244	<b>720</b>
Capital grants to businesslink	...	...	<b>5,740</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**26 DEPARTMENT OF COMMUNITY SERVICES**

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**26.1 Child, Family and Community Services**

**26.1.4 Out-of-Home Care (cont)**

**OPERATING STATEMENT (cont)**

Other expenses

Child support allowances and associated expenses for foster care	100,373	103,473	<b>109,314</b>
Crisis care allowance	6,689	6,689	<b>6,809</b>
Family group homes	319	319	<b>325</b>

<b>Total Expenses</b>	<b>250,516</b>	<b>280,105</b>	<b>277,813</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	799	799	<b>815</b>
Accommodation and meals	5	...	...
Minor sales of goods and services	208	493	...
Investment income	253	77	<b>78</b>
Grants and contributions	825	543	<b>2,061</b>

<b>Total Retained Revenue</b>	<b>2,090</b>	<b>1,912</b>	<b>2,954</b>
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Gain/(loss) on disposal of non current assets	1,796	1,796	<b>15,920</b>
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<b>NET COST OF SERVICES</b>	<b>246,630</b>	<b>276,397</b>	<b>258,939</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,010</b>	<b>5,177</b>	<b>6,153</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**27 OFFICE OF THE CHILDREN'S GUARDIAN**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,641	1,527	<b>1,801</b>
Other operating expenses	1,133	1,116	<b>1,409</b>
Maintenance	62	31	<b>34</b>
Depreciation and amortisation	190	190	<b>190</b>
<b>Total Expenses</b>	<b>3,026</b>	<b>2,864</b>	<b>3,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	40	<b>100</b>
Investment income	21	17	<b>21</b>
<b>Total Retained Revenue</b>	<b>21</b>	<b>57</b>	<b>121</b>
<b>NET COST OF SERVICES</b>	<b>3,005</b>	<b>2,807</b>	<b>3,313</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**27 OFFICE OF THE CHILDREN'S GUARDIAN**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,518	1,423	1,636
Other	1,227	1,179	1,466
<b>Total Payments</b>	<b>2,745</b>	<b>2,602</b>	<b>3,102</b>
<b>Receipts</b>			
Sale of goods and services	...	40	100
Interest	21	17	21
Other	23	42	4
<b>Total Receipts</b>	<b>44</b>	<b>99</b>	<b>125</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,701)</b>	<b>(2,503)</b>	<b>(2,977)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(40)	(40)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,667	2,822	2,943
Capital appropriation	40	40	40
Cash reimbursements from the Consolidated Fund Entity	42	42	42
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,749</b>	<b>2,904</b>	<b>3,025</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>8</b>	<b>361</b>	<b>8</b>
Opening Cash and Cash Equivalents	157	194	555
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>165</b>	<b>555</b>	<b>563</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,005)	(2,807)	(3,313)
Non cash items added back	304	304	336
<b>Net cash flow from operating activities</b>	<b>(2,701)</b>	<b>(2,503)</b>	<b>(2,977)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**27 OFFICE OF THE CHILDREN'S GUARDIAN**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	165	555	563
Receivables	4	31	50
Other	105	23	23
<b>Total Current Assets</b>	<b>274</b>	<b>609</b>	<b>636</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	355	356	206
<b>Total Non Current Assets</b>	<b>355</b>	<b>356</b>	<b>206</b>
<b>Total Assets</b>	<b>629</b>	<b>965</b>	<b>842</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	45	63	63
Provisions	127	146	149
<b>Total Current Liabilities</b>	<b>172</b>	<b>209</b>	<b>212</b>
<b>Non Current Liabilities -</b>			
Provisions	...	12	28
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>12</b>	<b>28</b>
<b>Total Liabilities</b>	<b>172</b>	<b>221</b>	<b>240</b>
<b>NET ASSETS</b>	<b>457</b>	<b>744</b>	<b>602</b>
<b>EQUITY</b>			
Accumulated funds	457	744	602
<b>TOTAL EQUITY</b>	<b>457</b>	<b>744</b>	<b>602</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**27 OFFICE OF THE CHILDREN'S GUARDIAN**

**27.1 Office of the Children's Guardian**

**27.1.1 Office of the Children's Guardian**

Program Objective(s): To promote the best interests and rights of all children and young people in out-of-home care. To promote the welfare of children employed in the entertainment industry, exhibitions, still photography and door-to-door sales.

Program Description: Accredit and monitor designated agencies, audit case files, issue authorities to employ.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Accreditations commenced	no.	n.a.	32	23	<b>20</b>
Accreditations Completed	no.	n.a.	...	1*	<b>15</b>
Quality Improvement Participation	no.	n.a.	...	23	<b>60</b>
Case File Audit	no.	n.a.	n.a.	n.a.	<b>600</b>
Information Sessions	no.	n.a.	43	20	<b>25</b>
Procedures and guidelines published	no.	15	5	5	<b>5</b>
Authorised employers	no.	n.a.	n.a.	195	<b>200</b>
<u>Average Staffing:</u>	EFT	16	15	16	<b>20</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,641	1,527	<b>1,801</b>
Other operating expenses	1,133	1,116	<b>1,409</b>
Maintenance	62	31	<b>34</b>
Depreciation and amortisation	190	190	<b>190</b>
<b>Total Expenses</b>	<b>3,026</b>	<b>2,864</b>	<b>3,434</b>

\* Other agencies providing out-of-home care have interim accreditation until their application is finalised. All agencies have to apply by 1 July 2005.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**27 OFFICE OF THE CHILDREN'S GUARDIAN**

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**27.1 Office of the Children's Guardian**

**27.1.1 Office of the Children's Guardian (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	40	<b>100</b>
Investment income	21	17	<b>21</b>
<b>Total Retained Revenue</b>	<b>21</b>	<b>57</b>	<b>121</b>
<b>NET COST OF SERVICES</b>	<b>3,005</b>	<b>2,807</b>	<b>3,313</b>

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<b>ASSET ACQUISITIONS</b>	<b>40</b>	<b>40</b>	<b>40</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	405,290	436,795	<b>440,394</b>
Other operating expenses	75,850	89,870	<b>86,349</b>
Maintenance	5,086	5,876	<b>10,574</b>
Depreciation and amortisation	6,131	6,739	<b>6,131</b>
Grants and subsidies	774,384	774,916	<b>833,454</b>
Other expenses	8,718	8,691	<b>8,502</b>
<b>Total Expenses</b>	<b>1,275,459</b>	<b>1,322,887</b>	<b>1,385,404</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	27,842	30,125	<b>28,399</b>
Investment income	469	1,525	<b>478</b>
Grants and contributions	7,585	9,886	<b>9,891</b>
Other revenue	2,111	2,000	...
<b>Total Retained Revenue</b>	<b>38,007</b>	<b>43,536</b>	<b>38,768</b>
Gain/(loss) on disposal of non current assets	2,102	235	...
<b>NET COST OF SERVICES</b>	<b>1,235,350</b>	<b>1,279,116</b>	<b>1,346,636</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	380,520	406,953	<b>425,203</b>
Grants and subsidies	774,384	774,916	<b>833,454</b>
Other	91,654	108,892	<b>108,189</b>
<b>Total Payments</b>	<b>1,246,558</b>	<b>1,290,761</b>	<b>1,366,846</b>
<b>Receipts</b>			
Sale of goods and services	27,842	30,125	<b>28,399</b>
Interest	469	1,525	<b>478</b>
Other	11,696	18,749	<b>11,814</b>
<b>Total Receipts</b>	<b>40,007</b>	<b>50,399</b>	<b>40,691</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,206,551)</b>	<b>(1,240,362)</b>	<b>(1,326,155)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	3,500	1,633	...
Purchases of property, plant and equipment	(14,135)	(32,735)	<b>(36,763)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10,635)</b>	<b>(31,102)</b>	<b>(36,763)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,189,932	1,228,227	<b>1,299,468</b>
Capital appropriation	14,135	32,735	<b>36,763</b>
Cash reimbursements from the Consolidated Fund Entity	21,273	22,972	<b>22,137</b>
Cash transfers to Consolidated Fund	...	(5,747)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,225,340</b>	<b>1,278,187</b>	<b>1,358,368</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>8,154</b>	<b>6,723</b>	<b>(4,550)</b>
Opening Cash and Cash Equivalents	27,328	2,566	<b>9,289</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>35,482</b>	<b>9,289</b>	<b>4,739</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,235,350)	(1,279,116)	<b>(1,346,636)</b>
Non cash items added back	29,901	31,937	<b>32,317</b>
Change in operating assets and liabilities	(1,102)	6,817	<b>(11,836)</b>
<b>Net cash flow from operating activities</b>	<b>(1,206,551)</b>	<b>(1,240,362)</b>	<b>(1,326,155)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	35,482	9,289	<b>4,739</b>
Receivables	16,586	7,779	<b>8,620</b>
Inventories	292	309	<b>310</b>
Other	4	408	<b>407</b>
<b>Total Current Assets</b>	<b>52,364</b>	<b>17,785</b>	<b>14,076</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	312,768	347,697	<b>363,270</b>
Plant and equipment	25,888	20,837	<b>35,896</b>
<b>Total Non Current Assets</b>	<b>338,656</b>	<b>368,534</b>	<b>399,166</b>
<b>Total Assets</b>	<b>391,020</b>	<b>386,319</b>	<b>413,242</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	22,387	32,258	<b>21,258</b>
Provisions	31,490	29,158	<b>29,163</b>
Other	63	...	...
<b>Total Current Liabilities</b>	<b>53,940</b>	<b>61,416</b>	<b>50,421</b>
<b>Total Liabilities</b>	<b>53,940</b>	<b>61,416</b>	<b>50,421</b>
<b>NET ASSETS</b>	<b>337,080</b>	<b>324,903</b>	<b>362,821</b>
<b>EQUITY</b>			
Reserves	64,046	65,512	<b>65,512</b>
Accumulated funds	273,034	259,391	<b>297,309</b>
<b>TOTAL EQUITY</b>	<b>337,080</b>	<b>324,903</b>	<b>362,821</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**28.1 Community Resources and Relationships**

**28.1.1 Community Resources and Relationships**

Program Objective(s): To provide community resources and strengthen relationships that facilitate older people and people with disabilities to live independently. To improve access to mainstream services for older people, people with a disability and their carers and enhance attitudes and initiatives supporting inclusion and participation of older people, people with a disability and their carers in the community.

Program Description: Providing funding and delivering services that assist older people, people with a disability and their carers, to maximise their independence and participation in the community. Working in partnership with other agencies and communities to maximise participation by older people, people with a disability and their carers.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Senior card holders	no.	870,692	880,000	893,000	<b>910,000</b>
Calls to Seniors Information Call	no.	n.a.	42,000	43,000	<b>44,000</b>
<u>Average Staffing:</u>	EFT	64	70	147	<b>150</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	7,040	12,249	<b>12,495</b>
Other operating expenses	3,018	2,457	<b>2,558</b>
Maintenance	101	101	<b>200</b>
Depreciation and amortisation	40	71	<b>90</b>
Grants and subsidies			
Disability Services program	9,394	12,240	<b>12,370</b>
Home and Community Care program	7,020	1,911	<b>2,001</b>
Ageing program	121	4,811	<b>4,083</b>
Grants to agencies	...	434	<b>418</b>
Capital grants	46	247	...
<b>Total Expenses</b>	<b>26,780</b>	<b>34,521</b>	<b>34,215</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**28.1 Community Resources and Relationships**

**28.1.1 Community Resources and Relationships (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	97	<b>34</b>
Investment income	17	34	<b>12</b>
Grants and contributions	233	...	...
Other revenue	302	540	...

<b>Total Retained Revenue</b>	<b>552</b>	<b>671</b>	<b>46</b>
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<b>NET COST OF SERVICES</b>	<b>26,228</b>	<b>33,850</b>	<b>34,169</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>310</b>	<b>404</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**28.2 Prevention, Early Intervention and Basic Support**

**28.2.1 Prevention, Early Intervention and Basic Support**

Program Objective(s): To provide early intervention and basic support services that enable older people and people with a disability to remain in their own home environments.

Program Description: Delivery of intervention services, case management and therapy services, community access services, respite services and services which support older people, people with a disability and their carers to remain in their own home environments and the community.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Meals provided	thous	n.a.	3,444	3,788	<b>3,900</b>
Domestic assistance clients	no.	n.a.	45,812	56,164	<b>57,800</b>
People assisted by Local Support Co-ordinators	no.	n.a.	1,000	2,200	<b>2,600</b>
Entrants to Post School Services	no.	n.a.	487	531	<b>588</b>
<u>Average Staffing:</u>	EFT	1,254	1,280	1,553	<b>1,580</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	88,553	126,696	<b>127,930</b>
Other operating expenses	47,604	25,806	<b>28,366</b>
Maintenance	632	632	<b>1,200</b>
Depreciation and amortisation	1,273	1,167	<b>1,850</b>
Grants and subsidies			
Disability Services program	246,235	126,803	<b>129,719</b>
Community development	...	...	<b>137</b>
Home and Community Care program	207,088	246,883	<b>288,832</b>
Ageing program	3,122	478	<b>406</b>
Capital grants	1,179	2,552	...
Other expenses			
Expenses for child support and departmental residential care	713	...	...
<b>Total Expenses</b>	<b>596,399</b>	<b>531,017</b>	<b>578,440</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**28.2 Prevention, Early Intervention and Basic Support**

**28.2.1 Prevention, Early Intervention and Basic Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Residential client fees	100	...	...
Minor sales of goods and services	...	1,198	<b>577</b>
Investment income	273	584	<b>199</b>
Grants and contributions	3,842	9,886	<b>9,891</b>
Other revenue	1,500	620	...
<b>Total Retained Revenue</b>	<b>5,715</b>	<b>12,288</b>	<b>10,667</b>
Gain/(loss) on disposal of non current assets	1,053	...	...
<b>NET COST OF SERVICES</b>	<b>589,631</b>	<b>518,729</b>	<b>567,773</b>
<b>ASSET ACQUISITIONS</b>	<b>6,900</b>	<b>5,096</b>	<b>6,849</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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YOUTH**

**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**28.3 Higher Support Needs**

**28.3.1 Higher Support Needs**

Program Objective(s): To provide equitable and sustainable assistance to older people and people with a disability who have higher support needs to increase their opportunities to participate in community life.

Program Description: The purchase and provision of accommodation services, and intensive in-home support services such as personal care and home nursing, to people with a disability and who have higher support needs.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Clients in Departmental residential centres	no.	1,402	1,337	1,280	<b>1,076*</b>
Clients in Departmental group homes	no.	1,179	1,159	1,222	<b>1,396</b>
Number of group homes	no.	282	282	290	<b>309</b>
<u>Average Staffing:</u>	EFT	3,823	3,876	3,636	<b>3,662</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	309,697	297,850	<b>299,969</b>
Other operating expenses	25,228	61,607	<b>55,425</b>
Maintenance	4,353	5,143	<b>9,174</b>
Depreciation and amortisation	4,818	5,501	<b>4,191</b>
Grants and subsidies			
Disability Services program	160,608	298,234	<b>306,895</b>
Home and Community Care program	136,752	72,407	<b>86,594</b>
Ageing program	2,046	...	...
Capital grants	773	7,916	<b>1,999</b>
Other expenses			
Expenses for child support and departmental residential care	8,005	8,691	<b>8,502</b>
<b>Total Expenses</b>	<b>652,280</b>	<b>757,349</b>	<b>772,749</b>

\* The reduction of client numbers in 2004-05 relates to closure of large residential centres and relocation of individuals to more appropriate accommodation placements in the community.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**28 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**28.3 Higher Support Needs**

**28.3.1 Higher Support Needs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Residential client fees	26,380	27,628	<b>27,010</b>
Minor sales of goods and services	1,362	1,202	<b>778</b>
Investment income	179	907	<b>267</b>
Grants and contributions	3,510	...	...
Other revenue	309	840	...
<b>Total Retained Revenue</b>	<b>31,740</b>	<b>30,577</b>	<b>28,055</b>
Gain/(loss) on disposal of non current assets	1,049	235	...
<b>NET COST OF SERVICES</b>	<b>619,491</b>	<b>726,537</b>	<b>744,694</b>

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<b>ASSET ACQUISITIONS</b>	<b>7,235</b>	<b>27,329</b>	<b>29,510</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**29 HOME CARE SERVICE OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	153,342	154,267	<b>145,807</b>
Other operating expenses	19,378	29,129	<b>29,323</b>
Maintenance	426	404	<b>4</b>
Depreciation and amortisation	1,770	1,872	<b>1,800</b>
<b>Total Expenses</b>	<b>174,916</b>	<b>185,672</b>	<b>176,934</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	30,048	29,078	<b>29,780</b>
Investment income	800	920	<b>1,200</b>
Grants and contributions	144,220	152,024	<b>148,248</b>
Other revenue	280	741	<b>1,203</b>
<b>Total Retained Revenue</b>	<b>175,348</b>	<b>182,763</b>	<b>180,431</b>
<b>NET COST OF SERVICES</b>	<b>(432)</b>	<b>2,909</b>	<b>(3,497)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**29 HOME CARE SERVICE OF NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	152,579	157,070	<b>144,977</b>
Other	20,460	50,107	<b>34,668</b>
<b>Total Payments</b>	<b>173,039</b>	<b>207,177</b>	<b>179,645</b>
<b>Receipts</b>			
Sale of goods and services	29,642	29,710	<b>29,426</b>
Interest	800	920	<b>1,200</b>
Other	149,570	177,526	<b>154,531</b>
<b>Total Receipts</b>	<b>180,012</b>	<b>208,156</b>	<b>185,157</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>6,973</b>	<b>979</b>	<b>5,512</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	400	1,187	<b>900</b>
Purchases of property, plant and equipment	(3,000)	(3,000)	<b>(3,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,600)</b>	<b>(1,813)</b>	<b>(2,100)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,373</b>	<b>(834)</b>	<b>3,412</b>
Opening Cash and Cash Equivalents	5,768	13,954	<b>13,120</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,141</b>	<b>13,120</b>	<b>16,532</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	432	(2,909)	<b>3,497</b>
Non cash items added back	1,770	1,872	<b>1,800</b>
Change in operating assets and liabilities	4,771	2,016	<b>215</b>
<b>Net cash flow from operating activities</b>	<b>6,973</b>	<b>979</b>	<b>5,512</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**29 HOME CARE SERVICE OF NEW SOUTH WALES**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,141	13,120	<b>16,532</b>
Receivables	3,890	7,851	<b>7,851</b>
Other	5	2	<b>2</b>
<b>Total Current Assets</b>	<b>14,036</b>	<b>20,973</b>	<b>24,385</b>
<b>Non Current Assets -</b>			
Other financial assets	10,800	10,555	<b>14,185</b>
Property, plant and equipment -			
Land and building	1,266	1,075	<b>1,060</b>
Plant and equipment	6,791	6,106	<b>6,421</b>
<b>Total Non Current Assets</b>	<b>18,857</b>	<b>17,736</b>	<b>21,666</b>
<b>Total Assets</b>	<b>32,893</b>	<b>38,709</b>	<b>46,051</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,030	6,025	<b>6,605</b>
Provisions	8,365	9,400	<b>9,550</b>
Other	8,256	5,429	<b>4,814</b>
<b>Total Current Liabilities</b>	<b>17,651</b>	<b>20,854</b>	<b>20,969</b>
<b>Non Current Liabilities -</b>			
Provisions	9,198	16,911	<b>17,011</b>
<b>Total Non Current Liabilities</b>	<b>9,198</b>	<b>16,911</b>	<b>17,011</b>
<b>Total Liabilities</b>	<b>26,849</b>	<b>37,765</b>	<b>37,980</b>
<b>NET ASSETS</b>	<b>6,044</b>	<b>944</b>	<b>8,071</b>
<b>EQUITY</b>			
Reserves	5,589	6,285	<b>9,915</b>
Accumulated funds	455	(5,341)	<b>(1,844)</b>
<b>TOTAL EQUITY</b>	<b>6,044</b>	<b>944</b>	<b>8,071</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**29 HOME CARE SERVICE OF NEW SOUTH WALES**

**29.1 Home Care Service**

**29.1.1 Home Care Service**

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Total hours of service provided for the year	thous	4,310	4,052	4,189	<b>3,896*</b>
Domestic Assistance hours	%	45	46	45	<b>47</b>
Personal Care hours	%	39	38	38	<b>37</b>
Respite Care hours	%	13	13	13	<b>13</b>
Other Care hours	%	3	3	4	<b>3</b>
Total number of customers serviced per year	thous	57	55	56	<b>53</b>
Average hours per customer per year	no.	75	74	75	<b>73</b>
<u>Average Staffing:</u>	EFT	2,982	3,019	2,925	<b>2,773</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	153,342	154,267	<b>145,807</b>
Other operating expenses	19,378	29,129	<b>29,323</b>
Maintenance	426	404	<b>4</b>
Depreciation and amortisation	1,770	1,872	<b>1,800</b>
<b>Total Expenses</b>	<b>174,916</b>	<b>185,672</b>	<b>176,934</b>

\* Government funding for services under the HACC Program will rise by an estimated \$31.1 million in 2004-05. The funding is allocated to the Department of Ageing Disability and Home Care to maintain and purchase more HACC services. These services are provided by the Government's Home Care Service and non-government service providers. Hours of service provided through the Home Care Service could rise further if it successfully competes for a share of this additional funding.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**29 HOME CARE SERVICE OF NEW SOUTH WALES**

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**29.1 Home Care Service**

**29.1.1 Home Care Service (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	30,048	29,078	<b>29,780</b>
Investment income	800	920	<b>1,200</b>
Grants and contributions	144,220	152,024	<b>148,248</b>
Other revenue	280	741	<b>1,203</b>

<b>Total Retained Revenue</b>	<b>175,348</b>	<b>182,763</b>	<b>180,431</b>
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<b>NET COST OF SERVICES</b>	<b>(432)</b>	<b>2,909</b>	<b>(3,497)</b>
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<b>ASSET ACQUISITIONS</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,926	3,221	<b>3,495</b>
Other operating expenses	3,205	3,160	<b>3,831</b>
Maintenance	111	111	<b>113</b>
Depreciation and amortisation	210	210	<b>273</b>
Grants and subsidies	...	400	<b>568</b>
<b>Total Expenses</b>	<b>6,452</b>	<b>7,102</b>	<b>8,280</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	12	12	<b>18</b>
Grants and contributions	...	709	...
Other revenue	60	60	<b>60</b>
<b>Total Retained Revenue</b>	<b>72</b>	<b>781</b>	<b>78</b>
<b>NET COST OF SERVICES</b>	<b>6,380</b>	<b>6,321</b>	<b>8,202</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,765	3,087	<b>3,262</b>
Grants and subsidies	...	400	<b>568</b>
Other	3,568	3,521	<b>4,198</b>
<b>Total Payments</b>	<b>6,333</b>	<b>7,008</b>	<b>8,028</b>
<b>Receipts</b>			
Interest	12	12	<b>18</b>
Other	312	1,021	<b>312</b>
<b>Total Receipts</b>	<b>324</b>	<b>1,033</b>	<b>330</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,009)</b>	<b>(5,975)</b>	<b>(7,698)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(122)	(122)	<b>(177)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(122)</b>	<b>(122)</b>	<b>(177)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,060	6,060	<b>7,799</b>
Capital appropriation	122	122	<b>177</b>
Cash reimbursements from the Consolidated Fund Entity	126	128	<b>149</b>
Cash transfers to Consolidated Fund	...	(330)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,308</b>	<b>5,980</b>	<b>8,125</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>177</b>	<b>(117)</b>	<b>250</b>
Opening Cash and Cash Equivalents	460	836	<b>719</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>637</b>	<b>719</b>	<b>969</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,380)	(6,321)	<b>(8,202)</b>
Non cash items added back	371	388	<b>462</b>
Change in operating assets and liabilities	...	(42)	<b>42</b>
<b>Net cash flow from operating activities</b>	<b>(6,009)</b>	<b>(5,975)</b>	<b>(7,698)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	637	719	969
Receivables	176	166	166
Other	33	33	33
<b>Total Current Assets</b>	<b>846</b>	<b>918</b>	<b>1,168</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	608	...	...
Plant and equipment	28	556	460
<b>Total Non Current Assets</b>	<b>636</b>	<b>556</b>	<b>460</b>
<b>Total Assets</b>	<b>1,482</b>	<b>1,474</b>	<b>1,628</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	138	407	405
Provisions	259	212	268
<b>Total Current Liabilities</b>	<b>397</b>	<b>619</b>	<b>673</b>
<b>Non Current Liabilities -</b>			
Provisions	...	12	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>12</b>	<b>...</b>
<b>Total Liabilities</b>	<b>397</b>	<b>631</b>	<b>673</b>
<b>NET ASSETS</b>	<b>1,085</b>	<b>843</b>	<b>955</b>
<b>EQUITY</b>			
Accumulated funds	1,085	843	955
<b>TOTAL EQUITY</b>	<b>1,085</b>	<b>843</b>	<b>955</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

**30.1 Commission for Children and Young People**

**30.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and wellbeing of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the wellbeing of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Inquiries completed	no.	...	1	...	...
Employment screens completed	no.	15,000	22,000	43,645	<b>82,000</b>
Counsellor Accreditations granted	no.	8	21	41	<b>50</b>
Reports and guidelines published	no.	5	5	10	<b>8</b>
Training courses and seminars conducted	no.	12	18	14	<b>28</b>
Research projects completed	no.	3	3	2	<b>4</b>
<u>Average Staffing:</u>	EFT	34	35	43	<b>42</b>

2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,926	3,221	<b>3,495</b>
Other operating expenses	3,205	3,160	<b>3,831</b>
Maintenance	111	111	<b>113</b>
Depreciation and amortisation	210	210	<b>273</b>
Grants and subsidies			
Grants to organisations	...	400	<b>568</b>
<b>Total Expenses</b>	<b>6,452</b>	<b>7,102</b>	<b>8,280</b>



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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**BUSINESSLINK**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	...	82,663
Investment income	...	...	380
Grants and contributions	...	...	22,250
Other revenue	...	...	3,272
<b>Total Retained Revenue</b>	...	...	108,565
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	...	...	63,772
Other operating expenses	...	...	27,810
Depreciation and amortisation	...	...	9,219
Borrowing costs	...	...	2,113
<b>Total Expenses</b>	...	...	102,914
<b>SURPLUS/(DEFICIT)</b>	...	...	5,651

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**BUSINESSLINK**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	...	82,663
Interest	...	...	380
Other	...	...	42,724
<b>Total Receipts</b>	...	...	<b>125,767</b>
<b>Payments</b>			
Employee Related	...	...	63,772
Finance costs	...	...	2,051
Other	...	...	43,740
<b>Total Payments</b>	...	...	<b>109,563</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	...	<b>16,204</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	...	<b>(32,194)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...	<b>(32,194)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	31,306
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	...	<b>31,306</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	<b>15,316</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	<b>15,316</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	...	...	5,651
Non cash items added back	...	...	9,219
Change in operating assets and liabilities	...	...	1,334
<b>Net cash flow from operating activities</b>	...	...	<b>16,204</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**BUSINESSLINK**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	...	15,316
<b>Total Current Assets</b>	...	...	15,316
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	...	...	24,741
<b>Total Non Current Assets</b>	...	...	24,741
<b>Total Assets</b>	...	...	40,057
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	...	3,100
<b>Total Current Liabilities</b>	...	...	3,100
<b>Non Current Liabilities -</b>			
Interest bearing	...	...	31,306
<b>Total Non Current Liabilities</b>	...	...	31,306
<b>Total Liabilities</b>	...	...	34,406
<b>NET ASSETS</b>	...	...	5,651
<b>EQUITY</b>			
Accumulated funds	...	...	5,651
<b>TOTAL EQUITY</b>	...	...	5,651

# MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR ABORIGINAL AFFAIRS

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Education and Training</b>			
Total Expenses .....	8,446.3	9,163.5	8.5
Asset Acquisitions .....	440.1	447.2	1.6
<b>Office of the Board of Studies</b>			
Total Expenses .....	91.4	93.7	2.5
Asset Acquisitions .....	0.7	0.7	...
<b>Department of Aboriginal Affairs</b>			
Total Expenses .....	42.1	49.1	16.8
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Education and Training and Minister for Aboriginal Affairs</b>			
Total Expenses .....	<b>8,579.8</b>	<b>9,306.3</b>	<b>8.5</b>
Asset Acquisitions .....	<b>440.8</b>	<b>447.9</b>	<b>1.6</b>

The 2004-05 Budget for the Department of Education and Training fully funds the recent 12 percent pay rise awarded to teachers by the Industrial Relations Commission.

The Commission awarded teachers pay rises of 5.5 percent from 1 January 2004, 3 percent from 1 July 2004 and 3.5 percent from 1 January 2005. The cost of the teachers' pay rise is \$590 million in 2004-05, with the full \$696 million annual cost of the 12 percent rise incorporated in the Budget in 2005-06.

The Department's 2003-04 Budget contained \$56 million in anticipation of a pay rise for school and TAFE teachers from 1 January 2004. As a result, the enhancement to the Department's 2004-05 Budget to fully fund the pay rise in the coming year is \$534 million.

On the advice of the Auditor-General, funds processed through school bank accounts are now included in the Department's financial statements. This has the effect of increasing the Department's expenses and, by a matching amount, its revenues.

To allow fair comparison of expenditure between this year and 2004-05, the 2003-04 budget figures for the Department have been increased by the value of funds that passed through school bank accounts this year. Departmental expenses are \$287 million higher, as are departmental revenues. In 2004-05 departmental expenses and revenues are \$293 million higher with the school bank account transactions included. If this adjustment to the 2003-04 Budget was not made, it would appear that funding for the Department had risen substantially more in 2004-05 than is actually the case. In addition, necessary adjustments have been made to the program financial statement information.

## **DEPARTMENT OF EDUCATION AND TRAINING**

The Department of Education and Training is responsible for the provision of high quality public school education and vocational education and training services through an extensive network of government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non-government schools and funds specialist training, employment and youth programs.

The Department has recently undergone a substantial restructure, which has resulted in the establishment of ten regional offices and 43 School Education Areas. Under the new structure, administrative processes have been streamlined to enable more efficient service delivery.

The key priorities in education and training for 2004-05 are to:

- ◆ ensure all children get the best possible start in school through initiatives such as the reduction in class sizes, the building of new public pre-schools, comprehensive early literacy and numeracy initiatives, and Australia's most comprehensive testing program;
- ◆ support the provision of high quality teaching across the State through the development of professional teaching standards, significant enhancements to school-based professional development, increases in teacher salaries and other initiatives to attract and retain teachers;
- ◆ enhance the place of schools as safe and productive learning environments, through more effective management of student behaviour and discipline and school security initiatives;
- ◆ further improve technology based learning through investment in professional development, and improvements in systems and the information and communications technology infrastructure of schools and TAFE NSW campuses;

- ◆ target resources to students and communities with education and training outcomes below the State average. This includes funding specific programs as well as major initiatives such as the class size reduction program to target the most disadvantaged communities;
- ◆ continue to improve the amenity of government schools and TAFE NSW campuses through new capital works and maintenance; and
- ◆ improve student retention and attainment within schools and continue to improve outcomes in vocational education and training and other post-school pathways.

## **SCHOOL EDUCATION SERVICES**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department provides education services to all school students in New South Wales. For public school students, these encompass core, equity and strategic education services for pre-school, primary and secondary education. These services reflect general education provision, as well as services which address a range of identified equity groups.

Expenses on government pre-school, primary and secondary education programs are estimated at \$6.9 billion in 2004-05, an increase of \$571 million on the 2003-04 Budget.

The Non-Government School Assistance Program will provide financial support of \$660 million in 2004-05 to non-government schools.

### **2003-04 Budget Enhancements**

The Department's 2003-04 Budget included additional funding for a range of government initiatives, focussing on reducing class sizes in the early years of schooling, improving quality teaching through the provision of increased funding for teacher professional development and creating new suspension centres to expand support options for students with disruptive behaviour.

### ***Class Size Reductions in the Early Years of Schooling***

New funding of \$329 million over four years was provided from 2003-04 for the class size reduction program. This is part of an ongoing program that will see increased funding in future years. This initiative is being delivered in stages, commencing in 2004 with the reduction in Kindergarten class sizes for students enrolled in priority schools. More than 420 NSW primary schools have benefited from the allocation of 181 new teaching positions, so that Kindergarten classes in these schools can be reduced to a statewide average of 20 students.

In 2004, this initiative delivered 74 new primary classrooms to 30 schools and refurbished demountables in an additional five schools.

### ***Enhanced Teacher Professional Development***

This initiative involves funding of \$144 million being provided over four years to significantly enhance teacher professional development. Over \$16.5 million has been provided to government schools in Term 1 2004 under the Professional Learning Policy for Schools. A similar level of funding will be allocated in Term 3 2004. Schools have also been provided with the policy framework and associated accountability requirements for the administration of these funds.

A further \$3 million per annum is being provided to target a range of professional learning purposes to meet specific needs of teachers or groups of teachers.

### ***New Suspension Centres***

Additional funding of \$8 million over four years is being spent on the establishment of 20 new suspension centres, to provide a wider range of support options for students with disruptive behaviour.

In 2004, funding is being provided to those regions where new suspension centres will be piloted, to commence the development and implementation of suspension centre programs. These funds are being used for appropriately trained teaching and support staff and associated materials.

## **STRATEGIC DIRECTIONS**

The Department of Education and Training implements the strategic directions outlined in the plan for NSW public schools. This plan reflects the NSW Government's commitment to public education and training.

The Department's 2004-05 Budget provides resources for initiatives which support existing services, strengthen the provision of public education and achieve the best outcomes for all students.

## **Class Size Reductions**

The first three years of schooling are critical in laying the foundations for success at school. The Government has made a major commitment to significantly reduce class sizes from Kindergarten to Year 2. The investment in class size reduction will include \$107 million for additional classrooms as well as \$373 million in funding for additional teachers over the next four years.

By 2007, class sizes will be reduced to a statewide average of 20 in Kindergarten, 22 in Year 1 and 24 in Year 2. Class size reductions began in 2004 in priority schools.

## **Pre-schools**

For many students, public pre-schools underpin a successful transition to school which in turn supports later learning. The quality of early learning is being supported through the establishment of 21 new public pre-schools by 2005. This initiative will bring to 100 the total number of public pre-schools statewide.

## **Literacy and Numeracy**

Over the next four years over \$500 million will be allocated to the Department's Literacy and Numeracy Strategy. Since 1995, over \$1.3 billion has been allocated to improve literacy and numeracy outcomes.

Literacy and numeracy programs such as *Reading Recovery* and *Count Me in Too* will continue to provide essential support in the early years of schooling to ensure all students have sufficient basic skills to underpin success in later years. Programs such as the online discussion of books through *Book Raps* will be expanded across the State through the availability of expanded network bandwidth.

New South Wales has Australia's most rigorous program of assessment which carefully monitors the progress of each student through each stage of schooling from the Basic Skills Test in Year 3 to the Higher School Certificate in Year 12. This program is being further enhanced through computer skills testing in Year 6.

The success of the Department's programs is evident in the State's strong performance in national and international assessments of literacy and numeracy standards.

## **Quality Teaching**

A number of initiatives are focused on ensuring that NSW schools have the highest teaching standards in Australia. Over the next four years, over \$250 million will be allocated specifically to initiatives which enhance the quality and availability of teaching, including increased support for teacher professional development.

The Budget fully funds the 12 percent teacher salary increases awarded by the Industrial Relations Commission. These increases comprise 5.5 percent from 1 January 2004, 3 percent from 1 July 2004 and a further 3.5 percent from 1 January 2005. This maintains NSW teachers as the best paid teachers in Australia. The total annual cost of the 12 percent salary increase will be \$696 million.

A significant priority will be the development of professional teacher standards, including the establishment of a NSW Institute of Teachers.

Isolated and hard-to-staff schools will continue to benefit from initiatives introduced to attract and retain teachers, such as teaching scholarships and rental subsidies.

## **Priority Schools Programs Supporting Disadvantaged Communities**

The Government is committed to providing the opportunity for all students to develop the knowledge, skills, understanding and values they need for a productive and rewarding life.

The Government will continue its significant commitment to providing additional support for schools to overcome high levels of disadvantage within their communities, through a range of Priority Schools Funding Programs.

## **Behaviour and Discipline**

Over the next four years, over \$58 million will be allocated to improving the range of placement and support options for disruptive students. Eight new behaviour schools and seven new tutorial centres will be established by 2007. This will bring the total number of behaviour schools to 35 and tutorial centres to 40. Additional specialist teacher positions will be established to assist schools to manage difficult students.

## **School Security**

The safety of staff, students and school property will be improved through the provision of security patrols, security fencing and new and upgraded security alarms being provided to at-risk schools.

## **Technology**

New South Wales leads Australia in investment in information and communications technology for schools. The next four years will see recurrent funding of over \$795 million for technology initiatives, which include:

- ◆ \$544.4 million for the continuing Computers in Schools program. This includes the provision of new computers, internet services and technology support in schools;
- ◆ \$156.6 million for the network bandwidth initiative. Under this initiative, bandwidth is progressively being upgraded in schools and TAFE NSW colleges, using available technology including Government owned infrastructure and a range of telecommunication carriers;
- ◆ \$77.5 million for e-learning accounts for staff and students in schools and TAFE. This project is providing e-mail accounts to teachers and students, filtered access to the internet, discussion forums and web hosting facilities to all schools and colleges. Remote access will also be available from locations such as home or libraries; and
- ◆ \$16.7 million for Technology in Learning and Teacher Training. This program is continuing to provide teacher training in schools in the use of the latest computer technology.

## **Quality Learning Environments**

The Government will continue its significant investment in the expansion and upgrading of school accommodation, through the four year \$1.2 billion Schools Improvement Package. Expenditure of \$184 million will be incurred in 2004-05 to maintain school learning environments.

## **2004-05 BUDGET**

### **Total Expenses**

#### **Schools**

Total expenses on school education services for 2004-05 are estimated at \$6.9 billion. This represents an increase of \$571 million, or 9 percent on last year's budget.

Key initiatives include:

- ◆ \$500 million over four years for the State Literacy and Numeracy Plan;
- ◆ \$373 million over four years to progressively reduce class sizes in government schools for students enrolled in Kindergarten to Year 2;
- ◆ \$250 million over four years, to improve the quality of teaching in government schools, ensure an adequate supply of teachers in key learning areas and enhance teacher professional development;
- ◆ \$795 million over four years for technology initiatives, including \$156.6 million for upgrading bandwidth in schools and TAFE NSW colleges. In addition, \$77.5 million will be provided for the provision of e-mail and a range of other e-services for students and teachers in government schools and TAFE NSW. \$544.4 million will be provided for the continuing Computers in Schools program;
- ◆ \$295 million in 2004-05 for global allocations to government schools. This funding includes over \$10 million per annum for the Government initiative introduced in 2002-03, to increase global allocations to government schools which have specific needs in meeting service delivery requirements at the local level; and
- ◆ \$58 million over four years to continue to provide a wider range of placement and support options for students with disruptive behaviour, including \$11.9 million for the establishment of 20 new suspension centres.

## **Asset Acquisitions**

### **Schools**

Capital funding for school education provides for the construction of new and replacement schools, construction of additional facilities at existing schools and the upgrading of buildings to modern standards. The cost of sites for new schools, furniture and equipment and major information and communications technology projects are also funded under this program.

More than \$364 million is to be spent on the construction and enhancement of school facilities. This is part of the four year \$1.2 billion Schools Improvement package, which will not only provide for a significant upgrade of school accommodation, but will also provide for a major expansion of internet services for staff and students.

This year's program provides for:

- ◆ the commencement of new schools at Ashtonfield and Hamlyn Terrace;
- ◆ the commencement of 32 major new projects including the upgrading of facilities at Canley Vale, Kiama, Milton and Muswellbrook South;
- ◆ the continuation of the \$107 million program over four years for the provision of accommodation at schools to meet the Government's commitment to lower class sizes; and
- ◆ the completion of new pre-school accommodation at a number of existing schools at a cost of more than \$14 million in 2004-05.

Work will continue on more than 60 projects commenced in previous years, including the second stage of the new high school at Banora Point as well as staged works at Denistone East, James Ruse (Carlingford), Jindabyne, Mullumbimby and Westfields Sports High School (Fairfield West). Work will also continue on the redevelopment of the Brisbane Water Secondary College, Tuggerah Lakes Secondary College and Callaghan College.

Six of the 60 continuing projects are being undertaken as part of the Revitalisation of Inner Sydney Schools program. These include the redevelopment of facilities for Alexandria Park Community School, Rose Bay Secondary College, and the Sydney Secondary College campuses at Balmain, Blackwattle Bay and Leichhardt. In 2004-05, \$20 million will be spent on these projects.

Work will continue on the \$96 million project to increase the capacity of the communications network to support online learning and teaching programs in schools and TAFE colleges. The Government's aim is to provide internet services and products to all staff and students, including e-mail accounts. Other information technology related projects costing \$40 million over three years will be commenced.

In addition to the above projects, there are schools being constructed under a separate funding arrangement with the private sector. In 2003-04, primary schools were opened at Sherwood Ridge, Kellyville Ridge, Dapto and the special school at Tallowood. Work is continuing on the secondary schools at Glenwood and Horningsea Park and the primary schools at Rouse Hill, Shell Cove and Woongarra. \$58 million will be expended in 2004-05 on these projects.

## **TAFE AND RELATED SERVICES**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant technological change in business, industry and government enterprises. TAFE NSW has an on-going commitment to ensure programs and services respond to industry and community needs. TAFE NSW is also committed to improving access to education and training through the provision of more flexible delivery options, including workplace learning and online learning.

TAFE NSW is facing increasing demand for its programs and services. The changing skill requirements resulting from the need for NSW businesses to be competitive in the global economy and emerging skill needs of industries such as biotechnology are increasing the demands on TAFE NSW to provide relevant programs to support these developments.

TAFE NSW assists with the economic development of regional communities. The development of an appropriately skilled workforce in regional areas is essential if these areas are to attract and retain industry.

Following the introduction of the Australian Recognition Framework in 1996, TAFE NSW Institutes gained Registered Training Organisation (RTO) and quality endorsement status. In 2001 State and Commonwealth Ministers introduced the Australian Quality Training Framework (AQTF). All TAFE NSW Institutes comply with AQTF requirements. In addition, all TAFE Institutes have achieved certification under the internationally recognised quality improvement framework ISO 9001:2000 that focuses on process improvement to meet customer requirements.

TAFE NSW status as a Delegated Registration and Accreditation Authority under the AQTF has been extended to 2008. This prestigious status gives TAFE NSW the authority to accredit and register its own courses.

In addition to TAFE NSW, vocational education and training is also provided through a range of industry related training programs, projects and strategies, including industry training work placement and apprenticeship programs and adult and community education programs. These programs maximise opportunities for people with specific education, training and employment needs such as Aboriginal Community programs, the Community Languages Schools program and Links to Learning program for young people.

## **STRATEGIC DIRECTIONS**

The TAFE NSW strategic directions for 2002–2004 are to:

- ◆ grow the business of TAFE NSW for our customers;
- ◆ drive the integration of skill formation in social and economic development;
- ◆ empower TAFE students and teachers to excel;
- ◆ innovate to improve TAFE products and services; and
- ◆ be acclaimed for quality.

## **2004-05 BUDGET**

### **Total Expenses**

#### ***TAFE and related services***

Total expenses in 2004-05 on TAFE NSW and related services are estimated at \$1.6 billion, an increase of \$72 million or 4.7 percent on the 2003-04 Budget.

Major activities to be undertaken by TAFE NSW during 2004-05 include:

- ◆ enhancing the opportunities for school students to undertake part of their studies in TAFE colleges providing a wider and enriched curriculum for these students and advanced standing in TAFE accredited programs;
- ◆ meeting the increased demand for apprentice and trainee places in TAFE programs to provide a skilled workforce for New South Wales and assist the State maintain its competitive edge;

- ◆ continuing the successful programs to increase participation rates of Aboriginal and Torres Straight Islanders and other disadvantaged peoples from our diverse ethnic community in technical and further education;
- ◆ improving literacy rates among disadvantaged groups through Access programs that are responsive to their needs;
- ◆ working with the business community to provide up-to-date, innovative and relevant training programs that meet their needs for a literate and skilled workforce; and
- ◆ continuing the development of online learning programs to provide a flexible learning environment across New South Wales that will be of particular benefit for country and other distance education students.

## **Asset Acquisitions**

### ***TAFE and related services***

The TAFE NSW asset acquisition program for 2004-05 is \$80 million. This program provides for the commencement of 13 new major projects in 2004-05, including facilities at Armidale, Enmore, Glendale, Mount Druitt, Orange, Padstow and Wauchope.

The program includes the continuation of 20 major projects commenced in previous years at an estimated total cost of roundly \$130 million. These projects include the construction of a multi-storey building at the Ultimo campus of TAFE NSW Sydney Institute at an estimated total cost of more than \$26 million. Other major works continuing in 2004-05 include projects at Armidale, Blue Mountains, Grafton, Meadowbank, Mudgee, Shellharbour and Wollongong.

## **OFFICE OF THE BOARD OF STUDIES**

The Office of the Board of Studies provides professional and administrative support to the Minister for Education and Training and the Board of Studies for their respective functions under the *Education Act 1990*. This includes the development of syllabuses and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-government schools, the administration of the home schooling program and the development and conduct of the School Certificate, Higher School Certificate (HSC) examinations and Computing Skills Assessment for Year 10 students. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (NSW) and the Aboriginal Education Consultative Group.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2003-04 the Office's key activities involved:

- ◆ developing, releasing and supporting revised Years 7-10 syllabuses;
- ◆ developing and trialling Computing Skills Assessment for Year 10 students;
- ◆ statewide testing as part of the standards referenced 2003 School Certificate and Higher School Certificate;
- ◆ continuing the HSC Advice Line; and
- ◆ enhancing the range of online information services available for schools, teachers, students and parents.

### **Revised Years 7 to 10 Syllabuses**

In 2001, the Board and Office began the review and redevelopment of all Years 7-10 syllabuses leading to the distribution of 42 revised syllabuses during 2003. The Government allocated over \$27 million to the Office and the Department of Education and Training for the revision and implementation of Years 7-10 syllabuses within a standards framework.

With the development and release of the new Years 7-10 syllabuses in 2003, the Board and Office completed the development of a standards based continuum of learning for students from Kindergarten to Year 12.

### **Computing Skills Assessment for Year 10 Students**

A total of \$3.9 million in recurrent and capital funds from 2001-02 to 2004-05 (\$1.1 million in 2003-04) was allocated for the introduction of a statewide external Computing Skills Assessment for all Year 10 students to determine their level of computing competency as an addition to the statewide 'standards based' testing already established in 1998 for the new School Certificate.

The Computing Skills Assessment for Year 10 students was trialled by 1,500 students across 20 government and non-government schools in 2001. The trial was extended to over 7,500 students in 160 schools during 2002. The trial was further extended in 2003 resulting in the participation of over 55,000 students from 595 government and non-government schools. In September 2003, the Government amended the *Education Act 1990* to provide for a mandatory Computing Skills School Certificate test from 2006.

## **Vocational Education and Training**

The Office of the Board of Studies has been allocated \$1.1 million from 2002-03 to 2005-06 to support the maintenance and revision of existing Vocational Education and Training frameworks and the development of new frameworks. During 2003-04, \$0.3 million was provided to develop a new framework for Primary Industries for release in 2003 and to support new framework development and revisions to the Construction and Engineering and Entertainment frameworks for release in 2004. Development on revised Information Technology and Metal and Engineering frameworks will be finalised during 2004-05 to enable their release in 2005.

## **Information and Communications Technology**

The Office of the Board of Studies was allocated \$0.5 million in 2003-04 to support the review, development and small scale trialling of online testing for appropriate HSC and School Certificate courses.

## **STRATEGIC DIRECTIONS**

### **Syllabus Development and Support**

During 2004 the Office is engaged in the delivery of an unprecedented program of professional support and briefings for school systems and government and non-government school teachers in metropolitan and rural centres across New South Wales in support of the recently completed revision of the Years 7-10 curriculum.

### **Registration and Accreditation**

The Office of the Board of Studies is the regulator of non-government schools in New South Wales. In October 2000, the Government commissioned an independent Review of Non-Government Schools in New South Wales conducted by Mr Warren Grimshaw, AM. The first report of the Grimshaw Review was released in April 2002 and included recommendations to enhance school registration, accreditation, administrative structures, school reporting and the planning of new schools. In March 2004, the Government amended the *Education Act 1990* for the enhanced registration requirements for non-government schools. To support the Office's increased regulatory responsibilities an additional \$1 million will be spent annually from 2004-05 onwards.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are estimated at \$93.7 million. Key expenditure initiatives in 2004-05 include:

- ◆ support for the Kindergarten to Year 12 curriculum: the Office will be provided with \$0.6 million to support schools following the distribution of revised Years 7 to 10 syllabuses in 2003;
- ◆ Computing Skills Assessment for Year 10 students and online testing: \$0.6 million to further develop and trial the assessment of the computing skills of Year 10 students including the development and trialling of online testing; and
- ◆ enhanced registration requirements for non-government schools: \$0.7 million for increased regulatory responsibilities in 2004-05 arising from the Grimshaw Review.

### **Asset Acquisitions**

The further development of computer systems to support the Computing Skills Assessment test for Year 10 students and the Non-Government Schools Registration and Accreditation program will involve expenditure of \$0.7 million in 2004-05.

## **DEPARTMENT OF ABORIGINAL AFFAIRS**

The Department, through the partnership between the Government and the Aboriginal people of New South Wales, is the lead agency for positive change and achievements in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Aboriginal Communities Development Program (ACDP) was established to raise the health and living standards of 22 selected priority Aboriginal communities that have major environmental health needs. The program began in 1998-99 with an original budget of \$200 million over seven years. The ACDP is now a ten year, \$228 million program, with completion currently expected in 2007-08. Additionally, the ACDP is escalated on an annual basis. The Department works closely with the Aboriginal Housing Office in determining the housing strategy within this program. During 2003-04 expenditure on the ACDP is expected to be on budget (\$33.5 million).

In 2003-04, the Department continued with development of the Aboriginal Community Partnerships project. The project aims to give Aboriginal communities greater control over the planning, design and delivery of Government services. Project offices have also been established in Gosford, Narooma and Menindee.

## STRATEGIC DIRECTIONS

The Department has ongoing commitments to key initiatives for achieving social, economic and cultural independence for Aboriginal People in New South Wales. These include the continued development of the Aboriginal Affairs Plan, *Two Ways Together, Partnerships: A New Way of Doing Business with Aboriginal People*, a whole-of-government approach to achieving improved outcomes for Aboriginal people across a range of priority areas.

To support this approach a *Two Ways Together Package* has been approved. This is a four year, \$40 million multi-agency response to the Aboriginal Affairs Plan priorities. Projects will target five Government priority areas: improving year 3 and year 5 literacy and numeracy; improving school retention rates; reducing otitis media (middle ear infection); increasing Aboriginal employment and improving living conditions.

The Department also continues to work closely with the New South Wales Aboriginal Land Council, to improve the efficiency and effectiveness of the Aboriginal Land Council system.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses for 2004-05 are \$49.1 million, an increase of \$7 million on 2003-04. This increase is primarily due to a scheduled increase in ACDP expenditure. The major expense is \$40.5 million for the ACDP of which \$15 million will be directed through the Aboriginal Housing Office to procure housing in accordance with the *Aboriginal Housing Act 1998*.

In 2004-05, additional funds of \$1.7 million will be provided under the *Two Ways Together Package* to enhance ACDP projects including, \$1.2 million for the Housing for Health project and \$0.5 million for Water & Sewerage Operation and Maintenance Programs.

### **Asset Acquisitions**

Capital expenditure is budgeted at \$39,000 for 2004-05 for the upgrading of computer software and office equipment.

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,891,896	6,119,600	<b>6,580,847</b>
Other operating expenses	1,185,817	1,204,358	<b>1,206,181</b>
Maintenance	247,647	247,647	<b>219,403</b>
Depreciation and amortisation	329,582	274,044	<b>281,566</b>
Grants and subsidies	786,239	829,651	<b>866,605</b>
Borrowing costs	5,078	5,127	<b>8,940</b>
<b>Total Expenses</b>	<b>8,446,259</b>	<b>8,680,427</b>	<b>9,163,542</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	253,851	281,554	<b>293,284</b>
Investment income	20,540	19,740	<b>20,951</b>
Grants and contributions	292,739	299,706	<b>297,582</b>
Other revenue	10,280	14,680	<b>13,821</b>
<b>Total Retained Revenue</b>	<b>577,410</b>	<b>615,680</b>	<b>625,638</b>
Gain/(loss) on disposal of non current assets	...	(2,710)	...
<b>NET COST OF SERVICES</b>	<b>7,868,849</b>	<b>8,067,457</b>	<b>8,537,904</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,398,505	5,732,942	<b>6,165,913</b>
Grants and subsidies	785,639	829,051	<b>866,005</b>
Finance costs	5,078	5,127	<b>8,940</b>
Other	1,684,968	1,681,809	<b>1,648,045</b>
<b>Total Payments</b>	<b>7,874,190</b>	<b>8,248,929</b>	<b>8,688,903</b>
<b>Receipts</b>			
Sale of goods and services	253,851	281,454	<b>293,284</b>
Interest	20,540	21,070	<b>20,951</b>
Other	551,872	542,495	<b>533,154</b>
<b>Total Receipts</b>	<b>826,263</b>	<b>845,019</b>	<b>847,389</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,047,927)</b>	<b>(7,403,910)</b>	<b>(7,841,514)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	33,602	33,912	<b>86,270</b>
Proceeds from sale of investments	...	29	<b>29</b>
Purchases of property, plant and equipment	(405,750)	(403,570)	<b>(389,430)</b>
Purchases of investments	...	(14)	<b>(29)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(372,148)</b>	<b>(369,643)</b>	<b>(303,160)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	45,000	45,000	<b>5,000</b>
Repayment of borrowings and advances	(15,000)	(14,341)	<b>(58,639)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>30,000</b>	<b>30,659</b>	<b>(53,639)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,831,745	7,038,184	<b>7,549,852</b>
Capital appropriation	357,148	348,148	<b>351,052</b>
Cash reimbursements from the Consolidated Fund Entity	244,167	266,158	<b>302,840</b>
Cash transfers to Consolidated Fund	...	(20,258)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,433,060</b>	<b>7,632,232</b>	<b>8,203,744</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>42,985</b>	<b>(110,662)</b>	<b>5,431</b>
Opening Cash and Cash Equivalents	209,142	514,392	<b>403,730</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>252,127</b>	<b>403,730</b>	<b>409,161</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,868,849)	(8,067,457)	<b>(8,537,904)</b>
Non cash items added back	795,493	772,199	<b>749,464</b>
Change in operating assets and liabilities	25,429	(108,652)	<b>(53,074)</b>
<b>Net cash flow from operating activities</b>	<b>(7,047,927)</b>	<b>(7,403,910)</b>	<b>(7,841,514)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	252,127	403,730	<b>409,161</b>
Receivables	110,716	58,778	<b>58,888</b>
Other financial assets	8	18	<b>18</b>
Other	3,701	2,313	<b>2,313</b>
<b>Total Current Assets</b>	<b>366,552</b>	<b>464,839</b>	<b>470,380</b>
<b>Non Current Assets -</b>			
Receivables	...	3,645	<b>3,645</b>
Other financial assets	530	410	<b>410</b>
Property, plant and equipment - Land and building	14,957,984	15,025,760	<b>15,106,578</b>
Plant and equipment	181,280	139,710	<b>138,280</b>
<b>Total Non Current Assets</b>	<b>15,139,794</b>	<b>15,169,525</b>	<b>15,248,913</b>
<b>Total Assets</b>	<b>15,506,346</b>	<b>15,634,364</b>	<b>15,719,293</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	261,353	173,808	<b>114,194</b>
Interest bearing	50,000	57,663	<b>27,951</b>
Provisions	70,361	83,778	<b>83,778</b>
Other	32,412	28,418	<b>28,418</b>
<b>Total Current Liabilities</b>	<b>414,126</b>	<b>343,667</b>	<b>254,341</b>
<b>Non Current Liabilities -</b>			
Interest bearing	62,318	49,211	<b>83,078</b>
Provisions	46,620	125,148	<b>131,798</b>
Other	8,149	6,290	<b>6,290</b>
<b>Total Non Current Liabilities</b>	<b>117,087</b>	<b>180,649</b>	<b>221,166</b>
<b>Total Liabilities</b>	<b>531,213</b>	<b>524,316</b>	<b>475,507</b>
<b>NET ASSETS</b>	<b>14,975,133</b>	<b>15,110,048</b>	<b>15,243,786</b>
<b>EQUITY</b>			
Reserves	3,206,311	3,149,440	<b>3,149,440</b>
Accumulated funds	11,768,822	11,960,608	<b>12,094,346</b>
<b>TOTAL EQUITY</b>	<b>14,975,133</b>	<b>15,110,048</b>	<b>15,243,786</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.1 Pre-School and Primary Education Services**

**31.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To develop foundation skills in literacy, numeracy, personal and social development and prepare students for primary school.

Program Description: Curriculum delivery in key learning areas through programs in basic literacy and numeracy, personal and social development. Provision of student welfare and suitably staffed, equipped and constructed government pre-schools.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs</u> :					
Pre-school students	no.	2,290	2,293	2,293	<b>2,393</b>
Pre-school classes	no.	111	112	112	<b>133</b>
<u>Average Staffing</u> :	EFT	269	273	270	<b>312</b>

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2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	16,369	16,510	<b>19,502</b>
Other operating expenses	2,418	2,391	<b>2,448</b>
Maintenance	498	498	<b>446</b>
Depreciation and amortisation	511	396	<b>417</b>
<b>Total Expenses</b>	<b>19,796</b>	<b>19,795</b>	<b>22,813</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

---

**31.1 Pre-School and Primary Education Services**

**31.1.1 Pre-School Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Commissions	5	5	5
Fees for services	5	5	6
Pre-school fees	360	360	367
Investment income	65	62	74
Grants and contributions	1,046	1,046	1,199

<b>Total Retained Revenue</b>	<b>1,481</b>	<b>1,478</b>	<b>1,651</b>
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<b>NET COST OF SERVICES</b>	<b>18,315</b>	<b>18,317</b>	<b>21,162</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>2,650</b>	<b>14,150</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.1 Pre-School and Primary Education Services**

**31.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve personal and social development skills and student learning outcomes for literacy and numeracy. Prepare students for secondary education.

Program Description: Teaching curriculum in key learning areas to students in Kindergarten to Year 6. Provision of targeted programs and activities to promote improved participation, access, educational outcomes, equity and student welfare. Provision of suitably staffed, equipped and constructed government schools. Monitoring of student progress through comprehensive testing. Assistance to families in meeting costs of students attending school.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	825	748	755	<b>751</b>
Aboriginal students	no.	20,000	21,698	21,627	<b>21,428</b>
Students of non-English speaking background at government schools	no.	108,612	111,254	114,470	<b>117,332</b>
Students receiving support through the English as a Second Language program	no.	63,327	66,074	68,700	<b>68,300</b>
Total students in support classes and special schools	no.	6,600	6,968	7,165	<b>7,165</b>
Students in government schools receiving special education support in integrated settings	no.	11,060	14,374	16,753	<b>17,591</b>
Students in Early Intervention programs	no.	1,730	1,910	2,336	<b>2,336</b>
Students attending Priority Schools Funding Program Schools	no.	102,547	101,146	98,347	<b>97,342</b>
Students	no.	452,599	449,734	444,152	<b>440,980</b>
<u>Average Staffing:</u>	EFT	35,128	35,638	36,016	<b>36,137</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.1 Pre-School and Primary Education Services**

**31.1.2 Primary Education Services in Government Schools (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,478,411	2,578,134	<b>2,810,291</b>
Other operating expenses	471,102	469,734	<b>483,539</b>
Maintenance	105,793	105,793	<b>92,075</b>
Depreciation and amortisation	121,344	94,507	<b>99,091</b>
Grants and subsidies			
Conveyance of school children	29,707	31,638	<b>32,313</b>
Recurrent grants to non-profit organisations	1,609	2,866	<b>1,567</b>
Grants to agencies	...	37	...
Contribution to Teacher Housing Authority	1,117	1,117	<b>914</b>
Back to School Allowance	22,503	22,503	<b>22,173</b>
Teacher Housing Authority - capital payment for School Education owned buildings	117	117	<b>117</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	1,258	805	<b>4,818</b>
<b>Total Expenses</b>	<b>3,232,961</b>	<b>3,307,251</b>	<b>3,546,898</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

---

**31.1 Pre-School and Primary Education Services**

**31.1.2 Primary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	350	350	<b>357</b>
Commissions	571	571	<b>587</b>
Miscellaneous services	1,073	1,698	<b>2,808</b>
Publication sales	4,330	4,757	<b>3,823</b>
Fees for services	627	627	<b>700</b>
Correspondence school fees	2	2	<b>6</b>
Overseas student fees	5,045	10,112	<b>9,551</b>
School generated revenue from canteen sales	7,688	7,688	<b>7,916</b>
Minor sales of goods and services	...	274	<b>...</b>
Investment income	8,621	8,214	<b>8,865</b>
Grants and contributions	137,582	139,370	<b>140,316</b>
Other revenue	4,008	4,708	<b>5,437</b>
<b>Total Retained Revenue</b>	<b>169,897</b>	<b>178,371</b>	<b>180,366</b>
Gain/(loss) on disposal of non current assets	...	1,900	...
<b>NET COST OF SERVICES</b>	<b>3,063,064</b>	<b>3,126,980</b>	<b>3,366,532</b>
<b>ASSET ACQUISITIONS</b>	<b>160,591</b>	<b>153,795</b>	<b>169,616</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.2 Secondary Education Services**

**31.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To build on and extend skills learnt in primary school. To provide students with the social and intellectual skills necessary to participate fully in work, TAFE, university or further learning. To improve participation, access, educational outcomes and equity.

Program Description: Delivery of education from Years 7 to 12 in the key learning areas and student welfare. To cater for a wide range of students through the provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity, including Vocational Education and Training in schools. The provision of suitably staffed, equipped and constructed secondary schools. Monitoring of student progress through comprehensive testing. Assistance to families in meeting costs of students attending school.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,394	2,412	2,364	<b>2,368</b>
Students attending Priority Schools Funding Program schools	no.	55,066	55,830	52,834	<b>52,866</b>
Aboriginal students	no.	10,000	11,178	12,035	<b>12,040</b>
Students of non-English speaking background at government schools	no.	78,894	80,564	81,207	<b>82,425</b>
Students receiving support through the English as a Second Language program	no.	21,913	21,090	21,000	<b>20,400</b>
Students attending selective schools	no.	19,700	19,637	19,677	<b>19,892</b>
Total students in support classes and special schools	no.	8,549	9,036	9,002	<b>9,112</b>
Students in government schools receiving special education support in integrated settings	no.	4,098	6,967	6,967	<b>7,315</b>
Students	no.	304,153	305,449	306,078	<b>306,222</b>
<u>Average Staffing:</u>	EFT	33,361	34,063	34,262	<b>33,997</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.2 Secondary Education Services**

**31.2.1 Secondary Education Services in Government Schools (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,379,867	2,463,480	<b>2,650,836</b>
Other operating expenses	431,298	431,857	<b>449,528</b>
Maintenance	106,356	106,356	<b>91,882</b>
Depreciation and amortisation	112,618	87,550	<b>91,303</b>
Grants and subsidies			
Conveyance of school children	11,085	11,805	<b>12,058</b>
Recurrent grants to non-profit organisations	1,526	2,706	<b>1,499</b>
Grants to agencies	...	74	...
Contribution to Teacher Housing Authority	4,583	4,583	<b>3,786</b>
Living away from home allowances	279	279	<b>279</b>
Back to School Allowance	15,493	15,493	<b>15,526</b>
Teacher Housing Authority - capital payment for School Education owned buildings	483	483	<b>483</b>
Borrowing costs			
Interest on public sector borrowings and advances	3,400	4,200	<b>3,400</b>
Finance lease interest charges to private sector - raised within Australia	420	122	<b>722</b>
<b>Total Expenses</b>	<b>3,067,408</b>	<b>3,128,988</b>	<b>3,321,302</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
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**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.2 Secondary Education Services**

**31.2.1 Secondary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	350	350	<b>357</b>
Commissions	548	548	<b>554</b>
Miscellaneous services	1,072	1,697	<b>2,809</b>
Publication sales	5,075	5,501	<b>4,585</b>
Fees for services	602	602	<b>663</b>
Correspondence school fees	19	19	<b>24</b>
Agricultural high school hostel fees	5,662	5,662	<b>5,775</b>
Overseas student fees	13,595	24,556	<b>26,803</b>
Course fees	...	...	<b>3,150</b>
School generated revenue from canteen sales	7,312	7,312	<b>7,384</b>
Minor sales of goods and services	...	274	...
Investment income	8,211	7,821	<b>8,296</b>
Grants and contributions	130,321	130,347	<b>131,450</b>
Other revenue	4,210	4,910	<b>4,333</b>
<b>Total Retained Revenue</b>	<b>176,977</b>	<b>189,599</b>	<b>196,183</b>
Gain/(loss) on disposal of non current assets	...	(4,200)	...
<b>NET COST OF SERVICES</b>	<b>2,890,431</b>	<b>2,943,589</b>	<b>3,125,119</b>

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<b>ASSET ACQUISITIONS</b>	<b>207,477</b>	<b>203,340</b>	<b>183,458</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

**31.3 Non-Government Schools Assistance**

**31.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-government schools. Assistance to families in meeting costs of students attending school.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Students	no.	347,109	352,532	357,514	<b>366,837</b>
Number of schools -					
Primary	no.	538	539	538	<b>538</b>
Secondary	no.	148	159	154	<b>158</b>
Combined primary/secondary	no.	206	229	229	<b>231</b>
Special	no.	33	33	33	<b>33</b>
<u>Average Staffing:</u>	EFT	5	5	5	<b>5</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	395	395	<b>427</b>
Other operating expenses	1,435	1,436	<b>1,436</b>
Grants and subsidies			
Interest subsidies on loans for approved building projects	38,425	51,425	<b>51,500</b>
Conveyance of school children	5,626	5,992	<b>6,120</b>
Recurrent grants to non-profit organisations	7,652	9,352	<b>7,805</b>
Per capita pupil allowances to non-government primary schools	214,583	216,914	<b>241,523</b>
Textbook allowances to non-government schools	9,187	8,987	<b>9,371</b>
Living away from home allowances	557	557	<b>557</b>
Per capita pupil allowances to non-government secondary schools	289,674	292,799	<b>322,900</b>
Back to School Allowance	18,004	18,004	<b>18,301</b>
<b>Total Expenses</b>	<b>585,538</b>	<b>605,861</b>	<b>659,940</b>
<b>NET COST OF SERVICES</b>	<b>585,538</b>	<b>605,861</b>	<b>659,940</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.4 TAFE and Related Services**

**31.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students, trainees and apprentices to enable them to meet legislative and industrial requirements. Provision of student scholarships and fee exemptions. Provision of suitably staffed, equipped and constructed TAFE colleges.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Enrolments	thous	508.9	526.1	525.0	<b>519.1</b>
Equivalent full-time students	thous	139.4	142.9	140.9	<b>137.6</b>
<u>Average Staffing:</u>	EFT	16,746	16,992	17,030	<b>16,540</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related	983,885	1,025,290	<b>1,063,350</b>		
Other operating expenses	236,383	239,955	<b>236,392</b>		
Maintenance	35,000	35,000	<b>35,000</b>		
Depreciation and amortisation	89,346	87,112	<b>86,045</b>		
<b>Total Expenses</b>	<b>1,344,614</b>	<b>1,387,357</b>	<b>1,420,787</b>		

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.4 TAFE and Related Services**

**31.4.1 TAFE Education Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	33	33	<b>35</b>
Miscellaneous services	50,360	61,660	<b>62,045</b>
Publication sales	652	652	<b>672</b>
Overseas student fees	19,000	14,972	<b>16,000</b>
Administration charge	72,900	66,900	<b>72,900</b>
Course fees	54,449	61,749	<b>61,088</b>
Commonwealth Labour Market Programs	873	873	<b>873</b>
Minor sales of goods and services	...	...	<b>50</b>
Investment income	3,293	3,293	<b>3,359</b>
Grants and contributions	404	2,404	<b>639</b>
Other revenue	...	3,000	<b>3,794</b>
<b>Total Retained Revenue</b>	<b>201,964</b>	<b>215,536</b>	<b>221,455</b>
Gain/(loss) on disposal of non current assets	...	(410)	...
<b>NET COST OF SERVICES</b>	<b>1,142,650</b>	<b>1,172,231</b>	<b>1,199,332</b>

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<b>ASSET ACQUISITIONS</b>	<b>72,000</b>	<b>72,000</b>	<b>80,000</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.4 TAFE and Related Services**

**31.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry achieve high quality and equitable outcomes from education and training.

Program Description: Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons. Provision of accreditation and registration services.

	2003-04	2004-05
<u>Average Staffing (EFT)</u> :	437	427

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	32,969	35,791	<b>36,441</b>
Other operating expenses	43,181	58,985	<b>32,838</b>
Depreciation and amortisation	5,763	4,479	<b>4,710</b>
Grants and subsidies			
TAFE infrastructure facilities - capital grant	2,500	2,500	<b>3,827</b>
Industry Training Services	57,924	49,815	<b>65,306</b>
Education Access Services	23,117	26,617	<b>26,302</b>
Adult and Community Education Services	20,761	22,261	<b>18,436</b>
Recognition Services	9,727	30,727	<b>3,942</b>
<b>Total Expenses</b>	<b>195,942</b>	<b>231,175</b>	<b>191,802</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**31 DEPARTMENT OF EDUCATION AND TRAINING**

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**31.4 TAFE and Related Services**

**31.4.2 Grants for Education and Training Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	201	201	<b>205</b>
Miscellaneous services	16	16	<b>109</b>
Publication sales	32	32	<b>81</b>
Administration charge	411	411	<b>283</b>
Course fees	293	293	<b>299</b>
Minor sales of goods and services	340	792	<b>414</b>
Investment income	350	350	<b>357</b>
Grants and contributions	23,386	26,539	<b>23,978</b>
Other revenue	2,062	2,062	<b>257</b>
<b>Total Retained Revenue</b>	<b>27,091</b>	<b>30,696</b>	<b>25,983</b>
<b>NET COST OF SERVICES</b>	<b>168,851</b>	<b>200,479</b>	<b>165,819</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**32 OFFICE OF THE BOARD OF STUDIES**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	67,510	69,078	<b>69,838</b>
Other operating expenses	22,212	22,900	<b>21,639</b>
Depreciation and amortisation	1,230	1,870	<b>1,730</b>
Grants and subsidies	490	247	<b>490</b>
<b>Total Expenses</b>	<b>91,442</b>	<b>94,095</b>	<b>93,697</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,366	4,808	<b>4,429</b>
Investment income	76	130	<b>110</b>
Grants and contributions	262	950	<b>400</b>
Other revenue	237	310	<b>262</b>
<b>Total Retained Revenue</b>	<b>4,941</b>	<b>6,198</b>	<b>5,201</b>
Gain/(loss) on disposal of non current assets	10	10	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>86,491</b>	<b>87,887</b>	<b>88,486</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**32 OFFICE OF THE BOARD OF STUDIES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	66,116	67,672	<b>68,811</b>
Grants and subsidies	490	247	<b>490</b>
Other	23,903	22,900	<b>23,330</b>
<b>Total Payments</b>	<b>90,509</b>	<b>90,819</b>	<b>92,631</b>
<b>Receipts</b>			
Sale of goods and services	4,366	4,808	<b>4,429</b>
Interest	76	130	<b>110</b>
Other	2,190	1,260	<b>2,353</b>
<b>Total Receipts</b>	<b>6,632</b>	<b>6,198</b>	<b>6,892</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(83,877)</b>	<b>(84,621)</b>	<b>(85,739)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	30	30	<b>30</b>
Purchases of property, plant and equipment	(700)	(700)	<b>(700)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(670)</b>	<b>(670)</b>	<b>(670)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	80,033	79,790	<b>80,951</b>
Capital appropriation	700	700	<b>700</b>
Cash reimbursements from the Consolidated Fund Entity	3,629	3,728	<b>4,087</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>84,362</b>	<b>84,218</b>	<b>85,738</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(185)</b>	<b>(1,073)</b>	<b>(671)</b>
Opening Cash and Cash Equivalents	1,058	3,096	<b>2,023</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>873</b>	<b>2,023</b>	<b>1,352</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(86,491)	(87,887)	<b>(88,486)</b>
Non cash items added back	2,574	3,226	<b>3,107</b>
Change in operating assets and liabilities	40	40	<b>(360)</b>
<b>Net cash flow from operating activities</b>	<b>(83,877)</b>	<b>(84,621)</b>	<b>(85,739)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**32 OFFICE OF THE BOARD OF STUDIES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	873	2,023	1,352
Receivables	1,151	779	779
Inventories	992	1,327	1,327
Other	196	33	33
<b>Total Current Assets</b>	<b>3,212</b>	<b>4,162</b>	<b>3,491</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	781	781	553
Plant and equipment	4,703	4,038	3,216
<b>Total Non Current Assets</b>	<b>5,484</b>	<b>4,819</b>	<b>3,769</b>
<b>Total Assets</b>	<b>8,696</b>	<b>8,981</b>	<b>7,260</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,537	1,566	1,166
Provisions	1,302	1,512	1,562
<b>Total Current Liabilities</b>	<b>2,839</b>	<b>3,078</b>	<b>2,728</b>
<b>Non Current Liabilities -</b>			
Provisions	...	354	354
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>354</b>	<b>354</b>
<b>Total Liabilities</b>	<b>2,839</b>	<b>3,432</b>	<b>3,082</b>
<b>NET ASSETS</b>	<b>5,857</b>	<b>5,549</b>	<b>4,178</b>
<b>EQUITY</b>			
Accumulated funds	5,857	5,549	4,178
<b>TOTAL EQUITY</b>	<b>5,857</b>	<b>5,549</b>	<b>4,178</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**32 OFFICE OF THE BOARD OF STUDIES**

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**32.1 Office of the Board of Studies**

**32.1.1 Office of the Board of Studies**

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Candidates awarded the Higher School Certificate	no.	58,289	61,200	60,753	<b>61,300</b>
Candidates awarded the School Certificate	no.	79,245	80,600	80,063	<b>81,200</b>
Examinations conducted for Higher School Certificate and School Certificate candidates	no.	584,744	641,700	639,377	<b>652,700</b>
<u>Average Staffing:</u>	EFT	847	876	877	<b>824</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	67,510	69,078	<b>69,838</b>
Other operating expenses	22,212	22,900	<b>21,639</b>
Depreciation and amortisation	1,230	1,870	<b>1,730</b>
Grants and subsidies			
Indigenous Education Projects	490	247	<b>490</b>
<b>Total Expenses</b>	<b>91,442</b>	<b>94,095</b>	<b>93,697</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**32 OFFICE OF THE BOARD OF STUDIES**

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**32.1 Office of the Board of Studies**

**32.1.1 Office of the Board of Studies (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,415	2,415	<b>2,463</b>
Minor sales of goods and services	1,951	2,393	<b>1,966</b>
Investment income	76	130	<b>110</b>
Grants and contributions	262	950	<b>400</b>
Other revenue	237	310	<b>262</b>
<b>Total Retained Revenue</b>	<b>4,941</b>	<b>6,198</b>	<b>5,201</b>
Gain/(loss) on disposal of non current assets	10	10	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>86,491</b>	<b>87,887</b>	<b>88,486</b>
<b>ASSET ACQUISITIONS</b>	<b>700</b>	<b>700</b>	<b>700</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,368	5,428	<b>5,373</b>
Other operating expenses	3,930	4,182	<b>3,749</b>
Maintenance	32	32	<b>32</b>
Depreciation and amortisation	70	245	<b>245</b>
Grants and subsidies	32,672	32,681	<b>39,722</b>
<b>Total Expenses</b>	<b>42,072</b>	<b>42,568</b>	<b>49,121</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	110	...
Investment income	12	30	<b>12</b>
Grants and contributions	18,965	10,223	<b>15,000</b>
<b>Total Retained Revenue</b>	<b>18,977</b>	<b>10,363</b>	<b>15,012</b>
<b>NET COST OF SERVICES</b>	<b>23,095</b>	<b>32,205</b>	<b>34,109</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,192	5,256	<b>5,125</b>
Grants and subsidies	32,672	32,681	<b>39,722</b>
Other	4,769	5,068	<b>4,584</b>
<b>Total Payments</b>	<b>42,633</b>	<b>43,005</b>	<b>49,431</b>
<b>Receipts</b>			
Sale of goods and services	...	110	...
Interest	12	30	<b>12</b>
Other	19,785	11,873	<b>15,800</b>
<b>Total Receipts</b>	<b>19,797</b>	<b>12,013</b>	<b>15,812</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(22,836)</b>	<b>(30,992)</b>	<b>(33,619)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(39)	(189)	<b>(39)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(39)</b>	<b>(189)</b>	<b>(39)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	22,689	31,654	<b>33,302</b>
Capital appropriation	39	189	<b>39</b>
Cash reimbursements from the Consolidated Fund Entity	163	226	<b>322</b>
Cash transfers to Consolidated Fund	...	(307)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,891</b>	<b>31,762</b>	<b>33,663</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>16</b>	<b>581</b>	<b>5</b>
Opening Cash and Cash Equivalents	266	774	<b>1,355</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>282</b>	<b>1,355</b>	<b>1,360</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(23,095)	(32,205)	<b>(34,109)</b>
Non cash items added back	246	421	<b>489</b>
Change in operating assets and liabilities	13	792	<b>1</b>
<b>Net cash flow from operating activities</b>	<b>(22,836)</b>	<b>(30,992)</b>	<b>(33,619)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	282	1,355	1,360
Receivables	826	1,504	1,524
Other	33	112	92
<b>Total Current Assets</b>	<b>1,141</b>	<b>2,971</b>	<b>2,976</b>
<b>Non Current Assets -</b>			
Receivables	...	262	262
Property, plant and equipment -			
Land and building	43	...	...
Plant and equipment	1,905	1,859	1,653
<b>Total Non Current Assets</b>	<b>1,948</b>	<b>2,121</b>	<b>1,915</b>
<b>Total Assets</b>	<b>3,089</b>	<b>5,092</b>	<b>4,891</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	546	474	474
Provisions	278	319	320
Other	...	819	819
<b>Total Current Liabilities</b>	<b>824</b>	<b>1,612</b>	<b>1,613</b>
<b>Non Current Liabilities -</b>			
Provisions	...	21	21
Other	...	262	262
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>283</b>	<b>283</b>
<b>Total Liabilities</b>	<b>824</b>	<b>1,895</b>	<b>1,896</b>
<b>NET ASSETS</b>	<b>2,265</b>	<b>3,197</b>	<b>2,995</b>
<b>EQUITY</b>			
Accumulated funds	2,265	3,197	2,995
<b>TOTAL EQUITY</b>	<b>2,265</b>	<b>3,197</b>	<b>2,995</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**33.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**33.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Development, evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities:</u>			
Administrative and policy support	43	47	
Office of the Registrar	7	8	
	50	55	

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,609	4,669	<b>4,615</b>
Other operating expenses	2,827	3,141	<b>2,708</b>
Maintenance	32	32	<b>32</b>
Depreciation and amortisation	70	245	<b>245</b>
Grants and subsidies			
Indigenous Education Projects	800	800	<b>787</b>
Recurrent grants to non-profit organisations	211	211	<b>209</b>
Grants to agencies	...	9	...
<b>Total Expenses</b>	<b>8,549</b>	<b>9,107</b>	<b>8,596</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**33.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**33.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	110	...
Investment income	12	30	<b>12</b>
Grants and contributions	...	223	...
<b>Total Retained Revenue</b>	<b>12</b>	<b>363</b>	<b>12</b>
<b>NET COST OF SERVICES</b>	<b>8,537</b>	<b>8,744</b>	<b>8,584</b>

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<b>ASSET ACQUISITIONS</b>	<b>39</b>	<b>189</b>	<b>39</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**33 DEPARTMENT OF ABORIGINAL AFFAIRS**

**33.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**33.1.2 Aboriginal Communities Development Program**

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

		Average Staffing (EFT)	
		2003-04	2004-05
<u>Activities</u> :	Policy advice and administration	4	4
	Community consultation	6	6
		10	10

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	759	759	<b>758</b>
Other operating expenses	1,103	1,041	<b>1,041</b>
Grants and subsidies			
Aboriginal infrastructure program - capital grant	31,661	31,661	<b>38,726</b>
<b>Total Expenses</b>	<b>33,523</b>	<b>33,461</b>	<b>40,525</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	18,965	10,000	<b>15,000</b>
<b>Total Retained Revenue</b>	<b>18,965</b>	<b>10,000</b>	<b>15,000</b>
<b>NET COST OF SERVICES</b>	<b>14,558</b>	<b>23,461</b>	<b>25,525</b>



# MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR SCIENCE AND MEDICAL RESEARCH

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Energy, Utilities and Sustainability</b>			
Total Expenses .....	252.6	156.2	-38.2*
Asset Acquisitions .....	24.9	0.4	-98.2
<b>Payments for Water and Sewerage Assistance</b>			
Total Expenses .....	89.8	91.6	2.0
Asset Acquisitions .....	...	...	...
<b>Ministry for Science and Medical Research</b>			
Total Expenses .....	3.5	9.2	164.0
Asset Acquisitions .....	...	0.4	n.a.
<b>Total, Minister for Energy and Utilities, and Minister for Science and Medical Research</b>			
Total Expenses .....	<b>345.9</b>	<b>257.1</b>	<b>-25.7</b>
Asset Acquisitions .....	<b>24.9</b>	<b>0.8</b>	<b>-96.8</b>

\* The State Water business unit of the Department will become a standalone state owned corporation from 1 July 2004. This accounts for most of the fall in expenditure and asset acquisitions by the Department projected for 2004-05.

## DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In November 2003, the Premier announced a new Department of Energy, Utilities and Sustainability, as part of a broader policy announcement which included the establishment of the Greenhouse Office within the Premier's Portfolio. The new Department formally replaced the Ministry of Energy and Utilities on 1 January 2004.

As part of the restructure some of the functions of the Sustainable Energy Development Authority (SEDA) will be transferred to the Department on 1 July 2004. The transferred functions relate to demand management, energy efficiency and renewable energy. Although the transfer has not yet been formalised, SEDA's budget and revised projections for 2003-04 have been included in the Department's figures.

The State Water business unit of the Department will become a standalone State owned corporation from 1 July 2004. This accounts for most of the fall in expenditure and asset acquisitions by the Department projected for 2004-05.

## **STRATEGIC DIRECTIONS**

The Department of Energy, Utilities and Sustainability (DEUS) provides the Minister for Energy and Utilities with strategic policy, legislative and regulatory advice in relation to the State's energy sector, urban and rural water utilities, and related social programs.

In collaboration with the energy industry, urban water utilities, other government agencies, consumer groups, businesses and other stakeholders, DEUS assists the government in choosing and implementing the best strategies for promoting the efficient, safe, reliable and ecologically sustainable supply and use of energy and water services. DEUS also develops and implements appropriate frameworks to improve the performance of the energy and water industries.

DEUS is focused on ongoing competition reform of the State's natural gas and electricity markets, the sustainable use of energy and water, integrated water cycle management, safety, supply reliability, and the promotion of demand management.

In particular, DEUS provides the following services:

- ◆ policy advice on the future directions of energy and water utilities in New South Wales<sup>1</sup>;
- ◆ administration of regulatory frameworks that facilitate the operation of safe, reliable, technically efficient and environmentally responsible energy and water networks;

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<sup>1</sup> DEUS's role in relation to water focuses on industry regulation, customer protection and demand management. Broader water resource management services are provided by the Department of Infrastructure, Planning and Natural Resources.

- ◆ promotion and maintenance of appropriate and effective competition in gas and electricity supply markets, including the further development of national energy market frameworks in partnership with other States;
- ◆ development of more efficient, economical and environmentally sound energy and water supply systems through greater application of demand management;
- ◆ promotion of, and assistance for, sustainable energy technologies;
- ◆ greenhouse gas abatement programs and services for industry, business, government and the community;
- ◆ management of social and other funding programs, including pensioner energy rebates, the Energy Accounts Payment Assistance Scheme, and the Country Towns Water Supply and Sewerage Program;
- ◆ monitoring water utility performance in non-urban New South Wales, including audit, benchmarking and statewide reporting;
- ◆ facilitate substantial compliance with the Best Practice Management Guidelines by Local Water Utilities; and
- ◆ drought funding assistance for Local Water Utilities.

In addition, DEUS will:

- ◆ continue to monitor the ongoing effectiveness of full retail competition for gas and electricity, and implement policy changes where necessary to further enhance consumer protection;
- ◆ monitor the performance and compliance of the NSW water utility industry's progress towards meeting Council of Australian Governments and National Competition Policy commitments;
- ◆ enhance Government and private sector understanding of the State's energy reserves, future demand and supply scenarios, and development opportunities through the Statement of System Opportunities;
- ◆ in conjunction with Treasury, advise the Minister on policy issues raised in, and actively contribute to, the Ministerial Council on Energy;

- ◆ monitor and refine the electricity retailer greenhouse benchmark penalties scheme; and
- ◆ develop and implement Integrated Water Cycle Management and a Demand Management Program for Local Water Utilities.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 for the Department of Energy, Utilities and Sustainability are estimated at \$156.2 million, a decrease of \$96.4 million on the previous year's budget. The decrease is due primarily to the establishment of State Water as a separate corporation, and specific savings measures that were announced as part of the mini-Budget.

Major expenditures in 2004-05 include:

- ◆ \$36.2 million government contribution towards the delivery of backlog water supply and sewerage projects in country towns;
- ◆ \$79.8 million for pensioner energy and electricity life support rebates;
- ◆ \$8.4 million for the Energy Accounts Payment Assistance program; and
- ◆ \$10.5 million government funding subsidy to State Water for its capital expenditure program.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$0.4 million to replace and upgrade plant and equipment, information technology and communication assets.

Assets forming part of State Water will be transferred out of DEUS from 1 July 2004. As a result, the Department's total assets will decrease from over \$2 billion to \$68.5 million. The assets transferred out include 18 large dams and over 400 weirs, regulators and associated assets.

## **PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

Payments for Water and Sewerage Assistance provides social program funding, totalling \$91.6 million, to Sydney and Hunter Water Corporations largely for:

- ◆ concessions granted to pensioners on water and sewerage rates (\$80 million in 2004-05);
- ◆ concessions granted to properties exempt from water and sewerage rates (\$9.5 million in 2004-05); and
- ◆ the connection of selected un-sewered areas to the sewerage network, based on public health and environmental priorities (\$1.3 million in 2004-05).

## **MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

The Ministry for Science and Medical Research was established on 1 December 2003. The Ministry's objective is to drive growth and innovation in science and medical research to achieve better health, environmental and economic outcomes for the people of New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Ministry's expenses will increase from \$3.5 million in 2003-04 to \$9.2 million in 2004-05. Increased funding is mainly due to the Ministry operating for a full year and administering funding programs such as the Premier's Spinal Cord Injury Fund and the BioFirst Awards.

### **STRATEGIC DIRECTIONS**

The Ministry provides advice, leadership and direction in shaping whole-of-government policy, programs and investment in the area of science, innovation and medical research. This work is complemented by the Ministry's role in the provision of information services, administration of grant and funding programs, the development of capacity building initiatives and the fostering of key collaborations across government, industry and public institutions.

## **2004-05 BUDGET**

### **Total Expenses**

The Ministry's total expenses are estimated at \$9.2 million in 2004-05. Total funding for grants and programs is \$5.6 million, including \$2 million for the BioFirst Awards and BioLink, \$2.6 million for the Spinal Fund and \$0.6 million for the BioEthics program.

### **Asset Acquisitions**

The 2004-05 program totals \$0.4 million. This will be used for the purchase of office equipment to meet the expected increase in the Ministry's staff numbers.

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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	2003-04		2004-05*
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	23,023	23,158	<b>9,327</b>
Other operating expenses	30,700	29,383	<b>8,435</b>
Maintenance	14,119	14,959	<b>28</b>
Depreciation and amortisation	17,484	17,723	<b>404</b>
Grants and subsidies	163,782	156,216	<b>136,769</b>
Other expenses	3,536	3,536	<b>1,270</b>
<b>Total Expenses</b>	<b>252,644</b>	<b>244,975</b>	<b>156,233</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	62,384	54,302	<b>1,323</b>
Investment income	386	2,500	<b>458</b>
Grants and contributions	5,521	900	<b>6,061</b>
Other revenue	611	741	<b>960</b>
<b>Total Retained Revenue</b>	<b>68,902</b>	<b>58,443</b>	<b>8,802</b>
<b>NET COST OF SERVICES</b>	<b>183,742</b>	<b>186,532</b>	<b>147,431</b>

\* The rural bulk water delivery business (State Water) is to be transferred out of the Department and established as a standalone corporation from 1 July 2004.

**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	20,786	21,019	<b>12,031</b>
Grants and subsidies	163,782	156,216	<b>137,604</b>
Other	59,959	28,949	<b>65,066</b>
<b>Total Payments</b>	<b>244,527</b>	<b>206,184</b>	<b>214,701</b>
<b>Receipts</b>			
Sale of goods and services	63,215	54,659	<b>36,192</b>
Interest	271	1,964	<b>458</b>
Other	16,658	13,002	<b>(18,229)</b>
<b>Total Receipts</b>	<b>80,144</b>	<b>69,625</b>	<b>18,421</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(164,383)</b>	<b>(136,559)</b>	<b>(196,280)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	921	1,132	<b>1,396</b>
Purchases of property, plant and equipment	(24,878)	(21,705)	<b>(438)</b>
Advances made	(3,000)	(3,488)	<b>(3,000)</b>
Other	1,505	1,095	<b>(914)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(25,452)</b>	<b>(22,966)</b>	<b>(2,956)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	175,576*	177,151*	<b>146,644</b>
Capital appropriation	18,522**	18,122**	<b>1,388</b>
Cash reimbursements from the Consolidated Fund Entity	241	220	<b>261</b>
Cash transfers to Consolidated Fund	...	(3,208)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>194,339</b>	<b>192,285</b>	<b>148,293</b>

\* Includes \$8.8 million appropriated to the Premier for the Sustainable Energy Development Authority (SEDA).

\*\* Includes \$1 million appropriated to the Premier for SEDA.

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,504</b>	<b>32,760</b>	<b>(50,943)</b>
Opening Cash and Cash Equivalents	10,936	55,235	<b>87,995</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,440</b>	<b>87,995</b>	<b>37,052</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(183,742)	(186,532)	<b>(147,431)</b>
Non cash items added back	19,049	19,385	<b>1,008</b>
Change in operating assets and liabilities	310	30,588	<b>(49,857)</b>
<b>Net cash flow from operating activities</b>	<b>(164,383)</b>	<b>(136,559)</b>	<b>(196,280)</b>

**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,440	87,995	<b>37,052</b>
Receivables	39,607	49,727	<b>13,982</b>
Other financial assets	1,375	1,497	<b>1,497</b>
Other	361	70	<b>40</b>
<b>Total Current Assets</b>	<b>56,783</b>	<b>139,289</b>	<b>52,571</b>
<b>Non Current Assets -</b>			
Receivables	...	1,967	<b>1,967</b>
Other financial assets	11,513	11,510	<b>12,977</b>
Property, plant and equipment -			
Land and building	3,033	93,349	...
Plant and equipment	2,969	3,336	<b>936</b>
Infrastructure systems*	1,923,202	1,918,447	...
<b>Total Non Current Assets</b>	<b>1,940,717</b>	<b>2,028,609</b>	<b>15,880</b>
<b>Total Assets</b>	<b>1,997,500</b>	<b>2,167,898</b>	<b>68,451</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	17,828	29,581	<b>9,758</b>
Provisions	2,672	5,235	<b>2,821</b>
Other	16,503	85,243	<b>35,243</b>
<b>Total Current Liabilities</b>	<b>37,003</b>	<b>120,059</b>	<b>47,822</b>
<b>Non Current Liabilities -</b>			
Provisions	1,228	2,053	<b>1,546</b>
Other	...	2,090	<b>2,090</b>
<b>Total Non Current Liabilities</b>	<b>1,228</b>	<b>4,143</b>	<b>3,636</b>
<b>Total Liabilities</b>	<b>38,231</b>	<b>124,202</b>	<b>51,458</b>
<b>NET ASSETS</b>	<b>1,959,269</b>	<b>2,043,696</b>	<b>16,993</b>

\* Assets of the State Water Corporation are to be transferred out of DEUS on 1 July 2004.

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	612	...	...
Accumulated funds	1,958,657	2,043,696	<b>16,993</b>
<b>TOTAL EQUITY</b>	<b>1,959,269</b>	<b>2,043,696</b>	<b>16,993</b>

**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

**34.1 Energy and Water Policy, Programs and Sustainability**

**34.1.1 Energy Policy and Programs**

Program Objective(s): To promote the affordable, efficient, safe and reliable supply and use of energy.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Energy and Utilities regarding the development of the State's energy sector. Administration and policy oversight of energy social programs.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Number of pensioner rebates granted	no.	680,000	690,000	706,000	<b>690,000</b>
Number of life support rebates granted	no.	13,000	14,000	15,000	<b>16,000</b>
<u>Average Staffing:</u>	EFT	56	65	63	<b>61</b>

2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,147	6,308	<b>5,567</b>
Other operating expenses	2,973	4,323	<b>6,993</b>
Maintenance	18	18	<b>18</b>
Depreciation and amortisation	140	140	<b>156</b>
Grants and subsidies			
Life Support Rebates Scheme	2,052	2,502	<b>2,593</b>
Pensioner Energy Rebate Scheme	81,668	79,068	<b>77,249</b>
Energy accounts payment assistance	8,257	8,957	<b>8,422</b>
Energy research and development	150	150	...
Other expenses			
Other expenses	718	718	...
<b>Total Expenses</b>	<b>102,123</b>	<b>102,184</b>	<b>100,998</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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**34.1 Energy and Water Policy, Programs and Sustainability**

**34.1.1 Energy Policy and Programs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Pipeline fees	262	262	<b>267</b>
Electrolysis Committee - recoupment of expenses	100	100	<b>102</b>
Electrical appliance testing	35	35	<b>36</b>
Accreditation revenue	150	150	<b>153</b>
Investment income	199	2,200	<b>206</b>
Other revenue	91	91	<b>91</b>
<b>Total Retained Revenue</b>	<b>837</b>	<b>2,838</b>	<b>855</b>
<b>NET COST OF SERVICES</b>	<b>101,286</b>	<b>99,346</b>	<b>100,143</b>

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<b>ASSET ACQUISITIONS</b>	<b>388</b>	<b>388</b>	<b>388</b>
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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

**34.1 Energy and Water Policy, Programs and Sustainability**

**34.1.2 Water Policy and Programs**

Program Objective(s): To promote the affordable, efficient, safe and reliable supply and use of water.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Energy and Utilities regarding the development of the State's water utilities. Financial and technical assistance for country town water and sewerage services.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs</u> :					
Water supply and sewerage projects -					
Completed	no.	20	15	30	<b>30</b>
Under construction	no.	72	94	94	<b>104</b>
<u>Average Staffing</u> :	EFT	60	58	56	<b>53</b>

	2003-04			<b>2004-05</b>
	Budget	Revised		Budget
	\$000	\$000		\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	301	301		<b>433</b>
Other operating expenses	125	125		<b>125</b>
Grants and subsidies				
Grants for capital purposes - public trading enterprises	...	...		<b>10,495</b>
Alternative funding (interest) subsidy	2,000	500		<b>350</b>
Country Towns Water Supply and Sewerage Scheme				
- Local Government	68,109	64,034		<b>36,210</b>
<b>Total Expenses</b>	<b>70,535</b>	<b>64,960</b>		<b>47,613</b>
Less:				
<b>Retained Revenue -</b>				
Grants and contributions	4,300	...		<b>5,500</b>
<b>Total Retained Revenue</b>	<b>4,300</b>	...		<b>5,500</b>
<b>NET COST OF SERVICES</b>	<b>66,235</b>	<b>64,960</b>		<b>42,113</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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**34.1 Energy and Water Policy, Programs and Sustainability**

**34.1.3 Energy and Water Sustainability**

Program Objective(s): To achieve a measurable improvement in the sustainable supply and use of energy and water.

Program Description: Promotion of sustainable energy and water technologies and programs that deliver environmental, economic and social benefits to the NSW community.

The data presented below represents activities undertaken by the former Sustainable Energy Development Authority which will be formally merged with the Department of Energy, Utilities and Sustainability effective from 1 July 2004. The data does not provide an exhaustive list of all greenhouse abatement projects undertaken by the Government.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Greenhouse Gas abatement (thous)	LTTCO <sub>2</sub> *	8,900	6,700	5,000	<b>1,600</b>
Private sector investment	mill	12	69	69	<b>20</b>
<u>Average Staffing:</u>	EFT	40	42	37	<b>32</b>

\* Life times tonnes of carbon dioxide.

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,764	3,674	<b>3,327</b>
Other operating expenses	1,490	1,985	<b>1,317</b>
Maintenance	10	10	<b>10</b>
Depreciation and amortisation	177	416	<b>248</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	1,546	1,005	<b>1,450</b>
Other expenses			
Education and marketing expenses	680	680	<b>500</b>
Fee for services for program delivery	2,138	2,138	<b>770</b>
<b>Total Expenses</b>	<b>9,805</b>	<b>9,908</b>	<b>7,622</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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**34.1 Energy and Water Policy, Programs and Sustainability**

**34.1.3 Energy and Water Sustainability (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	1,353	450	<b>765</b>
Investment income	187	300	<b>252</b>
Grants and contributions	1,221	900	<b>561</b>
Other revenue	520	650	<b>869</b>

<b>Total Retained Revenue</b>	<b>3,281</b>	<b>2,300</b>	<b>2,447</b>
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<b>NET COST OF SERVICES</b>	<b>6,524</b>	<b>7,608</b>	<b>5,175</b>
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<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>27</b>	<b>50</b>
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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

**34.2 Rural Bulk Water Delivery**

**34.2.1 Rural Bulk Water Delivery**

Program Objective(s): Effective and efficient delivery of bulk water to customers, community and the environment.

Program Description: Operate dams, weirs and river systems to supply water to customers, community and the environment. Maintain and manage bulk water delivery infrastructure. Monitor water usage, invoicing and receipting of bulk water revenue. Process temporary water transfers. Ensure compliance with regulatory requirements for safety, operation and management of water delivery infrastructure. Customer service and support.

	Units	2001-02	2002-03	2003-04	2004-05*
<u>Outputs:</u>					
Water delivered	GL	6,371	4,954	3,086	...
Dam maintenance audits completed per year	no.	36	36	36	...
Gated weir maintenance audits completed per year	no.	22	22	22	...
Hydro power generated	gwh	n.a.	170	170	...
Temporary transfers processed	no.	n.a.	1,224	1,200	...
Dam Safety Emergency Plans completed/maintained	no.	n.a.	10	10	...
Customers billed	no.	20,280	20,280	20,280	...
<u>Average Staffing:</u>	EFT	257	264	259	...

GL= Gigalitres. One gigalitre is 1,000 megalitres. One megalitre is 1,000,000 litres.

2003-04		2004-05*
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,811	12,875	...
Other operating expenses	26,112	22,950	...
Maintenance	14,091	14,931	...
Depreciation and amortisation	17,167	17,167	...
<b>Total Expenses</b>	<b>70,181</b>	<b>67,923</b>	...

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**34 DEPARTMENT OF ENERGY, UTILITIES AND SUSTAINABILITY**

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**34.2 Rural Bulk Water Delivery**

**34.2.1 Rural Bulk Water Delivery (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	5,743	2,725	...
Murray Darling Basin Commission	9,550	9,299	...
Income from water operations	46,031	41,281	...
Materials to produce goods and services	(840)	...	...
<b>Total Retained Revenue</b>	<b>60,484</b>	<b>53,305</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>9,697</b>	<b>14,618</b>	<b>...</b>

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<b>ASSET ACQUISITIONS</b>	<b>24,440</b>	<b>21,290</b>	<b>...</b>
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\* The rural bulk water delivery business (State Water) is to be transferred out of the Department and established as a standalone corporation from 1 July 2004.

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**35 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	89,804	89,804	<b>91,622</b>
<b>Total Expenses</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>
<b>NET COST OF SERVICES</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**35 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	89,804	89,804	<b>91,622</b>
<b>Total Payments</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(89,804)</b>	<b>(89,804)</b>	<b>(91,622)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	89,804	89,804	<b>91,622</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(89,804)	(89,804)	<b>(91,622)</b>
<b>Net cash flow from operating activities</b>	<b>(89,804)</b>	<b>(89,804)</b>	<b>(91,622)</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**35 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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**35.1 Water and Sewerage Assistance**

**35.1.1 Water and Sewerage Assistance**

Program Objective(s): Provision of concessions to pensioners and properties exempt from water and sewerage rates and protection of the environment by supporting sewerage services.

Program Description: To fund community service obligations provided by Sydney and Hunter Water Corporations.

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Grants and subsidies			
Water and sewerage rate rebates for pensioners	77,867	77,867	<b>80,052</b>
Sydney Water Corporation - rates on exempt properties	8,954	8,954	<b>8,623</b>
Hunter Water Corporation concessions	860	860	<b>899</b>
Sewer backlog program - capital grants to public trading enterprises	1,258	1,258	<b>1,312</b>
Blue Mountains septic pumpout service	865	865	<b>736</b>
<b>Total Expenses</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>
<b>NET COST OF SERVICES</b>	<b>89,804</b>	<b>89,804</b>	<b>91,622</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**36 MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,287	791	<b>2,259</b>
Other operating expenses	663	433	<b>1,296</b>
Maintenance	...	...	<b>1</b>
Depreciation and amortisation	...	...	<b>15</b>
Grants and subsidies	1,540	700	<b>5,640</b>
<b>Total Expenses</b>	<b>3,490</b>	<b>1,924</b>	<b>9,211</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	...	<b>2</b>
<b>Total Retained Revenue</b>	<b>...</b>	<b>...</b>	<b>2</b>
<b>NET COST OF SERVICES</b>	<b>3,490</b>	<b>1,924</b>	<b>9,209</b>

**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**36 MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,261	779	<b>2,098</b>
Grants and subsidies	1,540	700	<b>5,640</b>
Other	663	433	<b>1,297</b>
<b>Total Payments</b>	<b>3,464</b>	<b>1,912</b>	<b>9,035</b>
<b>Receipts</b>			
Interest	...	...	<b>2</b>
<b>Total Receipts</b>	...	...	<b>2</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,464)</b>	<b>(1,912)</b>	<b>(9,033)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(240)	<b>(351)</b>
Other	...	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(240)</b>	<b>(351)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,451	1,906	<b>9,033</b>
Capital appropriation	...	240	<b>351</b>
Cash reimbursements from the Consolidated Fund Entity	13	6	<b>6</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,464</b>	<b>2,152</b>	<b>9,390</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	<b>6</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	<b>6</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,490)	(1,924)	<b>(9,209)</b>
Non cash items added back	26	12	<b>176</b>
<b>Net cash flow from operating activities</b>	<b>(3,464)</b>	<b>(1,912)</b>	<b>(9,033)</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**36 MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

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	<del>2003-04</del>		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	...	<b>6</b>
<b>Total Current Assets</b>	...	...	<b>6</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	...	240	<b>576</b>
<b>Total Non Current Assets</b>	...	<b>240</b>	<b>576</b>
<b>Total Assets</b>	...	<b>240</b>	<b>582</b>
<b>NET ASSETS</b>	...	<b>240</b>	<b>582</b>
<b>EQUITY</b>			
Accumulated funds	...	240	<b>582</b>
<b>TOTAL EQUITY</b>	...	<b>240</b>	<b>582</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**36 MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

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**36.1 Science and Medical Research**

**36.1.1 Science and Medical Research**

Program Objective(s): To drive growth and innovation in science and medical research to achieve better health, environmental and economic outcomes for the people of New South Wales.

Program Description: Policy formulation, strategic review of funding programs and projects, industry and infrastructure support, management of grants, awards and fellowships.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Medical Research	3	6
Science	2	4
Policy and Operations	6	11
	11	21

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,287	791	<b>2,259</b>
Other operating expenses	663	433	<b>1,296</b>
Maintenance	...	...	<b>1</b>
Depreciation and amortisation	...	...	<b>15</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	165	75	...
Grants to agencies	1,375	625	<b>5,640</b>
<b>Total Expenses</b>	<b>3,490</b>	<b>1,924</b>	<b>9,211</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**36 MINISTRY FOR SCIENCE AND MEDICAL RESEARCH**

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**36.1 Science and Medical Research**

**36.1.1 Science and Medical Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	...	...	2
<b>Total Retained Revenue</b>	...	...	<b>2</b>
<b>NET COST OF SERVICES</b>	<b>3,490</b>	<b>1,924</b>	<b>9,209</b>
<b>ASSET ACQUISITIONS</b>	...	<b>240</b>	<b>351</b>

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# MINISTER FOR FAIR TRADING

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The Minister for Fair Trading is responsible for:

- ◆ the protection of consumer rights and the provision of advice to business and traders on fair and ethical practice;
- ◆ the development and promotion of value and fairness in the New South Wales marketplace;
- ◆ the detection, remedy and discouragement of unfair trading practices in the marketplace;
- ◆ the registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems;
- ◆ the provision of advice and mediation services to consumers and traders;
- ◆ the administration of the Register of Encumbered Vehicles; and
- ◆ the resolution of disputes through the Consumer, Trader and Tenancy Tribunal and the Strata Schemes Board.

The Minister for Commerce is responsible for the following fair trading activities:

- ◆ home warranty insurance; and
- ◆ supporting the home building industry and maintaining confidence in the marketplace through the provision of building licensing services.

The expenditure associated with these responsibilities is contained in the financial information of the Office of Fair Trading operating within the Department of Commerce.



# MINISTER FOR GAMING AND RACING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Gaming and Racing</b>			
Total Expenses .....	35.3	40.4	14.4
Asset Acquisitions .....	0.4	2.4	508.2
<b>Casino Control Authority</b>			
Total Expenses .....	7.0	7.0	...
Asset Acquisitions .....	0.1	0.1	...
<b>Total, Minister for Gaming and Racing</b>			
Total Expenses .....	<b>42.3</b>	<b>47.4</b>	<b>12.0</b>
Asset Acquisitions .....	<b>0.5</b>	<b>2.5</b>	<b>432.8</b>

## DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2003-04, the Department:

- ◆ provided support to the Government during the NSW Summit on Alcohol Abuse held in August 2003 and worked with other government agencies to develop a response to the 318 recommendations contained in the Alcohol Summit communiqué;
- ◆ completed the review of the liquor and registered clubs legislation in line with National Competition Policy (NCP) requirements, and supported the Cabinet Office in developing legislation to implement key outcomes from the review;
- ◆ developed and implemented mandatory responsible service of alcohol training for the liquor industry, and proposed suitable Responsible Service of Alcohol (RSA) training for security officers;

- ◆ developed and implemented regulatory measures aimed at better accountability and transparency in registered club management;
- ◆ monitored industry compliance with harm minimisation measures in the gaming machine laws;
- ◆ facilitated the IPART review into gambling harm minimisation measures and counselling services;
- ◆ continued implementation of the five-year policy framework that is guiding the provision and co-ordination of gambling counselling services and increasing awareness about problem-gambling related harm;
- ◆ funded the ‘Thrills, Spills and Social Ills’ exhibition at the Powerhouse Museum;
- ◆ participated in the Ministerial Council on Gambling and other inter-governmental processes;
- ◆ implemented a compliance testing tool for the Centralised Monitoring System (CMS) for gaming machine operations;
- ◆ implemented amendments to the *Lotteries and Art Unions Act 1997* following an NCP review;
- ◆ investigated the feasibility of establishing a charitable fundraising prospectus, an internet-based reporting mechanism for charitable fundraising appeals and continued seeking options for the licensing of professional charitable fundraisers;
- ◆ reported on the policy objectives of the *Totalizator Act 1997* and initiated a review of the policy objectives of the *Unlawful Gambling Act 1998*, the *Racing Administration Act 1998* and the *Gambling (Two-Up) Act 1998*;
- ◆ proposed legislation to provide for the amalgamation of the governance arrangements for the control and management of the harness and greyhound racing regulatory authorities;
- ◆ completed a review of administrative arrangements for the bookmaker telephone betting system and implemented recommendations from the Cross-border Betting Task Force;
- ◆ introduced legislation to provide for the recommendations made in the five-year review of the *Thoroughbred Racing Board Act 1996*;

- ◆ introduced legislation to facilitate arrangements for the possible merger of TAB Limited with other entities; and
- ◆ reviewed processes to enhance efficiencies with the Department's partners in shared services and continued to participate in the development of the Government's Licensing Project.

## **STRATEGIC DIRECTIONS**

Specific initiatives that will be undertaken by the Department, in the short to medium term, include:

- ◆ ongoing implementation of agreed recommendations from the Summit on Alcohol Abuse, including initiatives that will further promote liquor harm minimisation and responsible service of alcohol;
- ◆ preparing a major discussion paper on the control of alcohol in Aboriginal communities;
- ◆ examining recommendations in the IPART review of gambling harm minimisation measures and counselling services;
- ◆ implementing the next phase of the policy framework for funding gambling counselling services and increasing awareness about problem gambling related harm;
- ◆ delivering further efficiencies from the centralised monitoring system for gaming machine operations;
- ◆ introducing legislation which provides for an amalgamated greyhound and harness racing regulatory board;
- ◆ continuing liaison with the racing industry on the identification and implementation of measures in response to threats posed by wagering operators not licensed in Australia;
- ◆ developing pro-active compliance strategies to increase compliance levels regarding the responsible service of alcohol and responsible conduct of gambling obligations;
- ◆ implementing audit investigation practices to monitor club accountability requirements;

- ◆ develop proposals to introduce a charitable fundraising prospectus and an internet-based reporting mechanism for charitable fundraising appeals and develop proposals to license professional charitable fundraisers; and
- ◆ continue to participate in the development of the Government's Licensing Project, and implement initiatives for licences under the *Lotteries and Art Unions Act 1997* and the *Charitable Fundraising Act 1993*.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Department of Gaming and Racing in 2004-05 are estimated at \$40.4 million, an increase of 5 percent on the projected expenditure in 2003-04.

Major features of the Department's budget include:

- ◆ the provision of a central monitoring fee assistance package for small clubs of \$1.5 million;
- ◆ \$1 million for inquiries into allegations relating to corrupt conduct and other improper practices at registered clubs;
- ◆ ongoing funding of \$0.6 million for the CMS Business Unit operations; and
- ◆ \$1.7 million for the formation of an operational unit concerned with the regulation of registered clubs.

### **Asset Acquisition**

The Department's asset acquisition program of \$2.4 million in 2004-05 includes:

- ◆ \$2.2 million for the next stage of the Client Oriented Regulatory Information System project;
- ◆ \$0.1 million for the replacement, upgrade or purchase of necessary office equipment; and
- ◆ \$0.1 million for the continuation of the computer replacement program.

## **CASINO CONTROL AUTHORITY**

The main objectives of the New South Wales Casino Control Authority are to maintain and administer systems for the licensing, supervision and control of Star City Casino in New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Authority's expenses in the last five years were related to the supervision and control of Star City Casino and a number of investigations/inquiries (including the second and third statutory investigations into the casino operator).

On 1 July 2001, 29 positions were transferred from the Department of Gaming and Racing to the Casino Control Authority and additional Government inspectors/surveillance staff were recruited during 2001-02. This resulted in total expenses in 2001-02 and thereafter being significantly higher than in preceding years. Under an agreement between the Treasurer and Star City Casino, the costs of employing the additional inspectors/surveillance staff are met by Star City Casino.

### **STRATEGIC DIRECTIONS**

The Authority continues to streamline its operations and monitoring of the Casino's compliance in accordance with the recommendations of the 2000 and 2003 investigations into the casino licence.

Under the Casino Duty and Community Benefit Levy Supplemental and Amending Deed, twelve additional surveillance inspector positions were created. Clause 6 of the Deed requires the Authority to periodically review the staff requirement. The first review, completed in November 2002, recommended reduction of the twelve positions to ten. The next review is to be completed in June 2004.

In December 2003, the Authority completed its latest statutory three yearly investigation of the casino under section 31 of the *Casino Control Act 1992*. The investigation concluded that Star City is suitable to continue to give effect to the casino licence and that it is in the public interest that the casino licence continues in force.

Since 2000 the Authority has participated in a Working Party of Australasian Casino and Gaming Regulators established to develop a best practice model for regulating, supervising and inspecting casinos. The Authority continues to review its casino supervision activities to further develop its risk based controls methodology.

## **2004-05 BUDGET**

The Authority's total expenditure budget for 2004-05 is \$7 million. This is the same as the 2003-04 Budget with employee related expenses making up 70 percent.

### **Asset Acquisitions**

The capital allocation of \$70,000 is for the replacement of fully depreciated and/or obsolete computer and office equipment.

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,482	16,348	<b>18,382</b>
Other operating expenses	5,338	5,935	<b>6,997</b>
Maintenance	206	389	<b>216</b>
Depreciation and amortisation	606	652	<b>1,138</b>
Grants and subsidies	1,500	1,594	<b>1,500</b>
Other expenses	12,205	13,505	<b>12,205</b>
<b>Total Expenses</b>	<b>35,337</b>	<b>38,423</b>	<b>40,438</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,607	3,251	<b>3,291</b>
Investment income	689	690	<b>827</b>
Other revenue	1,786	1,589	<b>1,430</b>
<b>Total Retained Revenue</b>	<b>5,082</b>	<b>5,530</b>	<b>5,548</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>30,255</b>	<b>32,898</b>	<b>34,890</b>

**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	14,210	14,592	16,612
Grants and subsidies	1,500	1,594	1,500
Other	19,118	21,696	20,870
<b>Total Payments</b>	<b>34,828</b>	<b>37,882</b>	<b>38,982</b>
<b>Receipts</b>			
Sale of goods and services	2,607	3,723	3,291
Interest	656	674	827
Other	3,155	3,441	2,799
<b>Total Receipts</b>	<b>6,418</b>	<b>7,838</b>	<b>6,917</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,410)</b>	<b>(30,044)</b>	<b>(32,065)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(402)	(1,205)	(2,445)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(402)</b>	<b>(1,205)</b>	<b>(2,445)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	28,729	28,429	32,005
Capital appropriation	402	1,152	2,445
Cash reimbursements from the Consolidated Fund Entity	564	562	799
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>29,695</b>	<b>30,143</b>	<b>35,249</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>883</b>	<b>(1,106)</b>	<b>739</b>
Opening Cash and Cash Equivalents	22,798	22,176	21,070
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>23,681</b>	<b>21,070</b>	<b>21,809</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(30,255)	(32,898)	(34,890)
Non cash items added back	1,786	2,160	2,872
Change in operating assets and liabilities	59	694	(47)
<b>Net cash flow from operating activities</b>	<b>(28,410)</b>	<b>(30,044)</b>	<b>(32,065)</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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	2003-04		
	Budget	Revised	<b>2004-05</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	23,681	21,070	<b>21,809</b>
Receivables	1,106	1,130	<b>1,130</b>
Other	124	77	<b>77</b>
<b>Total Current Assets</b>	<b>24,911</b>	<b>22,277</b>	<b>23,016</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	35	99	<b>68</b>
Plant and equipment	1,682	2,437	<b>3,775</b>
<b>Total Non Current Assets</b>	<b>1,717</b>	<b>2,536</b>	<b>3,843</b>
<b>Total Assets</b>	<b>26,628</b>	<b>24,813</b>	<b>26,859</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	799	1,047	<b>1,000</b>
Provisions	1,738	1,703	<b>1,703</b>
<b>Total Current Liabilities</b>	<b>2,537</b>	<b>2,750</b>	<b>2,703</b>
<b>Non Current Liabilities -</b>			
Provisions	163	537	<b>537</b>
<b>Total Non Current Liabilities</b>	<b>163</b>	<b>537</b>	<b>537</b>
<b>Total Liabilities</b>	<b>2,700</b>	<b>3,287</b>	<b>3,240</b>
<b>NET ASSETS</b>	<b>23,928</b>	<b>21,526</b>	<b>23,619</b>
<b>EQUITY</b>			
Accumulated funds	23,928	21,526	<b>23,619</b>
<b>TOTAL EQUITY</b>	<b>23,928</b>	<b>21,526</b>	<b>23,619</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.1 Policy and Development**

**37.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Industry bulletins issued	no.	6	6	4	<b>4</b>
Industry training courses evaluated	no.	...	15	10	<b>15</b>
Enquiries received	no.	45,000	45,000	60,000	<b>60,000</b>
Grants approved by the Casino Community Benefit Fund	no.	67	120	72	<b>75</b>
Grants approved by the Casino Community Benefit Fund	\$m	3.7	10.9	13.2	<b>11.1</b>
Gaming machine applications reviewed	no.	...	1,046	1,050	<b>800</b>
Gaming machine related data requests processed	no.	...	189	200	<b>150</b>
<u>Average Staffing:</u>	EFT	44	41	43	<b>44</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,797	4,161	<b>4,924</b>
Other operating expenses	1,824	2,408	<b>1,987</b>
Maintenance	44	210	<b>44</b>
Depreciation and amortisation	154	145	<b>239</b>
Other expenses			
Community Benefit Fund	12,200	13,500	<b>12,200</b>
<b>Total Expenses</b>	<b>18,019</b>	<b>20,424</b>	<b>19,394</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.1 Policy and Development**

**37.1.1 Policy and Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	59	82	<b>90</b>
Minor sales of goods and services	618	965	<b>1,155</b>
Investment income	646	656	<b>780</b>
Other revenue	760	772	<b>303</b>

<b>Total Retained Revenue</b>	<b>2,083</b>	<b>2,475</b>	<b>2,328</b>
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Gain/(loss) on disposal of non current assets	...	(1)	...
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<b>NET COST OF SERVICES</b>	<b>15,936</b>	<b>17,950</b>	<b>17,066</b>
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<b>ASSET ACQUISITIONS</b>	<b>88</b>	<b>277</b>	<b>532</b>
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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.2 Compliance**

**37.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries.

Program Description: Ensuring compliance by clubs/licensees of statutory responsibilities. Determining standards for gaming machines. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	1,030	596	993	<b>750</b>
Complaints received concerning the conduct of licensed and club premises	no.	2,170	2,400	1,430	<b>2,000</b>
Licence applications reviewed	no.	3,490	3,500	4,000	<b>4,000</b>
Compliance notices issued	no.	700	800	1,750	<b>2,500</b>
Penalty notices issued	no.	500	550	630	<b>650</b>
Inspections undertaken	no.	2,650	3,000	2,200	<b>3,000</b>
Liquor Accords	no.	55	65	90	<b>105</b>
Gaming device applications approved	no.	900	600	442	<b>442</b>
Field inspections undertaken (premises)	no.	370	200	375	<b>350</b>
Gaming devices inspected	no.	2,050	1,600	2,100	<b>2,000</b>
Liquor fee subsidy applications processed	no.	1,110	1,200	1,225	<b>1,225</b>
Reassessment of gaming tax	no.	542	290	250	<b>200</b>
Approved changes to Gaming Machines in Clubs and Hotels	no.	158,936	129,319	128,000	<b>128,000</b>
<u>Average Staffing:</u>	EFT	133	115	111	<b>116</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.2 Compliance**

**37.2.1 Liquor and Machine Gaming Compliance (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,358	8,750	<b>10,165</b>
Other operating expenses	2,431	2,503	<b>4,028</b>
Maintenance	117	129	<b>127</b>
Depreciation and amortisation	319	368	<b>686</b>
Grants and subsidies			
Central monitoring fee assistance for clubs	1,500	1,520	<b>1,500</b>
<b>Total Expenses</b>	<b>12,725</b>	<b>13,270</b>	<b>16,506</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	149	215	<b>248</b>
Device evaluation fees	1,425	1,425	<b>1,425</b>
Minor sales of goods and services	282	406	<b>271</b>
Investment income	31	25	<b>35</b>
Other revenue	685	528	<b>826</b>
<b>Total Retained Revenue</b>	<b>2,572</b>	<b>2,599</b>	<b>2,805</b>
Gain/(loss) on disposal of non current assets	...	(4)	...
<b>NET COST OF SERVICES</b>	<b>10,153</b>	<b>10,675</b>	<b>13,701</b>
<b>ASSET ACQUISITIONS</b>			
	<b>225</b>	<b>652</b>	<b>1,464</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.3 Public Charity Fundraising Standards**

**37.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Authorities to fundraise issued	no.	550	700	1,350	<b>1,400</b>
Authorities to fundraise revoked	no.	...	1	1	<b>1</b>
Education seminars conducted	no.	42	40	50	<b>48</b>
Complaints received	no.	580	575	545	<b>580</b>
Inspections and investigations conducted	no.	550	640	425	<b>465</b>
Breach/compliance notices issued	no.	505	590	375	<b>395</b>
Trade promotion competitions processed	no.	13,500	13,500	13,700	<b>13,800</b>
Community gaming permits processed	no.	500	435	450	<b>450</b>
<u>Average Staffing:</u>	EFT	31	31	29	<b>30</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,029	2,096	<b>2,066</b>
Other operating expenses	444	403	<b>403</b>
Maintenance	30	31	<b>26</b>
Depreciation and amortisation	79	94	<b>149</b>
<b>Total Expenses</b>	<b>2,582</b>	<b>2,624</b>	<b>2,644</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.3 Public Charity Fundraising Standards**

**37.3.1 Public Charity Fundraising Standards (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	39	57	53
Minor sales of goods and services	11	53	22
Investment income	8	7	9
Other revenue	112	48	70

<b>Total Retained Revenue</b>	<b>170</b>	<b>165</b>	<b>154</b>
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<b>NET COST OF SERVICES</b>	<b>2,412</b>	<b>2,459</b>	<b>2,490</b>
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<b>ASSET ACQUISITIONS</b>	<b>59</b>	<b>191</b>	<b>314</b>
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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.4 Sport and Recreation in the Community**

**37.4.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations.  
To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on- and off- course betting. Monitoring of totalisators' and bookmakers' operations. Administration of reimbursements to bookmakers and domestic totalisators for Goods and Services Tax.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Attendances at race meetings by inspectors	no.	500	500	540	<b>550</b>
Average Staffing:	EFT	15	15	14	<b>15</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,298	1,341	<b>1,227</b>
Other operating expenses	639	621	<b>579</b>
Maintenance	15	19	<b>19</b>
Depreciation and amortisation	54	45	<b>64</b>
Grants and subsidies			
Sporting associations	...	74	<b>...</b>
Other expenses			
Bookmakers Revision Committee	5	5	<b>5</b>
<b>Total Expenses</b>	<b>2,011</b>	<b>2,105</b>	<b>1,894</b>

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**MINISTER FOR GAMING AND RACING**  
**37 DEPARTMENT OF GAMING AND RACING**

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**37.4 Sport and Recreation in the Community**

**37.4.1 Development, Control and Regulation of the Racing Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	20	28	<b>24</b>
Minor sales of goods and services	4	20	<b>3</b>
Investment income	4	2	<b>3</b>
Other revenue	229	241	<b>231</b>

<b>Total Retained Revenue</b>	<b>257</b>	<b>291</b>	<b>261</b>
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<b>NET COST OF SERVICES</b>	<b>1,754</b>	<b>1,814</b>	<b>1,633</b>
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<b>ASSET ACQUISITIONS</b>	<b>30</b>	<b>85</b>	<b>135</b>
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**MINISTER FOR GAMING AND RACING**  
**38 CASINO CONTROL AUTHORITY**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,227	4,247	<b>5,135</b>
Other operating expenses	1,675	1,765	<b>1,710</b>
Depreciation and amortisation	100	125	<b>130</b>
<b>Total Expenses</b>	<b>7,002</b>	<b>6,137</b>	<b>6,975</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	210	214	<b>214</b>
Investment income	29	100	<b>30</b>
<b>Total Retained Revenue</b>	<b>239</b>	<b>314</b>	<b>244</b>
<b>NET COST OF SERVICES</b>	<b>6,763</b>	<b>5,823</b>	<b>6,731</b>

**MINISTER FOR GAMING AND RACING**  
**38 CASINO CONTROL AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,938	4,050	4,893
Other	1,817	1,887	1,876
<b>Total Payments</b>	<b>6,755</b>	<b>5,937</b>	<b>6,769</b>
<b>Receipts</b>			
Sale of goods and services	210	214	214
Interest	55	126	30
Other	165	165	166
<b>Total Receipts</b>	<b>430</b>	<b>505</b>	<b>410</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,325)</b>	<b>(5,432)</b>	<b>(6,359)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(70)	(70)	(70)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(70)</b>	<b>(70)</b>	<b>(70)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,158	6,158	6,125
Capital appropriation	70	70	70
Cash reimbursements from the Consolidated Fund Entity	241	241	259
Cash transfers to Consolidated Fund	...	(1,437)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,469</b>	<b>5,032</b>	<b>6,454</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>74</b>	<b>(470)</b>	<b>25</b>
Opening Cash and Cash Equivalents	2,780	3,149	2,679
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,854</b>	<b>2,679</b>	<b>2,704</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,763)	(5,823)	(6,731)
Non cash items added back	389	342	372
Change in operating assets and liabilities	49	49	...
<b>Net cash flow from operating activities</b>	<b>(6,325)</b>	<b>(5,432)</b>	<b>(6,359)</b>

**MINISTER FOR GAMING AND RACING**  
**38 CASINO CONTROL AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,854	2,679	2,704
Receivables	60	222	222
Other	61	62	62
<b>Total Current Assets</b>	<b>2,975</b>	<b>2,963</b>	<b>2,988</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	654	528	468
<b>Total Non Current Assets</b>	<b>654</b>	<b>528</b>	<b>468</b>
<b>Total Assets</b>	<b>3,629</b>	<b>3,491</b>	<b>3,456</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	202	240	240
Provisions	407	397	397
Other	88	68	68
<b>Total Current Liabilities</b>	<b>697</b>	<b>705</b>	<b>705</b>
<b>Non Current Liabilities -</b>			
Provisions	...	51	51
Other	...	19	19
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>70</b>	<b>70</b>
<b>Total Liabilities</b>	<b>697</b>	<b>775</b>	<b>775</b>
<b>NET ASSETS</b>	<b>2,932</b>	<b>2,716</b>	<b>2,681</b>
<b>EQUITY</b>			
Accumulated funds	2,932	2,716	2,681
<b>TOTAL EQUITY</b>	<b>2,932</b>	<b>2,716</b>	<b>2,681</b>

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**MINISTER FOR GAMING AND RACING**  
**38 CASINO CONTROL AUTHORITY**

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**38.1 Casino Control**

**38.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming including the monitoring of the ongoing operations of the Casino.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	1,370	1,050	984	<b>555</b>
Special audits conducted on casino operations	no.	8	12	20	<b>15</b>
Complaints relating to conduct of casino gaming received and investigated	no.	200	155	140	<b>160</b>
Applications for review of exclusion orders investigated and reported	no.	86	65	85	<b>85</b>
Prosecution of offences under Casino Control Act 1992	no.	50	50	90	<b>100</b>
Probity assessments of industry personnel	no.	20	30	20	<b>20</b>
<u>Average Staffing:</u>	EFT	44	48	53	<b>53</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,227	4,247	<b>5,135</b>
Other operating expenses	1,675	1,765	<b>1,710</b>
Depreciation and amortisation	100	125	<b>130</b>
<b>Total Expenses</b>	<b>7,002</b>	<b>6,137</b>	<b>6,975</b>

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**MINISTER FOR GAMING AND RACING**  
**38 CASINO CONTROL AUTHORITY**

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**38.1 Casino Control**

**38.1.1 Casino Control (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	210	214	<b>214</b>
Investment income	29	100	<b>30</b>
<b>Total Retained Revenue</b>	<b>239</b>	<b>314</b>	<b>244</b>
<b>NET COST OF SERVICES</b>	<b>6,763</b>	<b>5,823</b>	<b>6,731</b>

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<b>ASSET ACQUISITIONS</b>	<b>70</b>	<b>70</b>	<b>70</b>
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# MINISTER FOR HEALTH

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Health</b>			
Total Expenses .....	9,267.2	9,973.8	7.6
Asset Acquisitions .....	456.7	600.0	31.4
<b>Health Care Complaints Commission</b>			
Total Expenses .....	8.7	12.0	38.2
Asset Acquisitions .....	...	0.2	n.a.
<b>Total, Minister for Health</b>			
Total Expenses .....	<b>9,275.9</b>	<b>9,985.8</b>	<b>7.7</b>
Asset Acquisitions .....	<b>456.7</b>	<b>600.2</b>	<b>31.4</b>

## DEPARTMENT OF HEALTH

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2004-05, total expenses of Department of Health (NSW Health) will be almost \$10 billion, an increase of \$707 million or 7.6 percent on the 2003-04 Budget. This includes an additional \$46 million raised from the increased duty on poker machines announced in the 2003-04 Budget.

The Government's continued commitment to meeting the growth in demand for health services is in direct contrast to the overall reduction in real terms that has been imposed by the Commonwealth Government under the Australian Health Care Agreement. This has resulted in a funding loss of an estimated \$383 million to New South Wales over five years.

Expenditure on health services has increased at a higher rate than general government expenditure, rising from 23.7 percent of total outlays in 1995-96 to a projected 26.6 percent in 2004-05 (refer to chart 9.1). Demand for hospital services and, in particular, emergency department services has also increased substantially. This has been caused by a number of factors, including: the ageing of the population; high population growth in some areas of the State; reduced availability of services from General Practitioners (GPs) particularly home-based or after-hours; a reduction in bulk billing; and the reduced viability of general practice.

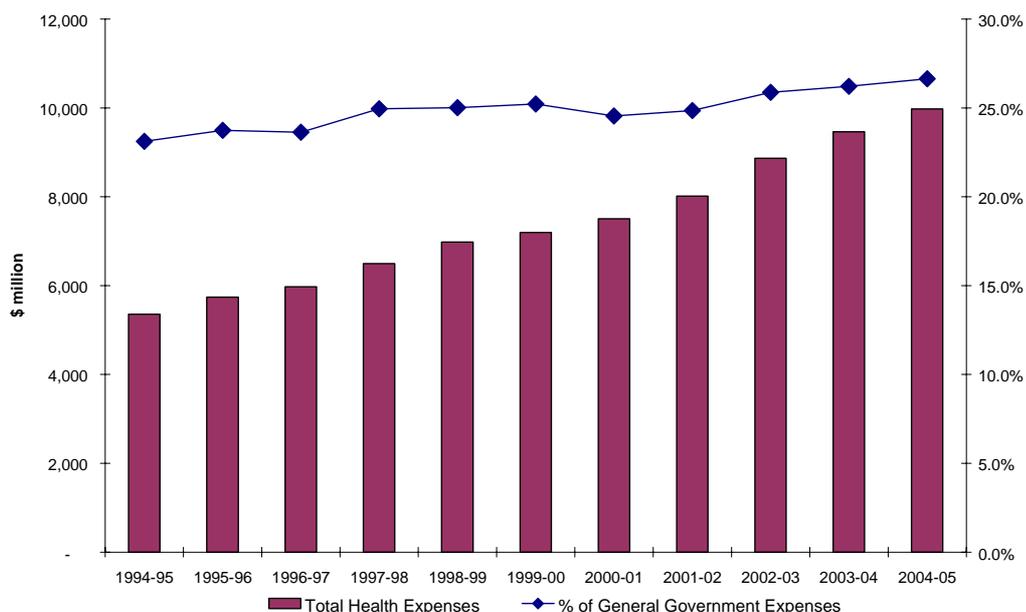
These factors have put significant pressure on public hospital services. Increased attendances at hospital emergency departments and admissions through emergency departments have been a major cause of the pressure on public hospitals. In the ten months to April 2004, 219,000 patients were admitted to metropolitan public hospitals from an emergency department. This is an increase of 4.9 percent over the same period last year.

Additional admissions through emergency departments have also increased bed occupancy rates. This means that there are fewer vacant beds within hospitals, particularly in metropolitan areas. Higher bed occupancy and increased emergency department admissions have increased the average time it takes to transfer patients from emergency departments to an acute hospital bed. In addition, capacity within hospitals to undertake planned elective surgery is reduced. This has a direct impact on waiting lists. The shortage of Commonwealth provided nursing home and aged care services, combined with the collapse in bulk billing for general practitioner services, have further exacerbated the impact of rising demand for acute hospital services.

Over the last decade, part of the growth in demand for hospital services has been met by changes in clinical practices and new technology. Clinical changes in practice have reduced length of stays in hospital and increased the range of procedures or treatment undertaken in day-only or outpatient settings. This increased efficiency in health delivery has helped to meet some of the additional demand caused by population growth and ageing of the population.

The main factor offsetting the trend in reduced length of stay over the past decade is the ageing of the population. Older patients often suffer from a range of complex and more serious conditions. The number of patients aged over 65 years is increasing by 3 percent a year and currently represent one-third of overnight admissions and 46 percent of occupied acute bed days. Patients 70 years and over have a higher emergency department attendance per 1,000 population than any other group except the very youngest patients. The overall rate of admission from emergency departments is 22 percent across all ages, but rises to 39 percent for those aged 65-69 and 55 percent for those over 85.

**Chart 9.1: Growth in Health Total Expenses**



### **INITIATIVES FUNDED IN 2003-04**

The 2003-04 Budget provided for substantial increases in wages and other initiatives to attract and retain staff, as well as a number of new initiatives for cancer, emergency departments and new technology.

New South Wales nurses are the highest paid in Australia. Nurses' wages have increased by 25.5 percent since 2000. Since January 2002, there has been an increase of approximately 3000 in the number of nurses permanently employed by the NSW public health system.

Better treatment of cancer is a major priority of the Government. In the 2003-04 Budget, \$5 million was allocated for the establishment of the Cancer Institute. The Institute has developed a state-wide Cancer Plan and brought together the operation of the pap smear and cancer registries from the Cancer Council of NSW. An additional \$30 million is being made available in 2004-05 for the enhancement of clinical cancer services through the application of best clinical practice, better early detection, improved prevention and information programs, and additional cancer research in targeted programs.

The Government provided \$23 million in 2003-04 for the establishment of emergency medical units (EMU) to add capacity within the busiest emergency departments. EMUs are specialist units within emergency departments that treat patients who require an extended stay in the emergency department for observation or diagnostic tests and treatment, but do not require admission to an inpatient bed. Initially 12 EMUs were established in hospitals within urban areas. In 2004-05, a new EMU is being established at Tweed Heads Hospital, which has one of the busiest emergency departments outside of metropolitan Sydney.

The Government also provided \$8 million in the 2003-04 Budget for Rapid Emergency Assessment Teams (REATs). The teams are made up of skilled clinical staff who are able to rapidly assess waiting patients, make clinical decisions and start minor treatment prior to a full medical assessment. This can include such things as x-rays, blood tests, pain relief and other treatment. In some cases the patient may be able to be discharged home following this treatment.

The ongoing recruitment to meet the targeted additional 230 ambulance officers and related staff for rural NSW over a four-year period continues. To date 32 additional officers have been appointed and four new training centres are being established at Wagga Wagga, Bathurst, Lismore and Bomaderry.

In 2003-04 an additional \$3 million was allocated to allow for the replacement of nurses and midwives whilst on study leave. Over 430 scholarships for registered nurses were funded in 2003-04 allowing them to upgrade their qualifications. In 2004, 77 rural undergraduate scholarships and 33 Aboriginal undergraduate scholarships have been provided at a cost of \$0.6 million.

Additional funding of \$4 million was provided to establish an expanded NSW Health Counter Disaster Unit. The Unit, which employs nine staff to coordinate planning, policy and training for health service disaster management has been operational since February 2004. A Bio-surveillance system has also been established and laboratory capacity upgraded.

The \$19.4 million program to put patient records online in New South Wales has commenced. This will give GPs, specialists, emergency department clinicians and allied health workers online access to their patients' detailed medical histories. The system will be piloted at the Children's Hospital at Westmead and at Maitland and Raymond Terrace in the Hunter. Participation in the pilot will be voluntary.

Telemedicine services were further expanded in 2003-04. Over 240 facilities provide one or more clinical services linking hospital, outpatients and community health services. Clinicians and clients continue to strongly endorse telemedicine services.

## STRATEGIC DIRECTIONS

A major priority of the Government is the provision of high quality health care services throughout New South Wales that provide timely access to appropriate local health services.

Area Health Services are responsible for the co-ordination and delivery of health services within their boundaries and to their resident population. They supply a wide range of services including emergency care, elective treatments, outpatient care, dental treatments, mental health, rehabilitation, community and emergency transport, and community programs. These services can also be provided in a wide range of settings from an operating suite in a large tertiary hospital to community and home settings in a mobile outreach program. In addition the Ambulance Service, Corrections Health, and the Children's Hospital Westmead have statewide responsibilities.

Funding to Area Health Services is based on the principle of providing equity in access to services, while recognising that high cost and specialist services can only be effectively and efficiently provided in a limited number of locations.

Funding allocations to Area Health Services will take into account a range of factors, including: the size of the resident population and its health needs; the recurrent cost of gearing up new facilities and developments in Commonwealth funding arrangements.

In order to meet the challenges of providing high quality health service across the State, in an environment of Commonwealth health funding cuts and increased demand, the Government is providing ongoing real funding increases and working to increase the efficiency and effectiveness of health services.

Over the next four years, the Government will be focusing on a number of priority areas:

- ◆ improving capacity and access to hospital services;
- ◆ improving clinical excellence;
- ◆ enhancing funding to mental health services; and
- ◆ redirecting resources to front line health services.

## Capacity and Access to Hospital Services

The Government's Sustainable Access Plan 2004 targets resources to hospitals facing access challenges. The plan is made up of three key strategies:

- ◆ opening an additional 973 beds in 2004-05, including 410 beds to cope with additional winter demand and 563 additional permanent beds;
- ◆ initiatives to provide better and more appropriate care for the elderly who are currently occupying acute care beds in NSW hospitals; and
- ◆ rolling out Hospital Improvement Teams to nine of our major hospitals across New South Wales to reduce unnecessary delays, cut waiting times and provide better care. This plan is designed to tackle the major pressure points that contribute to unnecessary delays in patient care.

Every year additional beds in our hospital system are opened to deal with the increased demand over winter. However, this year the Government is doing more by allocating \$57 million to provide 563 additional permanent new beds for this winter and beyond. \$4 million will be allocated to provide Community Care Packages.

Currently it is estimated that on any given day there are up to 900 elderly patients waiting in local hospitals for Commonwealth-provided residential aged care places. The transition of these older people from an acute care setting into a more appropriate community setting will free up acute beds for use in elective surgery or for admissions from emergency departments.

The Plan also involves better bed management and improving hospital administration to relieve access block and provide better patient care.

The Sustainable Access Plan includes a requirement for Area Health Service Chief Executives to implement measures that protect elective surgery from the pressures of winter demand on emergency services.

In 2003-04 a program was started that targeted long wait patients requiring total knee replacement, total hip replacement, cataract extraction, cholecystectomy and other procedures. In total over 3,000 of these procedures will be performed in local hospitals across the State. For 2004-05 the level of targeted surgical places for long wait patients will increase with the goal of making a real reduction in the average waiting time for surgery.

## **Improving Clinical Excellence**

In April 2004, the Government announced the establishment of the new high level Clinical Excellence Commission (CEC) to improve and deliver consistent standards of health care across New South Wales.

The CEC will focus on strengthening systems so there is less chance of mistakes, and will act as a statewide safety check for the health system, ensuring consistently high standards of care. It will have specialist clinical teams to review and improve the performance of local hospitals.

The CEC will also be responsible for new Professional Practice Units - the first port of call for patients and staff wanting to raise serious complaints about patient care.

The Professional Practice Units will be made up of staff with legal, clinical and mediation skills reporting directly to the Chief Executive Officer of an Area Health Service.

The CEC will also focus on:

- ◆ developing and promoting information about best practice in health care, including training and education programs;
- ◆ conducting statewide audits and reviews of patient safety;
- ◆ establishing a system of information sharing with the Health Care Complaints Commission; and
- ◆ ensuring that the process of identifying errors and dealing with complaints begins at a local level.

The NSW Government has committed \$55 million to the establishment and operation of the CEC over the next four years.

## **Mental Health**

Demand for mental health services has steadily increased in recent years.

The prevalence of mental health problems is rising with recent surveys revealing an increase from 10.8 percent in 1997 to 12.2 percent in 2002 of people in New South Wales reporting themselves as highly or very highly distressed. This represents an increase of 53,000 people in New South Wales.

Within the next 20 years, depression is forecast to be the biggest health problem after heart disease. The impact of mental illness is widespread and affects not just those with the illness, but their families, carers and the community. The ageing of the population has increased the number of people with complex medical and psychiatric conditions, including health problems associated with dementia and depression.

An emerging concern is the mental health and well-being of our children and adolescents. Recent statistics show that almost one in three children aged 4-12 years were reported to have emotional or behavioural problems over a six month period. Among young people from 18 to 25, the figure is more than one in four. More young people have serious mental health problems than diabetes.

Treating these young people has become more complex with the increase in drug use, particularly alcohol, cannabis and amphetamines.

In New South Wales, acute mental health units are increasingly busy. From 1990 to 2001, the number of people admitted involuntarily to mental health units has more than doubled. The increased prevalence of drugs and alcohol has also increased patient lengths of stay in inpatient facilities.

The Accelerated Beds Program embarked upon in 2002 to meet this rise in demand will be continued. 43 acute care beds will be commissioned by the end of this year at Cumberland, Westmead, Liverpool and Nepean, and two Emergency Psychiatric Care Facilities at Liverpool and Nepean Hospitals will be piloted.

In 2004-05 an additional \$24.6 million will be available for mental health services as the first step in the \$241 million overall enhancement for mental health service provision over the next four years. The \$241 million will increase expenditure in the following areas:

- ◆ additional funding for acute mental health care beds;
- ◆ additional supported accommodation places;
- ◆ more child psychiatrists and inpatient programs for children;
- ◆ more community-based mental health professionals, including nurses;
- ◆ \$14 million additional recurrent funding for the new forensic hospital at Malabar;
- ◆ expansion of the successful court liaison program; and
- ◆ additional Aboriginal mental health workers.

The additional funding recognises the valuable work over the past two years of the Select Committee Inquiry into Mental Health Services and the Sentinel Events Review Committee.

### **Redirecting resources to front-line health services**

The Government is committed to ensuring that as much of health funding as possible flows to the provision of services. To this end, the Government will reduce the number of Area Health Services and reduce administrative overheads. In addition, the Government will move to introduce shared corporate services, where appropriate. Implementation of these measures will free up significant resources for the provision of front-line clinical and preventative health services.

## **2004-05 BUDGET**

### **Total Expenses**

Additional expenditure in the 2004-05 Budget will support the Government's key service delivery priorities of:

- ◆ improving access to hospital services, including emergency departments and increasing the number of surgical procedures to reduce waiting times, particularly for patients waiting more than 12 months;
- ◆ additional mental health services in both acute hospital and community settings; and
- ◆ promoting clinical excellence and best practice.

### ***Additional Acute Care Services***

In 2004-05 funding will be provided to Area Health Services to meet the operational costs of new hospitals and health facilities. Funding will be provided for additional inpatient acute, mental health acute and enhanced emergency care capacity at Wollongong, Shellharbour, Tweed Heads and the Macarthur region, and the operational cost of 50 new acute mental health beds at Wyong.

An additional \$3.6 million will be made available to increase the number of intensive care beds to meet rising demand across the health system. In 2004-05 additional beds will be established in Blacktown (two), Liverpool, Campbelltown, Tweed Heads and Albury hospitals. An additional \$1.2 million has been provided for new paediatric intensive care beds at both Sydney Children's Hospital and The Children's Hospital Westmead. New neonatal intensive care cots will be placed in Royal North Shore Hospital, the Royal Hospital for Women and Liverpool Hospital at a cost of \$1.5 million.

## ***Improving Access***

Over \$57 million has been made available to improve access to hospital services in 2004-05 by providing 563 permanent beds through a major access improvement initiative in addition to the 410 temporary beds opened over winter. This will be spent on measures designed to increase the capacity of hospitals to meet increased emergency demand and reduce access block. A further \$35 million will be allocated to reduce the number of patients waiting over 12 months for surgery.

NSW Health is increasing the number of available acute care beds by creating additional transitional care places (120 new beds in addition to the 135 existing transitional bed places) along with purchasing from the private sector around 132 places under an individualised community care management and in-home care program (ComPacs) that provides support for older people who are in a hospital bed and well enough and ready to be discharged, but are unable to cope at home.

## ***Mental Health***

In 2004-05 an additional \$24.6 million will be available for mental health services as the first step in the \$241 million increase in mental health spending over the next four years. Specific measures to be funded include:

- ◆ two new acute mental health beds at Broken Hill at a cost of \$0.5 million plus a further \$0.3 million for improved community care and medical staff in the Far West Area Health Service;
- ◆ \$6.8 million to fast track urgent additional mental health beds in metropolitan Sydney. These beds will operate as a network resource across the metropolitan area. Pilot psychiatric emergency care units will also be established in two hospital emergency departments;
- ◆ \$4.6 million to further develop and enhance the role of mental health service being provided in the community including developing partnerships and shared care models with local GPs for managing mental health clients;
- ◆ enhancement to the Child and Adolescent Mental Health Service of \$2.5 million in 2004-05 which provides a network of specialist clinical nurse consultants in child and adolescent psychiatry to others in the health system;
- ◆ improving the provision of mental health services to Aboriginal communities by increasing the number of Aboriginal Mental Health Worker positions, creation of a youth worker position at the Redfern Aboriginal community-controlled health service, and a mental health coordinator based at the NSW Aboriginal Health and Medical Research Council (\$1.4 million);

- ◆ \$1.5 million for the expansion of the court liaison and community forensic services. The model has been successful in improving co-ordination of care and treatment for forensic patients who the courts divert to hospital care, reducing risk to the community; and
- ◆ additional funding of \$2.5 million for organisations involved in research and raising awareness of mental health issues.

The 2004-05 Health capital works budget also includes funds for:

- ◆ completion of planning and start of works on the redevelopment of Lismore's Richmond Clinic, including 15 extra beds and an eight-bed Child and Adolescent Unit;
- ◆ planning funds for the establishment of a 15-bed older persons mental health unit in Wollongong;
- ◆ continuation of works in progress including units at Macquarie and Campbelltown hospitals; and
- ◆ planning for an additional 80 medium security and community care units.

### ***Clinical Excellence and Best Practice***

\$10 million has been provided to progress the Government's clinical excellence agenda in 2004-05. This funding will be used to establish the Clinical Excellence Commission that will continue the work currently undertaken by the NSW Institute for Clinical Excellence and develop other evidence-based effective programs for implementing better clinical governance across the State.

An important program will be the development and administration of a Health Service Safety Audit, Inspection and Development Program. There are 207 general public hospitals in New South Wales and it is proposed that all hospitals will participate in this program. The first hospital will be reviewed and commence the development program in July 2004. It is proposed that 20 hospitals will commence the program in the first year. The roll-out of the program has been determined to facilitate knowledge transfer across facilities in each Area Health Service.

### ***Other Expenditure Initiatives***

The NSW Health budget also provides dedicated funding for specific Aboriginal health services. In 2004-05 funding will be provided for the NSW Otitis Media Strategic Plan for Aboriginal Children. The plan addresses the urgent need for early intervention to manage and control Otitis Media-middle ear infection and conductive hearing loss in Aboriginal children. An additional \$0.8 million will result in there being 11 Aboriginal Otitis Media Area Co-ordinators throughout New South Wales.

The Government's Biofirst strategy will continue in 2004-05 with funding of \$12.1 million to develop the St Vincent's Research and Biotechnology Precinct.

### **Asset Acquisitions**

The Government has again provided NSW Health with guaranteed funding for the next four years to build and upgrade health services. This guarantee of future funding makes it possible for NSW Health to plan for long-term construction programs with certainty within an approved Asset Acquisition capped commitment of \$2.4 billion over four years.

The details of the new works commencing in 2004-05 are included in Budget Paper No. 4.

The 2004-05 Asset Acquisition Program also provides for the continuation of major upgrading and redevelopment works at Royal Prince Alfred, Concord, Gosford, Wyong, Campbelltown, Prince of Wales, Royal North Shore, John Hunter, Sutherland, Westmead, Hornsby, Milton – Ulladulla, Nepean, Blue Mountains, Bourke, Kyogle, Liverpool, Shellharbour and Young Hospitals and ongoing implementation of works for Aboriginal, Mental Health and other speciality services.

Phase 1 of the Rural Hospital and Health Service Program comprising the redevelopment of eighteen small rural health facilities across New South Wales is continuing with the last two facilities to be completed by May 2005.

The Ambulance Service of New South Wales will continue receiving capital funding to support the ongoing infrastructure improvement program and construction funds for new ambulance stations at Forbes, Campbelltown, Paddington, Port Macquarie and Ryde. The majority of the Rural Health Service projects also include co-location of the Ambulance Services within the respective communities. This will allow better integration of the two services and has been adopted as a planning principle in future sites.

## **HEALTH CARE COMPLAINTS COMMISSION**

The Health Care Complaints Commission is an independent statutory body reporting directly to the Minister for Health and to the Joint Parliamentary Committee on the Health Care Complaints Commission. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs in New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Following public criticism of its handling of complaints regarding the Macarthur Area Health Service, the Commission has been completely overhauled. The Commissioner and three senior managers have been removed. A District Court Judge has been seconded to oversee implementation of a new staffing structure for the Commission; to progress the review of the Health Care Complaints Act; and to ensure that investigations are conducted expeditiously to reduce the current backlog. The Commission's approach to investigations has changed with an increased emphasis on responsibility of individual practitioners.

The Government has supported this overhaul with additional funding of \$5.7 million, with \$2.6 million received in 2003-04 and the remaining \$3.1 million allocated in 2004-05.

### **STRATEGIC DIRECTIONS**

In the coming year the Commission will maintain its focus on investigations, including backlog reduction. The additional funding of \$3.1 million in 2004-05 will allow the continued operation of the Macarthur Taskforce comprising experienced investigators and clinical and legal advisors. The Commission has also recruited 15 new Investigation Officers for a period of 12 months and has put in place a new management structure to strengthen the Commission's investigative capacity. The current review of the Health Care Complaints Act is expected to result in the removal of obstacles to the efficient investigation and resolution of complaints.

### **2004-05 BUDGET**

#### **Total Expenses**

Total expenses in 2004-05 will be \$12 million. Expenses in 2004-05 will include \$3.1 million for the Macarthur Taskforce and the Backlog Reduction Strategy.

## **Asset Acquisitions**

Asset Acquisition in 2004-05 will be \$0.2 million to complete the implementation of Casemate, the Commission's new complaints management software application. The total capital expenditure on this project is anticipated to be \$0.4 million. Casemate will improve staff productivity and reduce the average time taken to finalise complaints.

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**MINISTER FOR HEALTH**  
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,691,920	5,804,621	<b>6,153,784</b>
Other operating expenses	2,273,613	2,353,749	<b>2,444,060</b>
Maintenance	247,192	254,192	<b>259,276</b>
Depreciation and amortisation	376,501	376,501	<b>396,939</b>
Grants and subsidies	577,764	594,519	<b>615,116</b>
Borrowing costs	9,483	10,483	<b>9,283</b>
Other expenses	90,753	94,224	<b>95,378</b>
<b>Total Expenses</b>	<b>9,267,226</b>	<b>9,488,289</b>	<b>9,973,836</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	932,915	930,915	<b>972,007</b>
Investment income	40,661	47,661	<b>42,200</b>
Grants and contributions	157,335	180,873	<b>171,082</b>
Other revenue	76,020	102,466	<b>85,586</b>
<b>Total Retained Revenue</b>	<b>1,206,931</b>	<b>1,261,915</b>	<b>1,270,875</b>
<b>NET COST OF SERVICES</b>	<b>8,060,295</b>	<b>8,226,374</b>	<b>8,702,961</b>

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,539,826	5,606,300	<b>5,953,344</b>
Grants and subsidies	577,764	580,535	<b>592,116</b>
Finance costs	9,483	10,483	<b>9,283</b>
Other	2,871,862	2,958,261	<b>3,054,888</b>
<b>Total Payments</b>	<b>8,998,935</b>	<b>9,155,579</b>	<b>9,609,631</b>
<b>Receipts</b>			
Sale of goods and services	921,823	923,223	<b>966,025</b>
Interest	40,661	47,661	<b>42,200</b>
Other	458,691	493,173	<b>493,214</b>
<b>Total Receipts</b>	<b>1,421,175</b>	<b>1,464,057</b>	<b>1,501,439</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,577,760)</b>	<b>(7,691,522)</b>	<b>(8,108,192)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	85,100	54,600	<b>50,180</b>
Purchases of property, plant and equipment	(456,700)	(490,889)	<b>(599,950)</b>
Purchases of investments	(21,986)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(393,586)</b>	<b>(436,289)</b>	<b>(549,770)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	2,252	...
Repayment of borrowings and advances	(6,331)	(6,331)	<b>(6,631)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(6,331)</b>	<b>(4,079)</b>	<b>(6,631)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,356,141	7,448,628	<b>7,941,601</b>
Capital appropriation	371,335	416,840	<b>431,950</b>
Cash reimbursements from the Consolidated Fund Entity	344,754	327,732	<b>351,726</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,072,230</b>	<b>8,193,200</b>	<b>8,725,277</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>94,553</b>	<b>61,310</b>	<b>60,684</b>
Opening Cash and Cash Equivalents	449,852	403,079	<b>464,389</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>544,405</b>	<b>464,389</b>	<b>525,073</b>

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2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(8,060,295)	(8,226,374)	<b>(8,702,961)</b>
Non cash items added back	473,716	494,472	<b>523,679</b>
Change in operating assets and liabilities	8,819	40,380	<b>71,090</b>
<b>Net cash flow from operating activities</b>	<b>(7,577,760)</b>	<b>(7,691,522)</b>	<b>(8,108,192)</b>

**MINISTER FOR HEALTH**  
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	2003-04		<b>2004-05</b> <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	544,405	481,739	<b>542,423</b>
Receivables	168,026	160,510	<b>160,510</b>
Other financial assets	202,840	196,952	<b>196,952</b>
Inventories	65,666	65,267	<b>66,271</b>
Other	28,354	23,387	<b>24,236</b>
<b>Total Current Assets</b>	<b>1,009,291</b>	<b>927,855</b>	<b>990,392</b>
<b>Non Current Assets -</b>			
Receivables	5,908	5,434	<b>5,434</b>
Other financial assets	58,724	48,764	<b>48,764</b>
Property, plant and equipment -			
Land and building	6,100,672	6,335,122	<b>6,466,218</b>
Plant and equipment	529,114	572,304	<b>594,039</b>
Infrastructure systems	71,188	78,679	<b>78,679</b>
Other	11,983	11,659	<b>11,659</b>
<b>Total Non Current Assets</b>	<b>6,777,589</b>	<b>7,051,962</b>	<b>7,204,793</b>
<b>Total Assets</b>	<b>7,786,880</b>	<b>7,979,817</b>	<b>8,195,185</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	492,061	504,238	<b>518,083</b>
Interest bearing	5,482	20,844	<b>23,591</b>
Provisions	523,531	512,179	<b>532,454</b>
Other	11,593	10,160	<b>10,160</b>
<b>Total Current Liabilities</b>	<b>1,032,667</b>	<b>1,047,421</b>	<b>1,084,288</b>
<b>Non Current Liabilities -</b>			
Interest bearing	77,279	80,211	<b>70,833</b>
Provisions	864,967	971,399	<b>1,010,979</b>
Other	35,294	33,866	<b>33,109</b>
<b>Total Non Current Liabilities</b>	<b>977,540</b>	<b>1,085,476</b>	<b>1,114,921</b>
<b>Total Liabilities</b>	<b>2,010,207</b>	<b>2,132,897</b>	<b>2,199,209</b>
<b>NET ASSETS</b>	<b>5,776,673</b>	<b>5,846,920</b>	<b>5,995,976</b>

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**MINISTER FOR HEALTH**  
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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
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<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	1,058,095	1,237,928	<b>1,237,928</b>
Accumulated funds	4,718,578	4,608,992	<b>4,758,048</b>
<b>TOTAL EQUITY</b>	<b>5,776,673</b>	<b>5,846,920</b>	<b>5,995,976</b>

**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

**39.1 Ambulatory, Primary and (General) Community Based Services**

**39.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to non-Government organisations for community health purposes.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Dental Health non-inpatient occasions of service	thous	1,347	1,520	1,520	<b>1,520</b>
Drug and Alcohol non-inpatient occasions of service	thous	1,826	1,836	1,844	<b>1,844</b>
Notification of vaccine preventable diseases in children less than 16 years	no.	1,803	1,000	1,250	<b>1,300</b>
Infants aged 12-15 months fully immunised	%	90	91	91	<b>91</b>
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,138	2,076	2,250	<b>2,300</b>
Notifications of HIV attributable to injecting drug use	no.	9	12	12	<b>12</b>
Home nursing occasions of service	thous	212	236	237	<b>237</b>
<u>Average Staffing:</u>	EFT	7,258	7,273	7,277	<b>7,407</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	459,398	487,587	<b>507,655</b>
Other operating expenses	146,488	137,410	<b>148,482</b>
Maintenance	16,931	19,827	<b>20,483</b>
Depreciation and amortisation	23,556	25,226	<b>26,988</b>

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**MINISTER FOR HEALTH**  
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**39.1 Ambulatory, Primary and (General) Community Based Services**

**39.1.1 Primary and Community Based Services (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Voluntary organisations	86,073	74,374	<b>80,182</b>
Third schedule hospitals	3,681	16,878	<b>17,769</b>
<b>Total Expenses</b>	<b>736,127</b>	<b>761,302</b>	<b>801,559</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient Fees and other hospital charges	31,054	23,756	<b>25,204</b>
Investment income	2,276	3,003	<b>2,743</b>
Grants and contributions	16,259	22,911	<b>20,872</b>
Other revenue	4,607	7,275	<b>6,333</b>
<b>Total Retained Revenue</b>	<b>54,196</b>	<b>56,945</b>	<b>55,152</b>
<b>NET COST OF SERVICES</b>	<b>681,931</b>	<b>704,357</b>	<b>746,407</b>
<b>ASSET ACQUISITIONS</b>	<b>20,487</b>	<b>22,541</b>	<b>26,938</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.1 Ambulatory, Primary and (General) Community Based Services**

**39.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

<u>Average Staffing (EFT)</u> :	2001-02	2002-03	2003-04	2004-05
	256	307	354	363
			-----2003-04-----	<b>2004-05</b>
			Budget	Revised
			\$000	\$000
				<b>Budget</b>
				<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	19,411	23,219	<b>24,471</b>
Other operating expenses	9,442	7,061	<b>7,427</b>
Maintenance	720	2,796	<b>2,852</b>
Depreciation and amortisation	379	1,129	<b>1,191</b>
Grants and subsidies			
Voluntary organisations	7,962	6,138	<b>6,196</b>
Third schedule hospitals	...	...	<b>4</b>

<b>Total Expenses</b>	<b>37,914</b>	<b>40,343</b>	<b>42,141</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	836	1,797	<b>1,867</b>
Investment income	113	95	<b>84</b>
Grants and contributions	2,322	1,444	<b>1,198</b>
Other revenue	127	410	<b>342</b>

<b>Total Retained Revenue</b>	<b>3,398</b>	<b>3,746</b>	<b>3,491</b>
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<b>NET COST OF SERVICES</b>	<b>34,516</b>	<b>36,597</b>	<b>38,650</b>
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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.1 Ambulatory, Primary and (General) Community Based Services**

**39.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Occasions of service:					
Outpatient clinics	thous	6,080	6,790	7,057	<b>7,057</b>
Diagnostics	thous	1,798	1,909	1,909	<b>1,909</b>
<u>Average Staffing:</u>	EFT	8,301	9,210	9,213	<b>9,241</b>

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———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	572,538	584,463	<b>600,973</b>
Other operating expenses	246,347	270,223	<b>275,539</b>
Maintenance	30,185	32,537	<b>32,928</b>
Depreciation and amortisation	51,607	47,439	<b>51,197</b>
Grants and subsidies			
Voluntary organisations	389	3,397	<b>3,837</b>
Third schedule hospitals	72,638	50,240	<b>51,520</b>
<b>Total Expenses</b>	<b>973,704</b>	<b>988,299</b>	<b>1,015,994</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.1 Ambulatory, Primary and (General) Community Based Services**

**39.1.3 Outpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	40,634	53,774	<b>56,796</b>
Department of Veterans' Affairs revenue	16,377	15,730	<b>15,457</b>
Investment income	2,395	5,195	<b>4,684</b>
Grants and contributions	13,133	9,381	<b>8,383</b>
Other revenue	8,378	8,861	<b>8,559</b>
<b>Total Retained Revenue</b>	<b>80,917</b>	<b>92,941</b>	<b>93,879</b>
<b>NET COST OF SERVICES</b>	<b>892,787</b>	<b>895,358</b>	<b>922,115</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.2 Acute Health Services**

**39.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Transport response times for emergency cases in metropolitan areas within 10 minutes	%	55.8	54.5	55.0	<b>53.0</b>
Transport response times for emergency cases in metropolitan areas within 15 minutes	%	85.5	84.7	83.0	<b>82.0</b>
Transport response times for emergency cases in rural districts within 20 minutes	%	86	87	86	<b>86</b>
 <u>Outputs:</u>					
Patient separations	thous	147	153	153	<b>153</b>
Number of attendances in Emergency Departments	thous	2,003	2,005	2,005	<b>2,005</b>
Attendances admitted	thous	494	509	519	<b>519</b>
Emergency road transport cases	thous	334	351	377	<b>386</b>
Emergency aircraft transport cases	no.	2,600	3,281	3,300	<b>3,300</b>
Emergency helicopter transport cases	no.	2,026	2,312	2,300	<b>2,400</b>
 <u>Average Staffing:</u>	 EFT	 8,661	 9,409	 10,078	 <b>10,475</b>

**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

**39.2 Acute Health Services**

**39.2.1 Emergency Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	631,402	673,335	<b>722,766</b>
Other operating expenses	222,457	250,074	<b>255,869</b>
Maintenance	29,346	27,199	<b>26,705</b>
Depreciation and amortisation	38,812	44,427	<b>43,259</b>
Grants and subsidies			
Voluntary organisations	284	1,881	<b>2,132</b>
Third schedule hospitals	24,328	22,373	<b>23,013</b>
<b>Total Expenses</b>	<b>946,629</b>	<b>1,019,289</b>	<b>1,073,744</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient Fees and other hospital charges	24,755	29,857	<b>31,798</b>
Ambulance transport charges	21,094	18,220	<b>19,159</b>
Other ambulance user charges	1,826	2,280	<b>1,345</b>
Motor vehicle third party payments	4,363	4,416	<b>4,830</b>
Department of Veterans' Affairs revenue	20,783	19,962	<b>19,616</b>
Investment income	1,269	2,574	<b>2,321</b>
Grants and contributions	2,301	3,969	<b>3,593</b>
Other revenue	2,935	6,148	<b>4,964</b>
<b>Total Retained Revenue</b>	<b>79,326</b>	<b>87,426</b>	<b>87,626</b>
<b>NET COST OF SERVICES</b>	<b>867,303</b>	<b>931,863</b>	<b>986,118</b>
<b>ASSET ACQUISITIONS</b>			
	<b>27,651</b>	<b>29,667</b>	<b>36,297</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.2 Acute Health Services**

**39.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Patient separations	thous	681	678	680	<b>683</b>
Patients charged for admission	%	18.0	17.3	17.4	<b>17.4</b>
<u>Average Staffing:</u>	EFT	31,727	32,987	33,834	<b>34,657</b>

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———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,299,875	2,284,462	<b>2,418,395</b>
Other operating expenses	1,010,897	1,036,580	<b>1,085,782</b>
Maintenance	87,125	96,593	<b>98,525</b>
Depreciation and amortisation	156,972	160,389	<b>170,720</b>
Grants and subsidies			
Voluntary organisations	1,146	5,832	<b>768</b>
Third schedule hospitals	129,956	135,413	<b>139,494</b>
Blood transfusion services	32,888	49,154	<b>53,340</b>
Borrowing costs			
Finance lease interest charges	9,483	7,391	<b>6,405</b>
Other expenses			
Cross border payments	81,617	81,852	<b>82,854</b>
<b>Total Expenses</b>	<b>3,809,959</b>	<b>3,857,666</b>	<b>4,056,283</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.2 Acute Health Services**

**39.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	279,211	299,982	<b>321,603</b>
Ambulance transport charges	1,455	2,793	<b>2,937</b>
Other ambulance user charges	647	350	<b>207</b>
Motor vehicle third party payments	23,060	23,007	<b>25,170</b>
Cross border revenues	854	742	<b>757</b>
Department of Veterans' Affairs revenue	184,330	177,052	<b>173,983</b>
Investment income	16,742	14,822	<b>13,587</b>
Grants and contributions	29,322	33,916	<b>25,780</b>
Other revenue	28,849	36,047	<b>28,761</b>
<b>Total Retained Revenue</b>	<b>564,470</b>	<b>588,711</b>	<b>592,785</b>
<b>NET COST OF SERVICES</b>	<b>3,245,489</b>	<b>3,268,955</b>	<b>3,463,498</b>

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<b>ASSET ACQUISITIONS</b>	<b>362,748</b>	<b>389,447</b>	<b>476,480</b>
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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.2 Acute Health Services**

**39.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>																								
<u>Outputs:</u>																													
Patient separations	thous	411	432	440	<b>443</b>																								
<u>Average Staffing:</u>	EFT	5,032	4,760	4,772	<b>4,908</b>																								
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 30%;"></th> <th style="width: 10%; text-align: center;">2003-04</th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> </tr> <tr> <td></td> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> <td></td> <td></td> <td style="text-align: center;"><b>2004-05</b></td> </tr> <tr> <td></td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td></td> <td></td> <td style="text-align: center;"><b>Budget</b></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: center;"><b>\$000</b></td> </tr> </thead> </table>							2003-04						Budget	Revised			<b>2004-05</b>		\$000	\$000			<b>Budget</b>						<b>\$000</b>
	2003-04																												
	Budget	Revised			<b>2004-05</b>																								
	\$000	\$000			<b>Budget</b>																								
					<b>\$000</b>																								

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	342,336	314,448		<b>335,159</b>
Other operating expenses	128,444	200,075		<b>205,911</b>
Maintenance	16,123	18,556		<b>18,927</b>
Depreciation and amortisation	29,020	26,732		<b>27,781</b>
Grants and subsidies				
Voluntary organisations	...	762		<b>818</b>
Third schedule hospitals	12,361	12,168		<b>13,051</b>
Borrowing costs				
Finance lease interest charges	...	1,394		<b>1,151</b>
Other expenses				
Cross border payments	9,136	12,372		<b>12,524</b>
<b>Total Expenses</b>	<b>537,420</b>	<b>586,507</b>		<b>615,322</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.2 Acute Health Services**

**39.2.3 Same Day Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	23,144	42,173	<b>44,321</b>
Ambulance transport charges	...	1,853	<b>1,949</b>
Other ambulance user charges	...	230	<b>136</b>
Cross border revenues	...	112	<b>114</b>
Department of Veterans' Affairs revenue	8,842	8,493	<b>8,346</b>
Investment income	669	1,954	<b>1,730</b>
Grants and contributions	4,792	5,772	<b>7,475</b>
Other revenue	2,766	2,972	<b>2,396</b>
<b>Total Retained Revenue</b>	<b>40,213</b>	<b>63,559</b>	<b>66,467</b>
<b>NET COST OF SERVICES</b>	<b>497,207</b>	<b>522,948</b>	<b>548,855</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.3 Mental Health Services**

**39.3.1 Mental Health Services**

Program Objective(s): To improve the health, well-being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	22,800	23,500	27,100	<b>29,400</b>
Non-acute mental health inpatient days	no.	249	249	261	<b>268</b>
<u>Average Staffing:</u>	EFT	7,021	7,655	8,045	<b>8,641</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	514,124	519,975	<b>571,721</b>
Other operating expenses	146,587	123,354	<b>131,257</b>
Maintenance	17,876	16,014	<b>16,594</b>
Depreciation and amortisation	25,742	24,473	<b>26,194</b>
Grants and subsidies			
Voluntary organisations	10,727	14,668	<b>16,192</b>
Third schedule hospitals	...	20,410	<b>20,879</b>
<b>Total Expenses</b>	<b>715,056</b>	<b>718,894</b>	<b>782,837</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.3 Mental Health Services**

**39.3.1 Mental Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	53,687	29,281	<b>30,807</b>
Investment income	1,562	1,763	<b>1,562</b>
Grants and contributions	4,625	6,315	<b>5,645</b>
Other revenue	5,591	6,763	<b>5,306</b>

<b>Total Retained Revenue</b>	<b>65,465</b>	<b>44,122</b>	<b>43,320</b>
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<b>NET COST OF SERVICES</b>	<b>649,591</b>	<b>674,772</b>	<b>739,517</b>
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<b>ASSET ACQUISITIONS</b>	<b>39,350</b>	<b>42,270</b>	<b>51,716</b>
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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.4 Rehabilitation and Extended Care Services**

**39.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long-term physical and psycho-physical disabilities and for the frail-aged. Co-ordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Admitted patients discharged to home/hostel care	%	64.0	62.4	62.8	<b>63.2</b>
Admitted patients discharged to a nursing home	%	9.5	9.5	9.4	<b>9.3</b>
Total non-admitted occasions of service	thous	2,596	2,940	3,063	<b>3,100</b>
<u>Average Staffing:</u>	EFT	10,360	9,436	9,272	<b>9,544</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	513,600	522,416	<b>554,265</b>
Other operating expenses	180,502	162,342	<b>154,440</b>
Maintenance	23,544	20,081	<b>20,742</b>
Depreciation and amortisation	29,648	29,744	<b>31,352</b>
Grants and subsidies			
Voluntary organisations	610	6,902	<b>7,802</b>
Third schedule hospitals	124,084	111,078	<b>113,153</b>
<b>Total Expenses</b>	<b>871,988</b>	<b>852,563</b>	<b>881,754</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.4 Rehabilitation and Extended Care Services**

**39.4.1 Rehabilitation and Extended Care Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	114,361	83,868	<b>92,127</b>
Ambulance transport charges	5,207	4,890	<b>5,142</b>
Other ambulance user charges	1,001	614	<b>362</b>
Department of Veterans' Affairs revenue	48,268	46,363	<b>45,559</b>
Investment income	8,612	3,527	<b>3,292</b>
Grants and contributions	15,021	23,272	<b>20,189</b>
Other revenue	7,811	11,681	<b>10,869</b>
<b>Total Retained Revenue</b>	<b>200,281</b>	<b>174,215</b>	<b>177,540</b>
<b>NET COST OF SERVICES</b>	<b>671,707</b>	<b>678,348</b>	<b>704,214</b>

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<b>ASSET ACQUISITIONS</b>	<b>4,000</b>	<b>4,316</b>	<b>5,279</b>
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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.5 Population Health Services**

**39.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Adult male smokers (current)	%	27	24	25	<b>25</b>
Adult female smokers (current)	%	21.4	18.8	20.0	<b>20.0</b>
Age standardised mortality rate in females aged 50-69 for breast cancer per 100,000	no.	56	62	59	<b>58</b>
Age standardised mortality rate in females aged 20-69 for cervical cancer per 100,000	no.	2.5	1.9	1.8	<b>1.6</b>
Two-yearly participation rate of women within breast cancer screening target group (50-69 years) per 100,000	%	55	53	51	<b>48</b>
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years) per 100,000	%	60.5	62.0	62.5	<b>63.0</b>
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	7,089	6,599	6,800	<b>7,000</b>
<u>Average Staffing:</u>	EFT	1,572	1,769	2,014	<b>2,014</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.5 Population Health Services**

**39.5.1 Population Health Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	122,350	133,507	<b>136,778</b>
Other operating expenses	109,368	95,357	<b>100,151</b>
Maintenance	11,736	6,101	<b>6,223</b>
Depreciation and amortisation	5,993	5,647	<b>5,954</b>
Grants and subsidies			
Voluntary organisations	250	8,336	<b>7,892</b>
Research grants	...	...	<b>5,030</b>
Third schedule hospitals	...	5,494	<b>5,904</b>
<b>Total Expenses</b>	<b>249,697</b>	<b>254,442</b>	<b>267,932</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient Fees and other hospital charges	5,293	5,313	<b>5,716</b>
Investment income	1,300	1,192	<b>1,140</b>
Grants and contributions	244	...	...
Other revenue	811	1,918	<b>1,536</b>
<b>Total Retained Revenue</b>	<b>7,648</b>	<b>8,423</b>	<b>8,392</b>
<b>NET COST OF SERVICES</b>	<b>242,049</b>	<b>246,019</b>	<b>259,540</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,464</b>	<b>2,648</b>	<b>3,240</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.6 Teaching and Research**

**39.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and wellbeing of the people of New South Wales.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Interns	no.	453	507	532	<b>556</b>
First year Resident Medical Officers	no.	360	319	379	<b>395</b>
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	83	76	87	<b>86</b>
<u>Average Staffing:</u>	EFT	3,115	3,559	3,756	<b>3,940</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	216,886	261,209	<b>281,601</b>
Other operating expenses	73,081	72,971	<b>80,929</b>
Maintenance	13,606	14,488	<b>15,297</b>
Depreciation and amortisation	14,772	11,295	<b>12,303</b>
Grants and subsidies			
Voluntary organisations	17,568	3,208	...
Research grants	27,365	27,365	<b>27,321</b>
Third schedule hospitals	25,454	18,448	<b>18,819</b>
<b>Total Expenses</b>	<b>388,732</b>	<b>408,984</b>	<b>436,270</b>

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**MINISTER FOR HEALTH**  
**39 DEPARTMENT OF HEALTH**

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**39.6 Teaching and Research**

**39.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees and other hospital charges	21,833	34,007	<b>36,699</b>
Investment income	5,723	13,536	<b>11,057</b>
Grants and contributions	69,316	73,893	<b>77,947</b>
Other revenue	14,145	20,391	<b>16,520</b>
<b>Total Retained Revenue</b>	<b>111,017</b>	<b>141,827</b>	<b>142,223</b>
<b>NET COST OF SERVICES</b>	<b>277,715</b>	<b>267,157</b>	<b>294,047</b>

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**MINISTER FOR HEALTH**  
**40 HEALTH CARE COMPLAINTS COMMISSION**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,199	7,846	<b>8,390</b>
Other operating expenses	2,433	3,262	<b>3,486</b>
Maintenance	10	4	<b>4</b>
Depreciation and amortisation	67	101	<b>158</b>
<b>Total Expenses</b>	<b>8,709</b>	<b>11,213</b>	<b>12,038</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	15	<b>15</b>
Investment income	10	21	<b>20</b>
Other revenue	823	638	<b>303</b>
<b>Total Retained Revenue</b>	<b>848</b>	<b>674</b>	<b>338</b>
<b>NET COST OF SERVICES</b>	<b>7,861</b>	<b>10,539</b>	<b>11,700</b>

**MINISTER FOR HEALTH**  
**40 HEALTH CARE COMPLAINTS COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,893	7,538	<b>8,009</b>
Other	2,605	3,428	<b>3,652</b>
<b>Total Payments</b>	<b>8,498</b>	<b>10,966</b>	<b>11,661</b>
<b>Receipts</b>			
Sale of goods and services	15	15	<b>15</b>
Interest	10	48	<b>15</b>
Other	985	682	<b>465</b>
<b>Total Receipts</b>	<b>1,010</b>	<b>745</b>	<b>495</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,488)</b>	<b>(10,221)</b>	<b>(11,166)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(200)	<b>(200)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(200)</b>	<b>(200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,213	9,764	<b>10,569</b>
Cash reimbursements from the Consolidated Fund Entity	250	319	<b>604</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,463</b>	<b>10,083</b>	<b>11,173</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(25)</b>	<b>(338)</b>	<b>(193)</b>
Opening Cash and Cash Equivalents	796	921	<b>583</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>771</b>	<b>583</b>	<b>390</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,861)	(10,539)	<b>(11,700)</b>
Non cash items added back	373	416	<b>487</b>
Change in operating assets and liabilities	...	(98)	<b>47</b>
<b>Net cash flow from operating activities</b>	<b>(7,488)</b>	<b>(10,221)</b>	<b>(11,166)</b>

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**MINISTER FOR HEALTH**  
**40 HEALTH CARE COMPLAINTS COMMISSION**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	771	583	390
Receivables	139	468	473
Other	32	5	5
<b>Total Current Assets</b>	<b>942</b>	<b>1,056</b>	<b>868</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	324	344	258
Plant and equipment	31	225	353
<b>Total Non Current Assets</b>	<b>355</b>	<b>569</b>	<b>611</b>
<b>Total Assets</b>	<b>1,297</b>	<b>1,625</b>	<b>1,479</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	444	764	814
Provisions	394	512	514
<b>Total Current Liabilities</b>	<b>838</b>	<b>1,276</b>	<b>1,328</b>
<b>Non Current Liabilities -</b>			
Provisions	...	110	110
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>110</b>	<b>110</b>
<b>Total Liabilities</b>	<b>838</b>	<b>1,386</b>	<b>1,438</b>
<b>NET ASSETS</b>	<b>459</b>	<b>239</b>	<b>41</b>
<b>EQUITY</b>			
Accumulated funds	459	239	41
<b>TOTAL EQUITY</b>	<b>459</b>	<b>239</b>	<b>41</b>

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**MINISTER FOR HEALTH**  
**40 HEALTH CARE COMPLAINTS COMMISSION**

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**40.1 Health Care Complaints**

**40.1.1 Health Care Complaints**

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To work with stakeholders to improve the safety and quality of health care services and to ensure that professional standards are met by health care providers.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	2,673	2,718	2,733	<b>2,700</b>
Complaints finalised	no.	2,780	2,943	2,625	<b>3,000</b>
Investigations finalised	no.	363	387	252	<b>600</b>
Formal review of investigations undertaken by other agencies	no.	262	256	245	<b>50</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	86	73	37	<b>75</b>
Health Practitioners referred for disciplinary proceedings on finalisation of investigations	no.	94	107	72	<b>100</b>
Health care policy recommendations made to providers and institutions	no.	22	22	14	<b>20</b>
Telephone inquiries	no.	5,310	4,445	4,783	<b>5,000</b>
Patient Support Service clients	no.	3,842	3,883	4,004	<b>3,500</b>
<u>Average Staffing:</u>	EFT	63	76	95	<b>100</b>

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2003-04		<b>2004-05 Budget \$000</b>
Budget \$000	Revised \$000	

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,199	7,846	<b>8,390</b>
Other operating expenses	2,433	3,262	<b>3,486</b>
Maintenance	10	4	<b>4</b>
Depreciation and amortisation	67	101	<b>158</b>
<b>Total Expenses</b>	<b>8,709</b>	<b>11,213</b>	<b>12,038</b>

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**MINISTER FOR HEALTH**  
**40 HEALTH CARE COMPLAINTS COMMISSION**

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**40.1 Health Care Complaints**

**40.1.1 Health Care Complaints (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	15	15	<b>15</b>
Investment income	10	21	<b>20</b>
Other revenue	823	638	<b>303</b>
<b>Total Retained Revenue</b>	<b>848</b>	<b>674</b>	<b>338</b>
<b>NET COST OF SERVICES</b>	<b>7,861</b>	<b>10,539</b>	<b>11,700</b>

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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>200</b>	<b>200</b>
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# MINISTER FOR INFRASTRUCTURE AND PLANNING AND MINISTER FOR NATURAL RESOURCES

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Heritage Office</b>			
Total Expenses .....	7.6	7.7	1.1
Asset Acquisitions .....	...	...	...
<b>Department of Infrastructure, Planning and Natural Resources</b>			
Total Expenses .....	552.8	421.8	-23.7
Asset Acquisitions .....	18.1	27.2	50.2
<b>Department of Lands</b>			
Total Expenses .....	56.3	79.6	41.4
Asset Acquisitions .....	1.3	2.4	92.2
<b>Environmental Planning and Assessment Act</b>			
Total Expenses .....	23.4	22.9	-1.9
Asset Acquisitions .....	35.0	35.0	...
<b>Honeysuckle Development Corporation</b>			
Total Expenses .....	10.6	10.6	-0.1
Asset Acquisitions .....	0.2	0.3	9.2
<b>Land and Property Information New South Wales</b>			
Total Expenses .....	121.9	127.8	4.8
Asset Acquisitions .....	11.9	15.0	26.1
<b>Catchment Management Authorities<sup>(a)</sup></b>			
Total Expenses .....	n.a.	129.3	n.a.
Asset Acquisitions .....	n.a.	...	n.a.
<b>Total, Minister for Infrastructure and Planning and Minister for Natural Resources<sup>(b)</sup></b>			
Total Expenses .....	<b>772.6</b>	<b>680.8</b>	<b>-11.9</b>
Asset Acquisitions .....	<b>66.5</b>	<b>79.9</b>	<b>20.2</b>

(a) The Catchment Management Authorities were created in January 2004 and have taken over certain functions of the Department of Infrastructure, Planning and Natural Resources.

(b) The grant from the Department of Infrastructure, Planning and Natural Resources to the Catchment Management Authorities of \$118.9 million is included in the 2004-05 recurrent expenditure totals for both agencies. To avoid double counting the amount is included only once in the Minister's total.

## **HERITAGE OFFICE**

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Heritage Office's expenses include the conservation of heritage assets through policy advice and the administration of heritage grants. Expenditure levels are relatively consistent from year to year. In 2004-05, total expenses are projected to be \$7.7 million compared to total expenses of \$7.6 million in 2003-04.

### **STRATEGIC DIRECTIONS**

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive register of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and re-use of heritage items;
- ◆ assist and support local councils and State Government agencies with the management of their heritage assets;
- ◆ streamline heritage approvals processes; and
- ◆ demonstrate the benefits of the conservation of the State's heritage resources.

### **2004-05 BUDGET**

#### **Total Expenses**

Total expenses of \$7.7 million in 2004-05 include \$2.3 million for Heritage Assistance grants.

#### **Asset Acquisitions**

An allocation of \$19,000 is provided for minor equipment purchases only.

## DEPARTMENT OF INFRASTRUCTURE, PLANNING AND NATURAL RESOURCES

The Department of Infrastructure, Planning and Natural Resources was established to improve land use, infrastructure, and transport planning and natural resource management in New South Wales. The Department was established on 1 July 2003.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has taken a leading role in improving natural resource management through the establishment of:

- ◆ Catchment Management Authorities (CMAs);
- ◆ Natural Resources Commission;
- ◆ Natural Resources Advisory Council;
- ◆ operational introduction of the *Water Management Act 2000*;
- ◆ reforms to the management of native vegetation; and
- ◆ a major review of the planning system.

During 2004-05 the Department will continue to drive the reforms which were commenced in 2003-04 to better manage natural resources and streamline the land use planning system. This will involve actions such as providing incentive funding to support reforms to native vegetation, fast tracking the allocation of funds to newly created Catchment Management Authorities, and overhauling service provision.

The outcome is to ultimately reduce the cost of administration and red tape, improve effectiveness and redirect more resources to communities and farmers. As a result, total expenses for the Department will fall from \$552.8 million in 2003-04 to \$421.8 million in 2004-05.

Devolution of many natural resource service and planning responsibilities is reflected in the Department's total expenditure for 2004-05, which includes a grant of \$118.9 million to the CMAs. The bulk of this grant (\$82.4 million) is for locally based natural resource management outcomes and the balance is for salary and operational costs of the new Authorities.

## STRATEGIC DIRECTIONS

The Department's goal is to improve economic performance, environmental sustainability and the quality of life for the NSW community through balanced land use and natural resource management, supported by well-timed, quality transport and infrastructure.

The Department will lead the development of a Metropolitan Strategy which will outline priorities to sustainably manage growth and change in Sydney and the Greater Metropolitan Region over the next 30 years. As a first stage, funding to councils at Penrith, Blacktown, Fairfield, Parramatta, Liverpool, Campbelltown, Bankstown, Wollongong, Newcastle and Wyong/Gosford has been provided for strategic local growth plans.

The objectives of the new Department are to:

- ◆ better link natural resource management and urban development, particularly in coastal areas;
- ◆ simplify land use planning and natural resource management decision making, policy and regulation;
- ◆ improve service levels to communities, local government and farmers by simplifying of applications and approvals;
- ◆ reduce the costs of administration to enable resources to be redirected to service delivery; and
- ◆ better link vital infrastructure such as transport and other facilities and services to the needs of communities now and in the future.

Priorities for the Department are to:

- ◆ increase the involvement of the community in land use and natural resource decision-making;
- ◆ strengthen catchment management processes;
- ◆ implement native vegetation reforms;
- ◆ commence water sharing plans, the new water licensing system and overhaul of the *Water Management Act 2000*;
- ◆ develop a strategic approach to implementing urban water efficiency and conservation;

- ◆ enhance governance arrangements for land use and natural resource decision-making and the efficient allocation of funds to communities;
- ◆ simplify development controls;
- ◆ link strategic transport decisions to meet government and community priorities;
- ◆ better manage coastal development; and
- ◆ co-ordinate and strategically plan for major infrastructure development.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$421.8 million. A major part of this expenditure and that of future years will be directed towards a better integration of natural resource management and balanced and sustainable development. The integration of the vital areas of infrastructure, planning and natural resources will deliver infrastructure and policy that aligns with the changes that are taking place in the community.

In the areas of infrastructure, land use and transport planning, with total ongoing expenditure of \$76 million, the Department is developing a framework for the optimum delivery of quality infrastructure and transport services to meet the growing needs of communities across the State.

Key initiatives that are ongoing or commencing in 2004-05 will be:

- ◆ returning over allocated groundwater systems to sustainable levels. Structural adjustment to assist groundwater dependent irrigators and communities to achieve this goal has been increased by \$38.4 million to a total expenditure of \$58.4 million by 2005-06;
- ◆ expenditure, in some cases spread across several agencies, of \$64.7 million over four years to implement the *Water Management Act 2000*;
- ◆ \$52 million over several years towards the New South Wales Salinity Strategy;
- ◆ \$20.4 million as the State's share of operating costs and works programs for irrigation areas in 2004-05 with similar ongoing expenditure;
- ◆ \$19.4 million for Forest Industry Structural Adjustment;

- ◆ \$2 million in 2004-05 as part of a \$5 million Aboriginal Water Trust to assist the Aboriginal community in the development of water-based farming and aquaculture enterprises;
- ◆ \$2.2 million for the Comprehensive Coastal Package involving assessment of the condition and economic, social and environmental values of the coast;
- ◆ \$3 million for mapping native vegetation to support vegetation management reforms;
- ◆ \$3 million in 2004-05 for increased auditing and accreditation functions and the Building Professionals Board;
- ◆ \$3.8 million over four years for the continued roll-out of BASIX - a framework to reduce water and energy demand in new buildings;
- ◆ \$2 million to preserve vital transport corridors;
- ◆ \$5.5 million for conserving and restoring groundwater resources of the Great Artesian Basin under the Cap and Pipe the Bores Program; and
- ◆ support for local government in the areas of coastline cycle ways (\$1.5 million).

Expenditure on the Salinity Strategy is recognised as part of New South Wales' contribution of \$198 million to the \$396 million National Action Plan on Salinity and Water Quality (NAP), which is a joint State/Commonwealth program spread over several years.

In addition, a new Natural Heritage Trust (NHT) program between the State and the Commonwealth commenced in 2003-04. Spread over several years, it will enable substantial funding to be directed through the catchments to address New South Wales' most pressing natural resource management problems.

In consultation with the Commonwealth, a substantial proportion of both NHT and the NAP funding will be allocated on a global basis to strengthen the Catchment Management Authorities to enable them to prepare investment strategies in consultation with local communities. An example is the \$120 million program over four years for native vegetation management incentives which will create a new model of sustainability.

## **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$27.2 million. To support natural resource decision making increased funding will be directed at advancing electronic information systems, and in particular \$4.6 million for the Planning and Natural Resource Integrated Information Environment, \$3.1 million for Water Management Information Systems and \$5.2 million for systems to support vegetation management. Other items include coastal land acquisitions and building infrastructure works in Newcastle and at the Department's historically significant Bridge Street building.

## **DEPARTMENT OF LANDS**

The Department comprises Crown Lands management, Native Title and Aboriginal Land Claims management, Soil Conservation Service and the Office of Rural Affairs. The Department also includes the Land and Property Information Division, which is reported separately.

The Department's role covers the sustainable management of Crown lands, the provision of spatial information and land and property related information, the description, identification, and registration of ownership of land in New South Wales, provision of land management and conservation consulting services and assistance to rural New South Wales in developing sustainable communities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2004-05 the Department of Lands will be continuing its work started in 2003-04 in focussing and unifying its various business units under the one umbrella agency. Within all programs achieving efficiency improvements and enhancing commercial opportunities will continue to be a priority.

The increase in total expenses in 2004-05 is largely due to the transfer of activities (such as the Tweed sand bypass costing \$5.5 million) and functions (such as the administration of Minor Ports \$1 million, State Parks \$1.4 million and the Office of Rural Affairs \$0.4 million) from other Government Departments to better reflect agency objectives.

## **STRATEGIC DIRECTIONS**

The establishment of a public trading enterprise to manage Crown Lands is being progressed. This framework will provide greater flexibility in achieving economically viable outcomes whilst managing programs of benefit to the environment and the community.

## **Crown Lands**

Strategies developed for 2004-05 include:

- ◆ a comprehensive review of Crown Lands management, rental and legislative frameworks, by officers, consultants and the Independent Pricing and Regulatory Tribunal (telecommunication site leases);
- ◆ tenure portfolio restructure to increase emphasis on more modern tenures with market based rents providing higher rental returns; and
- ◆ implementation of new web-enabled systems to improve management of, and public access to Crown land information.

## **Native Title and Aboriginal Land Claims**

Strategies developed for 2004-05 include:

- ◆ realignment of the branch's work to increase the numbers of completed Aboriginal Land Claim determinations; and
- ◆ Native Title land status investigation reports for review by the Federal Court.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are \$79.6 million. This includes \$45.9 million for the maintenance and management of Crown Lands, \$20.5 million for soil conservation activity and \$13.2 million paid to Land and Property Information to continue community service programs such as maintenance of topographical data, survey marks, aerial photography and the Geographic Names Board.

### **Asset Acquisitions**

The total capital program for the Department (excluding Land and Property Information) for 2004-05 is \$2.4 million and includes funding for the continued development of the Land Direct information system and remediation work in respect to a number of dams on Crown Lands.

## **ENVIRONMENTAL PLANNING AND ASSESSMENT ACT**

Under the *Environmental Planning and Assessment Act 1979*, the Sydney Region Development Fund was established with the specific objective of acquiring land for planning purposes within the Sydney region. The program facilitates the acquisition of regionally significant land for open space, and of vacant land for future freeway and transport corridor construction purposes, and regional projects such as the Rouse Hill Regional Centre.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on land acquisition, administration, loan servicing costs, and grants for ongoing improvements of open space land and new foreshore open space, in partnership with local councils and community organisations.

Major land acquisition activities continue to focus on regional open space and road programs, including significant land acquisition for the Western Sydney Regional Parklands.

Activities include the sale of major industrial sites at Prospect and Eastern Creek, and an agreement with Landcom and Liverpool Council that delivers development land at Hoxton Park to Landcom and open space for Council in that locality. Disposal of land in partnership with Landcom developments will proceed at Bonnyrigg, Minto, Willoughby and Menai. Land for the Coastal Land Protection Scheme includes an acquisition at Vincentia.

The Rouse Hill Regional Centre is a major project that reflects the current focus on development of land purchased by the Fund. This major Centre, which will include retail, commercial, community, education, recreational, transport and residential uses, will be developed in association with Landcom as a joint venture with the private sector.

As required under the *Heritage Act 1977*, the Fund also manages a heritage asset management program. This program provides a systematic basis for assessing the significance of historic places owned by the Department and directing the course of their future conservation and management.

The ongoing lease for the Waste Recycling and Processing Corporation at Eastern Creek for use as a waste disposal facility on land owned by the Fund is anticipated to provide \$4 million in annual rental revenue over the next five years.

The Department of Infrastructure, Planning and Natural Resources has worked with the Department of Tourism, Sport and Recreation and Department of Commerce on the development of the Western Sydney International Dragway and a proposed business park on land owned by the Fund at Eastern Creek. The business park will generate revenue starting in 2004-05 when the land is rezoned and sold to the private sector.

The Fund has undertaken significant metropolitan open space planning and funded programs to improve liveability, such as the Greenspace and Urban Improvement Programs. Work included regional recreation demand studies, Western Sydney Regional Parklands studies and the first major open space inventory for Sydney in 20 years.

## **STRATEGIC DIRECTIONS**

The Sydney Region Development Fund has a range of key strategies for the future including:

- ◆ a co-ordinated Departmental approach, rezoning and acquiring lands for emerging public purpose needs (e.g. new transport corridors);
- ◆ prudent financial management to meet the objectives and commitments of the Fund including achieving an optimal return on surplus assets;
- ◆ ongoing reviews of surplus land and acquisition commitments to ensure the objectives of the Fund are achieved and the Fund is financially sustainable; and
- ◆ enhanced focus on the implementation of planning outcomes, including open space strategies and land purchased for planning purposes.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 of \$22.9 million include \$6.9 million for loan servicing costs, \$4.2 million for grants for improvements to open space land, and \$5 million for lands transferred to other government bodies. Expenses involved in administration, selling, acquiring and developing land total \$6.8 million.

Revenue for 2004-05 is estimated at \$22.5 million, including net rental income of \$6.2 million; investment income of \$2.5 million; and contributions from local government and the State government of \$11 million.

## **Asset Acquisitions**

The asset acquisition program provides for the purchase and development of land required for planning purposes such as regional open space and major road reservations. In 2004-05, asset acquisitions are estimated at \$35 million, with estimated asset disposal of \$25 million.

Expenditure is mainly incurred on land acquisitions and planning studies for redevelopment sites and surplus land. Expenditure levels do not vary significantly from year to year unless some major acquisitions are completed within that year.

Asset acquisition levels can vary from year to year and are difficult to accurately predict. They depend on the timing of approaches from owners to acquire their land, the completion of negotiations including vendor's agreement to sell, and property settlements.

## **HONEYSUCKLE DEVELOPMENT CORPORATION**

The Corporation assists in the revitalisation of inner Newcastle. The area being revitalised is situated adjacent to the Newcastle Central Business District (CBD) and comprises 50 hectares of former industrial land located on the shores of Newcastle Harbour.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Until 1996-97, the Corporation was funded through budget contributions from the Building Better Cities program. Since that time, the Corporation has been funded through land sales and borrowings.

The Corporation has made community contributions of \$78.8 million over the life of the project in the form of grants to other organisations, housing, public domain and open space landscaping.

Some 40 sites have been released to the market with 38 settled, and two under conditional contract. The total end value of works associated with the sites is estimated to be over \$571 million.

### **STRATEGIC DIRECTIONS**

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are to:

- ◆ develop the city into an effective capital of the Hunter region;

- ◆ develop a mix of affordable and other housing choices;
- ◆ improve the quality of life within the CBD and inner suburbs and to open community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ manage the acquisition and disposal of surplus government land holdings; and
- ◆ facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Corporation for 2004-05 are budgeted at \$10.6 million. The primary components are the cost of selling land and property of \$3.6 million and community contributions of \$3.7 million.

The level of expenses between the 2003-04 projection and 2004-05 Budget is expected to decrease by approximately \$1 million due to a decrease in the level of contributions to the community (grants and subsidies), which reflects the timing of when certain works are required.

The forecast deficit in 2004-05 is primarily due to the level of community contributions.

### **Asset Acquisitions**

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets.

## **LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

The role of Land and Property Information (LPI) is to operate the State's land and property registration and information services, to provide land valuation and survey services, and to create value through the integration of land, spatial and property information.

LPI has offices throughout New South Wales with its principal offices located in Sydney and Bathurst. LPI offers customers convenient access to services irrespective of location through the innovative use of information and communications technology.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

LPI's business activity continues to grow in line with the State economy generally and the level of property transactions in particular. LPI continues to invest in technological solutions to improve efficiency and create value for the convenience of its customers.

## **STRATEGIC DIRECTIONS**

In 2004-05, LPI will continue to consolidate the gains made in its first four years by concentrating on its core activities. Its major focus will include continuing to integrate spatial data with all LPI information sets, whole of government spatial information initiatives and upgrading its information systems to meet public and private sector spatial information needs.

## **2004-05 BUDGET**

### **Total Expenses**

During 2003-04 expenses were slightly higher than budget due to the high levels of activity in the property market.

Total expenses for 2004-05 are estimated to be \$127.8 million. The majority of this expenditure is required to provide statutory land valuations, land title creation and registration services, spatial information, survey and mapping services and technical support.

### **Asset Acquisitions**

The 2004-05 Budget for asset acquisitions is \$15 million. The program for LPI includes consolidating and enhancing computerised land information systems; maintenance of buildings, including the heritage listed building at Queens Square and the renewal of plant and equipment. Specific projects include the development of E-Channel services and an upgrade of the Electronic Service Delivery System, upgrade of rural addresses and regional service delivery, and the conservation and digitisation of historical plans.

## **CATCHMENT MANAGEMENT AUTHORITIES**

The thirteen Catchment Management Authorities were established as a key component of the natural resources management reforms recommended by the Native Vegetation Reform Implementation Group chaired by the Hon. Ian Sinclair. The Authorities will engage regional communities in key natural resource management issues facing each catchment area. Specific functions include preparing catchment action plans and associated investment strategies.

They are formally constituted as statutory authorities with a responsible and accountable Board reporting directly to the Minister.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The *Catchment Management Authorities Act 2003* commenced on 23 January 2004. Since then, the various Chairs and Board members have been appointed to the Catchment Management Authorities and offices established in each of the catchments across New South Wales. An interim Chair and Board have been appointed for the Sydney Catchment Management Authority.

The Authorities are responsible for maintaining the roll-out of National Action Plan on Salinity and Water Quality (NAP) and Natural Heritage Trust (NHT) investment funds.

## **STRATEGIC DIRECTIONS**

The Authorities are responsible for the new system of managing many natural resources including native vegetation. Key priorities include preparing catchment action plans and managing incentive programs to implement the plans. The Authorities will also provide data to landholders to enable them to prepare Property Vegetation Plans.

The Authorities will establish investment strategies for the \$436 million NAP and NHT investment funds. The strategies will seek to meet the standards and targets set by the Natural Resources Commission and the funding requirements of both the Commonwealth and NSW Governments.

Catchment Management Authorities will co-ordinate community involvement in natural resource decisions.

## **2004-05 BUDGET**

### **Total Expenses**

Total Expenses for 2004-05 are estimated at \$129.3 million, including \$82 million for grants and subsidies for sustainable natural resources management, in line with catchment action plans.

### **Asset Acquisitions**

No asset purchases are projected for the Authorities.

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**41 HERITAGE OFFICE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,271	3,275	<b>3,445</b>
Other operating expenses	1,586	1,609	<b>1,522</b>
Maintenance	161	193	<b>196</b>
Depreciation and amortisation	100	181	<b>181</b>
Grants and subsidies	2,528	2,388	<b>2,388</b>
<b>Total Expenses</b>	<b>7,646</b>	<b>7,646</b>	<b>7,732</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	307	307	<b>314</b>
Investment income	68	68	<b>70</b>
Grants and contributions	60	60	<b>61</b>
<b>Total Retained Revenue</b>	<b>435</b>	<b>435</b>	<b>445</b>
<b>NET COST OF SERVICES</b>	<b>7,211</b>	<b>7,211</b>	<b>7,287</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,093	3,083	3,257
Grants and subsidies	2,528	2,388	2,388
Other	2,187	2,373	2,034
<b>Total Payments</b>	<b>7,808</b>	<b>7,844</b>	<b>7,679</b>
<b>Receipts</b>			
Sale of goods and services	307	307	314
Interest	68	68	70
Other	500	502	501
<b>Total Receipts</b>	<b>875</b>	<b>877</b>	<b>885</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,933)</b>	<b>(6,967)</b>	<b>(6,794)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	473	473	...
Purchases of property, plant and equipment	(19)	(19)	(19)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>454</b>	<b>454</b>	<b>(19)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,215	6,415	6,711
Capital appropriation	19	19	19
Cash reimbursements from the Consolidated Fund Entity	137	142	151
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,371</b>	<b>6,576</b>	<b>6,881</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(108)</b>	<b>63</b>	<b>68</b>
Opening Cash and Cash Equivalents	787	995	1,058
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>679</b>	<b>1,058</b>	<b>1,126</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,211)	(7,211)	(7,287)
Non cash items added back	278	368	374
Change in operating assets and liabilities	...	(124)	119
<b>Net cash flow from operating activities</b>	<b>(6,933)</b>	<b>(6,967)</b>	<b>(6,794)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**41 HERITAGE OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	679	1,058	1,126
Receivables	308	277	279
Other financial assets	556	1,198	1,198
Other	...	6	6
<b>Total Current Assets</b>	<b>1,543</b>	<b>2,539</b>	<b>2,609</b>
<b>Non Current Assets -</b>			
Other financial assets	926	1,106	1,106
Property, plant and equipment -			
Land and building	10,223	6,369	6,310
Plant and equipment	555	205	102
Infrastructure systems	1,733	5,050	5,050
<b>Total Non Current Assets</b>	<b>13,437</b>	<b>12,730</b>	<b>12,568</b>
<b>Total Assets</b>	<b>14,980</b>	<b>15,269</b>	<b>15,177</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	491	306	428
Provisions	228	250	268
<b>Total Current Liabilities</b>	<b>719</b>	<b>556</b>	<b>696</b>
<b>Non Current Liabilities -</b>			
Provisions	...	19	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>19</b>	<b>...</b>
<b>Total Liabilities</b>	<b>719</b>	<b>575</b>	<b>696</b>
<b>NET ASSETS</b>	<b>14,261</b>	<b>14,694</b>	<b>14,481</b>
<b>EQUITY</b>			
Reserves	720	720	720
Accumulated funds	13,541	13,974	13,761
<b>TOTAL EQUITY</b>	<b>14,261</b>	<b>14,694</b>	<b>14,481</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**41 HERITAGE OFFICE**

**41.1 Heritage Policy and Assistance**

**41.1.1 Heritage Policy and Assistance**

Program Objective(s): To enhance the community's understanding of heritage and to improve the conservation of heritage items.

Program Description: Provision of specialist education and promotional programs and financial assistance towards heritage. Implement the regulatory functions of the Heritage Act and maintain the State Heritage Register and Inventory. Provision of heritage management advice to relevant authorities and the community.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	5	10	6	<b>10</b>
Councils to whom certain heritage powers have been delegated	no.	172	172	159	<b>159</b>
Local Government, Government agencies and community groups trained in State Heritage Inventory software and criteria	no.	30	23	36	<b>25</b>
Items included in the State Heritage Register	no.	1,391	1,509	1,470	<b>1,520</b>
<u>Average Staffing:</u>	EFT	39	39	39	<b>40</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,271	3,275	<b>3,445</b>
Other operating expenses	1,586	1,609	<b>1,522</b>
Maintenance	161	193	<b>196</b>
Depreciation and amortisation	100	181	<b>181</b>
Grants and subsidies			
Financial assistance for heritage projects	2,414	2,388	<b>2,388</b>
Environment and conservation organisations	44	...	...
Heritage Week	70	...	...
<b>Total Expenses</b>	<b>7,646</b>	<b>7,646</b>	<b>7,732</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**41 HERITAGE OFFICE**

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**41.1 Heritage Policy and Assistance**

**41.1.1 Heritage Policy and Assistance (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	32	32	<b>33</b>
Fees for services	242	242	<b>247</b>
Minor sales of goods and services	33	33	<b>34</b>
Investment income	68	68	<b>70</b>
Grants and contributions	60	60	<b>61</b>

<b>Total Retained Revenue</b>	<b>435</b>	<b>435</b>	<b>445</b>
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<b>NET COST OF SERVICES</b>	<b>7,211</b>	<b>7,211</b>	<b>7,287</b>
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<b>ASSET ACQUISITIONS</b>	<b>19</b>	<b>19</b>	<b>19</b>
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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	193,941	253,602	<b>124,970</b>
Other operating expenses	106,894	102,305	<b>53,598</b>
Maintenance	5,480	2,780	<b>3,081</b>
Depreciation and amortisation	4,976	7,281	<b>7,400</b>
Grants and subsidies	149,193	223,573	<b>153,818</b>
Other expenses	92,336	76,160	<b>78,886</b>
<b>Total Expenses</b>	<b>552,820</b>	<b>665,701</b>	<b>421,753</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	22,494	43,463	<b>35,772</b>
Investment income	1,573	2,000	<b>1,144</b>
Grants and contributions	24,540	40,019	<b>30,917</b>
Other revenue	4,499	9,000	<b>9,078</b>
<b>Total Retained Revenue</b>	<b>53,106</b>	<b>94,482</b>	<b>76,911</b>
Gain/(loss) on disposal of non current assets	(2,000)	(2,000)	<b>(2,000)</b>
<b>NET COST OF SERVICES</b>	<b>501,714</b>	<b>573,219</b>	<b>346,842</b>

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	———2003-04———		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	174,189	203,955	<b>111,406</b>
Grants and subsidies	157,434	225,815	<b>155,818</b>
Other	195,225	251,412	<b>135,265</b>
<b>Total Payments</b>	<b>526,848</b>	<b>681,182</b>	<b>402,489</b>
<b>Receipts</b>			
Sale of goods and services	22,888	3,496	<b>37,472</b>
Interest	1,573	758	<b>1,144</b>
Other	29,039	94,924	<b>39,995</b>
<b>Total Receipts</b>	<b>53,500</b>	<b>99,178</b>	<b>78,611</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(473,348)</b>	<b>(582,004)</b>	<b>(323,878)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,000	2,000	<b>2,000</b>
Proceeds from sale of investments	490	...	...
Advance repayments received	1,510	...	...
Purchases of property, plant and equipment	(18,096)	(13,797)	<b>(27,175)</b>
Advances made	(2,000)	(40)	...
Other	...	71,550	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(16,096)</b>	<b>59,713</b>	<b>(25,175)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	461,435	540,888	<b>316,021</b>
Capital appropriation	16,096	20,916	<b>25,175</b>
Cash reimbursements from the Consolidated Fund Entity	8,404	5,863	<b>3,858</b>
Cash transfers to Consolidated Fund	...	...	<b>(3,078)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>485,935</b>	<b>567,667</b>	<b>341,976</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,509)</b>	<b>45,376</b>	<b>(7,077)</b>
Opening Cash and Cash Equivalents	34,663	...	<b>45,376</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>31,154</b>	<b>45,376</b>	<b>38,299</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(501,714)	(573,219)	<b>(346,842)</b>
Non cash items added back	24,568	27,900	<b>20,964</b>
Change in operating assets and liabilities	3,798	(36,685)	<b>2,000</b>
<b>Net cash flow from operating activities</b>	<b>(473,348)</b>	<b>(582,004)</b>	<b>(323,878)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	31,154	45,376	<b>38,299</b>
Receivables	37,688	45,495	<b>45,495</b>
Other	193	512	<b>512</b>
<b>Total Current Assets</b>	<b>69,035</b>	<b>91,383</b>	<b>84,306</b>
<b>Non Current Assets -</b>			
Other financial assets	2,109	40	<b>40</b>
Property, plant and equipment -			
Land and building	182,373	80,466	<b>85,193</b>
Plant and equipment	16,715	17,221	<b>26,088</b>
Infrastructure systems	62,415	49,716	<b>51,897</b>
<b>Total Non Current Assets</b>	<b>263,612</b>	<b>147,443</b>	<b>163,218</b>
<b>Total Assets</b>	<b>332,647</b>	<b>238,826</b>	<b>247,524</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	42,777	35,868	<b>35,868</b>
Interest bearing	866	...	...
Provisions	21,494	21,843	<b>21,843</b>
<b>Total Current Liabilities</b>	<b>65,137</b>	<b>57,711</b>	<b>57,711</b>
<b>Non Current Liabilities -</b>			
Interest bearing	16,714	14,383	<b>14,383</b>
Provisions	72	4,321	<b>4,321</b>
<b>Total Non Current Liabilities</b>	<b>16,786</b>	<b>18,704</b>	<b>18,704</b>
<b>Total Liabilities</b>	<b>81,923</b>	<b>76,415</b>	<b>76,415</b>
<b>NET ASSETS</b>	<b>250,724</b>	<b>162,411</b>	<b>171,109</b>
<b>EQUITY</b>			
Reserves	41,715	...	...
Accumulated funds	209,009	162,411	<b>171,109</b>
<b>TOTAL EQUITY</b>	<b>250,724</b>	<b>162,411</b>	<b>171,109</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**42 DEPARTMENT OF INFRASTRUCTURE, PLANNING AND NATURAL  
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**42.1 Environmental Planning**

**42.1.1 Planning System and Policy Development**

Program Objective(s): To set the strategic direction for land use management and infrastructure for communities across New South Wales. Provide advice on policy and strategy for key issues at a regional and statewide level. Co-ordinate the timely delivery of major whole-of-government infrastructure projects including planning for transport for changing communities.

Program Description: Reform, develop and monitor the planning and building systems. Whole-of-government co-ordination on all aspects of planning and related environmental, economic and human service issues. Develop State Environmental Planning Policies, Regional Environmental Plans and other planning policies and strategies. Provide a strategic framework for government investment in all modes of passenger and freight transport. Evaluate transport infrastructure and service proposals and projects. Manage demand for transport infrastructure, in participation with public and private sector agencies.

Units      2001-02    2002-03    2003-04    **2004-05**

Outputs:

Planning information and services available on-line	%	20	30	80	<b>90</b>
Circulars and advice to local councils	no.	30	30	1	<b>1</b>
Technical and advisory service to industry and the community	no.	2,300	2,000	700	<b>700</b>
Regional Environmental Plans and State Environmental Planning Policies prepared / amended	no.	10	10	18	<b>25</b>
Regulations prepared / amended	no.	n.a.	n.a.	6	<b>8</b>
<u>Average Staffing</u> :	EFT	...	...	301	<b>241</b>

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**42.1 Environmental Planning**

**42.1.1 Planning System and Policy Development (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,519	43,188	<b>21,282</b>
Other operating expenses	15,888	12,525	<b>6,629</b>
Maintenance	237	318	<b>353</b>
Depreciation and amortisation	634	1,867	<b>1,897</b>
Grants and subsidies			
Resource and Conservation Assessment Council grants	2,745	2,445	<b>2,745</b>
Recurrent grants to non-profit organisations	281	...	...
<b>Total Expenses</b>	<b>49,304</b>	<b>60,343</b>	<b>32,906</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	90	90	<b>92</b>
Fees for services	450	450	<b>426</b>
Recoupment of administration costs	250	208	<b>208</b>
Investment income	60	76	<b>44</b>
Grants and contributions	327	328	<b>322</b>
Other revenue	50	100	<b>67</b>
<b>Total Retained Revenue</b>	<b>1,227</b>	<b>1,252</b>	<b>1,159</b>
<b>NET COST OF SERVICES</b>	<b>48,077</b>	<b>59,091</b>	<b>31,747</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>882</b>	<b>1,063</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**42 DEPARTMENT OF INFRASTRUCTURE, PLANNING AND NATURAL  
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**42.1 Environmental Planning**

**42.1.2 Planning System and Policy Delivery**

Program Objective(s): To facilitate improved economic performance, environmental sustainability and quality of life for New South Wales through better planning policies, programs and improved land use management.

Program Description: Strategic and project level environmental impact assessment. Implement whole-of-government initiatives for major development and infrastructure projects. Consider selected Local Environmental Plans to ensure consistency with statewide strategic framework. Implement place-based programs that create quality communities and deliver economic, social and environmental benefits. Develop active partnerships with local government, other State agencies, business and the wider community. Provide best practice specialist services to stakeholders and the community. Manage grants programs that provide financial incentives to create quality communities in urban and regional New South Wales.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Environmental Impact Assessment Statements dealt with at post-exhibition stage	no.	120	100	160	<b>140</b>
Requirements issued regarding Environmental Impact Assessment Statements	no.	200	180	235	<b>210</b>
Major development projects assessed	no.	60	50	191	<b>150</b>
Coastal zone cumulative land area acquired	'000ha	15	15	15	<b>15</b>
Strategies /studies / projects completed	no.	19	23	1	<b>2</b>
NSW Coastline cycleway constructed	KM.	n.a.	n.a.	20	<b>6</b>
<u>Average Staffing:</u>	EFT	...	...	201	<b>182</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**42.1 Environmental Planning**

**42.1.2 Planning System and Policy Delivery (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,720	32,585	<b>16,058</b>
Other operating expenses	18,814	14,223	<b>7,868</b>
Maintenance	243	498	<b>552</b>
Depreciation and amortisation	522	1,592	<b>1,616</b>
Grants and subsidies			
Expenditure on public domain and infrastructure	2,500	3,500	<b>2,024</b>
Area assistance scheme*	9,895	9,895	...
Recurrent grants to non-profit organisations	4,246	7,527	<b>2,470</b>
Grants to agencies	4,655	36,893	<b>3,245</b>
Local Government - grants	5,320	10,320	<b>4,000</b>
South Sydney Development Corporation	562	562	<b>662</b>
Subsidies to organisations - public trading enterprises	550	451	...
Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	<b>5,034</b>
<b>Total Expenses</b>	<b>72,061</b>	<b>123,080</b>	<b>43,529</b>

\* Area Assistance Scheme transferred to the Department of Community Services on 1 July 2004.

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**42.1 Environmental Planning**

**42.1.2 Planning System and Policy Delivery (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	61	60	<b>62</b>
Fees for services	10,380	19,021	<b>15,325</b>
Recoupment of administration costs	184	153	<b>153</b>
Minor sales of goods and services	115	420	<b>210</b>
Investment income	138	175	<b>100</b>
Grants and contributions	2,973	17,337	<b>9,656</b>
Other revenue	249	498	<b>332</b>
<b>Total Retained Revenue</b>	<b>14,100</b>	<b>37,664</b>	<b>25,838</b>
<b>NET COST OF SERVICES</b>	<b>57,961</b>	<b>85,416</b>	<b>17,691</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>5,550</b>	<b>6,283</b>	<b>4,276</b>

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**42.2 Natural Resource Management**

**42.2.1 Rivers and Groundwater**

Program Objective(s): Effective and sustainable use of the State's water resources.

Program Description: Monitoring of the State's water resources. Negotiations with the community on its range of values for water. Allocation of water between competing interests. Establishment of systems to ensure security of agreed environmental water and access rights.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Area of state mapped for wetlands	%	35	35	35	<b>40</b>
Water licences managed (under Water Act 1912)	thous	92	150	98	<b>88</b>
Approvals managed (under Water Management Act 2000)* -					
Access licences	thous	n.a.	n.a.	n.a.	<b>10.4</b>
Works/use approvals	thous	n.a.	n.a.	n.a.	<b>8.4</b>
Unregulated water licences converted to volumetric	%	90	90	90	<b>95</b>
Water management plans prepared (under Water Management Act 2000) for -					
Surface water	no.	n.a.	26	26	<b>26</b>
Groundwater	no.	n.a.	9	10	<b>10</b>
<u>Average Staffing</u> :	EFT	...	...	582	<b>353</b>

\* Licensing/approvals arrangements under the Water Management Act will commence on 1 July 2004.

—2003-04—		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	52,251	63,375	<b>31,229</b>
Other operating expenses	22,566	21,709	<b>11,309</b>
Maintenance	5,000	560	<b>621</b>
Depreciation and amortisation	1,432	1,322	<b>1,344</b>
Grants and subsidies			
Pensioner rate rebates - Australian Inland			
Energy Water Infrastructure	288	288	<b>288</b>
Recurrent grants to non-profit organisations	5,101	8,550	...
Subsidies to organisations - public trading enterprises	1,102	2,463	<b>2,123</b>

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**42.2 Natural Resource Management**

**42.2.1 Rivers and Groundwater (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
NSW - Queensland Border Rivers Commission	800	800	<b>800</b>
Murray Darling Basin Commission	26,341	26,341	<b>27,500</b>
Irrigation Areas works - private sector	19,751	19,751	<b>20,396</b>
Rehabilitation of artesian bores	5,538	5,538	<b>5,538</b>
Flood warning systems	200	200	<b>200</b>
Irrigation Areas - Land and Water Management Plans*	7,324	...	...
Murray Irrigation Land and Water Management Plans*	9,584	...	...
<b>Total Expenses</b>	<b>157,278</b>	<b>150,897</b>	<b>101,348</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	1,275	1,112	<b>1,347</b>
Rental of cottages	645	150	<b>150</b>
Consulting services	1,575	1,800	<b>1,607</b>
Solicitors' enquiry fees	306	330	<b>312</b>
Murray Darling Basin Commission	5,400	5,400	<b>5,944</b>
Recoupment of administration costs	225	187	<b>187</b>
River management agreements	431	800	<b>800</b>
Minor sales of goods and services	820	2,992	<b>1,496</b>
Materials to produce goods and services	(2,021)	(349)	<b>(363)</b>
Investment income	429	545	<b>312</b>
Grants and contributions	14,759	14,818	<b>14,550</b>
Other revenue	1,311	2,623	<b>2,518</b>
<b>Total Retained Revenue</b>	<b>25,155</b>	<b>30,408</b>	<b>28,860</b>
Gain/(loss) on disposal of non current assets	(2,000)	(2,000)	<b>(2,000)</b>
<b>NET COST OF SERVICES</b>	<b>134,123</b>	<b>122,489</b>	<b>74,488</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>6,316</b>	<b>4,366</b>	<b>12,150</b>

\* Expenditure transferred to the Catchment Management Authorities.

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**42.2 Natural Resource Management**

**42.2.2 Catchment, Land and Vegetation**

Program Objective(s): Effective, sustainable and integrated management of the State's soil, land and vegetation resources.

Program Description: Monitoring of the State's soil, land and vegetation resources within catchments. Assistance to Catchment Management Authorities. Management of vegetation clearing processes. Prevention of land degradation. Community consultation to develop integrated strategies for soil, land and vegetation ecosystems and forestry plantations. Support for the establishment of an efficient, high technology and sustainable native timber industry and for the sustainable management of private forests.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Soil landscape maps completed of the Eastern and Central Divisions -					
Maps	no.	2	3	2	<b>3</b>
Cumulative total mapped	%	45	47	47	<b>51</b>
Vegetation maps completed -					
Maps	no.	n.a.	n.a.	33	<b>53</b>
Cumulative % of NSW mapped	%	n.a.	n.a.	10	<b>16</b>
Bores capped and piped	no.	25	25	9	<b>20</b>
Rural landholders with voluntary native vegetation management contracts and property agreements					
Landcare groups supported	no.	780	827	890	<b>890</b>
Timber industry development projects funded	no.	1,643	1,700	1,770	<b>1,850</b>
Displaced timber workers assisted	no.	15	30	37	<b>53</b>
Forestry workers retrained	no.	48	64	39	<b>23</b>
<u>Average Staffing:</u>	EFT	1,127	2,278	326	<b>155</b>
		...	...	559	<b>342</b>

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**42.2 Natural Resource Management**

**42.2.2 Catchment, Land and Vegetation (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	50,224	61,373	<b>30,246</b>
Other operating expenses	17,883	25,512	<b>13,291</b>
Maintenance	...	659	<b>730</b>
Depreciation and amortisation	1,239	1,294	<b>1,316</b>
Grants and subsidies			
Wild Dog Destruction Board	200	1,113	<b>200</b>
State Forests - capital grants	3,000	3,000	...
National Action Plan on Salinity and Water Quality*	43,000	54,900	...
State Parks Trusts	1,055	...	...
Government contribution to State Forests of NSW**	13,153	13,153	<b>870</b>
Recurrent grants to non-profit organisations	1,007	...	...
Soil conservation grants – other*	15,444	33,040	...
Soil conservation grants - budget dependent agencies*	1,240	...	...
Capital grants paid to other organisations	315	...	...
Public Reserves - capital grants	900	...	...
Grants to Catchment Management Authorities for salaries and operational costs	...	...	<b>36,500</b>
Grants to Catchment Management Authorities	...	...	<b>82,402</b>
Other expenses			
Forest Industry Restructure Package	17,199	17,199	<b>19,418</b>
West 2000 Program	565	1,297	...
<b>Total Expenses</b>	<b>166,424</b>	<b>212,540</b>	<b>184,973</b>

\* Expenditure transferred to the Catchment Management Authorities.

\*\* Bulk of expenditure transferred to the Department of Primary Industries.

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**42.2 Natural Resource Management**

**42.2.2 Catchment, Land and Vegetation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	994	860	<b>1,043</b>
Stock agistment on dam foreshores	700	50	<b>50</b>
Recoupment of administration costs	175	146	<b>146</b>
Minor sales of goods and services	639	2,331	<b>1,166</b>
Materials to produce goods and services	(1,612)	(411)	<b>(426)</b>
Investment income	335	426	<b>244</b>
Grants and contributions	2,957	3,998	<b>2,915</b>
Other revenue	1,022	2,044	<b>2,903</b>
<b>Total Retained Revenue</b>	<b>5,210</b>	<b>9,444</b>	<b>8,041</b>
<b>NET COST OF SERVICES</b>	<b>161,214</b>	<b>203,096</b>	<b>176,932</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,596</b>	<b>1,383</b>	<b>8,623</b>

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**42.2 Natural Resource Management**

**42.2.3 Coastal and Floodplain Communities**

Program Objective(s): Effective and sustainable management of coastal and floodplain resources.

Program Description: Monitoring of coastal and floodplain resources. Assistance to councils in resource planning and management. Consult with the community to develop integrated strategies to manage land and water resources and to implement natural resource improvement programs.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Floodplain Management Plans adopted by councils (cumulative)	no.	77	79	85	<b>87</b>
Coastal and Estuary Management Plans completed (cumulative)	no.	42	46	51	<b>57</b>
<u>Average Staffing:</u>	EFT	...	...	470	<b>296</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	42,227	53,081	<b>26,155</b>
Other operating expenses	31,743	28,847	<b>15,030</b>
Maintenance	...	745	<b>825</b>
Depreciation and amortisation	1,149	1,206	<b>1,227</b>
Grants and subsidies			
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	<b>357</b>
Recurrent grants to non-profit organisations	965	...	...
Grants to agencies	238	...	<b>285</b>
Local Government - capital grants	31,074	26,289	<b>15,647</b>
Grants to organisations	...	8,827	...
<b>Total Expenses</b>	<b>107,753</b>	<b>119,352</b>	<b>59,526</b>

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**42.2 Natural Resource Management**

**42.2.3 Coastal and Floodplain Communities (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	1,816	1,613	<b>1,954</b>
Recoupment of administration costs	320	266	<b>266</b>
Contributions from Hunter Catchment Management Trust	950	2,500	<b>2,500</b>
Minor sales of goods and services	1,167	4,257	<b>2,128</b>
Materials to produce goods and services	(2,841)	(462)	<b>(482)</b>
Investment income	611	778	<b>444</b>
Grants and contributions	3,524	3,538	<b>3,474</b>
Other revenue	1,867	3,735	<b>3,258</b>

<b>Total Retained Revenue</b>	<b>7,414</b>	<b>16,225</b>	<b>13,542</b>
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<b>NET COST OF SERVICES</b>	<b>100,339</b>	<b>103,127</b>	<b>45,984</b>
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<b>ASSET ACQUISITIONS</b>	<b>2,634</b>	<b>883</b>	<b>1,063</b>
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	31,583	34,406	<b>34,017</b>
Other operating expenses	9,833	16,178	<b>19,514</b>
Maintenance	6	376	<b>363</b>
Depreciation and amortisation	30	591	<b>596</b>
Grants and subsidies	13,739	17,740	<b>23,986</b>
Other expenses	1,080	1,080	<b>1,080</b>
<b>Total Expenses</b>	<b>56,271</b>	<b>70,371</b>	<b>79,556</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	11,925	14,298	<b>15,448</b>
Investment income	...	628	<b>628</b>
Retained taxes, fees and fines	...	3,029	<b>3,000</b>
Grants and contributions	...	8,061	<b>2,189</b>
Other revenue	...	1,354	<b>1,384</b>
<b>Total Retained Revenue</b>	<b>11,925</b>	<b>27,370</b>	<b>22,649</b>
<b>NET COST OF SERVICES</b>	<b>44,346</b>	<b>43,001</b>	<b>56,907</b>

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	29,337	22,729	<b>32,094</b>
Grants and subsidies	13,739	17,740	<b>23,986</b>
Finance costs	...	(160)	...
Other	12,823	23,156	<b>27,332</b>
<b>Total Payments</b>	<b>55,899</b>	<b>63,465</b>	<b>83,412</b>
<b>Receipts</b>			
Sale of goods and services	13,925	16,262	<b>18,801</b>
Interest	...	628	<b>628</b>
Other	14	3,443	<b>9,973</b>
<b>Total Receipts</b>	<b>13,939</b>	<b>20,333</b>	<b>29,402</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(41,960)</b>	<b>(43,132)</b>	<b>(54,010)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	490	...	...
Advance repayments received	1,510	696	...
Purchases of property, plant and equipment	(1,250)	(1,650)	<b>(2,402)</b>
Advances made	(2,000)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,250)</b>	<b>(954)</b>	<b>(2,402)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(160)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(160)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,584	40,000	<b>55,037</b>
Capital appropriation	1,000	1,400	<b>2,152</b>
Cash reimbursements from the Consolidated Fund Entity	...	97	<b>96</b>
Cash transfers to Consolidated Fund	...	(156)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>40,584</b>	<b>41,341</b>	<b>57,285</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,626)</b>	<b>(2,905)</b>	<b>873</b>
Opening Cash and Cash Equivalents	6,373	9,700	<b>6,795</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,747</b>	<b>6,795</b>	<b>7,668</b>

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(44,346)	(43,001)	<b>(56,907)</b>
Non cash items added back	2,394	2,993	<b>3,047</b>
Change in operating assets and liabilities	(8)	(3,124)	<b>(150)</b>
<b>Net cash flow from operating activities</b>	<b>(41,960)</b>	<b>(43,132)</b>	<b>(54,010)</b>

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,747	6,795	<b>7,668</b>
Receivables	8,421	20,351	<b>19,451</b>
Other financial assets	...	3,182	<b>3,182</b>
Inventories	372	398	<b>398</b>
Other	764	...	...
<b>Total Current Assets</b>	<b>13,304</b>	<b>30,726</b>	<b>30,699</b>
<b>Non Current Assets -</b>			
Other financial assets	10,152	10,694	<b>10,694</b>
Property, plant and equipment -			
Land and building	2,047	8,230	<b>8,146</b>
Plant and equipment	7,858	6,917	<b>7,707</b>
Infrastructure systems	258	400	<b>1,500</b>
Other	2,437	...	...
<b>Total Non Current Assets</b>	<b>22,752</b>	<b>26,241</b>	<b>28,047</b>
<b>Total Assets</b>	<b>36,056</b>	<b>56,967</b>	<b>58,746</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,722	3,811	<b>2,768</b>
Provisions	2,331	3,163	<b>3,156</b>
Other	37	...	...
<b>Total Current Liabilities</b>	<b>6,090</b>	<b>6,974</b>	<b>5,924</b>
<b>Non Current Liabilities -</b>			
Interest bearing	3,190	3,185	<b>3,185</b>
Provisions	2,602	14,492	<b>14,492</b>
<b>Total Non Current Liabilities</b>	<b>5,792</b>	<b>17,677</b>	<b>17,677</b>
<b>Total Liabilities</b>	<b>11,882</b>	<b>24,651</b>	<b>23,601</b>
<b>NET ASSETS</b>	<b>24,174</b>	<b>32,316</b>	<b>35,145</b>
<b>EQUITY</b>			
Reserves	119	196	<b>196</b>
Accumulated funds	24,055	32,120	<b>34,949</b>
<b>TOTAL EQUITY</b>	<b>24,174</b>	<b>32,316</b>	<b>35,145</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
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**43 DEPARTMENT OF LANDS**

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**43.1 Crown Lands**

**43.1.1 Crown Land Services**

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales to achieve economic, environmental, community and client benefits.

Program Description: Crown land asset management, assessment, environmental protection, development, marketing and sale. Provision of information on Crown lands and maintenance of the systems of Crown reserves (including recreational areas, walking tracks, showgrounds and caravan parks). Administration of Crown Land tenures and use, Crown roads, Minor ports, Aboriginal Land Claims and Native Title applications.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Stewardship of Crown Land:					
Bushfire Mitigation works	no.	n.a.	n.a.	71	<b>113</b>
Weed reduction programs	no.	138	140	144	<b>142</b>
Pest animal control programs	no.	14	15	15	<b>15</b>
Reserve Trusts supported:					
Community Trusts	no.	1,620	1,645	1,621	<b>1,610</b>
Local government trusts	no.	4,991	5,060	5,045	<b>5,248</b>
State Recreation Area trusts	no.	9	8	8	<b>8</b>
Minor Ports Maintenance Program	\$000	2,088	2,088	2,088	<b>1,080</b>
Minor Dams Program	\$000	n.a.	n.a.	400	<b>400</b>
State Land Tenure System:					
Lease, Licence & Permit applications	thous	0.7	0.7	0.7	<b>0.8</b>
Lease, Licence & Permit accounts administered	thous	12.0	11.8	12.7	<b>13.3</b>
Provision of Tenure Information - searches	thous	8.2	7.5	8.0	<b>8.7</b>
Sale/Development of Crown land parcels					
Sale of developed land	no.	132	154	152	<b>138</b>
Sale of surplus sites	no.	495	464	509	<b>570</b>
Aboriginal Land Claims finalised	no.	90	161	146	<b>153</b>
Native Title applications and status investigations	no.	980	974	966	<b>957</b>
<u>Average Staffing:</u>	EFT	375	332	313	<b>323</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**43 DEPARTMENT OF LANDS**

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**43.1 Crown Lands**

**43.1.1 Crown Land Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,280	22,923	<b>23,437</b>
Other operating expenses	4,813	6,836	<b>10,094</b>
Maintenance	6	369	<b>356</b>
Depreciation and amortisation	30	136	<b>137</b>
Grants and subsidies			
State Parks Trusts	...	1,055	<b>1,076</b>
Recurrent grants to non-profit organisations	225	1,882	<b>1,887</b>
Grants to agencies	13,214	...	...
Minor NSW statutory bodies	300	...	...
Capital grants paid to other organisations	...	315	<b>315</b>
Local Government - capital grants	...	...	<b>6,480</b>
Public Reserves - capital grants	...	900	<b>900</b>
Grants to organisations	...	160	<b>160</b>
Other expenses			
Fishing port maintenance	1,080	1,080	<b>1,080</b>
<b>Total Expenses</b>	<b>41,948</b>	<b>35,656</b>	<b>45,922</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**43 DEPARTMENT OF LANDS**

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**43.1 Crown Lands**

**43.1.1 Crown Land Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	925	1,000	<b>844</b>
Fees for services	...	100	<b>100</b>
Fees for services rendered -			
Land Titles Office	...	2	...
Materials to produce goods and services	...	(506)	<b>(600)</b>
Investment income	...	628	<b>628</b>
Retained taxes, fees and fines	...	3,029	<b>3,000</b>
Grants and contributions	...	6,088	<b>150</b>
Other revenue	...	90	<b>90</b>
<b>Total Retained Revenue</b>	<b>925</b>	<b>10,431</b>	<b>4,212</b>
<b>NET COST OF SERVICES</b>	<b>41,023</b>	<b>25,225</b>	<b>41,710</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,250</b>	<b>1,400</b>	<b>2,152</b>
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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**43 DEPARTMENT OF LANDS**

**43.2 Soil Conservation and Rural Services**

**43.2.1 Soil Conservation Service and the Office of Rural Affairs**

Program Objective(s): To achieve the protection and conservation of farm water supplies, soil and related resources. Facilitate the development of sustainable rural communities.

Program Description: Provide a specialist consulting service in environmental protection and rehabilitation, resource planning and assessment, environmental engineering and training in soil conservation. Undertake the design and construction of soil conservation earthworks, farm water supplies, the maintenance of Hunter Valley Flood Mitigation Works and the management of dam foreshore lands. Consult with and design programs to support the sustainable development of rural communities and the operations of the Rural Communities Consultative Council.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Soil and water conservation earthworks	ha	...	27,702	28,032	<b>20,000</b>
Consultancy net sales target	\$m	...	6.9	6.0	<b>6.6</b>
Soilworks net sales target	\$m	...	9.8	7.4	<b>9.6</b>
<u>Average Staffing:</u>	EFT	...	171	182	<b>174</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,303	11,483	<b>10,580</b>
Other operating expenses	5,020	9,342	<b>9,420</b>
Maintenance	...	7	<b>7</b>
Depreciation and amortisation	...	455	<b>459</b>
Grants and subsidies			
Grants to agencies	...	13,168	<b>13,168</b>
Minor NSW statutory bodies	...	260	...
<b>Total Expenses</b>	<b>14,323</b>	<b>34,715</b>	<b>33,634</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**43 DEPARTMENT OF LANDS**

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**43.2 Soil Conservation and Rural Services**

**43.2.1 Soil Conservation Service and the Office of Rural Affairs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services rendered -			
Land Titles Office	...	200	<b>166</b>
Other operating revenue	...	146	<b>780</b>
Soil Business Operations	13,000	16,188	<b>17,061</b>
Materials to produce goods and services	(2,000)	(2,832)	<b>(2,903)</b>
Grants and contributions	...	1,973	<b>2,039</b>
Other revenue	...	1,264	<b>1,294</b>
<b>Total Retained Revenue</b>	<b>11,000</b>	<b>16,939</b>	<b>18,437</b>
<b>NET COST OF SERVICES</b>	<b>3,323</b>	<b>17,776</b>	<b>15,197</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>250</b>	<b>250</b>
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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	6,363	6,989	<b>6,943</b>
Investment income	2,465	2,465	<b>2,465</b>
Retained taxes, fees and fines	5,894	5,894	<b>5,894</b>
Grants and contributions	6,779	6,779	<b>6,779</b>
Other revenue	446	450	<b>450</b>
<b>Total Retained Revenue</b>	<b>21,947</b>	<b>22,577</b>	<b>22,531</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	2,834	2,550	<b>2,259</b>
Other operating expenses	2,394	3,044	<b>3,117</b>
Maintenance	762	748	<b>613</b>
Depreciation and amortisation	56	960	<b>868</b>
Grants and subsidies	10,410	10,389	<b>9,155</b>
Borrowing costs	6,898	6,898	<b>6,898</b>
<b>Total Expenses</b>	<b>23,354</b>	<b>24,589</b>	<b>22,910</b>
Gain/(loss) on disposal of non current assets	8,300	4,918	<b>1,700</b>
<b>SURPLUS/(DEFICIT)</b>	<b>6,893</b>	<b>2,906</b>	<b>1,321</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	8,396	8,008	6,943
Interest	1,488	2,465	2,465
Other	14,114	14,382	14,118
<b>Total Receipts</b>	<b>23,998</b>	<b>24,855</b>	<b>23,526</b>
<b>Payments</b>			
Employee Related	2,827	2,546	2,249
Grants and subsidies	5,410	5,389	4,155
Finance costs	6,898	8,739	6,898
Other	6,363	6,069	4,725
<b>Total Payments</b>	<b>21,498</b>	<b>22,743</b>	<b>18,027</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,500</b>	<b>2,112</b>	<b>5,499</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	10,000	25,758*	25,000
Proceeds from sale of investments	15,977	...	...
Purchases of property, plant and equipment	(35,000)	(21,000)	(35,000)
Purchases of investments	...	(149)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,023)</b>	<b>4,609</b>	<b>(10,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,523)</b>	<b>6,721</b>	<b>(4,501)</b>
Opening Cash and Cash Equivalents	47,847	23,399	30,120
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>41,324</b>	<b>30,120</b>	<b>25,619</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	6,893	2,906	1,321
Non cash items added back	4,079	5,960	5,868
Change in operating assets and liabilities	(8,472)	(6,754)	(1,690)
<b>Net cash flow from operating activities</b>	<b>2,500</b>	<b>2,112</b>	<b>5,499</b>

\* Includes surplus land previously classified as an investment.

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	41,324	30,120	25,619
Receivables	1,881	1,205	1,205
Other financial assets	14,351	15,441	15,441
Surplus land and buildings	32,023	39,201	39,201
Other	1,754	1,302	1,302
<b>Total Current Assets</b>	<b>91,333</b>	<b>87,269</b>	<b>82,768</b>
<b>Non Current Assets -</b>			
Surplus land and buildings	126,449	138,327	138,327
Property, plant and equipment -			
Land and building	570,510	580,474	586,360
Plant and equipment	88	452	398
<b>Total Non Current Assets</b>	<b>697,047</b>	<b>719,253</b>	<b>725,085</b>
<b>Total Assets</b>	<b>788,380</b>	<b>806,522</b>	<b>807,853</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,773	1,763	1,763
Interest bearing	...	29,042	29,042
Provisions	194	224	231
Other	13,783	48	48
<b>Total Current Liabilities</b>	<b>19,750</b>	<b>31,077</b>	<b>31,084</b>
<b>Non Current Liabilities -</b>			
Interest bearing	95,218	66,176	66,176
Provisions	...	23	26
<b>Total Non Current Liabilities</b>	<b>95,218</b>	<b>66,199</b>	<b>66,202</b>
<b>Total Liabilities</b>	<b>114,968</b>	<b>97,276</b>	<b>97,286</b>
<b>NET ASSETS</b>	<b>673,412</b>	<b>709,246</b>	<b>710,567</b>
<b>EQUITY</b>			
Reserves	374,711	384,145	384,145
Accumulated funds	298,701	325,101	326,422
<b>TOTAL EQUITY</b>	<b>673,412</b>	<b>709,246</b>	<b>710,567</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,800	6,371	<b>5,738</b>
Investment income	...	505	<b>82</b>
Grants and contributions	631	138	<b>1,036</b>
<b>Total Retained Revenue</b>	<b>3,431</b>	<b>7,014</b>	<b>6,856</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,002	1,342	<b>1,505</b>
Other operating expenses	3,382	4,672	<b>5,215</b>
Depreciation and amortisation	19	18	<b>27</b>
Grants and subsidies	6,143	5,699	<b>3,736</b>
Borrowing costs	83	9	<b>131</b>
<b>Total Expenses</b>	<b>10,629</b>	<b>11,740</b>	<b>10,614</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,198)</b>	<b>(4,726)</b>	<b>(3,758)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	3,055	6,516	5,754
Interest	...	505	82
Other	663	1,769	1,036
<b>Total Receipts</b>	<b>3,718</b>	<b>8,790</b>	<b>6,872</b>
<b>Payments</b>			
Employee Related	977	1,350	1,505
Grants and subsidies	5,563	5,699	3,736
Finance costs	83	9	131
Other	5,127	5,344	5,397
<b>Total Payments</b>	<b>11,750</b>	<b>12,402</b>	<b>10,769</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,032)</b>	<b>(3,612)</b>	<b>(3,897)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(240)	(262)	(262)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(240)</b>	<b>(262)</b>	<b>(262)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	5,100
Repayment of borrowings and advances	...	...	(2,200)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>2,900</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8,272)</b>	<b>(3,874)</b>	<b>(1,259)</b>
Opening Cash and Cash Equivalents	9,574	6,625	2,751
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,302</b>	<b>2,751</b>	<b>1,492</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(7,198)	(4,726)	(3,758)
Non cash items added back	599	18	27
Change in operating assets and liabilities	(1,433)	1,096	(166)
<b>Net cash flow from operating activities</b>	<b>(8,032)</b>	<b>(3,612)</b>	<b>(3,897)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,302	2,751	1,492
Receivables	...	16	...
Inventories	3,335	3,964	3,964
Other	...	220	...
<b>Total Current Assets</b>	<b>4,637</b>	<b>6,951</b>	<b>5,456</b>
<b>Non Current Assets -</b>			
Inventories	13,605	15,944	14,851
Property, plant and equipment - Plant and equipment	265	33	346
<b>Total Non Current Assets</b>	<b>13,870</b>	<b>15,977</b>	<b>15,197</b>
<b>Total Assets</b>	<b>18,507</b>	<b>22,928</b>	<b>20,653</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	928	1,858	688
Provisions	357	2,127	1,049
<b>Total Current Liabilities</b>	<b>1,285</b>	<b>3,985</b>	<b>1,737</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	...	2,900
Other	1,047	2,010	2,841
<b>Total Non Current Liabilities</b>	<b>1,047</b>	<b>2,010</b>	<b>5,741</b>
<b>Total Liabilities</b>	<b>2,332</b>	<b>5,995</b>	<b>7,478</b>
<b>NET ASSETS</b>	<b>16,175</b>	<b>16,933</b>	<b>13,175</b>
<b>EQUITY</b>			
Accumulated funds	16,175	16,933	13,175
<b>TOTAL EQUITY</b>	<b>16,175</b>	<b>16,933</b>	<b>13,175</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	113,650	123,641	<b>129,766</b>
Investment income	1,530	1,530	<b>1,530</b>
Grants and contributions	13,468	13,468	<b>13,168</b>
<b>Total Retained Revenue</b>	<b>128,648</b>	<b>138,639</b>	<b>144,464</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	80,560	84,586	<b>80,193</b>
Other operating expenses	27,677	29,284	<b>32,657</b>
Maintenance	3,203	2,791	<b>3,648</b>
Depreciation and amortisation	9,845	9,846	<b>10,652</b>
Grants and subsidies	363	350	<b>359</b>
Borrowing costs	282	282	<b>282</b>
<b>Total Expenses</b>	<b>121,930</b>	<b>127,139</b>	<b>127,791</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>6,718</b>	<b>11,500</b>	<b>16,673</b>
<b>Distributions -</b>			
Dividends and capital repatriations	3,400	6,842	<b>9,920</b>
Tax equivalents	1,715	3,450	<b>5,002</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>1,603</b>	<b>1,208</b>	<b>1,751</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	114,644	122,334	<b>130,365</b>
Interest	1,530	1,542	<b>2,030</b>
Other	17,368	17,386	<b>17,093</b>
<b>Total Receipts</b>	<b>133,542</b>	<b>141,262</b>	<b>149,488</b>
<b>Payments</b>			
Employee Related	73,722	62,498	<b>80,200</b>
Grants and subsidies	363	350	<b>359</b>
Finance costs	282	282	<b>282</b>
Equivalent Income Tax	858	2,450	<b>3,502</b>
Other	36,193	36,721	<b>41,064</b>
<b>Total Payments</b>	<b>111,418</b>	<b>102,301</b>	<b>125,407</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>22,124</b>	<b>38,961</b>	<b>24,081</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(11,900)	(14,992)	<b>(15,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(11,900)</b>	<b>(14,992)</b>	<b>(15,000)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>75</b>
Repayment of borrowings and advances	...	(446)	...
Dividends paid	...	...	<b>(16,322)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(446)</b>	<b>(16,247)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>10,224</b>	<b>23,523</b>	<b>(7,166)</b>
Opening Cash and Cash Equivalents	33,540	48,081	<b>71,604</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>43,764</b>	<b>71,604</b>	<b>64,438</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	5,003	8,050	<b>11,671</b>
Non cash items added back	9,845	9,906	<b>10,652</b>
Change in operating assets and liabilities	7,276	21,005	<b>1,758</b>
<b>Net cash flow from operating activities</b>	<b>22,124</b>	<b>38,961</b>	<b>24,081</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	43,764	71,604	<b>64,438</b>
Receivables	7,998	9,240	<b>9,078</b>
Inventories	360	1,800	<b>1,800</b>
Other	1,683	1,830	<b>1,830</b>
<b>Total Current Assets</b>	<b>53,805</b>	<b>84,474</b>	<b>77,146</b>
<b>Non Current Assets -</b>			
Inventories	1,314	...	...
Property, plant and equipment -			
Land and building	54,596	47,979	<b>48,953</b>
Plant and equipment	30,223	34,332	<b>37,706</b>
<b>Total Non Current Assets</b>	<b>86,133</b>	<b>82,311</b>	<b>86,659</b>
<b>Total Assets</b>	<b>139,938</b>	<b>166,785</b>	<b>163,805</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,741	8,417	<b>7,820</b>
Interest bearing	446	446	<b>446</b>
Tax	857	1,000	<b>2,500</b>
Provisions	17,890	22,326	<b>16,631</b>
<b>Total Current Liabilities</b>	<b>24,934</b>	<b>32,189</b>	<b>27,397</b>
<b>Non Current Liabilities -</b>			
Interest bearing	2,496	2,037	<b>2,112</b>
Provisions	64,433	94,405	<b>94,391</b>
<b>Total Non Current Liabilities</b>	<b>66,929</b>	<b>96,442</b>	<b>96,503</b>
<b>Total Liabilities</b>	<b>91,863</b>	<b>128,631</b>	<b>123,900</b>
<b>NET ASSETS</b>	<b>48,075</b>	<b>38,154</b>	<b>39,905</b>
<b>EQUITY</b>			
Accumulated funds	48,075	38,154	<b>39,905</b>
<b>TOTAL EQUITY</b>	<b>48,075</b>	<b>38,154</b>	<b>39,905</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
CATCHMENT MANAGEMENT AUTHORITIES**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	...	143	...
Grants and contributions	...	2,067	...
Other revenue	...	27,432	<b>118,902</b>
<b>Total Retained Revenue</b>	...	<b>29,642</b>	<b>118,902</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	...	2,302	<b>26,222</b>
Other operating expenses	...	20,246	<b>20,701</b>
Grants and subsidies	...	...	<b>82,402</b>
<b>Total Expenses</b>	...	<b>22,548</b>	<b>129,325</b>
<b>SURPLUS/(DEFICIT)</b>	...	<b>7,094</b>	<b>(10,423)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
CATCHMENT MANAGEMENT AUTHORITIES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	(409)	...
Interest	...	143	...
Other	...	30,493	<b>118,902</b>
<b>Total Receipts</b>	...	<b>30,227</b>	<b>118,902</b>
<b>Payments</b>			
Employee Related	...	2,018	<b>23,144</b>
Grants and subsidies	...	...	<b>82,402</b>
Other	...	20,424	<b>20,701</b>
<b>Total Payments</b>	...	<b>22,442</b>	<b>126,247</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>7,785</b>	<b>(7,345)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Other	...	4,852	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>4,852</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>12,637</b>	<b>(7,345)</b>
Opening Cash and Cash Equivalents	...	...	<b>12,637</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>12,637</b>	<b>5,292</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	...	7,094	<b>(10,423)</b>
Non cash items added back	...	284	<b>3,078</b>
Change in operating assets and liabilities	...	407	...
<b>Net cash flow from operating activities</b>	...	<b>7,785</b>	<b>(7,345)</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
CATCHMENT MANAGEMENT AUTHORITIES**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	12,637	5,292
Receivables	...	409	409
Other	...	155	155
<b>Total Current Assets</b>	...	<b>13,201</b>	<b>5,856</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	3,603	3,603
Plant and equipment	...	357	357
<b>Total Non Current Assets</b>	...	<b>3,960</b>	<b>3,960</b>
<b>Total Assets</b>	...	<b>17,161</b>	<b>9,816</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	313	313
Other	...	504	504
<b>Total Current Liabilities</b>	...	<b>817</b>	<b>817</b>
<b>Total Liabilities</b>	...	<b>817</b>	<b>817</b>
<b>NET ASSETS</b>	...	<b>16,344</b>	<b>8,999</b>
<b>EQUITY</b>			
Accumulated funds	...	16,344	8,999
<b>TOTAL EQUITY</b>	...	<b>16,344</b>	<b>8,999</b>



# MINISTER FOR JUSTICE

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## OVERVIEW

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<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Corrective Services</b>			
Total Expenses .....	665.5	703.7	5.7
Asset Acquisitions .....	109.6	110.5	0.9
<b>Total, Minister for Justice</b>			
Total Expenses .....	<b>665.5</b>	<b>703.7</b>	<b>5.7</b>
Asset Acquisitions .....	<b>109.6</b>	<b>110.5</b>	<b>0.9</b>

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## DEPARTMENT OF CORRECTIVE SERVICES

The mission of the Department is to “reduce re-offending through secure, safe and humane management of offenders”.

The custody and security of inmates in correctional facilities, providing a court escort and security service and supervising offenders in the community are key elements of the broader criminal justice system.

The core business objective of the Department of Corrective Services is providing offender management and custodial services in carrying out orders of the court. The Department adds value by delivering offender development programs which seek to reduce rates of re-offending.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends within the Department are impacted by both the level of the full-time inmate population and the number of offenders managed under community based programs. The full-time inmate population of correctional centres averaged 5,002 in 1990-91 and has increased to more than 8,500 as at May 2004. Based on population trends to date, the average number (of full-time sentenced inmates, remandees and inmates in court cells) is estimated to be approximately 9,000 by 2004-05.

With the amendments to the *Bail Amendment (Repeat Offenders) Act 2002*, the number of people on remand has increased from around 1,500 in June 2002 to around 1,885 in May 2004.

The Department expects significant growth in the community corrections area. The Community Offender Service, which provides offender management programs and services within the community and pre-sentence reports to the judiciary, has seen a marked increase in workload in recent years.

In 2003-04, new sentencing legislation provided for the supervision of offenders in the community on court based parole. The Department of Corrective Services received enhancement funding of \$0.5 million in 2003-04 for supervision of these previously unsupervised parolees. The funding was utilised to employ additional field staff to provide supervision and programs for offenders.

In 2004-05, the Capital Program will provide \$110.5 million compared to \$109.6 million in 2003-04. This program allows for the redevelopment of Mulawa Correctional Centre, construction of the Mid Western Correctional Centre at Wellington and construction of a new prison hospital at the Long Bay Correctional Centre.

## **STRATEGIC DIRECTIONS**

Strategic issues for the Department over the next five to ten years include:

- ◆ reducing the risk of re-offending by fully implementing the following strategy:
  - establish a standardised instrument across the correctional system which will provide a reliable assessment of the risk of re-offending and of the priorities to be addressed to reduce that risk;
  - provide rehabilitation programs for targeted high risk offenders which have been shown to be effective at reducing the risk of re-offending;
  - require the Parole Board not to release an offender if the Board considers that the offender is likely to re-offend;
  - require the Parole Board to give reasons for all its decisions relating to parole;
  - provide transitional residential programs for inmates who have a high risk of re-offending because of complex social and health needs. Transitional centres will be established for male indigenous offenders, and male offenders with significant mental health problems;
  - provide residential services and programs to parolees assessed as being at risk of re-offending due to lack of accommodation and program places in the community, by establishing a number of half-way houses;

- improve services and programs for offenders with significant mental health disorders, including those with an intellectual disability and/or dual diagnosis;
  - improve strategies for dealing with female offenders who present challenging, self-destructive or violent behaviours, including establishing alternatives to imprisonment for women with dual diagnosis; and
  - establish a program on the north coast based on the existing program at Brewarrina (Yetta Dhinnakal) Correctional Centre, extending community based options.
- ◆ implement the Department's Strategic Threat Group strategy;
  - ◆ increase inmate accommodation and custodial staffing to meet the expected increase in demand for correctional centre beds; and
  - ◆ increase the staffing and resources of Community Offender Services to meet the expected increased demand for supervision and program provision for offenders in the community.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses of \$703.7 million in 2004-05 will be incurred by the Department. Services provided will include management of offenders in the community and within custodial institutions, delivery of developmental programs and the provision of secure offender management within selected court and police cells.

Included in the above estimated expenses is enhancement funding of \$5.8 million provided for new initiatives and expanded services for offenders in custody and the community. These initiatives include \$1.5 million for expanding the number of offenders who are supervised while on parole, \$1.5 million for additional programs for inmates with mental health, intellectual and other disabilities, \$2 million for a trial diversionary scheme for dual diagnosed female offenders and \$2 million for risk assessment of re-offending.

Other provisions have been made in 2004-05 for the following:

### ***Increased Inmate Numbers***

The Department's 2004-05 allocation has been increased by \$22.6 million to reflect the increase in projected inmate numbers resulting from population growth and changes to the *Bail Amendment (Repeat Offenders) Act 2002*.

### ***Mental Health Screening Units***

Funding of \$3.3 million (\$1.7 million in 2003-04) has been provided for operating costs of mental health screening units at the Metropolitan Remand and Reception Centre (Silverwater) and Mulawa Correctional Centre. A new 40 bed unit at the Metropolitan Remand and Reception Centre is due to commence operation in 2004-05. A 10 bed facility for women is also due for completion in 2005-06 as part of the staged redevelopment of Mulawa Correctional Centre.

### ***Asset Acquisitions – New Works***

The 2004-05 capital program which totals \$110.5 million, will include commencement of two major new works. Highlights of the major new works program of \$2.5 million are detailed below:

### ***Compulsory Drug Treatment Centre***

The Compulsory Drug Treatment Centre will:

- ◆ provide a comprehensive program of compulsory treatment and rehabilitation under judicial supervision, for drug dependent persons who repeatedly resort to criminal activity to support that dependency;
- ◆ effectively treat those persons for drug dependency, eliminating their illicit drug use while in the program and reducing the likelihood of relapse on release;
- ◆ promote the reintegration of those persons into the community; and
- ◆ prevent and reduce crime by reducing those persons' need to resort to criminal activity to support their dependency.

Existing accommodation at Parklea Correctional Centre will be refurbished to support the program. The estimated total cost of the project is \$3.5 million (\$2 million in 2004-05).

### ***Men's Transitional Centre***

It is proposed to develop a new Transitional Centre for men in Western Sydney. The Centre will be based along the lines of the successful Women's Transitional Centres at Parramatta and Emu Plains. The Centre will be a minimum security, community based facility to prepare selected inmates for their post release responsibilities in a safe, drug and alcohol free environment. The Centre is effectively a pre-release half-way house for inmates. From this setting the men will go into the community for counselling, education and recreation.

The project will provide 30 beds at a total cost of \$1.5 million (\$0.5 million in 2004-05).

### **Asset Acquisitions – Works in Progress**

#### ***Mulawa Redevelopment***

This project involves the upgrade of site infrastructure to improve the accommodation of female inmates within the State. Mulawa has been identified as a pivotal facility in the management of female inmates in New South Wales. The maximum security facility will cater for both the operational and medical requirements of high need female inmates.

The project will be completed over several stages due to the ongoing use of the facility during construction. The estimated total cost for the project is \$48 million (\$16 million in 2004-05).

#### ***North Coast Second Chance Facility***

Following the success of the Second Chance Program for predominantly indigenous offenders in Western New South Wales, a similar program is being developed on the North Coast.

The project provides meaningful vocational training and re-establishes important cultural links for indigenous offenders. The project will provide accommodation for 80 offenders and has an estimated total cost of \$9 million.

#### ***Community Offender Services Program Accommodation***

Community Offender Services (including the Probation and Parole Service) accommodation is being progressively upgraded. The Parramatta Community Offender Services Office upgrade has commenced (total cost of \$1.5 million). Another \$3.5 million has been allocated in 2004-05 as part of a \$12 million program for fit-outs and essential fire and safety requirements at other Community Offender Services Offices.

### ***Information Management System (TRIM)***

A standard enterprise-wide system is being implemented to manage corporate and organisational information. A number of locally based records management systems are being amalgamated.

The estimated total cost of the project is \$1.8 million (\$0.5 million in 2004-05).

### ***Mid North Coast Correctional Centre Extention***

The project involves expansion of the Mid North Coast Correctional Centre from 350 beds to 500 beds to address the increasing inmate population. Planning for the expansion had been allowed for in the initial design of the correctional centre.

The project has an estimated total cost of \$25 million (\$4.5 million in 2004-05) and will be completed in 2005.

### ***Parklea Remand Extension***

The project involves the expansion of Parklea Correctional Centre by 200 beds to address the expected growth in the remand population. The project will provide associated infrastructure for programs and vocational training.

The project has an estimated total cost of \$30 million (\$3 million in 2004-05) and will be completed in 2007.

### ***Western Region Correctional Centre***

This project will provide for a 500 bed multi-classification correctional facility, including components for female and remand inmates, similar to the model developed for the Mid North Coast Correctional Centre at Kempsey.

The project had been considered as a potential Privately Funded Project but the Government has now announced that the project will be publicly built and possibly publicly operated following construction.

The estimated total cost of the 500 bed project is \$122.5 million (\$20.9 million in 2004-05) with completion anticipated in 2006-07.

### ***Mental Health Screening Units***

This project will provide 40 new beds for men in a Mental Health Screening Unit at the Metropolitan Remand and Reception Centre at Silverwater. A similar unit with 10 beds for women will be constructed at Mulawa Correctional Centre, Silverwater as part of a women's health facility upgrade.

The estimated total cost of the project is \$24 million (\$9.8 million in 2004-05) with completion anticipated in 2004-05.

### ***Electronic Case Management***

This project allows for initiatives in case management and risk assessment and will consolidate an information base in order to deliver quality services to high risk offenders. The project supports the Corrective Services Throughcare Model which provides a framework to support the case management of offenders before, during and after custody, in both custodial and community contexts.

The estimated total cost for the project is \$8.5 million (\$5 million in 2004-05) with completion anticipated in 2005-06.

### ***Integrated Management System Upgrade***

This project covers a three phased upgrade of the Department's Integrated Management System to the latest available software release (called Ellipse).

The estimated total cost for the project is \$3.9 million (\$1.1 million in 2004-05) with completion anticipated in 2005-06.

### ***Long Bay Redevelopment***

The redevelopment caters for therapeutic special needs programs for sex offenders, violent offenders, inmates with intellectual disabilities, those at high risk of suicide, medical transients and offenders with major drug and/or alcohol problems.

The estimated total cost of the project is \$43.7 million (\$7.4 million in 2004-05) and the redevelopment is scheduled for completion in 2005-06.

### ***Long Bay Hospital Redevelopment***

This project involves the development of a new 85 bed prison hospital to provide inpatient health care to inmates who require admission to hospital. The new prison hospital will replace the existing hospital which has only 54 beds available for the general inmate population. The existing facilities will be inadequate for projected correctional system requirements in the future.

The estimated total cost of the project is \$64.8 million (\$11.9 million in 2004-05) with completion anticipated in 2006-07.

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	477,262	459,402	491,899
Other operating expenses	126,986	138,861	140,518
Maintenance	19,784	19,519	20,915
Depreciation and amortisation	36,978	37,450	46,228
Grants and subsidies	3,891	3,571	3,839
Borrowing costs	...	10	...
Other expenses	627	319	336
<b>Total Expenses</b>	<b>665,528</b>	<b>659,132</b>	<b>703,735</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	28,079	24,601	24,766
Investment income	1,365	884	937
Grants and contributions	3,911	5,715	5,851
Other revenue	76	3,800	78
<b>Total Retained Revenue</b>	<b>33,431</b>	<b>35,000</b>	<b>31,632</b>
Gain/(loss) on disposal of non current assets	...	(375)	...
<b>NET COST OF SERVICES</b>	<b>632,097</b>	<b>624,507</b>	<b>672,103</b>

**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	458,490	439,988	464,453
Grants and subsidies	3,891	3,571	3,839
Finance costs	...	10	...
Other	170,344	191,612	188,215
<b>Total Payments</b>	<b>632,725</b>	<b>635,181</b>	<b>656,507</b>
<b>Receipts</b>			
Sale of goods and services	28,079	27,133	24,766
Interest	1,365	734	937
Other	26,934	38,175	28,875
<b>Total Receipts</b>	<b>56,378</b>	<b>66,042</b>	<b>54,578</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(576,347)</b>	<b>(569,139)</b>	<b>(601,929)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(109,551)	(89,551)	(110,487)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(109,551)</b>	<b>(89,550)</b>	<b>(110,487)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	553,368	553,203	580,781
Capital appropriation	107,270	87,270	109,338
Cash reimbursements from the Consolidated Fund Entity	19,043	19,759	20,365
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>679,681</b>	<b>660,232</b>	<b>710,484</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,217)</b>	<b>1,543</b>	<b>(1,932)</b>
Opening Cash and Cash Equivalents	12,573	17,940	19,483
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,356</b>	<b>19,483</b>	<b>17,551</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(632,097)	(624,507)	(672,103)
Non cash items added back	66,615	60,766	76,754
Change in operating assets and liabilities	(10,865)	(5,398)	(6,580)
<b>Net cash flow from operating activities</b>	<b>(576,347)</b>	<b>(569,139)</b>	<b>(601,929)</b>

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,356	19,483	17,551
Receivables	10,413	10,413	10,413
Inventories	5,627	5,627	5,627
Other	1,727	1,782	5,282
<b>Total Current Assets</b>	<b>24,123</b>	<b>37,305</b>	<b>38,873</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,161,185	1,117,732	1,181,688
Plant and equipment	79,349	87,223	87,526
<b>Total Non Current Assets</b>	<b>1,240,534</b>	<b>1,204,955</b>	<b>1,269,214</b>
<b>Total Assets</b>	<b>1,264,657</b>	<b>1,242,260</b>	<b>1,308,087</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	21,272	25,771	22,692
Provisions	25,692	33,118	33,118
<b>Total Current Liabilities</b>	<b>46,964</b>	<b>58,889</b>	<b>55,810</b>
<b>Non Current Liabilities -</b>			
Provisions	20,916	22,589	22,588
Other	...	4,381	4,381
<b>Total Non Current Liabilities</b>	<b>20,916</b>	<b>26,970</b>	<b>26,969</b>
<b>Total Liabilities</b>	<b>67,880</b>	<b>85,859</b>	<b>82,779</b>
<b>NET ASSETS</b>	<b>1,196,777</b>	<b>1,156,401</b>	<b>1,225,308</b>
<b>EQUITY</b>			
Reserves	368,748	358,744	358,744
Accumulated funds	828,029	797,657	866,564
<b>TOTAL EQUITY</b>	<b>1,196,777</b>	<b>1,156,401</b>	<b>1,225,308</b>

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Escapes from full time custody -					
Maximum security	no.	4	...	...	<b>n.a.</b>
Medium security	no.	...	...	...	<b>n.a.</b>
Minimum security	no.	47	15	4	<b>n.a.</b>
Escorted (external) work party	no.	1	5	5	<b>n.a.</b>
Escorted (external) sports/educational excursion	no.	4	1	...	<b>n.a.</b>
Escorted - other (e.g. transfers, hospital etc)	no.	3	1	1	<b>n.a.</b>
Day/weekend leave	no.	2	1	...	<b>n.a.</b>
Unescorted education programs	no.	2	1	...	<b>n.a.</b>
Work release program	no.	2	...	1	<b>n.a.</b>
Other unescorted authorised absence	no.	...	...	1	<b>n.a.</b>
Court complex	no.	9	7	2	<b>n.a.</b>
Periodic detention	no.	4	...	...	<b>n.a.</b>
Transport (including transfers)	no.	1	...	2	<b>n.a.</b>
Total escapes	no.	79	31	19*	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	0.9	0.4	0.2	<b>n.a.</b>
Deaths in custody -					
Natural causes	no.	5	6	4*	<b>n.a.</b>
Other causes	no.	11	12	8*	<b>n.a.</b>
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	91	85	96**	<b>n.a.</b>
Protection segregation	no.	1,337	1,295	1,335**	<b>n.a.</b>
Assaults -					
On staff	no.	115	112	120 <sup>#</sup>	<b>n.a.</b>
On inmates (serious)	no.	82	50	60 <sup>#</sup>	<b>n.a.</b>
On inmates (minor)	no.	1,276	1,346	1,400 <sup>#</sup>	<b>n.a.</b>

\* Actual data to 29 April 2004.

\*\* Estimates based on the average figures for 2003-04 to 29 April 2004.

# Estimates based on projected trends from previous years.

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates (cont)**

Outputs:

Sentenced receptions during year	no.	9,336	9,034	9,000 <sup>#</sup>	<b>9,500<sup>#</sup></b>
Daily average inmate population (EFT) <sup>##</sup>	no.	7,788	7,983	8,300 <sup>#</sup>	<b>8,300<sup>#</sup></b>
Unsentenced and appellants in custody	no.	2,230	2,177	2,380 <sup>#</sup>	<b>2,600<sup>#</sup></b>
Average number under sentence to periodic detention	no.	987	870	752*	<b>700<sup>#</sup></b>
Working days lost due to industrial disputes	no.	1,252	2,254	1,024*	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	3,760	4,025	4,134	<b>4,340</b>

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2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	345,579	326,210		<b>345,302</b>
Other operating expenses	92,158	108,588		<b>109,923</b>
Maintenance	16,044	16,381		<b>17,532</b>
Depreciation and amortisation	29,845	34,279		<b>42,134</b>
Borrowing costs				
other finance costs	...	7		...
Other expenses				
Inspector General's Office operating expenses	266	...		...
Settlement of claims for damages and compensation to inmates	73	142		<b>142</b>
Expenses of Parole Board	32	33		<b>21</b>
Serious Offenders Review Council	13	...		...
Official Visitors Scheme	58	54		<b>71</b>
Drug and Alcohol Program for Aboriginal inmates	17	...		...
<b>Total Expenses</b>	<b>484,085</b>	<b>485,694</b>		<b>515,125</b>

\* Actual data to 29 April 2004.

# Estimates based on projected trends from previous years.

## The counting rules developed for the Productivity Commission's "Report on Government Services" have been adopted for this indicator.

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	167	328	<b>334</b>
Canteen sales	569	811	<b>826</b>
Accommodation work release	490	7	<b>7</b>
ACT inmates	9,846	5,656	<b>5,609</b>
Maintenance of prohibited immigrants	1,108	67	<b>85</b>
Minor sales of goods and services	305	2,226	<b>1,919</b>
Investment income	988	628	<b>665</b>
Grants and contributions	2,514	1,825	<b>2,180</b>
Other revenue	55	2,697	<b>55</b>
<b>Total Retained Revenue</b>	<b>16,042</b>	<b>14,245</b>	<b>11,680</b>
Gain/(loss) on disposal of non current assets	...	(264)	...
<b>NET COST OF SERVICES</b>	<b>468,043</b>	<b>471,713</b>	<b>503,445</b>

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<b>ASSET ACQUISITIONS</b>	<b>105,051</b>	<b>82,716</b>	<b>103,122</b>
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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.2 Assessment, Classification and Development of Inmates**

**44.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
Percentage of inmates employed full-time -					
Corrective Services Industries	%	32	30	30	<b>32</b>
Domestic and services	%	33	32	32	<b>33</b>
Full time education	%	4	4	4	<b>4</b>

Outputs:

Inmate employment positions available	no.	5,758	5,654	5,607	<b>5,885</b>
Inmate enrolments -					
Literacy/numeracy	no.	4,130	4,295	4,250	<b>4,675</b>
Additional education programs	no.	3,307	3,439	5,142	<b>5,142</b>
Therapeutic Program participants	no.	2,466	2,564	2,670	<b>2,800</b>
<u>Average Staffing:</u>	EFT	875	950	1,028	<b>1,109</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	86,544	80,233	<b>88,186</b>
Other operating expenses	22,891	16,430	<b>16,527</b>
Maintenance	3,587	2,763	<b>2,994</b>
Depreciation and amortisation	6,706	1,995	<b>2,575</b>
Grants and subsidies			
Inmates' after-care	2,591	2,493	<b>2,539</b>
Clergy attending centres	1,300	1,078	<b>1,300</b>

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.2 Assessment, Classification and Development of Inmates**

**44.2.1 Assessment, Classification and Development of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Borrowing costs			
other finance costs	...	2	...
Other expenses			
Inspector General's Office operating expenses	66	...	...
Settlement of claims for damages and compensation to inmates	18	37	<b>37</b>
Expenses of Parole Board	8	9	<b>6</b>
Serious Offenders Review Council	...	1	<b>13</b>
Official Visitors Scheme	14	7	<b>8</b>
Drug and Alcohol Program for Aboriginal inmates	4	1	<b>5</b>
<b>Total Expenses</b>	<b>123,729</b>	<b>105,049</b>	<b>114,190</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	42	45	<b>46</b>
Canteen sales	126	67	<b>69</b>
Accommodation work release	123	236	<b>236</b>
ACT inmates	...	1,392	<b>1,380</b>
Maintenance of prohibited immigrants	...	17	<b>21</b>
Corrective Services Industries	13,842	11,450	<b>12,114</b>
Minor sales of goods and services	1,216	1,077	<b>929</b>
Investment income	248	154	<b>164</b>
Grants and contributions	1,112	1,934	<b>1,655</b>
Other revenue	14	664	<b>14</b>
<b>Total Retained Revenue</b>	<b>16,723</b>	<b>17,036</b>	<b>16,628</b>
Gain/(loss) on disposal of non current assets	...	(66)	...
<b>NET COST OF SERVICES</b>	<b>107,006</b>	<b>88,079</b>	<b>97,562</b>
<b>ASSET ACQUISITIONS</b>	<b>3,000</b>	<b>2,089</b>	<b>3,000</b>

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**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.3 Alternatives to Custody**

**44.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide sentencers with alternatives to full-time custody. To provide a Statewide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offender's suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Pre-sentence reports	no.	29,443	30,058	31,500	<b>32,500</b>
New registrations (caseload intake) -					
Probation	no.	13,527	14,262	15,112	<b>15,500</b>
Post custodial	no.	3,770	4,300	4,907	<b>5,300</b>
Community service orders	no.	5,839	5,526	5,465	<b>5,600</b>
Fine default orders	no.	3	8	52	<b>1,000</b>
Home detention	no.	439	508	457	<b>500</b>
Total registrations <sup>#</sup>	no.	21,573	22,890	26,450	<b>27,900</b>
Average monthly offender population (caseload) -					
Probation	no.	11,280	11,175	11,200	<b>11,300</b>
Post custodial	no.	3,307	3,502	3,600	<b>3,900</b>
Community service orders	no.	4,632	4,409	4,250	<b>4,400</b>
Fine default orders	no.	...	4	4	<b>500</b>
Home detention	no.	175	229	251	<b>260</b>
Total cases <sup>#</sup>	no.	17,487	17,276	19,305	<b>20,360</b>
<u>Average Staffing:</u>	EFT	691	734	748	<b>814</b>

<sup>#</sup> As some offenders are subject to court orders in more than one category, the total numbers are always less than the sum of persons in each order category.

**MINISTER FOR JUSTICE**  
**44 DEPARTMENT OF CORRECTIVE SERVICES**

**44.3 Alternatives to Custody**

**44.3.1 Alternatives to Custody (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,139	52,959	<b>58,411</b>
Other operating expenses	11,937	13,843	<b>14,068</b>
Maintenance	153	375	<b>389</b>
Depreciation and amortisation	427	1,176	<b>1,519</b>
Borrowing costs			
other finance costs	...	1	...
Other expenses			
Inspector General's Office operating expenses	35	...	...
Settlement of claims for damages and compensation to inmates	10	26	<b>26</b>
Expenses of Parole Board	4	6	<b>4</b>
Official Visitors Scheme	7	3	<b>3</b>
Drug and Alcohol Program for Aboriginal inmates	2	...	...
<b>Total Expenses</b>	<b>57,714</b>	<b>68,389</b>	<b>74,420</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	22	21	<b>22</b>
Canteen sales	...	61	<b>63</b>
Accommodation work release	64	...	...
ACT inmates	...	920	<b>912</b>
Maintenance of prohibited immigrants	...	11	<b>14</b>
Minor sales of goods and services	159	209	<b>180</b>
Investment income	129	102	<b>108</b>
Grants and contributions	285	1,956	<b>2,016</b>
Other revenue	7	439	<b>9</b>
<b>Total Retained Revenue</b>	<b>666</b>	<b>3,719</b>	<b>3,324</b>
Gain/(loss) on disposal of non current assets	...	(45)	...
<b>NET COST OF SERVICES</b>	<b>57,048</b>	<b>64,715</b>	<b>71,096</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,500</b>	<b>4,746</b>	<b>4,365</b>



# MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR WESTERN SYDNEY

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Juvenile Justice</b>			
Total Expenses .....	122.7	130.6	6.4
Asset Acquisitions .....	45.4	37.9	-16.5
<b>Total, Minister for Juvenile Justice and Minister for Western Sydney</b>			
Total Expenses .....	<b>122.7</b>	<b>130.6</b>	<b>6.4</b>
Asset Acquisitions .....	<b>45.4</b>	<b>37.9</b>	<b>-16.5</b>

## DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility, in conjunction with a number of other government agencies, for breaking the cycle of juvenile crime. The Department provides a range of custodial and non-custodial programs for the rehabilitation of young offenders.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2003-04, the Department received \$1 million to assume responsibility from NSW Police for the transport and court supervision of juvenile detainees in the North Coast region and to fund the establishment of a Central Support Office management structure. The Department will progressively assume total responsibility for this function from NSW Police over the next two years. In 2004-05, the Department will take over this function in respect of all police movements to court in the greater Sydney Metropolitan area.

Other developments include:

- ◆ training of community and custody staff in the delivery of offending focussed programs based on international “What Works” research;
- ◆ training of staff in implementing pro-social approaches to working with young people in contact with the criminal justice system;

- ◆ development and testing of the forthcoming implemented objective classification system; and
- ◆ enhanced co-ordination of strategies aimed at preventing illicit drugs from entering juvenile justice centres.

## **STRATEGIC DIRECTIONS**

The Department's case management framework will be further developed to align it with the new intervention framework and contemporary best practices. The new framework focuses on communication between community offices and juvenile justice centres and clarifies the expanded casework role of frontline staff under the juvenile justice centre restructure implementation.

To inform best practice in reducing the risk of juvenile re-offending, the Department has developed an "Offence Focussed Intervention Framework". This framework, based on the "What Works" research, will help define both a young person's level of risk of re-offending and also the type and intensity of programs to address the dynamic risk factors associated with offending. An important element of the Department's approach will include the development of a range of alternatives to custody.

During the 2004-05 period, the Department will implement an Objective Classification System that has been designed with the assistance of international experts. Using validated classification instruments, the system will enable security and community safety concerns to be considered along with case management and program options.

Funding will continue for Youth Justice Conferencing under the *Young Offenders Act 1997*. Conferencing provides an opportunity for victims to attend conferences and have a direct say in outcome plans and ensuring young offenders take responsibility for their action.

## **2004-05 BUDGET**

### **Total Expenses**

The Department's total expenses for 2004-05 are estimated at \$130.6 million. Key initiatives include:

- ◆ ongoing provision of specialist counselling services across the State;
- ◆ researching and developing interventions for managing young offenders with disabilities and mental health issues;

- ◆ strengthening and extending current programs for Pacific Island juvenile offenders as part of the NSW Government's Pacific Island Youth Partnership strategies;
- ◆ ongoing development of the intensive court supervision scheme in conjunction with other agencies; and
- ◆ continuing the implementation of the "Journey to Respect" initiative.

In 2004-05, \$3.8 million has been provided under the Government Plan of Action on Drugs. Cyclic maintenance programs at juvenile justice centres are ongoing with maintenance expenditure in 2004-05 estimated at \$2.9 million.

### **Asset Acquisitions**

The Department is continuing to implement its strategic capital plan to improve the standard of accommodation for juveniles held in detention and the level of internal security at juvenile justice centres over the next four years.

The 2004-05 capital program is \$37.9 million of which \$31.8 million will be spent in completing major works at the Reiby and Cobham juvenile justice centres and the young women's centre at Lidcombe. A further \$0.2 million will be spent on upgrading internal security arrangements.

The Department will be investing \$3.5 million in upgrading the Client Information Data System and the Ellipse Management Information System.

The minor capital works program of \$2.3 million will include special projects including reserve installations against electrical storms and other emergency situations and drainage interception works.

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
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**45 DEPARTMENT OF JUVENILE JUSTICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	88,778	92,916	<b>95,743</b>
Other operating expenses	17,462	15,521	<b>16,262</b>
Maintenance	3,078	2,389	<b>2,900</b>
Depreciation and amortisation	4,600	4,584	<b>6,679</b>
Grants and subsidies	6,085	6,113	<b>6,017</b>
Other expenses	2,743	2,897	<b>2,985</b>
<b>Total Expenses</b>	<b>122,746</b>	<b>124,420</b>	<b>130,586</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	63	48	<b>64</b>
Investment income	250	110	<b>120</b>
Grants and contributions	3,370	3,056	<b>3,566</b>
Other revenue	463	414	<b>460</b>
<b>Total Retained Revenue</b>	<b>4,146</b>	<b>3,628</b>	<b>4,210</b>
Gain/(loss) on disposal of non current assets	...	(86)	...
<b>NET COST OF SERVICES</b>	<b>118,600</b>	<b>120,878</b>	<b>126,376</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
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**45 DEPARTMENT OF JUVENILE JUSTICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	85,004	89,532	<b>89,768</b>
Grants and subsidies	6,085	6,113	<b>6,017</b>
Other	27,368	26,755	<b>26,656</b>
<b>Total Payments</b>	<b>118,457</b>	<b>122,400</b>	<b>122,441</b>
<b>Receipts</b>			
Sale of goods and services	63	48	<b>64</b>
Interest	250	192	<b>106</b>
Other	7,790	7,178	<b>8,111</b>
<b>Total Receipts</b>	<b>8,103</b>	<b>7,418</b>	<b>8,281</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(110,354)</b>	<b>(114,982)</b>	<b>(114,160)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,100	1,154	...
Purchases of property, plant and equipment	(45,413)	(39,225)	<b>(37,907)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44,313)</b>	<b>(38,071)</b>	<b>(37,907)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	108,249	111,249	<b>111,178</b>
Capital appropriation	42,349	36,843	<b>36,375</b>
Cash reimbursements from the Consolidated Fund Entity	4,680	5,030	<b>5,086</b>
Cash transfers to Consolidated Fund	...	(769)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>155,278</b>	<b>152,353</b>	<b>152,639</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>611</b>	<b>(700)</b>	<b>572</b>
Opening Cash and Cash Equivalents	5,196	2,304	<b>1,604</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,807</b>	<b>1,604</b>	<b>2,176</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(118,600)	(120,878)	<b>(126,376)</b>
Non cash items added back	8,374	8,849	<b>12,242</b>
Change in operating assets and liabilities	(128)	(2,953)	<b>(26)</b>
<b>Net cash flow from operating activities</b>	<b>(110,354)</b>	<b>(114,982)</b>	<b>(114,160)</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
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**45 DEPARTMENT OF JUVENILE JUSTICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,807	1,604	2,176
Receivables	1,823	2,317	2,670
Other	495	456	456
<b>Total Current Assets</b>	<b>8,125</b>	<b>4,377</b>	<b>5,302</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	165,230	163,824	194,163
Plant and equipment	12,347	5,465	6,122
Infrastructure systems	12,371	13,628	13,860
<b>Total Non Current Assets</b>	<b>189,948</b>	<b>182,917</b>	<b>214,145</b>
<b>Total Assets</b>	<b>198,073</b>	<b>187,294</b>	<b>219,447</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,816	1,976	2,150
Provisions	1,333	1,032	1,105
Other	240	335	350
<b>Total Current Liabilities</b>	<b>6,389</b>	<b>3,343</b>	<b>3,605</b>
<b>Non Current Liabilities -</b>			
Provisions	4,898	6,805	6,870
<b>Total Non Current Liabilities</b>	<b>4,898</b>	<b>6,805</b>	<b>6,870</b>
<b>Total Liabilities</b>	<b>11,287</b>	<b>10,148</b>	<b>10,475</b>
<b>NET ASSETS</b>	<b>186,786</b>	<b>177,146</b>	<b>208,972</b>
<b>EQUITY</b>			
Reserves	31,727	31,312	31,312
Accumulated funds	155,059	145,834	177,660
<b>TOTAL EQUITY</b>	<b>186,786</b>	<b>177,146</b>	<b>208,972</b>

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**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
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**45 DEPARTMENT OF JUVENILE JUSTICE**

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**45.1 Juvenile Justice**

**45.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<b>Custodial Services-</b>					
Custodial orders (as a % of Children's Court outcomes)	%	6.7	6.6	5.5	<b>5.7</b>
Escapes per 1,000 admissions	no.	10.2	5.0	4.9	<b>4.9</b>
Deaths in custody	no.	...	...	...	...
Self harm incidents	no.	92	169	189	<b>155</b>
<b>Community Based Services-</b>					
Supervised orders as a % of court outcomes (excluding CSOs)	%	17.1	17.0	17.6	<b>17.7</b>
Community based orders completed	%	79	83	83	<b>82</b>
<b>Youth Justice Conferencing</b>					
% of Outcome plans completed	%	89.3	92.4	92.2	<b>92.0</b>
 <u>Outputs:</u>					
<b>Custodial Services-</b>					
Custodial orders	no.	652	644	555	<b>599</b>
Total admissions	no.	4,296	4,171	3,873	<b>3,979</b>
<b>Daily average detainee population</b>					
Total	no.	298	290	302	<b>298</b>
<b>Aboriginal &amp; Torres Strait Islander</b>					
Islander	no.	122	114	116	<b>113</b>
Non-English speaking background	no.	85	76	88	<b>87</b>
Average length of committals (months)	no.	6.2	8.2	10.2	<b>12.1</b>
<b>Community Based Services-</b>					
Background Reports	no.	4,782	4,449	4,115	<b>4,454</b>
Community based orders	no.	1,281	1,239	1,236	<b>1,218</b>
<b>Average caseload - Community staff</b>					
Metropolitan	no.	12.4	13.7	13.6	<b>14.2</b>
Non-metropolitan	no.	13.1	14.3	15.4	<b>16.6</b>
<b>Youth Justice Conferencing</b>					
Conferences held	no.	1,355	1,356	1,132	<b>1,281</b>
<u>Average Staffing:</u>	EFT	1,106	1,473	1,536	<b>1,530</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
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**45 DEPARTMENT OF JUVENILE JUSTICE**

**45.1 Juvenile Justice**

**45.1.1 Juvenile Justice (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	88,778	92,916	<b>95,743</b>
Other operating expenses	17,462	15,521	<b>16,262</b>
Maintenance	3,078	2,389	<b>2,900</b>
Depreciation and amortisation	4,600	4,584	<b>6,679</b>
Grants and subsidies			
Clergy attending centres	287	200	<b>200</b>
Recurrent grants to non-profit organisations	5,798	5,913	<b>5,817</b>
Other expenses			
Supervised travel of children	228	219	<b>196</b>
Professional reports, assessments and consultations	279	35	<b>35</b>
Expenses for child support and departmental residential care	2,236	2,643	<b>2,754</b>
<b>Total Expenses</b>	<b>122,746</b>	<b>124,420</b>	<b>130,586</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	63	48	<b>64</b>
Investment income	250	110	<b>120</b>
Grants and contributions	3,370	3,056	<b>3,566</b>
Other revenue	463	414	<b>460</b>
<b>Total Retained Revenue</b>	<b>4,146</b>	<b>3,628</b>	<b>4,210</b>
Gain/(loss) on disposal of non current assets	...	(86)	...
<b>NET COST OF SERVICES</b>	<b>118,600</b>	<b>120,878</b>	<b>126,376</b>
<b>ASSET ACQUISITIONS</b>			
	<b>45,413</b>	<b>39,225</b>	<b>37,907</b>

# MINISTER FOR MINERAL RESOURCES

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## OVERVIEW

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<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Coal Compensation Board</b>			
Total Expenses .....	3.9	4.4	12.5
Asset Acquisitions .....	0.1	0.1	-10.0
<b>Total, Minister for Mineral Resources</b>			
Total Expenses .....	<b>3.9</b>	<b>4.4</b>	<b>12.5</b>
Asset Acquisitions .....	<b>0.1</b>	<b>0.1</b>	<b>-10.0</b>

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The Minister for Mineral Resources is responsible for the administration of legislation related to the State's mining and mineral exploration industries. The expenditure associated with these responsibilities is contained in the financial information of the Department of Primary Industries, which will be created from 1 July 2004 by amalgamating the functions now carried out by NSW Fisheries, the Department of Agriculture, the Department of Mineral Resources and State Forests.

## COAL COMPENSATION BOARD

The Coal Compensation Board is responsible for the acquisition of, and compensation for, private coal in New South Wales. This work is conducted through four programs. These are the Compensation Scheme for private coal acquired in 1981, the Reacquisition Scheme for private coal acquired after 1997, the Voluntary Acquisition Scheme for coal bought from private owners and the Coal Restitution Scheme for former owners preferring the return of coal rights to compensation under the Compensation Scheme. The Board is a sunset organisation whose work will cease once all claims are settled.

Most of the remaining work involves the assessment of applications for compensation in a Reacquisition Scheme for coal re-acquired under the *Coal Acquisition (Reacquisition Arrangements) Order 1997*. Apart from native title claims and claims by Local Government Councils for lost rates, most of the work in the Compensation Scheme was finalised some years ago.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Royalties are received by the State on coal which was formerly privately owned. The State has an obligation to pay compensation to the former owners. Lump sum compensation is paid on claims finally determined while interim compensation is paid on claims whose determination is delayed for some reason. As at March 2004, total compensation paid by the Board is \$629 million. During 2003-04, finalisation of compensation applications under the Reacquisition Scheme was delayed by litigation on the meaning of just and equitable compensation in the 1997 Reacquisition Arrangements. Determination of over 120 other claims has been delayed until this issue has been resolved.

The Board received capital funding supplementation of \$0.1 million in 2003-04 for the implementation of a new database and for the replacement of obsolete computer equipment.

## **STRATEGIC DIRECTIONS**

In March 2004, the Court of Appeal gave its decision in the test case on the meaning of just and equitable compensation. This issue will not be concluded until early in the 2004-05 financial year.

## **2004-05 BUDGET**

### **Total Expenses**

It is estimated that \$30 million of coal compensation will be paid in 2004-05. This will reduce liabilities raised in previous years. It is not expected that any new claims to pay compensation will be received. Administrative expenses in 2004-05 are estimated at \$4.4 million.

### **Asset Acquisitions**

The Board has been allocated \$90,000 for the replacement of office equipment and the completion of the implementation of a new database.

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**MINISTER FOR MINERAL RESOURCES**  
**46 COAL COMPENSATION BOARD**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,665	2,665	<b>2,742</b>
Other operating expenses	1,204	1,204	<b>1,630</b>
Maintenance	21	21	<b>21</b>
Depreciation and amortisation	40	40	<b>28</b>
<b>Total Expenses</b>	<b>3,930</b>	<b>3,930</b>	<b>4,421</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	10	<b>10</b>
Investment income	10	10	<b>10</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>3,910</b>	<b>3,910</b>	<b>4,401</b>

**MINISTER FOR MINERAL RESOURCES**  
**46 COAL COMPENSATION BOARD**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,472	2,471	2,514
Other	36,374	36,374	31,771
<b>Total Payments</b>	<b>38,846</b>	<b>38,845</b>	<b>34,285</b>
<b>Receipts</b>			
Sale of goods and services	10	10	10
Interest	13	13	10
Other	120	120	120
<b>Total Receipts</b>	<b>143</b>	<b>143</b>	<b>140</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(38,703)</b>	<b>(38,702)</b>	<b>(34,145)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(100)	(100)	(90)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(100)</b>	<b>(100)</b>	<b>(90)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	38,616	38,616	34,065
Capital appropriation	100	100	90
Cash reimbursements from the Consolidated Fund Entity	113	113	116
Cash transfers to Consolidated Fund	...	(519)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>38,829</b>	<b>38,310</b>	<b>34,271</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>26</b>	<b>(492)</b>	<b>36</b>
Opening Cash and Cash Equivalents	333	713	221
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>359</b>	<b>221</b>	<b>257</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,910)	(3,910)	(4,401)
Non cash items added back	262	262	256
Change in operating assets and liabilities	(35,055)	(35,054)	(30,000)
<b>Net cash flow from operating activities</b>	<b>(38,703)</b>	<b>(38,702)</b>	<b>(34,145)</b>

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**MINISTER FOR MINERAL RESOURCES**  
**46 COAL COMPENSATION BOARD**

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	2003-04	
	Budget	Revised
	\$000	\$000
	<b>2004-05</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	359	221
Receivables	27	57
Other	40	11
<b>Total Current Assets</b>	<b>426</b>	<b>289</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Plant and equipment	249	253
<b>Total Non Current Assets</b>	<b>249</b>	<b>253</b>
<b>Total Assets</b>	<b>675</b>	<b>542</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	30,044	30,167
Provisions	117	103
<b>Total Current Liabilities</b>	<b>30,161</b>	<b>30,270</b>
<b>Non Current Liabilities -</b>		
Provisions	7,390	9,412
<b>Total Non Current Liabilities</b>	<b>7,390</b>	<b>9,412</b>
<b>Total Liabilities</b>	<b>37,551</b>	<b>39,682</b>
<b>NET ASSETS</b>	<b>(36,876)</b>	<b>(39,682)</b>
<b>EQUITY</b>		
Accumulated funds	(36,876)	(39,682)
<b>TOTAL EQUITY</b>	<b>(36,876)</b>	<b>(39,682)</b>

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**MINISTER FOR MINERAL RESOURCES**  
**46 COAL COMPENSATION BOARD**

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**46.1 Compensation for Repurchase of Property Rights**

**46.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigates and determines claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Modelling of coal areas	10	10
Assessment of compensation and restitution	5	5
Executive and managerial support	7	7
Legal and administrative services	10	10
	32	32

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,665	2,665	<b>2,742</b>
Other operating expenses	1,204	1,204	<b>1,630</b>
Maintenance	21	21	<b>21</b>
Depreciation and amortisation	40	40	<b>28</b>
<b>Total Expenses</b>	<b>3,930</b>	<b>3,930</b>	<b>4,421</b>

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**MINISTER FOR MINERAL RESOURCES**  
**46 COAL COMPENSATION BOARD**

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**46.1 Compensation for Repurchase of Property Rights**

**46.1.1 Compensation for Repurchase of Property Rights (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	10	10	<b>10</b>
Investment income	10	10	<b>10</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>3,910</b>	<b>3,910</b>	<b>4,401</b>

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<b>ASSET ACQUISITIONS</b>	<b>100</b>	<b>100</b>	<b>90</b>
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# MINISTER FOR POLICE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	5.7	11.9	109.7
Asset Acquisitions .....	0.3	0.5	89.6
<b>NSW Police</b>			
Total Expenses.....	1,816.0	1,910.9	5.2
Asset Acquisitions .....	256.9	94.1	-63.4
<b>New South Wales Crime Commission</b>			
Total Expenses .....	13.0	14.7	12.6
Asset Acquisitions .....	2.6	1.6	-37.2
<b>Police Integrity Commission</b>			
Total Expenses.....	17.8	17.5	-1.3
Asset Acquisitions .....	1.1	0.7	-33.3
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,852.5</b>	<b>1,955.0</b>	<b>5.5</b>
Asset Acquisitions .....	<b>260.9</b>	<b>96.9</b>	<b>-62.9</b>

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial and Parliamentary functions. The Ministry develops and assists the passage of legislation to meet the Government's law and order objectives for the portfolio.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2003-04 additional employee related funding was allocated for two policy analyst positions within the Finance and Resources section of the Ministry.

Employee related costs have also increased due to a rise in costs associated with the Office of the Inspector of the Police Integrity Commission.

A total of \$1 million was provided in 2003-04 for activities to be funded from the Recovered Assets Pool (ReAP). ReAP comprises money and the proceeds of sales of assets stripped from criminals by police to help police investigate offenders. From 2004-05 a total of \$2 million per annum is allocated for this purpose. The Ministry will administer these funds in accordance with the approved guidelines.

## **STRATEGIC DIRECTIONS**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. It also supports the Minister's legislative program which covers a wide range of issues. These include police reform, police powers, confiscation of proceeds of crime, firearms, the security industry and registration of child sex offenders. The Ministry is also involved in wider policy issues arising from, and impacting on, the criminal justice system.

Issues of resource allocation and management continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

The Government recently approved a proposal to transfer the functions of planning and delivery of NSW Police property services to the Ministry for Police and the Department of Commerce.

In accordance with the decision, the Ministry for Police will establish a Strategic Properties Unit which will be responsible for the development of asset strategies and plans based on NSW Police corporate plans and service delivery strategies.

The Ministry's allocation includes provision for the establishment of a Strategic Properties Unit as well as additional staff to cope with increasing demands.

Policy development and coordination within the NSW Police portfolio will be enhanced by strengthening the Ministry and abolishing certain policy functions within NSW Police. This will better facilitate the development of appropriate law enforcement policies and enable the Commissioner to focus more on operational matters.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses for the Ministry for Police in 2004-05 are \$11.9 million. This includes expenses related to additional Ministry staff, the Recovered Assets Pool (ReAP), the Office of the Inspector of the Police Integrity Commission and the Minister's Office.

### **Asset Acquisitions**

The Ministry will spend \$0.5 million in 2004-05 on a police properties database and minor equipment.

## **NSW POLICE**

NSW Police protects and serves the community by preventing, detecting and investigating crime, maintaining public order, promoting orderly and safe road use and undertaking and coordinating emergency and rescue functions.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

A total of \$2 billion will be spent on the recurrent expenses and asset acquisitions of NSW Police in 2004-05. This is an increase of \$119 million or 6.3 percent compared with last year's Budget, excluding the \$187.3 million impact of the financing transaction for Police's new corporate headquarters on the 2003-04 capital program.

NSW Police is committed to providing operational police with appropriate facilities and accommodation to enable them to provide policing services to the public effectively and in a safe environment.

The introduction and updating of computerised technology to assist operational police has been a priority in recent years. This includes in-car technology such as Mobile Data Terminals and In Car Videos, as well as station-based technology for the identification of offenders such as Livescan and Phototrac.

A major upgrade of Police's computer networks commenced in 2003-04 and work is continuing to identify options for the replacement of its Computerised Operational Policing System over the next few years. This will improve police efficiency by providing them with up to date, user friendly computer systems for all of the record keeping associated with day to day policing.

NSW Police has responded to community concerns and crime trends by establishing specialised taskforces such as Task Force Gain, and has continued the high visibility Vikings operations.

Other significant recent developments include:

### **Record Numbers of Police and Reduced Levels of Crime**

The Government met its commitment to increase police numbers by 1,000 by the end of 2003 well ahead of time. Since achieving that goal in mid 2002, police numbers have remained above the authorised strength of 14,454.

In its report covering the twelve months to December 2003 the NSW Bureau of Crime Statistics reported that none of the 16 key crime categories on which it reports had shown an increase, and that 8 of the 16 crime categories showed a decrease.

### **Task Force Gain**

Task Force Gain was established in November 2003 to tackle crime in south west Sydney. The Task Force had demonstrated its effectiveness by the end of May 2004, with over 600 charges being laid, including substantial numbers of violence, firearms, and drug related charges. The Task Force will continue for at least another 6 months to complete current investigations.

Additional financial support for the Task Force is being provided from the Confiscated Proceeds Account.

### **Counter-Terrorism**

NSW Police has continued to give priority to counter-terrorism activities, with nearly 500 staff in the Counter-Terrorism Coordination Command.

A total of \$13.5 million has been spent on specialist equipment in 2002-03 and 2003-04. A new helicopter, bomb disposal robots and a portable bomb disposal containment vessel were all delivered during 2003-04.

The new helicopter is operational and can move police specialist units at high speed to any location.

## **Security Industry**

As a result of the review by the Ministry for Police of the use of firearms in the Security Industry, NSW Police has undertaken a statewide audit of security firms, checking storage and documentation of firearms. The review and audit were aimed at making security industry firearms:

- ◆ only available when necessary;
- ◆ harder to steal;
- ◆ less desirable to criminals; and
- ◆ more easily traced and linked to crime.

Police also continued to enforce the legislative changes made in 2002 to decrease the risk of criminal activity within the security industry, and increase enforcement of current licensing requirements. Over 300 licenses were revoked in 2003.

## **Hand Gun Buyback**

New South Wales commenced the buyback of handguns in October 2003. To 24 April 2004:

- ◆ 12,781 handguns have been surrendered;
- ◆ 54,138 handgun parts have been surrendered; and
- ◆ \$19.3 million has been paid in compensation.

## **Police Facilities**

In 2003-04 the new police station at Cabramatta was completed. It was opened in September 2003 and houses over 180 police and civilian staff.

The new Water Police facility at Balmain was completed and opened in March 2004, completing the relocation of the Sydney Water Police from its old premises in Harris St Ultimo.

The new NSW Police Headquarters in Parramatta has been completed and is now occupied by NSW Police administration and some specialised police units. This initiative resulted in the relocation of about 1,500 civilian and police jobs to Parramatta.

## **STRATEGIC DIRECTIONS**

The overall goal of NSW Police is a safe New South Wales with a respected police force working with the community to reduce violence, crime and fear.

NSW Police aims to achieve a high level of public trust and confidence through:

- ◆ reduced crime and violence;
- ◆ improved public safety;
- ◆ a motivated workforce; and
- ◆ improved work practices.

The focus is “People Achieving Results” through strong partnerships with the community, other government agencies, business and other Australian and international law enforcement organisations. Partnerships will be underpinned by improved organisational systems and practices designed to improve morale and occupational safety and increase motivation. NSW Police will continue to use advanced technology in work practices to reduce and solve crime.

Policing services will be delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

This program structure provides a comprehensive and meaningful grouping of policing services that is aimed at improved community outcomes, providing value for money and ensuring efficient resource allocation.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses are expected to increase by \$95 million to \$1.9 billion in 2004-05, an increase of 5.2 percent compared to last year’s allocation.

Funding has been provided for a number of new and continuing initiatives within Police's budget. These include:

- ◆ \$3 million to continue the high visibility policing strategy Operation Vikings, which commenced in 2002-03;
- ◆ \$3 million for additional building maintenance;
- ◆ \$3 million towards increases in accommodation lease costs;
- ◆ \$3.3 million to employ civilian managers in all Police and Community Youth Clubs; and
- ◆ \$1.5 million for new police uniforms.

Funding of \$3.8 million has also been provided for capital related enhancements, while \$4.4 million has been allocated for the ongoing maintenance of computer systems introduced over recent years and to meet the operational needs of Scene of Crime Officers appointed under Police's civilianisation program.

### **Asset Acquisitions**

NSW Police's capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

The 2004-05 Budget allows for expenditure of \$94.1 million on asset acquisitions compared with \$69.6 million last year. This is an increase of 35.1 percent, excluding the \$187.3 million impact of the financing transaction for Police's new corporate headquarters on the 2003-04 capital program.

### **Major New Works**

The capital program provides for the commencement of major new works with a total estimated cost of \$37.3 million, of which \$11 million is allocated in 2004-05.

Police plan to spend an amount of \$10.6 million in 2004-05 to upgrade cells at police stations in various locations across the state (\$2.5 million) and replace its marine fleet (\$8.1 million). Both projects will continue over the next 4 years at an estimated total cost of \$10 million and \$26.9 million respectively.

\$0.4 million has been provided to supply Police with access to additional radio channels in metropolitan areas. This project complements works currently in progress to digitise and encrypt the police radio network under the Government's Long-Term Radio Strategy. The upgrade of the radio network will both enhance officer safety and lead to more efficient policing.

In addition to these works, \$0.7 million will be allocated from Police's minor works allocation in 2004-05 for the continuing development of a strategic program for the replacement or refurbishment of police stations throughout the State. This will include an examination of options for private sector involvement in the future provision of policing facilities.

Following an independent study of all police stations by Sinclair Knight Merz, a number of facilities have been identified as the highest priorities for replacement or refurbishment, including Campsie, Fairfield, Warilla, Granville, Leichhardt, Wyong, Lismore, Cronulla, Dubbo, Richmond/Windsor, Corrimal, Revesby, Bowral, Port Kembla, Parkes, Orange, Burwood, Macksville, Tenterfield, Ermington, Quakers Hill, Liverpool, Gunnedah, Moree, Wagga Wagga, Coffs Harbour, and Camden.

During 2004-05, planning will commence in relation to each of these priority sites so that a specific plan, and timetable, can be delivered for each.

The forward Budget projections assume that a program of station upgrades will commence in 2005-06 with an annual allocation of roundly \$40 million per annum.

### ***Work-in-Progress***

A total of \$77.2 million has been provided in 2004-05 for work-in-progress. Of this, \$33.5 million is provided for new police stations:

- ◆ \$5.9 million for Chatswood;
- ◆ \$3.1 million for Griffith;
- ◆ \$1 million for Thirroul;
- ◆ \$5.9 million for Muswellbrook;
- ◆ \$4.8 million for St Mary's;

- ◆ \$7.2 million for Armidale; and
- ◆ \$5.6 million for Redfern.

An amount of \$2.3 million has been provided to continue the upgrade of Police's educational facilities. The amounts allocated also include \$1.8 million for motor vehicle fleet enhancements, \$8.3 million for In-Car Video units and \$0.4 million for the acquisition of additional police bicycles.

A total of \$18 million has been provided for ongoing technology upgrades to enhance operational and organisational efficiency. This includes \$4.9 million for the Integrated Business Information Solution, \$0.9 million to complete the roll-out of Livescan fingerprint equipment across the State and \$12.3 million to continue a major upgrade of Police's computer networks.

The overall Budget projections also include a sum of \$50 million per annum from 2004-05 to implement Police's IT Strategy, including the replacement of its existing mainframe computer and associated applications. These amounts have not yet been included within Police's appropriations. The Budget Committee of Cabinet will, however, consider the allocation of these funds to Police during 2004-05 following the finalisation of its IT Strategy and completion of associated business cases.

As part of the ongoing implementation of the first stage of the Government's Long-Term Radio Strategy, \$8.8 million has also been allocated for the continuing digitisation/encryption of the Police Radio Network.

### ***Minor Works***

The minor works allocation of \$5.8 million will be used for the purchase of smaller items of operational plant and equipment, the replacement of road safety equipment and for minor computer works.

## **NEW SOUTH WALES CRIME COMMISSION**

The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised crime in New South Wales.

Activities to achieve this objective include targeting high level drug traffickers and persons involved in organised crime. This involves obtaining evidence for prosecution of those persons and/or the civil forfeiture of their assets; furnishing reports relating to illegal drug trafficking and organised crime and disseminating investigatory, technological and analytical expertise.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission has produced substantial results, including realising in excess of \$83 million through confiscation and assisting a number of major arrests through its investigations. These results are reflected by minor increases in expenses and greater revenue from legal costs orders. The Commission continues to derive benefits from continuing structural change.

Staff numbers in the last twelve months have remained static despite embracing changing technology and expanding the areas of operations.

## **STRATEGIC DIRECTIONS**

The Commission remains at the forefront of changing technology, particularly in the area of telecommunication interception. The Commission maintains a significant investment in technology and expects to extend the functionality and capacity of its interception system in the coming year.

The Commission has applied this technology to new and emerging areas of crime such as cybercrime.

## **2004-05 BUDGET**

### **Total Expenses**

The Commission estimates total expenses of \$14.7 million in 2004-05. This represents an increase of 12.6 percent on last year's budget allocation. This increase is primarily related to the additional costs of telecommunications interception and is met in part by increased revenue.

### **Asset Acquisitions**

The Commission has undertaken a significant program to better utilise technology to combat drug trafficking and organised crime over recent years. Significant asset acquisitions have been made in recent years including the acquisition of additional office accommodation.

The allocation of \$1.6 million in 2004-05 will allow the Commission to keep abreast of ever changing technologies in the field in which it operates. These funds will enable the Commission to increase the capacity of its telephone interception system and expand the functionality of its telephone interception system to include electronic video transmissions.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct. It also oversees and manages other agencies involved with investigating police misconduct.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The level of investigative activity and the resultant costs associated with public hearings impacts on expenditure by the Commission. Grants funding for the Police Oversight Data Store project is now fully expended, and ongoing costs for this item will now be met from the Commission's existing allocations.

### **STRATEGIC DIRECTIONS**

The Commission intends improving service delivery through research focussed on identifying means to improve policies and practices with a view to reducing opportunities for corruption and other serious police misconduct. The Commission will particularly exploit opportunities to align research and investigations to ensure that quality advice and practical recommendations are provided to Parliament.

### **2004-05 BUDGET**

#### **Total Expenses**

The Commission estimates total expenses of \$17.5 million in 2004-05. This represents a decrease of \$0.6 million on 2003-04. This is due to an expected decrease in other operating expenses.

#### **Asset Acquisitions**

The Commission will spend \$0.7 million on further developing electronic surveillance technology and replacing ageing information technology infrastructure.

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**MINISTER FOR POLICE**  
**47 MINISTRY FOR POLICE**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,717	4,040	<b>6,183</b>
Other operating expenses	1,547	1,656	<b>2,042</b>
Depreciation and amortisation	158	62	<b>205</b>
Grants and subsidies	250	1,108	<b>3,462</b>
<b>Total Expenses</b>	<b>5,672</b>	<b>6,866</b>	<b>11,892</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1	2	<b>2</b>
Investment income	22	42	<b>23</b>
<b>Total Retained Revenue</b>	<b>23</b>	<b>44</b>	<b>25</b>
<b>NET COST OF SERVICES</b>	<b>5,649</b>	<b>6,822</b>	<b>11,867</b>

**MINISTER FOR POLICE**  
**47 MINISTRY FOR POLICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,585	3,670	5,982
Grants and subsidies	250	1,108	3,462
Other	1,651	1,838	2,212
<b>Total Payments</b>	<b>5,486</b>	<b>6,616</b>	<b>11,656</b>
<b>Receipts</b>			
Sale of goods and services	1	2	2
Interest	22	41	25
Other	105	163	171
<b>Total Receipts</b>	<b>128</b>	<b>206</b>	<b>198</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,358)</b>	<b>(6,410)</b>	<b>(11,458)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(279)	(829)	(529)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(279)</b>	<b>(827)</b>	<b>(529)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,349	6,466	11,341
Capital appropriation	279	829	529
Asset sale proceeds transferred to the			
Cash reimbursements from the Consolidated Fund Entity	185	193	283
Cash transfers to Consolidated Fund	...	(1,109)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,813</b>	<b>6,379</b>	<b>12,153</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>176</b>	<b>(858)</b>	<b>166</b>
Opening Cash and Cash Equivalents	254	1,184	326
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>430</b>	<b>326</b>	<b>492</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,649)	(6,822)	(11,867)
Non cash items added back	246	356	383
Change in operating assets and liabilities	45	56	26
<b>Net cash flow from operating activities</b>	<b>(5,358)</b>	<b>(6,410)</b>	<b>(11,458)</b>

**MINISTER FOR POLICE**  
**47 MINISTRY FOR POLICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	430	326	492
Receivables	36	40	38
Other	10	10	10
<b>Total Current Assets</b>	<b>476</b>	<b>376</b>	<b>540</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,130	774	1,465
Plant and equipment	126	114	597
<b>Total Non Current Assets</b>	<b>1,256</b>	<b>888</b>	<b>2,062</b>
<b>Total Assets</b>	<b>1,732</b>	<b>1,264</b>	<b>2,602</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	198	112	98
Provisions	343	475	513
<b>Total Current Liabilities</b>	<b>541</b>	<b>587</b>	<b>611</b>
<b>Non Current Liabilities -</b>			
Provisions	16	26	26
<b>Total Non Current Liabilities</b>	<b>16</b>	<b>26</b>	<b>26</b>
<b>Total Liabilities</b>	<b>557</b>	<b>613</b>	<b>637</b>
<b>NET ASSETS</b>	<b>1,175</b>	<b>651</b>	<b>1,965</b>
<b>EQUITY</b>			
Accumulated funds	1,175	651	1,965
<b>TOTAL EQUITY</b>	<b>1,175</b>	<b>651</b>	<b>1,965</b>

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**MINISTER FOR POLICE**  
**47 MINISTRY FOR POLICE**

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**47.1 Policy Advice Co-ordination and Support**

**47.1.1 Policy Advice, Co-ordination and Support**

Program Objective(s): To independently advise the Minister and co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio. To develop strategies and plans for NSW Police properties. To provide administrative support to the Inspector of the Police Integrity Commission.

Program Description: To advise the Minister on policies, resource allocation and other portfolio issues. Co-ordination of advice from, and action by, portfolio agencies and co-ordination of other specific issues. Development of strategies and plans for NSW Police properties. To advise and assist portfolio agencies and support for the Offices of the Minister and the Inspector of the Police Integrity Commission.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Minister's Office	11	14
Policy advice and co-ordination	24	44
Police Integrity Commission Inspector	1	1
	36	59

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,717	4,040	<b>6,183</b>
Other operating expenses	1,547	1,656	<b>2,042</b>
Depreciation and amortisation	158	62	<b>205</b>
Grants and subsidies			
Voluntary organisations	150	69	<b>150</b>
Grants to agencies	100	1,039	<b>3,312</b>
<b>Total Expenses</b>	<b>5,672</b>	<b>6,866</b>	<b>11,892</b>

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**MINISTER FOR POLICE**  
**47 MINISTRY FOR POLICE**

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**47.1 Policy Advice Co-ordination and Support**

**47.1.1 Policy Advice, Co-ordination and Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	1	2	2
Investment income	22	42	23
<b>Total Retained Revenue</b>	<b>23</b>	<b>44</b>	<b>25</b>
<b>NET COST OF SERVICES</b>	<b>5,649</b>	<b>6,822</b>	<b>11,867</b>

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<b>ASSET ACQUISITIONS</b>	<b>279</b>	<b>829</b>	<b>529</b>
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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,358,618	1,405,962	<b>1,470,758</b>
Other operating expenses	329,407	328,831	<b>336,490</b>
Maintenance	12,546	12,500	<b>15,546</b>
Depreciation and amortisation	75,690	75,760	<b>79,805</b>
Borrowing costs	8,671	6,516	<b>6,520</b>
Other expenses	31,045	30,210	<b>1,800</b>
<b>Total Expenses</b>	<b>1,815,977</b>	<b>1,859,779</b>	<b>1,910,919</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	48,006	21,048	<b>17,460</b>
Investment income	1,234	1,300	<b>1,400</b>
Grants and contributions	6,587	13,416	<b>9,940</b>
Other revenue	500	2,968	<b>800</b>
<b>Total Retained Revenue</b>	<b>56,327</b>	<b>38,732</b>	<b>29,600</b>
Gain/(loss) on disposal of non current assets	(2,322)	(2,322)	<b>15,341</b>
<b>NET COST OF SERVICES</b>	<b>1,761,972</b>	<b>1,823,369</b>	<b>1,865,978</b>

**MINISTER FOR POLICE**  
**48 NSW POLICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,205,827	1,294,047	1,312,397
Finance costs	8,671	6,516	6,520
Other	409,187	435,645	399,137
<b>Total Payments</b>	<b>1,623,685</b>	<b>1,736,208</b>	<b>1,718,054</b>
<b>Receipts</b>			
Sale of goods and services	44,025	17,067	17,460
Interest	1,234	1,300	1,400
Other	43,276	68,745	58,901
<b>Total Receipts</b>	<b>88,535</b>	<b>87,112</b>	<b>77,761</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,535,150)</b>	<b>(1,649,096)</b>	<b>(1,640,293)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	7,000	7,629	18,500
Purchases of property, plant and equipment*	(69,592)	(84,071)	(94,051)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(62,592)</b>	<b>(76,442)</b>	<b>(75,551)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(374)	(374)	(910)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(374)</b>	<b>(374)</b>	<b>(910)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,501,903	1,572,407	1,619,427
Capital appropriation	66,492	78,947	77,051
Asset sale proceeds transferred to the Consolidated Fund Entity	(3,150)	(3,150)	...
Cash reimbursements from the Consolidated Fund Entity	37,611	50,600	54,024
Cash transfers to Consolidated Fund	...	(6,307)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,602,856</b>	<b>1,692,497</b>	<b>1,750,502</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,740</b>	<b>(33,415)</b>	<b>33,748</b>
Opening Cash and Cash Equivalents	12,769	36,197	2,782
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,509</b>	<b>2,782</b>	<b>36,530</b>

\* Excludes financing transactions associated with the relocation of Police's corporate headquarters during 2003-04

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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,761,972)	(1,823,369)	<b>(1,865,978)</b>
Non cash items added back	208,001	201,322	<b>207,861</b>
Change in operating assets and liabilities	18,821	(27,049)	<b>17,824</b>
<b>Net cash flow from operating activities</b>	<b>(1,535,150)</b>	<b>(1,649,096)</b>	<b>(1,640,293)</b>

**MINISTER FOR POLICE**  
**48 NSW POLICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,509	2,782	<b>36,530</b>
Receivables	17,981	21,691	<b>21,691</b>
Inventories	2,256	2,746	<b>2,746</b>
Other	7,636	5,827	<b>2,967</b>
<b>Total Current Assets</b>	<b>45,382</b>	<b>33,046</b>	<b>63,934</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	808,972	820,508	<b>841,486</b>
Plant and equipment	208,235	236,319	<b>250,879</b>
<b>Total Non Current Assets</b>	<b>1,017,207</b>	<b>1,056,827</b>	<b>1,092,365</b>
<b>Total Assets</b>	<b>1,062,589</b>	<b>1,089,873</b>	<b>1,156,299</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	57,777	43,410	<b>47,490</b>
Interest bearing	910	910	<b>1,447</b>
Provisions	163,154	164,696	<b>169,147</b>
Other	7,700	10,074	<b>10,074</b>
<b>Total Current Liabilities</b>	<b>229,541</b>	<b>219,090</b>	<b>228,158</b>
<b>Non Current Liabilities -</b>			
Interest bearing	186,044	186,044	<b>184,597</b>
Provisions	8,585	29,757	<b>51,531</b>
<b>Total Non Current Liabilities</b>	<b>194,629</b>	<b>215,801</b>	<b>236,128</b>
<b>Total Liabilities</b>	<b>424,170</b>	<b>434,891</b>	<b>464,286</b>
<b>NET ASSETS</b>	<b>638,419</b>	<b>654,982</b>	<b>692,013</b>
<b>EQUITY</b>			
Reserves	139,546	171,010	<b>195,461</b>
Accumulated funds	498,873	483,972	<b>496,552</b>
<b>TOTAL EQUITY</b>	<b>638,419</b>	<b>654,982</b>	<b>692,013</b>

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## MINISTER FOR POLICE

### 48 NSW POLICE

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	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Average Staffing across all Programs:</u>					
Total Police Service	EFT	17,180	17,890	18,550	<b>18,070</b>
Operational police as % of total actual Police Numbers	%	93	95	95	<b>95</b>

#### **48.1 Policing Services**

##### **48.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of incentives and opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
Satisfaction with police services based on personal contact	%	79	79	79	<b>80</b>
Strongly agree that police perform job professionally	%	73	79	81	<b>81</b>
Strongly agree that most police are honest	%	72	75	76	<b>77</b>
Incidents reported - major personal and property crime	thous	488	442	410	<b>410</b>

#### Outputs:

Calls responded to across the State	mill	1.5	1.5	1.5	<b>1.5</b>
Response time for urgent calls - Number of minutes taken to attend 50% of calls	no.	5	6	5	<b>5</b>
Number of minutes taken to attend 80% of calls	no.	13	12	12	<b>12</b>
Major State emergencies	no.	9	13	10	<b>10</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

**MINISTER FOR POLICE**  
**48 NSW POLICE**

**48.1 Policing Services**

**48.1.1 Community Support (cont)**

	2003-04		2004-05
	Budget \$000	Revised* \$000	Budget* \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	821,965	788,744	<b>838,332</b>
Other operating expenses	199,290	184,474	<b>191,798</b>
Maintenance	7,590	7,013	<b>8,861</b>
Depreciation and amortisation	45,120	42,501	<b>45,489</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	5,246	3,647	<b>3,706</b>
Other finance costs	...	9	<b>12</b>
Other expenses			
Other expenses	...	14	...
Firearms purchase scheme	29,424	28,384	...
<b>Total Expenses</b>	<b>1,108,635</b>	<b>1,054,786</b>	<b>1,088,198</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	3,598	3,300	<b>3,400</b>
Officers on loan	8,200	3,000	<b>3,100</b>
Academy operations	1,210	729	<b>741</b>
Inventory sales to other agencies	1,000	40	<b>40</b>
Minor sales of goods and services	4,356	3,680	<b>3,990</b>
Investment income	747	729	<b>798</b>
Grants and contributions	1,928	4,386	<b>2,360</b>
Other revenue	303	1,665	<b>456</b>
<b>Total Retained Revenue</b>	<b>21,342</b>	<b>17,529</b>	<b>14,885</b>
Gain/(loss) on disposal of non current assets	(1,405)	(1,303)	<b>8,852</b>
<b>NET COST OF SERVICES</b>	<b>1,088,698</b>	<b>1,038,560</b>	<b>1,064,461</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>155,436</b>	<b>152,255</b>	<b>53,609</b>

\* Transit policing is now shown under Program 48.1.3 Traffic.

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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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**48.1 Policing Services**

**48.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Incidents reported - major personal and property crime	thous	488	442	410	<b>410</b>
<u>Outputs:</u>					
Crime scenes attended	thous	63	96	100	<b>100</b>
Scenes where latent prints taken	thous	19	24	25	<b>25</b>
Alleged offenders -					
Proceeded against	thous	188	207	207	<b>207</b>
Not proceeded against*	thous	69	79	80	<b>80</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

\* Excludes persons placed on police report where no legal process has been listed. Such persons were included in previous Budget Papers.

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	298,896	373,986	<b>388,280</b>
Other operating expenses	72,470	87,470	<b>88,832</b>
Maintenance	2,760	3,325	<b>4,104</b>
Depreciation and amortisation	16,652	20,152	<b>21,069</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	1,908	1,729	<b>1,716</b>
Other finance costs	...	4	<b>5</b>
Other expenses			
Other expenses	...	7	...
<b>Total Expenses</b>	<b>392,686</b>	<b>486,673</b>	<b>504,006</b>

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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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**48.1 Policing Services**

**48.1.2 Criminal Investigation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Officers on loan	3,699	1,000	<b>1,000</b>
Academy operations	440	346	<b>344</b>
Minor sales of goods and services	1,584	1,745	<b>1,848</b>
Investment income	271	346	<b>370</b>
Grants and contributions	701	2,079	<b>1,093</b>
Other revenue	110	789	<b>212</b>
<b>Total Retained Revenue</b>	<b>6,805</b>	<b>6,305</b>	<b>4,867</b>
Gain/(loss) on disposal of non current assets	(511)	(618)	<b>3,682</b>
<b>NET COST OF SERVICES</b>	<b>386,392</b>	<b>480,986</b>	<b>495,457</b>

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<b>ASSET ACQUISITIONS</b>	<b>56,522</b>	<b>72,192</b>	<b>24,829</b>
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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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**48.1 Policing Services**

**48.1.3 Traffic**

Program Objective(s): To minimise road trauma, promote orderly and safe road use and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and Government bodies concerned with road safety and traffic management.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Road fatalities and injury crashes per 100,000 vehicles (RTA data)	no.	606	553	550	<b>550</b>
Persons who do not wear a seatbelt always/most of the time	%	1	1	1	<b>1</b>
Persons who never drive - Over the speed limit by 10 kilometres per hour or more	%	25	30	31	<b>32</b>
When possibly over the 0.05% blood alcohol limit	%	75	75	79	<b>80</b>
 <u>Outputs:</u>					
Prescribed concentration of alcohol incidents*	thous	27	27	27	<b>27</b>
Proportion of drivers charged after testing	%	1	1	1	<b>1</b>
Exceeding legal speed limit*	thous	2.4	2.5	2.6	<b>2.6</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

\* These output measures now relate only to offences listed for court.

**MINISTER FOR POLICE**  
**48 NSW POLICE**

**48.1 Policing Services**

**48.1.3 Traffic (cont)**

	2003-04		2004-05
	Budget \$000	Revised* \$000	Budget* \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	108,689	133,566	129,427
Other operating expenses	26,353	31,242	29,612
Maintenance	1,004	1,188	1,368
Depreciation and amortisation	6,055	7,196	7,023
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	694	618	572
Other finance costs	...	2	2
Other expenses			
Other expenses	...	2	...
<b>Total Expenses</b>	<b>142,795</b>	<b>173,814</b>	<b>168,004</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Interviews regarding accidents	1,000	700	700
Insurance reports	809	900	920
Academy operations	160	124	114
Commercial Infringement Bureau	20,500	4,249	...
Minor sales of goods and services	576	623	616
Investment income	99	124	123
Grants and contributions	3,655	6,342	6,164
Other revenue	40	284	70
<b>Total Retained Revenue</b>	<b>26,839</b>	<b>13,346</b>	<b>8,707</b>
Gain/(loss) on disposal of non current assets	(186)	(220)	1,458
<b>NET COST OF SERVICES</b>	<b>116,142</b>	<b>160,688</b>	<b>157,839</b>
<b>ASSET ACQUISITIONS</b>			
	<b>20,553</b>	<b>25,783</b>	<b>8,277</b>

\* Revised and budget figures reflect the impact of the transfer of the Infringement Processing Bureau to the Office of State Revenue on 1 October 2003.

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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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**48.1 Policing Services**

**48.1.4 Judicial Support**

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support to victims and witnesses.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Persons proceeded against	thous	188	207	207	<b>207</b>
Cases diverted from court by -					
Caution or youth conference	%	8	7	7	<b>7</b>
Other (warnings, infringement notices and cannabis cautions)	%	19	26	27	<b>27</b>
Cases directed to court by -					
Arrests and charges where Police bail determined	%	32	29	26	<b>26</b>
Other (eg. Court Attendance Notices or summonses) where Police bail not required	%	42	38	40	<b>40</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	129,068	109,666	<b>114,719</b>
Other operating expenses	31,294	25,645	<b>26,248</b>
Maintenance	1,192	974	<b>1,213</b>
Depreciation and amortisation	7,863	5,911	<b>6,224</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	823	506	<b>506</b>
Other finance costs	...	1	<b>1</b>

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**MINISTER FOR POLICE**  
**48 NSW POLICE**

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**48.1 Policing Services**

**48.1.4 Judicial Support (cont)**

***OPERATING STATEMENT (cont)***

Other expenses			
Other expenses	...	2	...
Witnesses expenses	1,621	1,801	<b>1,800</b>
<b>Total Expenses</b>	<b>171,861</b>	<b>144,506</b>	<b>150,711</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Academy operations	190	101	<b>101</b>
Minor sales of goods and services	684	511	<b>546</b>
Investment income	117	101	<b>109</b>
Grants and contributions	303	609	<b>323</b>
Other revenue	47	230	<b>62</b>
<b>Total Retained Revenue</b>	<b>1,341</b>	<b>1,552</b>	<b>1,141</b>
Gain/(loss) on disposal of non current assets	(220)	(181)	<b>1,349</b>
<b>NET COST OF SERVICES</b>	<b>170,740</b>	<b>143,135</b>	<b>148,221</b>
<b>ASSET ACQUISITIONS</b>	<b>24,409</b>	<b>21,169</b>	<b>7,336</b>

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**MINISTER FOR POLICE**  
**49 NEW SOUTH WALES CRIME COMMISSION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,144	9,244	<b>9,377</b>
Other operating expenses	3,457	4,254	<b>3,722</b>
Maintenance	105	125	<b>128</b>
Depreciation and amortisation	1,296	1,740	<b>1,420</b>
Other expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>13,020</b>	<b>15,381</b>	<b>14,665</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	30	<b>5</b>
Investment income	52	25	<b>53</b>
Other revenue	1,162	2,800	<b>3,130</b>
<b>Total Retained Revenue</b>	<b>1,219</b>	<b>2,855</b>	<b>3,188</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>11,801</b>	<b>12,524</b>	<b>11,477</b>

**MINISTER FOR POLICE**  
**49 NEW SOUTH WALES CRIME COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,703	8,662	9,031
Other	3,817	4,855	4,267
<b>Total Payments</b>	<b>11,520</b>	<b>13,517</b>	<b>13,298</b>
<b>Receipts</b>			
Sale of goods and services	5	...	35
Retained taxes	...	(3)	(3)
Interest	52	14	64
Other	1,567	3,752	3,559
<b>Total Receipts</b>	<b>1,624</b>	<b>3,763</b>	<b>3,655</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,896)</b>	<b>(9,754)</b>	<b>(9,643)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	44	...
Purchases of property, plant and equipment	(2,567)	(2,567)	(1,611)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,567)</b>	<b>(2,523)</b>	<b>(1,611)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,436	9,436	9,053
Capital appropriation	2,567	2,567	1,611
Cash reimbursements from the Consolidated Fund Entity	452	527	505
Cash transfers to Consolidated Fund	...	(200)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>12,455</b>	<b>12,330</b>	<b>11,169</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8)</b>	<b>53</b>	<b>(85)</b>
Opening Cash and Cash Equivalents	748	285	338
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>740</b>	<b>338</b>	<b>253</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,801)	(12,524)	(11,477)
Non cash items added back	1,683	2,139	1,818
Change in operating assets and liabilities	222	631	16
<b>Net cash flow from operating activities</b>	<b>(9,896)</b>	<b>(9,754)</b>	<b>(9,643)</b>

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**MINISTER FOR POLICE**  
**49 NEW SOUTH WALES CRIME COMMISSION**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	740	338	253
Receivables	1,145	956	898
Other	94	114	102
<b>Total Current Assets</b>	<b>1,979</b>	<b>1,408</b>	<b>1,253</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	8,985	12,751	12,497
Plant and equipment	5,282	4,075	4,520
<b>Total Non Current Assets</b>	<b>14,267</b>	<b>16,826</b>	<b>17,017</b>
<b>Total Assets</b>	<b>16,246</b>	<b>18,234</b>	<b>18,270</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	554	973	869
Provisions	434	555	605
<b>Total Current Liabilities</b>	<b>988</b>	<b>1,528</b>	<b>1,474</b>
<b>Total Liabilities</b>	<b>988</b>	<b>1,528</b>	<b>1,474</b>
<b>NET ASSETS</b>	<b>15,258</b>	<b>16,706</b>	<b>16,796</b>
<b>EQUITY</b>			
Reserves	2,183	6,073	6,073
Accumulated funds	13,075	10,633	10,723
<b>TOTAL EQUITY</b>	<b>15,258</b>	<b>16,706</b>	<b>16,796</b>

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**MINISTER FOR POLICE**  
**49 NEW SOUTH WALES CRIME COMMISSION**

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**49.1 Combating Crime**

**49.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Commission	1	1
Operations Division	98	98
Operations Support Division	13	13
Casual Staff	23	25
	135	137

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,144	9,244	<b>9,377</b>
Other operating expenses	3,457	4,254	<b>3,722</b>
Maintenance	105	125	<b>128</b>
Depreciation and amortisation	1,296	1,740	<b>1,420</b>
Other expenses			
Witness protection expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>13,020</b>	<b>15,381</b>	<b>14,665</b>

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**MINISTER FOR POLICE**  
**49 NEW SOUTH WALES CRIME COMMISSION**

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**49.1 Combating Crime**

**49.1.1 Combating Crime (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	30	5
Investment income	52	25	53
Other revenue	1,162	2,800	3,130
<b>Total Retained Revenue</b>	<b>1,219</b>	<b>2,855</b>	<b>3,188</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>11,801</b>	<b>12,524</b>	<b>11,477</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,567</b>	<b>2,382</b>	<b>1,611</b>
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**MINISTER FOR POLICE**  
**50 POLICE INTEGRITY COMMISSION**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,291	11,473	<b>11,769</b>
Other operating expenses	4,572	4,321	<b>3,870</b>
Maintenance	215	210	<b>219</b>
Depreciation and amortisation	1,685	2,138	<b>1,674</b>
<b>Total Expenses</b>	<b>17,763</b>	<b>18,142</b>	<b>17,532</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	63	<b>51</b>
Other revenue	...	8	...
<b>Total Retained Revenue</b>	<b>14</b>	<b>71</b>	<b>51</b>
<b>NET COST OF SERVICES</b>	<b>17,749</b>	<b>18,071</b>	<b>17,481</b>

**MINISTER FOR POLICE**  
**50 POLICE INTEGRITY COMMISSION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,853	11,103	11,469
Other	5,457	5,201	4,759
<b>Total Payments</b>	<b>16,310</b>	<b>16,304</b>	<b>16,228</b>
<b>Receipts</b>			
Interest	14	75	51
Other	670	678	670
<b>Total Receipts</b>	<b>684</b>	<b>753</b>	<b>721</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,626)</b>	<b>(15,551)</b>	<b>(15,507)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,050)	(1,301)	(700)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,050)</b>	<b>(1,301)</b>	<b>(700)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,774	14,774	14,693
Capital appropriation	1,050	1,050	700
Cash reimbursements from the Consolidated Fund Entity	789	689	679
Cash transfers to Consolidated Fund	...	(849)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,613</b>	<b>15,664</b>	<b>16,072</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(63)</b>	<b>(1,188)</b>	<b>(135)</b>
Opening Cash and Cash Equivalents	1,330	1,848	660
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,267</b>	<b>660</b>	<b>525</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,749)	(18,071)	(17,481)
Non cash items added back	2,092	2,597	2,244
Change in operating assets and liabilities	31	(77)	(270)
<b>Net cash flow from operating activities</b>	<b>(15,626)</b>	<b>(15,551)</b>	<b>(15,507)</b>

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**MINISTER FOR POLICE**  
**50 POLICE INTEGRITY COMMISSION**

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	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,267	660	<b>525</b>
Receivables	129	130	<b>130</b>
Other	250	221	<b>221</b>
<b>Total Current Assets</b>	<b>1,646</b>	<b>1,011</b>	<b>876</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	56	69	<b>18</b>
Plant and equipment	4,040	3,485	<b>2,562</b>
<b>Total Non Current Assets</b>	<b>4,096</b>	<b>3,554</b>	<b>2,580</b>
<b>Total Assets</b>	<b>5,742</b>	<b>4,565</b>	<b>3,456</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	450	411	<b>141</b>
Provisions	721	733	<b>733</b>
Other	...	25	<b>25</b>
<b>Total Current Liabilities</b>	<b>1,171</b>	<b>1,169</b>	<b>899</b>
<b>Non Current Liabilities -</b>			
Provisions	...	113	<b>113</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>113</b>	<b>113</b>
<b>Total Liabilities</b>	<b>1,171</b>	<b>1,282</b>	<b>1,012</b>
<b>NET ASSETS</b>	<b>4,571</b>	<b>3,283</b>	<b>2,444</b>
<b>EQUITY</b>			
Accumulated funds	4,571	3,283	<b>2,444</b>
<b>TOTAL EQUITY</b>	<b>4,571</b>	<b>3,283</b>	<b>2,444</b>

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**MINISTER FOR POLICE**  
**50 POLICE INTEGRITY COMMISSION**

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**50.1 Prevention of Serious Police Misconduct**

**50.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Commission	4	4
Operations	83	83
Support Services	25	25
	112	112

2003-04		<b>2004-05</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,291	11,473	<b>11,769</b>
Other operating expenses	4,572	4,321	<b>3,870</b>
Maintenance	215	210	<b>219</b>
Depreciation and amortisation	1,685	2,138	<b>1,674</b>
<b>Total Expenses</b>	<b>17,763</b>	<b>18,142</b>	<b>17,532</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	63	<b>51</b>
Other revenue	...	8	...
<b>Total Retained Revenue</b>	<b>14</b>	<b>71</b>	<b>51</b>
<b>NET COST OF SERVICES</b>	<b>17,749</b>	<b>18,071</b>	<b>17,481</b>

<b>ASSET ACQUISITIONS</b>	<b>1,050</b>	<b>1,301</b>	<b>700</b>
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# MINISTER FOR PRIMARY INDUSTRIES

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Primary Industries</b>			
Total Expenses .....	389.1	370.4	-4.8
Asset Acquisitions .....	27.2	26.5	-2.6
<b>Rural Assistance Authority</b>			
Total Expenses .....	36.1	30.6	-15.2
Asset Acquisitions .....	0.1	0.1	-64.3
<b>NSW Food Authority</b>			
Total Expenses .....	17.7	18.8	6.1
Asset Acquisitions .....	1.1	0.8	-28.6
<b>Total, Minister for Primary Industries</b>			
Total Expenses .....	<b>443.0</b>	<b>419.8</b>	<b>-5.2</b>
Asset Acquisitions .....	<b>28.5</b>	<b>27.4</b>	<b>-3.9</b>

## DEPARTMENT OF PRIMARY INDUSTRIES

The Department of Primary Industries will be created by amalgamating the functions now carried out by NSW Fisheries, the Department of Agriculture, the Department of Mineral Resources and State Forests. This consolidation provides an opportunity to deliver more integrated research, extension, regulatory, advisory and policy development services for the State's primary industries, while at the same time streamlining services and reducing duplication.

The Department of Primary Industries will be established from 1 July 2004. The integration of State Forests' corporate and support functions, with those of the other agencies comprising the Department of Primary Industries, is being reviewed to ensure that institutional arrangements take into account the commercial forestry operations conducted by State Forests. This has not been completed in time for release of the 2004-05 Budget. State Forests is shown as a Public Trading Enterprise in these Budget Papers.

The key aim of the Department of Primary Industries will be to support the development of profitable primary industries that enhance the NSW economy, through the sustainable use of natural resources. The Department will maintain close links with industry and have front line service delivery as a priority.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The projected expenditure for the Department of Primary Industries in 2003-04 is \$399 million. This consolidates projected expenditure in 2003-04 from the Department of Agriculture, NSW Fisheries, and the Department of Mineral Resources.

Projected expenditure for the Department of Agriculture in 2003-04 is \$285.7 million. The key initiatives have included:

- ◆ developing improved pasture, crop and horticultural plants, livestock management practices and biotechnology to facilitate competitive agricultural industries;
- ◆ providing science based agricultural solutions to address salinity, acid soils, climate variability, water use efficiency and on-farm risk management; and
- ◆ providing assistance and support to rural New South Wales through the drought. \$31.8 million was provided through the Agriculture budget in 2003-04, in addition to \$28.5 million in 2002-03.

Projected expenditure for NSW Fisheries in 2003-04 is \$57.7 million. The key initiatives have included:

- ◆ progressively developing and implementing sustainable aquaculture strategies across regional New South Wales;
- ◆ implementing fishery management strategies for the estuary general fishery, the ocean hauling fishery and the estuary prawn trawl fishery;
- ◆ progressing share management arrangements for ocean trawl, ocean hauling, estuary prawn trawl, estuary general and ocean trap and line fisheries; and
- ◆ finalising the draft zone plan for Lord Howe Island Marine Park and developing draft zone and operational plans for Cape Byron Marine Park.

Projected expenditure for the Department of Mineral Resources in 2003-04 is \$55.4 million. The key initiatives have included:

- ◆ continuing a major program of geophysical surveys and geological assessments with an allocation of \$5 million in 2003-04;
- ◆ expenditure of \$3.2 million in 2003-04 on the reform of mine safety, bringing the total expenditure over six years on this major initiative to \$18.3 million;

- ◆ creating the Environmental Sustainability Division and funding for the Rehabilitation Program of \$1.6 million in 2003-04; and
- ◆ construction of new offices in Maitland in preparation for the relocation of the bulk of mineral resource's staff in November 2004.

## **STRATEGIC DIRECTIONS**

The Department of Primary Industries' strategic directions for the agricultural sector are:

- ◆ innovative and internationally competitive agricultural industries through adoption by industry of innovative and internationally competitive production, marketing and management technologies;
- ◆ sustainable management of natural resources for agriculture and the community through adoption by industry of environmentally sustainable practices;
- ◆ animal and plant protection through preventing and minimising the risk to agriculture, the environment and the community, of plant and animal diseases, agricultural pests, weeds and chemicals; and
- ◆ serving the broader community through delivering policy advice, information, regulatory and other effective responses to community issues and needs.

The Department of Primary Industries' strategic directions for fisheries will include:

- ◆ providing certainty for the major commercial fisheries by progressing share management including the development of share management plans;
- ◆ progressing the development of fishery management strategies and environmental impact statements for each of the State's significant commercial fisheries, recreational fishing and fish stocking;
- ◆ progressing the Oyster Industry Sustainable Aquaculture Strategy that aims to identify and secure key oyster growing areas for the industry's long term viability;
- ◆ working with local communities in establishing the marine parks network including completing the Cape Byron Marine Park zoning plan; and
- ◆ developing recovery plans for listed threatened species, populations and ecological communities.

The Department of Primary Industries' strategic directions for the mineral resources sector are:

- ◆ facilitation of exploration and new mine development that maximises social and economic benefits and minimises adverse environmental impacts;
- ◆ regulation and continuing reform of mine safety to achieve the Government's aim of ensuring the health and safety of mine workers; and
- ◆ regulation and further improvement of the environmental performance of the NSW mining industry.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Department of Primary Industries in 2004-05 are estimated to be \$370.4 million. There will be a reduction in operating expenses as a result of removing duplication and streamlining services across the former agencies that will comprise the Department of Primary Industries.

The major areas of expenditure include:

- ◆ \$256.5 million for agriculture to deliver research, extension, education and regulation services;
- ◆ \$53.6 million for fisheries to deliver research, compliance, conservation and fisheries management services; and
- ◆ \$60.3 million for mineral resources to deliver resource assessment, resource allocation and environmental and mine safety regulation services.

Major initiatives for 2004-05 include:

- ◆ A preliminary allocation of \$5 million has been made to allow for the continuation of existing drought assistance programs. Current estimates are that total drought expenditure across all agencies involved in delivering assistance in 2004-05 will be between \$20 million and \$40 million. Actual drought assistance expenditure by the Department of Primary Industries in 2004-05 will depend on the course of the drought. An additional provision of \$25 million has been made through the Treasurer's Advance to be used as required.

- ◆ \$7.4 million provided to improve the delivery of Noxious Weed Control programs across New South Wales through local government authorities. Weeds have been estimated to cost this state more than \$600 million annually in lost agricultural production and control costs.
- ◆ \$2.2 million provided for Biotechnology Projects to be administered by the Department of Primary Industries in 2004-05, including funding for the establishment of an Agricultural Genomics Centre at Wagga Wagga and the preservation of biological assets.
- ◆ \$2.4 million provided for the introduction of a mandatory livestock identification scheme for cattle in New South Wales. This is the second year of a four year project, with a total allocation of \$5.4 million.
- ◆ \$2.4 million provided to cover the New South Wales contribution to the eradication campaign for the Red Imported Fire Ants being undertaken by the Queensland Department of Primary Industries.
- ◆ \$3.2 million provided to extend the mine safety program to ensure that mining and exploration industry satisfies community and Government expectations for health and safety. The regulatory and educational framework involved will continue to be supported by an active regime of audits, inspections and investigations and a clear and effective enforcement policy.
- ◆ \$8.6 million provided to support relocation of mineral resource operations to Maitland.

### **Asset Acquisitions**

The Asset Acquisitions program for 2004-05 is \$26.5 million. Major projects within this program include:

- ◆ \$1.3 million for construction of new laboratory facilities at Wagga Wagga Agricultural Institute;
- ◆ \$0.6 million for marine parks;
- ◆ \$10.8 million for facilitating the relocation to Maitland;
- ◆ \$3.5 million for the purchase and replacement of plant and equipment; and
- ◆ \$3.1million to enhance and upgrade information technology infrastructure.

## RURAL ASSISTANCE AUTHORITY

The Authority administers assistance schemes, loans and financial support including:

- ◆ the provision of assistance to primary producers under the Commonwealth's Advancing Australia Agriculture package;
- ◆ the Special Conservation Scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the Natural Disaster Relief Scheme, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ financial support for water use efficiency schemes under the Water Reform Structural Adjustment Program, farmers' attendance at training programs under FarmBis, and the future management of ground water in the Namoi Valley; and
- ◆ the *Farm Debt Mediation Act 1994*, which requires financiers to offer farmers mediation prior to commencement of any legal recovery action in regard to secured debt.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Projected expenditure in 2003-04 is \$77.6 million. The continuing effects of the drought will result in Exceptional Circumstances assistance totalling \$53 million in 2003-04. Drought related initiatives will increase Special Conservation Scheme expenditure to \$15 million in 2003-04.

The Commonwealth Government announced in its 2004-05 Budget that it will extend funding for the FarmBis - Skilling Farmers for the Future program. The program is an assistance scheme for farmers to undertake farm business management training. The State Government will work with the Commonwealth Government to continue funding this joint initiative, subject to further assessment and negotiation over the terms and conditions proposed by the Commonwealth to ensure the program is targeted at priority areas.

In 2002-03, the Authority commenced administering the Structural Adjustment for Namoi Groundwater users, providing assistance to irrigators for the future management of groundwater in the Namoi Valley. Funding for the program is provided to the Authority by the Department of Infrastructure, Planning and Natural Resources.

## **STRATEGIC DIRECTIONS**

The Authority will continue to place emphasis on measures which improve performance in the areas of productivity, profitability, sustainability and farm financial management skills.

## **2004-05 BUDGET**

### **Total Expenses**

In 2004-05, total expenses of the Authority are budgeted at \$30.6 million.

Key areas of expenditure include \$10.3 million for the Advancing Australian Agriculture program, which includes FarmBis and Exceptional Circumstances provisions.

The Authority manages the Special Conservation Scheme, which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works will have a beneficial impact on the land, the community and the environment. The scheme has been extended to include drought related initiatives such as stock and domestic water and dam desilting. An amount of \$7 million has been provided for the scheme in 2004-05.

The Authority also manages the Natural Disaster Relief Scheme on behalf of the State. Under this Scheme, concessional interest rate loans are made available to assist eligible primary producers and small businesses recover from the effects of natural disasters such as storms, floods or bushfires. In 2004-05, \$2 million has notionally been provided for this scheme.

### **Asset Acquisitions**

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

## **NSW FOOD AUTHORITY**

The NSW Food Authority (NSWFA) was established in April 2004 by merging Safe Food Production NSW with the food regulatory activities of the Department of Health. It is Australia's first completely integrated or "through chain" food agency, responsible for food regulation at all points in the food supply chain.

As the state food regulator, the NSWFA oversees food safety and standards from production at farm, harvest or catch through processing to retail and food service. The role of the NSWFA is to improve food safety, reduce food-borne illness and improve the general health of the community.

The NSWFA develops and manages food safety programs which are aimed at systematically identifying and controlling food safety risks at all points in the food supply chain. Each program is tailored to specific industries or sectors which are required by law to meet program standards.

The NSWFA ensures industry is complying with food safety programs by licensing food businesses in New South Wales, auditing and inspecting their operations regularly and penalising non-compliance.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Projected expenditure for 2003-04 is \$13.8 million and key developments during the year include:

- ◆ implementation of a seafood food safety scheme and continuing development of schemes for plant products and eggs, with regulation of these programs to be introduced in 2004-05;
- ◆ completion of the second year of work on the NSW Shellfish Harvest Area Classification regime aimed at ensuring that shellfish are harvested from clean waters;
- ◆ continued work on the Food Safety Management Initiative instigated by the Department of Health and focussed on food safety in the areas of aged care, hospitals and catering;
- ◆ commencement of work to improve the definition of, and support for, the role of local government in enforcing the national Food Standards Code, the *NSW Food Act 2003* and the State's food safety schemes;
- ◆ contribution to the development of draft policy guidelines for national regulatory systems, including the draft nutrition, health and related claims policy guideline, and draft fortification policy guideline; and
- ◆ movement toward shared accommodation and corporate service arrangements with the Department of Primary Industries.

## **STRATEGIC DIRECTIONS**

The mission of the NSWFA is to ensure that food in New South Wales is safe, correctly labelled and that consumers are able to make informed choices about the food they eat.

The NSWFA's key strategies for achieving this are:

- ◆ ensuring that food is safe and labelled as required;
- ◆ providing the regulatory framework for industry to produce safe and correctly labelled food;
- ◆ ensuring industry compliance with the framework through advice and training, consistent interpretation and enforcement of requirements; and
- ◆ informing and educating consumers about food safety and making appropriate choices about food consumption.

## **2004-05 BUDGET**

### **Total Expenses**

The NSWFA is funded on a shared basis by government and industry with government contributing \$11.7 million toward the agency's total planned expenditure of \$18.8 million for 2004-05. This expenditure mainly relates to the provision of food safety audit, enforcement, scheme development, implementation and licensing services. This is an increase on the revised budget for 2003-04 and includes additional government funding of:

- ◆ \$5.4 million for food regulatory activities transferred from the Department of Health;
- ◆ \$1 million toward the continuation of the Food Safety Management Initiative; and
- ◆ \$0.9 million for maintenance of the NSW Shellfish Harvest Area Classification regime.

### **Asset Acquisitions**

Total asset acquisitions in 2004-05 are estimated at \$0.8 million. This includes the purchase of motor vehicles and the continued development of the NSWFA's IT infrastructure.

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**MINISTER FOR PRIMARY INDUSTRIES**  
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	215,821	225,261	<b>216,529</b>
Other operating expenses	93,758	87,166	<b>84,708</b>
Maintenance	7,640	7,058	<b>7,643</b>
Depreciation and amortisation	14,202	14,202	<b>15,113</b>
Grants and subsidies	38,113	48,343	<b>37,077</b>
Borrowing costs	1,749	1,749	<b>1,556</b>
Other expenses	17,853	14,978	<b>7,783</b>
<b>Total Expenses</b>	<b>389,136</b>	<b>398,757</b>	<b>370,409</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	31,921	28,515	<b>29,771</b>
Investment income	2,673	3,134	<b>2,263</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,600</b>
Grants and contributions	37,655	39,345	<b>38,239</b>
Other revenue	150	150	<b>150</b>
<b>Total Retained Revenue</b>	<b>80,899</b>	<b>79,644</b>	<b>79,023</b>
Gain/(loss) on disposal of non current assets	200	100	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>308,037</b>	<b>319,013</b>	<b>291,186</b>

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	175,926	173,695	<b>201,564</b>
Grants and subsidies	38,113	47,762	<b>37,077</b>
Finance costs	1,249	1,249	<b>1,196</b>
Other	154,554	150,274	<b>111,031</b>
<b>Total Payments</b>	<b>369,842</b>	<b>372,980</b>	<b>350,868</b>
<b>Receipts</b>			
Sale of goods and services	24,749	22,609	<b>29,731</b>
Interest	1,021	1,417	<b>2,011</b>
Other	66,665	66,740	<b>57,596</b>
<b>Total Receipts</b>	<b>92,435</b>	<b>90,766</b>	<b>89,338</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(277,407)</b>	<b>(282,214)</b>	<b>(261,530)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	300	200	<b>300</b>
Advance repayments received	...	...	<b>3,230</b>
Purchases of property, plant and equipment	(27,247)	(27,568)	<b>(26,543)</b>
Advances made	...	(801)	...
Other	65,114	75,824	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>38,167</b>	<b>47,655</b>	<b>(23,013)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(750)	(2,332)	<b>(4,034)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(750)</b>	<b>(2,332)</b>	<b>(4,034)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation <sup>(1)</sup>	265,813	272,193	<b>247,413</b>
Capital appropriation <sup>(1)</sup>	24,547	25,967	<b>22,963</b>
Cash reimbursements from the Consolidated Fund Entity	5,766	5,816	<b>6,134</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>296,126</b>	<b>303,976</b>	<b>276,510</b>

(1) Includes appropriations to:

• The Minister for Mineral Resources	rec.	45,735	45,735	...
for the Department of Mineral Resources	cap.	13,645	13,645	...
• The Minister for Primary Industries for:				
Department of Agriculture	rec.	184,827	195,674	...
	cap.	9,147	10,727	...
NSW Fisheries	rec.	35,251	30,784	...
	cap.	1,755	1,595	...

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**MINISTER FOR PRIMARY INDUSTRIES**  
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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>56,136</b>	<b>67,085</b>	<b>(12,067)</b>
Opening Cash and Cash Equivalents	...	...	<b>67,085</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>56,136</b>	<b>67,085</b>	<b>55,018</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(308,037)	(319,013)	<b>(291,186)</b>
Non cash items added back	31,879	35,658	<b>33,374</b>
Change in operating assets and liabilities	(1,249)	1,141	<b>(3,718)</b>
<b>Net cash flow from operating activities</b>	<b>(277,407)</b>	<b>(282,214)</b>	<b>(261,530)</b>

**MINISTER FOR PRIMARY INDUSTRIES**  
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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	56,136	67,085	<b>55,018</b>
Receivables	11,572	10,026	<b>9,876</b>
Other financial assets	1,753	3,248	<b>6,286</b>
Inventories	7,819	7,553	<b>7,624</b>
Other	2,969	2,218	<b>2,318</b>
<b>Total Current Assets</b>	<b>80,249</b>	<b>90,130</b>	<b>81,122</b>
<b>Non Current Assets -</b>			
Other financial assets	8,630	8,063	<b>1,837</b>
Property, plant and equipment -			
Land and building	163,240	161,054	<b>157,255</b>
Plant and equipment	48,980	50,943	<b>64,555</b>
Infrastructure systems	40,281	39,313	<b>40,880</b>
<b>Total Non Current Assets</b>	<b>261,131</b>	<b>259,373</b>	<b>264,527</b>
<b>Total Assets</b>	<b>341,380</b>	<b>349,503</b>	<b>345,649</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,609	13,236	<b>10,736</b>
Interest bearing	2,557	4,052	<b>7,141</b>
Provisions	19,645	20,309	<b>19,302</b>
Other	...	413	<b>413</b>
<b>Total Current Liabilities</b>	<b>31,811</b>	<b>38,010</b>	<b>37,592</b>
<b>Non Current Liabilities -</b>			
Interest bearing	26,045	25,476	<b>18,353</b>
Provisions	434	6,000	<b>6,010</b>
<b>Total Non Current Liabilities</b>	<b>26,479</b>	<b>31,476</b>	<b>24,363</b>
<b>Total Liabilities</b>	<b>58,290</b>	<b>69,486</b>	<b>61,955</b>
<b>NET ASSETS</b>	<b>283,090</b>	<b>280,017</b>	<b>283,694</b>
<b>EQUITY</b>			
Reserves	74,294	74,235	<b>74,235</b>
Accumulated funds	208,796	205,782	<b>209,459</b>
<b>TOTAL EQUITY</b>	<b>283,090</b>	<b>280,017</b>	<b>283,694</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**51 DEPARTMENT OF PRIMARY INDUSTRIES**

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**51.1 Agriculture**

**51.1.1 Agriculture**

Program Objective(s): To assist the community to produce competitive agricultural products, while improving the natural resource base by reducing the impact of environmental degradation, natural disasters, pests, weeds, disease and agricultural chemicals on the landscape and people of New South Wales.

Program Description: Delivery of programs targeted to agricultural issues and industries utilising innovative research, extension, education and regulation.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Producers trained in Prograze who are implementing improved grazing management	%	94	93	95	<b>95</b>
NSW wheat crops sown using approved varieties	%	91	92	92	<b>92</b>
Chemical residue tests on meat, fruit and vegetables with satisfactory results	%	99.8	99.9	99.9	<b>99.9</b>
 <u>Outputs:</u>					
Scientific & conference publications	no.	718	611	600	<b>600</b>
Farmers attending production or farming systems workshops	no.	11,000	14,034	11,000	<b>11,000</b>
Education courses delivered on sustainability	no.	45	50	60	<b>50</b>
Rural Women's Network workshops, forums and presentations	no.	28	30	30	<b>33</b>
Animal Welfare licences issued (research and exhibited animals)	no.	414	420	441	<b>440</b>
<u>Average Staffing:</u>	EFT	2,327	2,329	2,209	<b>1,899</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
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**51.1 Agriculture**

**51.1.1 Agriculture (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	151,460	154,919	<b>145,305</b>
Other operating expenses	59,487	55,537	<b>53,096</b>
Maintenance	5,211	5,211	<b>5,315</b>
Depreciation and amortisation	10,961	10,961	<b>10,961</b>
Grants and subsidies			
Noxious weeds control	7,232	7,232	<b>7,377</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	1,867	1,867	<b>1,719</b>
Animal welfare organisations	300	300	<b>300</b>
Rural financial counsellors	1,047	1,497	<b>1,068</b>
Government contribution to State Forests of NSW	...	...	<b>9,557</b>
Recurrent grants to non-profit organisations	1,083	1,083	<b>320</b>
Drought Regional Initiatives Program	22,024	31,804	<b>5,000*</b>
NSW Food Authority grant	4,500	4,500	<b>11,676</b>
Borrowing costs			
Capitalised interest expense	500	500	<b>360</b>
Other expenses			
Beekeepers Compensation	50	50	<b>50</b>
Support of agricultural courses	650	817	<b>650</b>
Australian Standing Committee on Agriculture	8,886	9,336	<b>3,705</b>
<b>Total Expenses</b>	<b>275,318</b>	<b>285,674</b>	<b>256,519</b>

\* This \$5 million is an initial allocation to allow a continuation of existing drought assistance programs into 2004-05 until an assessment of total drought assistance needs is finalised to reflect the most recent information on rainfall and coverage of the drought. Current estimates are that total drought expenditure across all agencies involved in delivering assistance in 2004-05 will be between \$20 million and \$40 million. Actual expenditure in 2004-05 will depend on the course of the drought, with additional funding to be drawn from a separate provision of \$25 million through the Treasurer's Advance as required.

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**MINISTER FOR PRIMARY INDUSTRIES**  
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**51.1 Agriculture**

**51.1.1 Agriculture (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	1,052	<b>1,052</b>
Sale of farm produce	3,904	4,504	<b>3,982</b>
Miscellaneous services	8,650	4,150	<b>6,588</b>
Publication sales	654	654	<b>667</b>
Fees for services	7,473	7,473	<b>7,643</b>
Training charges	2,083	2,083	<b>2,125</b>
Minor sales of goods and services	609	609	...
Investment income	1,450	1,473	<b>1,228</b>
Grants and contributions	34,035	33,985	<b>34,817</b>
<b>Total Retained Revenue</b>	<b>58,858</b>	<b>55,983</b>	<b>58,102</b>
<b>NET COST OF SERVICES</b>	<b>216,460</b>	<b>229,691</b>	<b>198,417</b>

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<b>ASSET ACQUISITIONS</b>	<b>11,847</b>	<b>12,167</b>	<b>12,132</b>
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**MINISTER FOR PRIMARY INDUSTRIES**  
**51 DEPARTMENT OF PRIMARY INDUSTRIES**

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**51.2 Fisheries**

**51.2.1 Fisheries**

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Species protected	no.	25	25	25	<b>26</b>
Aquatic communities protected	no.	27	37	38	<b>39</b>
Aquaculture production	\$m	45.8	50.7	53.4	<b>55.0</b>
 <u>Outputs:</u>					
Trout stocked	mill	4.0	4.9	4.4	<b>4.4</b>
Native fish stocked	mill	2.4	2.3	2.6	<b>2.6</b>
Habitat protection plans gazetted	no.	3	3	3	<b>3</b>
Educational publications produced	no.	105	134	151	<b>161</b>
Scientific publications produced	no.	40	58	46	<b>43</b>
Prosecutions	no.	454	436	326	<b>400</b>
SEINS penalty notices	no.	900	1,764	1,660	<b>1,900</b>
Fisheries assessments completed	no.	13	13	25	<b>30</b>
Fisheries under management	no.	10	10	10	<b>9</b>
Habitat restoration sites	no.	69	72	131	<b>140</b>
Acquaculture Industry Development Plans	no.	1	1	2	<b>3</b>
Land-based fish farms	no.	274	250	238	<b>240</b>
Areas of submerged land leased	ha	4,286	4,432	4,338	<b>4,188</b>
 <u>Average Staffing:</u>	EFT	425	435	430	<b>415</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**51 DEPARTMENT OF PRIMARY INDUSTRIES**

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**51.2 Fisheries**

**51.2.1 Fisheries (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	31,715	33,405	<b>32,493</b>
Other operating expenses	17,706	17,751	<b>15,244</b>
Maintenance	900	900	<b>950</b>
Depreciation and amortisation	2,000	2,000	<b>2,000</b>
Borrowing costs			
Interest on public sector borrowings and advances	1,249	1,249	<b>1,196</b>
Other expenses			
Commercial fisheries buyout	1,289	1,000	<b>724</b>
Marine parks commercial fisheries buyout	4,576	676	<b>219</b>
Meshing for sharks	730	730	<b>730</b>
<b>Total Expenses</b>	<b>60,165</b>	<b>57,711</b>	<b>53,556</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fishery management charges	4,100	4,200	<b>4,300</b>
Minor sales of goods and services	1,100	1,100	<b>1,200</b>
Investment income	450	761	<b>400</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,600</b>
Grants and contributions	3,320	3,885	<b>3,320</b>
Other revenue	150	150	<b>150</b>
<b>Total Retained Revenue</b>	<b>17,620</b>	<b>18,596</b>	<b>17,970</b>
Gain/(loss) on disposal of non current assets	200	100	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>42,345</b>	<b>39,015</b>	<b>35,386</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,755</b>	<b>1,755</b>	<b>2,925</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**51 DEPARTMENT OF PRIMARY INDUSTRIES**

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**51.3 Mineral Resources**

**51.3.1 Mineral Resources (under the administration of the  
Minister for Mineral Resources)**

Program Objective(s): To provide sustainable mineral resources management and development resulting in high and stable economic growth and employment from exploration and mining, a safe and healthy mining industry and environmentally responsible exploration and mining.

Program Description: Assessment of the State's geology and mineral resources, their allocation to private interests for exploration and mining, and regulation of exploration and mining activities for safety and environmental performance.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
NSW share of private mineral exploration in Australia	%	8.3	8.03	8.3	<b>8.2</b>
Value of NSW mineral production	\$m	7,854	6,775	6,800	<b>7,400</b>
Royalties collected	\$m	216.2	224.6	231.8	<b>288.0</b>
Lost time injuries	no.	649	566	443	<b>410</b>
Fatal injuries	no.	1	1	3	...
Mines operating to agreed Mining Operation Plans	%	85	90	90	<b>95</b>
Environmental security deposits held	\$m	301	295	310	<b>385</b>
<u>Outputs:</u>					
Coverage of State by new standard series geoscience maps and data	sq KM.	45,000	65,000	50,000	<b>45,000</b>
Titles and dealings processed within published time frames	%	90	90	90	<b>90</b>
Conceptual Project Development Plans accepted	no.	6	6	4	<b>3</b>
Royalty debt level - % of total royalties	%	0.85	0.25	0.50	<b>&lt;2.50</b>
Safety regulation					
Inspections	no.	1,241	1,212	1,240	<b>1,200</b>
Accident investigations	no.	388	288	274	<b>250</b>
Prosecutions and directions	no.	287	315	304	<b>304</b>
Environmental regulation					
Audits, assessments and reviews	no.	588	633	650	<b>800</b>
Investigations and enforcements	no.	24	40	40	<b>50</b>
Rehabilitation of derelict mine sites	no.	22	37	34	<b>26</b>
<u>Average Staffing:</u>	EFT	392	399	391	<b>391</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
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**51.3 Mineral Resources**

**51.3.1 Mineral Resources (under the administration of the  
Minister for Mineral Resources) (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	32,646	36,937	<b>38,731</b>
Other operating expenses	16,565	13,878	<b>16,368</b>
Maintenance	1,529	947	<b>1,378</b>
Depreciation and amortisation	1,241	1,241	<b>2,152</b>
Other expenses			
Remedial works to mined areas	1,672	2,369	<b>1,705</b>
<b>Total Expenses</b>	<b>53,653</b>	<b>55,372</b>	<b>60,334</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	1,064	235	<b>240</b>
Commissions	4	4	<b>...</b>
Publication sales	475	414	<b>456</b>
Consulting services	542	405	<b>384</b>
Recoupment of administration costs - non general government agencies	...	820	<b>836</b>
Recoupment of administration costs - general government agencies	1,155	84	<b>86</b>
Geophysical data	108	728	<b>212</b>
Investment income	273	400	<b>275</b>
Grants and contributions	300	1,475	<b>102</b>
<b>Total Retained Revenue</b>	<b>3,921</b>	<b>4,565</b>	<b>2,591</b>
<b>NET COST OF SERVICES</b>	<b>49,732</b>	<b>50,807</b>	<b>57,743</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>13,645</b>	<b>13,646</b>	<b>11,486</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,450	2,788	1,559
Other operating expenses	1,590	2,025	1,699
Maintenance	22	30	22
Depreciation and amortisation	18	18	18
Grants and subsidies	27,787	68,528	22,247
Borrowing costs	4,235	4,235	5,052
<b>Total Expenses</b>	<b>36,102</b>	<b>77,624</b>	<b>30,597</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,733	3,783	3,737
Grants and contributions	7,550	2,300	7,550
Other revenue	54	54	56
<b>Total Retained Revenue</b>	<b>11,337</b>	<b>6,137</b>	<b>11,343</b>
<b>NET COST OF SERVICES</b>	<b>24,765</b>	<b>71,487</b>	<b>19,254</b>

**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,301	2,693	1,447
Grants and subsidies	27,787	68,528	22,247
Finance costs	4,235	4,235	5,052
Other	2,483	10,992	8,531
<b>Total Payments</b>	<b>36,806</b>	<b>86,448</b>	<b>37,277</b>
<b>Receipts</b>			
Interest	203	11	207
Other	7,604	9,205	14,397
<b>Total Receipts</b>	<b>7,807</b>	<b>9,216</b>	<b>14,604</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,999)</b>	<b>(77,232)</b>	<b>(22,673)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	17,308	17,290	19,335
Purchases of property, plant and equipment	(140)	(80)	(50)
Advances made	(9,000)	(19,000)	(9,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>8,168</b>	<b>(1,790)</b>	<b>10,285</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	9,000	19,000	9,000
Repayment of borrowings and advances	(13,025)	(13,034)	(14,000)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(4,025)</b>	<b>5,966</b>	<b>(5,000)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	23,966	70,704	17,772
Capital appropriation	140	80	50
Cash reimbursements from the Consolidated Fund Entity	93	156	54
Cash transfers to Consolidated Fund	...	(111)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>24,199</b>	<b>70,829</b>	<b>17,876</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(657)</b>	<b>(2,227)</b>	<b>488</b>
Opening Cash and Cash Equivalents	6,747	6,436	4,209
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,090</b>	<b>4,209</b>	<b>4,697</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(24,765)	(71,487)	<b>(19,254)</b>
Non cash items added back	(3,306)	(3,345)	<b>(3,400)</b>
Change in operating assets and liabilities	(928)	(2,400)	<b>(19)</b>
<b>Net cash flow from operating activities</b>	<b>(28,999)</b>	<b>(77,232)</b>	<b>(22,673)</b>

**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,090	4,209	<b>4,697</b>
Receivables	588	1,535	<b>1,554</b>
Other financial assets	5,717	6,927	<b>6,427</b>
Other	11	...	...
<b>Total Current Assets</b>	<b>12,406</b>	<b>12,671</b>	<b>12,678</b>
<b>Non Current Assets -</b>			
Other financial assets	76,075	84,206	<b>77,901</b>
Property, plant and equipment - Plant and equipment	177	92	<b>124</b>
<b>Total Non Current Assets</b>	<b>76,252</b>	<b>84,298</b>	<b>78,025</b>
<b>Total Assets</b>	<b>88,658</b>	<b>96,969</b>	<b>90,703</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	167	4,525	<b>4,525</b>
Interest bearing	16,788	11,207	<b>10,707</b>
Provisions	180	237	<b>237</b>
<b>Total Current Liabilities</b>	<b>17,135</b>	<b>15,969</b>	<b>15,469</b>
<b>Non Current Liabilities -</b>			
Interest bearing	66,166	76,864	<b>72,364</b>
Provisions	...	52	<b>52</b>
<b>Total Non Current Liabilities</b>	<b>66,166</b>	<b>76,916</b>	<b>72,416</b>
<b>Total Liabilities</b>	<b>83,301</b>	<b>92,885</b>	<b>87,885</b>
<b>NET ASSETS</b>	<b>5,357</b>	<b>4,084</b>	<b>2,818</b>
<b>EQUITY</b>			
Accumulated funds	5,357	4,084	<b>2,818</b>
<b>TOTAL EQUITY</b>	<b>5,357</b>	<b>4,084</b>	<b>2,818</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

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**52.1 Assistance to Farmers**

**52.1.1 Assistance to Farmers**

Program Objective(s): To assist the rural industry to help rural people become independent of ongoing Government assistance. To promote an efficient and competitive rural sector and promote adjustment out of farming.

Program Description: Provide interest subsidies, loans and grants to farmers under various schemes. Assistance to farmers and small businesses affected by natural disasters. Initiatives to farmers to increase farm business management skills.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Rural Adjustment Scheme applications	no.	2	1,584	3,500	<b>3,500</b>
Special Conservation Scheme applications	no.	150	961	680	<b>700</b>
Natural Disaster Relief Scheme applications	no.	470	63	115	<b>50*</b>
West 2000 Plus Program applications	no.	34	29	40	<b>n.a.</b>
Field trips and meetings in rural areas to promote available assistance	no.	40	60	70	<b>50</b>
Murrumbidgee Rural Partnership Program applications	no.	340	227	240	<b>n.a.</b>
Water Reform Program applications	no.	81	429	728	<b>n.a.</b>
Sunrise 21 Program applications	no.	23	n.a.	n.a.	<b>n.a.</b>
Ovine Johne's Disease Grants	no.	n.a.	479	95	...
Namoi Groundwater Scheme applications	no.	n.a.	28	10	<b>90</b>
<u>Average Staffing:</u>	EFT	36	41	40	<b>40</b>

\* This is a notional figure only. The final number of applications will be subject to the occurrence of natural disasters in 2004-05.

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**MINISTER FOR PRIMARY INDUSTRIES**  
**52 RURAL ASSISTANCE AUTHORITY**

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**52.1 Assistance to Farmers**

**52.1.1 Assistance to Farmers (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,450	2,788	<b>1,559</b>
Other operating expenses	1,590	2,025	<b>1,699</b>
Maintenance	22	30	<b>22</b>
Depreciation and amortisation	18	18	<b>18</b>
Grants and subsidies			
Advancing Australian Agriculture (State)	5,419	7,466	<b>6,301</b>
Advancing Australian Agriculture (Commonwealth)	8,108	50,200	<b>4,000</b>
Murrumbidgee Rural Partnership program	...	1,431	<b>2,116</b>
OJD grants - agriculture	4,200	1,141	<b>4,200</b>
Water Use Efficiency Scheme	5,395	5,395	...
Namoi Valley groundwater	3,350	1,158	<b>3,350</b>
West 2000 program	150	150	<b>13</b>
West 2000 Plus program	1,165	1,587	<b>2,267</b>
Borrowing costs			
Interest on public sector borrowings and advances	4,235	4,235	<b>5,052</b>
<b>Total Expenses</b>	<b>36,102</b>	<b>77,624</b>	<b>30,597</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,733	3,783	<b>3,737</b>
Grants and contributions	7,550	2,300	<b>7,550</b>
Other revenue	54	54	<b>56</b>
<b>Total Retained Revenue</b>	<b>11,337</b>	<b>6,137</b>	<b>11,343</b>
<b>NET COST OF SERVICES</b>	<b>24,765</b>	<b>71,487</b>	<b>19,254</b>
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<b>ASSET ACQUISITIONS</b>	<b>140</b>	<b>80</b>	<b>50</b>

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**MINISTER FOR PRIMARY INDUSTRIES**  
**NSW FOOD AUTHORITY**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	991	700	<b>1,223</b>
Investment income	440	600	<b>250</b>
Retained taxes, fees and fines	5,664	4,735	<b>5,558</b>
Grants and contributions	4,500	5,385	<b>11,676</b>
<b>Total Retained Revenue</b>	<b>11,595</b>	<b>11,420</b>	<b>18,707</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	11,116	8,924	<b>11,969</b>
Other operating expenses	5,614	3,950	<b>6,053</b>
Depreciation and amortisation	1,000	950	<b>797</b>
<b>Total Expenses</b>	<b>17,730</b>	<b>13,824</b>	<b>18,819</b>
Gain/(loss) on disposal of non current assets	...	...	<b>(20)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(6,135)</b>	<b>(2,404)</b>	<b>(132)</b>

**MINISTER FOR PRIMARY INDUSTRIES**  
**NSW FOOD AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	991	700	1,223
Retained taxes	2,078	615	800
Interest	440	600	250
Other	9,574	9,482	17,130
<b>Total Receipts</b>	<b>13,083</b>	<b>11,397</b>	<b>19,403</b>
<b>Payments</b>			
Employee Related	11,605	6,304	11,868
Other	4,430	4,740	6,023
<b>Total Payments</b>	<b>16,035</b>	<b>11,044</b>	<b>17,891</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,952)</b>	<b>353</b>	<b>1,512</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	501	...	300
Proceeds from sale of investments	4,708	2,991	...
Purchases of property, plant and equipment	(1,120)	(4,792)	(800)
Purchases of investments	...	...	(6)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>4,089</b>	<b>(1,801)</b>	<b>(506)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,137</b>	<b>(1,448)</b>	<b>1,006</b>
Opening Cash and Cash Equivalents	2,776	6,320	4,872
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,913</b>	<b>4,872</b>	<b>5,878</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(6,135)	(2,404)	(132)
Non cash items added back	1,000	950	797
Change in operating assets and liabilities	2,183	(1,807)	847
<b>Net cash flow from operating activities</b>	<b>(2,952)</b>	<b>353</b>	<b>1,512</b>

**MINISTER FOR PRIMARY INDUSTRIES  
NSW FOOD AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,913	4,872	5,878
Receivables	1,816	1,108	912
Other financial assets	4,634	7,082	7,088
Other	2,336	85	90
<b>Total Current Assets</b>	<b>12,699</b>	<b>13,147</b>	<b>13,968</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,915	7,966	7,419
Plant and equipment	1,275	2,477	2,707
<b>Total Non Current Assets</b>	<b>7,190</b>	<b>10,443</b>	<b>10,126</b>
<b>Total Assets</b>	<b>19,889</b>	<b>23,590</b>	<b>24,094</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,738	1,975	2,310
Provisions	992	4,366	1,659
Other	1,409	1,050	1,250
<b>Total Current Liabilities</b>	<b>6,139</b>	<b>7,391</b>	<b>5,219</b>
<b>Non Current Liabilities -</b>			
Provisions	2,044	4,742	7,550
<b>Total Non Current Liabilities</b>	<b>2,044</b>	<b>4,742</b>	<b>7,550</b>
<b>Total Liabilities</b>	<b>8,183</b>	<b>12,133</b>	<b>12,769</b>
<b>NET ASSETS</b>	<b>11,706</b>	<b>11,457</b>	<b>11,325</b>
<b>EQUITY</b>			
Reserves	72	140	140
Accumulated funds	11,634	11,317	11,185
<b>TOTAL EQUITY</b>	<b>11,706</b>	<b>11,457</b>	<b>11,325</b>



# **MINISTER FOR REGIONAL DEVELOPMENT, MINISTER FOR THE ILLAWARRA AND MINISTER FOR SMALL BUSINESS**

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The Department of State and Regional Development is responsible to the Minister for State Development, Minister for Regional Development and Minister for Small Business.

The Department provides the Minister with expert advice and delivers quality services to the community in order to advance the Government's regional development and small business objectives.

The Department adopts a whole-of-government perspective in its approach and actively encourages and supports the interests of the business sector and the community in its work.

During 2004-05 initiatives will include:

- ◆ small business development programs to support and assist people who are intending to start a business as well as those who are already in business. Tailored programs and services will be delivered across the State to meet the needs of firms at different stages of the business cycle, or with particular needs and opportunities; and
- ◆ regional development assistance supporting a range of programs specifically directed at fostering business and economic growth in regional New South Wales.

The Premier's Department supports the Minister for the Illawarra as part of the Government's commitment to:

- ◆ encourage the development of the Illawarra region; and
- ◆ ensure a whole-of-government approach to issues of a strategic regional nature.



# MINISTER FOR ROADS AND MINISTER FOR HOUSING

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Roads and Traffic Authority</b>			
Total Expenses .....	1,812.0	2,057.9	13.6
Asset Acquisitions .....	1,208.6	1,212.3	0.3
<b>Payments to Other Government Bodies Under the Control of the Minister</b>			
Total Expenses .....	467.6	445.1	-4.8
Asset Acquisitions .....	...	...	...
<b>Aboriginal Housing Office</b>			
Total Expenses .....	89.9	85.0	-5.5
Asset Acquisitions .....	9.8	9.6	-2.3
<b>Home Purchase Assistance Fund</b>			
Total Expenses .....	27.2	24.7	-9.2
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Roads and Minister for Housing</b>			
Total Expenses .....	<b>2,396.7</b>	<b>2,612.7</b>	<b>9.0</b>
Asset Acquisitions .....	<b>1,218.4</b>	<b>1,221.9</b>	<b>0.3</b>

## ROADS AND TRAFFIC AUTHORITY

The Roads and Traffic Authority (RTA) is responsible for:

- ◆ testing and licensing drivers and registering and inspecting vehicles;
- ◆ managing road use to achieve consistent travel times, particularly during peak periods, by reducing delays due to congestion and incidents and helping the community use the road system more effectively;
- ◆ improving road safety by encouraging better road user behaviour, ensuring compliance with regulations, improving roads and enhancing vehicle standards; and
- ◆ arterial road development, construction and maintenance, to meet community, environmental, regulatory and economic needs.

The road system comprises:

- ◆ approximately 17,624km of RTA managed major arterial roads, known as State Roads, which includes approximately 3,100km of Commonwealth funded National Highways;
- ◆ approximately 18,500km of local council managed minor arterials, known as Regional Roads, funded primarily by the RTA;
- ◆ approximately 142,900km of local council managed access roads, funded by local rate-payers and Federal road assistance grants; and
- ◆ road and bridge infrastructure in the unincorporated area of New South Wales, managed by the RTA.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Operating expenses for 2003-04 are estimated at \$2 billion and include \$577 million for depreciation of infrastructure assets. Projected capital expenditure, including asset acquisitions of \$1.2 billion, is \$1.4 billion. The total Capital and Maintenance Program is projected to be \$2.3 billion.

Expenditure under the M4/M5 Cashback Scheme to reimburse tolls paid is expected to be \$71 million in 2003-04.

The Government will continue its accelerated program of railway level crossing improvements. \$3 million was committed in 2003-04 and funding of \$18 million is committed over the next three years to 2006-07. 50 sites have been identified for improvement. Eight of these sites are scheduled for a major upgrade by June 2004, with the remaining sites having preliminary investigation and/or concept design completion by June 2004.

## **STRATEGIC DIRECTIONS**

The RTA's strategic directions and priorities are consistent with key New South Wales Government strategic plans.

A combination of government funded and public/private sector partnerships are pursued, where appropriate, for the development and management of the road network. The RTA is currently at various stages of negotiation with the private sector for the provision of about \$3 billion worth of infrastructure.

In conjunction with the Attorney General's Department, the RTA has expanded the Government Access Centre network to increase access to vehicle registration, driver licensing and services for people in rural and remote areas. A total of 67 Government Access Centres are now operating. The system will be further enhanced by a program of staff development as well as plans to increase the range of transactions available and promote the service.

In the Sydney region, the Orbital Strategy will improve road links between key business and residential areas and reduce congestion and travel times. Key orbital road projects continuing in 2004-05 include:

- ◆ Westlink M7 (Western Sydney Orbital) link - 40km of divided carriageway between the M5/Hume Highway at Prestons and the M2 at west Baulkham Hills; and
- ◆ Lane Cove Tunnel – a 3.6km long twin-tunnel between the M2 and the Gore Hill Freeway. The tunnel will complete the Sydney Orbital Motorway connecting the north-west with the CBD. It will also include bus lanes along Epping Road and Transit Lanes on the widened Gore Hill Freeway.

A major project for Sydney is the Cross City Tunnel - a 2.1km tunnel between Darling Harbour and Kings Cross linking the Western and Eastern Distributors. This project will remove 95,000 car and truck trips per day from city streets and improve travel times and amenity in central Sydney.

Other continuing key road projects include the \$380 million upgrade of Old Windsor Road and Windsor Road in north-western Sydney and the upgrade of Cowpasture Road and Hoxton Park Road in south-western Sydney.

Traffic and transport management priorities include the bus only Transitway network in Western and North Western Sydney. As recommended in the Government's review of bus services in New South Wales, the focus for bus priority will be on an identified network of strategic bus corridors in Sydney, Wollongong, Newcastle and the Central Coast. Initiatives include new red bus lanes, responsive priority for busses at traffic lights and the bus lane monitoring system, which uses camera surveillance.

Electronic tolling is available on all tollways and tags issued for each system can be used on all of the others. New tollways such as the Cross City Tunnel, Lane Cove Tunnel and M7 will operate without cash tollbooths. Traffic flow efficiency at the Sydney Harbour Bridge and Tunnel toll plazas is improving, taking advantage of increasing toll tag usage.

Cycling and walking priorities include expanding the cycleway network, promoting easier, safer cycling and providing pedestrian overbridges and other pedestrian facilities.

Road safety strategies address speed management, drink driving, seat belt usage, fatigue management, motorcyclist and cyclist safety, school and youth programs, and educational programs for repeat traffic offenders. Areas which are receiving new or increased focus include: heavy vehicle safety; road safety of pedestrians; a rollout to other areas of the successful Operation Westsafe; and a program of works to increase safety on the Pacific Highway.

The RTA will continue to combat speeding. There are now 100 fixed digital speed cameras at high-risk locations, and cameras in selected school 40km/h speed zones.

Recent customer service delivery improvements include expansion of the RTA's on-line booking system to include the Driver Qualification Test, expansion of the e-Safety Check scheme for Authorised Inspection Stations and the introduction of a new range of Special Number Plates. In 2004-05 the RTA will further promote the availability of its online services. The RTA is also reviewing its business processes to enhance customer service options.

The RTA will introduce a new voluntary photo identification card for NSW residents who may need a photo identification document but do not hold a driver's licence.

The RTA will support the NSW Government's business and vocational licensing system by providing licence photos and proof of identity services to enable production of photo licence cards under the scheme. The RTA will also work with the WorkCover Authority of New South Wales to provide OHS testing as part of the government licensing scheme.

The RTA's community support programs include the Aboriginal Action Plan, early childhood, primary and secondary school road safety education programs, and youth road safety programs including parent support workshops for the Graduated Licensing Scheme.

## **2004-05 BUDGET**

The RTA's 2004-05 Roads Program Budget is \$2.9 billion.

### **Total Expenses**

Total operating expenses, including \$577 million for depreciation of infrastructure assets, are estimated at \$2.1 billion.

Maintenance expenses of \$707 million increase in 2004-05 partly due to a re-classification of some work types from capital to maintenance.

Road safety programs will remain a priority. Key initiatives include:

- ◆ continuing the road safety school education programs, the Safety Around Schools Program and the School Crossing Supervisors Program;
- ◆ enhancing the Graduated Licensing Scheme Parent Workshops through delivery in high schools;
- ◆ an alcohol interlock program targeting serious drink drive offenders, as a whole-of-government initiative;
- ◆ an education program for repeat drink drive offenders, as a whole-of-government initiative;
- ◆ a heavy vehicle safety strategy including developing a revised fatigue management regime for heavy vehicle drivers, education campaigns to increase seat belt wearing rates and programs to reduce drug usage by heavy vehicle drivers;
- ◆ Operation Roadsafe, a joint RTA/Police road safety crackdown in the eastern half of Sydney, similar to the strategy successfully used in Western Sydney;
- ◆ an integrated program to counter excessive speeding; continuing the Accident Reduction Program including the Road Blackspot Program;
- ◆ continuing the Enhanced Enforcement Program in partnership with the NSW Police;
- ◆ a program of works to increase safety on the Pacific Highway, recommended from the preliminary Pacific Highway Safety Review;
- ◆ the police to undertake a trial of testing drivers for certain drugs known to have an impairment effect; and
- ◆ continuing to upgrade railway level crossings with flashing lights or boom gates as part of an accelerated four year program that commenced in 2003-04.

Funding of \$39 million will be allocated to the Transport Management Centre for improved traffic incident management.

The M4/M5 Cashback Scheme payments will continue with total program costs estimated at \$77 million in 2004-05.

## Asset Acquisitions

The total Roads Program capital expenditure, including asset acquisitions of \$1.2 billion, is estimated at \$1.4 billion.

The 10 year \$2.2 billion Pacific Highway Upgrade Program comprises \$1.6 billion funded by the RTA and \$600 million by the Federal Government. Major works in 2004-05 will include:

- ◆ State-funded construction of the Coopers Creek Bypass, the Lakes Way interchange at Rainbow Flat, the Northern Pacific Highway Noise Abatement program; and
- ◆ State/Federal equally funded construction of Brunswick Heads to Yelgun, Karuah to Bulahdelah dual carriageways, Karuah Bypass, Taree to Coopers Creek and Bundacree Creek to Possum Brush.

The Government will continue to invest annually an average of \$160 million (\$300 million in 2004-05) in western and south-western Sydney roads. Key projects in progress include:

- ◆ commencing works on extension of Narellan Road to the Northern Road;
- ◆ commencing stage one construction of North West Transitway linking Parramatta, Rouse Hill and Blacktown;
- ◆ widening of Church Street, North Parramatta for bus priority;
- ◆ widening Windsor Road from Mile End Road to Boundary Road, Boundary Road to Henry Road and from Roxborough Park Road to Norwest Boulevard;
- ◆ intersection improvements on Dunheved Road, Werrington Downs;
- ◆ commencing construction of a new crossing of South Creek at Windsor; and
- ◆ continuing Cowpasture Road upgrade and widening Hoxton Park Road.

Other major works within the Sydney area include:

- ◆ bus priority works on Warringah Road;
- ◆ completion of Bangor Bypass East-West Link; and
- ◆ pedestrian overbridges at Leichhardt, Epping West and Canterbury.

A 12 year \$460 million program to upgrade the Penrith to Orange route will continue by:

- ◆ continuing widening of the Great Western Highway to four lanes with divided carriageways between Leura and Katoomba; and
- ◆ widening to four lanes at Wentworth Falls West.

The RTA will continue the Hawkesbury Nepean Flood Plain Management Strategy co-ordinated by the Department of Infrastructure Planning and Natural Resources.

In the Hunter and Central Coast, work will continue on:

- ◆ The Entrance Road, Terrigal Drive intersection improvements;
- ◆ The Entrance Road, Avoca Drive intersection upgrade;
- ◆ Five Islands Road widening to four lanes from Booragal to Speers Point;
- ◆ intersection improvements on the Pacific Highway at Ntaba Road, Jewells; and
- ◆ the Kahibah to Whitebridge stage of the Fernleigh Track cycleway.

On the Mid North Coast, work will continue on:

- ◆ footpath widening on the Forster/Tuncurry Bridge across Wallis Lake.

In the Illawarra, South Coast and Southern Highlands work will include:

- ◆ continuing the Government's ten year Princes Highway upgrade, including constructing the North Kiama Bypass;
- ◆ continuing the Main Road 92 upgrade between Nowra and Nerriga;
- ◆ construction of a new 665 metre viaduct over the ocean to enable the re-opening of Lawrence Hargrave Drive between Coaldale and Coalcliff will progress with a view to re-open the road by early 2006;
- ◆ intersection improvements at Masters Road and Springhill Road, Mt St Thomas; and
- ◆ the Queanbeyan northern upgrade for heavy vehicles.

Capital expenditure on traffic management improvements will focus on a range of bus priority initiatives on strategic bus corridors, upgrading and enhancing of the co-ordinated traffic signal system and intersection and traffic facility improvements on other principal transport routes.

Cycleway expansion will include the Fairfield to Bankstown, Prospect to Blacktown and Parramatta to Windsor routes.

Work will continue on the National Highways system, including:

- ◆ completing the widening of the F3 north of the Hawkesbury River;
- ◆ commencement of the Albury-Wodonga National Highway Project on the Hume Highway; and
- ◆ Devils Pinch and Duval Creek realignments on the New England Highway.

With Federal funding, property acquisition will continue for the M7 in Sydney and the Hume Highway at Albury-Wodonga.

## **PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER**

These payments represent the budget support for Housing Assistance. In 2004-05, a total of \$445.1 million from the Commonwealth and State will assist an estimated 500,000 people on low incomes in housing need. The Department of Housing will receive \$396.8 million and the Aboriginal Housing Office \$48.3 million under this program. These funds along with agency revenues, will support:

- ◆ approximately 350,000 people accommodated in Government-subsidised housing managed by public, community or Aboriginal housing providers;
- ◆ around 4,100 places available in crisis accommodation for nearly 60,000 people; and
- ◆ financial help to around 95,000 private renters and home buyers.

## **STRATEGIC DIRECTIONS**

The Commonwealth and New South Wales are negotiating a new Bilateral agreement that underpins the strategic priorities of the Department of Housing for 2003-04 to 2007-08. These priorities are to:

- ◆ provide flexible and sustainable social housing responses for clients;
- ◆ work more effectively with the private market, local government and the non-government sector;
- ◆ strengthen local housing communities to help address social and economic disadvantage; and
- ◆ provide efficient, effective and viable services.

It is anticipated that the Commonwealth-State bilateral agreement will be finalised by the end of June 2004.

## **2004-05 BUDGET**

The increase in payments in 2003-04 above budget reflects the bringing forward of State housing assistance grants. This has been done to manage cashflow for the program through to the finalisation of the Commonwealth State Bilateral agreement. The Commonwealth has withheld a substantial amount of its contributions pending the signing of that agreement. An amount of \$20 million was brought forward from 2004-05. This has the effect of making the 2004-05 budget allocation appear artificially lower than 2003-04.

In 2004-05, \$445.1 million will be allocated from the Consolidated Fund for housing assistance. The allocation comprises \$297.9 million from the Commonwealth and \$147.2 million from the State. This is in addition to other internal funding sources to the Department of Housing and the Aboriginal Housing Office.

This budget is broadly applied in three areas. These are housing supply, asset management for existing dwellings and other housing assistance for people on low incomes.

## ***Housing Supply Program***

The Housing Supply Program of \$230.3 million will fund new capital works, works in progress and existing and new leased housing in the public, community and Aboriginal housing sectors, as follows:

- ◆ \$87.5 million for public housing will provide 363 new dwellings (purchased or constructed), 2,460 existing leases and 75 new leases from the private market;
- ◆ \$109.3 million for community housing (excluding crisis accommodation) will provide 279 new dwellings (purchased or constructed), subsidies for 5,509 existing leases and 205 new leases;
- ◆ \$11.7 million for crisis accommodation will provide 26 new dwellings and 189 existing leases and 15 new leases; and
- ◆ \$21.8 million for the Aboriginal Housing Office (AHO) to provide 57 new dwellings for AHO and 45 new dwellings for community-owned properties under the Housing for Aboriginal Communities Program.

In total, 1,065 dwellings will be added to the social housing portfolio through capital completions or purchases (770 units) and leasing from the private market (295 units).

## ***Asset Management***

Continuing with the strategic direction of improving the standard of housing stock, allocations of \$226.5 million, \$6.5 million and \$19.6 million will be given to public, community (including crisis) and Aboriginal housing, respectively, for improvements to approximately 63,000 dwellings. Improvements range from painting to major upgrading work and are designed to bring properties to an agreed minimum standard. Asset management improvements also contribute to community regeneration of public housing estates.

## ***Other Assistance***

The Government assists disadvantaged and lower income people renting in the private rental market. In 2004-05, \$23.1 million will be available to fund Rentstart, a program that provides financial assistance, such as payment of rental bond, for private renters. Under the Special Assistance Subsidy program, \$10.2 million will assist eligible people with disabilities and people living with HIV/AIDS, to access the private rental market.

The Government also assists lower income earners own their own home through the Self Build Program, and maintain their mortgage in times of financial crisis with the Mortgage Assistance Scheme. Under the self build program \$0.3 million will be available along with \$1 million in revolving funds is provided for mortgage assistance.

Other programs funded in this budget for community and public housing, include:

- ◆ \$1.5 million for programs to tackle homelessness in the State;
- ◆ \$4.1 million for grants to peak and resourcing bodies that address housing related issues affecting lower income earners, including local government bodies (under the Local Government Housing Initiatives Program) and the Department of Infrastructure, Planning and Natural Resources;
- ◆ \$31.5 million for new products and service initiatives (including self build program and some newer homelessness programs) that provide a broader range of housing assistance options and accommodation alternatives for low income households in New South Wales; and
- ◆ \$1.1 million for the Centre for Affordable Housing;

The Aboriginal Housing Office will allocate \$15.1 million to fund non asset related programs, such as resourcing Aboriginal community organisations and providing sector support. A further \$15 million will be provided for the Aboriginal Communities Development Program.

Information on the planned asset acquisition program of each housing agency is in Budget Paper No. 4.

## **ABORIGINAL HOUSING OFFICE**

The Aboriginal Housing Office (AHO) is a statutory authority established in 1998 pursuant to the *Aboriginal Housing Act 1998*. The AHO plans and administers the policies, programs and asset base for Aboriginal housing in New South Wales. This includes resource allocation, sector-wide policy, strategic planning and monitoring outcomes and performance in the Aboriginal housing sector.

The AHO manages and co-ordinates a substantial annual capital works program, and develops and implements a range of financial and resourcing strategies. In addition, the AHO has an important role in facilitating and improving training and employment opportunities for Aboriginal people.

In carrying out its functions, the AHO is guided by the principles of self-determination and self-management by Aboriginal people. The AHO aims to maximise the involvement of Aboriginal housing providers and the Aboriginal community (including tenants and housing applicants) in the development of housing policy and standards and the delivery of housing programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Significant policy developments that will impact on AHO's expenditure and activities in 2004-05 include:

- ◆ renegotiation of the bilateral agreement between the NSW Government, Commonwealth Government and the former ATSIC on the provision and management of housing and housing-related infrastructure for Aboriginal and Torres Strait Islander people in New South Wales. This Agreement achieves a single point of planning and program delivery by pooling the former ATSIC funds from the Community Housing and Infrastructure Program with Aboriginal Housing Program funds including Commonwealth State Housing Agreement (CSHA) funds;
- ◆ potential changes to the CSHA tied funding program, the Aboriginal Rental Housing Program (ARHP) following a Commonwealth review; and
- ◆ continuation of the strategy to achieve viability of community housing providers and the stock they manage. Funds and support are provided to the relevant Registered Aboriginal Housing Organisations to improve their management skills, trial new management arrangements such as engaging a single administrator for several providers, and repair and maintain community-owned assets.

## **STRATEGIC DIRECTIONS**

The strategies underpinning the 2004-05 Aboriginal Housing Program build on the four key strategic areas in the NSW Aboriginal Housing Office Strategic Plan 2001-02 to 2003-04 as follows:

- ◆ developing a sustainable Aboriginal housing sector;
- ◆ increased focus on asset management;
- ◆ increased access to safe, affordable, culturally appropriate housing; and
- ◆ promoting employment opportunities for Aboriginal people.

These strategies, and the draft 2004-05 Plan, were developed in consultation with Aboriginal people and Aboriginal housing organisations as well as other key stakeholders. The strategic directions are also closely linked to:

- ◆ the *Aboriginal Housing Act 1998*; and
- ◆ the Housing Ministers' Building a Better Future: Indigenous Housing to 2010.

## **2004-05 BUDGET**

### **Total Expenses**

In addition to the AHO operating costs and rental property expenses, total expenses of \$85 million will provide:

- ◆ grants of \$13.5 million to Aboriginal communities for the acquisition of community-owned dwellings, with an expected commencement of 19 units, and completion of 45 units currently in progress;
- ◆ AHO and Aboriginal community housing repairs and maintenance backlog;
- ◆ resourcing of community organisations, sector support and training; and
- ◆ the housing component of the Aboriginal Communities Development Program.

The AHO will receive, subject to the ARHP review, grant funding of \$34 million under the CSHA. In addition it will receive State funding of \$23.6 million for housing under the Aboriginal Communities Development Program and for asset improvement (\$15 million) and \$13 million from the Commonwealth Community Housing and Infrastructure Program (of the former Aboriginal and Torres Strait Islander Commission). The remainder of the AHO's source of funds is a small asset sales program, interest income and net rental income after rental expenses.

### **Asset Acquisitions**

The AHO housing program provides public rental housing for Aboriginal people. In 2004-05 total asset acquisition is \$9.6 million comprising \$8.3 million for an expected commencement of 11 units of accommodation and completion of 57 units in progress, and \$1.3 million for acquisition of office equipment and relocation.

## **HOME PURCHASE ASSISTANCE FUND**

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme and other programs supporting home purchase. The Department of Housing oversees the management of the Fund.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Outstanding bonds in FANMAC Trusts 19 and 20 (with maturity dates of May 2006 and May 2007 respectively) were purchased from the market during 2003-04 as part of the simplification of the HomeFund Scheme structure. The bonds carried interest rates of 13.8 percent and 12.3 percent. The purchases resulted in interest premiums of \$3 million being written off in 2003-04.

A provision has also been made for a possible reduction in the market value of the fixed interest investment portfolio of the Fund in 2003-04 as a result of increases in market interest rates.

While both factors add to expenditure in 2003-04, they are offset by favourable variances in subsequent years as borrowing costs are reduced and valuation losses are reversed when investments mature.

### **STRATEGIC DIRECTIONS**

Management is focused on risk containment, prudent asset investment, cost minimisation and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations.

### **2004-05 BUDGET**

Total expenses are budgeted at \$24.7 million in 2004-05 with major components being interest on borrowings of \$13.2 million and funding of FANMAC Trust shortfalls of \$7.8 million.

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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**PROGRAM SUMMARY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>TOTAL ROADS PROGRAM</b>			
Operating expenses *	1,309,989	1,433,208	1,480,881
Capital expenditure	1,373,967	1,364,770	1,377,809
<b>Total Roads Program</b>	<b>2,683,956</b>	<b>2,797,978</b>	<b>2,858,690</b>

\* (excludes depreciation charge)

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**Consolidated Fund Appropriations to  
the Total Roads Program**

Commonwealth road funds	396,950	431,941	473,110
Blackspots	14,287	14,287	14,287
Federation Fund	17,000	17,000	12,000
Interstate vehicle registration fees	17,522	21,267	24,000
Motor vehicle taxation	914,000	940,000	981,000
Heavy vehicle overloading fines	2,500	3,600	3,700
Untied Commonwealth roads funds	137,200	137,200	140,600
M4/M5 cashback rebates	71,000	71,000	77,000
Consolidated Fund	732,872	729,565	689,694
<b>Total</b>	<b>2,303,331</b>	<b>2,365,860</b>	<b>2,415,391</b>

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**SUMMARY OF AVERAGE STAFFING**

	Average Staffing (EFT)	
	2003-04	2004-05
<b>AUTHORITY TOTAL</b>	6,766	6,820

(Details of average staffing for the Authority are not available across programs.)

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	224,779	219,949	<b>222,263</b>
Other operating expenses	369,222	439,244	<b>423,010</b>
Maintenance	600,649	665,131	<b>707,491</b>
Depreciation and amortisation	511,859	587,826	<b>585,609</b>
Grants and subsidies	33,442	22,775	<b>51,362</b>
Borrowing costs	72,038	74,512	<b>67,375</b>
Other expenses	...	771	<b>771</b>
<b>Total Expenses</b>	<b>1,811,989</b>	<b>2,010,208</b>	<b>2,057,881</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	226,196	237,879	<b>247,363</b>
Investment income	1,488	13,185	<b>10,275</b>
Grants and contributions	34,004	34,004	<b>33,904</b>
Other revenue	45,238	131,275	<b>53,058</b>
<b>Total Retained Revenue</b>	<b>306,926</b>	<b>416,343</b>	<b>344,600</b>
Gain/(loss) on disposal of non current assets	3,433	107	<b>49</b>
<b>NET COST OF SERVICES</b>	<b>1,501,630</b>	<b>1,593,758</b>	<b>1,713,232</b>

**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	217,424	212,594	214,724
Grants and subsidies	33,442	23,546	52,133
Finance costs	66,507	69,800	62,800
Other	1,153,073	1,287,277	1,314,413
<b>Total Payments</b>	<b>1,470,446</b>	<b>1,593,217</b>	<b>1,644,070</b>
<b>Receipts</b>			
Sale of goods and services	228,097	239,480	247,890
Interest	1,488	13,185	10,275
Other	198,575	279,171	201,805
<b>Total Receipts</b>	<b>428,160</b>	<b>531,836</b>	<b>459,970</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,042,286)</b>	<b>(1,061,381)</b>	<b>(1,184,100)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	37,111	27,667	52,609
Advance repayments received	789	...	...
Purchases of property, plant and equipment	(1,216,745)	(1,199,349)	(1,223,023)
Advances made	...	(507)	(2,367)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,178,845)</b>	<b>(1,172,189)</b>	<b>(1,172,781)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(82,200)	(82,200)	(82,200)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(82,200)</b>	<b>(82,200)</b>	<b>(82,200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,258,738	1,287,267	1,400,219
Capital appropriation	1,044,593	1,078,593	1,015,172
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,303,331</b>	<b>2,365,860</b>	<b>2,415,391</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>50,090</b>	<b>(23,690)</b>
Opening Cash and Cash Equivalents	230,494	238,055	288,145
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>230,494</b>	<b>288,145</b>	<b>264,455</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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	2003-04		
	Budget	Revised	<b>2004-05</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(1,501,630)	(1,593,758)	<b>(1,713,232)</b>
Non cash items added back	472,245	541,965	<b>540,463</b>
Change in operating assets and liabilities	(12,901)	(9,588)	<b>(11,331)</b>
<b>Net cash flow from operating activities</b>	<b>(1,042,286)</b>	<b>(1,061,381)</b>	<b>(1,184,100)</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	230,494	288,145	<b>264,455</b>
Receivables	81,680	87,325	<b>87,325</b>
Inventories	6,718	7,088	<b>6,549</b>
Other	1,681	5,317	<b>5,317</b>
<b>Total Current Assets</b>	<b>320,573</b>	<b>387,875</b>	<b>363,646</b>
<b>Non Current Assets -</b>			
Receivables	1,904	1,795	<b>2,226</b>
Other financial assets	66,821	68,941	<b>71,308</b>
Property, plant and equipment -			
Land and building	2,830,302	3,199,806	<b>3,214,293</b>
Plant and equipment	21,987	99,736	<b>55,672</b>
Infrastructure systems	52,277,472	58,750,281	<b>59,364,173</b>
Other	845,459	877,253	<b>927,513</b>
<b>Total Non Current Assets</b>	<b>56,043,945</b>	<b>62,997,812</b>	<b>63,635,185</b>
<b>Total Assets</b>	<b>56,364,518</b>	<b>63,385,687</b>	<b>63,998,831</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	377,445	336,633	<b>333,940</b>
Interest bearing	76,669	121,031	<b>43,406</b>
Provisions	92,618	69,213	<b>76,752</b>
Other	46,065	58,845	<b>59,720</b>
<b>Total Current Liabilities</b>	<b>592,797</b>	<b>585,722</b>	<b>513,818</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	822,221	776,172	<b>776,172</b>
Provisions	368,561	424,170	<b>424,170</b>
Other	382,268	404,751	<b>387,640</b>
<b>Total Non Current Liabilities</b>	<b>1,573,050</b>	<b>1,605,093</b>	<b>1,587,982</b>
<b>Total Liabilities</b>	<b>2,165,847</b>	<b>2,190,815</b>	<b>2,101,800</b>
<b>NET ASSETS</b>	<b>54,198,671</b>	<b>61,194,872</b>	<b>61,897,031</b>
<b>EQUITY</b>			
Reserves	13,138,969	20,172,964	<b>20,172,964</b>
Accumulated funds	41,059,702	41,021,908	<b>41,724,067</b>
<b>TOTAL EQUITY</b>	<b>54,198,671</b>	<b>61,194,872</b>	<b>61,897,031</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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**53.1 Road Network Infrastructure**

**53.1.1 Network Development**

Program Objective(s): To develop the State's road network focussing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Value of benefit of annual development program	\$m	2,566	2,147	2,349	<b>2,472</b>
Community satisfaction with road network development	%	58	61	66	<b>66</b>
 <u>Outputs</u> :					
Major works completed within - 10% of planned duration after approved date	%	84	91	90	<b>90</b>
10% over authorised cost	%	79	79	90	<b>90</b>

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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,414	5,414	<b>5,414</b>
Other operating expenses	42,791	38,365	<b>40,267</b>
Depreciation and amortisation	502,000	577,000	<b>577,000</b>
Grants and subsidies			
Local Government - capital grants	26,470	14,470	<b>42,850</b>
Borrowing costs			
Interest on T-Corp loans	63,507	66,800	<b>59,800</b>
Guarantee fee payments	3,000	3,000	<b>3,000</b>
Amortisation of discount on borrowings with T-Corp	5,531	4,712	<b>4,575</b>
Other expenses			
Contribution to the National Transport Commission	...	771	<b>771</b>
<b>Total Expenses</b>	<b>648,713</b>	<b>710,532</b>	<b>733,677</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
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**53.1 Road Network Infrastructure**

**53.1.1 Network Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	3,105	3,105	<b>3,105</b>
Road tolls	30,288	24,943	<b>25,021</b>
Minor sales of goods and services	14,645	16,934	<b>16,820</b>
Investment income	744	6,591	<b>5,136</b>
Grants and contributions	25,100	31,004	<b>30,904</b>
Other revenue	45,238	131,275	<b>53,058</b>
<b>Total Retained Revenue</b>	<b>119,120</b>	<b>213,852</b>	<b>134,044</b>
Gain/(loss) on disposal of non current assets	3,433	107	<b>49</b>
<b>NET COST OF SERVICES</b>	<b>526,160</b>	<b>496,573</b>	<b>599,584</b>

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<b>ASSET ACQUISITIONS</b>	<b>966,893</b>	<b>958,357</b>	<b>979,169</b>
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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.1 Road Network Infrastructure**

**53.1.2 Maintenance**

Program Objective(s): To maintain the RTA's roads and bridges as the first priority at a minimum whole of life cost to ensure reliability, safety and retained value. Support Councils' management of their secondary arterial road network.

Program Description: Manage the primary arterial road network infrastructure as a long-term renewable asset through a program of maintenance and reconstruction works. Provide financial assistance grants to Local Government to assist Councils manage their secondary arterial road network. Manage the provision of disaster repairs for public roads.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Pavement durability -					
Good	%	79	79	78	<b>78</b>
Fair	%	16	16	16	<b>16</b>
Poor	%	5	5	6	<b>6</b>
Ride Quality -					
Good	%	90	90	89	<b>89</b>
Fair	%	8	8	9	<b>9</b>
Poor	%	2	2	2	<b>2</b>

Outputs:

Maintenance and reconstruction expenditure on National Highways and State roads -					
per kilometre of roadway	\$000	29	31	29	<b>34</b>
per million vehicle kilometres travelled	\$000	13	14	13	<b>15</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,393	7,756	<b>7,756</b>
Other operating expenses	17,772	23,262	<b>19,669</b>
Maintenance	509,627	573,512	<b>617,401</b>
Depreciation and amortisation	3,287	3,609	<b>2,870</b>
<b>Total Expenses</b>	<b>538,079</b>	<b>608,139</b>	<b>647,696</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.1 Road Network Infrastructure**

**53.1.2 Maintenance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	13,503	15,195	<b>15,878</b>
Permits	800	800	<b>800</b>
Road tolls	47,786	41,655	<b>48,258</b>
Minor sales of goods and services	21,968	25,401	<b>25,230</b>
Investment income	447	3,956	<b>3,083</b>
Grants and contributions	4,904	1,250	<b>1,250</b>

<b>Total Retained Revenue</b>	<b>89,408</b>	<b>88,257</b>	<b>94,499</b>
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<b>NET COST OF SERVICES</b>	<b>448,671</b>	<b>519,882</b>	<b>553,197</b>
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<b>ASSET ACQUISITIONS</b>	<b>169,207</b>	<b>161,592</b>	<b>163,178</b>
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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.2 Road Safety, Licensing and Vehicle Management**

**53.2.1 Road Safety, Licensing and Vehicle Management**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To reduce adverse impacts of vehicles on roads and on the environment. To ensure compliance with driver licensing and vehicle registration requirements.

Program Description: Implementing initiatives to increase safe road use behaviour, ensure that drivers and cyclists are eligible and competent, ensure that vehicles meet road worthiness and emission standards, and ensure that a high standard of customer service is maintained.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcomes:</u>					
Fatalities	no.	565	523	535	<b>499</b>
Fatalities per 100,000 population	no.	8.6	7.9	8.0	<b>7.4</b>
Customers rating service as "good or very good"	%	93	94	90	<b>90</b>
<u>Outputs:</u>					
Driver/rider tests	thous	187.0	188.6	199.0	<b>205.0</b>
New licences issued	thous	164.8	171.7	173.8	<b>175.8</b>
Licences on issue	mill	4.6	4.7	4.8	<b>4.9</b>
Registered vehicles	mill	4.5	4.6	4.7	<b>4.8</b>
Motor Registries -					
Cost per transaction	\$	5.3	6.0	6.0	<b>6.0</b>
Weighted transactions per net hour worked	no.	14.9	15.1	15.5	<b>15.5</b>
School zones created at eligible sites	no.	150	3,153	3,154	<b>3,154</b>
State funded Accident Blackspot treatments	no.	164	127	134	<b>130</b>
School crossing supervisor sites	no.	580	600	637	<b>670</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.2 Road Safety, Licensing and Vehicle Management**

**53.2.1 Road Safety, Licensing and Vehicle Management (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	187,403	182,701	<b>184,758</b>
Other operating expenses	182,917	223,253	<b>216,875</b>
Depreciation and amortisation	5,750	6,315	<b>5,021</b>
Grants and subsidies			
Road safety programs - payments to general government agencies	6,972	8,305	<b>8,512</b>
<b>Total Expenses</b>	<b>383,042</b>	<b>420,574</b>	<b>415,166</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Plate fees	42,797	52,669	<b>55,009</b>
Third party insurance data access fees	9,420	9,741	<b>9,864</b>
Fine default fees - commission	5,270	5,101	<b>5,328</b>
Minor sales of goods and services	29,291	33,868	<b>33,640</b>
Investment income	136	1,303	<b>1,013</b>
Grants and contributions	2,250	1,250	<b>1,250</b>
<b>Total Retained Revenue</b>	<b>89,164</b>	<b>103,932</b>	<b>106,104</b>
<b>NET COST OF SERVICES</b>	<b>293,878</b>	<b>316,642</b>	<b>309,062</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>24,173</b>	<b>23,042</b>	<b>22,818</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.3 Traffic and Transport**

**53.3.1 Traffic and Transport**

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the road network and encouraging the use of alternatives to the motor car.

Program Description: Improving road network performance through traffic control systems, managing incidents and route management strategies. Providing priority for buses, improving facilities for cyclists and pedestrians and maintaining traffic facilities assets.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Average peak hour speed on seven major routes in Sydney -					
Morning peak	km/h	33	34	33	<b>33</b>
Afternoon peak	km/h	38	41	39	<b>39</b>
 <u>Outputs:</u>					
Traffic signals in operation	no.	3,190	3,330	3,410	<b>3,490</b>
Pedestrian Access and Mobility Plans	no.	43	48	54	<b>66</b>
Railway Level Crossings - major upgrades (per annum)	no.	10	10	8	<b>12</b>
Cycleway length -					
Off-road cycleways	km.	920	1,030	1,130	<b>1,235</b>
On-road cycleways	km.	1,850	2,040	2,165	<b>2,290</b>
Bus and transit lane length -					
Bus lanes	km.	56	75	77	<b>80</b>
Transit lanes	km.	106	106	106	<b>106</b>

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-----2003-04-----	<b>2004-05</b>
Budget	Revised
\$000	\$000
	<b>Budget</b>
	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	24,569	24,078	<b>24,335</b>
Other operating expenses	54,742	83,364	<b>69,199</b>
Maintenance	91,022	91,619	<b>90,090</b>
Depreciation and amortisation	822	902	<b>718</b>
<b>Total Expenses</b>	<b>171,155</b>	<b>199,963</b>	<b>184,342</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.3 Traffic and Transport**

**53.3.1 Traffic and Transport (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	7,323	8,467	<b>8,410</b>
Investment income	161	1,335	<b>1,043</b>
Grants and contributions	1,750	500	<b>500</b>

<b>Total Retained Revenue</b>	<b>9,234</b>	<b>10,302</b>	<b>9,953</b>
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<b>NET COST OF SERVICES</b>	<b>161,921</b>	<b>189,661</b>	<b>174,389</b>
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<b>ASSET ACQUISITIONS</b>	<b>48,344</b>	<b>46,001</b>	<b>47,136</b>
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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**53 ROADS AND TRAFFIC AUTHORITY**

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**53.4 M4/M5 Cashback Scheme**

**53.4.1 M4/M5 Cashback Rebates**

Program Objective(s): To reimburse tolls to motorists driving New South Wales privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for the toll component paid using Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

Units      2001-02    2002-03    2003-04    **2004-05**

Outputs:

M4/M5 cashback claims paid                      no.      303,000    334,000    410,000    **470,000**

	—2003-04—	<b>2004-05</b>
	Budget	Revised
	\$000	\$000
		<b>Budget</b>
		<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Other operating expenses

71,000      71,000      **77,000**

**Total Expenses**

**71,000      71,000      77,000**

**NET COST OF SERVICES**

**71,000      71,000      77,000**

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**54 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	467,558	491,591	<b>445,081</b>
<b>Total Expenses</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>
<b>NET COST OF SERVICES</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**54 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	467,558	491,591	<b>445,081</b>
<b>Total Payments</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(467,558)</b>	<b>(491,591)</b>	<b>(445,081)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	467,558	491,591	<b>445,081</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(467,558)	(491,591)	<b>(445,081)</b>
<b>Net cash flow from operating activities</b>	<b>(467,558)</b>	<b>(491,591)</b>	<b>(445,081)</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**54 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**54.1 Housing Policy and Assistance**

**54.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Provision of rent assistance - occasions of assistance	no.	62,607	58,585	54,800	<b>52,000</b>
New clients provided with mortgage assistance	no.	207	188	130	<b>200</b>
Households assisted with special rent subsidies	no.	1,921	1,779	1,490	<b>1,545</b>
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	14,560	14,049	14,529	<b>14,991</b>
Total households receiving ongoing housing assistance	no.	140,449	141,776	143,679	<b>144,369</b>
Units of accommodation managed by public housing	no.	129,207	129,185	129,181	<b>127,768</b>
Units of accommodation managed by community housing	no.	11,898	12,693	13,118	<b>14,635</b>
Units of accommodation managed by Aboriginal housing	no.	5,439	5,654	5,741	<b>5,859</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	146,544	147,532	148,040	<b>148,262</b>
Units of public and community housing completed	no.	1,083	806	644	<b>668</b>
Net increase in accommodation leased for public and community housing	no.	1,128	795	95	<b>295</b>
Crisis accommodation places available for financial year	no.	3,670	3,850	4,000	<b>4,100</b>
Units of accommodation for other housing programs	no.	n.a.	n.a.	31	<b>36</b>
Public housing tenants receiving subsidies	%	90	89	89	<b>89</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**54 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**54.1 Housing Policy and Assistance**

**54.1.1 Housing Policy and Assistance (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies			
Public Housing Supply	27,865	27,865	<b>26,703</b>
Public Housing Asset Management	179,172	212,170	<b>173,984</b>
Community Housing Program	117,604	117,604	<b>117,388</b>
Aboriginal Housing Program	30,405	30,765	<b>33,250</b>
Aboriginal Communities Development	18,965	10,000	<b>15,000</b>
Other Housing Programs	93,547	93,187	<b>78,756</b>
<b>Total Expenses</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>
<b>NET COST OF SERVICES</b>	<b>467,558</b>	<b>491,591</b>	<b>445,081</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**ABORIGINAL HOUSING OFFICE**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	16,498	16,903	<b>17,504</b>
Investment income	1,000	1,000	<b>1,000</b>
Grants and contributions	75,425	67,735	<b>70,540</b>
<b>Total Retained Revenue</b>	<b>92,923</b>	<b>85,638</b>	<b>89,044</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	3,520	4,793	<b>5,477</b>
Other operating expenses	10,939	11,570	<b>12,951</b>
Maintenance	7,348	6,150	<b>4,843</b>
Depreciation and amortisation	5,296	5,221	<b>5,636</b>
Grants and subsidies	62,829	57,336	<b>56,067</b>
<b>Total Expenses</b>	<b>89,932</b>	<b>85,070</b>	<b>84,974</b>
Gain/(loss) on disposal of non current assets	200	200	<b>100</b>
<b>SURPLUS/(DEFICIT)</b>	<b>3,191</b>	<b>768</b>	<b>4,170</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	16,110	16,695	16,984
Interest	1,000	1,000	1,000
Other	63,536	60,499	63,238
<b>Total Receipts</b>	<b>80,646</b>	<b>78,194</b>	<b>81,222</b>
<b>Payments</b>			
Employee Related	3,438	4,768	5,359
Grants and subsidies	49,409	48,336	46,747
Other	16,298	29,095	21,675
<b>Total Payments</b>	<b>69,145</b>	<b>82,199</b>	<b>73,781</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,501</b>	<b>(4,005)</b>	<b>7,441</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,000	2,000	1,000
Purchases of property, plant and equipment	(9,785)	(12,994)	(9,559)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(7,785)</b>	<b>(10,994)</b>	<b>(8,559)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,716</b>	<b>(14,999)</b>	<b>(1,118)</b>
Opening Cash and Cash Equivalents	34,379	40,993	25,994
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>38,095</b>	<b>25,994</b>	<b>24,876</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,191	768	4,170
Non cash items added back	5,296	5,221	5,636
Change in operating assets and liabilities	3,014	(9,994)	(2,365)
<b>Net cash flow from operating activities</b>	<b>11,501</b>	<b>(4,005)</b>	<b>7,441</b>

**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	38,095	25,994	24,876
Receivables	2,063	1,665	1,217
Other	128	26	26
<b>Total Current Assets</b>	<b>40,286</b>	<b>27,685</b>	<b>26,119</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	550,691	678,011	683,690
Plant and equipment	798	1,093	1,986
Infrastructure systems	4,818	4,644	1,095
Other	...	314	345
<b>Total Non Current Assets</b>	<b>556,307</b>	<b>684,062</b>	<b>687,116</b>
<b>Total Assets</b>	<b>596,593</b>	<b>711,747</b>	<b>713,235</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,304	165	179
Provisions	700	1,079	1,184
Other	15,467	10,422	7,608
<b>Total Current Liabilities</b>	<b>18,471</b>	<b>11,666</b>	<b>8,971</b>
<b>Non Current Liabilities -</b>			
Provisions	...	399	412
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>399</b>	<b>412</b>
<b>Total Liabilities</b>	<b>18,471</b>	<b>12,065</b>	<b>9,383</b>
<b>NET ASSETS</b>	<b>578,122</b>	<b>699,682</b>	<b>703,852</b>
<b>EQUITY</b>			
Reserves	126,048	247,097	247,097
Accumulated funds	452,074	452,585	456,755
<b>TOTAL EQUITY</b>	<b>578,122</b>	<b>699,682</b>	<b>703,852</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	24	40	<b>38</b>
Investment income	27,249	26,296	<b>24,997</b>
Other revenue	30	31	...
<b>Total Retained Revenue</b>	<b>27,303</b>	<b>26,367</b>	<b>25,035</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	284	286	<b>293</b>
Grants and subsidies	3,500	3,267	<b>2,999</b>
Borrowing costs	16,302	13,964	<b>13,220</b>
Other expenses	7,148	11,278	<b>8,205</b>
<b>Total Expenses</b>	<b>27,234</b>	<b>28,795</b>	<b>24,717</b>
Gain/(loss) on disposal of non current assets	...	(3,080)	...
<b>SURPLUS/(DEFICIT)</b>	<b>69</b>	<b>(5,508)</b>	<b>318</b>

**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**HOME PURCHASE ASSISTANCE FUND**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	54	71	38
Interest	29,481	34,350	27,569
Other	300	(185)	300
<b>Total Receipts</b>	<b>29,835</b>	<b>34,236</b>	<b>27,907</b>
<b>Payments</b>			
Grants and subsidies	3,500	3,267	2,999
Finance costs	16,308	13,964	13,220
Other	6,395	7,048	8,398
<b>Total Payments</b>	<b>26,203</b>	<b>24,279</b>	<b>24,617</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,632</b>	<b>9,957</b>	<b>3,290</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	155,547	74,915	41,686
Advance repayments received	2,567	1,697	780
Purchases of investments	(162,347)	(49,887)	(37,097)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,233)</b>	<b>26,725</b>	<b>5,369</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	8,659	...	...
Repayment of borrowings and advances	(7,958)	(36,422)	(8,309)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>701</b>	<b>(36,422)</b>	<b>(8,309)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>100</b>	<b>260</b>	<b>350</b>
Opening Cash and Cash Equivalents	4	2	262
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>104</b>	<b>262</b>	<b>612</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	69	(5,508)	318
Non cash items added back	1,402	8,063	2,571
Change in operating assets and liabilities	2,161	7,402	401
<b>Net cash flow from operating activities</b>	<b>3,632</b>	<b>9,957</b>	<b>3,290</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**HOME PURCHASE ASSISTANCE FUND**

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	2003-04	
	Budget	Revised
	\$000	\$000
	<b>2004-05</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	104	262
Receivables	9,265	8,067
Other financial assets	324,093	121,892
<b>Total Current Assets</b>	<b>333,462</b>	<b>130,221</b>
<b>Non Current Assets -</b>		
Other financial assets	144,970	313,657
<b>Total Non Current Assets</b>	<b>144,970</b>	<b>313,657</b>
<b>Total Assets</b>	<b>478,432</b>	<b>443,878</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	3,300	2,800
Interest bearing	36,309	8,309
<b>Total Current Liabilities</b>	<b>39,609</b>	<b>11,109</b>
<b>Non Current Liabilities -</b>		
Interest bearing	285,522	285,522
Provisions	6,000	3,730
<b>Total Non Current Liabilities</b>	<b>291,522</b>	<b>289,252</b>
<b>Total Liabilities</b>	<b>331,131</b>	<b>300,361</b>
<b>NET ASSETS</b>	<b>147,301</b>	<b>143,517</b>
<b>EQUITY</b>		
Accumulated funds	147,301	143,517
<b>TOTAL EQUITY</b>	<b>147,301</b>	<b>143,835</b>



# MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Local Government</b>			
Total Expenses .....	90.3	89.7	-0.6
Asset Acquisitions .....	0.3	0.2	-55.9
<b>New South Wales Fire Brigades</b>			
Total Expenses .....	401.8	430.1	7.0
Asset Acquisitions .....	37.9	43.3	14.1
<b>Department of Rural Fire Service</b>			
Total Expenses .....	129.4	150.2	16.1
Asset Acquisitions* .....	14.4	8.0	-44.5
<b>State Emergency Service</b>			
Total Expenses .....	28.5	30.6	7.4
Asset Acquisitions .....	4.3	3.7	-14.1
<b>Total, Minister for Rural Affairs, Minister for Local Government and Minister for Emergency Services</b>			
Total Expenses .....	<b>650.0</b>	<b>700.6</b>	<b>7.8</b>
Asset Acquisitions .....	<b>56.9</b>	<b>55.2</b>	<b>-3.0</b>

\* Rural Fire Service asset acquisitions in 2003-04 included \$5.1 million of capital fit-out costs associated with the re-location of the Department's headquarters from Rosehill to Homebush Bay.

## DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's primary functions are to:

- ◆ provide strategic direction to the local government sector;
- ◆ develop and oversee the legislative and policy framework within which local councils operate;
- ◆ examine and investigate issues affecting local government performance and operations;

- ◆ improve accountability for performance of local government to their residents and ratepayers; and
- ◆ manage the State's relationship with local government.

The Department provides an overall framework for the system of local government. Major service delivery outputs are generally in the form of legislation, policies, programs, publications, training, mediation and strategic advice.

Current operations focus on increasing community involvement in reforming local government, improving accountability for performance of local government, and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department of Local Government continues to adopt a more proactive role in fostering improvements in the performance of the local government sector.

During the 2003-04 financial year, the Department supported five regional reviews managed by independent facilitators considering reform across a number of local government areas and three public inquiries conducted under Section 740 of the *Local Government Act 1993*.

During the last five years rate rebates for pensioners increased by \$3.6 million to \$74.5 million and payments to councils from the Companion Animals Fund rose by \$2.3 million to \$6.1 million in 2002-03 when the deadline requiring companion animals to be registered was reached. A subsequent reduction in 2003-04 to \$3.8 million reflects fewer proceeds from registrations as only new companion animals are registered.

## **STRATEGIC DIRECTIONS**

The Department of Local Government provides a high-level analytical and intervention capacity, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters; and
- ◆ performance management.

The Department encourages the implementation of structural reforms by councils to better meet the needs of current and future communities and provides support for the independent regional reviews examining options for communities considering reform.

## **2004-05 BUDGET**

### **Total Expenses**

Estimated total expenses for the Department in 2004-05 are \$89.7 million, including:

- ◆ \$76 million for the pensioner council rates rebate scheme;
- ◆ \$1 million under the local government reform program;
- ◆ \$0.4 million for additional investigators that provide an early intervention capacity to councils experiencing operating difficulties and/or undergoing amalgamation or boundary change; and
- ◆ \$4.6 million for Companion Animals administration and payments to local councils.

### **Asset Acquisitions**

The capital allocation of \$0.2 million provides for replacing fully depreciated and obsolete computer and office equipment.

## **NEW SOUTH WALES FIRE BRIGADES**

The New South Wales Fire Brigades serves and works with the community to prevent fire and to respond to fire, hazardous material and rescue incidents in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State. In times of emergency, such as a bushfire crisis or other natural disaster, the Brigades also supports the other emergency services in both urban and non-urban areas and maintains a significant capability to assist in the response to major structure collapse and counter terrorist incidents.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The New South Wales Fire Brigades is funded 73.7 percent by the insurance industry, 12.3 percent by local government with a net cost to the State of 14 percent.

Between 1998-99 and 2002-03, there has been a 14.7 percent growth in the number of incidents attended by the Brigades. In 2003-04, the Brigades are expected to respond to approximately 129,000 incidents, a response on average every four minutes.

The Brigades has received significant funding increases over recent years. Brigades' expenditure totalled \$298.4 million in 1998-99. In 2004-05 expenditure is budgeted at \$430.1 million, an increase of 44 percent over this period.

In 1997, the Government embarked on the first major fire station building program in 75 years. Strategic programs in the greater Sydney area, Central Coast, the Hunter Valley and regional New South Wales, have seen 23 new stations built and made operational. Twenty two stations have been significantly refurbished including a significant rebuild of No 1 Fire Station in Sydney.

Since 1998-99, \$2.2 million has been committed for Community Fire Units bringing the total established to 251. The units operate in residential areas with a high level of bushland nearby. To date, approximately 3,500 volunteers attached to the various units have received training. These units and volunteers are an integral part of the Brigades' public education and fuel reduction strategies in bushfire prone areas.

In 2003-04 additional budget and other funding was provided to undertake tasks and projects to:

- ◆ commence the payment of Death and Disability benefits to firefighters under the provisions of the *Crown Employees (NSW Fire Brigades Firefighting Staff Death and Disability ) Award 2003* (\$14.2 million);
- ◆ provide additional relieving firefighters (\$1.9 million) and critical operations support staff (\$0.7 million);
- ◆ undertake additional training of new firefighters (\$1.8 million);
- ◆ establish a health and fitness assessment and support program (\$1.6 million);
- ◆ continue the upgrade of occupational health and safety (\$1.7 million);
- ◆ enhance counter terrorism preparedness (\$1.6 million); and
- ◆ meet increased Retained Firefighter call-out costs (\$0.2 million).

## **STRATEGIC DIRECTIONS**

The New South Wales Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades continues to develop initiatives to maximise the effectiveness and efficiency of core business processes including incident prevention, fire suppression, management of hazardous material incidents, the provision of rescue services and response to natural hazards.

Over the next four years, the Brigades will also receive nearly \$72 million to purchase state-of-the-art urban and rural fire engines and just over \$11 million for improved communications.

Since 1997 new stations have been completed at St Andrews, Blacktown, Kellyville, Horningsea Park, Rosemeadow, Narellan, Huntingwood, Regentville, Bonnyrigg Heights, Kariong, Bateau Bay, Berkeley Vale, Umina, Dubbo, Kelso, Doyalson, Toronto, Lawson, Schofields, East Maitland, Shellharbour, Portland and Mt Victoria.

The Brigades will receive \$6.1 million in recurrent counter terrorism funding over the next four years and will share the operational capabilities of a helicopter with NSW Police. This will significantly increase the Brigades' capability for counter terrorism and hazardous materials response.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$430.1 million. In 2004-05, the Brigades will receive additional funding to:

- ◆ increase funding for long service leave costs (\$5.1 million);
- ◆ continue payment of Death and Disability benefits (\$4 million);
- ◆ undertake additional induction, basic first-aid training, advanced gas detector and advanced life support training to retained firefighters (\$2.4 million);
- ◆ continue the upgrade of occupational health and safety (\$0.9 million); and
- ◆ upgrade health and fitness assessment and support (\$0.6 million).

## **Asset Acquisitions**

The Brigades' 2004-05 asset acquisition program of \$43.3 million provides for:

- ◆ continuation of the new fire station and training facility building program in the greater Sydney area (\$3.6 million), the lower Hunter (\$2.5 million) and the central coast and country locations (\$4.4 million);
- ◆ continuation of the fire station renovation program (\$0.6 million);
- ◆ heritage restoration works at Sydney No 1 Fire Station (\$4 million);
- ◆ continuation of an ongoing program to acquire and replace firefighting appliances (\$18 million);
- ◆ upgrading of information technology, communications and paging equipment (\$6.1 million);
- ◆ acquisition of additional rescue equipment (\$1.7 million); and
- ◆ other miscellaneous equipment and other minor works.

These asset acquisitions will benefit both city and rural areas of New South Wales and will continue to address the needs for additional facilities in growth areas.

## **DEPARTMENT OF RURAL FIRE SERVICE**

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bushfire fighting and bushfire prevention activities.

The Rural Fire Service is also the host agency for the Office for Emergency Services. The Office is responsible for policy advice to the Minister and administrative support to the State Emergency Management Committee and the State Rescue Board. The Office also undertakes risk assessments and planning for the protection of critical infrastructure and manages the Natural Disaster Mitigation Program.

The prevention and containment of bushfires would not be possible without the work of around 67,000 volunteers, who operate through 2,099 community based bushfire brigades attached to 122 local councils.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure by the Rural Fire Service on bushfire fighting activities is financed from the Consolidated Fund (13 percent), local government (13.3 percent) and the insurance industry (73.7 percent).

The State's contribution towards fire-fighting services is paid into the Rural Fire Fighting Fund, along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The level of funding provided to the Rural Fire Fighting Fund has increased significantly over recent years. The total amount provided to the Fund in 1998-99 was \$70.4 million. The total amount to be provided in 2004-05 will be \$134.2 million, an increase of 91 percent over this period.

Enhancements provided in the 2003-04 Budget largely enabled the Service to:

- ◆ fund additional grants for fire tankers (\$6.9 million);
- ◆ upgrade the Fire Investigation Unit (\$0.3 million); and
- ◆ meet costs of the relocation to Homebush Bay including relocation, make good, contingency and project management costs (\$1.6 million).

During 2003-04 the Office for Emergency Services received additional funding to:

- ◆ enable the State Emergency Management Committee to review emergency management and other arrangements for the protection of Critical Infrastructure (\$0.8 million);
- ◆ increase grants to volunteer rescue units (\$0.1 million); and
- ◆ administer the Natural Disaster Mitigation Program (\$0.3 million) and the associated grants (\$1.2 million).

## **STRATEGIC DIRECTIONS**

The Department of Rural Fire Service is an integral part of a complex bushfire management infrastructure comprising volunteer rural fire brigades, local government councils, land management agencies and other fire authorities.

The Service continues to respond to a wide range of emerging priorities and issues driven by government and community expectations, developments in emergency sector technology and doctrine and the contributions of staff and volunteers.

The Service responds to the community's expectations by:

- ◆ improving the safety of the community by mitigating the impact of fire through the implementation of programs associated with raising community fire awareness, regulating land use and the management of fuel levels;
- ◆ establishing planning, management and information systems to improve the allocation of resources; and
- ◆ recognising the importance of our volunteers, by improving their safety and identifying programs that will accommodate the demands of lifestyles as well as facilitating their involvement in Service activities.

The Service will relocate to new headquarters at Homebush Bay in July 2004. A new Emergency Command Centre will accommodate essential personnel and facilities including state of the art fire meteorological and mapping technology.

During 2004-05 the Service is hoping to significantly increase the number of volunteers trained as bushfire instructors. Training opportunities can be constrained if fire seasons are prolonged and severe.

## **2004-05 BUDGET**

### **Total Expenses**

Department of Rural Fire Service 2004-05 expenses are estimated at \$150.2 million. This is an increase of 16.1 percent over the 2003-04 Budget. A large part of this increase is related to Natural Disaster Mitigation Program grants.

This level of funding will allow the Rural Fire Service to continue to purchase new and refurbished tankers (\$25.5 million) and fund maintenance, equipment and operating subsidy grants to local brigades (\$32 million).

Additional funding of \$9 million has been provided to the Rural Fire Service to:

- ◆ provide an additional contribution to the Bushfire Fighters' Compensation Fund (\$2.2 million);
- ◆ increase funding to the emergency firefighting fund (\$2.2 million);
- ◆ enhance operational communication networks (\$1.5 million);
- ◆ provide councils with advice about appropriate bushfire protection measures for residential and other developments in bushfire prone lands (\$0.7 million);

- ◆ upgrade Occupational Health and Safety programs (\$0.6 million);
- ◆ provide additional funding for firefighting aircraft under State contracts and provide associated training (\$0.6 million);
- ◆ upgrade Command Centre communications equipment (\$0.4 million);
- ◆ update training documentation (\$0.5 million); and
- ◆ improve membership application processing (\$0.3 million).

The Office for Emergency Services will receive an additional \$13.7 million for:

- ◆ Natural Disaster Mitigation Program administration and grants (\$12.5 million);
- ◆ the review of critical infrastructure protection (\$0.8 million); and
- ◆ increase grants to volunteer rescue units (\$0.4 million).

### **Asset Acquisitions**

The New South Wales Rural Fire Service's \$8 million 2004-05 asset acquisition program includes provision for the following projects:

- ◆ the acquisition of fire control and other motor vehicles (\$6.5 million). This will be partly off-set by the sale of motor vehicles (\$4.8m); and
- ◆ the purchase of computers and other small items of equipment (\$1.5 million).

## **STATE EMERGENCY SERVICE**

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man-made incidents or emergencies. While its main responsibilities reflect its role as the combat agency for floods and storms, the SES is also the major provider of land and inland water search and rescue throughout the State. Additionally, the SES provides significant support to NSW Police, the Rural Fire Service and other emergency services in a wide range of emergency situations. Currently there are around 9,000 SES volunteers responding to over 30,000 incidents per year.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The SES has received significant funding increases over the past ten financial years.

Since 1994-95, funding provided to the SES has increased from \$14.4 million to \$34.2 million representing an increase of 137 percent. This additional funding has enabled the SES to address major priorities in the area of rescue equipment, improve protective clothing for all 9,000 volunteers, provide nationally recognised competency based training, purchase and maintain communication equipment, construct new division headquarters, and employ paid divisional controllers, learning and development officers, flood planners and public education officers.

Additional funding in 2003-04 included:

- ◆ \$0.2 million to meet day to day expenses of SES volunteer units increasing the program to \$1 million;
- ◆ \$0.5 million for Rescue Vehicle Subsidy used in partnership with local councils to purchase rescue vehicles bringing the total to \$0.8 million;
- ◆ \$0.6 million for paging transmission and maintenance expenses;
- ◆ \$0.8 million towards the Hawkesbury-Nepean Floodplain Management project;
- ◆ \$0.2 million for increase in the number of hours worked by part-time divisional controllers; and
- ◆ \$0.5 million to construct a new headquarters for the Illawarra/South Coast Division.

## **STRATEGIC DIRECTIONS**

The State Emergency Service will continue to improve its capability to deal with floods, storms, and other incidents and emergencies.

This will be achieved through developing public communication and flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property.

State Emergency Service volunteers will continue to be trained in emergency operation and rescue procedures which are of world class standard. The volunteers are also provided with protective clothing and equipment that meet Occupational Health and Safety requirements. These factors are essential in providing the community with a response agency that will assist them during flood and storm operations.

## **2004-05 BUDGET**

### **Total Expenses**

The State Emergency Service's total expenses for 2004-05 are projected to be \$30.6 million.

Additional funding of \$0.1 million has been provided for Volunteer Unit Support – Critical Incident Stress programs. The program will assist all SES volunteers who may suffer or be exposed to situations where they could suffer stress as a result of their involvement with SES during emergency situations.

Information Management and Technology program will receive \$1.4 million as part of a \$5.9 million three year program to provide the SES with up to date information management and technology systems.

An amount of \$0.6 million has been allocated for paging transmission and maintenance expenses incurred by the SES. Paging, in conjunction with radios and mobile telephones, provides the communication link essential for volunteers to conduct operational activities.

### **Asset Acquisitions**

In 2004-05 the total capital acquisition program is estimated at \$3.7 million.

An amount of \$2.1 million will be allocated to install new radio systems in divisions as well as maintaining a repair pool for all radio across New South Wales.

An amount of \$1.3 million will be used to continue to purchase essential rescue equipment, including road rescue equipment, flood rescue boats, emergency lighting, vertical rescue equipment and rescue call out systems.

Volunteer units, division headquarters and state headquarters will receive \$0.2 million to purchase paging hardware and paging facilities to assist during emergency operations.

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,559	5,759	<b>5,900</b>
Other operating expenses	6,421	8,213	<b>7,539</b>
Maintenance	40	40	<b>41</b>
Depreciation and amortisation	136	264	<b>264</b>
Grants and subsidies	78,143	75,143	<b>76,000</b>
<b>Total Expenses</b>	<b>90,299</b>	<b>89,419</b>	<b>89,744</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	51	1	<b>52</b>
Investment income	154	200	<b>200</b>
Retained taxes, fees and fines	4,500	4,750	<b>4,500</b>
Other revenue	...	2	...
<b>Total Retained Revenue</b>	<b>4,705</b>	<b>4,953</b>	<b>4,752</b>
<b>NET COST OF SERVICES</b>	<b>85,594</b>	<b>84,466</b>	<b>84,992</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,171	5,371	<b>5,779</b>
Grants and subsidies	78,143	75,143	<b>76,000</b>
Other	6,681	8,473	<b>7,800</b>
<b>Total Payments</b>	<b>89,995</b>	<b>88,987</b>	<b>89,579</b>
<b>Receipts</b>			
Sale of goods and services	51	1	<b>52</b>
Interest	154	200	<b>200</b>
Other	5,006	5,073	<b>4,740</b>
<b>Total Receipts</b>	<b>5,211</b>	<b>5,274</b>	<b>4,992</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(84,784)</b>	<b>(83,713)</b>	<b>(84,587)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(340)	(340)	<b>(150)</b>
Other	...	(3,000)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(340)</b>	<b>(3,340)</b>	<b>(150)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	84,974	86,586	<b>84,225</b>
Capital appropriation	340	340	<b>150</b>
Cash reimbursements from the Consolidated Fund Entity	215	215	<b>221</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>85,529</b>	<b>87,141</b>	<b>84,596</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>405</b>	<b>88</b>	<b>(141)</b>
Opening Cash and Cash Equivalents	3,486	4,549	<b>4,637</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,891</b>	<b>4,637</b>	<b>4,496</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(85,594)	(84,466)	<b>(84,992)</b>
Non cash items added back	548	676	<b>691</b>
Change in operating assets and liabilities	262	77	<b>(286)</b>
<b>Net cash flow from operating activities</b>	<b>(84,784)</b>	<b>(83,713)</b>	<b>(84,587)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,891	4,637	<b>4,496</b>
Receivables	750	1,121	<b>1,121</b>
Other	53	14	<b>14</b>
<b>Total Current Assets</b>	<b>4,694</b>	<b>5,772</b>	<b>5,631</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,242	1,024	<b>910</b>
<b>Total Non Current Assets</b>	<b>1,242</b>	<b>1,024</b>	<b>910</b>
<b>Total Assets</b>	<b>5,936</b>	<b>6,796</b>	<b>6,541</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,841	2,299	<b>1,993</b>
Provisions	579	626	<b>646</b>
<b>Total Current Liabilities</b>	<b>2,420</b>	<b>2,925</b>	<b>2,639</b>
<b>Non Current Liabilities -</b>			
Provisions	...	121	<b>121</b>
<b>Total Non Current Liabilities</b>	...	<b>121</b>	<b>121</b>
<b>Total Liabilities</b>	<b>2,420</b>	<b>3,046</b>	<b>2,760</b>
<b>NET ASSETS</b>	<b>3,516</b>	<b>3,750</b>	<b>3,781</b>
<b>EQUITY</b>			
Accumulated funds	3,516	3,750	<b>3,781</b>
<b>TOTAL EQUITY</b>	<b>3,516</b>	<b>3,750</b>	<b>3,781</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To provide a framework for local government which facilitates high quality local government services for New South Wales citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Amendments to legislation and regulations	no.	6	10	12	<b>12</b>
Circulars and guidelines issued to councils	no.	80	54	50	<b>50</b>
Councils that attended education seminars	no.	90	90	90	<b>90</b>
Complaints processed	no.	1,030	1,050	1,050	<b>1,000</b>
Regulatory determinations made	no.	106	115	130	<b>130</b>
<u>Average Staffing:</u>	EFT	65	63	56	<b>60</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,235	5,344	<b>5,531</b>
Other operating expenses	2,071	3,663	<b>3,189</b>
Maintenance	40	40	<b>41</b>
Depreciation and amortisation	136	264	<b>264</b>
Grants and subsidies			
Local Government - current grants	643	643	...
<b>Total Expenses</b>	<b>8,125</b>	<b>9,954</b>	<b>9,025</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

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**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	51	1	<b>52</b>
Investment income	54	60	<b>60</b>
Other revenue	...	2	...
<b>Total Retained Revenue</b>	<b>105</b>	<b>63</b>	<b>112</b>
<b>NET COST OF SERVICES</b>	<b>8,020</b>	<b>9,891</b>	<b>8,913</b>

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<b>ASSET ACQUISITIONS</b>	<b>340</b>	<b>340</b>	<b>150</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.2 Rate Rebates for Pensioners**

**55.2.1 Rate Rebates for Pensioners**

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 50 per cent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Pensioner households assisted across the rating categories -					
General	thous	413.2	425.1	460.0	<b>500.0</b>
Water	thous	131.6	238.1	250.0	<b>290.0</b>
Sewerage	thous	121.9	159.6	190.0	<b>200.0</b>
 <u>Outputs:</u>					
Rebate claims processed	no.	426	400	420	<b>400</b>
<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>

—————2003-04—————		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	74	75	<b>76</b>
Grants and subsidies			
Pensioner rate rebates	77,500	74,500	<b>76,000</b>
<b>Total Expenses</b>	<b>77,574</b>	<b>74,575</b>	<b>76,076</b>
<b>NET COST OF SERVICES</b>	<b>77,574</b>	<b>74,575</b>	<b>76,076</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.3 Companion Animals**

**55.3.1 Companion Animals**

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Number of animals registered	thous	248	319	178	<b>213</b>
Education - visits	no.	4	8	9	<b>9</b>
- funded projects	no.	...	24	24	<b>5</b>
<u>Average Staffing:</u>	EFT	4	4	4	<b>4</b>

2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	250	340	<b>293</b>
Other operating expenses	4,350	4,550	<b>4,350</b>
<b>Total Expenses</b>	<b>4,600</b>	<b>4,890</b>	<b>4,643</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	100	140	<b>140</b>
Retained taxes, fees and fines	4,500	4,750	<b>4,500</b>
<b>Total Retained Revenue</b>	<b>4,600</b>	<b>4,890</b>	<b>4,640</b>
<b>NET COST OF SERVICES</b>	...	...	<b>3</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	321,857	327,748	<b>340,759</b>
Other operating expenses	42,255	47,810	<b>48,423</b>
Maintenance	13,798	12,722	<b>12,569</b>
Depreciation and amortisation	23,909	25,079	<b>28,061</b>
Borrowing costs	...	140	<b>305</b>
<b>Total Expenses</b>	<b>401,819</b>	<b>413,499</b>	<b>430,117</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,792	11,010	<b>7,947</b>
Investment income	1,500	2,300	<b>1,530</b>
Retained taxes, fees and fines	2,000	2,500	<b>2,000</b>
Other revenue	208	4,519	<b>212</b>
<b>Total Retained Revenue</b>	<b>11,500</b>	<b>20,329</b>	<b>11,689</b>
Gain/(loss) on disposal of non current assets	...	216	...
<b>NET COST OF SERVICES</b>	<b>390,319</b>	<b>392,954</b>	<b>418,428</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	321,857	327,748	<b>340,759</b>
Finance costs	...	140	<b>305</b>
Other	64,753	69,216	<b>69,108</b>
<b>Total Payments</b>	<b>386,610</b>	<b>397,104</b>	<b>410,172</b>
<b>Receipts</b>			
Sale of goods and services	10,447	12,365	<b>8,147</b>
Retained taxes	2,000	2,500	<b>2,000</b>
Interest	1,627	2,427	<b>1,530</b>
Other	9,408	13,719	<b>9,412</b>
<b>Total Receipts</b>	<b>23,482</b>	<b>31,011</b>	<b>21,089</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(363,128)</b>	<b>(366,093)</b>	<b>(389,083)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	689	...
Purchases of property, plant and equipment	(37,905)	(33,519)	<b>(43,250)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(37,905)</b>	<b>(32,830)</b>	<b>(43,250)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	5,310	<b>2,200</b>
Repayment of borrowings and advances	...	...	<b>(3,670)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>5,310</b>	<b>(1,470)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	386,193	386,978	<b>421,062</b>
Capital appropriation	13,996	13,996	<b>14,964</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>400,189</b>	<b>400,974</b>	<b>436,026</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(844)</b>	<b>7,361</b>	<b>2,223</b>
Opening Cash and Cash Equivalents	18,804	26,680	<b>34,041</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,960</b>	<b>34,041</b>	<b>36,264</b>

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**56 NEW SOUTH WALES FIRE BRIGADES**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(390,319)	(392,954)	<b>(418,428)</b>
Non cash items added back	23,909	25,079	<b>28,061</b>
Change in operating assets and liabilities	3,282	1,782	<b>1,284</b>
<b>Net cash flow from operating activities</b>	<b>(363,128)</b>	<b>(366,093)</b>	<b>(389,083)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,960	34,041	<b>36,264</b>
Receivables	4,133	9,229	<b>8,229</b>
Inventories	566	1,077	<b>1,077</b>
Other	1,033	1,022	<b>1,132</b>
<b>Total Current Assets</b>	<b>23,692</b>	<b>45,369</b>	<b>46,702</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	223,875	219,393	<b>214,116</b>
Plant and equipment	137,565	133,658	<b>154,124</b>
<b>Total Non Current Assets</b>	<b>361,440</b>	<b>353,051</b>	<b>368,240</b>
<b>Total Assets</b>	<b>385,132</b>	<b>398,420</b>	<b>414,942</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	12,614	17,731	<b>18,125</b>
Provisions	18,676	20,164	<b>20,164</b>
<b>Total Current Liabilities</b>	<b>31,290</b>	<b>37,895</b>	<b>38,289</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	5,310	<b>3,840</b>
Provisions	5,352	6,084	<b>6,084</b>
<b>Total Non Current Liabilities</b>	<b>5,352</b>	<b>11,394</b>	<b>9,924</b>
<b>Total Liabilities</b>	<b>36,642</b>	<b>49,289</b>	<b>48,213</b>
<b>NET ASSETS</b>	<b>348,490</b>	<b>349,131</b>	<b>366,729</b>
<b>EQUITY</b>			
Reserves	146,480	145,710	<b>145,410</b>
Accumulated funds	202,010	203,421	<b>221,319</b>
<b>TOTAL EQUITY</b>	<b>348,490</b>	<b>349,131</b>	<b>366,729</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

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**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life, property and environment in case of fire and release of hazardous materials, and to carry out rescue operations where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and firefighting appliances and equipment to enable prompt response to fire incidents.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	75	72	71	<b>71</b>
Structure of origin	%	96	95	95	<b>95</b>
 <u>Outputs</u> :					
Total attendance at incidents	no.	127,703	128,231	128,978	<b>129,494</b>
All calls attended within 10 minutes -					
Sydney	%	92	92	85	<b>85</b>
Newcastle	%	81	78	69	<b>69</b>
Wollongong	%	70	67	70	<b>70</b>
Rest of State	%	76	73	65	<b>65</b>
 <u>Average Staffing</u> :	 EFT	 3,723	 3,792	 3,907	 <b>3,925</b>

Note: The decline in reported response times reflects improved reporting of such measures since 2003-04.

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**56 NEW SOUTH WALES FIRE BRIGADES**

**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	306,689	311,916	<b>324,187</b>
Other operating expenses	36,043	40,090	<b>40,802</b>
Maintenance	13,335	12,340	<b>12,192</b>
Depreciation and amortisation	22,994	24,223	<b>27,090</b>
Borrowing costs			
Interest on T-Corp loans	...	133	<b>290</b>
<b>Total Expenses</b>	<b>379,061</b>	<b>388,702</b>	<b>404,561</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	286	325	<b>292</b>
Automatic fire alarm monitoring	4,960	4,656	<b>5,060</b>
Public education course fees	1,213	1,479	<b>1,237</b>
False alarm charges	954	4,007	<b>973</b>
Minor sales of goods and services	19	38	<b>19</b>
Investment income	1,431	2,194	<b>1,460</b>
Retained taxes, fees and fines	1,908	2,385	<b>1,908</b>
Other revenue	198	4,310	<b>202</b>
<b>Total Retained Revenue</b>	<b>10,969</b>	<b>19,394</b>	<b>11,151</b>
Gain/(loss) on disposal of non current assets	...	216	...
<b>NET COST OF SERVICES</b>	<b>368,092</b>	<b>369,092</b>	<b>393,410</b>
<b>ASSET ACQUISITIONS</b>	<b>36,010</b>	<b>31,843</b>	<b>41,088</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

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**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of firefighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of education and training programs and provision of training facilities and staff.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Mean time to control incidents -					
Building fires	mins	43	35	38	<b>38</b>
Non-fire rescue calls	mins	55	39	31	<b>27</b>
Hazardous material incidents	mins	43	35	36	<b>35</b>
 <u>Outputs:</u>					
Recruit firefighters trained	no.	140	140	227	<b>240</b>
Number of firefighters qualified for Senior Firefighter rank	no.	102	142	206	<b>238</b>
Number qualified for Station Officer rank and above	no.	62	61	118	<b>138</b>
Firefighters qualified as pumper/aerial appliance operators	no.	340	295	359	<b>315</b>
Breathing apparatus training/accreditation	no.	5,600	5,840	5,922	<b>5,922</b>
 <u>Average Staffing:</u>	 EFT	 100	 108	 111	 <b>111</b>

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**56 NEW SOUTH WALES FIRE BRIGADES**

**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.2 Fire Brigade Training and Development (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,612	9,388	<b>9,802</b>
Other operating expenses	3,407	3,719	<b>3,682</b>
Maintenance	313	254	<b>251</b>
Depreciation and amortisation	538	553	<b>625</b>
Borrowing costs			
Interest on T-Corp loans	...	4	<b>9</b>
<b>Total Expenses</b>	<b>11,870</b>	<b>13,918</b>	<b>14,369</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	7	7	<b>7</b>
Automatic fire alarm monitoring	115	107	<b>117</b>
Public education course fees	28	34	<b>29</b>
False alarm charges	22	92	<b>23</b>
Minor sales of goods and services	...	1	...
Investment income	33	50	<b>33</b>
Retained taxes, fees and fines	44	55	<b>44</b>
Other revenue	5	100	<b>5</b>
<b>Total Retained Revenue</b>	<b>254</b>	<b>446</b>	<b>258</b>
<b>NET COST OF SERVICES</b>	<b>11,616</b>	<b>13,472</b>	<b>14,111</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,137</b>	<b>1,006</b>	<b>1,297</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**56 NEW SOUTH WALES FIRE BRIGADES**

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**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Fires/100,000 population	no.	520	547	484	<b>474</b>
Incendiary/suspicious fires/100,000 population	no.	305	300	150	<b>132</b>
Malicious calls/100,000 population	no.	97	92	90	<b>94</b>
Building fires/100,000 population	no.	112	92	99	<b>99</b>
 <u>Outputs:</u>					
Number of building inspections completed	no.	1,600	1,422	1,628	<b>1,600</b>
Total time spent on inspection of premises (in officer hours)	no.	5,100	4,521	5,177	<b>5,088</b>
Total incidents investigated -	no.	494	472	402	<b>402</b>
Accidental	no.	168	161	150	<b>150</b>
Suspicious/deliberate	no.	242	236	181	<b>181</b>
Undetermined	no.	84	75	71	<b>71</b>
Number of automatic fire alarms connected to various types of premises (including third party service providers) in -					
Sydney	no.	8,500	7,221	8,838	<b>8,945</b>
Newcastle	no.	280	342	419	<b>423</b>
Wollongong	no.	160	168	199	<b>201</b>
<u>Average Staffing:</u>	EFT	66	68	66	<b>66</b>

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**56 NEW SOUTH WALES FIRE BRIGADES**

**56.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**56.1.3 Investigations, Research and Advisory Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,556	6,444	<b>6,770</b>
Other operating expenses	2,805	4,001	<b>3,939</b>
Maintenance	150	128	<b>126</b>
Depreciation and amortisation	377	303	<b>346</b>
Borrowing costs			
Interest on T-Corp loans	...	3	<b>6</b>
<b>Total Expenses</b>	<b>10,888</b>	<b>10,879</b>	<b>11,187</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	7	8	<b>7</b>
Automatic fire alarm monitoring	125	117	<b>127</b>
Public education course fees	31	37	<b>31</b>
False alarm charges	24	101	<b>24</b>
Minor sales of goods and services	1	1	<b>1</b>
Investment income	36	56	<b>37</b>
Retained taxes, fees and fines	48	60	<b>48</b>
Other revenue	5	109	<b>5</b>
<b>Total Retained Revenue</b>	<b>277</b>	<b>489</b>	<b>280</b>
<b>NET COST OF SERVICES</b>	<b>10,611</b>	<b>10,390</b>	<b>10,907</b>
<b>ASSET ACQUISITIONS</b>			
	<b>758</b>	<b>670</b>	<b>865</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**57 DEPARTMENT OF RURAL FIRE SERVICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,960	45,960	<b>51,497</b>
Other operating expenses	9,985	9,985	<b>11,220</b>
Depreciation and amortisation	1,990	2,090	<b>2,670</b>
Grants and subsidies	67,668	76,931	<b>77,934</b>
Other expenses	3,810	4,100	<b>6,880</b>
<b>Total Expenses</b>	<b>129,413</b>	<b>139,066</b>	<b>150,201</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	92,155	92,155	<b>98,887</b>
Grants and contributions	16,631	23,345	<b>17,845</b>
Other revenue	2,350	3,550	<b>3,505</b>
<b>Total Retained Revenue</b>	<b>111,136</b>	<b>119,050</b>	<b>120,237</b>
<b>NET COST OF SERVICES</b>	<b>18,277</b>	<b>20,016</b>	<b>29,964</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
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**57 DEPARTMENT OF RURAL FIRE SERVICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	44,097	44,196	<b>47,897</b>
Grants and subsidies	53,701	56,765	<b>57,342</b>
Other	32,344	47,801	<b>56,302</b>
<b>Total Payments</b>	<b>130,142</b>	<b>148,762</b>	<b>161,541</b>
<b>Receipts</b>			
Retained taxes	92,155	92,155	<b>98,887</b>
Other	24,081	41,240	<b>30,960</b>
<b>Total Receipts</b>	<b>116,236</b>	<b>133,395</b>	<b>129,847</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,906)</b>	<b>(15,367)</b>	<b>(31,694)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,120	5,020	<b>4,810</b>
Purchases of property, plant and equipment	(14,376)	(14,376)	<b>(7,980)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,256)</b>	<b>(9,356)</b>	<b>(3,170)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	18,632	20,098	<b>32,974</b>
Capital appropriation	311	311	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>18,943</b>	<b>20,409</b>	<b>32,974</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,219)</b>	<b>(4,314)</b>	<b>(1,890)</b>
Opening Cash and Cash Equivalents	17,267	25,534	<b>21,220</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>13,048</b>	<b>21,220</b>	<b>19,330</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,277)	(20,016)	<b>(29,964)</b>
Non cash items added back	1,990	2,090	<b>2,670</b>
Change in operating assets and liabilities	2,381	2,559	<b>(4,400)</b>
<b>Net cash flow from operating activities</b>	<b>(13,906)</b>	<b>(15,367)</b>	<b>(31,694)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	13,048	21,220	<b>19,330</b>
Receivables	2,232	6,379	<b>2,519</b>
Other	100	237	<b>237</b>
<b>Total Current Assets</b>	<b>15,380</b>	<b>27,836</b>	<b>22,086</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	14,510	13,634	<b>14,134</b>
<b>Total Non Current Assets</b>	<b>14,510</b>	<b>13,634</b>	<b>14,134</b>
<b>Total Assets</b>	<b>29,890</b>	<b>41,470</b>	<b>36,220</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,013	14,903	<b>4,043</b>
Provisions	3,736	4,890	<b>5,590</b>
<b>Total Current Liabilities</b>	<b>7,749</b>	<b>19,793</b>	<b>9,633</b>
<b>Non Current Liabilities -</b>			
Provisions	5,949	6,899	<b>8,799</b>
<b>Total Non Current Liabilities</b>	<b>5,949</b>	<b>6,899</b>	<b>8,799</b>
<b>Total Liabilities</b>	<b>13,698</b>	<b>26,692</b>	<b>18,432</b>
<b>NET ASSETS</b>	<b>16,192</b>	<b>14,778</b>	<b>17,788</b>
<b>EQUITY</b>			
Accumulated funds	16,192	14,778	<b>17,788</b>
<b>TOTAL EQUITY</b>	<b>16,192</b>	<b>14,778</b>	<b>17,788</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

**57.1 Funding and Administration of Rural Firefighting Services**

**57.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 13 percent, councils contribute 13.3 per cent and insurance companies contribute 73.7 per cent.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>									
<u>Outputs:</u>														
Provision and maintenance of new and second hand tankers	\$m	26.5	27.4	25.5	<b>25.5</b>									
Subsidies to local government for brigade stations	\$m	2.2	3.8	3.6	<b>3.2</b>									
Provision of maintenance grants to local government	\$m	18.2	11.3	11.4	<b>13.1</b>									
District equipment and operating costs - other	\$m	25.7	28.5	30.2	<b>32.4</b>									
District management costs	\$m	18.3	22.2	32.2	<b>33.0</b>									
<u>Average Staffing:</u>	EFT	463	495	578	<b>605</b>									
<table border="0" style="margin-left: auto;"> <tr> <td colspan="2" style="text-align: center;">—————2003-04—————</td> <td style="text-align: center;"><b>2004-05</b></td> </tr> <tr> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> <td style="text-align: center;"><b>Budget</b></td> </tr> <tr> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;"><b>\$000</b></td> </tr> </table>						—————2003-04—————		<b>2004-05</b>	Budget	Revised	<b>Budget</b>	\$000	\$000	<b>\$000</b>
—————2003-04—————		<b>2004-05</b>												
Budget	Revised	<b>Budget</b>												
\$000	\$000	<b>\$000</b>												

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	43,250	43,217	<b>48,019</b>
Other operating expenses	7,352	7,415	<b>7,841</b>
Depreciation and amortisation	1,990	2,090	<b>2,670</b>
Grants and subsidies			
Firefighting equipment - capital grants	48,465	43,615	<b>37,708</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

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**57.1 Funding and Administration of Rural Firefighting Services**

**57.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Payments to Regional Fire Associations	800	700	<b>800</b>
Costs associated with bushfire fighting activities - payments to Local Councils	13,167	19,466	<b>19,792</b>
Disaster welfare relief	4,286	11,000	<b>6,434</b>
Other expenses			
Aerial support	1,000	1,000	<b>1,600</b>
Insurance costs - firefighting	810	1,100	<b>1,080</b>
Workers compensation - Bushfire Fund	2,000	2,000	<b>4,200</b>
<b>Total Expenses</b>	<b>123,120</b>	<b>131,603</b>	<b>130,144</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	92,155	92,155	<b>98,887</b>
Grants and contributions	16,631	23,345	<b>17,845</b>
Other revenue	1,400	2,600	<b>2,555</b>
<b>Total Retained Revenue</b>	<b>110,186</b>	<b>118,100</b>	<b>119,287</b>
<b>NET COST OF SERVICES</b>	<b>12,934</b>	<b>13,503</b>	<b>10,857</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>14,065</b>	<b>14,065</b>	<b>7,980</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

**57.2 Support of Rural Firefighting Services**

**57.2.1 Training of Volunteer Bushfire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Certified bushfire instructors (at 30 June)	no.	1,460	1,579	1,700	<b>2,600</b>
Bushfire assessors (at 30 June)	no.	320	432	500	<b>800</b>
Hours of training, regional and State	thous	30	30	30	<b>36</b>
Hours of training, local district/brigade level	thous	370	370	370	<b>370</b>
<u>Average Staffing:</u>	EFT	8	8	8	<b>10</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

519	518	<b>752</b>
690	678	<b>1,049</b>

**Total Expenses**

<b>1,209</b>	<b>1,196</b>	<b>1,801</b>
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**NET COST OF SERVICES**

<b>1,209</b>	<b>1,196</b>	<b>1,801</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

**57.2 Support of Rural Firefighting Services**

**57.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
BushFire Bulletin circulation	no.	36,000	36,000	36,000	<b>36,000</b>
Public skills displays and competitions for bushfire fighters	no.	20	20	20	<b>25</b>
Community fireguard courses	no.	10	10	10	<b>20</b>
Number of Rural Education Programs delivered	no.	8	10	10	<b>10</b>
Number of School Education Programs delivered	no.	4	4	4	<b>4</b>
<u>Average Staffing:</u>	EFT	6	7	8	<b>8</b>

2003-04		<b>2004-05</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

**Total Expenses**

**NET COST OF SERVICES**

597	595	<b>606</b>
1,160	1,146	<b>1,170</b>
<b>1,757</b>	<b>1,741</b>	<b>1,776</b>
<b>1,757</b>	<b>1,741</b>	<b>1,776</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

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**57.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**57.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales. Conduct risk assessments and planning for the protection of critical infrastructure and manage the Natural Disaster Mitigation Program.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues. Conduct of risk assessments and planning for the protection of critical infrastructure and the management of the Natural Disaster Mitigation Program.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Training	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	7	7
Planning and Operations	4	4
Policy advice and co-ordination	6	6
Critical Infrastructure Protection Planning	2	4
Natural Disaster Mitigation Program Management	2	4
	<hr/> 22	<hr/> 26

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF RURAL FIRE SERVICE**

**57.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**57.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,594	1,630	<b>2,120</b>
Other operating expenses	783	746	<b>1,160</b>
Grants and subsidies			
Grants to volunteer rescue units	950	950	<b>1,300</b>
Natural Disaster Mitigation Program	...	1,200	<b>11,900</b>
<b>Total Expenses</b>	<b>3,327</b>	<b>4,526</b>	<b>16,480</b>
Less:			
<b>Retained Revenue -</b>			
Other revenue	950	950	<b>950</b>
<b>Total Retained Revenue</b>	<b>950</b>	<b>950</b>	<b>950</b>
<b>NET COST OF SERVICES</b>	<b>2,377</b>	<b>3,576</b>	<b>15,530</b>
<b>ASSET ACQUISITIONS</b>	<b>311</b>	<b>311</b>	...

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 STATE EMERGENCY SERVICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,502	7,803	<b>8,037</b>
Other operating expenses	8,526	8,396	<b>10,682</b>
Maintenance	76	25	<b>78</b>
Depreciation and amortisation	2,600	2,600	<b>2,520</b>
Grants and subsidies	9,756	9,627	<b>9,256</b>
<b>Total Expenses</b>	<b>28,460</b>	<b>28,451</b>	<b>30,573</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	26	26	<b>27</b>
Investment income	79	79	<b>81</b>
Grants and contributions	5,481	5,481	<b>5,481</b>
Other revenue	70	...	...
<b>Total Retained Revenue</b>	<b>5,656</b>	<b>5,586</b>	<b>5,589</b>
Gain/(loss) on disposal of non current assets	...	70	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>22,804</b>	<b>22,795</b>	<b>24,913</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 STATE EMERGENCY SERVICE**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,952	7,397	<b>7,470</b>
Grants and subsidies	9,756	9,627	<b>9,256</b>
Other	10,112	10,446	<b>12,070</b>
<b>Total Payments</b>	<b>26,820</b>	<b>27,470</b>	<b>28,796</b>
<b>Receipts</b>			
Sale of goods and services	26	26	<b>27</b>
Interest	79	79	<b>81</b>
Other	7,061	7,506	<b>6,791</b>
<b>Total Receipts</b>	<b>7,166</b>	<b>7,611</b>	<b>6,899</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,654)</b>	<b>(19,859)</b>	<b>(21,897)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	70	<b>71</b>
Purchases of property, plant and equipment	(4,280)	(4,552)	<b>(3,678)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,280)</b>	<b>(4,482)</b>	<b>(3,607)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	19,419	19,419	<b>21,574</b>
Capital appropriation	4,280	4,552	<b>3,678</b>
Cash reimbursements from the Consolidated Fund Entity	231	366	<b>251</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>23,930</b>	<b>24,337</b>	<b>25,503</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4)</b>	<b>(4)</b>	<b>(1)</b>
Opening Cash and Cash Equivalents	65	93	<b>89</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>61</b>	<b>89</b>	<b>88</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(22,804)	(22,795)	<b>(24,913)</b>
Non cash items added back	3,150	3,006	<b>3,087</b>
Change in operating assets and liabilities	...	(70)	<b>(71)</b>
<b>Net cash flow from operating activities</b>	<b>(19,654)</b>	<b>(19,859)</b>	<b>(21,897)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 STATE EMERGENCY SERVICE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	61	89	<b>88</b>
Receivables	318	696	<b>696</b>
Inventories	3,251	2,912	<b>2,912</b>
Other	130	128	<b>128</b>
<b>Total Current Assets</b>	<b>3,760</b>	<b>3,825</b>	<b>3,824</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,628	6,993	<b>6,844</b>
Plant and equipment	15,387	14,601	<b>15,908</b>
<b>Total Non Current Assets</b>	<b>21,015</b>	<b>21,594</b>	<b>22,752</b>
<b>Total Assets</b>	<b>24,775</b>	<b>25,419</b>	<b>26,576</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	290	471	<b>471</b>
Provisions	585	732	<b>732</b>
<b>Total Current Liabilities</b>	<b>875</b>	<b>1,203</b>	<b>1,203</b>
<b>Total Liabilities</b>	<b>875</b>	<b>1,203</b>	<b>1,203</b>
<b>NET ASSETS</b>	<b>23,900</b>	<b>24,216</b>	<b>25,373</b>
<b>EQUITY</b>			
Reserves	870	870	<b>870</b>
Accumulated funds	23,030	23,346	<b>24,503</b>
<b>TOTAL EQUITY</b>	<b>23,900</b>	<b>24,216</b>	<b>25,373</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 STATE EMERGENCY SERVICE**

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**58.1 Provision of Emergency Services**

**58.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Number of volunteers trained -					
Disaster rescue	no.	400	400	400	<b>400</b>
Flood boat rescue	no.	350	350	340	<b>350</b>
First aid	no.	1,700	1,850	1,800	<b>1,820</b>
Vertical rescue	no.	100	100	80	<b>90</b>
Flood plans completed or reviewed	no.	16	25	18	<b>20</b>
Flood plans tested	no.	15	15	8	<b>10</b>
River action guides completed	no.	24	30	13	<b>10</b>
Flood intelligence cards completed	no.	20	25	11	<b>11</b>
Operational training sessions conducted	no.	10	n.a.	15	<b>10</b>
Field radio communications systems installed	no.	4	4	4	<b>4</b>
Protective clothing supplied	thous	30	30	30	<b>30</b>
Flood boats provided	no.	15	12	17	<b>16</b>
General rescue equipment provided	no.	1,200	1,000	1,900	<b>1,500</b>
Radio stations receiving community service announcements	no.	140	140	150	<b>150</b>
Public awareness workshops conducted	no.	12	8	12	<b>12</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	28	n.a.	12	<b>15</b>
Responses to support for communities, bushfires and other agencies	thous	7	n.a.	4	<b>6</b>
<u>Average Staffing:</u>	EFT	85	87	87	<b>87</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 STATE EMERGENCY SERVICE**

**58.1 Provision of Emergency Services**

**58.1.1 Provision of Emergency Services (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,502	7,803	<b>8,037</b>
Other operating expenses	8,526	8,396	<b>10,682</b>
Maintenance	76	25	<b>78</b>
Depreciation and amortisation	2,600	2,600	<b>2,520</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	2,500	2,500	<b>2,000</b>
Grants to volunteer rescue units	975	846	<b>975</b>
Volunteer rescue units - capital grants	1,281	1,281	<b>1,281</b>
Disaster welfare relief	5,000	5,000	<b>5,000</b>
<b>Total Expenses</b>	<b>28,460</b>	<b>28,451</b>	<b>30,573</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	26	26	<b>27</b>
Investment income	79	79	<b>81</b>
Grants and contributions	5,481	5,481	<b>5,481</b>
Other revenue	70	...	...
<b>Total Retained Revenue</b>	<b>5,656</b>	<b>5,586</b>	<b>5,589</b>
Gain/(loss) on disposal of non current assets	...	70	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>22,804</b>	<b>22,795</b>	<b>24,913</b>
<b>ASSET ACQUISITIONS</b>			
	<b>4,280</b>	<b>4,552</b>	<b>3,678</b>

**SPECIAL MINISTER OF STATE  
MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND  
MINISTER FOR THE CENTRAL COAST**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Commerce</b>			
Total Expenses .....	264.8	282.6	6.8
Asset Acquisitions .....	22.2	23.8	7.3
<b>Office of Government Business</b>			
Total Expenses .....	313.4	319.3	1.9
Asset Acquisitions .....	15.9	14.4	-9.2
<b>Office of Government Procurement</b>			
Total Expenses .....	130.2	186.0	42.9
Asset Acquisitions .....	210.3	224.1	6.6
<b>Superannuation Administration Corporation</b>			
Total Expenses .....	47.7	47.5	-0.3
Asset Acquisitions .....	4.0	3.0	-25.0
<b>Motor Accidents Authority</b>			
Total Expenses .....	32.6	33.5	2.7
Asset Acquisitions .....	0.1	0.1	-10.5
<b>Rental Bond Board</b>			
Total Expenses .....	31.0	30.3	-2.4
Asset Acquisitions .....	...	...	...
<b>WorkCover Authority</b>			
Total Expenses .....	241.6	238.2	-1.4
Asset Acquisitions .....	18.4	16.0	-13.0
<b>Workers' Compensation (Dust Diseases) Board</b>			
Total Expenses .....	74.4	76.9	3.4
Asset Acquisitions .....	0.4	0.4	4.0

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Building and Construction Industry Long Service Payments Corporation</b>			
Total Expenses .....	80.2	73.4	-8.5
Asset Acquisitions .....	1.5	1.7	11.1
<b>Total, Special Minister of State, Minister for Commerce, Minister for Industrial Relations and Minister for the Central Coast</b>			
Total Expenses .....	<b>1,215.9</b>	<b>1,287.7</b>	<b>5.9</b>
Asset Acquisitions .....	<b>272.8</b>	<b>283.5</b>	<b>3.9</b>

## DEPARTMENT OF COMMERCE

The purpose of Department of Commerce is to support a climate that makes doing business in New South Wales simple, accessible and fair for employees, consumers and industry as well as providing services to NSW Government agencies in their procurement and asset management activities. The Department comprises the Office of Fair Trading, Office of Industrial Relations, Office of Information and Communications Technology, the Office of Government Procurement and the Office of Government Business.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department of Commerce was formed in 2003 after a restructure of certain Government agencies. The 2003-04 financial year was the first full year in which the Department operated. Total expenses in 2003-04 are estimated at \$269.9 million. A major focus of activities in 2003-04 was the establishment of the new Department.

Commerce has embarked upon a program to review its business initiatives. The program involves reviewing all business units, prioritising the services that Commerce should provide, and in what form, and identifying how Commerce should structure and manage service provision.

The Government has allocated \$91.8 million over five years for the Long Term Radio Strategy to the Department of Commerce (\$74.8 million) and NSW Police (\$17 million). Commerce will, in turn, re-allocate funding related to individual agency projects as works proceed. The Strategy involves a number of projects to extend the useful life of the Government's existing radio networks. Funding was made available in 2003-04 to commence the first stage of works to secure Government communications - the digitisation and encryption of the NSW Police network. Funding has been provided for the ongoing costs of these works in the 2004-05 Budget. Other projects forming part of the Strategy include improving the resilience of the current networks to ensure suitable back-up and communications links in the event that existing agency Network Operations Control Centres are compromised and the cooperative development of data wireless applications and carrier voice services.

## **STRATEGIC DIRECTIONS**

### **Office of Fair Trading**

The Office of Fair Trading (OFT) safeguards consumer rights and advises businesses and traders on fair and ethical practice. It will develop and maintain a policy framework that provides appropriate safeguards for consumers while minimising restrictions on business and traders. OFT encourages compliance with regulatory requirements through information and education for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing, registration and certification.

### **Office of Industrial Relations**

The Office of Industrial Relations (OIR) works to build fair and productive workplaces under NSW industrial relations legislation. It contributes to the development of a fair and responsive regulatory industrial relations framework, provides accessible information for employees and employers and provides advice to government on the operation of the NSW industrial relations system. OIR also undertakes an effective compliance program, under which its inspectors undertake a statewide targeted inspection program of workplaces, focussed on industries of strategic importance to the State's economy and known areas of low compliance. Where necessary, OIR takes action through the courts, either to protect minimum employment standards, or to ensure the effective operation of the NSW industrial relations system.

## **Office of Information and Communications Technology**

The Office (OICT) is the lead NSW Government agency for information and communications technology (ICT) issues. Its role is to provide leadership in ICT and develop standards, technical architecture and strategic directions for government. Activities include developing public sector-wide best practice and standards; facilitating agency participation in the development of sector-wide initiatives; providing strategic advice on IT issues; and knowledge sharing to assist agencies meet government needs. OICT will continue to manage large IT infrastructure facilities such as the Government Radio Network.

## **Offices of Government Business and Government Procurement**

This area covers risk management for government to ensure the effective utilisation of resources and reduce government's risk exposure across its total procurement activities. Services include advice to NSW Treasury in its new policy role for procurement and asset management, and to support agencies on procurement, total asset management, the management of government-wide contracts and providing maintenance services for key heritage buildings. These activities are carried out by both the Office of Government Business and Office of Government Procurement.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are \$282.6 million, slightly more than in 2003-04 as the full year impact of forming the department takes effect. The main applications of this funding are outlined below.

### **Office of Fair Trading, including Consumer, Trader and Tenancy Tribunal**

Total expenses for 2004-05 are estimated to be \$148.5 million, compared to \$158.3 million in 2003-04. The decrease in expenses is mainly due to the reduction of staff through a redundancy program leading to a \$2.2 million reduction and a saving of \$8.3 million in the grant paid to the Fair Trading Administration Corporation. These savings are partly offset by an increase in other operating expenses. The grant is provided to meet the deficit associated with the previous Statutory Insurance Scheme for residential building works that closed on 30 April 1997. Future liabilities of the scheme are expected to decline.

The main applications of the Office of Fair Trading's funding in 2004-05 will be:

- ◆ managing consumer/trader enquiries and informal consumer complaints;
- ◆ maintaining the Register of Encumbered Vehicles and custody of rental bonds;
- ◆ licensing real estate agents, valuers, conveyancers and private employment agents, and registering business names;
- ◆ operating the Home Building Service and the Consumer, Trader and Tenancy Tribunal; and
- ◆ policy and regulatory review, and funding of community based programs.

### **Office of Industrial Relations**

Total expenses for 2004-05 are estimated to be \$19.2 million, compared to \$22.3 million in 2003-04. The decrease in expenses is mainly due to a reduction in grants paid and a reduction in voluntary redundancy expenses of \$0.7 million.

The main applications of the funding of the Office of Industrial Relations in 2004-05 will be:

- ◆ increased delivery to NSW workplaces, particularly through electronic and online services, of accurate and relevant information concerning NSW industrial relations laws and minimum employment conditions;
- ◆ continued expansion of statewide, targeted workplace compliance activities. This includes education of employers and employees, workplace inspections and, where necessary, prosecution action; and
- ◆ timely delivery of policy advice and analysis to government on issues affecting NSW workplaces.

### **Office of Information and Communications Technology**

Total expenses for 2004-05 are estimated to be \$90.2 million, compared to \$64.4 million in 2003-04. The increase in expenses is mainly due to an increase in the Online Business Licensing project to \$28 million, compared to \$11.2 million in 2003-04, and \$14.9 million funding for the Long Term Radio Strategy to secure and extend the useful life of the Government's existing radio networks.

Other programs for 2004-05 include whole-of-government projects of \$7.7 million and \$5.2 million respectively for the Human Services Better Service Delivery project and the Corporate Services Reform Strategy project. The Government Radio Network will receive an allocation of \$12.7 million, which is in addition to agency contributions for its operation. The Office will continue management of the Electronic Service Delivery program, with an allocation of \$2 million.

### **Policy Development and Risk Management Services**

Total expenses for 2004-05 are estimated to be \$24.9 million, compared to \$24.8 million in 2003-04. The main applications of this funding in 2004-05 will be maintaining significant government buildings, providing procurement and asset management policy advice and support to the NSW Treasury and risk management services to agencies. Funding is also provided for stone work and heritage maintenance projects and whole-of-government procurement and information services.

### **Asset Acquisitions**

The 2004-05 asset acquisitions program is \$23.8 million. This includes funding of \$12.6 million for the Long Term Radio Strategy. Other major projects include \$4 million to improve coverage and the mobile data network for the Government Radio Network, and \$3.6 million to amalgamate the Office of Fair Trading Call Centres into a single integrated, multi-channel contact centre.

## **OFFICE OF GOVERNMENT BUSINESS**

The former Department of Public Works and Services was restructured in 2003 to improve accessibility for clients, customers and the community and to provide real value to the Government. The restructure and the formation of the Department of Commerce created two separate entities providing commercial services for Government agencies. One of these is the Office of Government Business, which offers contestable services on a fee-for-service basis for clients across New South Wales.

The Office provides four types of services: property services, projects and regional services, the Government Architect's Office including architectural and design services, and a range of business services. Regional offices provide all clients, irrespective of location, with the opportunity to access quality services that meet their asset management and other procurement needs.

Inclusion of the Central Corporate Services Unit, which provides corporate services to other government agencies, in the Office of Government Business better reflects the Unit's commercial focus.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The major client base of the Office of Government Business is the NSW public sector. Changes in government policies and directions therefore have a direct impact on the Office's financial performance. Savings in government spending, agency restructures, new policy initiatives, and redirection of funding to specific portfolios may open up or restrict markets, with a resultant impact on performance.

Commerce will continue integrating corporate areas of the former Departments of Fair Trading, Industrial Relations, and Public Works and Services into the new Strategic Management and Corporate Support Directorate. The integration will establish a competitive internal service provider using the best available solution to support clients.

The integration will reduce costs by removing duplication and respond to Commerce's budget commitments, in line with sector-wide targets. It will also continually improve the cost and quality of corporate service delivery, in line with the Council on the Cost and Quality of Government review recommendations and implement the service-wide reform agenda for shared corporate services.

## **STRATEGIC DIRECTIONS**

The review of business initiatives is the most important issue facing Commerce and the Office of Government Business. Commerce has embarked on a program to enhance efficiencies through process rationalisation, cost reductions and improved customer service. The intent is to improve and rationalise service delivery, add value to government and provide better outcomes for clients. This will be done by improving capital and non-capital procurement, minimising risk and ensuring better management of government assets.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are budgeted to be \$319.3 million. Excluding Shared Corporate Services costs relating to Office of Fair Trading, Office of Industrial Relations and Office of Information and Communications Technology, total expenses for 2004-05 are 1.7 percent lower than 2003-04 expenses. The reduction primarily reflects a containment of business overheads and costs savings resulting from the restructure of corporate services.

### **Asset Acquisitions**

Total expenditure for 2004-05 is budgeted at \$14.4 million, a reduction of \$1.5 million compared to \$15.9 million for 2003-04.

## **OFFICE OF GOVERNMENT PROCUREMENT**

The former Department of Public Works and Services was restructured in 2003 to improve accessibility for clients, customers and the community and to provide real value to the Government. In this restructure, the procurement and asset management policy functions were transferred to NSW Treasury. The restructure and the formation of the Department of Commerce created two separate entities providing services for government agencies. One of these is the Office of Government Procurement, which supports a number of procurement functions and services that are mandated across the NSW Public Sector. The Office's main objectives are to reduce the cost of conducting government business by simplifying processes and enhancing accessibility for suppliers and government buyers, and to support NSW Treasury in its procurement and asset management policy role.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As with other parts of the Department of Commerce, the integration of the corporate areas of Commerce Offices will improve the cost and quality of corporate service delivery in line with Council on the Cost and Quality of Government review recommendations and implement the service-wide reform agenda for shared corporate services.

A business unit of the Office of Government Procurement, StateFleet, manages the NSW Government leased motor vehicle fleet. Previous lease arrangements operated under three tranches financed by the private sector. A new leasing arrangement commenced in 2003-04. Under tranche four, StateFleet purchases replacement vehicles with finance provided by NSW Treasury Corporation. StateFleet then leases the vehicles to other government agencies and is responsible for profits/losses upon their disposal.

Cabinet has recently approved a procurement reform program which places the Office of Government Procurement (OGP) in a support role to NSW Treasury in its procurement and asset management policy functions. This will result in a Service Level Agreement outlining OGP services to Treasury and the level of funding to be provided by Treasury in 2004-05.

## **STRATEGIC DIRECTIONS**

As with the Department of Commerce and the Office of Government Business, the review of business initiatives is the most important issue facing the Office of Government Procurement. The intent of the review is to improve and rationalise service delivery, add value to government and provide improved customer service and better outcomes for clients. A number of initiatives have already taken place or are underway, including a restructure of the businesses forming the Office of Government Procurement and the business relationship with NSW Treasury.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are budgeted to be \$186 million, an increase of 34 percent over 2003-04 projected expenditure. The large increase is due to the new arrangements applying to the NSW Government motor vehicle fleet, which were introduced in 2003-04. The increase is due to the inclusion of lease costs for the new tranche four of the Government leased motor vehicle facility for the full year, whereas 2003-04 was a partial year.

### **Asset Acquisitions**

Total expenditure for 2004-05 is budgeted at \$224.1 million, compared to \$210.3 million during 2003-04. The program includes the purchase of motor vehicles (\$219.4 million) under the new Government Motor Vehicle Leasing Arrangement. Under the new arrangement, the motor vehicles are owned by StateFleet and finance is provided by NSW Treasury Corporation.

## **SUPERANNUATION ADMINISTRATION CORPORATION** *(TRADING AS PILLAR ADMINISTRATION)*

The former Superannuation Administration Authority became a statutory State Owned Corporation, the Superannuation Administration Corporation, on 26 July 1999. In November 2001, the Corporation's trading name became Pillar Administration (Pillar).

The business of the corporation as prescribed in the *Superannuation Administration Authority Corporatisation Act 1999* is the provision of superannuation scheme administration services and related services in both the public and private sectors. Pillar's clients in the public sector include the trustees of the First State Superannuation Fund, the Pooled Superannuation Fund, and the Parliamentary Contributory Superannuation Fund. The services provided include collecting contributions and paying benefits, maintaining member records, inquiry services, accounting, and finance and statutory reporting.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As a State Owned Corporation, Pillar operates on a fully commercial basis. The major corporate objectives in recent years have been:

- ◆ quality of service and compliance for existing clients;
- ◆ system development;
- ◆ market competitiveness and business expansion;
- ◆ profitability; and
- ◆ completing the relocation to Wollongong.

The relocation to Wollongong was a government funded initiative. There are currently 360 positions located in the Coniston building and in adjoining leased premises. Further staff will be located in Wollongong in accordance with business needs.

Pillar has been successful in tendering for additional business, continues to market its services and expects further success in winning new business. Business expansion will enable it to improve returns from past expenditure on systems development and to spread the costs of general overheads.

## **STRATEGIC DIRECTIONS**

### **2004-05 BUDGET**

As a statutory State Owned Corporation, Pillar is subject to the commercial monitoring regime that specifies accountability and reporting requirements of the New South Wales Government as shareholder.

The 2004-05 Statement of Corporate Intent will focus on:

- ◆ maintaining existing clients;
- ◆ quality of service and compliance;
- ◆ system enhancements in line with statutory and market needs;
- ◆ profitability; and
- ◆ business expansion, particularly in the private sector.

## **Total Expenses**

Estimated operating expenses for 2004-05 are forecast at \$47.5 million, a slight decrease from 2003-04.

## **Asset Acquisitions**

Asset acquisitions are forecast at \$3 million for system enhancements to meet statutory and market needs.

## **MOTOR ACCIDENTS AUTHORITY**

The Motor Accidents Authority of NSW (MAA) is a statutory corporation established under the *Motor Accidents Compensation Act 1999*.

The MAA monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as the “Green Slip”) to the public in New South Wales. The MAA services the community by undertaking the following tasks:

- ◆ review and monitor premiums, handle claims enquiries and complaints, manage the Nominal Defendant Scheme, collect and analyse statistics, monitor solvency and the financial performance of insurers;
- ◆ educate and advise key groups, identify special needs, support and fund awareness and prevention, injury management and research projects;
- ◆ develop and implement public education in relation to the Green Slip and road safety initiatives;
- ◆ monitor and review legislation and legal developments as well as develop and coordinate policy; and
- ◆ operate medical and claim assessment services for claimants.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The MAA has been delivering cost-effective programs without any significant change in the cost of delivery. The average CTP insurance premium has been kept under control through appropriate legislative reforms and a close scrutiny of premium filings.

## **STRATEGIC DIRECTIONS**

The Authority aims to administer the programs in an effective, efficient and economical manner, whilst ensuring compliance with all relevant statutory requirements.

The MAA aims to keep Green Slips affordable, lower the level of litigation in resolving claims and improve the timeliness and effectiveness of medical treatment to injured persons through:

- ◆ regulating the CTP scheme and its participants;
- ◆ providing education and information to stakeholders and service providers;
- ◆ operating medical and claims assessment services; and
- ◆ supporting injury prevention and improved management of claimants' injuries.

The MAA has been administering the HIH Nominal Defendant claim payments and related matters on behalf of the NSW Treasury.

## **2004-05 BUDGET**

### **Total Expenses**

The MAA's total expenses in 2004-2005 are estimated to be \$33.5 million. The MAA's operational expenses are estimated at \$23.1 million and Injury Management/Road Safety projects funding at \$11.2 million. Most of MAA's income is derived from a levy (2.5 percent in 2004-05) on gross CTP insurance premiums collected by licensed insurers.

### **Asset Acquisitions**

MAA's acquisition program relates solely to office related equipment such as computers and office machines and is budgeted at \$85,000 for the financial year.

## **RENTAL BOND BOARD**

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Commissioner of the Office of Fair Trading.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Office of Fair Trading, part of the Department of Commerce, undertakes the administrative functions of the Board on a user pays basis. The Board is a self-funding body, and derives its income mainly from net earnings on rental bond deposits.

The Board estimates that it will administer \$585 million of rental bond deposits on behalf of landlords in 2004-05. These administered funds do not form part of the assets reported within the balance sheet of the Board.

### 2004-05 BUDGET

#### Total Expenses

Total expenses are estimated at \$30.3 million in 2004-05 (\$30.6 million in 2003-04). The Board estimates that it will earn \$32.8 million in revenue to support its activities. The Board's expenses include provision for:

- ◆ \$12.3 million to administer the rental bond scheme;
- ◆ \$7.1 million in grants supporting 50 percent of the costs of the residential tenancy functions of the Consumer, Trader and Tenancy Tribunal. The Consumer, Trader and Tenancy Tribunal has power to determine matters in relation to the termination of tenancy agreements, payment of rental bonds on termination of tenancies, breaches relating to terms of tenancy agreements and payment of compensation;
- ◆ \$4.3 million in grants including support of 50 percent of the costs of the Tenancy Advice and Advocacy Program. This program provides advice, information and advocacy services to public and private tenants and, where appropriate, people seeking to become tenants. The services are provided in accordance with the *Landlord and Tenant (Rental Bonds) Act 1977*;
- ◆ \$5.6 million to meet the operating costs of providing information, education and mediation services within the framework of the *Retirement Villages Act 1989* to tenants, village residents, landlords, their agents and village managements; and
- ◆ \$1.2 million to meet operating costs of strata schemes and mediation services.

## **WORKCOVER AUTHORITY**

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of the return to work of persons injured at work; and
- ◆ regulates the operation of workers' compensation insurance arrangements.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

To meet the Authority's key corporate objectives, expenditure in recent years reflects ongoing activities in the review and reform of workers' compensation and occupational health and safety legislation.

The revised 2003-04 Budget and 2004-05 Budget data mainly reflects continued funding of reform measures in occupational health and safety requirements and the design of the WorkCover Scheme.

## **STRATEGIC DIRECTIONS**

The reforms to workers' compensation are continuing to improve the financial position of the Workers' Compensation Scheme. An independent actuarial report on the Workers' Compensation Scheme showed the accumulated deficit at \$2.93 billion at 31 December 2003. The actuaries also estimated that the deficit would have been \$1.8 billion higher without the reforms to date.

A series of reform initiatives for the Workers' Compensation Scheme is to continue. There will be a focus on improving the viability of the Workers' Compensation Scheme through initiatives that will improve insurer performance, achieve better return-to-work rates and speed up dispute resolution. The initiative will also be taken to achieve closer engagement with the community by bringing together all stakeholders to improve awareness among employers and workers of their workplace safety responsibilities.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for 2004-05 are estimated at \$238.2 million, including:

- ◆ \$60.8 million for the safety inspectorate and the prevention of injuries and diseases at workplaces;
- ◆ \$28.7 million for the resolution of workers' compensation disputes including funding of the Workers' Compensation Commission;
- ◆ \$29.6 million to meet the cost of workers' compensation related claims made in respect of uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities; and
- ◆ \$32.9 million for regulation of the Workers' Compensation Scheme including the support of employers and employees with injury management.

### **Asset Acquisitions**

The capital program of \$16 million in 2004-05 provides for:

- ◆ \$6.3 million for a range of software applications necessary to deliver the business of WorkCover, meet the requirements of WorkCover Scheme reform and related occupational health and safety legislative changes. The information management and technology strategic plan supports the corporate goals of WorkCover in facilitating the delivery of services to the community. The plan is consistent with the Government's blueprint on information management and technology;
- ◆ \$3.9 million for the implementation and enhancement of infrastructure solutions to provide the technology platform on which the core business activities of WorkCover are based;
- ◆ \$4.9 million for the ongoing program to upgrade office accommodation at a number of regional and district offices including Coffs Harbour, Tamworth, Wollongong and Newcastle; and
- ◆ \$0.9 million for the purchase of minor technical and computer equipment.

## **WORKERS' COMPENSATION (DUST DISEASES) BOARD**

The Workers' Compensation (Dust Diseases) Board was established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and to dependants of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Board estimates its liabilities on the basis of incurred but not yet reported (IBNR) claims. The Board's expenditure includes dust disease compensation payments made and any additional dust disease compensation liabilities recognised. Claims expense figures used by the Board are based on actuarial advice.

The Board is projecting to have \$516 million of cash and other financial assets as at June 2005 to offset, together with future levy income, total liabilities of \$1.3 billion. This is an improvement on the projected June 2004 position (\$480 million of cash and other financial assets to meet total liabilities of \$1.3 billion).

### **STRATEGIC DIRECTIONS**

The Board's policy is to maintain the Dust Diseases levy rate for 2004-05 at a level sufficient to meet liabilities associated with reported claims and claims incurred but not reported (IBNR) over a medium to longer term.

The Board's fundamental objective is to compensate and improve the care, dignity and health of workers suffering from dust diseases. Recent initiatives include the introduction of a mobile respiratory screening service for industry. The Board also funds numerous research programs and promotes awareness in occupational respiratory health.

The Board has projected investment income of \$32 million in 2004-05 (\$26.3 million in 2003-04) reflecting improved market returns.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$76.9 million including payments of claims liabilities of \$59.9 million and other operating expenditure of \$17 million. Other operating expenditure includes administrative costs of \$7 million, a grant to meet the operating costs of the Dust Disease Tribunal of \$4.2 million and research grants of \$1.3 million.

### **Asset Acquisitions**

The Board is budgeting to acquire \$0.4 million of assets in 2004-05, comprising information technology, office refurbishment and scientific equipment upgrades, including a mobile respiratory testing unit.

## **BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION**

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme.

The Corporation earns revenue through:

- ◆ a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales; and
- ◆ investment earnings on scheme funds.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Corporation administers long service benefits, which are required to be readily available when members decide to claim them. The Corporation cannot control the number of claims that may be made in any year and therefore disbursements and cash flows can vary significantly from year to year.

Over recent years the Corporation's levy and investment income has been volatile. Investment income in 2003-04 is projected to be \$42.4 million due to improved investment market conditions.

Budget figures for scheme liabilities, long service payments, investment and levy income are based on the actuarial advices whilst current year projections take into account both actuarial advice and existing circumstances and experience.

## **STRATEGIC DIRECTIONS**

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated to be \$73.4 million, of which \$63.6 million relates to long service leave payment obligations. These comprise long service payments made to beneficiaries and a long service payments liability expense, which encompasses new liabilities accumulating during the year and any changes in the accumulated liability.

Total revenue in 2004-05 is estimated at \$58.4 million. This comprises income of \$33.5 million from the long service levy and \$24.9 million from investment earnings from funds invested (principally through New South Wales Treasury Corporation).

An operating deficit of \$15 million is budgeted for in 2004-05. The Corporation is monitoring the financial situation closely. A further actuarial investigation may be undertaken to confirm the long service benefit scheme liabilities, clarify any impact of current developments and assess the adequacy of the current long service levy rate.

### **Asset Acquisitions**

An amount of \$1.2 million has been budgeted for the redesign and enhancement of the Corporation's Worker system and approximately \$0.5 million for minor works.

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**59 DEPARTMENT OF COMMERCE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	109,858	113,164	<b>107,438</b>
Other operating expenses	61,066	60,051	<b>60,231</b>
Maintenance	233	188	<b>188</b>
Depreciation and amortisation	22,248	15,798	<b>16,176</b>
Grants and subsidies	39,403	47,964	<b>48,446</b>
Other expenses	31,945	32,694	<b>50,167</b>
<b>Total Expenses</b>	<b>264,753</b>	<b>269,859</b>	<b>282,646</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	45,476	46,677	<b>42,631</b>
Investment income	3,844	3,012	<b>2,758</b>
Retained taxes, fees and fines	35,525	37,788	<b>36,425</b>
Grants and contributions	7,101	7,806	<b>7,108</b>
Other revenue	703	890	<b>626</b>
<b>Total Retained Revenue</b>	<b>92,649</b>	<b>96,173</b>	<b>89,548</b>
Gain/(loss) on disposal of non current assets	(299)	...	...
<b>NET COST OF SERVICES</b>	<b>172,403</b>	<b>173,686</b>	<b>193,098</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**59 DEPARTMENT OF COMMERCE**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	104,027	109,701	<b>103,861</b>
Grants and subsidies	39,403	47,964	<b>48,446</b>
Other	91,293	101,338	<b>115,609</b>
<b>Total Payments</b>	<b>234,723</b>	<b>259,003</b>	<b>267,916</b>
<b>Receipts</b>			
Sale of goods and services	43,775	48,821	<b>42,614</b>
Retained taxes	(1,980)	(2,528)	<b>(1,700)</b>
Interest	1,863	2,180	<b>1,708</b>
Other	43,769	52,523	<b>50,899</b>
<b>Total Receipts</b>	<b>87,427</b>	<b>100,996</b>	<b>93,521</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(147,296)</b>	<b>(158,007)</b>	<b>(174,395)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	206	...
Proceeds from sale of investments	2,500	1,000	...
Advance repayments received	3	12	<b>24</b>
Purchases of property, plant and equipment	(22,177)	(25,077)	<b>(23,807)</b>
Purchases of investments	(3,738)	...	...
Other	858	1,723	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(22,554)</b>	<b>(22,136)</b>	<b>(23,783)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(13)	(12)	<b>(12)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(13)</b>	<b>(12)</b>	<b>(12)</b>

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**59 DEPARTMENT OF COMMERCE**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	146,910	168,419	174,354
Capital appropriation	16,377	19,277	19,255
Cash reimbursements from the Consolidated Fund Entity	2,316	2,455	2,476
Cash transfers to Consolidated Fund	...	(2,059)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>165,603</b>	<b>188,092</b>	<b>196,085</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,260)</b>	<b>7,937</b>	<b>(2,105)</b>
Opening Cash and Cash Equivalents	33,565	41,127	49,064
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>29,305</b>	<b>49,064</b>	<b>46,959</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(172,403)	(173,686)	(193,098)
Non cash items added back	25,746	20,192	20,462
Change in operating assets and liabilities	(639)	(4,513)	(1,759)
<b>Net cash flow from operating activities</b>	<b>(147,296)</b>	<b>(158,007)</b>	<b>(174,395)</b>

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	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	29,305	49,064	<b>46,959</b>
Receivables	14,133	14,768	<b>14,768</b>
Other financial assets	28,382	24,920	<b>25,950</b>
Inventories	272	138	<b>138</b>
Other	1,020	965	<b>965</b>
<b>Total Current Assets</b>	<b>73,112</b>	<b>89,855</b>	<b>88,780</b>
<b>Non Current Assets -</b>			
Receivables	160	...	...
Other financial assets	16	4	...
Inventories	6,619	6,580	<b>6,580</b>
Property, plant and equipment -			
Land and building	87	822	<b>822</b>
Plant and equipment	69,548	75,095	<b>82,726</b>
<b>Total Non Current Assets</b>	<b>76,430</b>	<b>82,501</b>	<b>90,128</b>
<b>Total Assets</b>	<b>149,542</b>	<b>172,356</b>	<b>178,908</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	19,821	18,251	<b>16,492</b>
Interest bearing	6	12	<b>4</b>
Provisions	7,758	7,512	<b>7,512</b>
Other	3,390	3,390	<b>3,390</b>
<b>Total Current Liabilities</b>	<b>30,975</b>	<b>29,165</b>	<b>27,398</b>
<b>Non Current Liabilities -</b>			
Interest bearing	4	4	...
Provisions	1,181	1,613	<b>1,613</b>
Other	130	200	<b>200</b>
<b>Total Non Current Liabilities</b>	<b>1,315</b>	<b>1,817</b>	<b>1,813</b>
<b>Total Liabilities</b>	<b>32,290</b>	<b>30,982</b>	<b>29,211</b>
<b>NET ASSETS</b>	<b>117,252</b>	<b>141,374</b>	<b>149,697</b>

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	863	863	<b>863</b>
Accumulated funds	116,389	140,511	<b>148,834</b>
<b>TOTAL EQUITY</b>	<b>117,252</b>	<b>141,374</b>	<b>149,697</b>

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.1 Office of Fair Trading**

Program Objective(s): To ensure appropriate safeguards for consumers with minimal restrictions on business and traders. To ensure maximum compliance with regulatory requirements.

Program Description: Policy development and review. Provision of information to consumers and traders. Compliance monitoring and enforcement. Dispute resolution. Licensing, registration of business names and co-operatives. Incorporation of associations, administration of Register of Encumbered Vehicles and rental bonds custody.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Enquiries	thous	1,629	1,563	2,035	<b>2,100</b>
Investigations	no.	1,985	2,406	1,970	<b>2,100</b>
Complaints	no.	27,803	26,109	23,407	<b>24,000</b>
Business name and licensing transactions	thous	557	597	453	<b>450</b>
<u>Average Staffing:</u>	EFT	1,002	1,005	1,019	<b>1,007</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	72,839	74,427	<b>71,563</b>
Other operating expenses	26,849	25,976	<b>27,771</b>
Depreciation and amortisation	10,109	8,718	<b>8,247</b>
Grants and subsidies			
Financial counselling services	1,100	1,400	<b>1,400</b>
Recurrent grants to non-profit organisations	88	135	<b>138</b>
Miscellaneous education grants	500	500	<b>510</b>
Co-operative development	350	350	<b>357</b>
Building service grants	650	650	<b>662</b>
Tenancy advice and advocacy education program	3,400	3,578	<b>3,500</b>
Subsidies to organisations - public financial enterprises	15,230	17,400	<b>9,100</b>
Home building advice and advocacy program	...	250	...

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.1 Office of Fair Trading (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Settlement of claims for damages	1,300	1,456	<b>1,300</b>
Indemnity and guarantee payments under Govt Guaranteed Loan Scheme	150	150	<b>150</b>
Legal and other costs	550	256	<b>550</b>
Ex gratia payments	4	10	<b>5</b>
<b>Total Expenses</b>	<b>133,119</b>	<b>135,256</b>	<b>125,253</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	76	109	<b>88</b>
Fees for services	2,494	3,121	<b>2,789</b>
Recoupment of administration costs - non general government agencies	3,939	4,000	<b>3,600</b>
Recoupment of administration costs - general government agencies	17,095	16,356	<b>16,210</b>
Electrical appliance testing	1,060	1,107	<b>1,000</b>
Other operating revenue	...	1,100	...
Register of Encumbered Vehicles fees	8,200	8,295	<b>8,400</b>
Strategic relations agreement rebate on telecommunication services	...	442	...
Minor sales of goods and services	150	81	<b>50</b>
Investment income	2,906	2,194	<b>2,008</b>
Retained taxes, fees and fines	35,525	37,788	<b>36,425</b>
Grants and contributions	5,757	30	...
Other revenue	413	619	<b>403</b>
<b>Total Retained Revenue</b>	<b>77,615</b>	<b>75,242</b>	<b>70,973</b>
<b>NET COST OF SERVICES</b>	<b>55,504</b>	<b>60,014</b>	<b>54,280</b>
<b>ASSET ACQUISITIONS</b>	<b>8,607</b>	<b>9,567</b>	<b>6,547</b>

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.2 Consumer Trader and Tenancy Tribunal**

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes.

Program Description: The resolution of disputes through the Consumer, Trader and Tenancy Tribunal.

<u>Outputs</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Applications processed:					
General Division	no.	6,584	6,843	5,900	<b>6,200</b>
Home Building Division	no.	4,641	5,685	4,000	<b>4,000</b>
Commercial Division	no.	322	336	395	<b>400</b>
Motor Vehicle Division	no.	1,422	1,447	1,200	<b>1,300</b>
Tenancy Division	thous	46.2	45.3	46.9	<b>47.5</b>
Residential Parks Division	no.	1,107	1,104	800	<b>800</b>
Retirement Villages Division	no.	74	58	50	<b>40</b>
Strata & Community Schemes Division	no.	927	918	930	<b>950</b>
Strata Schemes Mediations	no.	929	926	950	<b>950</b>
<u>Average Staffing</u> :	EFT	146	144	141	<b>137</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		15,337	15,631	<b>15,642</b>
Other operating expenses		6,218	6,017	<b>6,253</b>
Depreciation and amortisation		1,441	1,372	<b>1,303</b>
Grants and subsidies				
Recurrent grants to non-profit organisations		12	...	...
Subsidies to organisations - public financial enterprises		2,170	...	...
Other expenses				
Ex gratia payments		1	...	...
<b>Total Expenses</b>		<b>25,179</b>	<b>23,020</b>	<b>23,198</b>

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**59 DEPARTMENT OF COMMERCE**

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**59.1 Commerce**

**59.1.2 Consumer Trader and Tenancy Tribunal (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	42	45	<b>37</b>
Fees for services	1,306	1,355	<b>1,211</b>
Recoupment of administration costs - non general government agencies	561	...	...
Recoupment of administration costs - general government agencies	3,004	2,843	<b>2,857</b>
Investment income	6	23	<b>22</b>
Grants and contributions	820	7,252	<b>7,077</b>
Other revenue	6	29	<b>16</b>
<b>Total Retained Revenue</b>	<b>5,745</b>	<b>11,547</b>	<b>11,220</b>
<b>NET COST OF SERVICES</b>	<b>19,434</b>	<b>11,473</b>	<b>11,978</b>

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.3 Office of Industrial Relations**

Program Objective(s): To ensure industrial laws in New South Wales are understood and complied with, and administration of the public sector appeals process.

Program Description: Provision of industrial relations information and policy advice. Inspection and regulation of NSW workplaces. Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
Information packages delivered to workplace	no.	2,500	5,000	7,500	<b>7,500</b>
Handling of enquiries in a timely manner	%	70	70	90	<b>90</b>
Compliance with legislation	%	n.a.	57	80	<b>80</b>
Successful prosecutions	%	98	100	80	<b>80</b>
<u>Average Staffing:</u>	EFT	205	208	195	<b>170</b>

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	14,296	15,597	<b>13,033</b>
Other operating expenses	5,405	4,606	<b>4,800</b>
Maintenance	210	163	<b>163</b>
Depreciation and amortisation	1,150	1,160	<b>1,160</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	...	800	...
<b>Total Expenses</b>	<b>21,061</b>	<b>22,326</b>	<b>19,156</b>

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**59 DEPARTMENT OF COMMERCE**

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**59.1 Commerce**

**59.1.3 Office of Industrial Relations (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	637	525	<b>180</b>
Fees for services	67	273	<b>87</b>
Sale of transcripts	...	39	<b>19</b>
Recoupment of administration costs - general government agencies	746	667	...
Minor sales of goods and services	149	369	<b>3</b>
Investment income	62	30	<b>30</b>
Other revenue	78	36	<b>1</b>
<b>Total Retained Revenue</b>	<b>1,739</b>	<b>1,939</b>	<b>320</b>
<b>NET COST OF SERVICES</b>	<b>19,322</b>	<b>20,387</b>	<b>18,836</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,120</b>	<b>160</b>	<b>160</b>

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.4 Office of Information and Communications Technology**

Program Objective(s): To foster improved value, customer focused services, and improved processes for Government activity through the use of information and communications technology.

Program Description: Provision of a co-ordinated and integrated approach for the effective use and integration of information and communications technology and shared services across Government, that improves service delivery to the community and businesses.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Government Radio Network (GRN) - Agencies on the network	no.	37	44	44	<b>44</b>
Users on the network	no.	12,400	15,800	14,900	<b>15,800</b>
Electronic Service Delivery					
Agencies with websites	%	100	100	100	<b>100</b>
Number of visitors to Service NSW	mill	n.a.	1.6	1.8	<b>2.0</b>
Number of Service NSW page views requested	mill	n.a.	6.3	6.5	<b>6.8</b>
Corporate Services Reform Strategy					
Agencies/clusters provided with practical assistance	no.	n.a.	3	13	<b>14</b>
Processes benchmarked and streamlined	no.	n.a.	n.a.	2	<b>8</b>
Standardised systems delivered	no.	n.a.	1	1	<b>2</b>
Ellipse Upgrade					
Agencies implementing standard Government version Ellipse	no.	n.a.	n.a.	1	<b>2</b>
On-Line Business Licensing - Licence/registration renewals processed online using OLRS	no.	n.a.	8,365	20,000	<b>21,000</b>
Licence/registration renewal services (by licence type)	no.	n.a.	4	4	<b>80</b>
Agencies using services	no.	n.a.	1	1	<b>4</b>
Third Party online information verification interfaces	no.	n.a.	4	4	<b>4</b>

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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.4 Office of Information and Communications Technology (cont)**

Human Services Better Service Delivery Project -					
Non-Government Organisations approved to participate	no.	650	650	1,500	<b>3,000</b>
Non-Government Organisations supplied with computers	no.	9	50	1,350	<b>150</b>
Non-Government Organisations supplied with Internet access	no.	9	30	1,350	<b>150</b>
Better Services Delivery applications trialled and evaluated	no.	2	4	4	<b>4</b>
<u>Average Staffing:</u>	EFT	125	130	140	<b>136</b>

———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	7,386	7,509	<b>7,200</b>
Other operating expenses	22,590	23,452	<b>21,407</b>
Maintenance	23	25	<b>25</b>
Depreciation and amortisation	9,548	4,548	<b>5,466</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	806	...	<b>14,945</b>
Grants to agencies	497	...	<b>...</b>
connect.nsw	2,000	2,000	<b>2,000</b>
Capital grants paid to other organisations	7,411	15,712	<b>11,109</b>
Other expenses			
On line business licensing	10,319	11,197	<b>28,005</b>
<b>Total Expenses</b>	<b>60,580</b>	<b>64,443</b>	<b>90,157</b>

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**59.1 Commerce**

**59.1.4 Office of Information and Communications Technology (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Government radio network charges	5,950	5,950	<b>6,100</b>
Investment income	695	695	<b>663</b>
Grants and contributions	524	524	<b>31</b>
Other revenue	206	206	<b>206</b>

<b>Total Retained Revenue</b>	<b>7,375</b>	<b>7,375</b>	<b>7,000</b>
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<b>NET COST OF SERVICES</b>	<b>53,205</b>	<b>57,068</b>	<b>83,157</b>
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<b>ASSET ACQUISITIONS</b>	<b>12,450</b>	<b>15,350</b>	<b>17,100</b>
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**59 DEPARTMENT OF COMMERCE**

**59.1 Commerce**

**59.1.5 Policy Development and Risk Management Services**

Program Objective(s): Effective utilisation of resources and minimal risk exposure of government procurement activities.

Program Description: Provide advice on risk management issues, total asset management, management of government-wide contracts and provision of maintenance services for key government buildings.

2003-04		2004-05
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Grants and subsidies			
Grants to agencies	140	140	<b>140</b>
Government Cleaning Service - sick leave liability	85	85	<b>85</b>
Heritage buildings programs - non budget dependent general government agencies	4,500	4,500	<b>4,500</b>
Purchase of sandstone	464	464	...
Other expenses			
Parliament House maintenance	1,135	1,135	<b>1,685</b>
Government House maintenance	870	870	<b>870</b>
Public building maintenance	172	172	<b>172</b>
Whole-of-government procurement	3,347	3,218	<b>3,218</b>
Information services	2,192	1,296	<b>1,296</b>
Procurement risk management	5,206	2,912	<b>2,912</b>
Construction industry development	1,951	1,714	<b>1,714</b>
Specialist policy advice and investigations	3,893	7,525	<b>7,507</b>
Regulatory compliance	859	783	<b>783</b>
<b>Total Expenses</b>	<b>24,814</b>	<b>24,814</b>	<b>24,882</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	175	70	<b>35</b>
<b>Total Retained Revenue</b>	<b>175</b>	<b>70</b>	<b>35</b>
Gain/(loss) on disposal of non current assets	(299)	...	...
<b>NET COST OF SERVICES</b>	<b>24,938</b>	<b>24,744</b>	<b>24,847</b>

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**OFFICE OF GOVERNMENT BUSINESS**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	323,378	316,125	<b>313,367</b>
Investment income	1,148	1,450	<b>1,800</b>
Other revenue	...	1,137	<b>14,930</b>
<b>Total Retained Revenue</b>	<b>324,526</b>	<b>318,712</b>	<b>330,097</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	196,313	174,755	<b>176,748</b>
Other operating expenses	105,295	124,355	<b>131,587</b>
Maintenance	3,877	1,231	<b>1,257</b>
Depreciation and amortisation	6,894	8,892	<b>9,725</b>
Borrowing costs	1,020	...	...
<b>Total Expenses</b>	<b>313,399</b>	<b>309,233</b>	<b>319,317</b>
Gain/(loss) on disposal of non current assets	2	8	<b>19</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>11,129</b>	<b>9,487</b>	<b>10,799</b>
<b>Distributions -</b>			
Dividends and capital repatriations	9,285	3,795	<b>4,321</b>
Tax equivalents	857	2,846	<b>3,240</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>987</b>	<b>2,846</b>	<b>3,238</b>

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**OFFICE OF GOVERNMENT BUSINESS**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	314,821	293,698	<b>313,108</b>
Interest	1,148	1,450	<b>1,800</b>
Other	(1,875)	5,401	<b>14,930</b>
<b>Total Receipts</b>	<b>314,094</b>	<b>300,549</b>	<b>329,838</b>
<b>Payments</b>			
Employee Related	202,554	174,727	<b>175,829</b>
Finance costs	1,020	...	...
Equivalent Income Tax	889	(949)	<b>2,683</b>
Other	104,618	183,657	<b>113,560</b>
<b>Total Payments</b>	<b>309,081</b>	<b>357,435</b>	<b>292,072</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>5,013</b>	<b>(56,886)</b>	<b>37,766</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	9	16	<b>35</b>
Purchases of property, plant and equipment	(16,623)	27,681	<b>(34,420)</b>
Purchases of investments	...	...	<b>(8,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(16,614)</b>	<b>27,697</b>	<b>(42,885)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(9,452)	(949)	<b>(3,903)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(9,452)</b>	<b>(949)</b>	<b>(3,903)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(21,053)</b>	<b>(30,138)</b>	<b>(9,022)</b>
Opening Cash and Cash Equivalents	170,094	121,952	<b>91,814</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>149,041</b>	<b>91,814</b>	<b>82,792</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**OFFICE OF GOVERNMENT BUSINESS**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	10,272	6,641	<b>7,559</b>
Non cash items added back	6,894	8,892	<b>9,725</b>
Change in operating assets and liabilities	(12,153)	(72,419)	<b>20,482</b>
<b>Net cash flow from operating activities</b>	<b>5,013</b>	<b>(56,886)</b>	<b>37,766</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
OFFICE OF GOVERNMENT BUSINESS**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	149,041	91,814	<b>82,792</b>
Receivables	203,882	144,496	<b>144,496</b>
Other financial assets	...	...	<b>8,500</b>
Inventories	9,608	9,000	<b>9,000</b>
Other	117,966	76,637	<b>76,637</b>
<b>Total Current Assets</b>	<b>480,497</b>	<b>321,947</b>	<b>321,425</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	34,978	39,371	<b>39,371</b>
Plant and equipment	27,882	37,651	<b>42,333</b>
Other	47,768	48,790	<b>48,790</b>
<b>Total Non Current Assets</b>	<b>110,628</b>	<b>125,812</b>	<b>130,494</b>
<b>Total Assets</b>	<b>591,125</b>	<b>447,759</b>	<b>451,919</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	222,474	126,224	<b>125,249</b>
Tax	270	3,795	<b>4,352</b>
Provisions	17,816	23,014	<b>24,351</b>
Other	111,962	100,369	<b>100,369</b>
<b>Total Current Liabilities</b>	<b>352,522</b>	<b>253,402</b>	<b>254,321</b>
<b>Non Current Liabilities -</b>			
Provisions	46,640	50,220	<b>50,220</b>
<b>Total Non Current Liabilities</b>	<b>46,640</b>	<b>50,220</b>	<b>50,220</b>
<b>Total Liabilities</b>	<b>399,162</b>	<b>303,622</b>	<b>304,541</b>
<b>NET ASSETS</b>	<b>191,963</b>	<b>144,137</b>	<b>147,378</b>
<b>EQUITY</b>			
Reserves	6,043	14,821	<b>14,824</b>
Accumulated funds	185,920	129,316	<b>132,554</b>
<b>TOTAL EQUITY</b>	<b>191,963</b>	<b>144,137</b>	<b>147,378</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**OFFICE OF GOVERNMENT PROCUREMENT**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	143,032	147,471	<b>193,539</b>
Investment income	203	270	<b>270</b>
Other revenue	...	434	<b>3,772</b>
<b>Total Retained Revenue</b>	<b>143,235</b>	<b>148,175</b>	<b>197,581</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	49,441	41,797	<b>44,422</b>
Other operating expenses	58,221	60,381	<b>33,248</b>
Maintenance	848	276	<b>168</b>
Depreciation and amortisation	15,796	28,863	<b>59,145</b>
Borrowing costs	5,880	7,829	<b>48,993</b>
<b>Total Expenses</b>	<b>130,186</b>	<b>139,146</b>	<b>185,976</b>
Gain/(loss) on disposal of non current assets	1	126	<b>517</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>13,050</b>	<b>9,155</b>	<b>12,122</b>
<b>Distributions -</b>			
Dividends and capital repatriations	10,899	3,662	<b>4,849</b>
Tax equivalents	1,006	2,747	<b>3,637</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>1,145</b>	<b>2,746</b>	<b>3,636</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**OFFICE OF GOVERNMENT PROCUREMENT**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	141,807	173,081	192,645
Interest	203	270	270
Other	...	652	3,766
<b>Total Receipts</b>	<b>142,010</b>	<b>174,003</b>	<b>196,681</b>
<b>Payments</b>			
Employee Related	50,906	42,581	44,481
Finance costs	5,880	7,829	48,993
Equivalent Income Tax	1,028	...	2,747
Other	48,778	27,550	31,248
<b>Total Payments</b>	<b>106,592</b>	<b>77,960</b>	<b>127,469</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>35,418</b>	<b>96,043</b>	<b>69,212</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	23,102	1,728	29,775
Purchases of property, plant and equipment	(210,262)	(210,348)	(224,116)
Purchases of investments	...	...	(1,500)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(187,160)</b>	<b>(208,620)</b>	<b>(195,841)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	184,105	164,814	128,848
Repayment of borrowings and advances	(14,300)	...	...
Dividends paid	(11,020)	...	(3,662)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>158,785</b>	<b>164,814</b>	<b>125,186</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7,043</b>	<b>52,237</b>	<b>(1,443)</b>
Opening Cash and Cash Equivalents	23,675	21,514	73,751
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>30,718</b>	<b>73,751</b>	<b>72,308</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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**OFFICE OF GOVERNMENT PROCUREMENT**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	12,044	6,408	<b>8,485</b>
Non cash items added back	15,796	28,863	<b>59,145</b>
Change in operating assets and liabilities	7,578	60,772	<b>1,582</b>
<b>Net cash flow from operating activities</b>	<b>35,418</b>	<b>96,043</b>	<b>69,212</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**OFFICE OF GOVERNMENT PROCUREMENT**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	30,718	73,751	<b>72,308</b>
Receivables	61,622	36,396	<b>37,284</b>
Other financial assets	...	...	<b>1,500</b>
Inventories	...	73	<b>77</b>
Other	27,671	17,523	<b>17,523</b>
<b>Total Current Assets</b>	<b>120,011</b>	<b>127,743</b>	<b>128,692</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	14	...	...
Plant and equipment	209,726	222,444	<b>358,232</b>
Other	11,119	11,249	<b>11,247</b>
<b>Total Non Current Assets</b>	<b>220,859</b>	<b>233,693</b>	<b>369,479</b>
<b>Total Assets</b>	<b>340,870</b>	<b>361,436</b>	<b>498,171</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	33,217	49,989	<b>52,119</b>
Tax	196	2,747	<b>3,637</b>
Provisions	4,884	7,572	<b>8,700</b>
Other	4,909	4,474	<b>4,575</b>
<b>Total Current Liabilities</b>	<b>43,206</b>	<b>64,782</b>	<b>69,031</b>
<b>Non Current Liabilities -</b>			
Interest bearing	169,805	164,814	<b>293,662</b>
Provisions	10,525	11,080	<b>11,080</b>
<b>Total Non Current Liabilities</b>	<b>180,330</b>	<b>175,894</b>	<b>304,742</b>
<b>Total Liabilities</b>	<b>223,536</b>	<b>240,676</b>	<b>373,773</b>
<b>NET ASSETS</b>	<b>117,334</b>	<b>120,760</b>	<b>124,398</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**OFFICE OF GOVERNMENT PROCUREMENT**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
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<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	3,656	1,853	<b>1,855</b>
Accumulated funds	113,678	118,907	<b>122,543</b>
<b>TOTAL EQUITY</b>	<hr/> <b>117,334</b>	<hr/> <b>120,760</b>	<hr/> <b>124,398</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	49,155	51,029	51,434
Investment income	167	90	99
Other revenue	1,121	560	721
<b>Total Retained Revenue</b>	<b>50,443</b>	<b>51,679</b>	<b>52,254</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	25,090	28,596	25,855
Other operating expenses	15,382	12,645	14,908
Maintenance	1,062	2,599	2,729
Depreciation and amortisation	5,932	4,542	4,055
Borrowing costs	209	50	...
<b>Total Expenses</b>	<b>47,675</b>	<b>48,432</b>	<b>47,547</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>2,768</b>	<b>3,247</b>	<b>4,707</b>
<b>Distributions -</b>			
Dividends and capital repatriations	775	1,485	951
Tax equivalents	831	1,200	1,019
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>1,162</b>	<b>562</b>	<b>2,737</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	49,155	50,516	<b>50,692</b>
Interest	167	90	<b>99</b>
Other	5,121	2,160	<b>4,535</b>
<b>Total Receipts</b>	<b>54,443</b>	<b>52,766</b>	<b>55,326</b>
<b>Payments</b>			
Employee Related	24,965	28,094	<b>25,960</b>
Finance costs	209	50	...
Equivalent Income Tax	647	430	<b>426</b>
Other	20,444	19,774	<b>21,777</b>
<b>Total Payments</b>	<b>46,265</b>	<b>48,348</b>	<b>48,163</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>8,178</b>	<b>4,418</b>	<b>7,163</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	48	...	...
Purchases of property, plant and equipment	(4,000)	(2,931)	<b>(3,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,952)</b>	<b>(2,931)</b>	<b>(3,000)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	1,000	...
Repayment of borrowings and advances	...	(3,000)	<b>(1,000)</b>
Dividends paid	(862)	(365)	<b>(1,120)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(862)</b>	<b>(2,365)</b>	<b>(2,120)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,364</b>	<b>(878)</b>	<b>2,043</b>
Opening Cash and Cash Equivalents	5,693	6,013	<b>5,135</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,057</b>	<b>5,135</b>	<b>7,178</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1,937	2,047	<b>3,688</b>
Non cash items added back	5,932	4,542	<b>4,055</b>
Change in operating assets and liabilities	309	(2,171)	<b>(580)</b>
<b>Net cash flow from operating activities</b>	<b>8,178</b>	<b>4,418</b>	<b>7,163</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,057	5,135	7,178
Receivables	5,650	7,147	8,255
Other	324	325	325
<b>Total Current Assets</b>	<b>15,031</b>	<b>12,607</b>	<b>15,758</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	12,107	11,709	10,654
Tax	2,345	...	...
Other	...	2,345	1,500
<b>Total Non Current Assets</b>	<b>14,452</b>	<b>14,054</b>	<b>12,154</b>
<b>Total Assets</b>	<b>29,483</b>	<b>26,661</b>	<b>27,912</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,813	1,926	2,868
Interest bearing	...	1,000	...
Tax	831	1,200	948
Provisions	5,429	10,235	8,972
<b>Total Current Liabilities</b>	<b>8,073</b>	<b>14,361</b>	<b>12,788</b>
<b>Non Current Liabilities -</b>			
Interest bearing	5,186	...	...
Tax	97	53	53
Provisions	4,739	1,153	1,240
Other	109	150	150
<b>Total Non Current Liabilities</b>	<b>10,131</b>	<b>1,356</b>	<b>1,443</b>
<b>Total Liabilities</b>	<b>18,204</b>	<b>15,717</b>	<b>14,231</b>
<b>NET ASSETS</b>	<b>11,279</b>	<b>10,944</b>	<b>13,681</b>
<b>EQUITY</b>			
Accumulated funds	11,279	10,944	13,681
<b>TOTAL EQUITY</b>	<b>11,279</b>	<b>10,944</b>	<b>13,681</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	1,253	1,253	1,200
Retained taxes, fees and fines	22,123	22,123	35,258
Other revenue	390	390	...
<b>Total Retained Revenue</b>	<b>23,766</b>	<b>23,766</b>	<b>36,458</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	7,224	8,356	8,768
Other operating expenses	24,248	24,981	24,591
Depreciation and amortisation	114	95	91
Grants and subsidies	1,000	1,000	...
<b>Total Expenses</b>	<b>32,586</b>	<b>34,432</b>	<b>33,450</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(8,820)</b>	<b>(10,666)</b>	<b>3,008</b>

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CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	21,844	22,220	34,164
Interest	1,253	1,253	1,200
Other	100,263	100,156	79,051
<b>Total Receipts</b>	<b>123,360</b>	<b>123,629</b>	<b>114,415</b>
<b>Payments</b>			
Employee Related	7,061	8,437	8,863
Grants and subsidies	1,000	1,000	...
Other	123,303	113,043	103,864
<b>Total Payments</b>	<b>131,364</b>	<b>122,480</b>	<b>112,727</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,004)</b>	<b>1,149</b>	<b>1,688</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(95)	(86)	(85)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(95)</b>	<b>(86)</b>	<b>(85)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8,099)</b>	<b>1,063</b>	<b>1,603</b>
Opening Cash and Cash Equivalents	22,533	17,860	18,923
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>14,434</b>	<b>18,923</b>	<b>20,526</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(8,820)	(10,666)	3,008
Non cash items added back	114	95	91
Change in operating assets and liabilities	702	11,720	(1,411)
<b>Net cash flow from operating activities</b>	<b>(8,004)</b>	<b>1,149</b>	<b>1,688</b>

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**MOTOR ACCIDENTS AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	14,434	18,923	<b>20,526</b>
Receivables	77,602	71,765	<b>51,404</b>
Other	300	6,622	<b>6,622</b>
<b>Total Current Assets</b>	<b>92,336</b>	<b>97,310</b>	<b>78,552</b>
<b>Non Current Assets -</b>			
Receivables	138,482	113,869	<b>65,833</b>
Property, plant and equipment - Plant and equipment	226	195	<b>189</b>
<b>Total Non Current Assets</b>	<b>138,708</b>	<b>114,064</b>	<b>66,022</b>
<b>Total Assets</b>	<b>231,044</b>	<b>211,374</b>	<b>144,574</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	955	604	<b>512</b>
Provisions	500	556	<b>556</b>
Other	75,701	69,814	<b>48,129</b>
<b>Total Current Liabilities</b>	<b>77,156</b>	<b>70,974</b>	<b>49,197</b>
<b>Non Current Liabilities -</b>			
Provisions	800	845	<b>850</b>
Other	138,482	113,869	<b>65,833</b>
<b>Total Non Current Liabilities</b>	<b>139,282</b>	<b>114,714</b>	<b>66,683</b>
<b>Total Liabilities</b>	<b>216,438</b>	<b>185,688</b>	<b>115,880</b>
<b>NET ASSETS</b>	<b>14,606</b>	<b>25,686</b>	<b>28,694</b>
<b>EQUITY</b>			
Accumulated funds	14,606	25,686	<b>28,694</b>
<b>TOTAL EQUITY</b>	<b>14,606</b>	<b>25,686</b>	<b>28,694</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	33,620	33,187	<b>32,842</b>
<b>Total Retained Revenue</b>	<b>33,620</b>	<b>33,187</b>	<b>32,842</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	19,677	19,154	<b>18,898</b>
Grants and subsidies	11,364	11,454	<b>11,397</b>
<b>Total Expenses</b>	<b>31,041</b>	<b>30,608</b>	<b>30,295</b>
<b>SURPLUS/(DEFICIT)</b>	<b>2,579</b>	<b>2,579</b>	<b>2,547</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	31,820	32,328	31,802
Other	16	16	16
<b>Total Receipts</b>	<b>31,836</b>	<b>32,344</b>	<b>31,818</b>
<b>Payments</b>			
Grants and subsidies	11,364	11,454	11,397
Other	19,693	20,340	18,954
<b>Total Payments</b>	<b>31,057</b>	<b>31,794</b>	<b>30,351</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>779</b>	<b>550</b>	<b>1,467</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	50	...	50
Advance repayments received	50	49	60
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>100</b>	<b>49</b>	<b>110</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>879</b>	<b>599</b>	<b>1,577</b>
Opening Cash and Cash Equivalents	18,723	14,387	14,986
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>19,602</b>	<b>14,986</b>	<b>16,563</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	2,579	2,579	2,547
Non cash items added back	(1,800)	(825)	(1,040)
Change in operating assets and liabilities	...	(1,204)	(40)
<b>Net cash flow from operating activities</b>	<b>779</b>	<b>550</b>	<b>1,467</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	19,602	14,986	<b>16,563</b>
Receivables	335	235	<b>235</b>
Other financial assets	17,549	23,418	<b>24,388</b>
<b>Total Current Assets</b>	<b>37,486</b>	<b>38,639</b>	<b>41,186</b>
<b>Non Current Assets -</b>			
Other financial assets	191	205	<b>165</b>
Property, plant and equipment -			
<b>Total Non Current Assets</b>	<b>191</b>	<b>205</b>	<b>165</b>
<b>Total Assets</b>	<b>37,677</b>	<b>38,844</b>	<b>41,351</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Other	85	125	<b>85</b>
<b>Total Current Liabilities</b>	<b>85</b>	<b>125</b>	<b>85</b>
<b>Total Liabilities</b>	<b>85</b>	<b>125</b>	<b>85</b>
<b>NET ASSETS</b>	<b>37,592</b>	<b>38,719</b>	<b>41,266</b>
<b>EQUITY</b>			
Accumulated funds	37,592	38,719	<b>41,266</b>
<b>TOTAL EQUITY</b>	<b>37,592</b>	<b>38,719</b>	<b>41,266</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	203,478	213,051	<b>210,643</b>
Investment income	8,575	19,100	<b>11,016</b>
Other revenue	1,520	2,157	<b>2,636</b>
<b>Total Retained Revenue</b>	<b>213,573</b>	<b>234,308</b>	<b>224,295</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	77,465	78,898	<b>84,515</b>
Other operating expenses	103,354	102,304	<b>109,481</b>
Maintenance	550	610	<b>308</b>
Depreciation and amortisation	13,703	9,252	<b>10,770</b>
Grants and subsidies*	46,490	50,722	<b>33,101</b>
<b>Total Expenses</b>	<b>241,562</b>	<b>241,786</b>	<b>238,175</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(27,989)</b>	<b>(7,478)</b>	<b>(13,880)</b>

\* Includes the funding of the Workers' Compensation Commission

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	19,830	26,408	<b>28,403</b>
Retained taxes	183,648	186,716	<b>182,240</b>
Interest	8,295	18,830	<b>10,766</b>
Other	1,532	15,238	<b>13,630</b>
<b>Total Receipts</b>	<b>213,305</b>	<b>247,192</b>	<b>235,039</b>
<b>Payments</b>			
Employee Related	76,255	81,891	<b>83,305</b>
Grants and subsidies	19,943	28,665	<b>8,868</b>
Other	129,037	109,610	<b>146,321</b>
<b>Total Payments</b>	<b>225,235</b>	<b>220,166</b>	<b>238,494</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,930)</b>	<b>27,026</b>	<b>(3,455)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	52	...
Proceeds from sale of investments	30,353	55,237	<b>56,118</b>
Purchases of property, plant and equipment	(18,423)	(10,517)	<b>(16,023)</b>
Purchases of investments	...	(63,691)	<b>(39,455)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>11,930</b>	<b>(18,919)</b>	<b>640</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>8,107</b>	<b>(2,815)</b>
Opening Cash and Cash Equivalents	28,271	22,690	<b>30,797</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28,271</b>	<b>30,797</b>	<b>27,982</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(27,989)	(7,478)	<b>(13,880)</b>
Non cash items added back	13,423	8,982	<b>10,520</b>
Change in operating assets and liabilities	2,636	25,522	<b>(95)</b>
<b>Net cash flow from operating activities</b>	<b>(11,930)</b>	<b>27,026</b>	<b>(3,455)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	28,271	30,797	<b>27,982</b>
Receivables	17,618	28,866	<b>28,884</b>
Other financial assets	29,013	21,510	<b>19,951</b>
Inventories	182	119	<b>119</b>
Other	1,698	1,675	<b>1,675</b>
<b>Total Current Assets</b>	<b>76,782</b>	<b>82,967</b>	<b>78,611</b>
<b>Non Current Assets -</b>			
Receivables	17,566	24,231	<b>24,231</b>
Other financial assets	163,126	204,982	<b>190,128</b>
Property, plant and equipment -			
Land and building	33,385	14,048	<b>18,938</b>
Plant and equipment	43,104	45,711	<b>46,074</b>
Infrastructure systems	...	(8)	<b>(8)</b>
<b>Total Non Current Assets</b>	<b>257,181</b>	<b>288,964</b>	<b>279,363</b>
<b>Total Assets</b>	<b>333,963</b>	<b>371,931</b>	<b>357,974</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	21,549	14,753	<b>14,765</b>
Provisions	12,627	12,354	<b>13,564</b>
Other	25,913	28,324	<b>28,367</b>
<b>Total Current Liabilities</b>	<b>60,089</b>	<b>55,431</b>	<b>56,696</b>
<b>Non Current Liabilities -</b>			
Provisions	221,432	246,079	<b>246,429</b>
Other	1,995	18,500	<b>16,808</b>
<b>Total Non Current Liabilities</b>	<b>223,427</b>	<b>264,579</b>	<b>263,237</b>
<b>Total Liabilities</b>	<b>283,516</b>	<b>320,010</b>	<b>319,933</b>
<b>NET ASSETS</b>	<b>50,447</b>	<b>51,921</b>	<b>38,041</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	14,934	11,168	<b>11,168</b>
Accumulated funds	35,513	40,753	<b>26,873</b>
<b>TOTAL EQUITY</b>	<b>50,447</b>	<b>51,921</b>	<b>38,041</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	202	462	<b>467</b>
Investment income	15,220	26,310	<b>31,952</b>
Other revenue	58,872	43,291	<b>44,484</b>
<b>Total Retained Revenue</b>	<b>74,294</b>	<b>70,063</b>	<b>76,903</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	3,011	3,232	<b>3,401</b>
Other operating expenses	65,060	61,485	<b>67,964</b>
Maintenance	80	60	<b>65</b>
Depreciation and amortisation	261	320	<b>333</b>
Grants and subsidies	5,970	4,973	<b>5,148</b>
<b>Total Expenses</b>	<b>74,382</b>	<b>70,070</b>	<b>76,911</b>
Gain/(loss) on disposal of non current assets	88	7	<b>8</b>
<b>SURPLUS/(DEFICIT)</b>	...	...	...

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	224	484	490
Retained taxes	51,919	87,614	75,568
Interest	8,220	19,310	24,352
Other	605	428	482
<b>Total Receipts</b>	<b>60,968</b>	<b>107,836</b>	<b>100,892</b>
<b>Payments</b>			
Employee Related	2,972	3,135	3,347
Grants and subsidies	5,970	4,973	5,148
Other	55,652	56,095	63,911
<b>Total Payments</b>	<b>64,594</b>	<b>64,203</b>	<b>72,406</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,626)</b>	<b>43,633</b>	<b>28,486</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	140	90	92
Proceeds from sale of investments	155,000	174,914	166,053
Purchases of property, plant and equipment	(353)	(353)	(367)
Purchases of investments	(147,994)	(225,681)	(191,117)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>6,793</b>	<b>(51,030)</b>	<b>(25,339)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,167</b>	<b>(7,397)</b>	<b>3,147</b>
Opening Cash and Cash Equivalents	21,048	17,299	9,902
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>24,215</b>	<b>9,902</b>	<b>13,049</b>
<b>CASH FLOW RECONCILIATION</b>			
Non cash items added back	(6,779)	(6,700)	(7,292)
Change in operating assets and liabilities	3,153	50,333	35,778
<b>Net cash flow from operating activities</b>	<b>(3,626)</b>	<b>43,633</b>	<b>28,486</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	24,215	9,902	<b>13,049</b>
Receivables	57,863	7,715	<b>8,025</b>
Other financial assets	75,851	257,930	<b>240,478</b>
Other	126	45	<b>35</b>
<b>Total Current Assets</b>	<b>158,055</b>	<b>275,592</b>	<b>261,587</b>
<b>Non Current Assets -</b>			
Receivables	777,513	816,652	<b>785,200</b>
Other financial assets	322,427	212,400	<b>262,516</b>
Property, plant and equipment -			
Land and building	2,815	3,355	<b>3,265</b>
Plant and equipment	920	946	<b>986</b>
<b>Total Non Current Assets</b>	<b>1,103,675</b>	<b>1,033,353</b>	<b>1,051,967</b>
<b>Total Assets</b>	<b>1,261,730</b>	<b>1,308,945</b>	<b>1,313,554</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,080	3,709	<b>3,764</b>
Provisions	57,801	61,485	<b>65,892</b>
<b>Total Current Liabilities</b>	<b>58,881</b>	<b>65,194</b>	<b>69,656</b>
<b>Non Current Liabilities -</b>			
Provisions	1,202,849	1,243,058	<b>1,243,205</b>
<b>Total Non Current Liabilities</b>	<b>1,202,849</b>	<b>1,243,058</b>	<b>1,243,205</b>
<b>Total Liabilities</b>	<b>1,261,730</b>	<b>1,308,252</b>	<b>1,312,861</b>
<b>NET ASSETS</b>	...	<b>693</b>	<b>693</b>
<b>EQUITY</b>			
Reserves	...	693	<b>693</b>
<b>TOTAL EQUITY</b>	...	<b>693</b>	<b>693</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	27,800	42,436	<b>24,900</b>
Retained taxes, fees and fines	30,000	36,490	<b>33,500</b>
Other revenue	16	7	<b>15</b>
<b>Total Retained Revenue</b>	<b>57,816</b>	<b>78,933</b>	<b>58,415</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	5,527	4,626	<b>5,551</b>
Other operating expenses	4,386	3,491	<b>3,844</b>
Maintenance	72	81	<b>90</b>
Depreciation and amortisation	492	320	<b>315</b>
Other expenses	69,700	59,300	<b>63,600</b>
<b>Total Expenses</b>	<b>80,177</b>	<b>67,818</b>	<b>73,400</b>
Gain/(loss) on disposal of non current assets	23	28	<b>10</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(22,338)</b>	<b>11,143</b>	<b>(14,975)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	30,000	36,964	<b>33,500</b>
Interest	200	136	<b>200</b>
Other	342	327	<b>305</b>
<b>Total Receipts</b>	<b>30,542</b>	<b>37,427</b>	<b>34,005</b>
<b>Payments</b>			
Employee Related	5,607	4,439	<b>5,592</b>
Other	41,229	42,145	<b>44,873</b>
<b>Total Payments</b>	<b>46,836</b>	<b>46,584</b>	<b>50,465</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,294)</b>	<b>(9,157)</b>	<b>(16,460)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	60	96	<b>60</b>
Proceeds from sale of investments	17,734	8,000	<b>18,071</b>
Purchases of property, plant and equipment	(1,500)	(403)	<b>(1,667)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>16,294</b>	<b>7,693</b>	<b>16,464</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1,464)</b>	<b>4</b>
Opening Cash and Cash Equivalents	1,750	3,253	<b>2,181</b>
Reclassification of Cash Equivalents	...	392	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,750</b>	<b>2,181</b>	<b>2,185</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(22,338)	11,143	<b>(14,975)</b>
Non cash items added back	(27,108)	(41,980)	<b>(24,385)</b>
Change in operating assets and liabilities	33,152	21,680	<b>22,900</b>
<b>Net cash flow from operating activities</b>	<b>(16,294)</b>	<b>(9,157)</b>	<b>(16,460)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
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CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2003-04		2004-05 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,750	2,181	2,185
Receivables	2,120	2,140	2,100
Other	30	160	150
<b>Total Current Assets</b>	<b>3,900</b>	<b>4,481</b>	<b>4,435</b>
<b>Non Current Assets -</b>			
Other financial assets	365,353	387,849	394,478
Property, plant and equipment - Plant and equipment	1,719	1,403	2,705
Other	...	19	...
<b>Total Non Current Assets</b>	<b>367,072</b>	<b>389,271</b>	<b>397,183</b>
<b>Total Assets</b>	<b>370,972</b>	<b>393,752</b>	<b>401,618</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	695	796	647
Provisions	40,530	40,665	40,980
<b>Total Current Liabilities</b>	<b>41,225</b>	<b>41,461</b>	<b>41,627</b>
<b>Non Current Liabilities -</b>			
Provisions	386,699	346,175	368,850
<b>Total Non Current Liabilities</b>	<b>386,699</b>	<b>346,175</b>	<b>368,850</b>
<b>Total Liabilities</b>	<b>427,924</b>	<b>387,636</b>	<b>410,477</b>
<b>NET ASSETS</b>	<b>(56,952)</b>	<b>6,116</b>	<b>(8,859)</b>
<b>EQUITY</b>			
Accumulated funds	(56,952)	6,116	(8,859)
<b>TOTAL EQUITY</b>	<b>(56,952)</b>	<b>6,116</b>	<b>(8,859)</b>

# MINISTER FOR TOURISM AND SPORT AND RECREATION AND MINISTER FOR WOMEN

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Department of Tourism, Sport and Recreation</b>			
Total Expenses .....	135.3	141.8	4.8
Asset Acquisitions .....	12.1	10.0	-17.2
<b>Sydney Olympic Park Authority</b>			
Total Expenses .....	110.9	104.3	-6.0
Asset Acquisitions .....	10.8	9.8	-9.4
<b>Centennial Park and Moore Park Trust</b>			
Total Expenses .....	18.8	19.3	2.3
Asset Acquisitions .....	6.9	10.5	52.8
<b>Department for Women</b>			
Total Expenses .....	5.7	n.a.	n.a.
Asset Acquisitions .....	0.1	n.a.	n.a.
<b>Luna Park Reserve Trust</b>			
Total Expenses .....	0.7	1.2	80.2
Asset Acquisitions .....	...	...	...
<b>State Sports Centre Trust</b>			
Total Expenses .....	4.1	4.1	-2.0
Asset Acquisitions .....	0.1	0.1	152.0
<b>Total, Minister for Tourism and Sport and Recreation and Minister for Women</b>			
Total Expenses .....	<b>275.5</b>	<b>270.7</b>	<b>-1.7</b>
Asset Acquisitions .....	<b>30.0</b>	<b>30.4</b>	<b>1.0</b>

## DEPARTMENT OF TOURISM, SPORT AND RECREATION

In 2003, Tourism New South Wales and the Department of Sport and Recreation merged to form the Department of Tourism, Sport and Recreation (TSR). The Centennial and Moore Park Trust and the Parramatta Park Trust are also part of TSR. The planned transfer of a number of other Regional Parks to TSR did not proceed and remains under review.

The purpose of TSR is to contribute to communities through economic benefits and improved health and social wellbeing. The Department provides the opportunity to be proactive in enabling people to strike a better balance between work and leisure time.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

### **Improved Operations**

Following the merger, significant progress has been made towards combining the corporate services and corporate governance functions of the former agencies, which will be finalised by 2004-05.

In November 2003, Tourism New South Wales began a major review of the realignment of its business services aimed at improving the delivery of business services to its stakeholders. The review was completed in late March 2004 and changes will be finalised by 2004-05. The changes will enable a stronger focus on knowledge management and success through partnering with private and public sector stakeholders, as expressed through the following tenets:

- ◆ convert awareness of NSW destinations in target markets;
- ◆ develop partnerships between the public and private sectors to grow and manage tourism in New South Wales;
- ◆ share knowledge to improve industry effectiveness and stimulate investment; and
- ◆ foster a dynamic organisational culture built on strategic thinking, resource management, teamwork, innovation and creativity.

Sport and Recreation's operational environment was restructured during 2003-04, aiming to:

- ◆ improve service delivery to identified communities and its ability to contribute to whole-of-government community strengthening programs;
- ◆ support the business development of Sport and Recreation Centres, to minimise risk and further reduce their net cost of service;
- ◆ create a structure of industry support with maximum reach across New South Wales; and
- ◆ achieve administrative efficiencies, particularly in regard to grants administration.

## Key Service Delivery Developments

*New South Wales Holidays* - Consumers and travel agents have more choice and are able to book holidays in New South Wales more easily, following the licensing of New South Wales Holidays business from April 2004 in a five year agreement with The Australian Outback Travel Company Pty Ltd. As well as the annual licence fee, a royalty will be paid to Tourism New South Wales.

*Rugby World Cup* - Tourism New South Wales identified opportunities to leverage the high levels of awareness of Sydney and New South Wales that came with the staging of the 2003 Rugby World Cup (RWC), over October and November. The RWC generated benefits as follows:

- ◆ contribution to the NSW economy was more than the \$350 million target (reached prior to the last seven days of the RWC); and
- ◆ an overall increase of 8.3 percent in international visitor arrivals in November 2003 and more specifically, increases in arrivals from South Africa (76.2 percent), France (63.4 percent), New Zealand (17.5 percent) and Britain (11.4 percent) in October 2003 (Australian Bureau of Statistics).

A \$2 million domestic and international tourism marketing campaign, including targeting the United Kingdom and New Zealand from April 2004 built on the success of RWC.

*Tourism Marketing* - Tourism New South Wales' new three year domestic marketing strategy was begun with a focus on showcasing key themes such as Sydney, Nature, Discovery/Drive (Touring), Food and Wine, Beaches and Sport and Events. The NSW brand was reviewed and the Sydney brand developed and launched with a \$1.5 million television campaign. Internationally, the focus continues to be on trade marketing with selected consumer campaigns.

*Sport and Recreation Industry Development* - this continued to be a focus in 2003-04, with an emphasis on the prevention of "sport rage", training in best practice corporate governance and improving gender equity.

*Sport and Recreation Community Participation* - there was a strong focus on identifying ways to increase physical activity for children in the after-school hours care environment, and on forging closer partnerships with key groups at the community level including Local Government agencies, Police and Community Youth Clubs, Area Health Services and local sport, recreation and fitness organisations. Community grants were refocused to empower communities to develop solutions and tailor physical activity programs to meet their needs.

*Water Safety Issues* - The Department continued to play a lead role on water safety issues, completing 13 research projects around groups at high risk of drowning. The research has formed the basis for water safety policy development and new education strategies. A key pilot initiative was the Chinese Water Safety Campaign that saw 20 Chinese swimming instructors and pool life guards trained.

*Eastern Creek Motor Sport Precinct* - The Department played a key role in the establishment of the Western Sydney International Dragway. In addition, in 2003-04 the mounds at Eastern Creek Raceway were remediated and landscaped.

## **STRATEGIC DIRECTIONS**

Tourism, Sport and Recreation is focused on growing tourism, ensuring the sustainability of the tourism and sport and recreation industries and facilitating opportunities for people to participate in sport, recreation and physical activity. In 2004-05 an overarching Strategic Plan for the Department will be developed.

Over the next year, a planning process will be undertaken to capitalise on the opportunities provided by the merger and to reinforce the improvements identified in 2003-04 reviews.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$141.8 million. The focus of work will include:

- ◆ \$42 million to grow tourism in New South Wales to achieve economic benefit throughout the State; and \$7.6 million to develop a sustainable tourism industry through long term Government planning for tourism and initiatives assisting industry viability;
- ◆ additional funding of \$2.4 million provided to support attraction of major events to New South Wales through support to the Major Events Board;
- ◆ \$61.8 million for sport and recreation programs co-ordinated by the Department's Regional Offices and provided at its Centres and Academies;
- ◆ \$14.9 million in payments from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facility capital grants; and

- ◆ administrative grants funding towards the operation of the NSW Institute of Sport (\$12.2 million) and the Parramatta Park Trust (\$1.1 million).

### **Asset Acquisitions**

A total of \$10 million will be spent in 2004-05 on new assets and upgrades. The major components will be:

- ◆ \$1.2 million on the development of a new Finance Information Management System;
- ◆ \$0.1 million on Information Technology upgrades;
- ◆ \$2.9 million on works to upgrade facilities at Jindabyne, Lake Ainsworth, and Narrabeen Sport and Recreation Centres;
- ◆ \$2.8 million on works to improve the dining hall and kitchen facilities at Jindabyne, Berry, Point Wolstoncroft and Myuna Bay Sport and Recreation Centres; and
- ◆ \$3 million for minor works projects at the Centres and Academies of Sport and Recreation.

### **SYDNEY OLYMPIC PARK AUTHORITY**

The Sydney Olympic Park Authority (SOPA) was established under the *Sydney Olympic Park Authority Act, 2001* to manage the long-term future of Sydney Olympic Park.

SOPA is responsible for the management and orderly economic development and use of Sydney Olympic Park and for the promotion and co-ordination of sporting, educational, recreational, cultural, commercial and tourist activities.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The building of the township of Sydney Olympic Park is expected to attract approximately 40,000 workers and residents over the next 20 years. The establishment of a viable economy will be built in six themes including sport; education; health, leisure and wellbeing; science and technology; culture, the arts and entertainment. The sale and development of land is expected to generate over \$200 million in land sales and \$2 billion in private sector investment in Sydney Olympic Park.

The first phase of new residential and commercial development by the private sector is to be undertaken on four sites over the next 5-7 years. The development will be at a private sector cost of approximately \$470 million and confirms confidence in the unique living and working environment that Sydney Olympic Park offers. The sale and development of the land will also realise a return of some \$70 million to the Government.

SOPA has also prepared a Plan of Management for the 430 hectares of surrounding parklands and commenced capital works for embellishment of this significant open space.

SOPA is now responsible for the budget funding of the Sydney Olympic Park Aquatic and Athletic Centre and Sports Centre, and is the custodian of funds for the maintenance of the Sydney Showground.

The NSW Government progressively recognises ownership of the Telstra Stadium and the Sydney SuperDome until the end of the lease period in 2031 when they revert to the Government. Non-cash revenue of \$53 million was recognised in 2003-04. However, SOPA has not recognised this revenue in 2004-05 pending revaluation of the facilities and adoption of international accounting standards.

## **STRATEGIC DIRECTIONS**

The Sydney Olympic Park Authority aims to:

- ◆ generate returns on government's investment in Sydney Olympic Park;
- ◆ deliver a "Healthy and Liveable" community; and
- ◆ achieve best practice sustainable urban development outcomes.

Sydney Olympic Park continues to play a vital role in hosting the State's icon sporting and show events and supports the State's ability to host future major national and international events.

Sydney Olympic Park Authority will establish a sustainable community that demonstrates best practice in social and environmental management. This will include a world class water recycling scheme, innovative examples of energy management, high-quality urban and architectural design and integrated social housing models.

## **2004-05 BUDGET**

### **Total Expenses**

Operating expenses in 2004-05 are estimated at \$104.3 million, with depreciation accounting for \$43.5 million of this amount.

Expenses include:

- ◆ Sydney Olympic Park Aquatic and Athletic Centre and Sports Centre;
- ◆ supporting the infrastructure and ongoing land remediation works at Sydney Olympic Park;
- ◆ marketing, security and customer services including the staging of festivals and events;
- ◆ operation of 430 hectares of Parklands under the Parklands Plan of Management;
- ◆ property and business development and urban planning; and
- ◆ commercial services and car park operating costs.

### **Asset Acquisitions**

The Authority's 2004-05 asset acquisition program is \$9.8 million. The major component of the program is \$6 million for further development of Millennium Parklands for additional landscaping, picnic facilities, shade structures, cycle ways, educational technology and supporting infrastructure.

## **CENTENNIAL PARK AND MOORE PARK TRUST**

The Centennial Park and Moore Park Trust is responsible for a highly used area of open space in Sydney, known as the Centennial Parklands. The Parklands comprise Centennial Park, Moore Park, Queens Park, Fox Studios Australia, the Hordern Pavilion and Royal Hall of Industries, and the Centennial Parklands Equestrian Centre. The Trust operates in a complex and changing business environment, balancing conflicting demands for recreation use, protection of parklands, financial sustainability, and equity of access.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for the Trust have increased during the last five years from \$11.1 million in 1999-2000 to around \$19.5 million in 2003-04. This reflects additional costs associated with improvements to the maintenance of the Parklands of \$2.1 million, the introduction of services to address public environmental safety issues and a range of business activities to improve financial viability. In addition, there have been significant increases in depreciation expense of \$1.8 million as a result of the large capital program in recent years. During the same period Trust retained revenues excluding capital grants have grown from \$9.4 million to \$12.5 million.

Capital expenditure increased significantly during the last four years due to the continuation of the ponds restoration project, the completion of the rehabilitation of Moore Park and Centenary of Federation projects and expenditure commencing in 2002-03 on the seven year Park Improvement Plan.

### **Major Maintenance**

Commencing in 2002-03 \$1 million per annum is being directed to a catch up maintenance program for building and infrastructure assets.

The allocation of this amount to specific works over the four year life of the program has been targeted to achieve the following benefits:

- ◆ reduction of risk and liability issues such as the repair of the running track at ES Marks Athletic Field and stabilisation works at Kensington Culvert;
- ◆ addressing areas of high complaint particularly the refurbishment of amenities facilities across the Parklands;
- ◆ addressing compliance issues, i.e. heritage, environmental, Building Code of Australia and Sydney Water requirements; and
- ◆ restoration of high use/visibility assets via the heritage stone program for fences, gates and statues.

Key projects initiated in 2003-04 included:

- ◆ park leisure facilities essential catch-up works – Equestrian Centre and ES Marks;
- ◆ heritage structures stone repairs – fences and bridges;
- ◆ turf rehabilitation;

- ◆ refurbishment of amenities buildings; and
- ◆ roads and path repairs.

## **STRATEGIC DIRECTIONS**

The Trust's Corporate Business Strategy aims to achieve the following outcomes:

- ◆ target new markets in addition to traditional markets and develop new products;
- ◆ develop new businesses in the Parklands and build up current businesses;
- ◆ align strategic planning and asset management with Centennial Parklands' objectives;
- ◆ improve access and safety to and within Centennial Parklands;
- ◆ secure Government and non-government funding sources;
- ◆ increase recognition for Centennial Parklands' positioning and direction;
- ◆ adequately resource and support Trust staff in achieving Centennial Parklands' Vision and Mission; and
- ◆ develop an agile culture that is responsive to change with Trust and Executive leadership.

The Trust implements financial strategies to increase and diversify its revenue base to improve the quality of services and increase contributions towards costs.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at \$19.3 million. Included in this amount is \$1 million for the asset maintenance program for buildings and infrastructure in Centennial Parklands.

## **Asset Acquisitions**

The Trust's asset acquisition program for 2004-05, estimated at \$10.5 million, is the third year of the planned seven year Park Improvement Plan estimated at \$49.5 million. The Park Improvement Plan addresses the following key issues:

- ◆ the Park environment;
- ◆ transport and access;
- ◆ visitor information and services;
- ◆ heritage conservation;
- ◆ leisure facilities; and
- ◆ utilities and services.

Projects planned for 2004-05 are:

- ◆ continuation of the ponds improvement program;
- ◆ new playgrounds;
- ◆ major new services – irrigation, sewerage & electricity;
- ◆ improved signage;
- ◆ Sports Centre improvements including Equestrian Centre and Grounds;
- ◆ Grand Drive refurbishment; and
- ◆ major new amenities buildings.

## **DEPARTMENT FOR WOMEN**

The Department for Women was established in April 1995 to improve opportunities for women in New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

From July 2004 the newly created Office for Women will be located within Premier's Department.

## **STRATEGIC DIRECTIONS**

The Office for Women will provide leadership to whole-of-government policy formulation, programs and services for women. It aims to improve the economic and social wellbeing of NSW women through partnerships with NSW Government agencies, the community and private sectors and other levels of Government.

## **LUNA PARK RESERVE TRUST**

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In February 2001, the Sydney Harbour Foreshore Authority (SHFA) was appointed to manage the affairs of the Luna Park Reserve Trust (LPRT). Historically, the Trust's expenditure has been for administration, legal and consultancy fees. Expenditure is now related to the SHFA's role in managing the ongoing lease held by the operator of Luna Park, Luna Park Sydney Pty Ltd including \$1.3 million maintenance expenses in relation to the heritage infrastructure in 2003-04.

The Park reopened to the public in April 2004 and with the reopening, commercial lease terms between LPRT and Luna Park Sydney Pty Ltd apply. Total lease revenue is expected to be \$1.2 million in 2004-05, based on Luna Park Sydney's business plan.

## **2004-05 BUDGET**

### **Total Expenses**

The Trust's expenses are expected to increase to \$1.2 million in 2004-05 from the \$0.7 million budgeted in 2003-04. Apart from maintenance contributions to the Heritage Infrastructure Fund and depreciation, the remaining costs are either administrative or compliance related.

## **STATE SPORTS CENTRE TRUST**

The State Sports Centre Trust operates major event venues and provides affordable world-class facilities to the sporting community. To assist the Trust to discharge its community service obligations, the Sydney Olympic Park Authority provides an operating subsidy to the Trust.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Trust is increasing its expenditure on safety and security and upgrading technology in the Sydney Olympic Park Sports Centre to stay abreast of customer expectations.

The Trust is able to cover increased costs in 2004-05 through a focus on securing high-yield commercial events.

## **STRATEGIC DIRECTIONS**

The Trust's objective is to provide the highest possible level of service to sport through its outdoor and indoor facilities and associated services. The Trust is augmenting its major event business with an increasing range of direct and indirect participation programs.

## **2004-05 BUDGET**

### **Total Expenses**

Total Trust expenses, estimated at \$4.1 million in 2004-05, will be used to operate and maintain the Centre's sporting facilities and facilitate increased usage wherever possible.

### **Asset Acquisitions**

The Trust will spend up to \$0.1 million on replacement sporting equipment in 2004-05.

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	42,936	43,496	<b>43,439</b>
Other operating expenses	58,513	64,893	<b>55,128</b>
Maintenance	5,008	5,032	<b>5,082</b>
Depreciation and amortisation	6,276	7,271	<b>9,176</b>
Grants and subsidies	22,593	28,534	<b>28,958</b>
<b>Total Expenses</b>	<b>135,326</b>	<b>149,226</b>	<b>141,783</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25,241	24,876	<b>27,376</b>
Investment income	486	435	<b>375</b>
Grants and contributions	10,989	15,457	<b>8,742</b>
Other revenue	306	512	<b>207</b>
<b>Total Retained Revenue</b>	<b>37,022</b>	<b>41,280</b>	<b>36,700</b>
<b>NET COST OF SERVICES</b>	<b>98,304</b>	<b>107,946</b>	<b>105,083</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	35,681	36,401	<b>41,536</b>
Grants and subsidies	22,593	28,534	<b>28,958</b>
Other	76,634	85,378	<b>67,467</b>
<b>Total Payments</b>	<b>134,908</b>	<b>150,313</b>	<b>137,961</b>
<b>Receipts</b>			
Sale of goods and services	26,754	25,475	<b>27,376</b>
Interest	229	(4)	<b>374</b>
Other	18,066	26,576	<b>16,139</b>
<b>Total Receipts</b>	<b>45,049</b>	<b>52,047</b>	<b>43,889</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(89,859)</b>	<b>(98,266)</b>	<b>(94,072)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	333	327	...
Purchases of property, plant and equipment	(12,056)	(22,856)	<b>(9,988)</b>
Advances made	...	...	<b>(8)</b>
Other	7,787	10,036	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,936)</b>	<b>(12,493)</b>	<b>(9,996)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	88,460	95,022	<b>92,521</b>
Capital appropriation	12,056	22,856	<b>9,988</b>
Cash reimbursements from the Consolidated Fund Entity	2,112	2,112	<b>2,121</b>
Cash transfers to Consolidated Fund	(245)	...	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>102,383</b>	<b>119,990</b>	<b>104,630</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>8,588</b>	<b>9,231</b>	<b>562</b>
Opening Cash and Cash Equivalents	...	...	<b>9,231</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,588</b>	<b>9,231</b>	<b>9,793</b>

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MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(98,304)	(107,946)	<b>(105,083)</b>
Non cash items added back	8,569	9,768	<b>11,445</b>
Change in operating assets and liabilities	(124)	(88)	<b>(434)</b>
<b>Net cash flow from operating activities</b>	<b>(89,859)</b>	<b>(98,266)</b>	<b>(94,072)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,588	9,231	9,793
Receivables	4,526	6,005	5,786
Other financial assets	408	542	550
Other	1,022	550	550
<b>Total Current Assets</b>	<b>14,544</b>	<b>16,328</b>	<b>16,679</b>
<b>Non Current Assets -</b>			
Other financial assets	3,633	2,586	2,586
Property, plant and equipment -			
Land and building	257,290	243,720	245,500
Plant and equipment	12,715	23,514	22,546
<b>Total Non Current Assets</b>	<b>273,638</b>	<b>269,820</b>	<b>270,632</b>
<b>Total Assets</b>	<b>288,182</b>	<b>286,148</b>	<b>287,311</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,999	4,813	4,037
Provisions	3,675	8,297	8,512
Other	3,134	2,330	2,330
<b>Total Current Liabilities</b>	<b>10,808</b>	<b>15,440</b>	<b>14,879</b>
<b>Non Current Liabilities -</b>			
Provisions	...	18	18
Other	180	652	560
<b>Total Non Current Liabilities</b>	<b>180</b>	<b>670</b>	<b>578</b>
<b>Total Liabilities</b>	<b>10,988</b>	<b>16,110</b>	<b>15,457</b>
<b>NET ASSETS</b>	<b>277,194</b>	<b>270,038</b>	<b>271,854</b>
<b>EQUITY</b>			
Reserves	44,837	44,836	44,836
Accumulated funds	232,357	225,202	227,018
<b>TOTAL EQUITY</b>	<b>277,194</b>	<b>270,038</b>	<b>271,854</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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**60.1 Development of the Tourism Industry**

**60.1.1 Tourism Growth**

Program Objective(s): To grow the New South Wales tourism economy for the benefit of the people of New South Wales.

Program Description: Promotion of tourism to New South Wales through marketing New South Wales destinations and experiences to match visitors' needs.

<u>Outcomes:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Non-tourism New South Wales income:					
In-kind	\$m	2.0	2.8	2.5	<b>2.0</b>
Cash	\$m	5.7	7.8	8.7	<b>5.9</b>
Value of publicity generated through media and visiting journalist program activities:					
International	\$m	141	145	64	<b>50</b>
Domestic	\$m	7.5	8.2	14.5	<b>9.5</b>
Conference bids won for Sydney (SCVB):					
Events	no.	32	47	40	<b>41</b>
Delegates	thous	30	69	41	<b>51</b>
Delegate days (rooms)	thous	131	345	189	<b>215</b>
 <u>Outputs:</u>					
Visiting journalists hosted:					
International	no.	150	169	160	<b>120</b>
Domestic	no.	94	35	86	<b>50</b>
Consumer website (visitnsw) user sessions	thous	990	1,400	1,800	<b>1,800</b>
International tailored websites	no.	7	10	10	<b>10</b>
Regional 'Team NSW Agreements' met (% of targeted actions initiated)	%	75	80	80	<b>85</b>
Regional events financially supported	no.	15	17	24	<b>20</b>
Sydney events financially supported	no.	...	41	44	<b>30</b>
 <u>Average Staffing:</u>	EFT	161	151	157	<b>136</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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**60.1 Development of the Tourism Industry**

**60.1.1 Tourism Growth (cont)**

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,797	12,591	11,649
Other operating expenses	35,458	38,320	29,519
Depreciation and amortisation	676	899	839
<b>Total Expenses</b>	<b>47,931</b>	<b>51,810</b>	<b>42,007</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	62	64	64
Travel Centre commissions	836	750	750
Investment income	111	68	68
Grants and contributions	9,380	11,120	7,819
Other revenue	100	100	100
<b>Total Retained Revenue</b>	<b>10,489</b>	<b>12,102</b>	<b>8,801</b>
<b>NET COST OF SERVICES</b>	<b>37,442</b>	<b>39,708</b>	<b>33,206</b>
<b>ASSET ACQUISITIONS</b>	<b>664</b>	<b>672</b>	<b>1,102</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

**60.1 Development of the Tourism Industry**

**60.1.2 A Sustainable Tourism Industry**

Program Objective(s): To develop a sustainable tourism economy.

Program Description: The tourism industry is supported through private and public sector partnering, coordination of Government action through the New South Wales Tourism Masterplan, and regional development and marketing plans which set future directions for tourism in the regions.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Stakeholders surveyed who consider they have a partnership relationship with Tourism NSW (TNSW)*	%	...	61	...	<b>65</b>
Stakeholders surveyed who are satisfied with TNSW*	%	...	75	...	<b>78</b>

\* Stakeholder survey undertaken biennially.

Outputs:

Tourism Masterplan actions initiated	%	n.a.	n.a.**	20	<b>50</b>
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	17	36	36	<b>20</b>
Regional tourism plans completed	no.	n.a.	3	5	<b>3</b>

\*\* New Masterplan commenced 2003-04.

<u>Average Staffing</u> :	EFT	15	21	23	<b>32</b>
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2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,180	2,429	<b>3,100</b>
Other operating expenses	2,127	2,130	<b>4,333</b>
Depreciation and amortisation	177	144	<b>167</b>
<b>Total Expenses</b>	<b>4,484</b>	<b>4,703</b>	<b>7,600</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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**60.1 Development of the Tourism Industry**

**60.1.2 A Sustainable Tourism Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	13	11	11
Investment income	24	12	12
Grants and contributions	170	48	119
<b>Total Retained Revenue</b>	<b>207</b>	<b>71</b>	<b>142</b>
<b>NET COST OF SERVICES</b>	<b>4,277</b>	<b>4,632</b>	<b>7,458</b>

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<b>ASSET ACQUISITIONS</b>	<b>146</b>	<b>138</b>	<b>226</b>
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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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**60.2 Sport and Recreation in the Community**

**60.2.1 Sport and Recreation Development**

Program Objective(s): To create opportunities and facilitate active involvement so that people benefit from participating in sport, recreation and physical activity.

Program Description: A diverse range of initiatives are undertaken that build community and industry capacity so that people in New South Wales can regularly engage in and benefit from safe and enjoyable sport, recreation and physical activity. Client driven services are developed in response to community, industry and government needs.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Customers satisfied with services	%	89	87	80	<b>81</b>
NSW population 15 years and over participating in organised sport and physical activities	%	39	40	41	<b>41</b>
NSW population aged 5-14 years participating in organised sport and physical activities	%	61	62	62	<b>63</b>
Total NSW population participating in sport and physical activity	%	78	76	77	<b>78</b>

Outputs:

Outdoor education program (participant days)	thous	250	270	280	<b>290</b>
Swimsafe program (participant days)	thous	257	200	176	<b>180</b>
Sport and Recreation Centres and Academies (participant days)	thous	425	440	470	<b>480</b>
Local level sports facilities (development) supported	no.	455	409	411	<b>350</b>
Regional sports facilities (development) supported	no.	20	32	15	<b>12</b>
High performance sports squads	no.	25	26	26	<b>26</b>
Scholarships to high performance athletes	no.	629	750	674	<b>680</b>
<u>Average Staffing</u> :	EFT	358	353	351	<b>361</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

**60.2 Sport and Recreation in the Community**

**60.2.1 Sport and Recreation Development (cont)**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	28,959	28,476	<b>28,690</b>
Other operating expenses	20,649	21,272	<b>21,052</b>
Maintenance	5,008	5,032	<b>5,032</b>
Depreciation and amortisation	5,065	5,870	<b>6,248</b>
Grants and subsidies			
Parramatta Park Trust	1,100	1,100	<b>1,122</b>
Sporting associations	6,200	6,457	<b>4,700</b>
Sports development assistance	3,552	3,839	<b>3,888</b>
Assistance for special community groups	175	125	<b>175</b>
International Sporting Events Council	500	500	<b>510</b>
NSW Institute of Sport	5,746	5,746	<b>12,162</b>
Capital grants to non-profit organisations	2,423	...	...
Local Government sporting facilities - capital grants	2,897	7,809	<b>5,651</b>
Subsidies to organisations - public trading enterprises	...	2,958	<b>750</b>
<b>Total Expenses</b>	<b>82,274</b>	<b>89,184</b>	<b>89,980</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sport and recreation centres	21,527	21,215	<b>23,319</b>
Board and lodging	318	296	<b>331</b>
Minor sales of goods and services	1,983	2,081	<b>2,543</b>
Investment income	312	312	<b>287</b>
Grants and contributions	1,439	1,331	<b>804</b>
Other revenue	206	412	<b>107</b>
<b>Total Retained Revenue</b>	<b>25,785</b>	<b>25,647</b>	<b>27,391</b>
<b>NET COST OF SERVICES</b>	<b>56,489</b>	<b>63,537</b>	<b>62,589</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>11,246</b>	<b>22,046</b>	<b>8,660</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**60 DEPARTMENT OF TOURISM, SPORT AND RECREATION**

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**60.2 Sport and Recreation in the Community**

**60.2.2 Eastern Creek Precinct**

Program Objective(s): To provide the people of New South Wales with world class facilities for motor sport events.

Program Description: Leasing of the Eastern Creek Racetrack, Karting Track and Drag Strip to commercial operators to stage events.

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	279	3,171	224
Maintenance	...	...	50
Depreciation and amortisation	358	358	1,922
<b>Total Expenses</b>	<b>637</b>	<b>3,529</b>	<b>2,196</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	502	459	358
Investment income	39	43	8
Grants and contributions	...	2,958	...
<b>Total Retained Revenue</b>	<b>541</b>	<b>3,460</b>	<b>366</b>
<b>NET COST OF SERVICES</b>	<b>96</b>	<b>69</b>	<b>1,830</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,404	16,783	<b>14,087</b>
Other operating expenses	32,603	34,594	<b>31,254</b>
Maintenance	10,459	9,783	<b>10,036</b>
Depreciation and amortisation	45,333	42,522	<b>43,550</b>
Grants and subsidies	5,105	5,848	<b>5,351</b>
<b>Total Expenses</b>	<b>110,904</b>	<b>109,530</b>	<b>104,278</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	14,654	15,098	<b>17,956</b>
Investment income	7,904	8,167	<b>5,186</b>
Retained taxes, fees and fines	210	301	<b>300</b>
Grants and contributions	420	463	<b>455</b>
Other revenue	57,162	58,269	<b>1,074*</b>
<b>Total Retained Revenue</b>	<b>80,350</b>	<b>82,298</b>	<b>24,971</b>
<b>NET COST OF SERVICES</b>	<b>30,554</b>	<b>27,232</b>	<b>79,307</b>

\* Non-cash revenue of approximately \$53 million in relation to the right to receive the Telstra Stadium and the SuperDome was recognised in 2003-04. However, the Authority has not recognised this revenue in 2004-05 pending revaluation of the facilities and adoption of international accounting standards

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,022	16,001	13,556
Grants and subsidies	5,105	5,848	5,351
Other	43,752	55,016	45,193
<b>Total Payments</b>	<b>64,879</b>	<b>76,865</b>	<b>64,100</b>
<b>Receipts</b>			
Sale of goods and services	12,654	14,801	17,353
Retained taxes	...	...	1,956
Interest	6,670	12,318	3,894
Other	9,008	19,173	7,835
<b>Total Receipts</b>	<b>28,332</b>	<b>46,292</b>	<b>31,038</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(36,547)</b>	<b>(30,573)</b>	<b>(33,062)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	16,689	7,813	17,517
Purchases of property, plant and equipment	(17,789)	(19,437)	(9,778)
Purchases of investments	(1,300)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,400)</b>	<b>(11,624)</b>	<b>7,739</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	42,620	42,545	38,205
Capital appropriation	10,789	10,789	9,778
Asset sale proceeds transferred to the Consolidated Fund Entity	(20,694)	(20,694)	(19,040)
Cash reimbursements from the Consolidated Fund Entity	690	858	742
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>33,405</b>	<b>33,498</b>	<b>29,685</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,542)</b>	<b>(8,699)</b>	<b>4,362</b>
Opening Cash and Cash Equivalents	22,124	33,463	24,764
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,582</b>	<b>24,764</b>	<b>29,126</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(30,554)	(27,232)	<b>(79,307)</b>
Non cash items added back	(7,469)	(10,734)	<b>44,418</b>
Change in operating assets and liabilities	1,476	7,393	<b>1,827</b>
<b>Net cash flow from operating activities</b>	<b>(36,547)</b>	<b>(30,573)</b>	<b>(33,062)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	16,582	24,764	<b>29,126</b>
Receivables	73,031	21,147	<b>21,583</b>
Other financial assets	4,568	...	...
Inventories	5,936	26	<b>26</b>
<b>Total Current Assets</b>	<b>100,117</b>	<b>45,937</b>	<b>50,735</b>
<b>Non Current Assets -</b>			
Receivables	(1,664)	52,517	<b>33,900</b>
Inventories	14,035	15,370	<b>16,120</b>
Property, plant and equipment -			
Land and building	1,096,348	1,104,763	<b>1,094,761</b>
Plant and equipment	5,233	6,298	<b>6,364</b>
Infrastructure systems	572,698	511,741	<b>487,155</b>
Other	270,746	270,746	<b>270,746</b>
<b>Total Non Current Assets</b>	<b>1,957,396</b>	<b>1,961,435</b>	<b>1,909,046</b>
<b>Total Assets</b>	<b>2,057,513</b>	<b>2,007,372</b>	<b>1,959,781</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,470	8,548	<b>8,099</b>
Provisions	880	3,296	<b>3,396</b>
Other	9,327	355	<b>355</b>
<b>Total Current Liabilities</b>	<b>15,677</b>	<b>12,199</b>	<b>11,850</b>
<b>Non Current Liabilities -</b>			
Provisions	...	6,661	<b>8,173</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>6,661</b>	<b>8,173</b>
<b>Total Liabilities</b>	<b>15,677</b>	<b>18,860</b>	<b>20,023</b>
<b>NET ASSETS</b>	<b>2,041,836</b>	<b>1,988,512</b>	<b>1,939,758</b>
<b>EQUITY</b>			
Accumulated funds	2,041,836	1,988,512	<b>1,939,758</b>
<b>TOTAL EQUITY</b>	<b>2,041,836</b>	<b>1,988,512</b>	<b>1,939,758</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

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**61.1 Sydney Olympic Park Authority**

**61.1.1 Sydney Olympic Park Authority**

Program Objective(s): The Sydney Olympic Park Authority aims to generate returns on Government's investment in Sydney Olympic Park; deliver a "Healthy and Liveable" community; and achieve best practice sustainable urban development outcomes.

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Property	6	4
Marketing and Communications	30	20
Major Facilities Management and Capital Works	8	8
Corporate Services and Finance	43	39
Place Management	19	44
Business Development	6	6
Parklands	41	11
Sustainability	14	11
	167	143

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	17,404	16,783	<b>14,087</b>
Other operating expenses	32,603	34,594	<b>31,254</b>
Maintenance	10,459	9,783	<b>10,036</b>
Depreciation and amortisation	45,333	42,522	<b>43,550</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**61 SYDNEY OLYMPIC PARK AUTHORITY**

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**61.1 Sydney Olympic Park Authority**

**61.1.1 Sydney Olympic Park Authority (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
State Sports Centre	...	797	<b>800</b>
Sydney Aquatic and Athletic Centres	2,115	2,061	<b>2,061</b>
Sydney Aquatic and Athletic Centres - operating subsidy	2,990	2,990	<b>2,490</b>
<b>Total Expenses</b>	<b>110,904</b>	<b>109,530</b>	<b>104,278</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	7,629	7,741	<b>7,926</b>
Carparking	5,768	6,123	<b>7,885</b>
Minor sales of goods and services	1,257	1,234	<b>2,145</b>
Investment income	7,904	8,167	<b>5,186</b>
Retained taxes, fees and fines	210	301	<b>300</b>
Grants and contributions	420	463	<b>455</b>
Other revenue	57,162	58,269	<b>1,074</b>
<b>Total Retained Revenue</b>	<b>80,350</b>	<b>82,298</b>	<b>24,971</b>
<b>NET COST OF SERVICES</b>	<b>30,554</b>	<b>27,232</b>	<b>79,307</b>
<b>ASSET ACQUISITIONS</b>	<b>10,789</b>	<b>10,789</b>	<b>9,778</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**62 CENTENNIAL PARK AND MOORE PARK TRUST**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,023	4,825	<b>4,880</b>
Other operating expenses	5,704	6,540	<b>6,035</b>
Maintenance	3,769	3,830	<b>3,858</b>
Depreciation and amortisation	4,334	4,333	<b>4,494</b>
<b>Total Expenses</b>	<b>18,830</b>	<b>19,528</b>	<b>19,267</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,560	11,697	<b>11,551</b>
Investment income	334	360	<b>249</b>
Retained taxes, fees and fines	200	210	<b>200</b>
Grants and contributions	914	80	<b>4,047</b>
Other revenue	20	233	<b>7</b>
<b>Total Retained Revenue</b>	<b>12,028</b>	<b>12,580</b>	<b>16,054</b>
<b>NET COST OF SERVICES</b>	<b>6,802</b>	<b>6,948</b>	<b>3,213</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**62 CENTENNIAL PARK AND MOORE PARK TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,748	4,531	4,942
Other	12,571	14,609	13,278
<b>Total Payments</b>	<b>17,319</b>	<b>19,140</b>	<b>18,220</b>
<b>Receipts</b>			
Sale of goods and services	10,710	11,911	11,551
Interest	160	200	83
Other	3,638	3,005	3,943
<b>Total Receipts</b>	<b>14,508</b>	<b>15,116</b>	<b>15,577</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,811)</b>	<b>(4,024)</b>	<b>(2,643)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	25	...	...
Purchases of property, plant and equipment	(6,867)	(9,081)	(10,505)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,842)</b>	<b>(9,081)</b>	<b>(10,505)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,668	3,668	2,274
Capital appropriation	5,953	5,953	7,915
Cash reimbursements from the Consolidated Fund Entity	171	266	274
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,792</b>	<b>9,887</b>	<b>10,463</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>139</b>	<b>(3,218)</b>	<b>(2,685)</b>
Opening Cash and Cash Equivalents	4,796	7,027	3,809
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,935</b>	<b>3,809</b>	<b>1,124</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,802)	(6,948)	(3,213)
Non cash items added back	4,361	4,374	1,136
Change in operating assets and liabilities	(370)	(1,450)	(566)
<b>Net cash flow from operating activities</b>	<b>(2,811)</b>	<b>(4,024)</b>	<b>(2,643)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
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**62 CENTENNIAL PARK AND MOORE PARK TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,935	3,809	1,124
Receivables	839	1,468	1,468
Other financial assets	4,131	4,154	4,320
Other	2	11	11
<b>Total Current Assets</b>	<b>9,907</b>	<b>9,442</b>	<b>6,923</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	412,691	415,485	422,644
Plant and equipment	1,271	917	956
Infrastructure systems	179,754	181,066	183,264
Other	163	163	154
<b>Total Non Current Assets</b>	<b>593,879</b>	<b>597,631</b>	<b>607,018</b>
<b>Total Assets</b>	<b>603,786</b>	<b>607,073</b>	<b>613,941</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,637	3,089	3,089
Provisions	451	335	335
<b>Total Current Liabilities</b>	<b>2,088</b>	<b>3,424</b>	<b>3,424</b>
<b>Non Current Liabilities -</b>			
Provisions	...	35	35
Other	8,329	8,328	7,738
<b>Total Non Current Liabilities</b>	<b>8,329</b>	<b>8,363</b>	<b>7,773</b>
<b>Total Liabilities</b>	<b>10,417</b>	<b>11,787</b>	<b>11,197</b>
<b>NET ASSETS</b>	<b>593,369</b>	<b>595,286</b>	<b>602,744</b>
<b>EQUITY</b>			
Reserves	69,266	70,578	70,578
Accumulated funds	524,103	524,708	532,166
<b>TOTAL EQUITY</b>	<b>593,369</b>	<b>595,286</b>	<b>602,744</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**62 CENTENNIAL PARK AND MOORE PARK TRUST**

**62.1 Centennial Park and Moore Park Trust**

**62.1.1 Centennial Park and Moore Park Trust**

Program Objective(s): Sustainable management of parkland and leisure facilities on behalf of the community.

Program Description: The program covers the protection and enhancement of the Centennial Parklands; the provision of equitable high quality recreational and cultural opportunities for the enjoyment of Sydneysiders and visitors alike; and the promotion of the recreational, historical, scientific, educational, cultural and environmental values of Trust lands.

<u>Activities</u> :	Average Staffing (EFT)	
	2003-04	2004-05
Administration and maintenance	67	67

	2003-04		<b>2004-05</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,023	4,825	<b>4,880</b>
Other operating expenses	5,704	6,540	<b>6,035</b>
Maintenance	3,769	3,830	<b>3,858</b>
Depreciation and amortisation	4,334	4,333	<b>4,494</b>

<b>Total Expenses</b>	<b>18,830</b>	<b>19,528</b>	<b>19,267</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	7,414	8,022	<b>7,784</b>
Use of recreation facilities	3,146	3,675	<b>3,765</b>
Minor sales of goods and services	...	...	<b>2</b>
Investment income	334	360	<b>249</b>
Retained taxes, fees and fines	200	210	<b>200</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**62 CENTENNIAL PARK AND MOORE PARK TRUST**

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**62.1 Centennial Park and Moore Park Trust**

**62.1.1 Centennial Park and Moore Park Trust (cont)**

***OPERATING STATEMENT (cont)***

Grants and contributions	914	80	<b>4,047</b>
Other revenue	20	233	<b>7</b>
<b>Total Retained Revenue</b>	<b>12,028</b>	<b>12,580</b>	<b>16,054</b>
<b>NET COST OF SERVICES</b>	<b>6,802</b>	<b>6,948</b>	<b>3,213</b>
<b>ASSET ACQUISITIONS</b>	<b>6,867</b>	<b>9,030</b>	<b>10,490</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 DEPARTMENT FOR WOMEN**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,062	3,553	...
Other operating expenses	1,287	1,341	...
Maintenance	27	27	...
Depreciation and amortisation	140	140	...
Grants and subsidies	1,155	1,155	...
<b>Total Expenses</b>	<b>5,671</b>	<b>6,216</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	95	...
Investment income	20	10	...
Grants and contributions	...	477	...
<b>Total Retained Revenue</b>	<b>35</b>	<b>582</b>	...
<b>NET COST OF SERVICES</b>	<b>5,636</b>	<b>5,634</b>	...

Note: From 1 July 2004 the Department for Women will be replaced by the Office for Women within the Premier's Department.

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 DEPARTMENT FOR WOMEN**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,979	3,478	...
Grants and subsidies	1,155	1,155	...
Other	1,538	1,593	...
<b>Total Payments</b>	<b>5,672</b>	<b>6,226</b>	...
<b>Receipts</b>			
Sale of goods and services	15	95	...
Interest	20	10	...
Other	224	703	...
<b>Total Receipts</b>	<b>259</b>	<b>808</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,413)</b>	<b>(5,418)</b>	...
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(68)	(69)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(68)</b>	<b>(69)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,257	5,707	...
Capital appropriation	68	68	...
Cash reimbursements from the Consolidated Fund Entity	190	190	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,515</b>	<b>5,965</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>34</b>	<b>478</b>	...
Opening Cash and Cash Equivalents	251	213	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>285</b>	<b>691</b>	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,636)	(5,634)	...
Non cash items added back	223	223	...
Change in operating assets and liabilities	...	(7)	...
<b>Net cash flow from operating activities</b>	<b>(5,413)</b>	<b>(5,418)</b>	...

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 DEPARTMENT FOR WOMEN**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	285	691	...
Receivables	276	135	...
Other	2	5	...
<b>Total Current Assets</b>	<b>563</b>	<b>831</b>	...
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	608	...
Plant and equipment	818	208	...
<b>Total Non Current Assets</b>	<b>818</b>	<b>816</b>	...
<b>Total Assets</b>	<b>1,381</b>	<b>1,647</b>	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	594	508	...
Provisions	272	268	...
<b>Total Current Liabilities</b>	<b>866</b>	<b>776</b>	...
<b>Non Current Liabilities -</b>			
Provisions	...	15	...
<b>Total Non Current Liabilities</b>	...	<b>15</b>	...
<b>Total Liabilities</b>	<b>866</b>	<b>791</b>	...
<b>NET ASSETS</b>	<b>515</b>	<b>856</b>	...
<b>EQUITY</b>			
Accumulated funds	515	856	...
<b>TOTAL EQUITY</b>	<b>515</b>	<b>856</b>	...

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 DEPARTMENT FOR WOMEN**

**63.1 Policy Development and Projects Affecting the Status of Women**

**63.1.1 Policy Development and Projects Affecting the Status of Women**

Program Objective(s): Provision of leadership and strategic policy advice to achieve justice and equity for women.

Program Description: Formulate policy advice; develop strategic partnerships with government agencies, community organisations and the private sector; manage women's grants programs; maintain and deliver relevant co-ordinated women's interactive information services; contribute to the development and delivery of community programs to target audiences aimed at addressing issues of importance to women; and develop and deliver programs with Aboriginal and Torres Strait Island women across the state through the Aboriginal and Torres Strait Island Women's Unit.

<u>Outputs:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Women's Information and Referral					
Service - total calls	no.	9,500	12,000	8,000	...
Women's Information and Referral					
Service - total referrals	no.	10,500	10,500	9,500	...
Major publications issued	no.	20	20	17	...
Publications designed for website only	no.	n.a.	n.a.	2	...
Participation in community events	no.	55	70	70	...
Department for Women website visits	no.	96,000	110,000	120,000	...
Women's Gateway visits	no.	50,000	75,000	95,000	...
<u>Average Staffing:</u>	EFT	48	48	48	...

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		3,062	3,553	...
Other operating expenses		1,287	1,341	...
Maintenance		27	27	...
Depreciation and amortisation		140	140	...
Grants and subsidies				
Women's Services Grants Program		1,155	1,155	...
<b>Total Expenses</b>		<b>5,671</b>	<b>6,216</b>	...

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 DEPARTMENT FOR WOMEN**

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**63.1 Policy Development and Projects Affecting the Status of Women**

**63.1.1 Policy Development and Projects Affecting the Status of Women  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	15	95	...
Investment income	20	10	...
Grants and contributions	...	477	...
<b>Total Retained Revenue</b>	<b>35</b>	<b>582</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>5,636</b>	<b>5,634</b>	<b>...</b>

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<b>ASSET ACQUISITIONS</b>	<b>68</b>	<b>69</b>	<b>...</b>
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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	27	1,195
Investment income	25	85	13
<b>Total Retained Revenue</b>	<b>25</b>	<b>112</b>	<b>1,208</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	...	...	10
Other operating expenses	182	133	80
Maintenance	...	1,343	695
Depreciation and amortisation	500	449	444
<b>Total Expenses</b>	<b>682</b>	<b>1,925</b>	<b>1,229</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(657)</b>	<b>(1,813)</b>	<b>(21)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	27	1,195
Interest	25	85	13
Other	...	(11)	...
<b>Total Receipts</b>	<b>25</b>	<b>101</b>	<b>1,208</b>
<b>Payments</b>			
Employee Related	...	...	10
Other	182	1,480	775
<b>Total Payments</b>	<b>182</b>	<b>1,480</b>	<b>785</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(157)</b>	<b>(1,379)</b>	<b>423</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(157)</b>	<b>(1,379)</b>	<b>423</b>
Opening Cash and Cash Equivalents	3,056	3,105	1,726
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,899</b>	<b>1,726</b>	<b>2,149</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(657)	(1,813)	(21)
Non cash items added back	500	449	444
Change in operating assets and liabilities	...	(15)	...
<b>Net cash flow from operating activities</b>	<b>(157)</b>	<b>(1,379)</b>	<b>423</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,899	1,726	<b>2,149</b>
Receivables	11	11	<b>11</b>
<b>Total Current Assets</b>	<b>2,910</b>	<b>1,737</b>	<b>2,160</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	17,570	17,224	<b>16,932</b>
Plant and equipment	21	25	<b>24</b>
Infrastructure systems	8,380	8,844	<b>8,693</b>
<b>Total Non Current Assets</b>	<b>25,971</b>	<b>26,093</b>	<b>25,649</b>
<b>Total Assets</b>	<b>28,881</b>	<b>27,830</b>	<b>27,809</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	30	13	<b>13</b>
<b>Total Current Liabilities</b>	<b>30</b>	<b>13</b>	<b>13</b>
<b>Total Liabilities</b>	<b>30</b>	<b>13</b>	<b>13</b>
<b>NET ASSETS</b>	<b>28,851</b>	<b>27,817</b>	<b>27,796</b>
<b>EQUITY</b>			
Reserves	14,235	14,235	<b>14,235</b>
Accumulated funds	14,616	13,582	<b>13,561</b>
<b>TOTAL EQUITY</b>	<b>28,851</b>	<b>27,817</b>	<b>27,796</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,605	2,593	<b>2,487</b>
Investment income	21	45	<b>47</b>
Grants and contributions	1,090	1,298	<b>1,090</b>
Other revenue	31	37	<b>38</b>
<b>Total Retained Revenue</b>	<b>3,747</b>	<b>3,973</b>	<b>3,662</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,883	2,003	<b>2,007</b>
Other operating expenses	1,455	1,306	<b>1,176</b>
Maintenance	350	324	<b>360</b>
Depreciation and amortisation	456	450	<b>520</b>
<b>Total Expenses</b>	<b>4,144</b>	<b>4,083</b>	<b>4,063</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(397)</b>	<b>(110)</b>	<b>(401)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	2,600	2,438	<b>2,490</b>
Interest	21	46	<b>47</b>
Other	1,385	1,617	<b>1,399</b>
<b>Total Receipts</b>	<b>4,006</b>	<b>4,101</b>	<b>3,936</b>
<b>Payments</b>			
Employee Related	1,823	1,939	<b>1,947</b>
Other	2,072	1,884	<b>1,712</b>
<b>Total Payments</b>	<b>3,895</b>	<b>3,823</b>	<b>3,659</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>111</b>	<b>278</b>	<b>277</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	...	97	...
Purchases of property, plant and equipment	(50)	(429)	<b>(126)</b>
Purchases of investments	(2)	...	<b>(1)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(52)</b>	<b>(332)</b>	<b>(127)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(6)	(17)	<b>(6)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(6)</b>	<b>(17)</b>	<b>(6)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>53</b>	<b>(71)</b>	<b>144</b>
Opening Cash and Cash Equivalents	499	531	<b>460</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>552</b>	<b>460</b>	<b>604</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(397)	(110)	<b>(401)</b>
Non cash items added back	444	450	<b>509</b>
Change in operating assets and liabilities	64	(62)	<b>169</b>
<b>Net cash flow from operating activities</b>	<b>111</b>	<b>278</b>	<b>277</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	552	460	<b>604</b>
Receivables	311	269	<b>269</b>
Other financial assets	132	303	<b>304</b>
Inventories	25	25	<b>25</b>
Other	21	21	<b>21</b>
<b>Total Current Assets</b>	<b>1,041</b>	<b>1,078</b>	<b>1,223</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	489	488	<b>154</b>
Plant and equipment	227	670	<b>610</b>
Other	350	300	<b>249</b>
<b>Total Non Current Assets</b>	<b>1,066</b>	<b>1,458</b>	<b>1,013</b>
<b>Total Assets</b>	<b>2,107</b>	<b>2,536</b>	<b>2,236</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	236	372	<b>469</b>
Interest bearing	6	...	...
Provisions	136	136	<b>139</b>
Other	67	67	<b>69</b>
<b>Total Current Liabilities</b>	<b>445</b>	<b>575</b>	<b>677</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	54	<b>48</b>
Provisions	298	298	<b>303</b>
<b>Total Non Current Liabilities</b>	<b>298</b>	<b>352</b>	<b>351</b>
<b>Total Liabilities</b>	<b>743</b>	<b>927</b>	<b>1,028</b>
<b>NET ASSETS</b>	<b>1,364</b>	<b>1,609</b>	<b>1,208</b>
<b>EQUITY</b>			
Accumulated funds	1,364	1,609	<b>1,208</b>
<b>TOTAL EQUITY</b>	<b>1,364</b>	<b>1,609</b>	<b>1,208</b>



# MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE HUNTER

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Ministry of Transport</b>			
Total Expenses .....	2,487.9	2,656.4	6.8
Asset Acquisitions .....	40.8	16.2	-60.2
<b>Independent Transport Safety and Reliability Regulator</b>			
Total Expenses .....	n.a.	17.1	n.a.
Asset Acquisitions .....	n.a.	...	n.a.
<b>Office of Co-ordinator General of Rail</b>			
Total Expenses .....	1.7	n.a.	n.a.
Asset Acquisitions .....	...	n.a.	n.a.
<b>Waterways Authority</b>			
Total Expenses .....	80.4	77.0	-4.2
Asset Acquisitions .....	15.3	16.0	4.3
<b>Total, Minister for Transport Services and Minister for the Hunter</b>			
Total Expenses .....	<b>2,570.0</b>	<b>2,750.5</b>	<b>7.0</b>
Asset Acquisitions .....	<b>56.1</b>	<b>32.2</b>	<b>-42.6</b>

## TRANSPORT SERVICES RE-STRUCTURING

Important reforms have been implemented within transport services since April 2003. The changes are focussed on improving the safety, reliability and cleanliness of the public transport system within New South Wales.

These reforms include the:

- ◆ establishment of the Independent Transport Safety and Reliability Regulator, which is responsible for investigating transport accidents, setting safety standards, making recommendations on performance standards and conducting safety and performance audits;

- ◆ establishment of Rail Corporation New South Wales (RailCorp) through the integration of the greater metropolitan region functions of the Rail Infrastructure Corporation, with passenger operations of the State Rail Authority. This is to provide greater co-ordination between infrastructure delivery and service planning and increase the safety and reliability of rail services;
- ◆ implementation of initiatives resulting from the *Ministerial inquiry into sustainable transport in New South Wales*, conducted by Professor Tom Parry and the *Review of Bus Services in New South Wales*, undertaken by the Hon Barrie Unsworth; and
- ◆ implementation of the agreement between the Commonwealth Government and New South Wales for the Australian Rail Track Corporation to lease, operate and manage non-metropolitan and metropolitan freight rail lines.

## **MINISTRY OF TRANSPORT**

The role of the Ministry of Transport is to: provide independent and considered policy advice; act as the purchaser of public transport services from government and non-government service providers; provide strategic, financial and budgetary co-ordination for the transport portfolio; and provide general support for the Minister for Transport Services. This includes strategic advice on rail, bus and ferry services, including management and reform of the school student and community transport schemes.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2003-04, the Ministry oversaw two significant inquiries into public transport, the Parry Inquiry into Sustainable Public Transport and the Unsworth Review of Bus Services in New South Wales. Reforms to ferry operations were also introduced, focusing on the corporatisation of Sydney Ferries from 1 July 2004, as well as reforms to the taxi industry.

## **STRATEGIC DIRECTIONS**

The Ministry of Transport was established from 1 July 2003 as part of a range of reforms announced by the Minister for Transport Services. Increased accountability and transparency at all levels of the transport system is essential to further improving the public transport system. Reforms are designed to clearly separate regulatory responsibility from policy and operational responsibility and to deliver efficient, reliable, safe, clean and cost effective public transport solutions that meet the community's needs.

A key strategy in 2004-05 is the further development of the Integrated Ticketing project to be introduced across the public transport network of the greater metropolitan region. Capital and development costs, estimated at \$167.5 million, are to be financed by transport operators, with \$54 million available in 2004-05. During 2004 there will be a trial of the ticketing system with students who travel to school under the School Student Transport Scheme.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are estimated at almost \$2.7 billion, an increase of \$168.5 million, or 6.8 percent on the 2003-04 Budget.

### ***Reform Initiatives***

- ◆ A Transport Reform Taskforce has been established to oversee the implementation of the Government's responses to the Parry Inquiry to ensure a whole-of-government approach to delivering reforms.
- ◆ Development of new contracting, planning, funding and regulatory arrangements for the provision of bus services will continue. In the metropolitan area revised contracting arrangements will result in new, larger contract regions to better reflect travel patterns. The new regions support strategic corridors providing fast, frequent and direct services between key centres.
- ◆ An amount of \$20 million including \$15 million from the Roads and Traffic Authority will be available in 2004-05 for a range of Bus Priority measures such as bus lanes, priority traffic signals and bus bays. This is an increase of \$5 million, or 30 percent on last year.
- ◆ New South Wales will provide \$4 million (\$2 million in 2004-05) to jointly fund, with the Commonwealth, the Transport and Logistics Centre of Excellence. The Centre will work with key stakeholders to support career paths for rail workers and ensure skills are maintained in the industry.

## ***Safe, Reliable and Clean Rail Services***

In the coming financial year, \$350 million more will be available for passenger rail services. Increased support is available for operating expenditures, including maintenance of rollingstock. There has also been a substantial boost to funding available for major capital works, including the Rail Clearways Program and additions to the passenger rail fleet. Fleet acquisition will be complemented by a Public Private Partnership arrangement to fast track replacement of non air-conditioned rail carriages.

The recent agreement between New South Wales and the Australian Rail Track Corporation for lease of the interstate freight lines enables the reallocation of resources to passenger rail. The agreement, which is a landmark in rail services, not only facilitates the development of a national rail freight network, but also promises to improve the standard of the country rail network with an investment of more than \$818 million over the next six years.

In 2004-05 the Ministry will provide:

- ◆ \$1.1 billion in recurrent grants to RailCorp to fund CityRail and CountryLink rail services. This is an increase of \$133.5 million, or some 13.6 percent, on last year's Budget;
- ◆ capital grants to RailCorp of \$422.1 million, an increase of \$138.9 million or nearly 50 percent on the 2003-04 Budget; and
- ◆ \$107.1 million in grants to the Transport Infrastructure Development Corporation for the the Epping to Chatswood Rail Line.

RailCorp's total asset acquisition program in 2004-05 of \$553.9 million is funded by \$422.1 million in grants, \$80 million in RailCorp borrowings and \$51.8 million from the sale of surplus RailCorp assets and other available funds. The program continues the focus on safety initiatives, as well as enhancements to customer amenity, including improved access, security and passenger information.

Key capital projects in 2004-05 are:

- ◆ \$18 million for vigilance control systems across the suburban electric fleet;
- ◆ \$18.3 million for Easy Access station upgrades at Gymea, Gordon, Granville, Thirroul, Kingsgrove, Blaxland, Helensburgh, Bulli, Lakemba, Mortdale and Wyong;
- ◆ \$28.8 million for traction power supply upgrades to improve the capacity of the network to cater for new generation trains and growth in the fleet; and
- ◆ development of a new rail station at North Warnervale.

During 2004-05, the interstate track and Hunter Valley rail freight corridors in New South Wales will be leased to the Australian Rail Track Corporation (ARTC). Under the terms of the lease, ARTC will operate and maintain the main interstate and freight lines for a period of 60 years. ARTC will also manage the country regional network, or branch lines, on behalf of New South Wales. Some \$110 million has been allocated for maintenance of the country regional network in 2004-05.

The Transport Infrastructure Development Corporation is a State owned corporation which commenced operations on 1 January 2004. It was established to deliver the Epping to Chatswood Rail line and other major transport infrastructure projects such as Rail Clearways. In 2004-05, \$495 million (financed by grants of \$107.1 million and \$387.9 million from borrowings) will be spent on construction works for the Epping to Chatswood Rail line including transport interchanges at Parramatta and Chatswood. The project is due for completion in 2008.

### *Rail Clearways*

The complexity of the CityRail system means that delays in one part of the network cascade through the system. The Rail Clearways plan will separate the existing 14 lines into five independent sectors to deliver more frequent and reliable services, to remove bottlenecks and minimise delays on the metropolitan network. More than \$1 billion, to be funded by RailCorp borrowings, will be spent over the next six years on the plan.

An amount of \$80 million will be available in 2004-05 for various works including:

- ◆ commencement of the Revesby Turnback (\$40 million), Hornsby Platform 5 (\$60 million) and an additional platform at Berowra (\$6 million);
- ◆ completion of the Bondi Junction (\$55 million) and Macdonaldtown (\$17 million) turnbacks; and
- ◆ planning works for the Cronulla line duplication (\$145 million) and the Lidcombe (\$50 million) and Homebush (\$25 million) turnbacks.

## *Rollingstock*

The Government will fast track the replacement of all non-air-conditioned carriages over the next six years with a \$1.5 billion program for 498 air-conditioned carriages. The carriages were scheduled to be replaced over 10 years from 2007. The accelerated program will be undertaken as a Public Private Partnership and will include both capital and on-going maintenance of the carriages.

Other key projects for 2004-05 include:

- ◆ \$102 million for ongoing delivery of Stage 2 of the Millennium train cars;
- ◆ \$50.1 million for ongoing construction of 41 new outer suburban cars to serve the Lower Blue Mountains, Illawarra, the South Coast and Central Coast; and
- ◆ \$59.5 million for ongoing construction of 14 new Hunter Valley rail cars.

### ***Safe Reliable and Clean Bus Services***

In 2004-05 recurrent funding payments for State Transit Authority bus services, including the School Student Transport Scheme and concessions, are estimated at \$237.6 million. This is a \$22.9 million increase over funding provided in the 2003-04 Budget.

State Transit Authority's \$89.9 million capital works program for 2004-05 includes:

- ◆ \$69 million for 160 new buses for the Sydney network;
- ◆ \$5 million for 12 new buses for Newcastle; and
- ◆ \$4 million for upgraded video surveillance on the existing bus fleet and the replacement of bus radio equipment.

### ***Safe Reliable and Clean Ferry Services***

Sydney Ferries is to be established as a State owned corporation, independent of the State Transit Authority from 1 July 2004. This is designed to achieve service and operational improvements and greater transparency and accountability.

Recurrent funding payments to Sydney Ferries, including the School Student Transport Scheme and concessions, are estimated at \$43.4 million in 2004-05.

Sydney Ferries' \$4.9 million capital works program includes:

- ◆ \$3 million for upgrades to Manly Ferry control systems, vessel management systems, wharf redevelopment and fleet radar; and
- ◆ \$0.8 million for refurbishment to the Balmain Shipyard wharves and environmental controls.

### ***Community Groups and Private Operators***

The Government will continue its commitment to a wide range of concessions and subsidies to various groups so that public transport can continue to assist those groups in accessing needed services, education and employment.

Payments to private transport operators and community groups are estimated at \$474.6 million in 2004-05. This represents an increase of \$30.7 million over the 2003-04 Budget. In 2004-05 the Ministry will trial an electronic card system for use by people with severe and permanent disabilities who are eligible for taxi transport subsidies. This initiative is aimed at better meeting the needs of people with disabilities and improving management of the scheme by removing the opportunity for fraudulent claims.

The Government has also introduced a three-year \$6.6 million plan to improve country and regional transport for the elderly, young people, the disabled and people living in remote areas. The Regional Transport Co-ordinators in 11 regions will be responsible for identifying and resolving local community transport problems. In 2004-05, \$2.2 million will be available for the program.

### ***School Student Transport Scheme***

The School Student Transport Scheme provides free travel to and from school for eligible students on government and private bus, rail, and ferry services, long distance coaches and in private vehicles where no public transport services exist.

School Student Transport Scheme payments in 2004-05 are estimated at \$469.1 million.

The six year costs and trends under this Scheme are as follows:

### School Student Transport Scheme Costs

		1999-2000	2000-01	2001-02	2002-03	2003-04 Estimate	2004-05 Estimate
Beneficiaries <sup>(a)</sup>	'000	664.9	671.8	674.8	649.8	658.8	667.1
Total costs <sup>(b)</sup>	\$m	378.1	385.7	406.1	431.5	448.3	469.1
Total cost per beneficiary	\$	568.7	574.1	601.8	663.9	680.4	703.2

(a) Improved analysis of eligibility data has resulted in lower beneficiary numbers from 2002-03.

(b) Inclusive of payments to RailCorp and STA

During 2004 there will be a trial of the new Integrated Ticketing project with students who travel to school under the School Student Transport Scheme. The trial is expected to provide a more accurate reflection of the cost of the scheme and enable the Government to more appropriately distribute funding.

### Transport Infrastructure Improvement

The Transport Infrastructure Improvement program, funded from the Parking Space Levy, will continue during 2004-05. The program provides for interchanges and other commuter facilities such as car parks, to improve access to and encourage the use of public transport.

Projects scheduled for 2004-05 include:

- ◆ \$1.8 million for Emu Plains interchanges and commuter car park;
- ◆ \$15 million for Parramatta and Chatswood interchanges as part of the Epping-Chatswood Rail Link; and
- ◆ \$20 million for bus stations on the North West Transitway.

### Asset Acquisitions

The Ministry's total capital program for 2004-05 is \$16.2 million. The Ministry is continuing the implementation of the SAP Integrated Information System. The project provides for improved management of the School Student Transport Scheme, concessions and travel schemes, grants and subsidies and Corporate planning. The program also includes \$11 million toward the cost of improving rail freight infrastructure in the metropolitan region.

## **INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

The Independent Transport Safety and Reliability Regulator (ITSRR) was established as a statutory authority (by amendment to the *Transport Administration Act 1988*) and became operational from 1 January 2004. The principle objective of ITSRR is to ensure the safe and reliable operation of transport services in New South Wales. ITSRR's core business activities are:

- ◆ improved regulatory co-ordination in transport;
- ◆ administration of the *Rail Safety Act 2002*, including accrediting rail operators and undertaking compliance audits and investigations;
- ◆ monitoring the safety and reliability performance of transport operators; and
- ◆ investigation of serious incidents and oversight of other investigations by the Office of the Transport Safety Investigator, which is an independent arm of ITSRR.

Safety regulation and safety investigation of rail services were previously undertaken by the Transport Safety Bureau within the Ministry of Transport.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

ITSRR is the primary regulator for the rail industry in New South Wales. It is responsible for the accreditation and audit of rail infrastructure owners, operators and maintainers and also for the audit of bus and ferry operators and the operations of their accreditation authorities. ITSRR advises Government on issues related to the safety and reliability of publicly funded transport services.

Funding of \$17.1 million in 2004-05, more than doubles previous allocations for safety monitoring activities, and demonstrates the Government's commitment to transport safety and reliability in all transport modes.

A number of key projects will be undertaken in 2004-05 including:

- ◆ implementing systems to measure safety and reliability performance, researching and identifying safety issues and communicating results to Government and the community;
- ◆ establishing polices and procedures for conducting investigations, accreditation and compliance activities;

- ◆ assisting industry with safety management systems and promoting a safety culture; and
- ◆ educating the industry and the community in all aspects of safety management.

## **STRATEGIC DIRECTIONS**

Key priorities for the Regulator in 2004-05 are:

- ◆ ensuring effective safety management systems are established;
- ◆ promoting a continuously improving safety culture;
- ◆ alerting industry to potential safety issues; and
- ◆ informing Government and the community on service reliability.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses for the Regulator are estimated at \$17.1 million in 2004-05.

Funding includes \$13.3 million for co-ordination of safety regulation, \$2 million for investigations into accidents and incidents involving transport services and \$1.8 million to advise the Government and the community on service reliability and the extent to which transport operators are meeting their service obligations.

## **OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

The Office of Co-ordinator General of Rail was established in June 2000 to manage and co-ordinate functions between various rail agencies. The Office was also responsible for reviewing the effectiveness of contractual arrangements between rail agencies to achieve reliable service standards for CityRail services.

Reforms announced by the Minister for Transport Services in April 2003 to address the safety and reliability of transport services, included the establishment of the Independent Transport Safety and Reliability Regulator from 1 January 2004. The Office of the Co-ordinator General of Rail was abolished on 31 December 2003.

## **WATERWAYS AUTHORITY**

Waterways provides a range of services and funding to ensure the safety of the boating public and broader community. This includes the issue of recreational boating licences, registration of recreational, commercial and hire and drive vessels, commercial vessel surveys, on-water events, mooring management as well as promotion and education programs for the safety and protection of the marine environment.

Waterways plays a key role in the co-ordination of marine emergencies and oil pollution responses and is responsible for ensuring that the port corporations carry out the Minister's port safety functions in accordance with the Port Safety Operating License. It is the lead agency for port security in New South Wales. Waterways is also responsible for auditing the safety of commuter wharves, providing marine infrastructure such as building boat ramps and public wharves and jetties, removal of rubbish from Sydney Harbour and nearby waterways and providing sewage pump-out facilities in Sydney Harbour and Myall Lakes.

Waterways owns assets including the bed of the harbour in Sydney, Botany Bay, Port Kembla and Newcastle. Further responsibilities include the management of the regional ports of Eden and Yamba.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Waterways' core business revenues are derived from charges collected from boating clients and property and wetland management.

## **STRATEGIC DIRECTIONS**

Waterways is committed to working with all sectors of the boating community, marine industry, all levels of government and the general community to strive for equity, safety and environmental sustainability in the use of our waterways.

Waterways has developed a number of strategies to meet its objectives of promoting safety on all navigable waterways and minimising the impact of waterways users on the marine environment, including:

- ◆ improving the knowledge of waterways users regarding the safe operation of recreational vessels through the issue of licences, educational programs (including boating safety seminars and advertising campaigns), the provision of waterways information on the internet and the establishment and support of user groups;
- ◆ licensing commercial vessels and operators and, where applicable, providing appropriate conditions under which an operation is to be carried out;

- ◆ installing and maintaining navigation aids and signs;
- ◆ licensing on-water events and providing conditions to be met by licensees;
- ◆ undertaking environmental assessments of on-water events prior to approval in order to minimise adverse environmental impacts;
- ◆ undertaking environmental services that contribute to clean waters;
- ◆ participating in government environmental and open space improvement initiatives designed to protect and enhance the natural cultural elements of the seabed and foreshores;
- ◆ reducing sewage pollution from vessels;
- ◆ protecting the marine environment from pollution from oil spills, marine pests, impact from vessel wash and noise; and
- ◆ ensuring that all NSW ports comply with Commonwealth maritime security legislation as well as ensuring that port corporations have appropriate maritime security response arrangements in place and adhere to the requirements of the Port Safety Operating License.

Strategies developed in relation to Waterways' property assets are:

- ◆ developing and maintaining maritime facilities or renewing existing assets through the capital works program and, where possible, facilitating private sector development;
- ◆ managing disposal of non-core assets and ensuring a sound financial return to Government;
- ◆ managing the regional ports of Eden and Yamba to optimise their contribution to the economic development of their respective regions and the State;
- ◆ providing advice on major planning and environmental matters involving wetland development and usage;
- ◆ assessing foreshore development plans and applications through balanced consideration of community and commercial needs; and
- ◆ managing the residual responsibilities of the former Maritime Services Board.

## **2004-05 BUDGET**

### **Total Expenses**

Total expenses in 2004-05 are expected to be \$77 million. This includes providing recreational boating functions involving the promotion of safety and environmental protection on the water through boat licences and registrations, patrols, education, seminars, publications, compliance and enforcement activities.

Funds will be spent conducting commercial vessel surveys, environmental services in Sydney Harbour and Myall Lakes, navigation aid maintenance, accident investigation, construction of key waterway infrastructure as well as conducting safety audits of commuter wharves.

There will also be expenditure on place management of maritime precincts and on maintenance of key assets such as commuter wharves and the remediation of Homebush Bay.

### **Asset Acquisitions**

The total capital program for 2004-05 is \$15.9 million. This includes refurbishment and enhancement of Manly Wharf, new infrastructure for the Rozelle Bay maritime precinct, restoration of the Dawes Point seawall and completion of the redevelopment of Walsh Bay 2/3.

The renewal of assets such as vehicles and vessels to support the regulatory compliance and operational requirements is a necessary commitment. This includes the acquisition of vessels and outboard engines, the continued development of the computerised integrated management system and graphical leasing system, installation of navigation aids and waterway signage improvements.

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	32,235	32,324	<b>28,470</b>
Other operating expenses	11,451	23,065	<b>19,020</b>
Maintenance	60	323	<b>292</b>
Depreciation and amortisation	1,700	1,700	<b>1,700</b>
Grants and subsidies	2,420,823	2,508,703	<b>2,588,714</b>
Other expenses	21,642	28,530	<b>18,207</b>
<b>Total Expenses</b>	<b>2,487,911</b>	<b>2,594,645</b>	<b>2,656,403</b>
Less:			
Retained Revenue -			
Sales of goods and services	4,669	6,773	<b>6,662</b>
Investment income	1,680	1,900	<b>1,200</b>
Retained taxes, fees and fines	1,736	699	<b>1,771</b>
Grants and contributions	27,803	33,924	<b>28,844</b>
Other revenue	4,513	4,513	<b>4,513</b>
<b>Total Retained Revenue</b>	<b>40,401</b>	<b>47,809</b>	<b>42,990</b>
<b>NET COST OF SERVICES</b>	<b>2,447,510</b>	<b>2,546,836</b>	<b>2,613,413</b>

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	29,962	29,419	<b>26,203</b>
Grants and subsidies	2,380,587	2,489,305	<b>2,570,664</b>
Other	96,942	89,613	<b>63,966</b>
<b>Total Payments</b>	<b>2,507,491</b>	<b>2,608,337</b>	<b>2,660,833</b>
<b>Receipts</b>			
Sale of goods and services	4,669	5,893	<b>6,662</b>
Interest	1,680	1,600	<b>1,200</b>
Other	80,349	88,256	<b>73,239</b>
<b>Total Receipts</b>	<b>86,698</b>	<b>95,749</b>	<b>81,101</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,420,793)</b>	<b>(2,512,588)</b>	<b>(2,579,732)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40,786)	(26,965)	<b>(16,232)</b>
Other	...	(308)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40,786)</b>	<b>(27,273)</b>	<b>(16,232)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	9,000	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>9,000</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,403,716	2,512,360	<b>2,592,265</b>
Capital appropriation	40,786	33,990	<b>16,232</b>
Cash reimbursements from the Consolidated Fund Entity	854	1,054	<b>933</b>
Cash transfers to Consolidated Fund	(2,398)	(2,398)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,442,958</b>	<b>2,545,006</b>	<b>2,609,430</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(18,621)</b>	<b>14,145</b>	<b>13,466</b>
Opening Cash and Cash Equivalents	32,696	49,973	<b>64,118</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>14,075</b>	<b>64,118</b>	<b>77,584</b>

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,447,510)	(2,546,836)	<b>(2,613,413)</b>
Non cash items added back	39,646	18,640	<b>17,754</b>
Change in operating assets and liabilities	(12,929)	15,608	<b>15,927</b>
<b>Net cash flow from operating activities</b>	<b>(2,420,793)</b>	<b>(2,512,588)</b>	<b>(2,579,732)</b>

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	14,075	64,118	<b>77,584</b>
Receivables	13,724	13,811	<b>14,187</b>
Other	24,573	6,445	<b>6,445</b>
<b>Total Current Assets</b>	<b>52,372</b>	<b>84,374</b>	<b>98,216</b>
<b>Non Current Assets -</b>			
Receivables	108	373	<b>373</b>
Property, plant and equipment -			
Land and building	147,981	1,585	<b>925</b>
Plant and equipment	5,844	19,028	<b>23,250</b>
Infrastructure systems	66,724	39,885	<b>37,318</b>
Other	...	18,805	<b>4,805</b>
<b>Total Non Current Assets</b>	<b>220,657</b>	<b>79,676</b>	<b>66,671</b>
<b>Total Assets</b>	<b>273,029</b>	<b>164,050</b>	<b>164,887</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	26,134	38,248	<b>40,101</b>
Provisions	3,191	2,819	<b>2,597</b>
Other	34	...	...
<b>Total Current Liabilities</b>	<b>29,359</b>	<b>41,067</b>	<b>42,698</b>
<b>Non Current Liabilities -</b>			
Interest bearing	4,000	13,000	<b>13,000</b>
Provisions	...	500	<b>472</b>
Other	28,804	29,476	<b>30,176</b>
<b>Total Non Current Liabilities</b>	<b>32,804</b>	<b>42,976</b>	<b>43,648</b>
<b>Total Liabilities</b>	<b>62,163</b>	<b>84,043</b>	<b>86,346</b>
<b>NET ASSETS</b>	<b>210,866</b>	<b>80,007</b>	<b>78,541</b>
<b>EQUITY</b>			
Accumulated funds	210,866	80,007	<b>78,541</b>
<b>TOTAL EQUITY</b>	<b>210,866</b>	<b>80,007</b>	<b>78,541</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
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**64.1 Transport Policy and Strategy**

**64.1.1 Transport Policy and Strategy**

Program Objective(s): To provide independent, considered policy advice and financial and strategic co-ordination for the Transport Portfolio to improve transport service outcomes for the people of New South Wales.

Program Description: Deliver to the Minister and Government sound, impartial and independent advice on policy and related issues. Undertake strategic co-ordination of the Transport Budget allocation. Manage portfolio legislation and support the Minister in his statutory, parliamentary, cabinet and other roles. Maintain strong working relationships with external and other government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	2003-04	2004-05
Policy and strategy staff	66	63

2003-04		2004-05
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related <sup>(1)</sup>	15,151	13,175	<b>7,962</b>
Other operating expenses	4,065	2,746	<b>1,990</b>
Maintenance	28	104	<b>123</b>
Depreciation and amortisation	799	547	<b>442</b>
Other expenses			
Legal and other costs	1,387	3,280	<b>438</b>
<b>Total Expenses</b>	<b>21,430</b>	<b>19,852</b>	<b>10,955</b>

1. Includes short term contractors and advisors involved in major transport inquiries.

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**64.1 Transport Policy and Strategy**

**64.1.1 Transport Policy and Strategy (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Port safety operating licence	163	...	...
Minor sales of goods and services	4,412	574	<b>450</b>
Investment income	1,680	1,900	<b>1,200</b>
Retained taxes, fees and fines	1,736	699	<b>1,771</b>
Grants and contributions	11,720	1,631	<b>824</b>
Other revenue	4,513	4,513	<b>4,513</b>
<b>Total Retained Revenue</b>	<b>24,224</b>	<b>9,317</b>	<b>8,758</b>
<b>NET COST OF SERVICES</b>	<b>(2,794)</b>	<b>10,535</b>	<b>2,197</b>

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<b>ASSET ACQUISITIONS</b>	<b>40,786</b>	...	...
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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE HUNTER**

**64 MINISTRY OF TRANSPORT**

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**64.2 Contracting and Regulating Transport Services**

**64.2.1 Contracting and Regulating Transport Services**

Program Objective(s): To contract and regulate transport providers to provide high quality passenger and freight transport services to the community.

Program Description: Develop and improve regulated standards and monitoring/auditing of transport service providers. Provide efficient and effective regulation services for transport service providers. Contract and fund services from providers (e.g. Rail Corporation, State Transit Authority, private transport operators, Rail Infrastructure Corporation and freight providers) which would not otherwise be available at the current fare and/or service levels. Fund improvements to public transport. Provide direct funding to identified community groups and certain individuals to meet their particular transport service needs.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outputs:</u>					
CityRail services					
Total trips	mill	276.4	273.4	273.4	<b>277.0</b>
Average subsidy per trip	\$	1.41	1.86	1.98	<b>2.22</b>
Total concession trips	mill	81.1	80.7	81.1	<b>81.7</b>
Average subsidy per concession trip	\$	3.47	3.98	4.17	<b>4.47</b>
CountryLink services					
Total trips	mill	2.2	2.1	1.9	<b>1.9</b>
Average subsidy per trip	\$	13.54	21.13	28.47	<b>28.65</b>
Total concession trips	mill	1.2	1.1	1.1	<b>1.1</b>
Average subsidy per concession trip	\$	52.85	60.05	66.56	<b>68.24</b>
State Transit (Sydney Buses and Newcastle Services)					
Total trips	mill	199	199	201	<b>203</b>
Average subsidy per trip	\$	0.23	0.38	0.34	<b>0.43</b>
Total concession trips	mill	105.5	106.0	106.4	<b>107.5</b>
Average subsidy per concession trip	\$	1.51	1.65	1.71	<b>1.83</b>
Sydney Ferry Services					
Total trips	mill	13.6	13.3	13.4	<b>13.5</b>
Average subsidy per trip	\$	1.47	1.50	1.43	<b>2.51</b>
Total concession trips	mill	3.6	3.6	3.8	<b>3.8</b>
Average subsidy per concession trip	\$	3.84	4.13	3.88	<b>5.03</b>
School Student Transport Scheme					
Total beneficiaries	thous	674.8	649.8	658.8	<b>667.1</b>
Cost per beneficiary	\$	601.8	663.9	680.4	<b>703.2</b>
<u>Average Staffing:</u>	EFT	...	...	180	<b>195</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**64 MINISTRY OF TRANSPORT**

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**64.2 Contracting and Regulating Transport Services**

**64.2.1 Contracting and Regulating Transport Services (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,084	19,149	<b>20,508</b>
Other operating expenses	7,386	20,319	<b>17,030</b>
Maintenance	32	219	<b>169</b>
Depreciation and amortisation	901	1,153	<b>1,258</b>
Grants and subsidies			
RailCorp - CityRail and Countrylink Services <sup>1</sup>	687,382	743,509	<b>843,508</b>
RailCorp - school student and other concessions <sup>1</sup>	224,708	220,581	<b>226,935</b>
RailCorp - capital grant <sup>1</sup>	283,213	268,213	<b>422,147</b>
Transport Infrastructure Development Corporation - Epping-Chatswood Rail Link capital grant <sup>1</sup>	119,404	119,404	<b>107,117</b>
Rail Infrastructure Corporation (RIC) - country network operations <sup>2</sup>	285,545	357,545	<b>123,000</b>
SRA/RIC - transitional and redundancy funding	67,100	47,100	<b>42,200</b>
Rail Freight Services	3,870	3,870	<b>1,845</b>
STA - Services <sup>3</sup>	86,216	86,617	<b>87,463</b>
STA - concessions <sup>3</sup>	155,453	155,052	<b>150,113</b>
STA - capital grant - ferries	330	330	...
Sydney Ferries - services <sup>4</sup>	...	...	<b>33,812</b>
Sydney Ferries - concessions <sup>4</sup>	...	...	<b>9,566</b>
Sydney Ferries - capital grant <sup>4</sup>	...	...	<b>4,830</b>
Private transport operators	406,483	419,225	<b>434,061</b>
Community groups and certain individuals	37,393	43,780	<b>40,530</b>
Newcastle Port Corporation - lease administration fee	150	150	<b>150</b>
Local Government - capital grants	207	25	<b>1,476</b>
RTA - transitway capital grant	20,600	20,600	<b>20,000</b>
Bus priority	...	...	<b>5,000</b>
Public transport infrastructure	...	...	<b>7,433</b>

1. Includes funding to State Rail Authority prior to 1 January 2004.
2. Reflects revised transitional and leasing arrangements of interstate and freight rail lines by Australian Rail Track Corporation.
3. Excludes funding to Sydney Ferries from 1 July 2004.
4. Sydney Ferries established on 1 July 2004.

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**64 MINISTRY OF TRANSPORT**

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**64.2 Contracting and Regulating Transport Services**

**64.2.1 Contracting and Regulating Transport Services (cont)**

**OPERATING STATEMENT (cont)**

Non cash capital grants - interchanges and parking	40,236	19,398	<b>18,050</b>
Contribution to the National Transport Commission	...	771	<b>771</b>
Integrated Ticketing - contribution to private transport operators	2,533	2,533	<b>8,707</b>
Other expenses			
Integrated Transport Information Service	11,464	8,464	<b>7,524</b>
Refunds and remissions of Crown revenue	100	100	<b>100</b>
CityRail Connect Services	4,549	4,549	<b>606</b>
Taxi Advisory Council	1,699	699	<b>1,699</b>
Legal and other costs	43	447	<b>340</b>
Bus Services for Homebush Bay Major Events	2,400	10,991	<b>7,500</b>
<b>Total Expenses</b>	<b>2,466,481</b>	<b>2,574,793</b>	<b>2,645,448</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Homebush Bay Major Events - sale of bus tickets	...	5,287	<b>5,000</b>
Minor sales of goods and services	94	912	<b>1,212</b>
Grants and contributions	16,083	32,293	<b>28,020</b>
<b>Total Retained Revenue</b>	<b>16,177</b>	<b>38,492</b>	<b>34,232</b>
<b>NET COST OF SERVICES</b>	<b>2,450,304</b>	<b>2,536,301</b>	<b>2,611,216</b>
<b>ASSET ACQUISITIONS</b>	...	<b>26,965</b>	<b>16,232</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	6,275	<b>13,404</b>
Other operating expenses	...	1,134	<b>1,960</b>
Maintenance	...	14	<b>166</b>
Depreciation and amortisation	...	68	<b>100</b>
Other expenses	...	250	<b>1,500</b>
<b>Total Expenses</b>	...	<b>7,741</b>	<b>17,130</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	3	...
Investment income	...	16	...
<b>Total Retained Revenue</b>	...	<b>19</b>	...
<b>NET COST OF SERVICES</b>	...	<b>7,722</b>	<b>17,130</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	4,969	12,342
Other	...	1,676	3,626
<b>Total Payments</b>	...	<b>6,645</b>	<b>15,968</b>
<b>Receipts</b>			
Sale of goods and services	...	3	...
Other	...	160	...
<b>Total Receipts</b>	...	<b>163</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>(6,482)</b>	<b>(15,968)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(1,100)	...
Other	...	308	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(792)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	...	8,113	15,673
Capital appropriation	...	1,000	...
Cash reimbursements from the Consolidated Fund Entity	...	194	395
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	<b>9,307</b>	<b>16,068</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>2,033</b>	<b>100</b>
Opening Cash and Cash Equivalents	...	...	2,033
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>2,033</b>	<b>2,133</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	...	(7,722)	(17,130)
Non cash items added back	...	574	1,162
Change in operating assets and liabilities	...	666	...
<b>Net cash flow from operating activities</b>	...	<b>(6,482)</b>	<b>(15,968)</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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	2003-04	2004-05
	Budget \$000	Revised \$000
		<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	...	2,033
Receivables	...	126
<b>Total Current Assets</b>	...	<b>2,159</b>
<b>Non Current Assets -</b>		
Property, plant and equipment -		
Land and building	...	1,000
Plant and equipment	...	112
<b>Total Non Current Assets</b>	...	<b>1,112</b>
<b>Total Assets</b>	...	<b>3,271</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	...	600
Provisions	...	500
<b>Total Current Liabilities</b>	...	<b>1,100</b>
<b>Total Liabilities</b>	...	<b>1,100</b>
<b>NET ASSETS</b>	...	<b>2,171</b>
<b>EQUITY</b>		
Accumulated funds	...	2,171
<b>TOTAL EQUITY</b>	...	<b>2,171</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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**65.1 Independent Transport Safety and Reliability Regulator**

**65.1.1 Effective Regulation**

Program Objective(s): To provide strategic co-ordination of safety regulation across transport modes. To administer the Rail Safety Act 2002, including accreditation of rail operators and undertaking compliance audits and investigations.

Program Description: Provisions of safety policy and safety management system standards across transport modes and the guidelines and regulations that support these. Accredited rail operators and monitor compliance with the Rail Safety Act 2002, with a focus on promoting improvements in safety management systems and safety culture. Provision of research and data analysis to identify potential safety issues.

	2003-04	2004-05
<u>Average Staffing (EFT)</u> :	48	63

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	...	4,944	<b>10,300</b>
Other operating expenses	...	886	<b>1,502</b>
Maintenance	...	10	<b>110</b>
Depreciation and amortisation	...	49	<b>73</b>
Other expenses			
Legal and other costs	...	250	<b>1,350</b>

<b>Total Expenses</b>	...	<b>6,139</b>	<b>13,335</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	3	...
Investment income	...	16	...

<b>Total Retained Revenue</b>	...	<b>19</b>	...
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<b>NET COST OF SERVICES</b>	...	<b>6,120</b>	<b>13,335</b>
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<b>ASSET ACQUISITIONS</b>	...	<b>550</b>	...
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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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**65.1 Independent Transport Safety and Reliability Regulator**

**65.1.2 Investigation**

Program Objective(s): To conduct independent and rigorous investigations into accidents and incidents involving transport services.

Program Description: Conduct investigations into rail, bus and ferry accidents and incidents and initiate investigations of systemic safety failures. Manage the Confidential Safety Information and Reporting Scheme. Notify industry of safety issues. Monitor national and overseas transport safety investigations.

<u>Average Staffing (EFT):</u>	2003-04	2004-05
	6	10

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -		
Employee related	...	752
Other operating expenses	...	1,537
Maintenance	...	270
Depreciation and amortisation	...	28
Other expenses	...	13
Legal and other costs	...	150
<b>Total Expenses</b>	...	<b>907</b>
<b>NET COST OF SERVICES</b>	...	<b>1,998</b>
<b>ASSET ACQUISITIONS</b>	...	<b>275</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**65 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

---

**65.1 Independent Transport Safety and Reliability Regulator**

**65.1.3 Service Reliability**

Program Objective(s): To advise the Government and the community on the extent to which transport operators are meeting their service obligations. To identify lead indicators of potential safety risks.

Program Description: Advise the Minister, Government and the community on the extent to which publicly funded transport services are meeting the standards set by Government under their contracts with service providers. Advise the Minister of performance against national and international standards. Provide administrative support to the Transport Advisory Group to facilitate community participation in reliability assessment.

<u>Average Staffing (EFT):</u>	2003-04	2004-05
	7	11

2003-04		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -		
Employee related	...	1,567
Other operating expenses	...	188
Maintenance	...	28
Depreciation and amortisation	...	14
<b>Total Expenses</b>	...	<b>1,797</b>
<b>NET COST OF SERVICES</b>	...	<b>1,797</b>
<b>ASSET ACQUISITIONS</b>	...	275

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**66 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2003-04		2004-05*
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,423	618	...
Other operating expenses	268	912	...
Maintenance	2	...	...
<b>Total Expenses</b>	<b>1,693</b>	<b>1,530</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1	28	...
Investment income	3	4	...
<b>Total Retained Revenue</b>	<b>4</b>	<b>32</b>	...
<b>NET COST OF SERVICES</b>	<b>1,689</b>	<b>1,498</b>	...

\* The Office of Co-ordinator General of Rail ceased on 31 December 2003.

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**66 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,430	712	...
Other	662	1,274	...
<b>Total Payments</b>	<b>2,092</b>	<b>1,986</b>	...
<b>Receipts</b>			
Sale of goods and services	243	28	...
Interest	3	8	...
Other	80	89	...
<b>Total Receipts</b>	<b>326</b>	<b>125</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,766)</b>	<b>(1,861)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,573	1,573	...
Cash reimbursements from the Consolidated Fund Entity	36	16	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,609</b>	<b>1,589</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(157)</b>	<b>(272)</b>	...
Opening Cash and Cash Equivalents	157	272	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,689)	(1,498)	...
Non cash items added back	68	75	...
Change in operating assets and liabilities	(145)	(438)	...
<b>Net cash flow from operating activities</b>	<b>(1,766)</b>	<b>(1,861)</b>	...

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**66 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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**66.1 Office of Co-ordinator General of Rail**

**66.1.1 Office of Co-ordinator General of Rail**

Program Objective(s): To manage and co-ordinate the functions of the State Rail Authority and Rail Infrastructure Corporation for the New South Wales rail network.

Program Description: Review the effectiveness of existing arrangements, including contractual arrangements, between the State Rail Authority and Rail Infrastructure Corporation in achieving reliable service standards for CityRail services.

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,423	618	...
Other operating expenses	268	912	...
Maintenance	2	...	...
<b>Total Expenses</b>	<b>1,693</b>	<b>1,530</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	1	28	...
Investment income	3	4	...
<b>Total Retained Revenue</b>	<b>4</b>	<b>32</b>	...
<b>NET COST OF SERVICES</b>	<b>1,689</b>	<b>1,498</b>	...

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
WATERWAYS AUTHORITY**

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	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	52,472	53,476	<b>53,625</b>
Investment income	2,125	3,541	<b>2,625</b>
Retained taxes, fees and fines	28,807	30,342	<b>30,500</b>
Grants and contributions	21,390	...	<b>23,234</b>
Other revenue	1,508	7,101	<b>20,216</b>
<b>Total Retained Revenue</b>	<b>106,302</b>	<b>94,460</b>	<b>130,200</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	27,273	27,507	<b>29,812</b>
Other operating expenses	18,587	12,175	<b>11,833</b>
Maintenance	10,706	12,473	<b>12,004</b>
Depreciation and amortisation	8,689	10,171	<b>8,221</b>
Grants and subsidies	2,122	2,222	<b>2,139</b>
Borrowing costs	12,976	12,976	<b>12,976</b>
<b>Total Expenses</b>	<b>80,353</b>	<b>77,524</b>	<b>76,985</b>
Gain/(loss) on disposal of non current assets	5,011	11	<b>15,358</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>30,960</b>	<b>16,947</b>	<b>68,573</b>
<b>Distributions -</b>			
Dividends and capital repatriations	<b>7,000</b>	<b>9,000</b>	<b>146,333</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>23,960</b>	<b>7,947</b>	<b>(77,760)</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
WATERWAYS AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	52,472	50,127	<b>47,726</b>
Interest	2,215	4,144	<b>(76)</b>
Other	57,744	59,475	<b>122,170</b>
<b>Total Receipts</b>	<b>112,431</b>	<b>113,746</b>	<b>169,820</b>
<b>Payments</b>			
Employee Related	25,334	27,267	<b>15,593</b>
Grants and subsidies	2,122	2,222	<b>2,139</b>
Finance costs	12,976	12,976	<b>12,976</b>
Other	80,824	59,560	<b>128,347</b>
<b>Total Payments</b>	<b>121,256</b>	<b>102,025</b>	<b>159,055</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,825)</b>	<b>11,721</b>	<b>10,765</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	136,075	2,434	<b>115,024</b>
Purchases of property, plant and equipment	(15,308)	(18,061)	<b>(15,962)</b>
Purchase of investments	...	(46,633)	...
Other*	500	500	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>120,267</b>	<b>(61,760)</b>	<b>99,062</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Payment of borrowings and advances	(22,166)	(2,470)	...
Other	(149,790)	(6,000)	...
Dividends paid	...	...	<b>(146,333)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(171,956)</b>	<b>(8,470)</b>	<b>(146,333)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(59,514)</b>	<b>(58,509)</b>	<b>(36,506)</b>
Opening Cash and Cash Equivalent	112,213	111,153	<b>52,644</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>52,704</b>	<b>52,644</b>	<b>16,138</b>

\* \$500,000 was paid to the Minister for Transport Services as a capital appropriation for the Waterways Authority in 2003-04.

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
WATERWAYS AUTHORITY**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	30,960	16,947	<b>68,573</b>
Non cash items added back	8,689	10,171	<b>(5,560)</b>
Change in operating assets and liabilities	(48,474)	(15,397)	<b>(52,248)</b>
<b>Net cash flow from operating activities</b>	<b>(8,825)</b>	<b>11,721</b>	<b>10,765</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
WATERWAYS AUTHORITY**

	2003-04		<b>2004-05 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	52,704	52,644	<b>16,138</b>
Receivables	8,056	8,659	<b>8,659</b>
Other financial assets	5,101	51,262	<b>51,262</b>
Inventories	150	101	<b>102</b>
Other	350	3,544	<b>3,544</b>
<b>Total Current Assets</b>	<b>66,361</b>	<b>116,210</b>	<b>79,705</b>
<b>Non Current Assets -</b>			
Receivables	...	11,093	<b>11,093</b>
Property, plant and equipment -			
Land and building	78,286	199,055	<b>96,844</b>
Plant and equipment	16,120	15,561	<b>16,603</b>
Infrastructure systems	261,187	252,733	<b>273,558</b>
Other	7,970	4,971	<b>4,971</b>
<b>Total Non Current Assets</b>	<b>363,563</b>	<b>483,413</b>	<b>403,069</b>
<b>Total Assets</b>	<b>429,924</b>	<b>599,623</b>	<b>482,774</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,761	45,124	<b>6,618</b>
Interest bearing	...	2,338	<b>2,338</b>
Provisions	12,411	11,566	<b>2,844</b>
Other	27,503	31,436	<b>32,436</b>
<b>Total Current Liabilities</b>	<b>43,675</b>	<b>90,464</b>	<b>44,236</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	14,750	<b>14,750</b>
Provisions	14,204	15,958	<b>16,297</b>
Other	6,707	6,706	<b>6,706</b>
<b>Total Non Current Liabilities</b>	<b>20,991</b>	<b>37,414</b>	<b>37,753</b>
<b>Total Liabilities</b>	<b>64,666</b>	<b>127,878</b>	<b>81,989</b>
<b>NET ASSETS</b>	<b>365,258</b>	<b>471,745</b>	<b>400,785</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
WATERWAYS AUTHORITY**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	72,305	72,305	<b>72,305</b>
Accumulated funds	292,953	399,440	<b>328,480</b>
<b>TOTAL EQUITY</b>	<b>365,258</b>	<b>471,745</b>	<b>400,785</b>

# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 2003-04 \$m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Treasury</b>			
Total Expenses .....	361.2	453.4	25.5
Asset Acquisitions .....	8.4	18.3	117.3
<b>Crown Finance Entity</b>			
Total Expenses .....	4,021.2	5,523.4	37.4
Asset Acquisitions .....	125.0	174.1	39.3
<b>Crown Leaseholds Entity</b>			
Total Expenses .....	5.0	5.7	13.8
Asset Acquisitions .....	...	...	...
<b>Department of State and Regional Development</b>			
Total Expenses .....	107.8	112.3	4.2
Asset Acquisitions .....	0.1	0.1	...
<b>New South Wales Insurance Ministerial Corporation</b>			
Total Expenses .....	1,176.8	1,252.7	6.4
Asset Acquisitions .....	...	...	...
<b>Liability Management Ministerial Corporation</b>			
Total Expenses .....	1.0	1.0	2.5
Asset Acquisitions .....	...	...	...
<b>Electricity Tariff Equalisation Ministerial Corporation</b>			
Total Expenses .....	0.1	0.2	129.5
Asset Acquisitions .....	...	...	...
<b>Crown Property Portfolio</b>			
Total Expenses .....	165.6	162.2	-2.0
Asset Acquisitions .....	20.4	12.4	-39.2

<i>Agency</i>	<i>Budget 2003-04 m</i>	<i>Budget 2004-05 \$m</i>	<i>Variation %</i>
<b>Advance to the Treasurer</b>			
Total Expenses.....	240.0	240.0	...
Asset Acquisitions .....	60.0	110.0	83.3
<b>Total, Treasurer and Minister for State Development</b>			
Total Expenses .....	<b>6,078.7</b>	<b>7,750.9</b>	<b>27.5</b>
Asset Acquisitions .....	<b>213.9</b>	<b>314.9</b>	<b>47.2</b>

## TREASURY

Treasury consists of the **Office of Financial Management (OFM)** and the **Office of State Revenue (OSR)**.

OFM provides economic and financial advice to the Government on the management of the State's finances. OSR administers and collects taxes, implements legislation relating to State revenue, pays various grants, subsidies, and rebates, collects outstanding State debts and administers fines on behalf of Councils and some other Departments.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Treasury expenses will be greater in 2004-05 compared to 2003-04 due to a higher estimate for First Home Owner Grants in the coming year. Expenses in 2004-05 also reflect the full year effect of integration of the Infringement Processing Bureau into OSR, effective from October 2003.

A variety of strategies underpin Treasury's planned result areas. The strategies continue to contribute to key results including the maintenance of the State's AAA rating, growth in the State's net worth, and maintenance of a strong revenue base.

#### Office of Financial Management

OFM seeks to promote State resource management to achieve a stronger State economy and better public services. The services it delivers are aimed at achieving a more competitive and sustainable business environment, better resource allocation and strengthened finances.

OFM underwent an internal restructure in late 2003. The restructure better integrated the asset and procurement functions transferred from the former Department of Public Works and Services as part of the Government's organisational changes, and further clarified responsibilities in regard to the key services delivered by OFM.

Achievements that OFM has helped deliver over the past year are as follows:

### ***A More Competitive and Sustainable Business Environment***

- ◆ participation in reviews relating to the Fire Service Levy, Productivity Inquiry on First Home Ownership, and Workcover Legislation;
- ◆ development of NSW Governance arrangements for the National Electricity Market;
- ◆ development of options for electricity trading risk management; and
- ◆ participation in the national tax review working group.

### ***Better Resource Allocation and Management***

- ◆ implementation of the Government's agency changes, particularly in the establishment of the Department of Infrastructure, Planning and Natural Resources;
- ◆ development of Results and Services Plans as a key part of agency resourcing;
- ◆ development of a governance model for the restructured rail sector;
- ◆ strengthening of policies and procedures in regard to procurement and asset management, and the integration of asset management plans into the budget process; and
- ◆ development of a corporatisation proposal for State Water.

### ***Strengthened State Finances***

- ◆ completion of a review of Commonwealth Grants Commission assessment methods and submission of the NSW case to the Commission;
- ◆ leadership of negotiations on the development of a national approach to interstate rail;
- ◆ completion of a Long Term Fiscal Sustainability Analysis including the development of a State based Intergenerational report; and

- ◆ contribution to the development and implementation of community insurance reforms within New South Wales.

### **Office of State Revenue**

OSR has focussed its efforts on ensuring a stronger revenue base, a skilled and committed workforce, the application of technology to enhance its systems and processes and the successful transition of the Infringement Processing Bureau (IPB) which was transferred from NSW Police in October 2003.

Priorities of OSR are to ensure:

#### ***All Due Revenue is Collected and Compliance is Maximised***

- ◆ The implementation of electronic service delivery continues to be a priority for OSR. Additional compliance activities commenced in 2003-04 will continue in 2004-05 and will be further expanded to maximise compliance with revenue laws. The measures introduced in the April 2004 mini-Budget will result in a significant change in the tax base which will require major systems and process changes and an increase in OSR's client base.

#### ***Infringement Processing and Fine Enforcement is Effective***

- ◆ In October 2003 the IPB, based in Maitland, was transferred to OSR from NSW Police and is now a part of the State Debt Recovery Office (SDRO). The Fine Enforcement Branch of SDRO has also successfully completed the relocation from its Sydney city location to Lithgow. In 2004-05, the focus will be on implementing business process improvements in both infringement processing and fine enforcement branches of the SDRO. Efforts are also under way to develop an activity-based costing model for full cost recovery in IPB as well as broadening the public awareness of the fine enforcement process.

#### ***Eligible Applicants Receive Payments Due***

- ◆ OSR administers the First Home Owner Grant Scheme (FHOGS), Unclaimed Moneys and the Petroleum Subsidy Scheme. In 2003-04, the number of FHOGS applicants has been steadily reducing from the peak in 2001-02 and is 18 percent lower than last financial year due to reduced activity in the property market. Due to the transfer duty changes announced in the April mini-Budget, it is projected that the number of grants will increase in the next financial year.

- ◆ Although there has been a decline in the amount of unclaimed money collected in the 2003-04 financial year compared to that of 2002-03, there has been a 68 percent increase in the dollar value of claims paid. This can largely be attributed to the increased media activity and a proactive approach taken by OSR in locating potential claimants.

## **STRATEGIC DIRECTIONS**

### **Office of Financial Management**

OFM's strategic management framework was reviewed during the year. The fundamental elements of this framework will continue to provide the basis for OFM services during the coming three years. A number of key initiatives aimed at developing a stronger NSW economy and better public services will feature during the coming year.

The strategies signal our priorities for the coming years, and underpin the planned results outlined in OFM's Results and Services Plan.

### ***A More Competitive and Sustainable Business Environment***

The microeconomic reform strategy aims to create an efficient policy and regulatory environment and a sustainable revenue regime. Ultimately this will lead to a stronger economy. Key initiatives include:

- ◆ continuing reform of the energy sector, including a review of electricity demand and supply capacity; and
- ◆ reviewing State business taxes under the Intergovernmental Agreement.

### ***Better Resource Allocation and Management***

The microeconomic reform strategy also contributes to better resource allocation through periodic review of service delivery and funding for key sectors, and aims for greater productivity from general government sector agencies. It includes participating in reforms to key service delivery areas (natural resource management, transport, health, community services and disabilities).

OFM will continue to utilise the financial management framework as the main vehicle for better resource allocation and management. The framework seeks to improve the links between budgeting and planning, and assists agencies to deliver value for money programs and services. The strategy will be supported by:

- ◆ refining the State Budget process to incorporate Results and Services Plans;

- ◆ working with agencies to improve their resource management systems, including risk management and costing systems;
- ◆ strengthening asset management and procurement policy and practice;
- ◆ updating NSW financial legislation; and
- ◆ introducing international accounting standards.

### ***Strengthened State Finances***

The State fiscal strategy sets short, medium and long terms targets for major budget aggregates and ensures appropriate fiscal outcomes for the State. Key initiatives are:

- ◆ identifying long term fiscal pressures and their impacts on the NSW financial position and reviewing the appropriateness of current targets; and
- ◆ reviewing horizontal fiscal equalisation and associated distribution of funds to the States.

State balance sheet management strategy aims to strengthen State finances by managing the State's financial assets and liabilities to achieve an optimal balance sheet structure. In the coming year this will involve implementing contestable arrangements for the management of the Government's self insurance scheme (the Treasury Managed Fund).

The commercial policy framework applies private type disciplines to government businesses with the aim of safeguarding the value of the businesses and the returns they make to the Budget/taxpayer. The key initiative will be reform of commercial operations and practices in the areas of State forest operations; urban and rural water supply; and electricity trading risk management.

### **Office of State Revenue**

As the Government's primary revenue collection agency, OSR is committed to ensuring revenue compliance is maximised. OSR's strategic direction articulates the framework used to achieve the goals and objectives of the agency, including:

**Enhance OSR's revenue performance.** Revenue administration including fine collection is OSR's core function. This strategy aims to enhance our overall performance and maximise compliance for all revenue types. Effective and timely infringement processing and fine enforcement services will also contribute to a higher level of compliance. This strategy aims to maximise compliance by improving legislation and educating the NSW community about their revenue rights and obligations. Key activities under this strategy include:

- ◆ implementation of an overall compliance strategy aimed at optimising revenue and debt compliance;
- ◆ reduction of outstanding fines;
- ◆ client education programs;
- ◆ implementation of mini-Budget initiatives; and
- ◆ continual review of legislative provisions.

**Drive service and efficiency through technology.** Technology has provided the mechanism by which OSR is able to improve service delivery and gain operational efficiency. This strategy aims to continue the use of technology in an agile yet disciplined manner to meet the needs of OSR and clients to deliver results. Key activities include:

- ◆ reviewing current service delivery channels;
- ◆ streamlining and strengthening the fine enforcement system;
- ◆ ongoing development of OSR's main processing system (RECOUPS) and associated systems;
- ◆ review and renewal of infrastructure technology; and
- ◆ integrating telephony capability over all sites.

**Ensure OSR's continual renewal.** This strategy recognises the need for OSR to anticipate and respond to community needs and enhance service delivery. This is to be achieved through continually increasing efficiency and capacity; reinvesting efficiency gains for future benefit; and creating readiness for new business functions. Key activities include:

- ◆ continue to progress business process improvements;
- ◆ progress work on implementation of a system to manage quality control; and

- ◆ implementation of the Gaming GST Rebate Scheme which OSR will administer from July 2004.

## **2004-05 BUDGET**

### **Total Expenses**

The estimated expenses for Treasury in 2004-05 are \$453.4 million. This represents a 25 percent increase over the 2003-04 Budget estimate due to a higher estimate for First Home Owner Grants in 2004-05, inclusion of the Infringement Processing Bureau for a full year in 2004-05 and implementation costs associated with tax changes announced in the April mini-Budget.

Excluding First Home Owner Grants, Treasury expenses in 2004-05 are \$186.7 million and will be used for the following:

- ◆ \$39.8 million to promote State resource management to achieve a stronger New South Wales economy and better public services through: micro economic reform; a financial management framework that assists agencies to deliver value for money services; a commercial policy framework that applies sound business principles to Government commercial agencies; a fiscal strategy that sets clear aggregate targets; and responsible balance sheet management;
- ◆ \$90.5 million to ensure effective and equitable collection of revenue from taxes, duties and other sources due to the State of New South Wales;
- ◆ \$51 million to ensure the effective and timely processing of infringements and fine enforcement activities for the benefit of people of New South Wales; and
- ◆ \$5.4 million to ensure eligible applicants receive payments due under various Commonwealth and State Government schemes.

### **Asset Acquisitions**

#### ***Office of Financial Management***

OFM's allocation of \$0.4 million will be used for general enhancements to existing computer systems and equipment upgrades.

## **Office of State Revenue**

OSR's capital allocation is \$18 million. The key programs planned for 2004-05 include:

- ◆ increasing the efficiency of overall business processes by integrating the current OSR, SDRO and IPB functional systems, call centre and telecommunications;
- ◆ replacing the existing Infringement Fine Enforcement system at SDRO to increase functionality and to improve efficiency in processing and collecting outstanding debt;
- ◆ ongoing development of OSR's RECOUPS and associated systems which are the key revenue collection systems for Treasury. This maintenance continues to extend the useful life of the system and aids OSR in keeping pace with changing business needs and processes;
- ◆ streamlining and strengthening current security processes to safeguard systems and information tools for business continuity in the event of a disaster; and
- ◆ providing accommodation requirements as a result of the changes brought about by the mini-Budget.

## **CROWN FINANCE ENTITY**

The Crown Finance Entity is responsible for service-wide assets, liabilities and their related transactions for which individual agencies are not directly accountable. The major components relate to employer contributions to the First State Superannuation Scheme and the Crown funding plan contributions for the defined benefit superannuation schemes, long service leave payments on behalf of general government budget dependent agencies, interest payments on government debt to New South Wales Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by general government agencies in the Treasury Banking System.

In addition, the State is required by the Commonwealth to contribute to the administration of the GST. Other payments include HIH policyholder claims, State Bank post sale management costs, refunds and remissions of Crown revenue, natural disasters assistance, contributions to the Treasury Managed Fund, debt and investment management costs, and payments for community service obligations to Australian Inland Energy Water Infrastructure and the Hunter Water Corporation.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The grant to the Liability Management Ministerial Corporation, \$975 million in 2004-05, has been reclassified from capital to recurrent expenditure. This reclassification is the main driver for budgeted expenses increasing from \$4 billion to \$5.5 billion.

In 2003-04 the Crown Finance Entity became responsible for over 20,000 motor vehicles acquired from the private sector under finance leases. These are sub-leased to government agencies. A detailed commentary on asset and liability management is available in Chapter 4 of Budget Paper No. 2.

## 2004-05 BUDGET

### Total Expenses

Estimated total expenses in 2004-05 are \$5.5 billion, with the major components being:

- ◆ \$2.7 billion incurred on behalf of general government budget dependent agencies for employer superannuation expenses and associated payroll tax. This expense compares to a budget of \$2.4 billion and forecast expense of \$1.4 billion in 2003-04. The decrease in forecast expense for 2003-04 was largely due to a revision of actuarial forecasts due to higher actual investment returns. This revision of the liability resulted in a major reduction in the expense in 2003-04. The 2004-05 Budget assumes a reversion to normal actuarial assumptions;
- ◆ \$975 million as a grant to the Liability Management Ministerial Corporation. These funds are invested and can initially only be used to meet superannuation liabilities;
- ◆ \$649.2 million for interest expenses on existing debt held with New South Wales Treasury Corporation, the Commonwealth and other organisations. This is an 8.2 percent decrease on forecast 2003-04 expenses. The main reason for the high 2003-04 forecast was funds invested on behalf of the Liability Management Ministerial Corporation that were not included in the budget. This resulted in \$27 million of additional interest expense. In addition, the decrease reflects savings generated from matured long term debt being refinanced in a lower interest rate environment and a lower level of debt;
- ◆ \$380.7 million for long service leave expenses of general government budget dependent agencies;

- ◆ \$195.5 million as reimbursement to the Australian Taxation Office for GST administration and related payments;
- ◆ \$180 million for redundancy payments for various government agencies;
- ◆ \$42 million to subsidise petroleum products for on-road use near the Queensland border and \$7.2 million to subsidise the sale of low alcohol beer in New South Wales;
- ◆ \$42.7 million depreciation on motor vehicles;
- ◆ \$35.1 million in capital grants to agencies including \$23 million to the Health Department from the Health Super Growth Fund;
- ◆ \$35 million as a grant to the Transport Accident Compensation Fund, created as a replacement for third party motor vehicle registration levy concessions granted in 1998-99;
- ◆ \$19.7 million to offset GST payments for clubs;
- ◆ \$17.4 million interest on motor vehicle finance leases; and
- ◆ \$15 million to be invested in projects with the aim of increasing the flow of water in the Snowy River;
- ◆ \$15 million as a provision for natural disaster grants. Natural disaster relief expenditure for 2003-04 was greater than expected due to the extreme bushfire season from October 2002 to February 2003. Large amounts of expenditure for this event were made in 2003-04.

In addition \$84 million of HIH motor vehicle third party and building warranty insurance claims will be paid out in 2004-05. These were expensed in prior years.

### **Total Retained Revenue**

Estimated total retained revenue in 2004-05 is \$353.7 million, with the major components being:

- ◆ \$91.1 million as a return on the State's equity investment in Snowy Hydro Limited, with \$63.8 million in dividends and \$27.3 million as an increase in the value of the investment;
- ◆ \$86.6 million as interest on Crown advances to public sector agencies;
- ◆ \$62.4 million income from leasing motor vehicles to government agencies;

- ◆ \$60 million in contributions for superannuation and long service leave;
- ◆ \$27.7 million as proceeds from land sales; and
- ◆ \$23.1 million as interest on funds invested on behalf of the Health Super Growth Fund.

### **Asset Acquisitions**

For 2004-05 capital expenditure of \$174.1 million has been allocated to implement two programs:

- ◆ \$101.1 million for the purchase of motor vehicles to lease to other government agencies; and
- ◆ \$73 million to provide funding to agencies whose IT Asset Management Plans justify a transition from finance leases to the purchase of IT equipment.

### **CROWN LEASEHOLDS ENTITY**

The Crown Leaseholds Entity was previously incorporated within the Crown Finance Entity, and, as from 1 July 2003, has been administered by the Department of Lands under the *Crown Lands Act 1989*.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown land and generates revenue from leases, licences and permissive occupancies of Crown land and is the accounting entity that reports the value of vacant Crown land. During 2003-04 the Entity took on the task of collecting fees and levies associated with the *Water Act 1912*, the Coomealla Pipeline and the Pindari Dam enlargement.

Vacant Crown land is all Crown Entity land not included in the Leasehold Estate. This land includes land on the continental shelf within the three nautical mile zone.

Operating expenses have increased 13.8 percent from \$5 million in 2003-04 to \$5.7 million in 2004-05. The increase is due to the Entity undertaking additional expenditure on tasks such as pest and weed management programs. The retained revenues have increased 43.3 percent from \$35 million in 2003-04 to \$50.2 million in 2004-05. The increase is due to the additional fees and levies collected and higher lease income. The increase in lease income is the result of a review of lease payments to better reflect the market value of the property leased.

These changes in expenses and revenues have resulted in the cash transfers to the Consolidated Fund increasing by 44.5 percent, from \$34.6 million in the 2003-04 Budget to \$50 million in the 2004-05 Budget.

## **DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

The Department of State and Regional Development provides expert advice and quality services to advance the economic development of both metropolitan and regional New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2003-04, the Department assisted major investment projects across New South Wales with an estimated investment value of \$1.1 billion and an employment impact of over 6,300 jobs.

- ◆ Investment projects attracted to Sydney included Global Operations Centres for Deutsche Bank and for U.B.S., Reuters Customer Order Management Centre and an Asia Pacific Business Centre for Air France.
- ◆ Investment projects attracted to regional New South Wales included Allied Mills softwood sawmill and treatment plant to Bathurst, Nash Tanks and Pipes Steel fuel tank manufacturing operations to Parkes, Gypsy Cove Holdings furniture manufacturing operations to Kyogle and the expansion of the Kellogg Healthy Snack Food People facility to Charmhaven.

An extensive range of innovative and economic development programs was undertaken during 2003-04:

- ◆ The Australian Technology Showcase (ATS) continued to expand its promotion of innovative Australian technology businesses, through the ATS Technology Demonstration program. This initiative provides an opportunity for businesses to demonstrate or trial innovative technology in partnership with a Government agency or the private sector. A further 43 innovative member technologies were admitted to the ATS during the year. Companies involved in the ATS have attributed ATS promotional support as one of the main factors that helped them in securing \$340 million in export and domestic sales and \$190 million from equity investors.
- ◆ Participation by companies in events that market and promote NSW biotechnology companies internationally. These include Bio2004 in San Francisco, Medica 2003 in Dusseldorf and the Australian Biotech Alliance Complementary Healthcare Mission to Taiwan.

- ◆ A comprehensive program held during the Rugby World Cup promoted business and investment opportunities in New South Wales. A total of 40 business events attracted 9,000 participants. A large number of NSW companies established and reinforced relationships with international business partners with several confirming negotiations to export products. Estimated direct economic benefits to New South Wales from the Rugby World Cup range up to \$300 million.
- ◆ Regional business development initiatives included conducting an Information Communication Technology Forum in the Illawarra Region, the Building Regional Towns tour to Tumberumba, Griffith and West Wyalong and the introduction of the Small Towns Growth Strategy to assist communities with fewer than 5,000 people. In addition, 27 projects were assisted through the Town and Village Futures program. It is expected that up to 80 regional businesses will participate in the New Market Expansion program.
- ◆ The Department's post-Olympics business development program facilitated access to new business opportunities. Several NSW companies have successfully secured work for the 2004 Athens Olympic Games and the 2006 Doha Asian Games. Activities by the Department in relation to the 2008 Beijing Olympics have contributed to a range of successes in Beijing by NSW companies in planning, design/architecture, transport and technology preparations and telecommunications.
- ◆ Over 160 companies participated in the Department's trade mission and market visit program, with strong interest from missions to the United Arab Emirates and Singapore, by more experienced exporters and to New Zealand by newer exporters. During the year a tool kit for service exporters was developed, to take advantage of the depth of the State's skilled service sector. This has been presented in regional and metropolitan areas, and to groups specialising in sports and event management and environmental services.
- ◆ Eight business networks were assisted from a range of industries including tourism, film and manufacturing and information management in the health sector. These networks are located in various parts of the State, including the Snowy Mountains, the Riverina and the Blue Mountains.
- ◆ Small Business Month, recognising the contribution of small business to the economy and community, was held again in 2003, with over 18,000 people attending workshops and seminars, over 40,000 people attended trade and regional exhibitions and more than 400 events were badged and promoted by Government agencies, industry associations and the community business sector.

- ◆ The NSW Film and TV production industry benefited from efforts to attract four film and TV productions to the State with a total estimated expenditure of around \$90 million.

## **STRATEGIC DIRECTIONS**

The Department's activities are encompassed in six strategies. These are:

- ◆ promoting investment;
- ◆ boosting exports;
- ◆ driving innovation and technological change;
- ◆ improving the State's business climate;
- ◆ building the economic capacity of regional New South Wales; and
- ◆ supporting entrepreneurship and growth in small and medium sized businesses.

## **2004-05 BUDGET**

### **Total Expenses**

The Department's estimated total expenses for 2004-05 are \$112.3 million. This compares with a Budget estimate for 2003-04 of \$107.8 million. The increase is mainly due to the department taking over from the Department of Commerce responsibility for grants to non-government organisations for information and communications technology projects.

During 2004-05, the Department will continue to provide a range of services and programs to advance the economic development of both metropolitan and regional New South Wales. Initiatives will include:

- ◆ countering competition for investment from emerging low cost locations by targeting companies with functions requiring high level skills, particularly in digital media and shared services of multinational companies;
- ◆ enhancing the Business Skills Migration program to cater for an anticipated increase in applications for State sponsorship following changes to the Business Skills program by the Commonwealth in 2003;
- ◆ assisting the commercialisation of emerging technologies such as nanotechnology, Biometrics and Biotechnology;

- ◆ piloting an initiative in Broken Hill designed to encourage young people to take an active role in shaping their business community and to explore the option of establishing their own businesses;
- ◆ conducting youth business initiatives in Orange and Brewarrina;
- ◆ promoting the development of regional centres as commercially attractive warehousing and distribution precincts through the Regional Distribution Centres Attraction Strategy;
- ◆ attracting film and television productions to regional New South Wales with ongoing support to the State's regional film offices to attract investment statewide;
- ◆ assisting businesses to be ready to invest and facilitating investment in regional companies through the Regional Business Investment Program and regional and Sydney investment forums; and
- ◆ supporting a framework to promote regional economic opportunities arising from the strong food and wine sector in New South Wales. (Sydney will host the Wine Australian Exhibition and Conference in 2004, 2006 and 2008.)

### **Asset Acquisitions**

The Department's asset acquisition program for 2004-05 includes \$0.1 million for essential fit-out works and the replacement of plant and equipment.

## **NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

The Insurance Ministerial Corporation (IMC) was created in 1992 to accept the residual assets, liabilities, rights and obligations of government insurance activities.

The activities are:

- ◆ the Treasury Managed Fund (TMF), which provides cover for all insurance exposures faced by general government sector budget dependent agencies (other than compulsory third party insurance). TMF memberships are also available to all other Public Sector agencies on a voluntary basis; and
- ◆ the management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Revenue has improved mainly due to the TMF 2004-05 target premium increasing by \$35.3 million or 3.7 percent from 2003-04. This was mainly caused by a 6.7 percent increase in the workers' compensation premium, offset by a 0.2 percent decrease in the liability premium and the closure of the Australian Traineeship Scheme.

The workers' compensation increase is primarily due to increased wages, changes to the wage definition and increased weekly benefit payments.

Liability has decreased for the first time in the Fund's history. This is due to reductions in the number and cost of public liability small claims, a result attributable at least in part to the Government's tort reform legislation.

The Australian Traineeship System is now closed to new trainees from 1 January 2004. Coverage for existing trainees will continue to 31 December 2004. New South Wales was the only State to offer full workers' compensation coverage to employers of trainees.

The Australian Traineeship Scheme represented around 4 percent of TMF wages, but around 12 percent of total claims cost. The closure of the scheme resulted in a reduction to the Target Premium of \$27.4 million.

## **STRATEGIC DIRECTIONS**

A greater emphasis has been placed on reducing claim costs of the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender. GIO General Ltd was successful in securing a three year tenure from 1 July 2000 with an option at the Government's discretion for further extension of two years, which was taken up by the Government.

Treasury is taking the opportunity presented by the expiry, on 30 June 2005, of the current management contract for the Treasury Managed Fund to implement fundamental reforms to the arrangements by which insurance services are provided to government agencies in New South Wales. Specifically, it is intended to create a more contestable market for the provision of such services.

In reforming the management of the Treasury Managed Fund and developing a more contestable market, Treasury's focus for the management of the Treasury Managed Fund and the tender process has been on the following objectives:

- ◆ improve scheme performance to minimise overall claims costs and budget impacts;
- ◆ generate management cost savings and efficiency gains and introduce service and process innovations;
- ◆ reduce the systemic risk associated with exposure to just one provider; and
- ◆ effectively manage contract risk, as competition and repeated tendering encourage performance discipline and enable benchmark comparisons between providers.

In 2004-05 the Treasury Managed Fund will provide coverage to 175 budget and other public sector agencies.

## **2004-05 BUDGET**

The estimated operating surplus of \$161 million for 2004-05 compares with a forecast budget surplus of \$164.7 million in 2003-04.

The forecast reflects the decrease in claims paid offset by a general increase in premiums and increases in outstanding claims.

More information on the management of insurance claims is included in Chapter 4 of Budget Paper No. 2.

## **LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

The Liability Management Ministerial Corporation controls the General Government Liability Management Fund, which accumulates financial assets to improve the financial management of the general government sector's balance sheet.

The accumulation of financial assets in an investment fund will allow flexibility in the timing of superannuation contributions to the public sector defined benefit schemes. The legislation establishing the General Government Liability Management Fund provides that the balance in the Fund can initially only be used to meet superannuation liabilities. In the case where unfunded superannuation liabilities are extinguished, the balance can be applied to debt.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Government payments to the General Government Liability Management Fund will be made in accordance with the funding profile established under the Crown Funding Plan for the elimination of unfunded superannuation liabilities. The Crown Funding Plan was developed through actuarial assessment of the minimum level of contributions necessary to meet the superannuation funding target.

The primary purpose in establishing the General Government Liability Management Fund was to provide a mechanism to afford the Government greater flexibility in achieving the fiscal targets of eliminating net debt by 2020 and fully funding superannuation liabilities by 2030.

In 2003-04 the contributions to the fund were \$1.1 billion. Further contributions to the fund over the forward estimates period are estimated at \$1 billion in 2004-05, \$1.2 billion in 2005-06, \$1.6 billion in 2006-07 and \$1.8 billion in 2007-08.

The investment income has been revised upwards by \$9.5 million due to favourable market returns.

A change in the accounting treatment of contributions to the fund resulted in a reduction of noncurrent liabilities for the 2003-04 Budget. From 2003-04 these contributions are to be accounted for as grants.

## STRATEGIC DIRECTIONS

The Government will continue to exercise flexibility in the management of its financial assets to optimise the manner in which it achieves the fiscal targets of eliminating net debt by 2020 and fully funding superannuation liabilities by 2030.

In accordance with the provisions of the *General Government Liability Management Fund Act 2002*, a Management Committee has been established to advise the Secretary of the Treasury on matters relating to the management of the Fund, including:

- ◆ investment strategy;
- ◆ appointment of asset custodians, consultants, investment managers and other service providers; and
- ◆ monitoring and reviewing the performance of assets, investments and service providers.

The Management Committee is also required by the Act to review from time to time the long term fiscal target to eliminate total state sector unfunded superannuation liabilities by 30 June 2030.

The assets of the Fund are held in fixed interest securities, managed by the NSW Treasury Corporation which has been appointed as investment manager to the Fund.

## **2004-05 BUDGET**

### **Total Expenses**

The Ministerial Corporation has budgeted \$1 million for operating expenses in 2004-05.

### **Asset Acquisitions**

The purpose of the investment fund is to acquire financial assets. The Ministerial Corporation will not acquire non-financial assets.

## **ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

The Electricity Tariff Equalisation Ministerial Corporation commenced administration of the Electricity Tariff Equalisation Fund (ETEF) on 1 January 2001. The Fund is designed to manage wholesale electricity pool purchase cost risk for those standard government owned retail suppliers that are required to supply electricity to small retail customers at tariffs determined by the Independent Pricing and Regulatory Tribunal (IPART).

Small retail customers are those residential and small business customers consuming less than 160 MWh per annum who have not elected to enter into a negotiated supply contract. There are four standard retail suppliers in New South Wales - EnergyAustralia, Integral Energy, Country Energy and Australian Inland Energy Water Infrastructure.

Standard retail suppliers are required to pay money into the Fund when wholesale prices are lower than the energy cost component they charge customers buying their power under regulated tariffs. When wholesale prices are higher than the energy cost component in the regulated tariff, the ETEF makes payments to the standard retail suppliers from the Fund to ensure they earn a regulated return.

In this way, the Fund is able to smooth out the volatility in wholesale prices for those government retailers that are required to sell at regulated tariffs. At the same time, the Fund ensures that the standard retail suppliers do not face a commercial advantage or disadvantage because they supply regulated customers.

In the event there is a sustained rise in pool prices and there are insufficient funds, New South Wales state-owned electricity generators are well placed to 'top-up' the ETEF as they have benefited from the high wholesale prices that caused the Fund to be depleted. Generator payments to the Fund are repaid to generators whenever standard retail suppliers make a payment into the Fund. The involvement of generators ensures that the Fund can never be in deficit.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Standard retail suppliers and state-owned generators make payments into the Fund and receive payments from the Fund in accordance with the payment rules established by legislation. The direction and level of payments is dependent on movements in average wholesale electricity prices.

Section 43ES of the *Electricity Supply Act 1995* states the Fund is to cease operation on 30 June 2004. A regulation to extend the operation of the Fund to 30 June 2007, was gazetted on 19 September 2003.

The average NSW wholesale electricity price for 2002-03 was \$33 MWh. Average monthly prices varied from \$16 MWh to \$57 MWh. The Fund balance at 30 June 2003 was \$128 million.

The forecast ETEF balance at 30 June 2004 is approximately \$137 million.

While for accounting reasons movements between ETEF year end balances are treated as revenue, in practice it is managed as a separate fund which can be called upon in periods of high prices.

## **STRATEGIC DIRECTIONS**

The ETEF arrangement is designed to offer price protection for small retail customers on regulated arrangements by managing the purchase risk of standard retail suppliers. The Fund has demonstrated its effectiveness in managing ongoing price volatility in the National Electricity Market.

The Treasurer has initiated a regular audit of the standard retail suppliers. The focus of the audit is a review of the data provided by the standard retail suppliers to the Fund Administrator.

## **2004-05 BUDGET**

The Fund is an equalisation mechanism in that surpluses resulting from low prices in one period are paid out in future periods to offset higher prices. The regulated energy allowance set by IPART, which is based on the long run generation costs, provides perhaps the best guide for the most likely long term trend in the wholesale purchase costs for standard retail suppliers. On this basis, the Fund has not been forecast to accrue further net reserves in 2004-05.

## **CROWN PROPERTY PORTFOLIO**

The Crown Property Portfolio (CPP) mainly comprises New South Wales Government owned and leased multi-occupancy office buildings located throughout the State. The Portfolio also contains a diverse range of non-office properties that are outside the core activities of other agencies and/or have entered the Portfolio as a result of a strategic decision to restructure particular agencies.

The Department of Commerce manages the Portfolio under a management agreement with the New South Wales Treasury, and is responsible for the collection of rents and other associated activities. Day-to-day property management of the office buildings is contracted to a private sector agent.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on office building head lease payments and finance lease interest payments.

Construction of a regional office in Lithgow was completed in 2003-04 to house the State Debt Recovery Office and the Police Assistance Line. This building has been added to the Portfolio.

During 2002-03 the Crown Property Portfolio purchased four BHP sites in Newcastle. That land is now being managed by the Regional Land Management Corporation. It is planned to undertake detailed design and contract documentation in 2004-05 in preparation for a call for tenders for construction works.

The transfer of the Sydney Fish Market to Sydney Harbour Foreshore Authority did not take place in 2003-04, but is forecast to occur in 2004-05. Similarly, the sale of the Sheas Creek Wool Stores site in Alexandria is expected in 2004-05. As a result, dividend distributions from the sale of these properties have been deferred to 2004-05.

## **STRATEGIC DIRECTIONS**

The Portfolio's strategic focus centres on effectively managing the Crown's assets so as to optimise their value and maintain their operational utility. This will be achieved by:

- ◆ using the Portfolio's purchasing and negotiating power to secure improved lease rentals and terms for government agency accommodation;
- ◆ measuring performance against key performance indicators to develop, implement and monitor strategies for improved performance;
- ◆ maximising the efficiency and effectiveness of tenants' accommodation;
- ◆ managing owned assets to optimise their value and maintain their operational utility; and
- ◆ maintaining expenditure in line with industry standards/benchmarks.

## **2004-05 BUDGET**

### **Total Expenses**

The budgeted expenditure for 2004-05 is \$162.2 million, a decrease of \$8.6 million over projected 2003-04 expenditure of \$170.8 million. The decrease is primarily associated with a reduction in operating expenditure.

### **Asset Acquisitions**

The Portfolio has an allocation of \$12.4 million in 2004-05 to fund major Government office building construction works as follows:

- ◆ \$7.1 million to refurbish and upgrade the services in the historic Chief Secretary's Building to accommodate the NSW Industrial Courts and the State Governor;
- ◆ \$4.3 million for Crown Property Portfolio building refurbishments and miscellaneous minor works; and
- ◆ \$1 million to refurbish the Meteorological Building.

## **ADVANCE TO THE TREASURER**

\$350 million has been allocated in 2004-05 to the Treasurer as an advance to allow for supplementary expenses - \$240 million for recurrent services and \$110 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

At \$240 million the recurrent services advance represents a contingency of less than 1 percent of budgeted operating expenses.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****67 TREASURY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	72,380	82,346	114,721
Other operating expenses	32,341	52,289	49,763
Maintenance	649	849	955
Depreciation and amortisation	12,324	14,350	9,069
Grants and subsidies	243,506	250,329	278,876
Other expenses	...	9,665	...
<b>Total Expenses*</b>	<b>361,200</b>	<b>409,828</b>	<b>453,384</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,983	23,201	28,735
Investment income	531	889	1,110
Retained taxes, fees and fines	60	66	60
Grants and contributions	115	352	...
Other revenue	3,896	4,754	4,362
<b>Total Retained Revenue</b>	<b>8,585</b>	<b>29,262</b>	<b>34,267</b>
<b>NET COST OF SERVICES</b>	<b>352,615</b>	<b>380,566</b>	<b>419,117</b>

\* The variations between 2003-04 Revised and 2003-04 Budget are mainly due to integration of the Infringement Processing Bureau into the Office of State Revenue. Budget estimates for 2004-05 have also increased due to a higher estimate for First Home Owner Grants and implementation costs associated with tax changes announced in the April mini-Budget.

## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	67,142	77,534	110,761
Grants and subsidies	243,506	250,329	278,876
Other	36,547	52,209	58,567
<b>Total Payments</b>	<b>347,195</b>	<b>380,072</b>	<b>448,204</b>
<b>Receipts</b>			
Sale of goods and services	4,099	15,273	28,740
Interest	531	824	1,110
Other	7,385	17,893	11,923
<b>Total Receipts</b>	<b>12,015</b>	<b>33,990</b>	<b>41,773</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(335,180)</b>	<b>(346,082)</b>	<b>(406,431)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	12	...
Purchases of property, plant and equipment	(8,404)	(13,541)	(18,308)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,404)</b>	<b>(13,529)</b>	<b>(18,308)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	335,721	360,756	399,679
Capital appropriation	8,427	13,971	18,308
Cash reimbursements from the Consolidated Fund Entity	2,361	2,882	3,902
Cash transfers to Consolidated Fund	...	(36)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>346,509</b>	<b>377,573</b>	<b>421,889</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,925</b>	<b>17,962</b>	<b>(2,850)</b>
Opening Cash and Cash Equivalents	9,587	9,587	27,549
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,512</b>	<b>27,549</b>	<b>24,699</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(352,615)	(380,566)	(419,117)
Non cash items added back	17,231	19,795	14,430
Change in operating assets and liabilities	204	14,689	(1,744)
<b>Net cash flow from operating activities</b>	<b>(335,180)</b>	<b>(346,082)</b>	<b>(406,431)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****67 TREASURY**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,512	27,549	<b>24,699</b>
Receivables	4,954	12,676	<b>12,617</b>
Other	586	570	<b>556</b>
<b>Total Current Assets</b>	<b>18,052</b>	<b>40,795</b>	<b>37,872</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	33,515	36,487	<b>45,726</b>
Other	...	2	<b>2</b>
<b>Total Non Current Assets</b>	<b>33,515</b>	<b>36,489</b>	<b>45,728</b>
<b>Total Assets</b>	<b>51,567</b>	<b>77,284</b>	<b>83,600</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,708	5,130	<b>3,311</b>
Provisions	6,719	6,404	<b>6,406</b>
Other	41	15,721	<b>15,721</b>
<b>Total Current Liabilities</b>	<b>12,468</b>	<b>27,255</b>	<b>25,438</b>
<b>Non Current Liabilities -</b>			
Provisions	1,513	1,934	<b>1,934</b>
Other	27	27	<b>27</b>
<b>Total Non Current Liabilities</b>	<b>1,540</b>	<b>1,961</b>	<b>1,961</b>
<b>Total Liabilities</b>	<b>14,008</b>	<b>29,216</b>	<b>27,399</b>
<b>NET ASSETS</b>	<b>37,559</b>	<b>48,068</b>	<b>56,201</b>
<b>EQUITY</b>			
Accumulated funds	37,559	48,068	<b>56,201</b>
<b>TOTAL EQUITY</b>	<b>37,559</b>	<b>48,068</b>	<b>56,201</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.1 State Resource Management

##### 67.1.1 A Stronger NSW Economy and Better Public Services

Outcome Objective(s): Achievement of planned results through:

- ◆ a more competitive and sustainable business environment;
- ◆ better resource allocation and management; and
- ◆ strengthened state finances.

Strategies:

Provide an efficient policy and regulatory environment and an efficient and sustainable revenue regime through **micro economic reform**:

- ◆ developing regulatory policies and responding to IPART, the Productivity Commission and industry reviews;
- ◆ facilitating the implementation of competition policy;
- ◆ advising on tax and revenue policy and strategy;
- ◆ conducting strategic reviews of agencies and developing, supporting and implementing reforms;
- ◆ developing and supporting the implementation of privately financed projects; and
- ◆ advising on industrial relations fiscal implications.

Implement a comprehensive **financial management framework**:

- ◆ refining and implementing the Financial Management Framework, financial legislation and direction, and accounting policies;
- ◆ monitoring and advising on the performance of general government agencies;
- ◆ negotiating Results and Services Plans (RSPs) and integrating them into the State budget process;
- ◆ conducting strategic reviews;
- ◆ developing, supporting and implementing reforms;
- ◆ managing and co-ordinating the State Budget process and preparing the State Sector Accounts; and
- ◆ implementing asset management and procurement policy.

Provide a sound **commercial policy framework**:

- ◆ monitoring and advising on the performance of NSW government businesses;
- ◆ negotiating Statements of Corporate Intent (SCIs) and Statements of Business Intent (SBIs); and
- ◆ developing, supporting and implementing policy and reform of government businesses.

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.1 State Resource Management

##### 67.1.1 A Stronger NSW Economy and Better Public Services (cont)

Develop a sound **fiscal strategy**:

- ◆ developing and recommending an appropriate overall fiscal strategy;
- ◆ participating in Commonwealth Grants Commission and other intergovernmental finance activities;
- ◆ developing appropriate debt and liability objectives;
- ◆ forecasting and advising on economic variables; and
- ◆ monitoring and management of budget aggregates.

Undertake responsible **balance sheet management**:

- ◆ setting financial asset and liability objectives within the context of the State's Fiscal Strategy;
- ◆ advising on insurance and superannuation liability issues;
- ◆ implementing government banking arrangements;
- ◆ providing a self insurance arrangement for State government entities; and
- ◆ accounting for the Crown Finance Entity.

	Units	2000-01	2001-02	2002-03	2003-04
<u>Outcome Performance Estimates:</u>					
10 year average growth in NSW GSP per capita greater than or equal to the national average:					
New South Wales	%	2.4	2.6	2.6	≥National average
National	%	2.4	2.7	2.6	
Efficiency in providing government Services in New South Wales to be equal to or better than national average for at least 50 percent of the areas reported by the Productivity Commission	%	50.0	46.2	46.4	≥50.0
Maintenance of NSW credit rating		AAA	AAA	AAA	AAA

#### Output Performance Estimates:

Percentage of Government businesses with performance agreements (SCIs/SBIs) in place	%	94	94	76	100
Percentage of SRAAs incorporated into the Budget process (RSPs effective from 2003-04)	%	55	73	91	100

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### **67.1 State Resource Management**

##### **67.1.1 A Stronger NSW Economy and Better Public Services (cont)**

Timely delivery of the NSW Budget		Yes	Yes	Yes	<b>Budget Day -1</b>
Agencies satisfied that Total Asset Management plans improve investment strategies	%	n.a.	n.a.	n.a.	<b>≥75</b>
Percentage of surveyed agencies satisfied with OFM's financial management support	%	n.a.	74	n.a.	<b>≥75</b>
<u>Resources:</u>	EFT	199	229	234	<b>241</b>

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———2003-04———	<b>2004-05</b>
Budget	Budget
\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -				
Employee related		23,195	23,942	<b>25,410</b>
Other operating expenses		13,651	15,507	<b>13,166</b>
Maintenance		99	280	<b>302</b>
Depreciation and amortisation		650	917	<b>888</b>
Grants and subsidies				
Grants to agencies		169	286	...
<b>Total Expenses</b>		<b>37,764</b>	<b>40,932</b>	<b>39,766</b>

Less:

##### **Retained Revenue -**

Sales of goods and services				
Minor sales of goods and services		15	1,387	<b>15</b>
Investment income		190	200	<b>190</b>
Grants and contributions		...	88	...
Other revenue		3,733	4,219	<b>4,262</b>
<b>Total Retained Revenue</b>		<b>3,938</b>	<b>5,894</b>	<b>4,467</b>

Gain/(loss) on disposal of non current assets		...	6	...
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<b>NET COST OF SERVICES</b>		<b>33,826</b>	<b>35,032</b>	<b>35,299</b>
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<b>ASSET ACQUISITIONS</b>		<b>350</b>	<b>350</b>	<b>350</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.2 Revenue Collection

##### 67.2.1 Ensuring Due Revenue

Outcome Objective(s): Ensure effective and equitable collection of revenue from taxes, duties and other sources due to the State of New South Wales.

Strategies: Enhancing our revenue performance by:

- ◆ optimising revenue and debt compliance by implementation of an overall compliance strategy;
- ◆ improving legislation to enhance compliance; and
- ◆ educating the NSW community about revenue rights and obligations by conducting client education programs.

Driving service and efficiency through technology by:

- ◆ identifying and enhancing the most effective service delivery channels by reviewing our current service delivery channels; and
- ◆ integrated telephony capability.

Ensuring OSR's continual renewal by continuing to implement business process improvements and progress work on a system to manage quality control.

Building an organisation of value-able people by building skills in key areas.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcome Performance Estimates:</u>					
Duties collected	\$m	4,613	5,158	5,464	<b>5,532</b>
Pay-roll tax collected	\$m	4,555	4,726	5,085	<b>5,375</b>
Land tax collected	\$m	1,010	1,154	1,311	<b>1,398</b>
Federal tax equivalent collected	\$m	294	372	481	<b>316</b>
Other revenue collected	\$m	425	245	246	<b>251</b>
Racing	\$m	142	144	151	<b>156</b>
Gaming	\$m	267	762	786	<b>867</b>
Other gambling and betting	\$m	...	8	8	<b>8</b>

#### Output Performance Estimates:

Percentage of revenue received by electronic payment	%	60	64	>65	<b>&gt;70</b>
Cost to collect \$100 tax revenue	\$	0.59	0.57	0.59	<b>0.62</b>
Percentage of client transactions received electronically:					
Duties documents	%	n.a.	36.2	60	<b>60</b>
Land tax clearance certificates	%	n.a.	32.9	50	<b>65</b>
Pay-roll tax annual reconciliations return	%	n.a.	64	80	<b>85</b>
Client Service Index	%	n.a.	90	>85	<b>&gt;90</b>
Revenue collected to Budget	%	112	109	108	<b>&gt;98</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.2 Revenue Collection

##### 67.2.1 Ensuring Due Revenue (cont)

Resources:

Duties	EFT	198	195	182	<b>229*</b>
Pay-roll tax	EFT	102	120	122	<b>159</b>
Land tax	EFT	216	211	188	<b>361*</b>
Gaming	EFT	3	4	3	<b>3</b>
Racing	EFT	5	7	1	<b>1</b>
Other revenue	EFT	15	15	22	<b>22</b>

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2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	38,046	41,580	<b>54,612</b>
Other operating expenses	10,976	11,339	<b>15,838</b>
Maintenance	430	380	<b>444</b>
Depreciation and amortisation	9,920	11,723	<b>7,407</b>
Grants and subsidies			
Valuer General's Office	11,937	11,937	<b>12,176</b>
<b>Total Expenses</b>	<b>71,309</b>	<b>76,959</b>	<b>90,477</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	456	671	<b>540</b>
Search fees	3,512	3,549	<b>3,512</b>
Minor sales of goods and services	...	11	...
Investment income	315	635	<b>424</b>
Grants and contributions	106	243	...
Other revenue	152	464	<b>100</b>
<b>Total Retained Revenue</b>	<b>4,541</b>	<b>5,573</b>	<b>4,576</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>66,768</b>	<b>71,387</b>	<b>85,901</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,144</b>	<b>3,085</b>	<b>11,834</b>
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\* Includes temporary staff involved with implementing new tax reform arrangements.

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.3 Fine Enforcement

##### 67.3.1 Effective Infringement Processing and Fine Enforcement

Outcome Objective(s): Ensure effective and timely infringement processing and fine enforcement services which contribute to a higher level of compliance with the law.

Strategies:

Forging powerful stakeholder relationships by:

- ◆ fostering cooperative policy development with stakeholders at all levels;
- ◆ building effective alliances with commercial clients; and
- ◆ continually increasing client satisfaction.

Driving service and efficiency through technology by:

- ◆ implementing business process improvement within Infringement Processing and Fine Enforcement Branches of SDRO; and
- ◆ automating processes by developing interfaces with government and commercial clients.

Enhancing OSR's revenue performance and compliance by reducing and managing outstanding fines;

Ensuring OSR's continual renewal by:

- ◆ enhancing the Integrated Fine Enforcement Management System and;
- ◆ integrated telephony capability; and

Building an organisation of value-able people.

	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
<u>Outcome Performance Estimates:</u>					
Total infringement collections:					
- Crown	\$m	n.a.	121	128	<b>140</b>
- Other	\$m	n.a.	71	126	<b>139</b>
- Closure rate of infringements (calculated on dollar value)	%	n.a.	66	>70	<b>&gt;75</b>
- Statute Barred (as a % of the dollar value of all infringements raised in that year)	%	n.a.	>15	<2	<b>&lt;1</b>
Total fine enforcement collections:	\$m	n.a.	87	104	<b>134</b>
- Crown	\$m	n.a.	65	70	<b>90</b>
- Other	\$m	n.a.	23	34	<b>44</b>
- Closure rate of enforced fines (dollar value)	%	n.a.	>37	>38	<b>&gt;40</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### **67.3 Fine Enforcement**

##### **67.3.1 Effective Infringement Processing and Fine Enforcement (cont)**

###### Output Performance Estimates:

Cost to collect \$100 through infringement processing	\$	n.a.	8.32	10.0	<b>10.0</b>
Cost to collect \$100 through fine enforcement	\$	13.75	15.26	<15.00	<b>&lt;15.00</b>
Client Service Index	%	n.a.	>90	>85	<b>&gt;90</b>
<u>Resources:</u>	EFT	132	161	496	<b>500</b>

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2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -				
Employee related	7,796	13,404		<b>30,963</b>
Other operating expenses	6,808	24,553		<b>19,767</b>
Maintenance	84	157		<b>182</b>
Depreciation and amortisation	701	718		<b>109</b>
Other expenses				
Payments, as Acts of Grace, in respect of claims for compensation, etc.	...	9,665		...
<b>Total Expenses</b>	<b>15,389</b>	<b>48,497</b>		<b>51,021</b>

Less:

##### **Retained Revenue -**

Sales of goods and services				
Fees for services	...	17,486		<b>24,548</b>
Minor sales of goods and services	...	76		<b>120</b>
Investment income	...	...		<b>460</b>
Retained taxes, fees and fines	60	66		<b>60</b>
Other revenue	...	36		...
<b>Total Retained Revenue</b>	<b>60</b>	<b>17,664</b>		<b>25,188</b>

Gain/(loss) on disposal of non current assets	...	(5)		...
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<b>NET COST OF SERVICES</b>	<b>15,329</b>	<b>30,838</b>		<b>25,833</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,737</b>	<b>9,767</b>		<b>6,117</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 67 TREASURY

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#### 67.4 Administrative Services

##### 67.4.1 Ensuring Eligible Payments

Outcome Objective(s): Ensure eligible applicants receive payments due under Commonwealth/State Government schemes.

Strategies: Forging powerful stakeholder relationships by continually increasing client satisfaction through the implementation of Client Service Strategy.

Driving service and efficiency through technology such as integrated telephony capability.

Ensure OSR's continual renewal and investigate collecting other types of unclaimed money.

Building an organisation of value-able people.

<u>Outcome Performance Estimates:</u>	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
First Home Owners Grant (FHOG)	\$m	505	312	238	<b>267</b>
FH Plus exemptions/concessions granted	\$m	134	67	90	<b>70</b>
Unclaimed money	\$m	9	8	16	<b>14</b>
Petroleum subsidy	\$m	39	38	32	<b>32</b>

#### Output Performance Estimates:

Unclaimed money refunded as % of money collected	%	...	23	60	<b>40</b>
Client Service Index	%	...	90	>85	<b>&gt;90</b>
Comprehensive FHOG & FHP audit plans developed and implemented for high risk applications	no.	...	1,025	>600	<b>&gt;600</b>
% of FHOG applications processed within 10 days of receipt	%	...	68	95	<b>95</b>
% of FHOG correspondence processed within 24 hours of receipt	%	...	98	98	<b>98</b>

#### Resources:

First Home Owners Grant	EFT	39	38	24	<b>28</b>
Unclaimed money	EFT	11	15	14	<b>15</b>
Other	EFT	2	2	3	<b>3</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****67 TREASURY**

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**67.4 Administrative Services****67.4.1 Ensuring Eligible Payments (cont)**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,343	3,420	<b>3,736</b>
Other operating expenses	906	890	<b>992</b>
Maintenance	36	32	<b>27</b>
Depreciation and amortisation	1,053	992	<b>665</b>
Grants and subsidies			
First Home Owners Scheme - grant payments	231,400	238,100	<b>266,700</b>
Grain Freight Rebate	...	6	...
<b>Total Expenses</b>	<b>236,738</b>	<b>243,440</b>	<b>272,120</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	20	...
Minor sales of goods and services	...	1	...
Investment income	26	54	<b>36</b>
Grants and contributions	9	21	...
Other revenue	11	35	...
<b>Total Retained Revenue</b>	<b>46</b>	<b>131</b>	<b>36</b>
<b>NET COST OF SERVICES</b>	<b>236,692</b>	<b>243,309</b>	<b>272,084</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>196</b>	<b>235</b>	<b>7</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

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	2003-04		<b>2004-05</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,818,981	1,886,941	<b>3,317,317</b>
Other operating expenses	25,748	30,191	<b>37,208</b>
Depreciation and amortisation	75,000	68,492	<b>42,718</b>
Grants and subsidies*	127,213	1,293,342	<b>1,160,307</b>
Borrowing costs	690,735	737,843	<b>666,594</b>
Other expenses	283,489	336,571	<b>299,287</b>
<b>Total Expenses</b>	<b>4,021,166</b>	<b>4,353,380</b>	<b>5,523,431</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	93,433	116,388	<b>100,205</b>
Investment income	178,663	208,141	<b>202,084</b>
Other revenue	38,674	45,439	<b>51,431</b>
<b>Total Retained Revenue</b>	<b>310,770</b>	<b>369,968</b>	<b>353,720</b>
Gain/(loss) on disposal of non current assets	(11,200)	(12,120)	...
<b>NET COST OF SERVICES</b>	<b>3,721,596</b>	<b>3,995,532</b>	<b>5,169,711</b>

Note: The 2003-04 Budget figures have been revised to include budgets for motor vehicle leasing activities that were included in the CFE budget from 1 July 2003.

\* Payments made from the CFE to the Liability Management Ministerial Corporation were reclassified as grants for accounting purposes during the year.

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,190,161	1,269,044	<b>1,524,541</b>
Grants and subsidies*	209,502	1,380,842	<b>1,246,206</b>
Finance costs	708,816	731,926	<b>628,370</b>
Other	375,345	334,825	<b>396,223</b>
<b>Total Payments</b>	<b>2,483,824</b>	<b>3,716,637</b>	<b>3,795,340</b>
<b>Receipts</b>			
Sale of goods and services	91,438	114,377	<b>92,961</b>
Interest	151,159	196,806	<b>151,440</b>
Other	52,145	57,629	<b>63,903</b>
<b>Total Receipts</b>	<b>294,742</b>	<b>368,812</b>	<b>308,304</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,189,082)</b>	<b>(3,347,825)</b>	<b>(3,487,036)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	255,600	257,519	<b>191,431</b>
Proceeds from sale of investments	26,501	38,566	<b>1,850</b>
Advance repayments received	127,100	108,876	<b>132,349</b>
Purchases of property, plant and equipment	...	...	<b>(73,000)</b>
Purchases of investments	(60,801)	(480,801)	<b>(1,334)</b>
Advances made	(98,500)	(134,500)	<b>(82,000)</b>
Other*	(751,000)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(501,100)</b>	<b>(210,340)</b>	<b>169,296</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	40,000	40,000	<b>40,000</b>
Repayment of borrowings and advances	(593,791)	(754,093)	<b>(269,010)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(553,791)</b>	<b>(714,093)</b>	<b>(229,010)</b>

\* Payments made from the CFE to the Liability Management Ministerial Corporation were reclassified as grants for accounting purposes during the year.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,366,091	2,937,300	<b>3,799,226</b>
Capital appropriation	1,188,492	1,732,614	<b>216,563</b>
Amount collected on behalf of and transferred to the Consolidated Fund Entity	(345,890)	(411,936)	<b>(439,354)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,208,693</b>	<b>4,257,978</b>	<b>3,576,435</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(35,280)</b>	<b>(14,280)</b>	<b>29,685</b>
Opening Cash and Cash Equivalents	51,937	107,259	<b>92,979</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,657</b>	<b>92,979</b>	<b>122,664</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,721,596)	(3,995,532)	<b>(5,169,711)</b>
Non cash items added back	55,525	80,897	<b>10,675</b>
Change in operating assets and liabilities	1,476,989	566,810	<b>1,672,000</b>
<b>Net cash flow from operating activities</b>	<b>(2,189,082)</b>	<b>(3,347,825)</b>	<b>(3,487,036)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	16,657	92,979	122,664
Receivables	62,496	24,434	21,816
Other financial assets	146,621	134,829	116,115
Other	12	5	5
<b>Total Current Assets</b>	<b>225,786</b>	<b>252,247</b>	<b>260,600</b>
<b>Non Current Assets -</b>			
Investments accounted for using the equity method	473,329	550,000	577,334
Other financial assets	4,028,044	1,992,147	1,967,153
Property, plant and equipment -			
Land and building	4,600	...	...
Plant and equipment	382,900	369,873	304,524
<b>Total Non Current Assets</b>	<b>4,888,873</b>	<b>2,912,020</b>	<b>2,849,011</b>
<b>Total Assets</b>	<b>5,114,659</b>	<b>3,164,267</b>	<b>3,109,611</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	150,659	198,887	217,938
Interest bearing	1,534,211	2,362,631	3,766,548
Provisions	265,454	289,959	299,208
Other	237,539	220,092	184,999
<b>Total Current Liabilities</b>	<b>2,187,863</b>	<b>3,071,569</b>	<b>4,468,693</b>
<b>Non Current Liabilities -</b>			
Interest bearing	8,672,351	7,611,665	6,098,236
Provisions	18,233,252	17,190,529	18,930,855
Other	555,061	508,051	422,650
<b>Total Non Current Liabilities</b>	<b>27,460,664</b>	<b>25,310,245</b>	<b>25,451,741</b>
<b>Total Liabilities</b>	<b>29,648,527</b>	<b>28,381,814</b>	<b>29,920,434</b>
<b>NET ASSETS</b>	<b>(24,533,868)</b>	<b>(25,217,547)</b>	<b>(26,810,823)</b>
<b>EQUITY</b>			
Reserves	10,100	10,100	10,100
Accumulated funds	(24,543,968)	(25,227,647)	(26,820,923)
<b>TOTAL EQUITY</b>	<b>(24,533,868)</b>	<b>(25,217,547)</b>	<b>(26,810,823)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

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**68.1 Service Wide Payments and Services**

**68.1.1 Debt Servicing Costs**

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on NSW Treasury Corporation loans. Payment of interest to Treasury Banking System member agencies.

Program Description: Debt administration management of the Crown portfolio and cash management of the Treasury Banking System in conjunction with the NSW Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

Activities: All debt servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

	—2003-04—		
	Budget	Revised	<b>2004-05</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	613	613	<b>613</b>
Borrowing costs			
Interest	663,135	707,313	<b>649,230</b>
Other expenses			
Asset / liability management costs	550	550	<b>550</b>
Debt / investment management fees	7,000	7,203	<b>7,378</b>
<b>Total Expenses</b>	<b>671,298</b>	<b>715,679</b>	<b>657,771</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,523	1,507	<b>1,518</b>
Other revenue	420	432	<b>432</b>
<b>Total Retained Revenue</b>	<b>1,943</b>	<b>1,939</b>	<b>1,950</b>
<b>NET COST OF SERVICES</b>	<b>669,355</b>	<b>713,740</b>	<b>655,821</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

---

**68.1 Service Wide Payments and Services**

**68.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): Provision of petrol and alcohol subsidy payments and refunds to provide relief from certain Crown revenues

Program Description: The payment of petrol, alcohol subsidies and remission and refund, under certain circumstances, in regard to State taxation and other Crown revenues.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2003-04		2004-05
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	148	148	<b>148</b>
Grants and subsidies			
GST offset payments for clubs	...	...	<b>19,700</b>
Other expenses			
Petrol subsidy payments	38,000	41,000	<b>42,000</b>
Alcohol subsidy payments	5,000	7,000	<b>7,230</b>
Refunds and remissions of Crown revenue	3,000	3,000	<b>3,000</b>
Payments, as Acts of Grace, in respect of claims for compensation, etc.	150	150	<b>150</b>
Refunds of unclaimed moneys	400	400	<b>400</b>
<b>Total Expenses</b>	<b>46,698</b>	<b>51,698</b>	<b>72,628</b>
<b>NET COST OF SERVICES</b>	<b>46,698</b>	<b>51,698</b>	<b>72,628</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 68 CROWN FINANCE ENTITY

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#### **68.1 Service Wide Payments and Services**

##### **68.1.3 Other Liability and Asset Management Activities**

**Program Objective(s):** To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management services for cash, insurance and other liabilities.

**Program Description:** Periodical payments made towards costs of accrued defined benefit employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

**Activities:** All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2003-04		2004-05
Budget \$000	Revised \$000	Budget \$000

#### ***OPERATING STATEMENT***

##### **Expenses -**

Operating expenses -			
Employee related	2,818,981	1,886,941	<b>3,317,317</b>
Reimbursement of Treasury employee related and other operating expenses	3,239	3,239	<b>4,439</b>
Other operating expenses	21,748	26,191	<b>32,008</b>
Depreciation and amortisation*	75,000	68,492	<b>42,718</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(13,353)	(12,444)	<b>(11,445)</b>
Actuarial adjustments - liability to Insurance Ministerial Corporation	(25,936)	(27,056)	<b>(25,224)</b>
Property management - Crown Property Portfolio	27,252	5,748	<b>6,988</b>
Contribution to Managed Insurance Fund	15,000	15,000	<b>15,000</b>
Grants to agencies	950	5,250	<b>10,600</b>
Contribution to Transport Accident Compensation Fund	35,000	35,000	<b>35,000</b>
Contribution to the Liability Management Ministerial Corporation	...	1,124,000	<b>974,999</b>
Contribution to Treasury Managed Fund for hindsight adjustment	35,000	35,000	<b>35,000</b>
Snowy Scheme reform	30,000	30,000	<b>15,000</b>
Capital grants - general government agencies	...	29,877	<b>35,142</b>
Reimbursement to Hunter Water for land management activities	3,000	667	<b>2,654</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

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**68.1 Service Wide Payments and Services**

**68.1.3 Other Liability and Asset Management Activities (cont)**

**OPERATING STATEMENT (cont)**

Australian Inland Energy - pensioner subsidy	5,300	5,300	<b>5,300</b>
Grant to Residual Business Management Corporation (Pacific Power wind-up)	...	...	<b>1,593</b>
Borrowing costs			
Finance lease interest charges*	27,600	27,840	<b>17,364</b>
Other expenses			
Payments to Audit Office for performance audits	1,450	1,450	<b>1,500</b>
Production of Auditor-General's Reports	1,310	1,310	<b>1,345</b>
State's share of higher education superannuation costs	10,000	...	<b>10,000</b>
FreightCorp privatisation costs	650	650	<b>250</b>
Pacific Power International privatisation costs	500	1,040	<b>750</b>
Power Coal privatisation costs	...	145	...
Pacific Power wind up costs	300	50	...
State Bank post sale costs	3,800	3,800	<b>10,850</b>
Compensation to the Aust Tax Office for GST administration	192,900	181,595	<b>195,500</b>
Other	18,479	89,918	<b>18,384</b>
<b>Total Expenses</b>	<b>3,288,170</b>	<b>3,539,003</b>	<b>4,753,032</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale proceeds of land - profit and initial cost of land	15,557	6,474	<b>27,686</b>
Contributions to long service leave pool	11,071	9,790	<b>10,072</b>
Motor Vehicle lease income*	66,805	100,124	<b>62,447</b>
Investment income	177,140	206,634	<b>200,566</b>
Other revenue	38,254	45,007	<b>50,999</b>
<b>Total Retained Revenue</b>	<b>308,827</b>	<b>368,029</b>	<b>351,770</b>
Gain/(loss) on disposal of non current assets	(11,200)	(12,120)	...
<b>NET COST OF SERVICES</b>	<b>2,990,543</b>	<b>3,183,094</b>	<b>4,401,262</b>

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<b>ASSET ACQUISITIONS</b>	<b>125,000</b>	<b>99,911</b>	<b>174,110</b>
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\* The 2003-04 Budget figures have been revised to include budgets for motor vehicle leasing activities that were included in the CFE budget from 1 July 2003.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**68 CROWN FINANCE ENTITY**

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**68.2 Natural Disasters Relief**

**68.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	7,000	39,000	<b>32,000</b>
Natural Disaster Relief capital grants	8,000	8,000	<b>8,000</b>
<b>Total Expenses</b>	<b>15,000</b>	<b>47,000</b>	<b>40,000</b>
<b>NET COST OF SERVICES</b>	<b>15,000</b>	<b>47,000</b>	<b>40,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**69 CROWN LEASEHOLDS ENTITY**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	5,001	4,987	<b>5,693</b>
<b>Total Expenses</b>	<b>5,001</b>	<b>4,987</b>	<b>5,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	31,816	32,716	<b>42,670</b>
Investment income	3,219	3,219	<b>3,495</b>
Retained taxes, fees and fines	...	3,998	<b>4,040</b>
<b>Total Retained Revenue</b>	<b>35,035</b>	<b>39,933</b>	<b>50,205</b>
Gain/(loss) on disposal of non current assets	(1,252)	...	...
<b>NET COST OF SERVICES</b>	<b>(28,782)</b>	<b>(34,946)</b>	<b>(44,512)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**69 CROWN LEASEHOLDS ENTITY**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Other	(101)	1,983	(103)
<b>Total Payments</b>	<b>(101)</b>	<b>1,983</b>	<b>(103)</b>
<b>Receipts</b>			
Sale of goods and services	31,816	32,716	42,670
Interest	3,219	3,219	3,495
Other	(471)	3,787	3,797
<b>Total Receipts</b>	<b>34,564</b>	<b>39,722</b>	<b>49,962</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>34,665</b>	<b>37,739</b>	<b>50,065</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(34,572)	(39,970)	(49,970)
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(34,572)</b>	<b>(39,970)</b>	<b>(49,970)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>93</b>	<b>(2,231)</b>	<b>95</b>
Opening Cash and Cash Equivalents	3,700	6,024	3,793
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,793</b>	<b>3,793</b>	<b>3,888</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	28,782	34,946	44,512
Change in operating assets and liabilities	5,883	2,793	5,553
<b>Net cash flow from operating activities</b>	<b>34,665</b>	<b>37,739</b>	<b>50,065</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**69 CROWN LEASEHOLDS ENTITY**

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	2003-04		
	Budget	Revised	2004-05
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,793	3,793	<b>3,888</b>
Receivables	12,848	17,224	<b>17,655</b>
<b>Total Current Assets</b>	<b>16,641</b>	<b>21,017</b>	<b>21,543</b>
<b>Non Current Assets -</b>			
Receivables	22,409	26,210	<b>20,329</b>
Property, plant and equipment - Land and building	4,539,050	4,520,345	<b>4,520,345</b>
<b>Total Non Current Assets</b>	<b>4,561,459</b>	<b>4,546,555</b>	<b>4,540,674</b>
<b>Total Assets</b>	<b>4,578,100</b>	<b>4,567,572</b>	<b>4,562,217</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,123	4,123	<b>4,226</b>
Other	14,277	11,360	<b>11,360</b>
<b>Total Current Liabilities</b>	<b>18,400</b>	<b>15,483</b>	<b>15,586</b>
<b>Total Liabilities</b>	<b>18,400</b>	<b>15,483</b>	<b>15,586</b>
<b>NET ASSETS</b>	<b>4,559,700</b>	<b>4,552,089</b>	<b>4,546,631</b>
<b>EQUITY</b>			
Reserves	539,050	576,924	<b>576,924</b>
Accumulated funds	4,020,650	3,975,165	<b>3,969,707</b>
<b>TOTAL EQUITY</b>	<b>4,559,700</b>	<b>4,552,089</b>	<b>4,546,631</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**69 CROWN LEASEHOLDS ENTITY**

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**69.1 Administration of Crown Leases**

**69.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown land and the generation of revenue from leases, licenses and permissive occupancies of Crown land. Collection of fees and levies associated with the Water Act 1912, the Coomealla Pipeline and the Pindari Dam enlargement.

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	5,001	4,987	5,693
<b>Total Expenses</b>	<b>5,001</b>	<b>4,987</b>	<b>5,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Crown Land leases	31,816	32,716	42,670
Investment income	3,219	3,219	3,495
Retained taxes, fees and fines	...	3,998	4,040
<b>Total Retained Revenue</b>	<b>35,035</b>	<b>39,933</b>	<b>50,205</b>
Gain/(loss) on disposal of non current assets	(1,252)	...	...
<b>NET COST OF SERVICES</b>	<b>(28,782)</b>	<b>(34,946)</b>	<b>(44,512)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	27,630	27,030	<b>26,635</b>
Other operating expenses	15,263	17,743	<b>16,348</b>
Maintenance	215	215	<b>219</b>
Depreciation and amortisation	1,120	1,120	<b>1,120</b>
Grants and subsidies	19,988	18,121	<b>24,373</b>
Other expenses	43,570	36,458	<b>43,620</b>
<b>Total Expenses</b>	<b>107,786</b>	<b>100,687</b>	<b>112,315</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	527	300	<b>538</b>
Investment income	565	700	<b>600</b>
Grants and contributions	...	772	<b>300</b>
Other revenue	210	441	<b>214</b>
<b>Total Retained Revenue</b>	<b>1,302</b>	<b>2,213</b>	<b>1,652</b>
Gain/(loss) on disposal of non current assets	...	1	...
<b>NET COST OF SERVICES</b>	<b>106,484</b>	<b>98,473</b>	<b>110,663</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	26,170	25,570	25,113
Grants and subsidies	24,588	22,541	29,993
Other	60,093	55,641	59,667
<b>Total Payments</b>	<b>110,851</b>	<b>103,752</b>	<b>114,773</b>
<b>Receipts</b>			
Sale of goods and services	708	300	538
Interest	565	700	600
Other	5,910	6,913	5,614
<b>Total Receipts</b>	<b>7,183</b>	<b>7,913</b>	<b>6,752</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(103,668)</b>	<b>(95,839)</b>	<b>(108,021)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Advance repayments received	130	130	130
Purchases of property, plant and equipment	(110)	(360)	(110)
Other	...	...	313
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>20</b>	<b>(229)</b>	<b>333</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(130)	(130)	(130)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(130)</b>	<b>(130)</b>	<b>(130)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	102,418	93,760	106,489
Capital appropriation	110	110	110
Cash reimbursements from the Consolidated Fund Entity	925	959	1,007
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>103,453</b>	<b>94,829</b>	<b>107,606</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(325)</b>	<b>(1,369)</b>	<b>(212)</b>
Opening Cash and Cash Equivalents	22,281	22,934	21,565
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>21,956</b>	<b>21,565</b>	<b>21,353</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2003-04		
	Budget	Revised	<b>2004-05</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(106,484)	(98,473)	<b>(110,663)</b>
Non cash items added back	2,597	2,597	<b>2,642</b>
Change in operating assets and liabilities	219	37	...
<b>Net cash flow from operating activities</b>	<b>(103,668)</b>	<b>(95,839)</b>	<b>(108,021)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	21,956	21,565	21,353
Receivables	1,568	2,973	2,973
Other financial assets	130	156	156
Other	1,458	1,985	1,985
<b>Total Current Assets</b>	<b>25,112</b>	<b>26,679</b>	<b>26,467</b>
<b>Non Current Assets -</b>			
Receivables	500	...	...
Other financial assets	596	593	463
Property, plant and equipment -			
Land and building	3,693	1,966	1,966
Plant and equipment	2,093	4,061	3,051
<b>Total Non Current Assets</b>	<b>6,882</b>	<b>6,620</b>	<b>5,480</b>
<b>Total Assets</b>	<b>31,994</b>	<b>33,299</b>	<b>31,947</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7,795	4,434	4,434
Interest bearing	131	130	130
Provisions	1,873	2,604	2,604
<b>Total Current Liabilities</b>	<b>9,799</b>	<b>7,168</b>	<b>7,168</b>
<b>Non Current Liabilities -</b>			
Interest bearing	130	130	...
Provisions	110	446	446
<b>Total Non Current Liabilities</b>	<b>240</b>	<b>576</b>	<b>446</b>
<b>Total Liabilities</b>	<b>10,039</b>	<b>7,744</b>	<b>7,614</b>
<b>NET ASSETS</b>	<b>21,955</b>	<b>25,555</b>	<b>24,333</b>
<b>EQUITY</b>			
Accumulated funds	21,955	25,555	24,333
<b>TOTAL EQUITY</b>	<b>21,955</b>	<b>25,555</b>	<b>24,333</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**70.1 Development of the New South Wales Economy**

**70.1.1 Development of the New South Wales Economy**

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas.

Program Description: The provision of business information on Government policies applying to industries. Marketing regional and metropolitan New South Wales as an investment location. Project facilitation and the provision of limited financial assistance. Provision of business counselling and consultancy assistance to small and medium enterprises. Assisting the development of enterprises. Promoting exports and co-ordinating public sector exports. Encouraging and promoting innovation. Acting as an advocate for business within Government.

<u>Outcomes</u> :	Units	2001-02	2002-03	2003-04	<b>2004-05</b>
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	221	262	371	<b>400</b>
Employment Impact	no.	2,258	1,116	2,200	<b>2,000</b>
Regional projects facilitated or financially assisted -					
Investment committed	\$m	787	955	760	<b>700</b>
Employment Impact	no.	3,958	4,402	4,100	<b>4,000</b>
Small and medium business clients -					
Employment growth in firms assisted	no.	2,375	2,290	2,840	<b>2,900</b>
	%	7	7	7	<b>7</b>
Export growth in firms assisted	\$m	466	191	200	<b>200</b>
	%	19	16	16	<b>16</b>
Micro and Start Up business clients -					
New employment impact reported by Business Advisory Service Centres Industry Capability Network (NSW) Ltd - import replacement	no.	5,881	5,444	5,500	<b>5,500</b>
	\$m	100	102	110	<b>110</b>

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	17	22	17	<b>25</b>
Funding to assist investment projects	\$m	8.2	2.2	9.0	<b>10.0</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**70.1 Development of the New South Wales Economy**

**70.1.1 Development of the New South Wales Economy (cont)**

Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	131	135	124	<b>130</b>
Funding to assist investment projects	\$m	12.7	13.9	8.5	<b>10.0</b>
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	24,200	30,634	32,000	<b>32,000</b>
Internet access to DSRD's web pages (sessions)	mill	0.3	0.8	1.1	<b>1.5</b>
Small and medium business clients - Clients assisted	no.	1,875	2,517	2,900	<b>2,900</b>
Micro and Start Up business clients - Enquiries reported	no.	127,300	136,068	135,000	<b>135,000</b>
Businesses assisted	no.	37,024	41,679	46,800	<b>46,800</b>
<u>Average Staffing:</u>	EFT	260	297	289	<b>285</b>

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———2003-04———		<b>2004-05</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	27,630	27,030	<b>26,635</b>
Other operating expenses	15,263	17,743	<b>16,348</b>
Maintenance	215	215	<b>219</b>
Depreciation and amortisation	1,120	1,120	<b>1,120</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	5,850	6,085	<b>10,385</b>
Regional headquarters tax concessions	1,179	266	<b>1,179</b>
Mount Panorama precinct upgrade	5,000	5,000	<b>5,000</b>
Katoomba/Echo Point Development - capital grant	1,671	1,570	<b>2,177</b>
Hunter Advantage Fund	788	1,500	<b>632</b>
Illawarra Advantage Fund	3,000	1,200	<b>3,000</b>
Newcastle Centre for Excellence in Energy Research	2,500	2,500	<b>2,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**70.1 Development of the New South Wales Economy**

**70.1.1 Development of the New South Wales Economy (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	9	<b>150</b>
Assistance to industry	13,460	8,555	<b>12,633</b>
Biotechnology strategies	4,600	4,420	<b>5,620</b>
Small Business Development	6,669	6,669	<b>5,469</b>
Regional development assistance	17,311	15,525	<b>18,698</b>
NSW High Growth Business	1,380	1,280	<b>1,050</b>
<b>Total Expenses</b>	<b>107,786</b>	<b>100,687</b>	<b>112,315</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	527	300	<b>538</b>
Investment income	565	700	<b>600</b>
Grants and contributions	...	772	<b>300</b>
Other revenue	210	441	<b>214</b>
<b>Total Retained Revenue</b>	<b>1,302</b>	<b>2,213</b>	<b>1,652</b>
Gain/(loss) on disposal of non current assets	...	1	...
<b>NET COST OF SERVICES</b>	<b>106,484</b>	<b>98,473</b>	<b>110,663</b>
<b>ASSET ACQUISITIONS</b>	<b>110</b>	<b>360</b>	<b>110</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	953,615	894,944	<b>1,009,354</b>
Investment income	263,076	303,990	<b>317,756</b>
Grants and contributions	85,000	85,000	<b>85,000</b>
Other revenue	...	1,713	<b>1,506</b>
<b>Total Retained Revenue</b>	<b>1,301,691</b>	<b>1,285,647</b>	<b>1,413,616</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	1,176,792	1,120,909	<b>1,252,653</b>
<b>Total Expenses</b>	<b>1,176,792</b>	<b>1,120,909</b>	<b>1,252,653</b>
<b>SURPLUS/(DEFICIT)</b>	<b>124,899</b>	<b>164,738</b>	<b>160,963</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	977,929	922,197	<b>1,034,578</b>
Interest	3,898	3,402	<b>3,917</b>
Other	192,457	214,884	<b>193,171</b>
<b>Total Receipts</b>	<b>1,174,284</b>	<b>1,140,483</b>	<b>1,231,666</b>
<b>Payments</b>			
Other	990,073	858,137	<b>1,035,376</b>
<b>Total Payments</b>	<b>990,073</b>	<b>858,137</b>	<b>1,035,376</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>184,211</b>	<b>282,346</b>	<b>196,290</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of investments	(199,758)	(272,185)	<b>(199,324)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(199,758)</b>	<b>(272,185)</b>	<b>(199,324)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(15,547)</b>	<b>10,161</b>	<b>(3,034)</b>
Opening Cash and Cash Equivalents	47,031	66,584	<b>76,745</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>31,484</b>	<b>76,745</b>	<b>73,711</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	124,899	164,738	<b>160,963</b>
Non cash items added back	(258,990)	(300,248)	<b>(313,805)</b>
Change in operating assets and liabilities	318,302	417,856	<b>349,132</b>
<b>Net cash flow from operating activities</b>	<b>184,211</b>	<b>282,346</b>	<b>196,290</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	47,484	91,745	88,711
Receivables	245,089	235,062	233,563
Other	500	863	863
<b>Total Current Assets</b>	<b>293,073</b>	<b>327,670</b>	<b>323,137</b>
<b>Non Current Assets -</b>			
Receivables	418,083	401,612	394,456
Other financial assets	4,069,382	4,233,238	4,746,367
<b>Total Non Current Assets</b>	<b>4,487,465</b>	<b>4,634,850</b>	<b>5,140,823</b>
<b>Total Assets</b>	<b>4,780,538</b>	<b>4,962,520</b>	<b>5,463,960</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	97,700	98,000	106,000
Interest bearing	16,000	15,000	15,000
Provisions	705,089	733,223	758,304
Other	30,795	17,224	16,224
<b>Total Current Liabilities</b>	<b>849,584</b>	<b>863,447</b>	<b>895,528</b>
<b>Non Current Liabilities -</b>			
Provisions	251,798	290,464	267,360
Other	3,263,100	3,347,800	3,679,300
<b>Total Non Current Liabilities</b>	<b>3,514,898</b>	<b>3,638,264</b>	<b>3,946,660</b>
<b>Total Liabilities</b>	<b>4,364,482</b>	<b>4,501,711</b>	<b>4,842,188</b>
<b>NET ASSETS</b>	<b>416,056</b>	<b>460,809</b>	<b>621,772</b>
<b>EQUITY</b>			
Accumulated funds	416,056	460,809	621,772
<b>TOTAL EQUITY</b>	<b>416,056</b>	<b>460,809</b>	<b>621,772</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

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	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	96,249	105,746	<b>164,759</b>
Grants and contributions*	950	1,124,950	<b>975,974</b>
<b>Total Retained Revenue</b>	<b>97,199</b>	<b>1,230,696</b>	<b>1,140,733</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	950	950	<b>974</b>
<b>Total Expenses</b>	<b>950</b>	<b>950</b>	<b>974</b>
<b>SURPLUS/(DEFICIT)</b>	<b>96,249</b>	<b>1,229,746</b>	<b>1,139,759</b>

\* Change in accounting treatment has resulted in payments to the Corporation from the Crown Finance Entity being accounted for as grants rather than a liability.

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	14,371	27,310	...
Other*	950	1,121,950	<b>975,974</b>
<b>Total Receipts</b>	<b>15,321</b>	<b>1,152,260</b>	<b>975,974</b>
<b>Payments</b>			
Other	950	950	<b>974</b>
<b>Total Payments</b>	<b>950</b>	<b>950</b>	<b>974</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>14,371</b>	<b>1,151,310</b>	<b>975,000</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of investments	(2,401,800)	(2,802,682)	<b>(975,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,401,800)</b>	<b>(2,802,682)</b>	<b>(975,000)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Other*	751,000	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>751,000</b>	...	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,636,429)</b>	<b>(1,651,372)</b>	...
Opening Cash and Cash Equivalents	1,636,429	1,651,372	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	96,249	1,229,746	<b>1,139,759</b>
Non cash items added back	(96,249)	(78,436)	<b>(164,759)</b>
Change in operating assets and liabilities	14,371	...	...
<b>Net cash flow from operating activities</b>	<b>14,371</b>	<b>1,151,310</b>	<b>975,000</b>

\* Change in accounting treatment has resulted in payments to the Corporation from the Crown Finance Entity being treated as grants rather than as financing activities.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

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	2003-04	2004-05	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Other financial assets	124,902	144,056	<b>201,044</b>
<b>Total Current Assets</b>	<b>124,902</b>	<b>144,056</b>	<b>201,044</b>
<b>Non Current Assets -</b>			
Other financial assets	2,373,147	2,737,062	<b>3,819,833</b>
<b>Total Non Current Assets</b>	<b>2,373,147</b>	<b>2,737,062</b>	<b>3,819,833</b>
<b>Total Assets</b>	<b>2,498,049</b>	<b>2,881,118</b>	<b>4,020,877</b>
<b>Non Current Liabilities -</b>			
Other	2,380,000	...	...
<b>Total Non Current Liabilities</b>	<b>2,380,000</b>	...	...
<b>Total Liabilities</b>	<b>2,380,000</b>	...	...
<b>NET ASSETS</b>	<b>118,049</b>	<b>2,881,118</b>	<b>4,020,877</b>
<b>EQUITY</b>			
Accumulated funds	118,049	2,881,118	<b>4,020,877</b>
<b>TOTAL EQUITY</b>	<b>118,049</b>	<b>2,881,118</b>	<b>4,020,877</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	3,200	9,500	<b>9,500</b>
<b>Total Retained Revenue</b>	<b>3,200</b>	<b>9,500</b>	<b>9,500</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	105	241	<b>241</b>
<b>Total Expenses</b>	<b>105</b>	<b>241</b>	<b>241</b>
<b>SURPLUS/(DEFICIT)</b>	<b>3,095</b>	<b>9,259</b>	<b>9,259</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

---

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	3,200	9,500	9,500
Other	...	12	...
<b>Total Receipts</b>	<b>3,200</b>	<b>9,512</b>	<b>9,500</b>
<b>Payments</b>			
Other	105	237	241
<b>Total Payments</b>	<b>105</b>	<b>237</b>	<b>241</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,095</b>	<b>9,275</b>	<b>9,259</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,095</b>	<b>9,275</b>	<b>9,259</b>
Opening Cash and Cash Equivalents*	219,919	...	...
Reclassification of Cash Equivalents	...	9,275	9,259
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>223,014</b>	...	...
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,095	9,259	9,259
Change in operating assets and liabilities	...	16	...
<b>Net cash flow from operating activities</b>	<b>3,095</b>	<b>9,275</b>	<b>9,259</b>

\* Opening cash has been reclassified to other financial assets.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

---

	2003-04		2004-05
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	223,014	...	...
Receivables	5,327	4,733	<b>5,917</b>
Other financial assets	...	191,183	<b>200,442</b>
<b>Total Current Assets</b>	<b>228,341</b>	<b>195,916</b>	<b>206,359</b>
<b>Total Assets</b>	<b>228,341</b>	<b>195,916</b>	<b>206,359</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	176,984	58,626	<b>59,810</b>
<b>Total Current Liabilities</b>	<b>176,984</b>	<b>58,626</b>	<b>59,810</b>
<b>Total Liabilities</b>	<b>176,984</b>	<b>58,626</b>	<b>59,810</b>
<b>NET ASSETS</b>	<b>51,357</b>	<b>137,290</b>	<b>146,549</b>
<b>EQUITY</b>			
Accumulated funds	51,357	137,290	<b>146,549</b>
<b>TOTAL EQUITY</b>	<b>51,357</b>	<b>137,290</b>	<b>146,549</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

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	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	153,925	158,757	<b>159,242</b>
Grants and contributions	30,252	26,328	<b>22,408</b>
Other revenue	5,786	7,869	<b>6,054</b>
<b>Total Retained Revenue</b>	<b>189,963</b>	<b>192,954</b>	<b>187,704</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	134,077	138,370	<b>133,763</b>
Maintenance	8,747	7,869	<b>5,185</b>
Depreciation and amortisation	5,974	6,265	<b>6,542</b>
Grants and subsidies	...	1,500	...
Borrowing costs	16,771	16,771	<b>16,710</b>
<b>Total Expenses</b>	<b>165,569</b>	<b>170,775</b>	<b>162,200</b>
Gain/(loss) on disposal of non current assets	(839)	10	<b>(12,460)</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>23,555</b>	<b>22,189</b>	<b>13,044</b>
<b>Distributions -</b>			
Dividends and capital repatriations	43,574	5,105	<b>52,783</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>(20,019)</b>	<b>17,084</b>	<b>(39,739)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	153,671	157,219	159,194
Other	50,147	50,424	48,408
<b>Total Receipts</b>	<b>203,818</b>	<b>207,643</b>	<b>207,602</b>
<b>Payments</b>			
Employee Related	...	25	...
Grants and subsidies	8,958	8,690	8,776
Finance costs	16,771	16,771	16,710
Other	152,666	159,679	161,822
<b>Total Payments</b>	<b>178,395</b>	<b>185,165</b>	<b>187,308</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>25,423</b>	<b>22,478</b>	<b>20,294</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	38,695	676	43,020
Purchases of property, plant and equipment	(20,429)	(18,484)	(12,420)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>18,266</b>	<b>(17,808)</b>	<b>30,600</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	315	314	...
Repayment of borrowings and advances	(395)	(394)	(1,159)
Dividends paid	(43,574)	(5,105)	(52,783)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(43,654)</b>	<b>(5,185)</b>	<b>(53,942)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>35</b>	<b>(515)</b>	<b>(3,048)</b>
Opening Cash and Cash Equivalents	123,376	121,798	121,283
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>123,411</b>	<b>121,283</b>	<b>118,235</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	23,555	22,189	13,044
Non cash items added back	5,974	7,765	6,542
Change in operating assets and liabilities	(4,106)	(7,476)	708
<b>Net cash flow from operating activities</b>	<b>25,423</b>	<b>22,478</b>	<b>20,294</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2003-04		2004-05
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	123,411	121,283	118,235
Receivables	3,880	5,232	5,180
Other	100	100	100
<b>Total Current Assets</b>	<b>127,391</b>	<b>126,615</b>	<b>123,515</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	374,036	547,407	497,067
Plant and equipment	15	12	...
<b>Total Non Current Assets</b>	<b>374,051</b>	<b>547,419</b>	<b>497,067</b>
<b>Total Assets</b>	<b>501,442</b>	<b>674,034</b>	<b>620,582</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,300	6,050	4,300
Interest bearing	17,869	17,869	17,386
Provisions	109,022	2,000	15,000
Other	7,504	12,054	9,594
<b>Total Current Liabilities</b>	<b>138,695</b>	<b>37,973</b>	<b>46,280</b>
<b>Non Current Liabilities -</b>			
Interest bearing	77,763	77,763	77,087
Other	8,885	113,344	92,750
<b>Total Non Current Liabilities</b>	<b>86,648</b>	<b>191,107</b>	<b>169,837</b>
<b>Total Liabilities</b>	<b>225,343</b>	<b>229,080</b>	<b>216,117</b>
<b>NET ASSETS</b>	<b>276,099</b>	<b>444,954</b>	<b>404,465</b>
<b>EQUITY</b>			
Reserves	117,334	211,801	192,413
Accumulated funds	158,765	233,153	212,052
<b>TOTAL EQUITY</b>	<b>276,099</b>	<b>444,954</b>	<b>404,465</b>

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