

# **Budget Estimates**

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**2002-03**



**New South Wales**

**Budget Paper No. 3**

**Volume 1**



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# INTRODUCTION

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Budget Paper No. 3 provides an analysis of the financial and non-financial performance of general government agencies.

Under each Minister's portfolio, commentary is provided on portfolio agencies' expenditure trends, recent developments and strategic directions. Overviews of expenses and asset acquisitions are also provided.

Financial statements on an accrual basis are presented for each agency. These include the Operating Statement, Cash Flow Statement and Statement of Financial Position.

*The Operating Statement* details the major categories of expenses and revenues of agencies. For those agencies, which receive a direct appropriation from Parliament, the difference between expenses and revenues is the net cost of services which is funded by taxation raised from the community as a whole.

For those agencies, which do not receive direct appropriations, the difference between revenues and expenses is the surplus (deficit) available to further the objectives of the agency or be distributed to the Consolidated Fund to support core government services to the community. Where the operating result is a deficit, it will need to be met from resources available to the agency or, if the agency has no other resources, from the Consolidated Fund, via an appropriation.

The government incurs expenditure as a result of providing services to the community. Under accrual accounting the operating statement of an agency records that expenditure when it occurs. This varies from cash accounting which records expenditure when the payment is made. The major categories of expenses shown on this statement include employee related costs, operating costs, maintenance of assets, depreciation and amortisation of assets, grants and subsidies provided to other entities, and other expenses.

Similarly, revenues are shown when the agency is entitled to receive the funds although the cash may be received in a different period. Revenues are dissected into sales of goods and services, investment income, grants and contributions and other revenue.

*The Cash Flow Statement* details the cash impacts of agency activities including the cash appropriations sourced from taxation. The movement in cash disclosed in the statement equates to the difference between the opening and closing cash balances in the Statement of Financial Position. In addition, the net cash flow from operating activities shown on the cash flow statement is reconciled to the net cost of services (or surplus/deficit) in the operating statement.



*The Statement of Financial Position* details the assets and liabilities of the agency together with the net investment by the community in the form of equity in that agency. Assets and liabilities are dissected into current (converted into cash or paid/received within the next 12 months), or non current (paid/received after 12 months).

## **PROGRAM STATEMENTS**

For those agencies that receive a direct appropriation from Parliament, expenses and revenues are dissected further in the program statements.

Where agencies receive direct Budget support these activities are grouped into programs. Programs in turn are grouped into program areas. The underlying structure for these agencies is:

- Minister: highest level at which funds are appropriated.
- Agency: department or authority (e.g. the Department of Agriculture).
- Program Area: grouping of programs with common goals (e.g. Agricultural Services).
- Program: individual program within a program area (e.g. Animal and Plant Protection).

*Program Statements* - The format of the statement varies depending on whether information is published on outputs and outcomes or activities for the program. Each program statement includes narrative material - program objectives and program description – as well as staffing and a detailed operating statement.

The *program title* is relatively concise, the intention being that it convey sufficient information to enable an interested reader to grasp in general terms what government functions or responsibilities are subsumed under the program.

*Program objectives* are statements of the broad aims of the program and indicate why the State is involved in the area.

The *program description* explains the activities which are grouped together within the program. The program description differs from the program objectives in that it indicates *how* the program is undertaken, rather than *why*.

From this point on the content of the program statements varies, depending upon whether information on outputs (and in selected cases, outcomes) is being published.

For those programs where information on outputs and outcomes is being published, the program statement is presented on the following basis:

- ◆ *outcomes* – the intended effects or impacts on the community, environment or economy which the Government is trying to influence through agency activities. Outcomes may be stated qualitatively or quantitatively and the information published is usually an *indicator* of the actual effect or impact on the community and reflects the degree of influence achieved. For example, a road safety outcome could be described quantitatively as *road deaths not exceeding x number per 100,000 of population*. In this case, the outcome indicator would be the actual number of road deaths per 100,000 of population.
- ◆ *outputs* – programs, goods and services or a response capacity produced by agencies to contribute to achieving the Government’s desired outcomes. Outputs can be described very specifically (individual outputs) or more collectively (output groups). The output information published usually indicates the *number of key outputs* produced. In the road safety example cited above, one group of outputs could be *driver and vehicle licensing services*, with key outputs including *driving tests conducted* and *motor vehicles registered*.
- ◆ total average staffing for the program which represents the number of staff engaged on outputs produced by the program. These staff figures represent an estimate of annual average staffing, including temporary and short term “casual staffing”, expressed on an equivalent full-time (EFT) basis. They are a guide to the *average number* of staff who might be employed during the year on a particular program based on the funds intended to be spent on the program. The figures include staff charged both to recurrent services and to capital works and services. Where program costs consist of contributions to other bodies (e.g. transport authorities), staff figures for these bodies are not included.

Where outcome/output information is not published, the total average staffing is dissected into major *activities* undertaken and the level of EFT staff involved in these activities. The activities have concise titles which follow logically from the program description. The full range of activities within the program is covered although relatively minor activities may not be discretely specified.

From this point onwards the format of the program statements converges, with an operating statement being presented in the same format as the agency presentation except that “grants and subsidies”, “other services” and “retained revenues” categories are further dissected to provide insight into the nature of the payment or receipt.

Also shown is the amount to be spent on asset acquisitions for each program, which details the total level of purchases of property, plant and equipment, being planned by the agency.

## BUDGET OUTCOME STATEMENTS

Under the Financial Management Framework for the general government sector, Service and Resource Allocation Agreements (SRAAs) are being developed on an agency basis as part of the Budget process. SRAAs are 'outcomes-focussed' agreements, signed by the Treasurer, on behalf of Budget Committee, and the portfolio Minister. The aim of the agreements is to improve resource allocation and management by linking the Government's desired outcomes with the resources allocated to agencies to pursue those desired outcomes, and to provide information on the efficiency and effectiveness with which programs and services are delivered.

Outcome statements are a key component of each agency's SRAA, with one statement for each of the outcomes to which the agency's outputs contribute. Each outcome statement includes information on the strategy or strategies the agency plans to employ to contribute to the outcome; the associated outputs and their cost; the risks associated with contributions to outcomes and output delivery; and the measures or indicators by which the agency plans to assess its performance in terms of both outcomes and outputs.

Twelve agencies are developing SRAAs as part of the 2002-03 Budget process. As the SRAA process is bedded down and extended to other agencies, program statements will be replaced by summary outcome statements as is shown in this budget paper for Treasury.

The format of Treasury's Budget outcome statements, compared to the program statements, is as follows:

Budget Outcome Statement		Program Statement	
Functional area:	grouping of organisational units working towards common outcomes	Program area:	grouping of programs with common goals
Outcome:	intended effects or impacts on the community, environment or economy	Program:	individual program within a program area
Outcome objective:	elaboration of outcome	Program objective:	broad aims of the program
Strategies:	planned series of actions required for contribution to outcomes	Program description:	activities which are grouped together within the program
Outcomes:	indicators of progress towards desired outcomes (with estimates for the Budget Year)	Outcomes:	usually indicators of progress towards desired outcomes (with estimates for the Budget Year)

Budget Outcome Statement		Program Statement	
Outputs:	number of key outputs produced and measures of output quality/efficiency (with estimates for the Budget Year)	Outputs:	usually number of key outputs produced (with estimates for the Budget Year)
Inputs:	number of staff engaged in producing outputs	Average staffing:	number of staff engaged on outputs produced by the program

Budget outcome statements will be introduced progressively for SRAA agencies from 2003-04.

This innovation will enhance the range and quality of information provided in this budget paper. In particular, readers will be able to gauge more readily:

- ◆ the outcomes towards which agencies are working;
- ◆ the strategies which agencies are employing in pursuit of those outcomes;
- ◆ the quality of, and efficiency with which, outputs are delivered, in addition to the numbers of key outputs produced;
- ◆ the effectiveness of agency outputs in contributing towards outcomes; and
- ◆ the “resource effort” in terms of agency expenses, asset acquisitions and staffing devoted towards pursuit of individual outcomes.

Over time, the quality of the information provided in agencies’ Budget outcome statements will improve further as the SRAA process is developed and refined.

## AGENCY RISK MANAGEMENT

Effective agency-level risk management helps reduce aggregate, sectoral and program/service/project level risk. The Treasury’s main function in regard to risk management is to put in place the incentives and processes to encourage agencies to manage their risks appropriately.

This approach is fundamental to the Financial Management and Commercial Policy Frameworks, and is incorporated in:

- ◆ Service and Resource Allocation Agreements for key general government agencies;
- ◆ Statements of Business Intent for non-corporatised Public Trading Enterprises and Statements of Corporate Intent for State Owned Corporations;
- ◆ risk management reviews of agencies covered by the *Public Authorities (Financial Arrangements) Act 1987*;

- ◆ *Risk Management and Internal Control Toolkit* and the *Statement of Best Practice for Internal Control and Audit*; and
- ◆ the Department of Public Works and Services' *Total Asset Management Manual* which provides guidelines on risk management, financial and economic appraisal and value management. *Guidelines for Privately Financed Projects* (November 2001), which deals with private sector participation in the provision of public infrastructure, now forms part of the Total Asset Management Manual.

# THE LEGISLATURE

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## OVERVIEW

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<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>The Legislature</b>			
Total Expenses .....	<b>85.8</b>	<b>97.7</b>	<b>13.8</b>
Asset Acquisitions .....	<b>3.4</b>	<b>3.2</b>	<b>-7.6</b>

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The Legislature is comprised of two Houses, the Legislative Council and the Legislative Assembly. Both Houses are directly elected by the people of New South Wales and together form one arm of the system of responsible government.

The functions of Parliament are wide ranging and include the making of laws, control of State finances, oversight and scrutiny of executive government operations and the provision of a forum to discuss matters of concern or importance to the public.

The Legislative Council, Legislative Assembly and Joint House Departments provide procedural, administrative and support services to assist Members in the performance of their parliamentary and constituency duties, both at Parliament House and in the ninety-three Legislative Assembly electorate offices throughout the State.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Legislature's expenditure trends reflect the sittings of Parliament and the provision of services to Members.

Total expenses have increased from \$77.2 million in 1997-98 to an estimated \$92.9 million in 2001-02. The increase is mainly attributable to increases in public sector salary costs together with higher telecommunications and electorate office rental costs.

The 2001-02 financial year represents the first complete year for the new Members' entitlement system which was determined by the Parliamentary Remuneration Tribunal in December 2000 and subsequently reviewed with effect from 1 July 2001. This new system requires additional accountability for Members while providing flexibility through the creation of a Logistic Support Allocation (LSA). The LSA provides each Member with a global allocation to meet the cost of carrying out their parliamentary duties. Any unexpended LSA is able to be carried forward to subsequent financial years within the 4 year parliamentary term.

A significant trend has been an increase in the number of parliamentary committees and committee inquiries over the past five years, particularly in the Legislative Council. Apart from direct operational costs, these additional committees also impact on corporate support services and associated costs.

## **STRATEGIC DIRECTIONS**

The Legislature is committed to expanding its use of information technology and e-commerce to improve services and productivity. In particular, Members' network connections from their electorate and/or home offices are being targeted to improve response times and access to information.

The key focus for the Parliament in 2002-03 will be the 22 March 2003 general election and the associated administrative and procedural tasks.

Upgrading of Parliament House security arrangements are also planned in response to events in 2001-02, together with upgrading IT network security through establishment of a standard operating environment and security audits of network access controls.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$97.7 million, an increase of 13.8 percent over the 2001-02 Budget.

This increase reflects additional costs associated with members' entitlement use, Legislative Council parliamentary committees and support services, public sector salary increases and upgrading of Parliament House security arrangements. An amount of \$76.5 million will be expended to directly support the functions of the Upper and Lower Houses and Members in their parliamentary and constituency duties with \$21.2 million allocated for support and ancillary operations.

## **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$3.2 million, a reduction of \$0.26 million compared to the 2001-02 budget. This funding has been provided to undertake the following projects:

- ◆ IT works-in-progress (\$1.1 million) relating to Members' business systems (\$0.1 million), Parliament business systems (\$0.2million), communications and infrastructure (\$0.6 million) and upgrading the financial information system (\$0.3 million);
- ◆ upgrading of the Parliament House security system (\$0.3 million);
- ◆ fit-out of electorate offices for Members of the Legislative Assembly (\$0.6 million);
- ◆ Parliament IT support systems and community information system (\$0.4 million);
- ◆ replacement of obsolete equipment in Parliament House and Legislative Assembly electorate offices (\$0.4 million); and
- ◆ other minor works including communication systems and theatrette projection equipment (\$0.2 million).



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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	42,813	45,165	<b>45,911</b>
Other operating expenses	13,912	19,035	<b>22,663</b>
Maintenance	486	515	<b>520</b>
Depreciation and amortisation	4,380	4,127	<b>4,253</b>
Other expenses	24,242	24,068	<b>24,358</b>
<b>Total Expenses</b>	<b>85,833</b>	<b>92,910</b>	<b>97,705</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,890	4,387	<b>4,315</b>
Investment income	25	45	<b>25</b>
Other revenue	940	269	<b>230</b>
<b>Total Retained Revenue</b>	<b>2,855</b>	<b>4,701</b>	<b>4,570</b>
<b>NET COST OF SERVICES</b>	<b>82,978</b>	<b>88,209</b>	<b>93,135</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	33,615	35,202	<b>35,396</b>
Other	38,640	45,909	<b>49,227</b>
<b>Total Payments</b>	<b>72,255</b>	<b>81,111</b>	<b>84,623</b>
<b>Receipts</b>			
Sale of goods and services	1,890	4,551	<b>4,315</b>
Interest	35	52	<b>31</b>
Other	940	2,588	<b>1,950</b>
<b>Total Receipts</b>	<b>2,865</b>	<b>7,191</b>	<b>6,296</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(69,390)</b>	<b>(73,920)</b>	<b>(78,327)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,426)	(6,686)	<b>(3,167)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,426)</b>	<b>(6,686)</b>	<b>(3,167)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	67,793	71,566	<b>76,705</b>
Capital appropriation	3,426	7,076	<b>3,167</b>
Cash reimbursements from the Consolidated Fund Entity	1,650	1,579	<b>1,818</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>72,869</b>	<b>80,221</b>	<b>81,690</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>53</b>	<b>(385)</b>	<b>196</b>
Opening Cash and Cash Equivalents	204	415	<b>30</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>257</b>	<b>30</b>	<b>226</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(82,978)	(88,209)	<b>(93,135)</b>
Non cash items added back	13,478	14,217	<b>14,673</b>
Change in operating assets and liabilities	110	72	<b>135</b>
<b>Net cash flow from operating activities</b>	<b>(69,390)</b>	<b>(73,920)</b>	<b>(78,327)</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	257	30	226
Receivables	542	860	860
Inventories	200	270	281
Other	260	256	256
<b>Total Current Assets</b>	<b>1,259</b>	<b>1,416</b>	<b>1,623</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	97,304	95,916	94,411
Plant and equipment	27,982	30,977	31,396
<b>Total Non Current Assets</b>	<b>125,286</b>	<b>126,893</b>	<b>125,807</b>
<b>Total Assets</b>	<b>126,545</b>	<b>128,309</b>	<b>127,430</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,908	4,117	4,163
Employee entitlements and other provisions	2,824	2,871	2,971
<b>Total Current Liabilities</b>	<b>5,732</b>	<b>6,988</b>	<b>7,134</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	230	217	217
<b>Total Non Current Liabilities</b>	<b>230</b>	<b>217</b>	<b>217</b>
<b>Total Liabilities</b>	<b>5,962</b>	<b>7,205</b>	<b>7,351</b>
<b>NET ASSETS</b>	<b>120,583</b>	<b>121,104</b>	<b>120,079</b>
<b>EQUITY</b>			
Reserves	9,067	9,067	9,067
Accumulated funds	111,516	112,037	111,012
<b>TOTAL EQUITY</b>	<b>120,583</b>	<b>121,104</b>	<b>120,079</b>

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## THE LEGISLATURE

### 1 THE LEGISLATURE

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#### **1.1 Parliamentary Government**

##### **1.1.1 Legislative Council**

**Program Objective(s):** To represent the people of New South Wales in the Upper House.  
To support the functions of the Legislative Council and its 42 Members.

**Program Description:** Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Secretarial services for Members	46	44
Procedural and administrative support	28	27
Committee advisory, research and administrative support	16	17
	90	88

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

#### ***OPERATING STATEMENT***

##### **Expenses -**

Operating expenses -			
Employee related	8,393	9,192	<b>9,531</b>
Other operating expenses	2,478	2,129	<b>2,898</b>
Maintenance	4	...	...
Depreciation and amortisation	255	234	<b>255</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	4,200	4,173	<b>4,250</b>
Salaries and allowances of recognised office-holders of the Legislative Council	2,200	2,020	<b>2,150</b>
Salaries and allowances of Ministers of the Crown	1,060	1,100	<b>1,246</b>
Overseas delegation	3	7	<b>3</b>
<b>Total Expenses</b>	<b>18,593</b>	<b>18,855</b>	<b>20,333</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases - other

Other revenue

...	340	<b>350</b>
395	60	<b>45</b>

**Total Retained Revenue**

<b>395</b>	<b>400</b>	<b>395</b>
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**NET COST OF SERVICES**

<b>18,198</b>	<b>18,455</b>	<b>19,938</b>
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**ASSET ACQUISITIONS**

<b>379</b>	<b>202</b>	<b>416</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly**

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Secretarial and research services for Members	202	200
Procedural and administrative support	36	36
Committee advisory, research and administrative support	20	18
	258	254

  

	2001-02	2002-03
	Budget \$000	Revised \$000
		<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	21,300	22,500	<b>22,499</b>
Other operating expenses	9,036	12,886	<b>15,785</b>
Maintenance	125	216	<b>200</b>
Depreciation and amortisation	1,580	1,721	<b>1,780</b>
Other expenses			
Salaries and allowances of Members of Parliament	8,150	8,560	<b>8,865</b>
Salaries and allowances of recognised office-holders of the Legislative Assembly	4,385	4,225	<b>4,300</b>
Salaries and allowances of Ministers of the Crown	3,481	3,220	<b>3,250</b>
Commonwealth Parliamentary Association	756	756	<b>287</b>
Overseas delegation	7	7	<b>7</b>
<b>Total Expenses</b>	<b>48,820</b>	<b>54,091</b>	<b>56,973</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	341	<b>340</b>
Minor sales of goods and services	40	128	<b>60</b>
Other revenue	485	133	<b>125</b>
<b>Total Retained Revenue</b>	<b>525</b>	<b>602</b>	<b>525</b>

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<b>NET COST OF SERVICES</b>	<b>48,295</b>	<b>53,489</b>	<b>56,448</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,482</b>	<b>5,516</b>	<b>1,433</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services**

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House building.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Accounting and financial	11	12
Archives	2	2
Building	59	57
Catering	56	54
Education and Community Relations	2	2
Hansard	24	25
Information technology	13	13
Library	35	36
Security	17	20
Printing Services	11	6
	230	227

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	13,120	13,473	<b>13,881</b>
Other operating expenses	2,398	4,020	<b>3,980</b>
Maintenance	357	299	<b>320</b>
Depreciation and amortisation	2,545	2,172	<b>2,218</b>
<b>Total Expenses</b>	<b>18,420</b>	<b>19,964</b>	<b>20,399</b>



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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	450	405	<b>450</b>
Functions	450	400	<b>450</b>
Minor sales of goods and services	950	2,773	<b>2,665</b>
Investment income	25	45	<b>25</b>
Other revenue	60	76	<b>60</b>

<b>Total Retained Revenue</b>	<b>1,935</b>	<b>3,699</b>	<b>3,650</b>
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<b>NET COST OF SERVICES</b>	<b>16,485</b>	<b>16,265</b>	<b>16,749</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,565</b>	<b>1,358</b>	<b>1,318</b>
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# PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Cabinet Office</b>			
Total Expenses .....	14.9	19.6	31.8
Asset Acquisitions .....	0.6	...	n.a.
<b>Parliamentary Counsel's Office</b>			
Total Expenses .....	5.8	5.7	-1.9
Asset Acquisitions .....	0.8	0.6	-31.1
<b>Premier's Department</b>			
Total Expenses .....	84.8	101.1	19.2
Asset Acquisitions .....	1.0	0.8	-16.5
<b>Independent Commission Against Corruption</b>			
Total Expenses .....	15.7	16.0	1.4
Asset Acquisitions .....	0.5	0.5	...
<b>Ombudsman's Office</b>			
Total Expenses .....	10.9	12.6	15.1
Asset Acquisitions .....	1.1	1.3	13.4
<b>State Electoral Office</b>			
Total Expenses .....	8.7	45.3	419.3
Asset Acquisitions .....	1.1	0.5	-57.8
<b>Independent Pricing and Regulatory Tribunal</b>			
Total Expenses .....	10.5	12.7	20.6
Asset Acquisitions .....	0.3	0.2	-43.0
<b>Centennial Park and Moore Park Trust</b>			
Total Expenses .....	15.2	17.6	15.6
Asset Acquisitions .....	3.8	6.1	60.4
<b>Commission for Children and Young People</b>			
Total Expenses .....	5.7	6.2	7.4
Asset Acquisitions .....	0.1	0.3	196.8
<b>Ministry for the Arts</b>			
Total Expenses .....	66.0	70.2	6.5
Asset Acquisitions .....	13.5	9.5	-29.9

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>State Library of New South Wales</b>			
Total Expenses .....	54.5	70.0	28.3
Asset Acquisitions .....	5.7	10.3	80.8
<b>Australian Museum</b>			
Total Expenses .....	34.0	34.8	2.5
Asset Acquisitions .....	4.4	3.6	-18.4
<b>Museum of Applied Arts and Sciences</b>			
Total Expenses .....	41.0	41.9	2.2
Asset Acquisitions .....	2.5	5.5	116.1
<b>Historic Houses Trust of New South Wales</b>			
Total Expenses .....	20.6	21.4	3.9
Asset Acquisitions .....	3.6	6.3	73.7
<b>Art Gallery of New South Wales</b>			
Total Expenses .....	25.4	29.7	16.6
Asset Acquisitions .....	8.2	12.7	55.2
<b>State Records Authority</b>			
Total Expenses .....	10.9	12.8	17.4
Asset Acquisitions .....	0.3	0.3	...
<b>New South Wales Film and Television Office</b>			
Total Expenses .....	8.8	8.5	-3.0
Asset Acquisitions .....	...	...	...
<b>Community Relations Commission</b>			
Total Expenses .....	12.6	13.6	7.3
Asset Acquisitions .....	0.7	1.5	99.6
<b>Total, Premier, Minister for the Arts and Minister for Citizenship</b>			
Total Expenses .....	<b>446.0</b>	<b>539.7</b>	<b>21.0</b>
Asset Acquisitions .....	<b>48.2</b>	<b>60.0</b>	<b>24.5</b>

## CABINET OFFICE

The Cabinet Office:

- ◆ provides support to the Premier and Cabinet through the development, co-ordination and implementation of government policy;
- ◆ co-ordinates New South Wales' involvement in Commonwealth-State issues;
- ◆ advises the Premier on legal matters which arise within his administration; and

- ◆ provides all secretarial services for the Cabinet and its sub-committees including preparation of agendas, recording of decisions, circulation and presentation of Cabinet submissions and any required follow-up action.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

While the core responsibilities have remained unchanged over the last five years, the Office has been given additional responsibility for various strategic policy issues requiring the establishment of specialised units. The increase in expenditure from \$10.3 million in 1997-98 to \$17 million in 2001-02 is due to these additional responsibilities.

The Social Policy Development Unit was established in 1995 and the Office of Children and Young People in 1997 after responsibility for the co-ordination and development of social policy, as well as policy in relation to children and young people was transferred to the Office.

The Office of Children and Young People is also responsible for the Government's Families First initiative and provides secretarial support to the Youth Advisory Council that reports to the Premier.

The Office of Drug Policy was established in 1999 to develop and co-ordinate policy in relation to illicit drugs.

The BioUnit was established in 2001 to co-ordinate the Government's biotechnology initiatives and related ethical and regulatory issues.

The Natural Resources Branch has taken over responsibility for co-ordination of salinity and greenhouse policy.

## **2002-03 BUDGET**

### **Total Expenses**

The Cabinet Office has estimated total expenses of \$19.6 million, including:

- ◆ \$1.1 million for the continuation of the Families First initiative, involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills;
- ◆ \$1.6 million for biotechnology projects;
- ◆ \$0.3 million to fund the Office of Drug Policy,

- ◆ \$1.3 million for the Better Futures Program aimed at expanding youth support and development opportunities; and
- ◆ \$0.2 million for improving outcomes in Aboriginal communities.

### **Asset Acquisition**

The capital allocation of \$27,000 is for minor works.

## **PARLIAMENTARY COUNSEL'S OFFICE**

The Parliamentary Counsel's Office:

- ◆ develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council;
- ◆ provides legal and administrative advice to the Government;
- ◆ provides a legislative drafting service for non-Government Members of Parliament;
- ◆ undertakes research on legislative and related matters;
- ◆ provides a legislative publishing service to the Government, Parliament and the public, including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides; and
- ◆ compiles and provides internet access to the New South Wales Legislation Database.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure trends have not varied markedly over the past five years. This reflects the continuity of the Office's core functions and activities and its relatively stable staffing levels.

## **STRATEGIC DIRECTIONS**

The Office is developing new information technology systems (including the internet) for legislative drafting and publishing that will enhance the portability and accessibility of legislation.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of the Parliamentary Counsel's Office are estimated to be approximately \$5.7 million with about 80 percent being allocated to employee related payments.

### **Asset Acquisitions**

Total capital expenditure for 2002-03 is estimated to be \$563,000. This includes:

- ◆ \$363,000 to finalise the existing legislative drafting, publishing and database systems (a \$1.5 million capital project, over five years from 1998-99);
- ◆ \$150,000 to replace obsolete analogue printing equipment with high speed digital equipment; and
- ◆ a \$50,000 annual provision.

## **PREMIER'S DEPARTMENT**

Premier's Department's supports the Premier, as head of Government, in making New South Wales a better place in which to live, work and do business.

The Department:

- ◆ provides strategic advice and services to the Premier;
- ◆ manages issues and projects of significance to the State;
- ◆ provides leadership to the New South Wales public sector;
- ◆ maintains the effective management of public sector staff and resources; and
- ◆ ensures a whole-of-government approach to policy development and service provision within the public sector, especially in regional and rural areas.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure over the last five years has increased from approximately \$74.8 million in 1997-98 to an estimated figure of \$133.8 million in 2001-02. Additional funding provided during 2001-02 included \$5 million for Community Solutions Fund, \$16 million for the Brandon Park Innovation Campus, \$7.8 million for the Newcastle Steel project, and a range of whole-of-government initiatives.

## **STRATEGIC DIRECTIONS**

The Department will continue its commitment to better value for money in the delivery of public services. Key whole-of-government coordination roles include:

- ◆ initiatives to manage economic and social issues in regional and rural New South Wales;
- ◆ development of community solutions for crime “hotspots”;
- ◆ leading and facilitating efforts to strengthen communities;
- ◆ major events;
- ◆ facilitating major infrastructure developments in New South Wales; and
- ◆ improving the representation of targeted groups in the public sector workforce, focusing on Aboriginal people and people with disabilities.

## **2002-03 BUDGET**

### **Total Expenses**

Estimated total expenditure for the Department in 2002-03 is \$101.1 million. Funding provided in 2002-03 includes:

- ◆ Community Solutions – a whole-of-government co-ordination of community solutions for crime “hotspots” and areas of social and welfare concern. Funding of \$10 million per annum for five years, commencing in 2002-03 has been allocated, (\$5 million was allocated in 2001-02);
- ◆ \$2.9 million for the Redfern/Waterloo package of initiatives;
- ◆ \$1.3 million for the Youth Partnership with Arabic Speaking Communities project; and
- ◆ \$2.8 million for the Olympic wind-up.

The Department also acts as the co-ordinator of State responses in times of natural disasters.

Special projects, that will be undertaken, or continued, in 2002-03, include the expanded Government Access Program in remote and rural regions across the State.

The Department continues to lead and co-ordinate a whole-of-government approach to major projects and issues and is responsible for funding and support of the Premier's and certain Ministers' Offices and for the Offices of the Leaders of the Opposition and former office holders' staff.

### **Asset Acquisitions**

In 2002-03, \$0.8 million has been allocated for information management and technology strategies, the purchase of minor office equipment and participation in a program to upgrade desktop computers to improve reliability and functionality.

## **INDEPENDENT COMMISSION AGAINST CORRUPTION**

The Independent Commission Against Corruption is responsible for promoting and enhancing integrity in public administration throughout New South Wales by investigating and minimising corruption through application of its Royal Commission and other special powers. The Commission applies the latest corruption prevention methods and undertakes research and education into corruption prevention.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses of the Commission over the past five years have remained relatively constant. There have not been any significant changes in the statutory responsibilities and functions of the Commission over the period.

During 2001-02, the Commission continued a process of change management arising from significant reviews of its functions, operations and investigative capacity. These reviews identified opportunities for improvement and enhancement.



As part of this overall process the Commission re-located to new premises in the Central Business District during 2001-02 and commenced a series of initiatives to enhance its internal management processes and the training and development needs of its staff.

## **STRATEGIC DIRECTIONS**

The Commission will continue to build and sustain public sector integrity with its focus on exposing and preventing corruption.

In 2002-03, the Commission will focus on enhancing its capacity to strategically identify systemic and individual corruption risks, and the continual improvement and development of the Commission's investigative capacity.

Work will continue on improving the Commission's business processes, particularly in the area of case management and performance tracking. The Commission will continue to develop and deliver strategic research and corruption prevention initiatives, targeted at key sectors, including local government and the general public sector.

## **2002-03 BUDGET**

### **Total Expenses**

Estimated total expenses of the Commission in 2002-03 are \$16 million. The Commission will maintain its current level of investigation, corruption prevention and education activities.

### **Asset Acquisitions**

In 2002-03, \$520,000 will be spent on asset acquisition including the replacement of the Commission's records management, electronic document management and payroll systems.

## **OMBUDSMAN'S OFFICE**

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. Such investigations aim to improve policies and practices and to promote responsive and accountable public administration.

The jurisdiction of the Ombudsman has been expanded considerably in recent years. Relevant legislation includes the *Law Enforcement (Controlled Operations) Act*, the *Child Protection (Offenders Registration) Act*, and the *Witness Protection Act*.

Since 1998, the NSW Parliament has determined that the implementation of certain new legislation be reviewed by the Ombudsman. The Ombudsman is currently monitoring and reviewing the implementation of six pieces of legislation including the *Crimes (Forensic Procedures) Act*, the *Child Protection (Offenders Registration) Act* and the *Police Powers (Drug Premises) Act*.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for the Ombudsman's Office have increased over the last five years as a consequence of additional funding being provided by the Government for:

- ◆ the Ombudsman's responsibilities in relation to the oversight of the investigation of child abuse allegations against employees of government and certain non-government agencies;
- ◆ monitoring of the New South Wales Police Service's use of new powers such as the *Crimes (Forensic Procedures) Act*;
- ◆ implementing recommendations of the Royal Commission into the New South Wales Police Service including the development of a shared common database for the management of complaints about police; and
- ◆ increased workload demands.

## **STRATEGIC DIRECTIONS**

The Ombudsman's corporate plan sets the direction for the Office and outlines the goals and strategies that will support the Ombudsman's vision of fair, accountable and responsive administration in New South Wales agencies. Each investigative team has developed a business plan to support the strategic direction of the Office. In the police and the child protection teams, there has been a shift in focus from complaints management to more proactive oversight/audit of how agencies investigate complaints. This change in focus will mean the early identification of systemic or public interest issues that, if not addressed, could result in poor practices and procedures in agencies, as well as greater numbers of complaints from the public.

To support the shift of focus in the police complaints system, the Ombudsman entered into an agreement with the Police Integrity Commission and the Police Service expanding the category of complaints that do not have to be notified to the Office. Although this has resulted in a significant reduction in the number of complaints received, the Ombudsman still scrutinises how these matters are handled by the Police Service through a strengthened audit program.

The Police Complaints Case Management System (PCCM) - a shared common database for the management of police complaints - will become operational in 2002-03. The New South Wales Police Service, the Police Integrity Commission, the Premier's Department and the Ombudsman's Office have developed this database as a mechanism to improve the police complaints system through the sharing of information and the minimisation of duplication. The PCCM will require significant changes to work practices at the Office.

The Office will also extend or integrate PCCM systems throughout the rest of the Office. The most significant of these is the document management system that will improve the capture, storage and retrieval of electronic information.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of the Office are projected to be \$12.6 million in 2002-03. This includes additional funding to increase staffing levels in the Ombudsman's general jurisdiction, to improve information management throughout the Office and to secure additional office space.

## **Asset Acquisitions**

In 2002-03, the Office will be undertaking an asset acquisition program totalling \$1.3 million. This will provide for finalising the Police Complaints Case Management System, introducing document management throughout the Office as well as upgrading computer network operating systems.

## **STATE ELECTORAL OFFICE**

The State Electoral Office is responsible for:

- ◆ the management and administration of parliamentary elections, by-elections and referendums;
- ◆ administrative support to the Election Funding Authority which is responsible for the public funding of election campaigns and the management and administration of the Political Education Fund (established in 1993); and
- ◆ in accordance with the appropriate legislation, elections for local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements on a full cost recovery basis.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Trends in expenditure are directly related to the occurrence of general elections, redistributions and, to a lesser extent, by-elections.

During 2001-02, the Office administered by-elections for the electoral districts of Auburn, Tamworth and Hornsby.

## **STRATEGIC DIRECTIONS**

Consequent to the State and local government election held in 1999, the Office commenced a review of processes and procedures to ensure the effective and efficient management of the March 2003 state election and September/October 2003 local government elections. The review is ongoing and includes consideration of recent changes to legislation in respect to the method of voting for both Legislative Council and local government elections.

## **2002-03 BUDGET**

### **Total Expenses**

The State Electoral Office has estimated total expenses of approximately \$45.3 million in 2002-03. This principally comprises:

- ◆ \$30.6 million for the March 2003 state election;
- ◆ \$6.3 million (on behalf of the Election Funding Authority) for payments to candidates, groups and parties; and
- ◆ \$3.1 million for payments to the Commonwealth for the Joint Electoral Roll Agreement.

### **Asset Acquisitions**

The Office has been allocated \$265,000 for the election systems upgrade capital project. This is the last component of the \$1.6 million capital project to prepare the Office for the conduct of the March 2003 state election. It has comprised sub-projects for the upgrade of the State Election Management System, the Legislative Council Computerised Counting System and the Returning Office Management System.

Additionally, \$200,000 has been allocated to upgrade the Office's local area network in preparation for March 2003 state election.

## **INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major New South Wales government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry pricing and competition. IPART administers licensing of water, electricity and gas industries, including the monitoring of compliance with full retail competition conditions. From 1 January 2002, IPART became metrology coordinator, responsible for metering procedures under the National Electricity Code.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

IPART's expenditure increased from \$5.3 million in 1999-00 to an anticipated \$11.3 million in 2001-02.

In the last three years, the work of IPART has expanded beyond setting maximum prices for government utilities and transport services. Additional activities include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries also made regulation more complex.

In November 2000, IPART took on responsibility for licensing of water, electricity and gas operations. This includes an active compliance and enforcement role for full retail competition.

IPART also investigates complaints about competitive neutrality referred by the Government.

## **STRATEGIC DIRECTIONS**

To meet its expanded responsibilities IPART has increased its staff during 2001-02 by 18 percent from 49 to 58. It now needs to invest in and manage the communication, systems, knowledge transfer, industrial and development issues resulting from this growth while maintaining the quality of regulatory outcomes.

In 2001, IPART developed a strategic business plan. The plan has helped to articulate the impact of IPART's work on its various stakeholders and the community at large.

IPART is implementing strategies to monitor the impact of decisions, improve analytical techniques, make better use of legal and consultancy services and encourage stakeholder communication.

## **2002-03 BUDGET**

Additional funding is provided for the expanded regulatory functions of the Tribunal and to introduce new compliance audits for full retail competition. The total Consolidated Fund allocation in 2002-03 is estimated at \$11.7 million, an increase of \$2.5 million or 27 percent over the preceding period.

## **CENTENNIAL PARK AND MOORE PARK TRUST**

The Centennial Park and Moore Park Trust is responsible for a highly used area of open space in Sydney, known as the Centennial Parklands. The Parklands comprise Centennial Park, Moore Park, Queens Park, Fox Studios Australia, the Hordern Pavilion and Royal Hall of Industries, and the Centennial Parklands Equestrian Centre. The Trust operates in a complex and changing business environment, balancing conflicting demands for recreational use, protection of parklands, financial sustainability, and equity of access.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for the Trust have increased during the last five years from \$9.5 million in 1997-98 to \$16.7 million in 2001-02. This reflects additional costs associated with improvements to the maintenance of the Parklands, the introduction of services to address public environmental safety issues, increased land holdings with associated responsibility for Fox Studios, Hordern Pavilion and Royal Hall of Industries and a range of business activities to improve financial viability. During the same period, sales of goods and services have grown from \$5.5 million to \$9.6 million.

Capital expenditure has increased significantly during the last four years, including the restoration of the Hordern Pavilion and Royal Hall of Industries, continuation of the ponds restoration project and the completion of the rehabilitation of Moore Park and Centenary of Federation projects.

### **STRATEGIC DIRECTIONS**

The Trust's corporate strategy aims to achieve the following outcomes in six key result areas:

- ◆ maintaining and enhancing business viability;
- ◆ enhancing the integrity of Centennial Parklands;
- ◆ improving relationships with stakeholders;
- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands; and
- ◆ securing opportunities for diversity of cultural expression.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$17.6 million. This includes an additional \$1 million for the asset maintenance program for buildings and infrastructure in Centennial Parklands.

### **Asset Acquisitions**

The Trust's asset acquisition program for 2002-03, estimated at \$6.1 million, is the first stage of the planned seven-year park improvement plan. The plan, estimated at \$49.5 million in total, addresses the following key issues:

- ◆ the park environment - including ponds improvement program, landscape restoration, tree planting and horticulture master plan;
- ◆ transport and access - including new bridges, paths and signage, and resurfacing and line marking of the Grand Drive cycle lane;
- ◆ visitor information and services - including visitor signage, restoration of public amenities buildings, new picnic facilities and development of visitor services centres;
- ◆ heritage conservation - including restoration of heritage buildings, infrastructure and monuments;
- ◆ leisure facilities - including upgrade of equestrian grounds and sporting fields, new playgrounds, community and sports club facilities, and enhancements to the golf course and its facilities; and
- ◆ utilities and services - including upgrade of stormwater, water supply and sewerage, electricity and lighting systems, and security improvements.

## **COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

The Commission for Children and Young People was established in June 1999 to listen to children and young people and to promote their interests. The Commission's aim is to work with others to make New South Wales a better place for children and young people.



## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2001-02, the Commission continued its research project into suicide and risk taking behaviours; released a further report of the Child Death Review Team (CDRT); commenced a two-year research project into sudden unexpected infant deaths whilst sleeping; and commenced development work on community education activities to support the *Crimes Amendment (Child Protection – Physical Mistreatment) Act 2000*.

The Commission launched its participation kit, called *TAKING PARTicipation seriously*, in July 2001.

The Commissioner was appointed by the Minister for Community Services to co-chair a review of the Child Death Review legislation during the year. The Commissioner was also appointed by the Premier to undertake a review of the Working with Children Check Guidelines.

The Commission has finalised its database development to capture relevant information on apprehended violence orders for employment screening purposes. Screening will commence in 2002-03 once an essential amendment to the *Commission for Children and Young People Act 1998* is proclaimed.

## STRATEGIC DIRECTIONS

In 2002-03, the Commission will:

- ◆ release the report from the inquiry “*Children who have no-one to turn to*”;
- ◆ complete the jointly funded research project into youth suicide and release the final report;
- ◆ continue the Commission’s research into sudden unexpected infant deaths whilst sleeping;
- ◆ implement employment screening for relevant apprehended violence orders, further explore options available for employment screening in the volunteer sector and completing the review of the Working with Children Check Guidelines; and
- ◆ build on the Commission’s project into participatory models for use by people and organisations with an interest in children and young people.

## **2002-03 BUDGET**

### **Total Expenses**

Estimated total expenses of the Commission in 2002-03 are \$6.2 million, an increase of 7.4 percent over the 2001-02 budget. This increase mainly reflects a budget enhancement of \$0.5 million towards employment screening.

### **Asset Acquisitions**

The capital allocation of \$279,000 for 2002-03 is for a number of enhancements to the Commission's employment screening system and the purchase of minor plant and equipment.

## **MINISTRY FOR THE ARTS**

The Ministry:

- ◆ works with the State's cultural institutions and formulates policy advice on issues relating to the institutions;
- ◆ administers a cultural grants program, which supports a range of arts and cultural organisations and activities across the State;
- ◆ provides awards, fellowships and scholarships to individuals; and
- ◆ manages government arts projects, properties and capital expenditure.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$58.3 million in 1997-98 to an estimated \$112.3 million in 2001-02. This increase is primarily attributable to additional support provided to arts organisations via the cultural arts program.

In 2001-02, the Ministry provided a total of \$39.5 million through the cultural grants program, compared with \$16.4 million distributed in 1997-98.

In recent years, the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio. Emphasis has also been given to providing strategic support for arts development in Western Sydney.

## **STRATEGIC DIRECTIONS**

The Ministry's key strategic directions include:

- ◆ working with the cultural institutions to improve corporate governance and achieve a more strategic focus over the next five years;
- ◆ implementing the Government's 1999 cultural development policy "Encouraging the Arts in Local Communities";
- ◆ implementing and refining the Government's Western Sydney Arts Strategy;
- ◆ developing effective partnerships with local government;
- ◆ establishing linkages with other government agencies, including the Department of Education and Training; and
- ◆ supporting the arts in regional New South Wales.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$70.2 million. The Ministry will distribute \$26.7 million under the State's cultural grants program and \$29.2 million to the Sydney Opera House Trust during 2002-03.

In addition to the increase of \$14.9 million in 2001-02 for the Western Sydney capital project, funding of \$0.5 million per annum from 2002-03 has been provided for the Western Sydney Arts Strategy. This will provide the essential infrastructure to assist the further development of the arts in Western Sydney.

The cultural grants provision has been enhanced by a further \$1 million per annum from 2002-03. Funds will go towards a range of performing arts initiatives and improvements to the regional museum network.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$9.5 million.

The program includes:

- ◆ \$1.5 million to continue development of the Ministry's asset maintenance plan;
- ◆ \$0.6 million toward the fitout of a storage and rehearsal facility for arts organisations at 91 Canal Road, Leichhardt; and
- ◆ \$7.2 million towards the construction of a new theatre at Walsh Bay.

In addition to the continuation of the \$13 million per annum capital grant to the Sydney Opera House, additional funding of \$24.1 million was provided in 2001-02 to implement the Venue Improvement Plan (an additional \$69 million over six years has been provided). The Plan includes projects such as improvements to the opera theatre orchestra pit to address acoustic and occupational health and safety issues.

Additionally, budget support of \$15 million was provided in 2001-02 to acquire a site at Eveleigh for development as a performing arts centre.

## **STATE LIBRARY OF NEW SOUTH WALES**

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales.

The Library:

- ◆ fulfils a state-wide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means; and
- ◆ maintains and ensures the security of the unique heritage Mitchell and Dixson collections of historical and Australian resources.

The Library supports the network of public libraries throughout New South Wales by:

- ◆ administering the public libraries' grants and subsidies program;
- ◆ providing advice and consultancy services, access to specialist collections and expertise; and
- ◆ managing NSW.net.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have increased from \$52.2 million in 1997-98 to a projected \$68.2 million in 2001-02. This is mainly due to depreciation expenses for the Library's non-heritage collection assets. Depreciation was recognised in the accounts for the first time in 2000-01. Total collection assets are valued at \$1.5 billion in accordance with Australian accounting standards.

Expenditure in 2001-02 included two projects – Rural Link with funding of \$3.2 million from the Commonwealth Government and NSW.net for which the State Government provided \$3 million.

The Library's allocation for employee related expenses increases by \$0.7 million in 2001-02 as a result of salary increases flowing from the recent pay equity decision in the Industrial Relations Commission for libraries and library technicians.

A total of 109 councils and public libraries are now connected to NSW.net, with 700 free public access terminals installed in libraries throughout the State.

The refurbishment of the historical Mitchell Library Reading Room was completed in 2001.

## **STRATEGIC DIRECTIONS**

The Library manages and preserves the documented cultural heritage of New South Wales. The major strategic direction is to improve public access to these collections through reference and research services, exhibitions and public programs.

Clients' information demands continue to grow, both in volume and complexity, including demand for access to electronic services. NSW.net, in conjunction with the Government's connect.nsw initiative, is an integral part of the public library network's service delivery strategy, creating links to government and other information services at a local level.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$70 million. The Library will distribute \$20.9 million under the State's public library subsidies and grants program during 2002-03, including \$2 million for NSW.net. The Library's support of the public library network will receive \$0.8 million.

The allocation for employee related expenses increased by \$2.5 million as a result of salary increases flowing from the recent pay equity decision in the Industrial Relations Commission for librarians and library technicians.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$10.3 million.

An allocation of \$6 million has been provided for the acquisition of collection materials including books, journals, pictures, maps, manuscripts and electronic resources.

The rationalisation of the collection storage, improvements to occupational health and safety and periodic facilities maintenance have been allocated \$2.5 million under the Library's Total Asset Management Plan.

## **AUSTRALIAN MUSEUM**

The Museum is Australia's leading natural history museum. Its mission is:

- ◆ to increase understanding of, and influence public debate on, the natural environment, human societies and human interaction with the environment.

The Australian Museum undertakes its activities at its main site at College Street, Sydney and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have increased from \$26.2 million in 1997-98 to an expected \$33.1 million in 2001-02. The increase is attributable to activities that include the staging of public programs and exhibitions, scientific research and increased emphasis on commercial ventures such as Australian Museum Business Services.

## **STRATEGIC DIRECTIONS**

In 2002-03, the Museum will continue to advance research and development partnerships with scientific, government and commercial organisations. Reaching a wider audience through outreach, rural and regional programs and electronic media will remain a focus. The presentation of Pacific rim cultures through innovative programs is also a key commitment.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$34.8 million. The Museum will continue to direct its resources to activities that include the staging of exhibitions, development of educational programs, research and conservation work relating to collections. Scientific research will continue to be focussed through designated centres of excellence and new biodiversity projects.

Large exhibitions planned for 2002-03 include “Chinese Dinosaurs” and “Two Emperors”. The Museum will also stage a program of visitor services and smaller exhibitions, including “British Gas World Wildlife Photography”, “Western Desert Artwork”, “Plankton”, “Aboriginal Nations” and “Australian Museum Illustrators”.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$3.6 million. Budget funding totalling \$3.4 million (\$0.9 million in 2002-03) has been allocated over three years for a program of information technology initiatives including the development of collections databases and the Museum’s internet site.

Other significant projects include public programs (\$1.2 million) and initial work on Stage 2 of the fire safety upgrade project (\$0.3 million).

## **MUSEUM OF APPLIED ARTS AND SCIENCES**

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and Sydney Observatory. The Museum’s focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have remained relatively constant in real terms. Total expenditure in 1997-98 was \$38.4 million including depreciation of \$5.4 million. In 2001-02, this is estimated to be \$39.1 million, including depreciation of \$4.4 million.

Capital expenditure includes the replacement of collection management information systems, new collection storage facilities to replace rented premises, and for the permanent gallery replacement program.

Funding for essential maintenance and information technology enhancements continues to be a priority.

## **STRATEGIC DIRECTIONS**

Preservation of the collection is of prime importance to the Museum, with reliable storage being an essential element. Attention is currently being focused on the replacement of rented storage facilities in Ultimo with specialised storage facilities at the Museum's Castle Hill site. The upgrade and renewal of permanent galleries is continuing in order for the Museum to maintain its position in the education and leisure markets.

In recognition of the Museum's aims to ensure the preservation of the State's cultural assets and associated skills, ongoing funding has been provided to establish a Movable Heritage Research Centre within the Museum. In 2002-03 funding of \$0.3 million has been provided.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$41.9 million compared with an estimated \$39.1 million in 2001-02. The increase is due to increases in salary related expenditure, increased depreciation and the cost of the upcoming (self-funded) Star Wars exhibition.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$5.5 million, including the commencement of construction of the Castle Hill storage facility, due for completion in 2004.



Funding for the permanent gallery replacement program will be \$1.5 million in 2002-03 and forward years.

## **HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage properties in the State. Its objectives are:

- ◆ to conserve and manage these properties, grounds and collections; and
- ◆ to provide a range of public and school programs to increase awareness of the cultural heritage of the State.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In accordance with its increased role and responsibility, the Trust's operating expenditure has increased from \$12.7 million in 1996-97 to \$20.6 million in 2001-02. This includes management of Government House (since 1996); the Mint (1997); Rouse Hill Estate (1999); and a site adjacent to the Rouse Hill Estate to improve visitor facilities (2002).

In 1998 the Trust developed its Total Asset Management Plans, which were developed in accordance with the Government's policy on heritage asset management.

## **STRATEGIC DIRECTIONS**

The Trust is in a phase of consolidation following a period of rapid growth, which saw the Trust expand its property portfolio and public programs. A pressing issue facing the Trust over the next three years is the development of the industrial buildings behind The Mint in Macquarie Street Sydney as a new head office.

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$21.4 million.

A number of major exhibitions are planned for 2002-03. These include:

- ◆ "Sydney by Ferry" an exploration of Sydney Harbour and its ferries;
- ◆ "John Horbury Hunt", looking at the architect's great body of work;
- ◆ "Dumont d'Urville" which will showcase the French expeditions under his command;

- ◆ “India, China and Australia” an exhibition on the colonial relationships between these three countries;
- ◆ “Kings Cross”- an exhibition on the social diversity of the Cross at Elizabeth Bay House;
- ◆ “Cops on the Box”- a serious look at the myths of police drama as well as “Crimes of Passion” will be held at the Justice and Police Museum;
- ◆ “Blood, Sweat and Tears” looking at the work of convicts at the Hyde Park Barracks Museum; and
- ◆ “Crime Scene” will continue touring rural and regional areas.

The Trust is also planning a series of publications as well as activities including a concert series, lectures, seminars, theme events and courses.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$6.3 million.

Funding of \$14.7 million over three years was provided in 2001-02 to conserve the historic industrial buildings behind the Mint in Macquarie Street Sydney and to relocate Historic Houses Trust head office to this site. The buildings will also provide facilities for the Trust’s research library and resource centre which will be open to the public.

A further \$200,000 is for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

## **ART GALLERY OF NEW SOUTH WALES**

The Art Gallery of New South Wales:

- ◆ exhibits works of art from its own holdings and from museums and private collections around Australia and overseas; and
- ◆ conducts public activities such as Aboriginal cultural performances, film screenings, lectures in art history, and free guided tours for school students and the public.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$26.1 million in 1997-98 to an expected \$27.3 million in 2001-02. During this time, the Gallery has expanded its collection and diverse program of activities. Major exhibitions continue to attract record audiences and high media attention, despite increasing competition for audiences and sponsorship.

The availability of the internet and special funding initiatives have enabled the Gallery to expand its audience. The collection is now available online, reaching regional and rural communities and less mobile people (young children, older people and people with disabilities). Special programs and specifically targeted exhibitions, such as the Buddha Radiant Awakening exhibition in 2002, saw an increase in first time visitors to the Gallery, particularly from the various ethnic groups in the community.

## **STRATEGIC DIRECTIONS**

The Gallery's major strategic objectives are:

- ◆ to develop and maintain a collection of art works worth \$587 million;
- ◆ to develop and maintain the heritage building which houses the collection; and
- ◆ to propagate and increase knowledge, appreciation, and access to the collection.

Recent initiatives include a three year program to digitise the collection and the major building project to expand the Gallery's focus on Asian art and culture.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Gallery are budgeted at \$29.7 million. Operating expenses include a slight increase for the additional activity when the new Asian Gallery is due to be opened during the year and ongoing support for the digitisation of the collection.

A major exhibition, "Late Picasso", reflecting the last two decades (1953-1973) of Picasso's life is planned in December 2002. It will consist of approximately 50 major works, almost all of them coming from museums and private collections in Europe, the United States of America and Japan. It will highlight the Gallery's own Picasso painting "Nude in a Rocking Chair", 1956 which is much sought after for exhibition overseas.

The Gallery is currently developing its exhibition program through to 2005 and is sourcing art works for these shows from its own and international collections. Several individual exhibitions will be valued at more than \$200 million. These provide an opportunity for visitors to view works of art not otherwise available to the people of New South Wales.

### **Asset Acquisitions**

The major feature of the Gallery's Capital Program is the \$16.1 million building extension project, due for completion in 2002-03. It entails the development of an Asian gallery, relocation of the restaurant, an enlarged conservation studio and sculpture garden.

The Gallery will continue its ongoing heritage building refurbishment and maintenance program of \$1 million in 2002-03.

The digitisation of the collection will be finalised at a cost of \$0.5 million in 2002-03 (total cost \$2.2 million).

As part of the Gallery's mission to increase and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art.

## **STATE RECORDS AUTHORITY**

The State Records Authority of New South Wales (State Records) is the State's archives and records management authority. Its purpose is:

- ◆ to meet the needs of people and government for records, as evidence of the business of the New South Wales public sector; and
- ◆ to protect and preserve the State's official archives.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses have increased from \$8.1 million in 1997-98 to an expected \$11.7 million in 2001-02. This increase reflects the increasing costs of operating the Government Records Repository due to strong growth in records storage and retrieval.

The *State Records Act 1998* gave State Records significant new responsibilities, notably to regulate and improve records management across the New South Wales public sector, particularly in the environment of electronic business and service delivery. The Act's coverage of local government, universities and the public hospital system effectively doubled State Records' jurisdiction.

The Act also provided improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of such records being transferred to State Records' custody in the period to 2010.

Public expectations of State Records continue to grow, requiring new and innovative methods of service delivery, especially for people in rural and regional New South Wales.

## STRATEGIC DIRECTIONS

In the next five years, State Records aims to:

- ◆ complete all aspects of the implementation of the *State Records Act*;
- ◆ review the Act's operations;
- ◆ achieve measurable improvements in record keeping across the New South Wales public sector; and
- ◆ improve the accessibility to and use of the State's archives throughout New South Wales.

As key supporting strategies, State Records will implement new information systems for 'back-end' cataloguing and management of the archives, for other business operations and electronic service delivery, as well as raising the profile of the State archives as a cultural resource.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses are budgeted at \$12.8 million in 2002-03. This includes specific initiatives such as digitisation of key parts of the collection to make them accessible online; increased support infrastructure and documentation projects for improving the preservation and use of archives in rural and regional New South Wales; and a new program of exhibitions to showcase the State archives collection.

### **Asset Acquisitions**

The 2002-03 asset acquisition budget allocation is \$0.3 million. This relates to the upgrade of facilities for the storage of the State's archives and the replacement and upgrade of plant and equipment.

## **NEW SOUTH WALES FILM AND TELEVISION OFFICE**

The New South Wales Film and Television Office:

- ◆ promotes, encourages and facilitates film and television production;
- ◆ invests in script development;
- ◆ provides grants for industry and audience development and new media grants; and
- ◆ offers a liaison service between filmmakers and location owners.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Since the 1995-96 increase in production investment assistance, \$23.1 million has been invested in film and television productions, which has resulted in over \$245 million worth of production expenditure in New South Wales.

The \$5 million revolving Production Loan Fund has been instrumental in attracting production to New South Wales. The cash reserves within the fund have been fully utilised to "cashflow" productions in the State.

The New Media program consists of three elements: a digital special effects traineeship scheme in partnership with the private sector; a program of activity with Metro Screen; and specific industry and audience development activities.

## **STRATEGIC DIRECTIONS**

Key priorities of the Office are:

- ◆ the promotion of employment, investment and export growth in the New South Wales film and television industry;
- ◆ the commitment to quality, innovation and local identity; and
- ◆ encouragement of initiatives to assist the skills and experience of emerging and established talent.

In March 2002, the Office successfully introduced Aurora, an intensive feature film script development process and the first of its kind in Australia. This, together with the digitisation of the Office's Locations Library, is helping to promote New South Wales as a competitive centre for project development and production.

The Office actively promotes the Production Industry Attraction Fund, established in 2001-02 (and administered by the Department of State and Regional Development).

The Office continues to work to streamline the process of obtaining film location permits in metropolitan Sydney.

A \$0.5 million per annum Regional Filming Fund, set up to help filmmakers shoot outside of Sydney, started full operation in 2001-02. The Office also assists regional communities wanting to establish cinemas.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Office are budgeted at \$8.5 million. This will enable the Office to continue to occupy its integral place within the film and television industry through script development, pre-production and production support, industry and audience development grants, new media development programs and liaison with filmmakers and property owners.

With an additional allocation of \$0.3 million in 2002-03, the Office will increase its services to Regional New South Wales and Western Sydney through the Industry and Audience Development Program. This program will strategically assist the expansion of film related activities such as local film festivals and travelling industry programs, and specialised initiatives outside the Sydney Central Business District.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$44,000 for minor works funding to improve and replace office equipment.

## **COMMUNITY RELATIONS COMMISSION**

The Community Relations Commission for a multicultural New South Wales aims to promote the value of cultural diversity and the rights of individuals and organisations in New South Wales. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life within the State.

The *Community Relations Commission and Principles of Multiculturalism Act 2000* recognises and values the different linguistic, religious, racial and ethnic backgrounds of the residents of New South Wales and facilitates the equitable access of government services by all.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses have remained fairly constant over the past five years despite changes to the Commission's organisational structure and legislative amendments to its corporate objectives and functions. Expenditure in the current financial year is expected to exceed previous levels and is mainly attributable to an increase in the provision of translation services since the closure of the Commonwealth's Translating and Interpreting Services. The increase in expenses will be funded by a compensating increase in revenue from translations.

As a result of an arson attack in January 2002, the ground floor of the Commission's Ashfield premises was extensively damaged by fire and part of its operation was temporarily relocated to Castlereagh Street in the city. While normal operations of some services were severely affected, disruption to language services was kept to a minimum. The Commission has since obtained approval to relocate its head office to the city.



## **STRATEGIC DIRECTIONS**

Through the provisions of the *Community Relations Commission and Principles of Multiculturalism Act 2000*, the Government has taken a whole-of-government approach to community relations. The Act requires the Commission to assist and assess the effectiveness of public authorities in observing the principles of multiculturalism in the conduct of their affairs, particularly in connection with the delivery of government services. The Commission is strongly committed to the Government Access Program and will be utilising Government Access Centres in small country towns to improve its service delivery to rural and regional New South Wales.

The legislation also allows the Commission to facilitate cooperative arrangements involving governmental, business, educational and community groups or bodies and to enter into agreements with public authorities to promote the objectives of the Commission. The Commission plans to increase its participation in community partnership programs through its support and involvement in the Government's Youth Partnership Initiative.

## **2002-03 BUDGET**

### **Total Expenses**

The total expenses of the Commission in 2002-03 are budgeted at \$13.6 million. The estimated expenditure is higher than the 2001-02 budget and reflects increased expenditure in language services. Included in the estimate is an amount of \$1.5 million for community outreach and grants, including funding assistance to projects that best support and benefit the culturally diverse communities of New South Wales. The Commission is also focusing on community partnership programs that assist and encourage people of various backgrounds to participate and contribute to all aspects of life in the State.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$1.5 million. An amount of \$1 million has been allocated for relocation and fitout expenses for new leasehold premises at Castlereagh Street in the city. The total fitout costs will be partly met by proceeds from the insurance claim against the fire at Ashfield. Funding of \$0.5 million has been granted for the Commission to continue its implementation of the Online Services Project which originated in 2001-02 under the Government's *connect.nsw* initiative.

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,226	8,591	<b>8,632</b>
Other operating expenses	3,941	4,003	<b>4,865</b>
Maintenance	12	50	<b>12</b>
Depreciation and amortisation	300	300	<b>300</b>
Grants and subsidies	...	300	<b>300</b>
Other expenses	2,376	3,771	<b>5,476</b>
<b>Total Expenses</b>	<b>14,855</b>	<b>17,015</b>	<b>19,585</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	99	200	<b>101</b>
Grants and contributions	1,220	1,220	<b>1,093</b>
<b>Total Retained Revenue</b>	<b>1,319</b>	<b>1,420</b>	<b>1,194</b>
<b>NET COST OF SERVICES</b>	<b>13,536</b>	<b>15,595</b>	<b>18,391</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,759	8,124	8,155
Grants and subsidies	...	300	500
Other	6,901	8,389	10,718
<b>Total Payments</b>	<b>14,660</b>	<b>16,813</b>	<b>19,373</b>
<b>Receipts</b>			
Interest	99	178	101
Other	1,795	1,795	1,658
<b>Total Receipts</b>	<b>1,894</b>	<b>1,973</b>	<b>1,759</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,766)</b>	<b>(14,840)</b>	<b>(17,614)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(615)	(615)	(27)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(615)</b>	<b>(615)</b>	<b>(27)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	12,546	13,931	17,305
Capital appropriation	615	615	27
Cash reimbursements from the Consolidated Fund Entity	245	270	332
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,406</b>	<b>14,816</b>	<b>17,664</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>25</b>	<b>(639)</b>	<b>23</b>
Opening Cash and Cash Equivalents	2,795	6,903	6,264
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,820</b>	<b>6,264</b>	<b>6,287</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(13,536)	(15,595)	(18,391)
Non cash items added back	767	767	777
Change in operating assets and liabilities	3	(12)	...
<b>Net cash flow from operating activities</b>	<b>(12,766)</b>	<b>(14,840)</b>	<b>(17,614)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP  
2 CABINET OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,820	6,264	<b>6,287</b>
Receivables	324	373	<b>373</b>
<b>Total Current Assets</b>	<b>3,144</b>	<b>6,637</b>	<b>6,660</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,123	1,123	<b>1,123</b>
Plant and equipment	936	757	<b>484</b>
<b>Total Non Current Assets</b>	<b>2,059</b>	<b>1,880</b>	<b>1,607</b>
<b>Total Assets</b>	<b>5,203</b>	<b>8,517</b>	<b>8,267</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	671	609	<b>609</b>
Employee entitlements and other provisions	798	854	<b>854</b>
<b>Total Current Liabilities</b>	<b>1,469</b>	<b>1,463</b>	<b>1,463</b>
<b>Total Liabilities</b>	<b>1,469</b>	<b>1,463</b>	<b>1,463</b>
<b>NET ASSETS</b>	<b>3,734</b>	<b>7,054</b>	<b>6,804</b>
<b>EQUITY</b>			
Accumulated funds	3,734	7,054	<b>6,804</b>
<b>TOTAL EQUITY</b>	<b>3,734</b>	<b>7,054</b>	<b>6,804</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

---

**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet**

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about government policy and co-ordinate the development of government policy.

Program Description: Provision of administrative and advisory support to the Premier and Cabinet.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Policy Branches	87	95
Cabinet Secretariat	18	18
Drug Policy	8	8
Families First	12	20
Biotechnology Unit	...	5
	125	146

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,226	8,591	<b>8,632</b>
Other operating expenses	3,941	4,003	<b>4,865</b>
Maintenance	12	50	<b>12</b>
Depreciation and amortisation	300	300	<b>300</b>
Grants and subsidies			
Grants to agencies	...	300	<b>300</b>
Other expenses			
Biotechnology strategies	...	745	<b>1,590</b>
Drug policy	960	910	<b>960</b>
Families First	1,100	1,800	<b>1,100</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet (cont)**

**OPERATING STATEMENT (cont)**

Children's and youths' initiatives	280	280	<b>280</b>
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	<b>36</b>
Better Futures	...	...	<b>1,310</b>
Improving outcomes in Aboriginal Communities	...	...	<b>200</b>
<b>Total Expenses</b>	<b>14,855</b>	<b>17,015</b>	<b>19,585</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	99	200	<b>101</b>
Grants and contributions	1,220	1,220	<b>1,093</b>
<b>Total Retained Revenue</b>	<b>1,319</b>	<b>1,420</b>	<b>1,194</b>
<b>NET COST OF SERVICES</b>	<b>13,536</b>	<b>15,595</b>	<b>18,391</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>615</b>	<b>615</b>	<b>27</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,442	4,489	<b>4,589</b>
Other operating expenses	980	933	<b>914</b>
Maintenance	67	67	<b>69</b>
Depreciation and amortisation	310	85	<b>114</b>
<b>Total Expenses</b>	<b>5,799</b>	<b>5,574</b>	<b>5,686</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	190	195	<b>194</b>
Investment income	40	40	<b>41</b>
<b>Total Retained Revenue</b>	<b>230</b>	<b>235</b>	<b>235</b>
<b>NET COST OF SERVICES</b>	<b>5,569</b>	<b>5,339</b>	<b>5,451</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,017	3,965	4,155
Other	1,119	1,019	1,086
<b>Total Payments</b>	<b>5,136</b>	<b>4,984</b>	<b>5,241</b>
<b>Receipts</b>			
Sale of goods and services	193	198	194
Interest	48	33	41
Other	106	106	103
<b>Total Receipts</b>	<b>347</b>	<b>337</b>	<b>338</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,789)</b>	<b>(4,647)</b>	<b>(4,903)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(817)	(867)	(563)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(817)</b>	<b>(867)</b>	<b>(563)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,734	4,734	4,786
Capital appropriation	817	867	563
Cash reimbursements from the Consolidated Fund Entity	67	57	82
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,618</b>	<b>5,658</b>	<b>5,431</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>12</b>	<b>144</b>	<b>(35)</b>
Opening Cash and Cash Equivalents	273	615	759
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>285</b>	<b>759</b>	<b>724</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,569)	(5,339)	(5,451)
Non cash items added back	735	609	548
Change in operating assets and liabilities	45	83	...
<b>Net cash flow from operating activities</b>	<b>(4,789)</b>	<b>(4,647)</b>	<b>(4,903)</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	285	759	724
Receivables	44	103	103
<b>Total Current Assets</b>	<b>329</b>	<b>862</b>	<b>827</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,090	1,372	1,821
<b>Total Non Current Assets</b>	<b>1,090</b>	<b>1,372</b>	<b>1,821</b>
<b>Total Assets</b>	<b>1,419</b>	<b>2,234</b>	<b>2,648</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	306	372	372
Employee entitlements and other provisions	293	301	301
<b>Total Current Liabilities</b>	<b>599</b>	<b>673</b>	<b>673</b>
<b>Total Liabilities</b>	<b>599</b>	<b>673</b>	<b>673</b>
<b>NET ASSETS</b>	<b>820</b>	<b>1,561</b>	<b>1,975</b>
<b>EQUITY</b>			
Accumulated funds	820	1,561	1,975
<b>TOTAL EQUITY</b>	<b>820</b>	<b>1,561</b>	<b>1,975</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: Developing and drafting Government legislation for Parliament or the Governor-in-Council. Advising on and drafting or settling environmental planning instruments. Providing legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertaking research on legislative and related matters. Publishing legislation including Bills, new Acts and Regulations, updated reprints of legislation and information guides. Compiling and provides internet access to the New South Wales Legislation Database.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Drafting and publishing legislation	48	48

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,442	4,489	<b>4,589</b>
Other operating expenses	980	933	<b>914</b>
Maintenance	67	67	<b>69</b>
Depreciation and amortisation	310	85	<b>114</b>
<b>Total Expenses</b>	<b>5,799</b>	<b>5,574</b>	<b>5,686</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Drafting and publication of legislation	190	190	<b>194</b>
Minor sales of goods and services	...	5	...
Investment income	40	40	<b>41</b>

<b>Total Retained Revenue</b>	<b>230</b>	<b>235</b>	<b>235</b>
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<b>NET COST OF SERVICES</b>	<b>5,569</b>	<b>5,339</b>	<b>5,451</b>
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<b>ASSET ACQUISITIONS</b>	<b>817</b>	<b>867</b>	<b>563</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	37,759	40,502	<b>43,134</b>
Other operating expenses	29,389	34,260	<b>32,179</b>
Maintenance	178	350	<b>183</b>
Depreciation and amortisation	1,502	1,580	<b>1,502</b>
Grants and subsidies	13,122	54,240	<b>22,157</b>
Other expenses	2,872	2,880	<b>1,920</b>
<b>Total Expenses</b>	<b>84,822</b>	<b>133,812</b>	<b>101,075</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,815	2,048	<b>1,834</b>
Investment income	109	300	<b>112</b>
Grants and contributions	207	3,594	<b>212</b>
Other revenue	1,685	3,882	<b>1,724</b>
<b>Total Retained Revenue</b>	<b>3,816</b>	<b>9,824</b>	<b>3,882</b>
<b>NET COST OF SERVICES</b>	<b>81,006</b>	<b>123,988</b>	<b>97,193</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	35,186	37,909	40,510
Grants and subsidies	13,122	54,240	22,157
Other	36,270	41,429	37,703
<b>Total Payments</b>	<b>84,578</b>	<b>133,578</b>	<b>100,370</b>
<b>Receipts</b>			
Sale of goods and services	1,652	2,048	1,834
Interest	109	300	112
Other	6,131	11,307	5,390
<b>Total Receipts</b>	<b>7,892</b>	<b>13,655</b>	<b>7,336</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(76,686)</b>	<b>(119,923)</b>	<b>(93,034)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(970)	(1,170)	(810)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(970)</b>	<b>(1,170)</b>	<b>(810)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	75,100	116,329	91,244
Capital appropriation	970	1,170	810
Cash reimbursements from the Consolidated Fund Entity	856	782	873
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>76,926</b>	<b>118,281</b>	<b>92,927</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(730)</b>	<b>(2,812)</b>	<b>(917)</b>
Opening Cash and Cash Equivalents	4,266	5,765	2,953
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,536</b>	<b>2,953</b>	<b>2,036</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(81,006)	(123,988)	(97,193)
Non cash items added back	4,075	4,065	4,126
Change in operating assets and liabilities	245	...	33
<b>Net cash flow from operating activities</b>	<b>(76,686)</b>	<b>(119,923)</b>	<b>(93,034)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,536	2,953	<b>2,036</b>
Receivables	1,309	2,464	<b>2,431</b>
Other	19	28	<b>28</b>
<b>Total Current Assets</b>	<b>4,864</b>	<b>5,445</b>	<b>4,495</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	4,151	8,328	<b>7,636</b>
<b>Total Non Current Assets</b>	<b>4,151</b>	<b>8,328</b>	<b>7,636</b>
<b>Total Assets</b>	<b>9,015</b>	<b>13,773</b>	<b>12,131</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,046	4,497	<b>4,497</b>
Employee entitlements and other provisions	3,251	3,895	<b>3,895</b>
Other	175	234	<b>234</b>
<b>Total Current Liabilities</b>	<b>6,472</b>	<b>8,626</b>	<b>8,626</b>
<b>Total Liabilities</b>	<b>6,472</b>	<b>8,626</b>	<b>8,626</b>
<b>NET ASSETS</b>	<b>2,543</b>	<b>5,147</b>	<b>3,505</b>
<b>EQUITY</b>			
Accumulated funds	2,543	5,147	<b>3,505</b>
<b>TOTAL EQUITY</b>	<b>2,543</b>	<b>5,147</b>	<b>3,505</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Operation of the Governor's Office	12	12

  

	2001-02		<b>2002-03</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	879	866	<b>891</b>
Other operating expenses	725	735	<b>735</b>
Maintenance	5	7	<b>5</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>1,819</b>	<b>1,818</b>	<b>1,841</b>
<b>NET COST OF SERVICES</b>	<b>1,819</b>	<b>1,818</b>	<b>1,841</b>

<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>10</b>	<b>10</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

<u>Activities</u> :	Average Staffing (EFT)													
	2001-02	2002-03												
Services for the Leaders of the Opposition in both Houses of Parliament	17	17												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2001-02</th> <th style="text-align: center;">2002-03</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center;">Budget</th> </tr> <tr> <th style="text-align: center;">\$000</th> <th style="text-align: center;">\$000</th> <th style="text-align: center;">\$000</th> </tr> </thead> </table>	2001-02		2002-03	Budget	Revised	Budget	\$000	\$000	\$000	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">2002-03</th> </tr> <tr> <th style="text-align: center;">Budget</th> </tr> <tr> <th style="text-align: center;">\$000</th> </tr> </thead> </table>	2002-03	Budget	\$000
2001-02		2002-03												
Budget	Revised	Budget												
\$000	\$000	\$000												
2002-03														
Budget														
\$000														

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,097	1,078	1,118
Other operating expenses	375	506	514
Maintenance	5	5	5
Depreciation and amortisation	16	16	16
<b>Total Expenses</b>	<b>1,493</b>	<b>1,605</b>	<b>1,653</b>
<b>NET COST OF SERVICES</b>	<b>1,493</b>	<b>1,605</b>	<b>1,653</b>
<b>ASSET ACQUISITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.3 Review and Reform**

Program Objective(s): To review, measure and report public sector performance and develop reform initiatives to improve quality and value for money.

Program Description: Undertake program and management reviews, assess performance against key service delivery indicators, oversee implementation of public sector reform projects, including the corporate services reform initiative. Support the Council on the Cost and Quality of Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Performance measurement, review and improvement tasks and support for the Council	30	30

2001-02		2002-03
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,454	3,225	<b>3,769</b>
Other operating expenses	774	2,163	<b>901</b>
Maintenance	11	12	<b>11</b>
Depreciation and amortisation	30	103	<b>30</b>
Grants and subsidies			
Grants to agencies	...	3,000	<b>450</b>
<b>Total Expenses</b>	<b>4,269</b>	<b>8,503</b>	<b>5,161</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	...	1,500	...
<b>Total Retained Revenue</b>	...	<b>1,500</b>	...
<b>NET COST OF SERVICES</b>	<b>4,269</b>	<b>7,003</b>	<b>5,161</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment**

Program Objective(s): Promote equal employment opportunity in the New South Wales Public Sector for designated groups and eliminate discriminatory employment practices.

Program Description: Lead the New South Wales Public Sector to achieve Equal Employment Opportunity outcomes. Advise and assist Public Sector agencies. Monitor the Equal Employment Opportunity Program and report to Government.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Program advice	12	12
Research and policy development	5	5
Project management	2	2
	19	19

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,435	1,555	<b>1,461</b>
Other operating expenses	580	604	<b>1,192</b>
Maintenance	22	22	<b>23</b>
Depreciation and amortisation	13	13	<b>13</b>
Grants and subsidies			
Grants to agencies	300	1,713	<b>300</b>
<b>Total Expenses</b>	<b>2,350</b>	<b>3,907</b>	<b>2,989</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales

Grants and contributions

Other revenue

31	12	<b>32</b>
...	1,074	...
...	31	...

**Total Retained Revenue**

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<b>31</b>	<b>1,117</b>	<b>32</b>
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**NET COST OF SERVICES**

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<b>2,319</b>	<b>2,790</b>	<b>2,957</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

---

**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions relating to Ministerial offices and Parliamentary services for the Premier's administration.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Ministerial and Parliamentary Services		
Operations	75	76
Premier's Office	29	29
Ministerial Offices	26	29
Former Office Holders	5	5
	135	139

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,267	12,079	<b>12,762</b>
Other operating expenses	8,405	9,779	<b>8,672</b>
Maintenance	40	109	<b>41</b>
Depreciation and amortisation	144	144	<b>144</b>
Grants and subsidies			
Sesquicentenary of Responsible Government			
History Project	...	2,000	...
Other expenses			
Parliamentary Remuneration Tribunal	96	96	<b>98</b>
Special reports for the Premier and unforeseen expenses	278	278	<b>285</b>
<b>Total Expenses</b>	<b>21,230</b>	<b>24,485</b>	<b>22,002</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue	1,675	2,450	1,714
<b>Total Retained Revenue</b>	<b>1,675</b>	<b>2,450</b>	<b>1,714</b>
<b>NET COST OF SERVICES</b>	<b>19,555</b>	<b>22,035</b>	<b>20,288</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office**

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of advice concerning reform, employee relations and superannuation policy. To facilitate a whole-of-government approach, where appropriate, to the delivery of public sector services.

Program Description: Development and implementation of a public sector reform agenda having the capacity and most effective structure to meet present and future community expectations. Provision of strategic advice on public sector reform and assistance to agencies in resolving complex management and employee issues across the New South Wales public sector. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

		Average Staffing (EFT)	
		2001-02	2002-03
<u>Activities:</u>			
	Deputy Directors General's Unit	2	2
	Employee relations	37	37
	Strategic policy and reform	40	40
	Public Sector Management Course	5	5
	Police Complaints Case Management	3	1
		87	85

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,912	6,077	<b>6,023</b>
Other operating expenses	4,530	5,809	<b>4,913</b>
Maintenance	29	29	<b>30</b>
Depreciation and amortisation	216	216	<b>216</b>
Grants and subsidies			
Grants to agencies	8,373	11,009	<b>4,446</b>
<b>Total Expenses</b>	<b>19,060</b>	<b>23,140</b>	<b>15,628</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	38	...	<b>39</b>
Fees for services	349	818	<b>766</b>
Training charges	997	1,213	<b>997</b>
Investment income	...	43	...
Other revenue	...	1,349	...
<b>Total Retained Revenue</b>	<b>1,384</b>	<b>3,423</b>	<b>1,802</b>
<b>NET COST OF SERVICES</b>	<b>17,676</b>	<b>19,717</b>	<b>13,826</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects**

Program Objective(s): To maximise the economic, environmental and social benefits of strategic projects for communities at state, regional and local levels.

Program Description: Lead and co-ordinate a whole-of-government approach to major projects and issues at state, regional and local levels in partnership with private and community sectors. Ensure that infrastructure planning, management and service delivery objectives are met.

		Average Staffing (EFT)	
		2001-02	2002-03
<u>Activities</u> :			
	Strategic Projects Division	79	95
	Infrastructure Co-ordination Unit	7	7
		86	102
		2001-02	<b>2002-03</b>
		Budget	Revised
		\$000	\$000
			<b>Budget</b>
			<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	8,361	10,097	<b>11,662</b>
Other operating expenses	7,454	8,124	<b>6,422</b>
Maintenance	35	37	<b>36</b>
Depreciation and amortisation	93	98	<b>93</b>
Grants and subsidies			
Community Solutions Fund	...	5,000	<b>10,000</b>
Recurrent grants to non profit organisations	100	5,098	<b>103</b>
Grants to agencies	753	3,768	<b>4,200</b>
Capital grants	...	19,150	<b>...</b>
Regional and rural miscellaneous recurrent grants	1,000	1,000	<b>1,000</b>
<b>Total Expenses</b>	<b>17,796</b>	<b>52,372</b>	<b>33,516</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	207	651	<b>212</b>
<b>Total Retained Revenue</b>	<b>207</b>	<b>651</b>	<b>212</b>
<b>NET COST OF SERVICES</b>	<b>17,589</b>	<b>51,721</b>	<b>33,304</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.8 State Administration Services**

Program Objective(s): To organise, plan and manage functions for the Premier's administration.

Program Description: Provision of management and co-ordination services for the Premier in community events, official visits and executive and departmental administration, including actuarial services.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Director General's Unit	10	9
Protocol	9	9
Community and management services	16	16
Government Actuary	5	5
	40	39

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,354	5,525	<b>5,448</b>
Other operating expenses	6,546	6,540	<b>8,830</b>
Maintenance	31	129	<b>32</b>
Depreciation and amortisation	780	780	<b>780</b>
Grants and subsidies			
Miscellaneous grants approved by the Premier	2,502	2,502	<b>1,564</b>
Constitutional Centenary Foundation Inc.	94	...	<b>94</b>
Other expenses			
Expenses involved in protocol	811	811	<b>832</b>
Australia Day Council	687	695	<b>705</b>
Centenary of Federation	1,000	1,000	...
<b>Total Expenses</b>	<b>16,805</b>	<b>17,982</b>	<b>18,285</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	400	...	...
Minor sales of goods and services	...	5	...
Investment income	109	257	<b>112</b>
Grants and contributions	...	369	...
Other revenue	10	52	<b>10</b>

<b>Total Retained Revenue</b>	<b>519</b>	<b>683</b>	<b>122</b>
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<b>NET COST OF SERVICES</b>	<b>16,286</b>	<b>17,299</b>	<b>18,163</b>
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<b>ASSET ACQUISITIONS</b>	<b>946</b>	<b>1,146</b>	<b>786</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,536	11,636	<b>10,686</b>
Other operating expenses	4,418	5,716	<b>4,400</b>
Maintenance	258	223	<b>300</b>
Depreciation and amortisation	530	535	<b>570</b>
<b>Total Expenses</b>	<b>15,742</b>	<b>18,110</b>	<b>15,956</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	35	30	<b>30</b>
Investment income	10	10	<b>10</b>
Grants and contributions	...	902	...
Other revenue	15	35	<b>29</b>
<b>Total Retained Revenue</b>	<b>60</b>	<b>977</b>	<b>69</b>
<b>NET COST OF SERVICES</b>	<b>15,682</b>	<b>17,133</b>	<b>15,887</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,756	10,562	<b>9,905</b>
Other	5,056	6,463	<b>5,179</b>
<b>Total Payments</b>	<b>14,812</b>	<b>17,025</b>	<b>15,084</b>
<b>Receipts</b>			
Sale of goods and services	34	58	<b>29</b>
Interest	15	10	<b>10</b>
Other	375	1,274	<b>427</b>
<b>Total Receipts</b>	<b>424</b>	<b>1,342</b>	<b>466</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,388)</b>	<b>(15,683)</b>	<b>(14,618)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(520)	(379)	<b>(520)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(520)</b>	<b>(379)</b>	<b>(520)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,124	15,524	<b>14,669</b>
Capital appropriation	520	245	<b>520</b>
Cash reimbursements from the Consolidated Fund Entity	320	330	<b>330</b>
Cash transfers to Consolidated Fund	...	(64)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,964</b>	<b>16,035</b>	<b>15,519</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>56</b>	<b>(27)</b>	<b>381</b>
Opening Cash and Cash Equivalents	11	50	<b>23</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>67</b>	<b>23</b>	<b>404</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,682)	(17,133)	<b>(15,887)</b>
Non cash items added back	1,260	1,261	<b>1,317</b>
Change in operating assets and liabilities	34	189	<b>(48)</b>
<b>Net cash flow from operating activities</b>	<b>(14,388)</b>	<b>(15,683)</b>	<b>(14,618)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	67	23	404
Receivables	40	224	226
Other	100	20	100
<b>Total Current Assets</b>	<b>207</b>	<b>267</b>	<b>730</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	670	621	611
Plant and equipment	905	769	729
<b>Total Non Current Assets</b>	<b>1,575</b>	<b>1,390</b>	<b>1,340</b>
<b>Total Assets</b>	<b>1,782</b>	<b>1,657</b>	<b>2,070</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	685	758	785
Employee entitlements and other provisions	500	652	659
<b>Total Current Liabilities</b>	<b>1,185</b>	<b>1,410</b>	<b>1,444</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	350	350	350
<b>Total Non Current Liabilities</b>	<b>350</b>	<b>350</b>	<b>350</b>
<b>Total Liabilities</b>	<b>1,535</b>	<b>1,760</b>	<b>1,794</b>
<b>NET ASSETS</b>	<b>247</b>	<b>(103)</b>	<b>276</b>
<b>EQUITY</b>			
Accumulated funds	247	(103)	276
<b>TOTAL EQUITY</b>	<b>247</b>	<b>(103)</b>	<b>276</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Matters received from -					
General public	no.	574	514	593	<b>n.a.</b>
Employees (protected disclosures)	no.	138	131	136	<b>n.a.</b>
Principal officers as defined under section 11 of Independent Commission Against Corruption Act 1988	no.	432	412	412	<b>n.a.</b>
Formal investigations commenced	no.	19	23	17	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	131	125	126	<b>121</b>

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—2001-02—	<b>2002-03</b>
Budget	Budget
\$000	\$000

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**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	10,536	11,636	<b>10,686</b>
Other operating expenses	4,418	5,716	<b>4,400</b>
Maintenance	258	223	<b>300</b>
Depreciation and amortisation	530	535	<b>570</b>
<b>Total Expenses</b>	<b>15,742</b>	<b>18,110</b>	<b>15,956</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	35	30	<b>30</b>
Investment income	10	10	<b>10</b>
Grants and contributions	...	902	...
Other revenue	15	35	<b>29</b>

<b>Total Retained Revenue</b>	<b>60</b>	<b>977</b>	<b>69</b>
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<b>NET COST OF SERVICES</b>	<b>15,682</b>	<b>17,133</b>	<b>15,887</b>
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<b>ASSET ACQUISITIONS</b>	<b>520</b>	<b>359</b>	<b>520</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,616	9,089	<b>10,029</b>
Other operating expenses	1,553	2,026	<b>2,098</b>
Maintenance	185	90	<b>82</b>
Depreciation and amortisation	559	260	<b>350</b>
<b>Total Expenses</b>	<b>10,913</b>	<b>11,465</b>	<b>12,559</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	63	140	<b>70</b>
Investment income	35	35	<b>36</b>
Grants and contributions	759	760	<b>710</b>
<b>Total Retained Revenue</b>	<b>857</b>	<b>935</b>	<b>816</b>
<b>NET COST OF SERVICES</b>	<b>10,056</b>	<b>10,530</b>	<b>11,743</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,178	8,513	9,540
Other	1,790	2,161	2,111
<b>Total Payments</b>	<b>9,968</b>	<b>10,674</b>	<b>11,651</b>
<b>Receipts</b>			
Sale of goods and services	63	140	70
Interest	27	35	36
Other	789	780	710
<b>Total Receipts</b>	<b>879</b>	<b>955</b>	<b>816</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,089)</b>	<b>(9,719)</b>	<b>(10,835)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,117)	(781)	(1,267)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,117)</b>	<b>(781)</b>	<b>(1,267)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,326	9,704	11,026
Capital appropriation	358	358	557
Cash reimbursements from the Consolidated Fund Entity	407	407	485
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>10,091</b>	<b>10,469</b>	<b>12,068</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(115)</b>	<b>(31)</b>	<b>(34)</b>
Opening Cash and Cash Equivalents	385	812	781
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>270</b>	<b>781</b>	<b>747</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,056)	(10,530)	(11,743)
Non cash items added back	941	769	814
Change in operating assets and liabilities	26	42	94
<b>Net cash flow from operating activities</b>	<b>(9,089)</b>	<b>(9,719)</b>	<b>(10,835)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	270	781	747
Receivables	72	100	100
Other	160	260	160
<b>Total Current Assets</b>	<b>502</b>	<b>1,141</b>	<b>1,007</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	634	325	260
Plant and equipment	194	184	490
Infrastructure systems	1,161	1,184	1,860
<b>Total Non Current Assets</b>	<b>1,989</b>	<b>1,693</b>	<b>2,610</b>
<b>Total Assets</b>	<b>2,491</b>	<b>2,834</b>	<b>3,617</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	258	321	323
Employee entitlements and other provisions	645	651	677
Other	34	34	34
<b>Total Current Liabilities</b>	<b>937</b>	<b>1,006</b>	<b>1,034</b>
<b>Non Current Liabilities -</b>			
Other	216	216	182
<b>Total Non Current Liabilities</b>	<b>216</b>	<b>216</b>	<b>182</b>
<b>Total Liabilities</b>	<b>1,153</b>	<b>1,222</b>	<b>1,216</b>
<b>NET ASSETS</b>	<b>1,338</b>	<b>1,612</b>	<b>2,401</b>
<b>EQUITY</b>			
Accumulated funds	1,338	1,612	2,401
<b>TOTAL EQUITY</b>	<b>1,338</b>	<b>1,612</b>	<b>2,401</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police**

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the New South Wales Police Service.

Program Description: Keep under scrutiny New South Wales Police Service systems, investigate complaints, report and make recommendations for change.

		Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :						
Reports containing recommended changes to law, policy or procedures	%		89	71	60	<b>60</b>
Written complaints -						
Received	no.		5,142	5,022	3,666	<b>3,000</b>
Finalised	no.		4,436	4,904	4,262	<b>3,000</b>
Complaints audited	no.		364	1,443	1,889	<b>2,500</b>
Direct investigations	no.		14	14	39	<b>50</b>
Requests for review as a % of total finalised	%		1.5	1.3	1.5	<b>1.5</b>
<u>Average Staffing</u> :		EFT	42	48	57	<b>59</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,712	4,132	<b>4,473</b>
Other operating expenses	622	831	<b>919</b>
Maintenance	76	67	<b>48</b>
Depreciation and amortisation	229	106	<b>154</b>
<b>Total Expenses</b>	<b>4,639</b>	<b>5,136</b>	<b>5,594</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	...	15	...
Minor sales of goods and services	13	14	<b>15</b>
Investment income	14	14	<b>16</b>
Grants and contributions	759	629	<b>710</b>

<b>Total Retained Revenue</b>	<b>786</b>	<b>672</b>	<b>741</b>
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<b>NET COST OF SERVICES</b>	<b>3,853</b>	<b>4,464</b>	<b>4,853</b>
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<b>ASSET ACQUISITIONS</b>	<b>929</b>	<b>629</b>	<b>1,010</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	100	100	90	<b>90</b>
Written complaints -					
Received	no.	3,026	3,363	2,850	<b>3,000</b>
Finalised	no.	2,914	3,343	3,000	<b>3,000</b>
Informal investigations	no.	1,392	1,616	1,250	<b>1,250</b>
Formal investigations	no.	12	5	19	<b>25</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	7.2	9.5	7.7	<b>7.2</b>
Freedom of Information	Weeks	19	45	23	<b>20</b>
Telephone complaints/inquiries:					
Total received	thous	24	27	26	<b>27</b>
<u>Average Staffing:</u>	EFT	35	37	39	<b>44</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,721	2,861	<b>3,209</b>
Other operating expenses	522	671	<b>696</b>
Maintenance	61	13	<b>20</b>
Depreciation and amortisation	184	86	<b>115</b>
<b>Total Expenses</b>	<b>3,488</b>	<b>3,631</b>	<b>4,040</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	32	80	<b>35</b>
Minor sales of goods and services	10	12	<b>12</b>
Investment income	11	12	<b>12</b>
Grants and contributions	...	72	...
<b>Total Retained Revenue</b>	<b>53</b>	<b>176</b>	<b>59</b>
<b>NET COST OF SERVICES</b>	<b>3,435</b>	<b>3,455</b>	<b>3,981</b>

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<b>ASSET ACQUISITIONS</b>	<b>105</b>	<b>86</b>	<b>148</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate allegations of child abuse, investigate complaints and make recommendations for change.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	<b>100</b>
Inquiries, notifications and complaints:					
Written notifications	no.	1,153	1,379	1,200	<b>1,300</b>
Written complaints	no.	58	56	50	<b>50</b>
Agency audit completed	no.	n.a.	n.a.	10	<b>10</b>
Complaints assessed within 5 working days	%	89	75	80	<b>80</b>
Notifications assessed within 5 working days	%	38	66	60	<b>80</b>
Direct investigations completed	no.	13	3	10	<b>10</b>
Requests for review as a % of total finalised	%	0.5	0.2	0.4	<b>0.5</b>
<u>Average Staffing:</u>	EFT	14	20	28	<b>31</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,183	2,096	<b>2,347</b>
Other operating expenses	409	524	<b>483</b>
Maintenance	48	10	<b>14</b>
Depreciation and amortisation	146	68	<b>81</b>
<b>Total Expenses</b>	<b>2,786</b>	<b>2,698</b>	<b>2,925</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	...	10	...
Minor sales of goods and services	8	9	<b>8</b>
Investment income	10	9	<b>8</b>
Grants and contributions	...	59	...

<b>Total Retained Revenue</b>	<b>18</b>	<b>87</b>	<b>16</b>
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<b>NET COST OF SERVICES</b>	<b>2,768</b>	<b>2,611</b>	<b>2,909</b>
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<b>ASSET ACQUISITIONS</b>	<b>83</b>	<b>66</b>	<b>109</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,616	1,587	<b>1,793</b>
Other operating expenses	1,098	1,133	<b>1,129</b>
Maintenance	12	12	<b>12</b>
Depreciation and amortisation	377	377	<b>570</b>
Other expenses	5,618	5,828	<b>41,780</b>
<b>Total Expenses</b>	<b>8,721</b>	<b>8,937</b>	<b>45,284</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	217	237	<b>186</b>
Investment income	23	50	<b>51</b>
<b>Total Retained Revenue</b>	<b>240</b>	<b>287</b>	<b>237</b>
<b>NET COST OF SERVICES</b>	<b>8,481</b>	<b>8,650</b>	<b>45,047</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,401	1,405	1,569
Other	7,265	7,510	44,816
<b>Total Payments</b>	<b>8,666</b>	<b>8,915</b>	<b>46,385</b>
<b>Receipts</b>			
Sale of goods and services	217	352	186
Interest	23	85	49
Other	537	612	1,820
<b>Total Receipts</b>	<b>777</b>	<b>1,049</b>	<b>2,055</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,889)</b>	<b>(7,866)</b>	<b>(44,330)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,101)	(1,295)	(465)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,101)</b>	<b>(1,295)</b>	<b>(465)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,781	7,991	44,124
Capital appropriation	1,101	1,295	465
Cash reimbursements from the Consolidated Fund Entity	46	60	77
Cash transfers to Consolidated Fund	...	(7)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,928</b>	<b>9,339</b>	<b>44,666</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(62)</b>	<b>178</b>	<b>(129)</b>
Opening Cash and Cash Equivalents	1,404	1,217	1,395
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,342</b>	<b>1,395</b>	<b>1,266</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,481)	(8,650)	(45,047)
Non cash items added back	570	537	772
Change in operating assets and liabilities	22	247	(55)
<b>Net cash flow from operating activities</b>	<b>(7,889)</b>	<b>(7,866)</b>	<b>(44,330)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,342	1,395	1,266
Receivables	154	113	190
Other	...	18	18
<b>Total Current Assets</b>	<b>1,496</b>	<b>1,526</b>	<b>1,474</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,644	1,731	1,626
<b>Total Non Current Assets</b>	<b>1,644</b>	<b>1,731</b>	<b>1,626</b>
<b>Total Assets</b>	<b>3,140</b>	<b>3,257</b>	<b>3,100</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	932	910	910
Employee entitlements and other provisions	189	205	227
Other	3	7	7
<b>Total Current Liabilities</b>	<b>1,124</b>	<b>1,122</b>	<b>1,144</b>
<b>Total Liabilities</b>	<b>1,124</b>	<b>1,122</b>	<b>1,144</b>
<b>NET ASSETS</b>	<b>2,016</b>	<b>2,135</b>	<b>1,956</b>
<b>EQUITY</b>			
Accumulated funds	2,016	2,135	1,956
<b>TOTAL EQUITY</b>	<b>2,016</b>	<b>2,135</b>	<b>1,956</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections**

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct of Local Government and Statutory and Industrial ballots on a cost recovery basis.

<u>Activities</u> :	Average Staffing (EFT)										
	2001-02	2002-03									
Conduct and Administration of Elections	19	19									
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%;"></th> <th style="text-align: center; border-bottom: 1px solid black;">2001-02</th> <th style="text-align: center; border-bottom: 1px solid black;">2002-03</th> </tr> <tr> <th style="text-align: left; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: left; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>				2001-02	2002-03	Budget	Revised	Budget	\$000	\$000	\$000
	2001-02	2002-03									
Budget	Revised	Budget									
\$000	\$000	\$000									

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,454	1,429	<b>1,625</b>
Other operating expenses	994	1,021	<b>1,018</b>
Maintenance	11	11	<b>11</b>
Depreciation and amortisation	321	339	<b>513</b>
Other expenses			
By-election	363	643	<b>371</b>
General election	460	460	<b>30,595</b>
Payments to Commonwealth	2,758	2,964	<b>3,060</b>
<b>Total Expenses</b>	<b>6,361</b>	<b>6,867</b>	<b>37,193</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	180	184	<b>148</b>
Minor sales of goods and services	37	37	<b>38</b>
Investment income	21	45	<b>46</b>
<b>Total Retained Revenue</b>	<b>238</b>	<b>266</b>	<b>232</b>
<b>NET COST OF SERVICES</b>	<b>6,123</b>	<b>6,601</b>	<b>36,961</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,101</b>	<b>1,295</b>	<b>465</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	2	2

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	162	158	<b>168</b>
Other operating expenses	104	112	<b>111</b>
Maintenance	1	1	<b>1</b>
Depreciation and amortisation	56	38	<b>57</b>
Other expenses			
Payments to candidates, groups and parties	623	347	<b>6,340</b>
Political education	1,414	1,414	<b>1,414</b>
<b>Total Expenses</b>	<b>2,360</b>	<b>2,070</b>	<b>8,091</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**  
**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Fees for services

Investment income

...	16	...
2	5	5

**Total Retained Revenue**

2	21	5
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**NET COST OF SERVICES**

2,358	2,049	8,086
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,991	6,082	<b>6,205</b>
Other operating expenses	4,336	5,080	<b>6,286</b>
Maintenance	22	22	<b>23</b>
Depreciation and amortisation	143	143	<b>143</b>
<b>Total Expenses</b>	<b>10,492</b>	<b>11,327</b>	<b>12,657</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	550	344	...
Investment income	30	62	<b>50</b>
Other revenue	32	350	<b>95</b>
<b>Total Retained Revenue</b>	<b>612</b>	<b>756</b>	<b>145</b>
Gain/(loss) on disposal of non current assets	...	(11)	...
<b>NET COST OF SERVICES</b>	<b>9,880</b>	<b>10,582</b>	<b>12,512</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,529	5,791	5,814
Other	4,895	5,641	6,637
<b>Total Payments</b>	<b>10,424</b>	<b>11,432</b>	<b>12,451</b>
<b>Receipts</b>			
Sale of goods and services	550	344	...
Interest	30	54	58
Other	513	838	423
<b>Total Receipts</b>	<b>1,093</b>	<b>1,236</b>	<b>481</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,331)</b>	<b>(10,196)</b>	<b>(11,970)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(344)	(423)	(196)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(344)</b>	<b>(422)</b>	<b>(196)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,183	9,874	11,721
Capital appropriation	344	344	196
Cash reimbursements from the Consolidated Fund Entity	174	174	247
Cash transfers to Consolidated Fund	...	(72)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,701</b>	<b>10,320</b>	<b>12,164</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>26</b>	<b>(298)</b>	<b>(2)</b>
Opening Cash and Cash Equivalents	385	640	342
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>411</b>	<b>342</b>	<b>340</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(9,880)	(10,582)	(12,512)
Non cash items added back	605	434	534
Change in operating assets and liabilities	(56)	(48)	8
<b>Net cash flow from operating activities</b>	<b>(9,331)</b>	<b>(10,196)</b>	<b>(11,970)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	411	342	<b>340</b>
Receivables	159	386	<b>378</b>
Other	8	...	...
<b>Total Current Assets</b>	<b>578</b>	<b>728</b>	<b>718</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	649	651	<b>704</b>
<b>Total Non Current Assets</b>	<b>649</b>	<b>651</b>	<b>704</b>
<b>Total Assets</b>	<b>1,227</b>	<b>1,379</b>	<b>1,422</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	385	354	<b>354</b>
Employee entitlements and other provisions	405	477	<b>477</b>
<b>Total Current Liabilities</b>	<b>790</b>	<b>831</b>	<b>831</b>
<b>Total Liabilities</b>	<b>790</b>	<b>831</b>	<b>831</b>
<b>NET ASSETS</b>	<b>437</b>	<b>548</b>	<b>591</b>
<b>EQUITY</b>			
Accumulated funds	437	548	<b>591</b>
<b>TOTAL EQUITY</b>	<b>437</b>	<b>548</b>	<b>591</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation**

Program Objective(s): To regulate prices for monopoly services supplied by Government agencies, natural gas prices and third party access to gas networks and access to infrastructure assets. To investigate complaints about competitive neutrality. To regulate water, electricity and gas businesses and monitor compliance with licence conditions.

Program Description: Industry and business research and review, public consultation and publishing of reports and related consequential administration and monitoring.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Administration	7	8
Research and analysis	42	50
	49	58

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,991	6,082	<b>6,205</b>
Other operating expenses	4,336	5,080	<b>6,286</b>
Maintenance	22	22	<b>23</b>
Depreciation and amortisation	143	143	<b>143</b>
<b>Total Expenses</b>	<b>10,492</b>	<b>11,327</b>	<b>12,657</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	550	344	...
Investment income	30	62	<b>50</b>
Other revenue	32	350	<b>95</b>
<b>Total Retained Revenue</b>	<b>612</b>	<b>756</b>	<b>145</b>
Gain/(loss) on disposal of non current assets	...	(11)	...
<b>NET COST OF SERVICES</b>	<b>9,880</b>	<b>10,582</b>	<b>12,512</b>

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<b>ASSET ACQUISITIONS</b>	<b>344</b>	<b>344</b>	<b>196</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,278	4,319	<b>4,415</b>
Other operating expenses	3,783	5,441	<b>5,309</b>
Maintenance	3,661	2,809	<b>3,653</b>
Depreciation and amortisation	3,482	4,118	<b>4,206</b>
<b>Total Expenses</b>	<b>15,204</b>	<b>16,687</b>	<b>17,583</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	9,327	9,587	<b>9,150</b>
Investment income	458	634	<b>272</b>
Retained taxes, fees and fines	77	250	<b>200</b>
Grants and contributions	18	150	<b>26</b>
Other revenue	211	81	<b>20</b>
<b>Total Retained Revenue</b>	<b>10,091</b>	<b>10,702</b>	<b>9,668</b>
<b>NET COST OF SERVICES</b>	<b>5,113</b>	<b>5,985</b>	<b>7,915</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,095	4,130	4,176
Other	10,316	1,565	11,545
<b>Total Payments</b>	<b>14,411</b>	<b>5,695</b>	<b>15,721</b>
<b>Receipts</b>			
Sale of goods and services	9,327	9,587	9,150
Interest	458	484	272
Other	2,698	3,941	2,217
<b>Total Receipts</b>	<b>12,483</b>	<b>14,012</b>	<b>11,639</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,928)</b>	<b>8,317</b>	<b>(4,082)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	25	26	25
Proceeds from sale of investments	...	...	3,517
Purchases of property, plant and equipment	(3,825)	(20,670)	(6,137)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,800)</b>	<b>(20,644)</b>	<b>(2,595)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,640	2,890	3,664
Capital appropriation	1,752	1,752	2,156
Cash reimbursements from the Consolidated Fund Entity	158	163	166
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,550</b>	<b>4,805</b>	<b>5,986</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,178)</b>	<b>(7,522)</b>	<b>(691)</b>
Opening Cash and Cash Equivalents	10,232	13,463	5,941
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,054</b>	<b>5,941</b>	<b>5,250</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,113)	(5,985)	(7,915)
Non cash items added back	3,666	4,158	4,401
Change in operating assets and liabilities	(481)	10,144	(568)
<b>Net cash flow from operating activities</b>	<b>(1,928)</b>	<b>8,317</b>	<b>(4,082)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,054	5,941	<b>5,250</b>
Receivables	748	805	<b>827</b>
Other financial assets	214	3,667	<b>150</b>
Other	16	7	<b>7</b>
<b>Total Current Assets</b>	<b>10,032</b>	<b>10,420</b>	<b>6,234</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	357,633	358,527	<b>357,374</b>
Plant and equipment	181	608	<b>655</b>
Infrastructure systems	172,351	170,617	<b>173,629</b>
Other	184	160	<b>160</b>
<b>Total Non Current Assets</b>	<b>530,349</b>	<b>529,912</b>	<b>531,818</b>
<b>Total Assets</b>	<b>540,381</b>	<b>540,332</b>	<b>538,052</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	425	1,815	<b>1,859</b>
Employee entitlements and other provisions	236	246	<b>246</b>
Other	10,068	...	...
<b>Total Current Liabilities</b>	<b>10,729</b>	<b>2,061</b>	<b>2,105</b>
<b>Non Current Liabilities -</b>			
Other	...	9,510	<b>8,920</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>9,510</b>	<b>8,920</b>
<b>Total Liabilities</b>	<b>10,729</b>	<b>11,571</b>	<b>11,025</b>
<b>NET ASSETS</b>	<b>529,652</b>	<b>528,761</b>	<b>527,027</b>
<b>EQUITY</b>			
Reserves	8,400	8,400	<b>8,400</b>
Accumulated funds	521,252	520,361	<b>518,627</b>
<b>TOTAL EQUITY</b>	<b>529,652</b>	<b>528,761</b>	<b>527,027</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

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**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust**

Program Objective(s): Sustainable management of parkland and leisure facilities on behalf of the community.

Program Description: Protection and enhancement of the Centennial Parklands. Provision of recreational and cultural opportunities for the community enjoyment. Promotion of the recreational, historical, scientific, educational, cultural and environmental values of the Centennial Parklands

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Administration and maintenance	68	68

  

	2001-02		<b>2002-03</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,278	4,319	<b>4,415</b>
Other operating expenses	3,783	5,441	<b>5,309</b>
Maintenance	3,661	2,809	<b>3,653</b>
Depreciation and amortisation	3,482	4,118	<b>4,206</b>

<b>Total Expenses</b>	<b>15,204</b>	<b>16,687</b>	<b>17,583</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	6,477	6,667	<b>6,433</b>
Use of recreation facilities	2,847	2,920	<b>2,717</b>
Minor sales of goods and services	3	...	...
Investment income	458	634	<b>272</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

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**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust (cont)**

**OPERATING STATEMENT (cont)**

Retained taxes, fees and fines	77	250	<b>200</b>
Grants and contributions	18	150	<b>26</b>
Other revenue	211	81	<b>20</b>
<b>Total Retained Revenue</b>	<b>10,091</b>	<b>10,702</b>	<b>9,668</b>
<b>NET COST OF SERVICES</b>	<b>5,113</b>	<b>5,985</b>	<b>7,915</b>
<b>ASSET ACQUISITIONS</b>	<b>3,825</b>	<b>9,825</b>	<b>6,137</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,425	2,462	<b>2,571</b>
Other operating expenses	3,028	2,919	<b>3,305</b>
Maintenance	75	85	<b>77</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>5,738</b>	<b>5,676</b>	<b>6,163</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	12	12	<b>12</b>
Grants and contributions	35	35	<b>12</b>
Other revenue	60	6	<b>61</b>
<b>Total Retained Revenue</b>	<b>107</b>	<b>53</b>	<b>85</b>
<b>NET COST OF SERVICES</b>	<b>5,631</b>	<b>5,623</b>	<b>6,078</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,334	2,345	2,462
Other	3,355	3,700	3,634
<b>Total Payments</b>	<b>5,689</b>	<b>6,045</b>	<b>6,096</b>
<b>Receipts</b>			
Interest	12	31	12
Other	347	293	325
<b>Total Receipts</b>	<b>359</b>	<b>324</b>	<b>337</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,330)</b>	<b>(5,721)</b>	<b>(5,759)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(94)	(94)	(279)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(94)</b>	<b>(94)</b>	<b>(279)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,496	5,496	5,950
Capital appropriation	94	94	279
Cash reimbursements from the Consolidated Fund Entity	101	101	134
Cash transfers to Consolidated Fund	...	(302)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,691</b>	<b>5,389</b>	<b>6,363</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>267</b>	<b>(426)</b>	<b>325</b>
Opening Cash and Cash Equivalents	959	813	387
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,226</b>	<b>387</b>	<b>712</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,631)	(5,623)	(6,078)
Non cash items added back	301	327	319
Change in operating assets and liabilities	...	(425)	...
<b>Net cash flow from operating activities</b>	<b>(5,330)</b>	<b>(5,721)</b>	<b>(5,759)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,226	387	712
Receivables	78	55	55
Other	...	26	26
<b>Total Current Assets</b>	<b>1,304</b>	<b>468</b>	<b>793</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	557	579	579
Plant and equipment	100	76	145
<b>Total Non Current Assets</b>	<b>657</b>	<b>655</b>	<b>724</b>
<b>Total Assets</b>	<b>1,961</b>	<b>1,123</b>	<b>1,517</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	222	172	172
Employee entitlements and other provisions	782	141	141
<b>Total Current Liabilities</b>	<b>1,004</b>	<b>313</b>	<b>313</b>
<b>Total Liabilities</b>	<b>1,004</b>	<b>313</b>	<b>313</b>
<b>NET ASSETS</b>	<b>957</b>	<b>810</b>	<b>1,204</b>
<b>EQUITY</b>			
Accumulated funds	957	810	1,204
<b>TOTAL EQUITY</b>	<b>957</b>	<b>810</b>	<b>1,204</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well-being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

Units      1999-00    2000-01    2001-02    **2002-03**

Outputs:

Inquiries completed	no.	n.a.	1	...	...
Employment screens completed	no.	...	11,000	15,000	<b>15,000</b>
Counsellor Accreditations granted	no.	n.a.	n.a.	8	<b>15</b>
Reports and guidelines published	no.	4	5	5	<b>6</b>
Training courses and seminars conducted	no.	40	12	12	<b>11</b>
Research projects completed	no.	3	4	3	<b>3</b>
<u>Average Staffing:</u>	EFT	...	28	34	<b>34</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,425	2,462	<b>2,571</b>
Other operating expenses	3,028	2,919	<b>3,305</b>
Maintenance	75	85	<b>77</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>5,738</b>	<b>5,676</b>	<b>6,163</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	12	12	<b>12</b>
Grants and contributions	35	35	<b>12</b>
Other revenue	60	6	<b>61</b>

<b>Total Retained Revenue</b>	<b>107</b>	<b>53</b>	<b>85</b>
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<b>NET COST OF SERVICES</b>	<b>5,631</b>	<b>5,623</b>	<b>6,078</b>
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<b>ASSET ACQUISITIONS</b>	<b>94</b>	<b>94</b>	<b>279</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,330	2,770	<b>3,674</b>
Other operating expenses	2,990	2,875	<b>3,236</b>
Maintenance	520	750	<b>570</b>
Depreciation and amortisation	940	940	<b>940</b>
Grants and subsidies	59,196	104,971	<b>61,813</b>
<b>Total Expenses</b>	<b>65,976</b>	<b>112,306</b>	<b>70,233</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	780	1,200	<b>1,200</b>
Investment income	180	250	<b>200</b>
Other revenue	50	60	<b>60</b>
<b>Total Retained Revenue</b>	<b>1,010</b>	<b>1,510</b>	<b>1,460</b>
<b>NET COST OF SERVICES</b>	<b>64,966</b>	<b>110,796</b>	<b>68,773</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,164	2,604	<b>3,429</b>
Grants and subsidies	58,491	103,811	<b>61,258</b>
Other	6,576	9,272	<b>6,902</b>
<b>Total Payments</b>	<b>67,231</b>	<b>115,687</b>	<b>71,589</b>
<b>Receipts</b>			
Sale of goods and services	780	1,208	<b>1,200</b>
Interest	180	263	<b>187</b>
Other	2,496	4,595	<b>2,596</b>
<b>Total Receipts</b>	<b>3,456</b>	<b>6,066</b>	<b>3,983</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(63,775)</b>	<b>(109,621)</b>	<b>(67,606)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	20	20	<b>20</b>
Purchases of property, plant and equipment	(13,525)	(34,020)	<b>(11,142)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(13,505)</b>	<b>(34,000)</b>	<b>(11,122)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	63,884	109,704	<b>67,511</b>
Capital appropriation	13,525	34,011	<b>11,142</b>
Cash reimbursements from the Consolidated Fund Entity	71	71	<b>95</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>77,480</b>	<b>143,786</b>	<b>78,748</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>200</b>	<b>165</b>	<b>20</b>
Opening Cash and Cash Equivalents	1,317	2,318	<b>2,483</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,517</b>	<b>2,483</b>	<b>2,503</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(64,966)	(110,796)	<b>(68,773)</b>
Non cash items added back	1,100	1,100	<b>1,179</b>
Change in operating assets and liabilities	91	75	<b>(12)</b>
<b>Net cash flow from operating activities</b>	<b>(63,775)</b>	<b>(109,621)</b>	<b>(67,606)</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,517	2,483	<b>2,503</b>
Receivables	446	678	<b>706</b>
Other financial assets	20	...	...
<b>Total Current Assets</b>	<b>1,983</b>	<b>3,161</b>	<b>3,209</b>
<b>Non Current Assets -</b>			
Other financial assets	135	115	<b>95</b>
Property, plant and equipment -			
Land and building	56,177	33,026	<b>33,452</b>
Plant and equipment	880	45,751	<b>53,864</b>
<b>Total Non Current Assets</b>	<b>57,192</b>	<b>78,892</b>	<b>87,411</b>
<b>Total Assets</b>	<b>59,175</b>	<b>82,053</b>	<b>90,620</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	198	1,896	<b>243</b>
Employee entitlements and other provisions	226	216	<b>222</b>
<b>Total Current Liabilities</b>	<b>424</b>	<b>2,112</b>	<b>465</b>
<b>Total Liabilities</b>	<b>424</b>	<b>2,112</b>	<b>465</b>
<b>NET ASSETS</b>	<b>58,751</b>	<b>79,941</b>	<b>90,155</b>
<b>EQUITY</b>			
Reserves	307	307	<b>307</b>
Accumulated funds	58,444	79,634	<b>89,848</b>
<b>TOTAL EQUITY</b>	<b>58,751</b>	<b>79,941</b>	<b>90,155</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

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**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters and on the management of the State's eight cultural institutions. To provide assistance to the arts and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of the Cultural Grants Program and other support to non-profit arts organisations, provision of awards and fellowships to individuals.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed*	\$m	17.5	21.3	39.5	<b>26.7</b>
Organisations/ individuals assisted	no.	343	344	325	<b>n.a.</b>
Applications approved	no.	631	638	620	<b>n.a.</b>
Applications processed	no.	2,107	2,156	2,150	<b>n.a.</b>
Distribution of funds -					
General running costs/salaries/annual programs	%	63	62	35	<b>60</b>
Specific projects	%	37	38	65	<b>40</b>
Fellowships, scholarships and awards -					
Funds distributed	\$000	410	355	372	<b>360</b>
Individuals assisted	no.	32	33	30	<b>n.a.</b>
Applications processed	no.	933	1,203	1,180	<b>n.a.</b>
Sydney Opera House					
Indoor events	no.	2,474	2,118	2,002	<b>2,100</b>
Indoor participants	mill	1.3	1.1	1.1	<b>1.1</b>
Outdoor events	no.	126	186	95	<b>130</b>
Outdoor participants	mill	0.36	0.43	0.39	<b>0.42</b>
Guided tour participants	thous	279	261	260	<b>270</b>
<u>Average Staffing:</u>	EFT	29	31	33	<b>38</b>

\* The amount for 2001-02 includes one-off funding of \$14.9 million for the Western Sydney Capital Package

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts  
Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other  
Arts Assistance (cont)**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,330	2,770	3,674
Other operating expenses	2,990	2,875	3,236
Maintenance	520	750	570
Depreciation and amortisation	940	940	940
Grants and subsidies			
Museum of Contemporary Art	1,147	2,700	2,700
Arts development initiatives	400	400	758
Cultural Grant Program*	23,344	39,543	26,741
Annual endowment Sydney Opera House Trust	9,683	9,683	9,972
Carnivale	705	1,160	555
Sydney Festival Ltd	1,565	2,000	1,816
Sydney Opera House - maintenance	6,152	6,152	6,293
Sydney Opera House - capital grants	16,200	43,333	12,978
<b>Total Expenses</b>	<b>65,976</b>	<b>112,306</b>	<b>70,233</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	750	1,200	1,200
Minor sales of goods and services	30	...	...
Investment income	180	250	200
Other revenue	50	60	60
<b>Total Retained Revenue</b>	<b>1,010</b>	<b>1,510</b>	<b>1,460</b>
<b>NET COST OF SERVICES</b>	<b>64,966</b>	<b>110,796</b>	<b>68,773</b>
<b>ASSET ACQUISITIONS</b>	<b>13,525</b>	<b>32,348</b>	<b>9,479</b>

\* The revised amount for 2001-02 includes one-off funding of \$14.9 million for the Western Sydney Capital Package

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	23,335	24,539	<b>24,237</b>
Other operating expenses	8,550	12,086	<b>13,223</b>
Maintenance	970	1,068	<b>1,170</b>
Depreciation and amortisation	1,735	10,114	<b>10,382</b>
Grants and subsidies	19,920	20,366	<b>20,920</b>
Borrowing costs	35	38	<b>38</b>
<b>Total Expenses</b>	<b>54,545</b>	<b>68,211</b>	<b>69,970</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,134	2,918	<b>1,971</b>
Investment income	579	2,108	<b>1,864</b>
Grants and contributions	2,270	5,432	<b>4,005</b>
Other revenue	687	64	...
<b>Total Retained Revenue</b>	<b>6,670</b>	<b>10,522</b>	<b>7,840</b>
<b>NET COST OF SERVICES</b>	<b>47,875</b>	<b>57,689</b>	<b>62,130</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	21,292	22,280	<b>22,470</b>
Grants and subsidies	19,920	20,366	<b>20,920</b>
Finance costs	35	38	<b>38</b>
Other	9,433	13,515	<b>14,173</b>
<b>Total Payments</b>	<b>50,680</b>	<b>56,199</b>	<b>57,601</b>
<b>Receipts</b>			
Sale of goods and services	3,134	2,890	<b>1,967</b>
Interest	574	1,057	<b>1,864</b>
Other	3,091	5,756	<b>4,139</b>
<b>Total Receipts</b>	<b>6,799</b>	<b>9,703</b>	<b>7,970</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(43,881)</b>	<b>(46,496)</b>	<b>(49,631)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	966	6,727	...
Purchases of property, plant and equipment	(5,723)	(5,818)	<b>(10,349)</b>
Purchases of investments	(963)	(5,159)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,720)</b>	<b>(4,250)</b>	<b>(10,349)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(41)	(46)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(41)</b>	<b>(46)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	42,552	43,672	<b>47,194</b>
Capital appropriation	5,723	5,723	<b>10,349</b>
Cash reimbursements from the Consolidated Fund Entity	673	755	<b>740</b>
Cash transfers to Consolidated Fund	...	(502)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>48,948</b>	<b>49,648</b>	<b>58,283</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(694)</b>	<b>(1,144)</b>	<b>(1,697)</b>
Opening Cash and Cash Equivalents	1,928	2,908	<b>1,764</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,234</b>	<b>1,764</b>	<b>67</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

12 STATE LIBRARY OF NEW SOUTH WALES

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(47,875)	(57,689)	<b>(62,130)</b>
Non cash items added back	3,597	10,955	<b>12,149</b>
Change in operating assets and liabilities	397	238	<b>350</b>
<b>Net cash flow from operating activities</b>	<b>(43,881)</b>	<b>(46,496)</b>	<b>(49,631)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,234	1,764	67
Receivables	1,220	966	966
Other financial assets	1,126	215	215
Inventories	266	180	180
Other	220	...	...
<b>Total Current Assets</b>	<b>4,066</b>	<b>3,125</b>	<b>1,428</b>
<b>Non Current Assets -</b>			
Other financial assets	14,405	14,208	14,208
Property, plant and equipment -			
Land and building	171,030	169,426	169,694
Plant and equipment	1,527,054	1,501,025	1,500,724
<b>Total Non Current Assets</b>	<b>1,712,489</b>	<b>1,684,659</b>	<b>1,684,626</b>
<b>Total Assets</b>	<b>1,716,555</b>	<b>1,687,784</b>	<b>1,686,054</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,105	1,870	2,220
Interest bearing	46	68	68
Employee entitlements and other provisions	1,602	1,774	1,774
Other	120	200	200
<b>Total Current Liabilities</b>	<b>3,873</b>	<b>3,912</b>	<b>4,262</b>
<b>Non Current Liabilities -</b>			
Interest bearing	528	459	459
<b>Total Non Current Liabilities</b>	<b>528</b>	<b>459</b>	<b>459</b>
<b>Total Liabilities</b>	<b>4,401</b>	<b>4,371</b>	<b>4,721</b>
<b>NET ASSETS</b>	<b>1,712,154</b>	<b>1,683,413</b>	<b>1,681,333</b>
<b>EQUITY</b>			
Reserves	59,791	59,396	59,396
Accumulated funds	1,652,363	1,624,017	1,621,937
<b>TOTAL EQUITY</b>	<b>1,712,154</b>	<b>1,683,413</b>	<b>1,681,333</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

**12.1 State Library**

**12.1.1 State Library**

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Design and provision of information services to the public including the delivery of reference, research, exhibition and education services. Preservation and maintenance of the documentary heritage of New South Wales. Administration of public library subsidies and grants.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Onsite services -					
Visitors (including exhibitions)	mill	1.16	1.1	1.1	<b>1.1</b>
Use of services	mill	3.0	3.5	3.3	<b>3.3</b>
Attendance at public programs	thous	21	7	11	<b>11</b>
Offsite and regional services -					
Use of services	mill	0.6	0.6	0.5	<b>0.5</b>
Attendance at public programs	thous	25	24	22	<b>22</b>
Visitors to travelling exhibitions	thous	27	19	29	<b>29</b>
Website visits	mill	16	20	32	<b>32</b>
Public libraries receiving Library					
Development Grants	no.	65	100	86	<b>n.a.</b>
Local councils connected to NSW.net	no.	80	99	109	<b>125</b>
Collections -					
Additions to the collection	thous	544	432	486	<b>550</b>
<u>Average Staffing:</u>	EFT	400	397	400	<b>365</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	23,335	24,539	<b>24,237</b>
Other operating expenses	8,550	12,086	<b>13,223</b>
Maintenance	970	1,068	<b>1,170</b>
Depreciation and amortisation	1,735	10,114	<b>10,382</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

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**12.1 State Library**

**12.1.1 State Library (cont)**

Grants and subsidies			
Library services by Councils and other			
Organisations –			
General grants	17,420	17,420	<b>18,920</b>
NSW.net grants	2,500	2,946	<b>2,000</b>
Borrowing costs			
Interest on public sector borrowings and advances	35	38	<b>38</b>
<b>Total Expenses</b>	<b>54,545</b>	<b>68,211</b>	<b>69,970</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	215	36	<b>57</b>
Fees for services	1,686	1,430	<b>799</b>
Retail sales	442	518	<b>520</b>
Subscriptions	422	443	<b>360</b>
Minor sales of goods and services	369	491	<b>235</b>
Investment income	579	2,108	<b>1,864</b>
Grants and contributions	2,270	5,432	<b>4,005</b>
Other revenue	687	64	...
<b>Total Retained Revenue</b>	<b>6,670</b>	<b>10,522</b>	<b>7,840</b>
<b>NET COST OF SERVICES</b>	<b>47,875</b>	<b>57,689</b>	<b>62,130</b>
<b>ASSET ACQUISITIONS</b>	<b>5,723</b>	<b>5,818</b>	<b>10,349</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,060	18,530	<b>19,648</b>
Other operating expenses	9,443	9,263	<b>9,744</b>
Maintenance	1,660	1,370	<b>1,420</b>
Depreciation and amortisation	3,750	3,900	<b>3,966</b>
Grants and subsidies	45	20	<b>20</b>
<b>Total Expenses</b>	<b>33,958</b>	<b>33,083</b>	<b>34,798</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,294	5,959	<b>6,382</b>
Investment income	61	22	<b>22</b>
Grants and contributions	1,317	1,517	<b>1,557</b>
<b>Total Retained Revenue</b>	<b>8,672</b>	<b>7,498</b>	<b>7,961</b>
<b>NET COST OF SERVICES</b>	<b>25,286</b>	<b>25,585</b>	<b>26,837</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,073	17,565	<b>18,523</b>
Grants and subsidies	45	20	<b>20</b>
Other	13,037	12,414	<b>12,808</b>
<b>Total Payments</b>	<b>31,155</b>	<b>29,999</b>	<b>31,351</b>
<b>Receipts</b>			
Sale of goods and services	7,312	6,075	<b>6,509</b>
Interest	61	22	<b>22</b>
Other	2,973	3,169	<b>3,209</b>
<b>Total Receipts</b>	<b>10,346</b>	<b>9,266</b>	<b>9,740</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(20,809)</b>	<b>(20,733)</b>	<b>(21,611)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,397)	(4,397)	<b>(3,588)</b>
Purchases of investments	(50)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,447)</b>	<b>(4,397)</b>	<b>(3,588)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(120)	(200)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(120)</b>	<b>(200)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	20,305	20,323	<b>20,942</b>
Capital appropriation	4,397	4,397	<b>3,588</b>
Cash reimbursements from the Consolidated Fund Entity	630	736	<b>989</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>25,332</b>	<b>25,456</b>	<b>25,519</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(44)</b>	<b>126</b>	<b>320</b>
Opening Cash and Cash Equivalents	137	387	<b>513</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>93</b>	<b>513</b>	<b>833</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

13 AUSTRALIAN MUSEUM

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(25,286)	(25,585)	<b>(26,837)</b>
Non cash items added back	4,961	5,089	<b>5,091</b>
Change in operating assets and liabilities	(484)	(237)	<b>135</b>
<b>Net cash flow from operating activities</b>	<b>(20,809)</b>	<b>(20,733)</b>	<b>(21,611)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	93	513	<b>833</b>
Receivables	1,056	1,306	<b>1,171</b>
Other financial assets	900	186	<b>186</b>
Inventories	300	242	<b>242</b>
Other	1	15	<b>15</b>
<b>Total Current Assets</b>	<b>2,350</b>	<b>2,262</b>	<b>2,447</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	192,703	192,745	<b>192,625</b>
Plant and equipment	17,014	17,916	<b>18,818</b>
Infrastructure systems	5,093	3,170	<b>2,010</b>
<b>Total Non Current Assets</b>	<b>214,810</b>	<b>213,831</b>	<b>213,453</b>
<b>Total Assets</b>	<b>217,160</b>	<b>216,093</b>	<b>215,900</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	486	1,120	<b>1,120</b>
Interest bearing	80	...	...
Employee entitlements and other provisions	1,349	1,083	<b>1,083</b>
Other	150	283	<b>283</b>
<b>Total Current Liabilities</b>	<b>2,065</b>	<b>2,486</b>	<b>2,486</b>
<b>Total Liabilities</b>	<b>2,065</b>	<b>2,486</b>	<b>2,486</b>
<b>NET ASSETS</b>	<b>215,095</b>	<b>213,607</b>	<b>213,414</b>
<b>EQUITY</b>			
Reserves	202,750	202,750	<b>202,750</b>
Accumulated funds	12,345	10,857	<b>10,664</b>
<b>TOTAL EQUITY</b>	<b>215,095</b>	<b>213,607</b>	<b>213,414</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

**13.1 Australian Museum**

**13.1.1 Australian Museum**

Program Objective(s): To increase and disseminate knowledge about, and encourage the understanding of, our natural environment and cultural heritage especially in the Australian region.

Program Description: Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, educational programs and research.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	263	246	270	<b>300</b>
- paid	thous	167	164	200	<b>220</b>
- free	thous	69	54	40	<b>45</b>
- other users	thous	27	28	30	<b>35</b>
New exhibitions opened	no.	9	13	15	<b>14</b>
Regional New South Wales -					
Total visitors/participants	thous	225	189	130	<b>150</b>
Exhibitions/public programs	no.	382	280	395	<b>400</b>
Research and collections -					
Acquisitions	thous	150	202	160	<b>157</b>
Publications	no.	81	50	50	<b>31</b>
Research papers/abstracts	no.	209	276	155	<b>260</b>
Representation on scientific committees	no.	50	50	50	<b>50</b>
Information enquiries	thous	...	8	6	<b>8</b>
Website visits	mill	...	2.4	3.0	<b>3.6</b>
<u>Average Staffing:</u>	EFT	307	272	275	<b>277</b>

2001-02		<b>2002-03</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	19,060	18,530	<b>19,648</b>
Other operating expenses	9,443	9,263	<b>9,744</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

**13.1 Australian Museum**

**13.1.1 Australian Museum (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	1,660	1,370	<b>1,420</b>
Depreciation and amortisation	3,750	3,900	<b>3,966</b>
Grants and subsidies			
Research grants	45	20	<b>20</b>
<b>Total Expenses</b>	<b>33,958</b>	<b>33,083</b>	<b>34,798</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	307	...	...
Commissions	316	...	...
Publication sales	...	4	<b>4</b>
Fees for services	2,663	2,620	<b>2,353</b>
Retail sales	2,206	1,580	<b>1,680</b>
Functions	316	340	<b>340</b>
Entry fees	1,434	1,100	<b>1,820</b>
Minor sales of goods and services	52	315	<b>185</b>
Investment income	61	22	<b>22</b>
Grants and contributions	1,317	1,517	<b>1,557</b>
<b>Total Retained Revenue</b>	<b>8,672</b>	<b>7,498</b>	<b>7,961</b>
<b>NET COST OF SERVICES</b>	<b>25,286</b>	<b>25,585</b>	<b>26,837</b>
<b>ASSET ACQUISITIONS</b>	<b>4,397</b>	<b>4,397</b>	<b>3,588</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,823	20,541	<b>22,779</b>
Other operating expenses	10,969	11,088	<b>11,229</b>
Maintenance	2,977	2,977	<b>3,195</b>
Depreciation and amortisation	5,239	4,448	<b>4,727</b>
<b>Total Expenses</b>	<b>41,008</b>	<b>39,054</b>	<b>41,930</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,508	4,247	<b>4,453</b>
Investment income	142	138	<b>145</b>
Grants and contributions	2,884	2,486	<b>2,907</b>
Other revenue	84	71	<b>86</b>
<b>Total Retained Revenue</b>	<b>7,618</b>	<b>6,942</b>	<b>7,591</b>
Gain/(loss) on disposal of non current assets	...	24	...
<b>NET COST OF SERVICES</b>	<b>33,390</b>	<b>32,088</b>	<b>34,339</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	19,533	18,490	<b>20,131</b>
Other	13,958	13,850	<b>14,820</b>
<b>Total Payments</b>	<b>33,491</b>	<b>32,340</b>	<b>34,951</b>
<b>Receipts</b>			
Sale of goods and services	4,508	4,254	<b>4,453</b>
Interest	142	138	<b>145</b>
Other	2,462	2,494	<b>2,617</b>
<b>Total Receipts</b>	<b>7,112</b>	<b>6,886</b>	<b>7,215</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,379)</b>	<b>(25,454)</b>	<b>(27,736)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	178	...
Proceeds from sale of investments	56	6,976	<b>10,078</b>
Purchases of property, plant and equipment	(2,545)	(4,523)	<b>(5,501)</b>
Purchases of investments	...	(7,115)	<b>(9,883)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,489)</b>	<b>(4,484)</b>	<b>(5,306)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	25,960	26,684	<b>27,112</b>
Capital appropriation	2,295	2,652	<b>4,951</b>
Cash reimbursements from the Consolidated Fund Entity	630	810	<b>979</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,885</b>	<b>30,146</b>	<b>33,042</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>17</b>	<b>208</b>	<b>...</b>
Opening Cash and Cash Equivalents	123	(171)	<b>37</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>140</b>	<b>37</b>	<b>37</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(33,390)	(32,088)	<b>(34,339)</b>
Non cash items added back	6,484	5,696	<b>6,016</b>
Change in operating assets and liabilities	527	938	<b>587</b>
<b>Net cash flow from operating activities</b>	<b>(26,379)</b>	<b>(25,454)</b>	<b>(27,736)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	140	37	<b>37</b>
Receivables	256	364	<b>364</b>
Other financial assets	2,407	2,654	<b>2,459</b>
Inventories	240	260	<b>280</b>
Other	33	33	<b>33</b>
<b>Total Current Assets</b>	<b>3,076</b>	<b>3,348</b>	<b>3,173</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	91,182	92,919	<b>92,502</b>
Plant and equipment	378,925	381,156	<b>382,747</b>
<b>Total Non Current Assets</b>	<b>470,107</b>	<b>474,075</b>	<b>475,249</b>
<b>Total Assets</b>	<b>473,183</b>	<b>477,423</b>	<b>478,422</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,802	3,648	<b>3,850</b>
Employee entitlements and other provisions	2,083	1,861	<b>2,266</b>
<b>Total Current Liabilities</b>	<b>5,885</b>	<b>5,509</b>	<b>6,116</b>
<b>Total Liabilities</b>	<b>5,885</b>	<b>5,509</b>	<b>6,116</b>
<b>NET ASSETS</b>	<b>467,298</b>	<b>471,914</b>	<b>472,306</b>
<b>EQUITY</b>			
Reserves	92,828	92,828	<b>92,828</b>
Accumulated funds	374,470	379,086	<b>379,478</b>
<b>TOTAL EQUITY</b>	<b>467,298</b>	<b>471,914</b>	<b>472,306</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

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**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences**

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Acquisition, conservation and research of artefacts relating to science, technology, design and society. Provision of knowledge and information through exhibitions, educational programs, publications, web based outreach programs and specialist advice.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Powerhouse & Observatory					
Total visitors/participants	thous	573	593	580	<b>600</b>
Exhibitions visitors	thous	541	560	538	<b>560</b>
- paid	thous	366	364	368	<b>360</b>
- free	thous	175	186	170	<b>180</b>
Other users	thous	32	33	40	<b>40</b>
New exhibitions opened	no.	17	32	20	<b>17</b>
Public programs participants	thous	410	415	410	<b>410</b>
Public programs held	thous	6	6	6	<b>6</b>
Regional New South Wales -					
Total visitors/participants	thous	302	328	355	<b>419</b>
Exhibitions/public programs	no.	9	18	15	<b>12</b>
Research and collections -					
Acquisitions	no.	557	315	400	<b>400</b>
Publications	no.	23	32	30	<b>30</b>
Research papers/abstracts	no.	43	58	50	<b>50</b>
Information enquiries	thous	68	63	67	<b>70</b>
Website visits	thous	172	311	457	<b>600</b>
<u>Average Staffing:</u>	EFT	363	367	366	<b>367</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,823	20,541	<b>22,779</b>
Other operating expenses	10,969	11,088	<b>11,229</b>
Maintenance	2,977	2,977	<b>3,195</b>
Depreciation and amortisation	5,239	4,448	<b>4,727</b>
<b>Total Expenses</b>	<b>41,008</b>	<b>39,054</b>	<b>41,930</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	230	286	<b>235</b>
Publication sales	160	166	<b>163</b>
Fees for services	300	434	<b>306</b>
Retail sales	730	820	<b>746</b>
Functions	480	520	<b>490</b>
Entry fees	2,378	2,016	<b>2,449</b>
Minor sales of goods and services	230	5	<b>64</b>
Investment income	142	138	<b>145</b>
Grants and contributions	2,884	2,486	<b>2,907</b>
Other revenue	84	71	<b>86</b>
<b>Total Retained Revenue</b>	<b>7,618</b>	<b>6,942</b>	<b>7,591</b>
Gain/(loss) on disposal of non current assets	...	24	...
<b>NET COST OF SERVICES</b>	<b>33,390</b>	<b>32,088</b>	<b>34,339</b>
<b>ASSET ACQUISITIONS</b>	<b>2,545</b>	<b>4,366</b>	<b>5,501</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,669	9,758	<b>10,111</b>
Other operating expenses	5,758	5,758	<b>5,911</b>
Maintenance	3,156	3,156	<b>3,366</b>
Depreciation and amortisation	1,969	1,969	<b>1,968</b>
<b>Total Expenses</b>	<b>20,552</b>	<b>20,641</b>	<b>21,356</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,865	2,865	<b>2,926</b>
Investment income	290	290	<b>296</b>
Grants and contributions	341	341	<b>348</b>
<b>Total Retained Revenue</b>	<b>3,496</b>	<b>3,496</b>	<b>3,570</b>
<b>NET COST OF SERVICES</b>	<b>17,056</b>	<b>17,145</b>	<b>17,786</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,259	9,348	<b>9,705</b>
Other	9,630	9,630	<b>10,084</b>
<b>Total Payments</b>	<b>18,889</b>	<b>18,978</b>	<b>19,789</b>
<b>Receipts</b>			
Sale of goods and services	2,864	2,988	<b>2,925</b>
Interest	290	290	<b>296</b>
Other	1,124	1,124	<b>1,156</b>
<b>Total Receipts</b>	<b>4,278</b>	<b>4,402</b>	<b>4,377</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,611)</b>	<b>(14,576)</b>	<b>(15,412)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,639)	(1,394)	<b>(6,322)</b>
Purchases of investments	(36)	(36)	<b>(37)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,675)</b>	<b>(1,430)</b>	<b>(6,359)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,416	14,421	<b>14,904</b>
Capital appropriation	3,639	1,394	<b>6,322</b>
Cash reimbursements from the Consolidated Fund Entity	423	507	<b>609</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>18,478</b>	<b>16,322</b>	<b>21,835</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>192</b>	<b>316</b>	<b>64</b>
Opening Cash and Cash Equivalents	4,144	4,888	<b>5,204</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,336</b>	<b>5,204</b>	<b>5,268</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,056)	(17,145)	<b>(17,786)</b>
Non cash items added back	2,367	2,367	<b>2,374</b>
Change in operating assets and liabilities	78	202	...
<b>Net cash flow from operating activities</b>	<b>(14,611)</b>	<b>(14,576)</b>	<b>(15,412)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,336	5,204	<b>5,268</b>
Receivables	172	278	<b>278</b>
Other financial assets	608	622	<b>659</b>
Inventories	1,159	1,318	<b>1,318</b>
Other	18	23	<b>23</b>
<b>Total Current Assets</b>	<b>6,293</b>	<b>7,445</b>	<b>7,546</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	99,592	100,350	<b>104,832</b>
Plant and equipment	16,873	14,640	<b>14,512</b>
<b>Total Non Current Assets</b>	<b>116,465</b>	<b>114,990</b>	<b>119,344</b>
<b>Total Assets</b>	<b>122,758</b>	<b>122,435</b>	<b>126,890</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,209	1,508	<b>1,508</b>
Employee entitlements and other provisions	687	694	<b>694</b>
<b>Total Current Liabilities</b>	<b>1,896</b>	<b>2,202</b>	<b>2,202</b>
<b>Non Current Liabilities -</b>			
Other	5	5	<b>5</b>
<b>Total Non Current Liabilities</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>1,901</b>	<b>2,207</b>	<b>2,207</b>
<b>NET ASSETS</b>	<b>120,857</b>	<b>120,228</b>	<b>124,683</b>
<b>EQUITY</b>			
Reserves	13,764	13,841	<b>13,841</b>
Accumulated funds	107,093	106,387	<b>110,842</b>
<b>TOTAL EQUITY</b>	<b>120,857</b>	<b>120,228</b>	<b>124,683</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust**

Program Objective(s): To conserve, interpret and manage the State's places of cultural significance and promote public understanding of the State's historic properties.

Program Description: Conservation, management and maintenance of the properties under the Trust's care, provision of school programs, exhibitions and advice to visiting public.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Properties managed	no.	13	13	13	<b>13</b>
Total visitors/participants	thous	1,738	1,993	2,192	<b>2,300</b>
Exhibition visitors	thous	421	428	470	<b>520</b>
- paid	thous	307	295	324	<b>360</b>
- free	thous	114	133	146	<b>160</b>
Other users	thous	1,317	1,565	1,722	<b>1,780</b>
New exhibitions opened	no.	11	9	6	<b>6</b>
Exhibition days	no.	1,125	1,152	1,167	<b>1,180</b>
Public programs participants	thous	32	36	38	<b>40</b>
Public programs held	no.	204	196	200	<b>205</b>
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	34,000	40,000	35,000	<b>38,000</b>
Exhibitions/public programs	no.	20	21	20	<b>21</b>
Research and collections					
Acquisitions	no.	214	114	115	<b>120</b>
Publications	no.	4	5	2	<b>3</b>
Information inquiries					
- website hits	thous	783	1,411	1,700	<b>2,000</b>
- other	no.	1,120	1,257	1,500	<b>1,600</b>
<u>Average Staffing:</u>	EFT	153	147	150	<b>150</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,669	9,758	<b>10,111</b>
Other operating expenses	5,758	5,758	<b>5,911</b>
Maintenance	3,156	3,156	<b>3,366</b>
Depreciation and amortisation	1,969	1,969	<b>1,968</b>
<b>Total Expenses</b>	<b>20,552</b>	<b>20,641</b>	<b>21,356</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	395	395	<b>403</b>
Publication sales	100	100	<b>102</b>
Retail sales	660	660	<b>674</b>
Functions	370	370	<b>378</b>
Entry fees	820	820	<b>838</b>
Minor sales of goods and services	520	520	<b>531</b>
Investment income	290	290	<b>296</b>
Grants and contributions	341	341	<b>348</b>
<b>Total Retained Revenue</b>	<b>3,496</b>	<b>3,496</b>	<b>3,570</b>
<b>NET COST OF SERVICES</b>	<b>17,056</b>	<b>17,145</b>	<b>17,786</b>
<b>ASSET ACQUISITIONS</b>	<b>3,639</b>	<b>1,394</b>	<b>6,322</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,849	13,404	<b>13,917</b>
Other operating expenses	10,385	12,070	<b>13,923</b>
Maintenance	907	861	<b>879</b>
Depreciation and amortisation	1,300	925	<b>944</b>
<b>Total Expenses</b>	<b>25,441</b>	<b>27,260</b>	<b>29,663</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,475	8,479	<b>8,054</b>
Investment income	532	703	<b>703</b>
Grants and contributions	1,832	5,500	<b>3,871</b>
<b>Total Retained Revenue</b>	<b>9,839</b>	<b>14,682</b>	<b>12,628</b>
Gain/(loss) on disposal of non current assets	...	37	...
<b>NET COST OF SERVICES</b>	<b>15,602</b>	<b>12,541</b>	<b>17,035</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,964	11,168	11,591
Other	13,255	15,151	16,980
<b>Total Payments</b>	<b>24,219</b>	<b>26,319</b>	<b>28,571</b>
<b>Receipts</b>			
Sale of goods and services	7,475	8,479	8,054
Interest	532	703	703
Other	2,677	6,396	4,663
<b>Total Receipts</b>	<b>10,684</b>	<b>15,578</b>	<b>13,420</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,535)</b>	<b>(10,741)</b>	<b>(15,151)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	37	...
Purchases of property, plant and equipment	(8,173)	(9,115)	(12,686)
Purchases of investments	...	(1,316)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,173)</b>	<b>(10,394)</b>	<b>(12,686)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,482	14,504	16,267
Capital appropriation	7,173	8,115	11,686
Cash reimbursements from the Consolidated Fund Entity	368	547	569
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,023</b>	<b>23,166</b>	<b>28,522</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>315</b>	<b>2,031</b>	<b>685</b>
Opening Cash and Cash Equivalents	1,002	1,347	3,378
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,317</b>	<b>3,378</b>	<b>4,063</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,602)	(12,541)	(17,035)
Non cash items added back	2,053	1,807	1,880
Change in operating assets and liabilities	14	(7)	4
<b>Net cash flow from operating activities</b>	<b>(13,535)</b>	<b>(10,741)</b>	<b>(15,151)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,317	3,378	4,063
Receivables	1,117	1,347	1,343
Other financial assets	4,800	11,914	13,591
Inventories	1,385	1,562	1,562
Other	597	163	163
<b>Total Current Assets</b>	<b>9,216</b>	<b>18,364</b>	<b>20,722</b>
<b>Non Current Assets -</b>			
Other financial assets	8,238	2,996	1,319
Property, plant and equipment -			
Land and building	180,269	178,310	183,804
Plant and equipment	536,416	595,712	601,960
<b>Total Non Current Assets</b>	<b>724,923</b>	<b>777,018</b>	<b>787,083</b>
<b>Total Assets</b>	<b>734,139</b>	<b>795,382</b>	<b>807,805</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,887	2,260	2,260
Employee entitlements and other provisions	657	807	807
Other	8	...	...
<b>Total Current Liabilities</b>	<b>3,552</b>	<b>3,067</b>	<b>3,067</b>
<b>Total Liabilities</b>	<b>3,552</b>	<b>3,067</b>	<b>3,067</b>
<b>NET ASSETS</b>	<b>730,587</b>	<b>792,315</b>	<b>804,738</b>
<b>EQUITY</b>			
Reserves	171,390	227,948	227,948
Accumulated funds	559,197	564,367	576,790
<b>TOTAL EQUITY</b>	<b>730,587</b>	<b>792,315</b>	<b>804,738</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales**

Program Objective(s): To develop and maintain collections of works of art for the benefit of the community. To increase knowledge and appreciation of art.

Program Description: Acquisition of art works for public exhibition, promotion of public appreciation of art through education programs and art competition awards. Administration of the Art Gallery of New South Wales, (AGNSW).

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
AGNSW and Whiteley Studio					
Total visitors	thous	1,065	1,261	1,100	<b>1,155</b>
Exhibition visitors	thous	717	1,004	875	<b>919</b>
- paid	thous	262	280	244	<b>256</b>
- free	thous	455	724	631	<b>663</b>
Public Programs Participants	thous	161	234	200	<b>200</b>
Other users (venue hire)	thous	31	41	40	<b>40</b>
New Exhibitions	no.	40	40	38	<b>35</b>
Exhibitions days	no.	2,500	3,213	3,000	<b>2,500</b>
Regional New South Wales					
Total exhibition visitors	thous	22	13	10	<b>15</b>
Exhibitions	no.	4	2	2	<b>2</b>
Research and collections					
Acquisitions	no.	450	946	600	<b>500</b>
Publications	no.	20	11	10	<b>10</b>
Research papers/abstracts	no.	40	40	101	<b>100</b>
Information enquiries	thous	15	11	7	<b>10</b>
Website visits	thous	21	322	484	<b>500</b>
<u>Average Staffing:</u>	EFT	215	193	195	<b>197</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	12,849	13,404	<b>13,917</b>
Other operating expenses	10,385	12,070	<b>13,923</b>
Maintenance	907	861	<b>879</b>
Depreciation and amortisation	1,300	925	<b>944</b>

<b>Total Expenses</b>	<b>25,441</b>	<b>27,260</b>	<b>29,663</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

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**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	632	367	<b>348</b>
Fees for services	527	644	<b>612</b>
Retail sales	2,122	3,915	<b>3,719</b>
Functions	506	721	<b>685</b>
Entry fees	3,688	2,832	<b>2,690</b>
Investment income	532	703	<b>703</b>
Grants and contributions	1,832	5,500	<b>3,871</b>
<b>Total Retained Revenue</b>	<b>9,839</b>	<b>14,682</b>	<b>12,628</b>
Gain/(loss) on disposal of non current assets	...	37	...
<b>NET COST OF SERVICES</b>	<b>15,602</b>	<b>12,541</b>	<b>17,035</b>

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<b>ASSET ACQUISITIONS</b>	<b>8,173</b>	<b>9,115</b>	<b>12,686</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,210	7,039	<b>8,031</b>
Other operating expenses	3,206	3,138	<b>3,069</b>
Maintenance	360	400	<b>390</b>
Depreciation and amortisation	1,120	1,120	<b>1,300</b>
<b>Total Expenses</b>	<b>10,896</b>	<b>11,697</b>	<b>12,790</b>
<hr/>			
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,421	6,952	<b>7,653</b>
Investment income	143	170	<b>185</b>
<b>Total Retained Revenue</b>	<b>6,564</b>	<b>7,122</b>	<b>7,838</b>
<b>NET COST OF SERVICES</b>	<b>4,332</b>	<b>4,575</b>	<b>4,952</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,916	6,749	7,728
Other	4,374	4,220	4,289
<b>Total Payments</b>	<b>10,290</b>	<b>10,969</b>	<b>12,017</b>
<b>Receipts</b>			
Sale of goods and services	6,321	6,669	7,653
Interest	143	211	185
Other	808	830	830
<b>Total Receipts</b>	<b>7,272</b>	<b>7,710</b>	<b>8,668</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,018)</b>	<b>(3,259)</b>	<b>(3,349)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(345)	(2,565)	(345)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(345)</b>	<b>(2,565)</b>	<b>(345)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,776	4,870	5,150
Capital appropriation	345	1,075	345
Cash reimbursements from the Consolidated Fund Entity	86	86	140
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,207</b>	<b>6,031</b>	<b>5,635</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,844</b>	<b>207</b>	<b>1,941</b>
Opening Cash and Cash Equivalents	3,892	4,631	4,838
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,736</b>	<b>4,838</b>	<b>6,779</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,332)	(4,575)	(4,952)
Non cash items added back	1,398	1,394	1,588
Change in operating assets and liabilities	(84)	(78)	15
<b>Net cash flow from operating activities</b>	<b>(3,018)</b>	<b>(3,259)</b>	<b>(3,349)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,736	4,838	6,779
Receivables	1,553	2,093	2,103
Inventories	48	42	42
Other	106	44	44
<b>Total Current Assets</b>	<b>7,443</b>	<b>7,017</b>	<b>8,968</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	25,111	26,336	25,726
Plant and equipment	4,232	5,209	4,864
Other	341	276	276
<b>Total Non Current Assets</b>	<b>29,684</b>	<b>31,821</b>	<b>30,866</b>
<b>Total Assets</b>	<b>37,127</b>	<b>38,838</b>	<b>39,834</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	576	734	744
Employee entitlements and other provisions	535	528	543
<b>Total Current Liabilities</b>	<b>1,111</b>	<b>1,262</b>	<b>1,287</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	341	226	226
<b>Total Non Current Liabilities</b>	<b>341</b>	<b>226</b>	<b>226</b>
<b>Total Liabilities</b>	<b>1,452</b>	<b>1,488</b>	<b>1,513</b>
<b>NET ASSETS</b>	<b>35,675</b>	<b>37,350</b>	<b>38,321</b>
<b>EQUITY</b>			
Reserves	1,250	1,250	1,250
Accumulated funds	34,425	36,100	37,071
<b>TOTAL EQUITY</b>	<b>35,675</b>	<b>37,350</b>	<b>38,321</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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**17.1 State Records Authority**

**17.1.1 State Records Authority**

Program Objective(s): To meet the current and future needs of the people and Government for records of the business of the New South Wales public sector.

Program Description: Improving public sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's official archives and their context. Making the archives accessible and promoting their use by the public and Government. Providing records storage services to the public sector.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Total semi-active storage (metres)	thous	280	280	290	<b>312</b>
Total semi-active records accessioned (metres)	thous	26	26	27	<b>27</b>
Total retrieval operations performed	thous	301	318	360	<b>370</b>
Total archival holdings (metres)	thous	49	50	51	<b>52</b>
Disposal recommendations/appraisal reports	no.	45	31	32	<b>40</b>
Series/disposal classes covered in disposal authorities	no.	2,800	1,952	2,145	<b>1,800</b>
Records taken into archival control (metres)	no.	1,246	859	1,200	<b>1,300</b>
Users of uncopied material	thous	...	4	4	<b>4</b>
Total original items issued	thous	22	24	19	<b>23</b>
Written and telephone enquiries	thous	11	11	12	<b>15</b>
Public programs participants	no.	2,211	1,185	2,500	<b>2,500</b>
Photocopy/reader prints supplied	thous	68	55	53	<b>70</b>
Publications produced	no.	51	38	40	<b>40</b>
Agency training programs participants	no.	1,006	656	810	<b>500</b>
Research papers/abstracts	no.	10	6	3	<b>3</b>
Website hits	thous	292	474	650	<b>750</b>
<u>Average Staffing:</u>	EFT	102	101	116	<b>120</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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**17.1 State Records Authority**

**17.1.1 State Records Authority (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,210	7,039	<b>8,031</b>
Other operating expenses	3,206	3,138	<b>3,069</b>
Maintenance	360	400	<b>390</b>
Depreciation and amortisation	1,120	1,120	<b>1,300</b>
<b>Total Expenses</b>	<b>10,896</b>	<b>11,697</b>	<b>12,790</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	143	170	<b>150</b>
Fees for services	6,246	6,750	<b>7,470</b>
Minor sales of goods and services	32	32	<b>33</b>
Investment income	143	170	<b>185</b>
<b>Total Retained Revenue</b>	<b>6,564</b>	<b>7,122</b>	<b>7,838</b>
<b>NET COST OF SERVICES</b>	<b>4,332</b>	<b>4,575</b>	<b>4,952</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>345</b>	<b>2,565</b>	<b>345</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,308	1,586	<b>1,346</b>
Other operating expenses	2,532	2,222	<b>1,971</b>
Maintenance	27	80	<b>27</b>
Depreciation and amortisation	142	142	<b>142</b>
Grants and subsidies	4,775	4,926	<b>5,038</b>
<b>Total Expenses</b>	<b>8,784</b>	<b>8,956</b>	<b>8,524</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,045	1,200	<b>409</b>
Investment income	309	279	<b>249</b>
<b>Total Retained Revenue</b>	<b>1,354</b>	<b>1,479</b>	<b>658</b>
<b>NET COST OF SERVICES</b>	<b>7,430</b>	<b>7,477</b>	<b>7,866</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,258	1,531	1,300
Grants and subsidies	4,775	4,926	5,038
Other	3,384	3,107	2,824
<b>Total Payments</b>	<b>9,417</b>	<b>9,564</b>	<b>9,162</b>
<b>Receipts</b>			
Sale of goods and services	1,045	1,120	409
Interest	309	267	249
Other	820	860	826
<b>Total Receipts</b>	<b>2,174</b>	<b>2,247</b>	<b>1,484</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,243)</b>	<b>(7,317)</b>	<b>(7,678)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(44)	(44)	(44)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44)</b>	<b>(44)</b>	<b>(44)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,996	6,996	7,406
Capital appropriation	44	44	44
Cash reimbursements from the Consolidated Fund Entity	84	93	77
Cash transfers to Consolidated Fund	...	(3)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,124</b>	<b>7,130</b>	<b>7,527</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(163)</b>	<b>(231)</b>	<b>(195)</b>
Opening Cash and Cash Equivalents	6,199	6,403	6,172
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,036</b>	<b>6,172</b>	<b>5,977</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,430)	(7,477)	(7,866)
Non cash items added back	192	197	188
Change in operating assets and liabilities	(5)	(37)	...
<b>Net cash flow from operating activities</b>	<b>(7,243)</b>	<b>(7,317)</b>	<b>(7,678)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,036	6,172	5,977
Receivables	233	303	303
Other financial assets	3,664	2,268	2,268
<b>Total Current Assets</b>	<b>9,933</b>	<b>8,743</b>	<b>8,548</b>
<b>Non Current Assets -</b>			
Other financial assets	248	1,350	1,350
Property, plant and equipment -			
Land and building	339	220	110
Plant and equipment	(136)	(5)	7
<b>Total Non Current Assets</b>	<b>451</b>	<b>1,565</b>	<b>1,467</b>
<b>Total Assets</b>	<b>10,384</b>	<b>10,308</b>	<b>10,015</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	370	480	480
Employee entitlements and other provisions	88	92	92
Other	350	324	324
<b>Total Current Liabilities</b>	<b>808</b>	<b>896</b>	<b>896</b>
<b>Non Current Liabilities -</b>			
Other	1,132	1,082	1,082
<b>Total Non Current Liabilities</b>	<b>1,132</b>	<b>1,082</b>	<b>1,082</b>
<b>Total Liabilities</b>	<b>1,940</b>	<b>1,978</b>	<b>1,978</b>
<b>NET ASSETS</b>	<b>8,444</b>	<b>8,330</b>	<b>8,037</b>
<b>EQUITY</b>			
Accumulated funds	8,444	8,330	8,037
<b>TOTAL EQUITY</b>	<b>8,444</b>	<b>8,330</b>	<b>8,037</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office**

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, invests in script development, provides grants for industry and audience development and new media and offers a liaison service between filmmakers and locations owners.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Script and Project Development -					
Projects supported	no.	83	82	85	<b>85</b>
Projects which went into production	no.	14	10	12	<b>12</b>
Assistance provided	\$m	1	1	1	<b>1</b>
Return on assistance	\$000	182	186	200	<b>150</b>
Production Investment -					
Productions supported	no.	14	17	15	<b>13</b>
Investment provided	\$m	2.1	1.8	2.1	<b>2.1</b>
Return on investment	\$m	0.2	0.2	0.3	<b>0.3</b>
Aggregate budgets of invested productions	\$m	24	33	35	<b>30</b>
FTO investment as a proportion of aggregate budgets	%	10	6	8	<b>8</b>
Industry and audience development -					
Organisations and events assisted	no.	61	62	56	<b>80</b>
Funds provided (excluding ACTF)	\$000	424	418	422	<b>675</b>
Young Filmmakers -					
Productions assisted	no.	8	5	9	<b>8</b>
Funds provided	\$000	200	105	78	<b>240</b>
Production Loan Fund -					
Productions assisted	no.	3	3	3	<b>3</b>
Loans provided	\$m	1.3	1.5	1.7	<b>1.5</b>
Government Productions -					
Productions assisted	no.	20	13	15	<b>n.a.</b>
Aggregate budgets	\$m	1,031	568	297	<b>n.a.</b>
Creative Initiatives -					
Fellowships	no.	11	7	6	<b>10</b>
Funds Provided	\$000	190	128	150	<b>170</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office (cont)**

New Media - Funds provided	\$000	168	152	150	<b>160</b>
Regional Film Fund - Productions assisted	no.	n.a.	3	8	<b>7</b>
Funds provided	\$000	...	150	430	<b>430</b>
<u>Average Staffing:</u>	EFT	17	19	19	<b>19</b>

2001-02		<b>2002-03 Budget \$000</b>
Budget \$000	Revised \$000	

**OPERATING STATEMENT**

**Expenses -**

Operating expenses - Employee related		1,308	1,586	<b>1,346</b>
Other operating expenses		2,532	2,222	<b>1,971</b>
Maintenance		27	80	<b>27</b>
Depreciation and amortisation		142	142	<b>142</b>
Grants and subsidies				
Australian Children's Television Foundation (ACTF)		110	110	<b>110</b>
Promotion of the industry		4,665	4,816	<b>4,928</b>
<b>Total Expenses</b>		<b>8,784</b>	<b>8,956</b>	<b>8,524</b>

Less:

**Retained Revenue -**

Sales of goods and services				
Minor sales of goods and services		1,045	1,200	<b>409</b>
Investment income		309	279	<b>249</b>
<b>Total Retained Revenue</b>		<b>1,354</b>	<b>1,479</b>	<b>658</b>

<b>NET COST OF SERVICES</b>		<b>7,430</b>	<b>7,477</b>	<b>7,866</b>
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<b>ASSET ACQUISITIONS</b>		<b>44</b>	<b>44</b>	<b>44</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,855	9,308	<b>9,325</b>
Other operating expenses	1,891	2,291	<b>2,351</b>
Maintenance	27	47	<b>24</b>
Depreciation and amortisation	319	333	<b>318</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>12,638</b>	<b>13,525</b>	<b>13,564</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,156	2,775	<b>2,892</b>
Investment income	82	61	<b>75</b>
Grants and contributions	...	150	...
Other revenue	...	89	<b>94</b>
<b>Total Retained Revenue</b>	<b>2,238</b>	<b>3,075</b>	<b>3,061</b>
<b>NET COST OF SERVICES</b>	<b>10,400</b>	<b>10,450</b>	<b>10,503</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,450	8,992	<b>8,814</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
Other	2,291	2,933	<b>2,795</b>
<b>Total Payments</b>	<b>12,287</b>	<b>13,471</b>	<b>13,155</b>
<b>Receipts</b>			
Sale of goods and services	2,114	2,755	<b>2,445</b>
Interest	75	66	<b>70</b>
Other	141	611	<b>514</b>
<b>Total Receipts</b>	<b>2,330</b>	<b>3,432</b>	<b>3,029</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,957)</b>	<b>(10,039)</b>	<b>(10,126)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(748)	(778)	<b>(1,493)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(748)</b>	<b>(778)</b>	<b>(1,493)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,428	9,428	<b>9,635</b>
Capital appropriation	748	748	<b>1,493</b>
Cash reimbursements from the Consolidated Fund Entity	324	380	<b>383</b>
Cash transfers to Consolidated Fund	...	(109)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>10,500</b>	<b>10,447</b>	<b>11,511</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(205)</b>	<b>(370)</b>	<b>(108)</b>
Opening Cash and Cash Equivalents	1,369	1,874	<b>1,504</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,164</b>	<b>1,504</b>	<b>1,396</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,400)	(10,450)	<b>(10,503)</b>
Non cash items added back	884	828	<b>825</b>
Change in operating assets and liabilities	(441)	(417)	<b>(448)</b>
<b>Net cash flow from operating activities</b>	<b>(9,957)</b>	<b>(10,039)</b>	<b>(10,126)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,164	1,504	1,396
Receivables	468	881	1,412
Other	...	92	92
<b>Total Current Assets</b>	<b>1,632</b>	<b>2,477</b>	<b>2,900</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	428	513	1,350
Plant and equipment	805	986	1,324
<b>Total Non Current Assets</b>	<b>1,233</b>	<b>1,499</b>	<b>2,674</b>
<b>Total Assets</b>	<b>2,865</b>	<b>3,976</b>	<b>5,574</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	354	1,122	1,201
Employee entitlements and other provisions	389	376	380
Other	...	78	78
<b>Total Current Liabilities</b>	<b>743</b>	<b>1,576</b>	<b>1,659</b>
<b>Total Liabilities</b>	<b>743</b>	<b>1,576</b>	<b>1,659</b>
<b>NET ASSETS</b>	<b>2,122</b>	<b>2,400</b>	<b>3,915</b>
<b>EQUITY</b>			
Accumulated funds	2,122	2,400	3,915
<b>TOTAL EQUITY</b>	<b>2,122</b>	<b>2,400</b>	<b>3,915</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services**

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Research and policy advice	18	18
Administration of grants	2	2
Administration	28	28
	48	48

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,899	3,938	<b>3,879</b>
Other operating expenses	1,541	1,857	<b>1,886</b>
Maintenance	25	45	<b>23</b>
Depreciation and amortisation	278	291	<b>283</b>
Grants and subsidies			
Grants and community outreach	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>7,289</b>	<b>7,677</b>	<b>7,617</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	76	27	<b>92</b>
Investment income	82	61	<b>75</b>
Grants and contributions	...	150	...
Other revenue	...	89	<b>94</b>

<b>Total Retained Revenue</b>	<b>158</b>	<b>327</b>	<b>261</b>
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<b>NET COST OF SERVICES</b>	<b>7,131</b>	<b>7,350</b>	<b>7,356</b>
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<b>ASSET ACQUISITIONS</b>	<b>748</b>	<b>778</b>	<b>1,493</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Interpreting services booked (including cancellations)	thous	23.2	23.3	24.9	<b>25.1</b>
Interpreting assignments performed on a fee-for-service basis	thous	8.2	7.7	8.2	<b>8.3</b>
Interpreting assignments performed without charge	thous	10.7	10.9	11.7	<b>11.8</b>
Words booked for translation (including cancellations)	thous	1,930	2,105	2,252	<b>2,275</b>
Words translated on a fee-for-service basis	thous	1,805	1,776	1,900	<b>1,919</b>
Words translated without charge	thous	242	141	151	<b>153</b>
Words translated within 24 hours	thous	163	193	207	<b>209</b>
Languages provided by the Interpreting and Translation Unit Service	no.	88	88	75	<b>75</b>
Multi-lingual documents translated	no.	627	311	333	<b>336</b>
<u>Average Staffing:</u>	EFT	72	72	72	<b>72</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,956	5,370	<b>5,446</b>
Other operating expenses	350	434	<b>465</b>
Maintenance	2	2	<b>1</b>
Depreciation and amortisation	41	42	<b>35</b>
<b>Total Expenses</b>	<b>5,349</b>	<b>5,848</b>	<b>5,947</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Language services	2,080	2,748	<b>2,800</b>
<b>Total Retained Revenue</b>	<b>2,080</b>	<b>2,748</b>	<b>2,800</b>
<b>NET COST OF SERVICES</b>	<b>3,269</b>	<b>3,100</b>	<b>3,147</b>



# MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Agriculture</b>			
Total Expenses .....	224.2	240.5	7.2
Asset Acquisitions .....	11.5	12.8	11.4
<b>Rural Assistance Authority</b>			
Total Expenses .....	26.5	32.0	20.8
Asset Acquisitions .....	0.1	0.1	...
<b>Department of Corrective Services</b>			
Total Expenses .....	560.3	612.1	9.2
Asset Acquisitions .....	85.9	117.1	36.3
<b>Safe Food Production NSW</b>			
Total Expenses .....	13.3	13.1	- 1.1
Asset Acquisitions .....	0.8	6.0	650.0
<b>Total, Minister for Agriculture and Minister for Corrective Services</b>			
Total Expenses .....	<b>824.3</b>	<b>897.7</b>	<b>8.9</b>
Asset Acquisitions .....	<b>98.3</b>	<b>136.0</b>	<b>38.4</b>

## DEPARTMENT OF AGRICULTURE

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be environmentally sustainable and economically viable.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Projected expenditure in 2001-02 is \$236.3 million. Some notable enhancements to the Department's expenditure and budget in recent years include assisting noxious weed control and providing science based solutions to problems with salinity, acid soils, water use efficiency and on-farm risk management. To support these initiatives, while improving productivity and efficiency, the Department has continued modernising and rationalising its internal corporate support services.

## **STRATEGIC DIRECTIONS**

The Department's primary mission is to contribute to the State's \$8 billion per annum agriculture industries. The New South Wales economy, farmers and rural and regional communities are the main beneficiaries of the Department's research, advisory, education and regulatory services.

The key thrust of the Department's 2001-04 Corporate Plan is to provide practical, economically viable solutions to current agricultural and environmental problems. The aim is to assist the profitable production of high quality, residue free food and fibre products for increasingly diverse domestic and overseas markets, in synergy with the community's commitment to the care of the State's fragile environmental resources.

The Department's key strategies to achieve these goals are to:

- ◆ provide innovative and internationally competitive production, marketing and management technologies to industry;
- ◆ develop environmentally and economically acceptable practices for industry;
- ◆ minimise the risk of plant and animal diseases to agriculture, the environment and the community; and
- ◆ provide policy advice, information and regulatory responses to natural disasters, animal welfare and national competition policy.

## **2002-03 BUDGET**

### **Total Expenses**

Components of the Department's \$240.5 million total expenses for 2002-03 are:

- ◆ \$75.3 million for innovative and internationally competitive agricultural industries programs aimed at delivering credible science based research into productivity efficiency and marketing, delivering accredited training and maintaining certification systems to ensure market access. This is an increase of \$4.7 million on the 2001-02 Budget;
- ◆ \$60.8 million for sustainable natural resource management programs aimed at providing solutions for sustainable farm management practices through adult learning techniques and peer group support with farmer groups. This is an increase of \$1.8 million on the 2001-02 Budget;

- ◆ \$75.3 million for animal and plant protection programs to deliver credible information on pest and disease control, chemical residues, disease surveillance and chemical contamination from agricultural practices. This is an increase of \$5.4 million on the 2001-02 Budget; and
- ◆ \$29.2 million for serving the broader community programs to deliver and manage the State's animal welfare legislation, respond to natural emergencies, support regional and rural development and provide advice to the Government. This is an increase of \$4.4 million on the 2001-02 Budget.

Major allocations in the 2002-03 Budget include:

- ◆ \$2 million to continue combating the problem of soil acidity, including acid sulfate soils;
- ◆ \$0.9 million to fund actions under the Government's four-year \$52 million salinity strategy. Approximately \$13 million is being spent on salinity in 2002-03 across several agencies;
- ◆ \$1.7 million for the fifth year of the Government's five-year water reform program. An additional allocation to New South Wales Agriculture of \$7.2 million over three years, including \$1.1 million in 2002-03, has been made to further assist in the process of water reform as embodied in the *Water Management Act 2000*;
- ◆ \$7 million to improve the delivery of noxious weed control programs across New South Wales through local government authorities;
- ◆ \$1.4 million to assist the sheep industry combat Ovine Johne's disease;
- ◆ \$4.5 million towards the establishment of Safe Food Production NSW to oversee and coordinate food safety regulations across all New South Wales' food industries; and
- ◆ \$1.9 million towards biotechnology projects, including the establishment of an agricultural genomics centre at Wagga Wagga.

### **Asset Acquisitions**

In 2001, NSW Agriculture produced its first asset strategic plan to facilitate asset management planning within the Department.

A key component of the Department's capital strategy is the move to deliver multiple services from the Department's centres of excellence.

The program focuses on linking the Department's asset requirements to service delivery needs.

Major items of NSW Agriculture's \$12.8 million asset acquisition program for 2002-03 include:

- ◆ \$2.5 million to enhance and upgrade information technology infrastructure;
- ◆ \$1.5 million for construction of an anthrax laboratory at Menangle;
- ◆ \$1 million to complete a sustainable education centre at Tamworth;
- ◆ \$0.4 million for construction of a new genetic plant research laboratory at Wagga Wagga;
- ◆ \$0.3 million to extend video surveillance for cattle tick at Numinbah;
- ◆ \$0.3 million for a new vocational education training facility at Orange;
- ◆ \$0.3 million for the progressive implementation of a laboratory information management system;
- ◆ \$0.2 million for a new glasshouse at Wagga Wagga; and
- ◆ \$0.2 million for a new insectary at Narrabri.

## **RURAL ASSISTANCE AUTHORITY**

The Rural Assistance Authority administers:

- ◆ the provision of assistance to primary producers under the advancing Australian agriculture package;
- ◆ the special conservation scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the natural disaster relief scheme on behalf of the State, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ financial support for water use efficiency schemes under the water reform structural adjustment package;

- ◆ financial support for farmers to attend training programs under FarmBis;
- ◆ the *Farm Debt Mediation Act 1994*, which requires financiers to offer farmers mediation prior to commencing legal recovery action on secured debts; and
- ◆ other initiatives such as the Murrumbidgee Rural Partnership Program and West 2000 Plus Scheme.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Projected expenditure in 2001-02 is \$16.5 million. The FarmBis – Skilling farmers for the Future Program, commenced on 1 July 2001. This is an assistance scheme for farmers to undertake farm business management training. The New South Wales and Commonwealth Governments are providing joint funding of \$26 million over three years.

The Authority also manages the Water Use Efficiency Scheme as part of the Water Reform Structural Adjustment Program. A total of \$25 million will be spent on the scheme over a five-year period. The scheme is designed to encourage irrigators to make optimal use of irrigation water by providing financial assistance to irrigators with the capacity to undertake capital improvements to increase on-farm water use efficiency and the adoption of water use monitoring technologies.

The West 2000 Plus Program commenced in 2001-02. The scheme will allow farmers in the Western Division to improve their economic performance, business management skills and develop alternative industries. The region's natural resource base will also be better managed.

## **STRATEGIC DIRECTIONS**

The Authority will continue to place emphasis on measures which improve performance in the areas of productivity, profitability, sustainability and farm financial management skills.

## **2002-03 BUDGET**

### **Total Expenses**

In 2002-03, total expenses of the Authority are budgeted at \$32 million.

Key areas of expenditure include:

- ◆ \$14.9 million for the Advancing Australian Agriculture program, which includes FarmBis and "Exceptional Circumstances" provisions;

- ◆ \$8.9 million for the Water Use Efficiency scheme;
- ◆ \$2.9 million for the Murrumbidgee Rural Partnership program; and
- ◆ \$2.5 million for the West 2000 and West 2000 Plus schemes.

### ***Special Conservation and Natural Disaster Schemes***

The Authority manages the Special Conservation Scheme that provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works would have a beneficial impact on the land, the community and the environment. An amount of \$7 million has been provided for the scheme in 2002-03.

The Authority also manages the Natural Disaster Relief Scheme on behalf of the State. Under this scheme, concessional rate loans are made available to assist eligible primary producers and small businesses recover from the effects of natural disasters, such as storms, floods or bushfires. In 2002-03, \$2 million has been notionally provided for this scheme. Additional funding will be provided if required and will depend on the extent and severity of any natural disasters that occur.

### **Asset Acquisitions**

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

## **DEPARTMENT OF CORRECTIVE SERVICES**

The mission of the Department is to “reduce re-offending through secure, safe and humane management of offenders.”

Custody and security of inmates in correctional facilities, the provision of a court escort and security service and the supervision of offenders in the community are key elements of the criminal justice system.

The core business objective of the Department is to provide custodial and offender management services in carrying out orders of the court. The Department adds value by delivering offender development programs which seek to reduce rates of re-offending.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends within the Department are impacted by both the level of the full-time inmate population and the number of offenders managed under community based programs. The full-time inmate population of correctional centres averaged 5,002 in 1990-91 and has increased to in excess of 7,700 in early April 2002. The inmate population is projected to exceed 9,600 inmates by December 2005.

In addition to the projected increase in full-time inmates, the Department will continue to experience significant growth in the community corrections area. The Probation and Parole Service, which provides offender management programs and services within the community and pre-sentence reports to the judiciary, has also seen a marked increase in workload in past years.

Capital funding of \$15 million has been provided in 2002-03 for additional inmate accommodation which will be necessary following the Government decision to tighten bail conditions for repeat offenders. The capital program will provide \$117.1 million in 2002-03 compared to the \$85.9 million provided in 2001-02.

## STRATEGIC DIRECTIONS

Strategic issues for the Department in 2002-03 include;

- ◆ responding to increasing levels of inmates and offenders in correctional centres and the community;
- ◆ improving offender risk/need assessment and case management to better integrate established offender management and development programs;
- ◆ developing a model of throughcare to improve correctional outcomes via linkage of community based programs, custodial case management and inmate development programs and by the building of strategic relationships with government and non-government providers of post release services to inmates;
- ◆ responding to a projected increase in remand inmates requiring intense supervision and risk assessment, as a result of the proposed *Bail Amendment (Repeat Offenders) Bill 2002*; and
- ◆ responding to an increasing number of inmates entering the correctional system suffering from mental health disorders.

## **2002-03 BUDGET**

### **Total Expenses**

Estimated total expenses of \$612 million in 2002-03 will be incurred on functions of the Department which include offender management in the community and within institutions, delivery of developmental programs and the provision of secure offender management within selected court and police cells.

Provision has been made in 2002-03 for the following:

### ***Increased Inmate Numbers***

Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers. This is estimated to cost \$11.4 million in 2002-03. This funding is in addition to funding provided for bail reforms for repeat offenders mentioned below.

### ***Bail Reform***

Additional funding of \$17.3 million has been provided in 2002-03 to meet the operating costs of changes to the Bail Act in respect of repeat offenders. The number of remand inmates may increase by up to 800 over the coming two financial years.

### ***Increased Offenders in the Community***

The additional 2002-03 allocation of \$5.1 million addresses the projected growth in offenders under community supervision. The number of offenders under community supervision is expected to rise from 21,518 in 2001-02 to 22,265 in 2002-03. In addition, the number of pre-sentence reports requested by courts is expected to rise from 28,000 in 2001-02 to 32,000 in 2002-03.

### ***Mental Health Assessment Units***

Funding has been provided in the Department's 2002-03 capital program for construction of 40 new beds for men in a Mental Health Assessment Unit at the Metropolitan Remand and Reception Centre. A similar unit with 10 beds for women will be constructed at Mulawa Correctional Centre, Silverwater.

The facilities will be jointly operated by the Department and the Corrections Health Service of the Department of Health. Additional recurrent funding of \$0.9 million in 2002-03 has been provided to the Department of Corrective Services for its operating costs associated with the provision of mental health services.



### ***Throughcare Community Grants***

Additional funding of \$0.8 million has been provided in the Department's 2002-03 recurrent budget for an increase in the grants provided to non-government agencies. The community grants program assists non-government organisations which support inmate rehabilitation both during and after their periods of incarceration.

### **Asset Acquisitions – New Works**

The 2002-03 capital program, which totals \$117.1 million, will include commencement of thirteen major new works. Highlights of the major new works program of \$14.4 million are detailed below:

#### ***Electronic Case Management***

This project will build on initiatives in case management and risk assessment and will consolidate an information base to deliver quality services to high-risk offenders.

The estimated total cost of the project is \$8.5 million (\$3.0 million in 2002-03) with completion anticipated in 2005-06.

#### ***Integrated Management System Upgrade***

This project covers a three-phased upgrade to the latest available release (called Ellipse) of the Department's Integrated Management System.

The estimated total cost of the project is \$7 million (\$0.5 million in 2002-03) with completion anticipated in 2003-04.

#### ***Long Bay Hospital Redevelopment***

This project involves the development of a new 85-bed prison hospital to provide inpatient health care to inmates who require admission to hospital. The new prison hospital will replace the existing hospital which has only 54 beds available for the general inmate population. The existing facilities will be inadequate for projected correctional system requirements in the future.

The estimated total cost of the project is \$50.5 million (\$2 million in 2002-03) with completion anticipated in 2005-06.

### ***Additional Inmate Accommodation relating to Bail Reform***

Major new works funding of \$8.9 million has been provided in 2002-03 for additional inmate accommodation which will be necessary following the Government decision to tighten bail conditions for repeat offenders. The 2002-03 program will provide funding for commencement of ten major new works to address the accommodation requirements of an increasing inmate remand population.

### **Asset Acquisitions – Works in Progress**

#### ***Western Region Correctional Centre***

This project will provide for a 350-bed multi-classification correctional facility, including components for female and remand inmates, similar to the model developed for the Mid North Coast Correctional Centre at Kempsey.

An additional 150 beds will be added to the project as a result of the need for additional beds for offenders incarcerated as a result of the abovementioned tightening of bail conditions for repeat offenders. This will convert the project into a 500-bed facility.

The Department is assessing the project for development as a Privately Funded Project under existing Government guidelines.

The estimated total cost of the original 350-bed project is \$90 million (\$8 million in 2002-03) with completion anticipated in 2005-06.

#### ***Mental Health Assessment Units***

This project will provide 40 new beds for men in a Mental Health Assessment Unit at the Metropolitan Remand and Reception Centre. A similar unit with 10 beds for women will be constructed at Mulawa Correctional Centre, Silverwater as part of a women's health facility upgrade.

The estimated total cost of the project is \$24 million (\$8 million in 2002-03) with completion anticipated in 2004-05.

#### ***200-Bed Parklea Metropolitan Remand Centre***

This project involves the upgrade of existing infrastructure and the construction of purpose built remand accommodation as an expansion of Parklea Correctional Centre. The Centre will provide 200 new beds for young offenders in order to address the accommodation requirements of an increasing inmate remand population within the Sydney Metropolitan area.

The estimated total cost for the project is \$40.2 million (\$9.5 million in 2002-03) with completion anticipated in December 2002.

### ***350-Bed Mid North Coast Correctional Centre at Kempsey***

This project involves the construction of a purpose built multi-classification Correctional Centre for male and female inmates. The Centre will provide 350 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation on the Mid North Coast.

The estimated total cost for the project is \$81.6 million (\$27.7 million in 2002-03) with completion anticipated in 2004-05.

### ***200-Bed Metropolitan Women's Correctional Centre***

This project involves construction of Dillwynia Correctional Centre for female inmates at South Windsor. The Centre will provide 200 new beds and operate as a multi-classification Centre.

The estimated total cost for the project is \$53.6 million (\$25 million in 2002-03) with completion anticipated in 2003-04.

### ***Goulburn Redevelopment - Stage Two***

The redevelopment relates to the newly commissioned intensive case management facility for seventy-five inmates. The redevelopment also includes a new visiting facility, new gatehouse, control room, administration building and accommodation for the Emergency Unit.

The estimated total cost of the Stage 2 redevelopment is \$47.5 million (\$4.5 million in 2002-03) and completion is scheduled for December 2002.

### ***Long Bay Redevelopment***

The redevelopment will cater for therapeutic special needs programs such as those for sex offenders, violent offenders, inmates with intellectual disabilities, those at high risk of suicide, medical transients and offenders with major drug and/or alcohol problems.

The estimated total cost of the project is \$36.4 million (\$8.1 million in 2002-03) and the redevelopment is scheduled for completion in June 2003.

### ***Inmate Escort Vehicles***

Funding has been provided in 2002-03 for completion of a program of acquisition of additional vehicles for inmate transport activities.

The estimated total cost of the project is \$1.1 million with \$0.6 million allocated in 2002-03.

## **SAFE FOOD PRODUCTION NSW**

Safe Food Production NSW (Safe Food) was established in December 1998 as a first step towards a single government agency responsible for food safety. Safe Food's coverage, which is being implemented in stages, extends from production, harvest or catch to the "back door of retail". Safe Food also covers retail butcher shops and supermarket meat departments.

Safe Food develops and manages food safety schemes. Each scheme is tailored to specific industries or sectors and is introduced by regulation. Dairy and meat food safety schemes have been effected. A seafood safety scheme regulation was introduced in December 2001. Schemes are also being developed for plant products and goat and sheep milk.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Government initially intended that Safe Food would be completely funded by industry through licence fees, audit fees and levies. In December 2000, the Hon. John Kerin was appointed to review these arrangements and related issues. The Government has since accepted all recommendations in the final report of the Kerin funding review. Under this framework, it was agreed that the funding of Safe Food would be shared by government and industry.

A further review of Safe Food under Section 73 of its legislation is presently underway. This will determine whether retail and food service sectors should be covered by Safe Food.

## **STRATEGIC DIRECTIONS**

Safe Food's mission is to protect consumers by developing scientifically robust food safety systems and ensuring their effective adoption by the New South Wales food industry.

Safe Food's key strategies are:

- ◆ ensuring that food safety scheme requirements are based on sound science, are proportionate to food safety risks, and are regularly reviewed;
- ◆ involving stakeholders, including industry and consumers in scheme development and review processes to ensure that food safety requirements are practical, effective and understood by industry;
- ◆ establishing robust mechanisms for consultation on the continuing operation of food safety schemes; and
- ◆ maintaining strong awareness of emerging food safety issues and regulatory developments.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenditure in 2002-03 is estimated at \$13.1 million. The major expenditure area relates to the provision of food audit and licensing services.

### **Asset Acquisition**

Total asset acquisitions in 2002-03 are estimated at \$6 million. This includes the purchase of an office building to provide for Safe Food's future accommodation requirements at a total cost of \$7.5 million, including \$5.5 million in 2002-03.

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	136,262	136,826	<b>141,687</b>
Other operating expenses	58,670	57,907	<b>65,555</b>
Maintenance	2,906	2,906	<b>4,365</b>
Depreciation and amortisation	9,770	9,770	<b>9,770</b>
Grants and subsidies	10,664	16,380	<b>13,646</b>
Borrowing costs	...	360	<b>360</b>
Other expenses	5,972	12,157	<b>5,090</b>
<b>Total Expenses</b>	<b>224,244</b>	<b>236,306</b>	<b>240,473</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23,258	22,480	<b>23,758</b>
Investment income	1,945	2,285	<b>2,065</b>
Grants and contributions	29,534	29,517	<b>36,179</b>
<b>Total Retained Revenue</b>	<b>54,737</b>	<b>54,282</b>	<b>62,002</b>
<b>NET COST OF SERVICES</b>	<b>169,507</b>	<b>182,024</b>	<b>178,471</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	123,283	123,842	<b>128,453</b>
Grants and subsidies	10,664	16,380	<b>13,646</b>
Other	75,648	81,070	<b>83,111</b>
<b>Total Payments</b>	<b>209,595</b>	<b>221,292</b>	<b>225,210</b>
<b>Receipts</b>			
Sale of goods and services	23,208	22,432	<b>23,711</b>
Interest	1,883	1,883	<b>1,875</b>
Other	37,484	37,467	<b>44,129</b>
<b>Total Receipts</b>	<b>62,575</b>	<b>61,782</b>	<b>69,715</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(147,020)</b>	<b>(159,510)</b>	<b>(155,495)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	500	500	...
Advance repayments received	...	350	...
Purchases of property, plant and equipment	(11,500)	(11,865)	<b>(12,807)</b>
Advances made	...	(11,291)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(11,000)</b>	<b>(22,306)</b>	<b>(12,807)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	11,291	...
Repayment of borrowings and advances	...	(350)	<b>(1)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>10,941</b>	<b>(1)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	143,268	155,221	<b>152,357</b>
Capital appropriation	8,263	8,263	<b>7,587</b>
Cash reimbursements from the Consolidated Fund Entity	1,996	2,560	<b>3,086</b>
Cash transfers to Consolidated Fund	...	(808)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>153,527</b>	<b>165,236</b>	<b>163,030</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,493)</b>	<b>(5,639)</b>	<b>(5,273)</b>
Opening Cash and Cash Equivalents	36,872	42,091	<b>36,452</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>32,379</b>	<b>36,452</b>	<b>31,179</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(169,507)	(182,024)	<b>(178,471)</b>
Non cash items added back	22,156	22,176	<b>22,426</b>
Change in operating assets and liabilities	331	338	<b>550</b>
<b>Net cash flow from operating activities</b>	<b>(147,020)</b>	<b>(159,510)</b>	<b>(155,495)</b>



**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
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**20 DEPARTMENT OF AGRICULTURE**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	32,379	36,452	<b>31,179</b>
Receivables	5,860	5,913	<b>5,701</b>
Other financial assets	...	2,650	<b>2,650</b>
Inventories	6,058	7,729	<b>7,800</b>
Other	1,751	1,577	<b>1,654</b>
<b>Total Current Assets</b>	<b>46,048</b>	<b>54,321</b>	<b>48,984</b>
<b>Non Current Assets -</b>			
Other financial assets	524	9,136	<b>9,179</b>
Property, plant and equipment -			
Land and building	132,231	130,921	<b>127,832</b>
Plant and equipment	29,280	31,584	<b>35,946</b>
Infrastructure systems	30,031	29,220	<b>31,034</b>
<b>Total Non Current Assets</b>	<b>192,066</b>	<b>200,861</b>	<b>203,991</b>
<b>Total Assets</b>	<b>238,114</b>	<b>255,182</b>	<b>252,975</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7,602	8,533	<b>8,533</b>
Interest bearing	...	2,650	<b>2,650</b>
Employee entitlements and other provisions	12,540	12,047	<b>12,533</b>
<b>Total Current Liabilities</b>	<b>20,142</b>	<b>23,230</b>	<b>23,716</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	8,651	<b>8,651</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>8,651</b>	<b>8,651</b>
<b>Total Liabilities</b>	<b>20,142</b>	<b>31,881</b>	<b>32,367</b>
<b>NET ASSETS</b>	<b>217,972</b>	<b>223,301</b>	<b>220,608</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
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**20 DEPARTMENT OF AGRICULTURE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	49,196	49,709	<b>49,709</b>
Accumulated funds	168,776	173,592	<b>170,899</b>
<b>TOTAL EQUITY</b>	<b>217,972</b>	<b>223,301</b>	<b>220,608</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Innovative and Internationally Competitive Agricultural Industries**

Program Objective(s): To assist NSW agricultural industries and individual farmers to achieve product quality standards and productivity and management levels that are internationally competitive.

Program Description: Provides the unique capabilities of the Department of Agriculture in research, extension, education and regulation to integrate protection of the natural resource base with industry productivity and market focus.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Scientific publications produced	no.	668	346	350	<b>350</b>
Items on Department's website	no.	4,714	6,000	7,500	<b>9,000</b>
External visitors to Department's website	mill	n.a.	12	25	<b>35</b>
NSW wheat crops sown using approved varieties and short courses offered	%	95	91	90	<b>90</b>
Broadleaf winter crops sown by optimal date	%	60	85	85	<b>85</b>
Merino rams sold in NSW, bred by clients of Department's sheep breeding program	%	50	50	50	<b>50</b>
Lamb marketing systems using market specifications to assist NSW lamb trade	no.	33	25	30	<b>30</b>
Beef producers using on-farm quality assurance schemes	no.	1,402	1,630	1,750	<b>1,800</b>
Dairy farmers using on-farm quality assurance schemes	no.	1,750	1,450	1,200	<b>1,200</b>
<u>Average Staffing:</u>	EFT	...	...	769	<b>770</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Innovative and Internationally Competitive Agricultural Industries  
(cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,506	45,698	<b>47,379</b>
Other operating expenses	19,597	19,563	<b>22,161</b>
Maintenance	970	970	<b>1,475</b>
Depreciation and amortisation	3,263	3,263	<b>3,302</b>
Other expenses			
Beekeepers Compensation	50	50	<b>50</b>
Australian Standing Committee on Agriculture	1,195	3,768	<b>887</b>
<b>Total Expenses</b>	<b>70,581</b>	<b>73,312</b>	<b>75,254</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	335	335	<b>346</b>
Sale of farm produce	1,241	1,502	<b>1,284</b>
Miscellaneous services	2,751	2,751	<b>2,844</b>
Publication sales	209	209	<b>215</b>
Fees for services	2,377	1,960	<b>2,457</b>
Training charges	663	558	<b>685</b>
Minor sales of goods and services	194	194	<b>200</b>
Investment income	651	644	<b>576</b>
Grants and contributions	8,474	8,358	<b>10,816</b>
<b>Total Retained Revenue</b>	<b>16,895</b>	<b>16,511</b>	<b>19,423</b>
<b>NET COST OF SERVICES</b>	<b>53,686</b>	<b>56,801</b>	<b>55,831</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,841</b>	<b>4,291</b>	<b>4,329</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.2 Sustainable Natural Resource Management for Agriculture and the Community**

Program Objective(s): To assist New South Wales agricultural industries, individual farmers, other agencies and the broader community to adopt practices and policies that improve the State's environmental sustainability and the health of its natural resource base.

Program Description: Provides development and promotion of economically and socially acceptable technologies and solutions to environmental degradation with agricultural systems.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Scientific publications produced	no.	74	134	140	<b>150</b>
Producers involved in farming systems groups	no.	800	760	800	<b>850</b>
Submissions to Commissions of Inquiry, court cases and reviews of Environmental Impact Statements and Development Applications	no.	570	495	500	<b>500</b>
Environmental plans reviewed, policy papers and briefings	no.	135	340	350	<b>360</b>
Education courses on sustainability issues	no.	n.a.	18	20	<b>20</b>
Catchment and farm level models completed for natural resource assessment	no.	16	24	38	<b>34</b>
Biological agents released for control of weeds	no.	419	270	300	<b>300</b>
<u>Average Staffing:</u>	EFT	...	...	521	<b>521</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.2 Sustainable Natural Resource Management for Agriculture and the  
Community (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	32,023	32,156	<b>33,166</b>
Other operating expenses	13,787	13,597	<b>14,415</b>
Maintenance	683	683	<b>947</b>
Depreciation and amortisation	2,296	2,296	<b>2,120</b>
Grants and subsidies			
Noxious weeds control	6,887	6,887	<b>7,035</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	425	425	<b>425</b>
Other expenses			
Australian Standing Committee on Agriculture	841	2,651	<b>623</b>
Acid soil action	2,000	2,000	<b>2,000</b>
<b>Total Expenses</b>	<b>59,002</b>	<b>60,755</b>	<b>60,791</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	235	235	<b>222</b>
Sale of farm produce	874	1,058	<b>824</b>
Miscellaneous services	1,936	1,936	<b>1,826</b>
Publication sales	146	146	<b>138</b>
Fees for services	1,672	1,379	<b>1,577</b>
Training charges	466	393	<b>440</b>
Minor sales of goods and services	136	136	<b>128</b>
Investment income	457	452	<b>370</b>
Grants and contributions	9,481	8,606	<b>10,464</b>
<b>Total Retained Revenue</b>	<b>15,403</b>	<b>14,341</b>	<b>15,989</b>
<b>NET COST OF SERVICES</b>	<b>43,599</b>	<b>46,414</b>	<b>44,802</b>
<b>ASSET ACQUISITIONS</b>	<b>2,702</b>	<b>2,671</b>	<b>2,778</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.3 Animal and Plant Protection**

Program Objective(s): To ensure adverse impacts of plant and animal diseases, agricultural pests, weeds and chemicals on agricultural industries, the environment and communities of New South Wales are minimised.

Program Description: To provide rapid detection and response to invasive agricultural pests, weeds and emergency diseases or emerging agricultural health situations.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Scientific publications produced	no.	144	269	250	<b>250</b>
Submissions to Government agencies on farm chemicals under review, new registrations and permits	no.	235	306	333	<b>333</b>
Tests on plant and animal samples at Departmental laboratories	\$000	507	348	350	<b>350</b>
Cattle dips decommissioned	no.	65	63	70	<b>70</b>
Inspections for control of noxious weeds	no.	66,907	56,142	60,000	<b>60,000</b>
Chemical residue tests with satisfactory results	%	99.9	99.8	99.9	<b>99.9</b>
Area of NSW under sheep footrot control/protected status	%	98	98	98	<b>98</b>
<u>Average Staffing:</u>	EFT	...	...	802	<b>803</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.3 Animal and Plant Protection (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,104	45,290	<b>47,023</b>
Other operating expenses	19,419	19,028	<b>22,536</b>
Maintenance	962	962	<b>1,493</b>
Depreciation and amortisation	3,233	3,233	<b>3,341</b>
Other expenses			
Australian Standing Committee on Agriculture	1,186	2,988	<b>880</b>
<b>Total Expenses</b>	<b>69,904</b>	<b>71,501</b>	<b>75,273</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	331	331	<b>350</b>
Sale of farm produce	1,231	1,490	<b>1,299</b>
Miscellaneous services	2,726	2,726	<b>2,878</b>
Publication sales	206	206	<b>218</b>
Fees for services	2,355	1,942	<b>2,486</b>
Training charges	656	553	<b>693</b>
Minor sales of goods and services	192	192	<b>202</b>
Investment income	643	637	<b>583</b>
Grants and contributions	8,395	8,283	<b>10,943</b>
<b>Total Retained Revenue</b>	<b>16,735</b>	<b>16,360</b>	<b>19,652</b>
<b>NET COST OF SERVICES</b>	<b>53,169</b>	<b>55,141</b>	<b>55,621</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,807</b>	<b>3,767</b>	<b>4,380</b>



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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Serving the Broader Community**

Program Objective(s): To ensure policy advice, information and other appropriate responses to natural disasters and special community issues such as animal welfare are effectively delivered.

Program Description: To maintain effective response capabilities for managing the impact of natural disasters such as floods, bushfires and major storms on agricultural industries and the welfare of animals.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Scientific publications produced	no.	97	60	60	<b>60</b>
Rural properties assisted during natural disasters	no.	73	571	385	<b>385</b>
Animal Welfare licences issued (research and exhibited animals)	no.	1,760	951	950	<b>950</b>
Departmental Agricultural College fulltime, home study and short courses offered	no.	98	94	100	<b>100</b>
Enrolments in Agricultural College courses	no.	23,557	22,212	23,000	<b>23,000</b>
Aboriginal rural training enrolments	no.	160	132	140	<b>180</b>
Rural Women's Network workshops, forums and presentations	no.	24	24	28	<b>33</b>
Agsell facilitation of export business opportunities	no.	300	315	330	<b>330</b>
<u>Average Staffing:</u>	EFT	...	...	235	<b>235</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Serving the Broader Community (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,629	13,682	<b>14,119</b>
Other operating expenses	5,867	5,719	<b>6,443</b>
Maintenance	291	291	<b>450</b>
Depreciation and amortisation	978	978	<b>1,007</b>
Grants and subsidies			
Animal welfare organisations	300	300	<b>300</b>
Rural financial counsellors	997	997	<b>1,020</b>
Recurrent grants to non profit organisations	299	299	<b>306</b>
Farming for the Future	...	91	...
Safe Food Production grants to general government agencies	696	6,321	<b>4,500</b>
Sydney Markets Limited - promotion levy	1,000	1,000	...
Borrowing costs			
Capitalised interest expense	...	360	<b>360</b>
Other expenses			
Support of agricultural courses	700	700	<b>650</b>
<b>Total Expenses</b>	<b>24,757</b>	<b>30,738</b>	<b>29,155</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	100	100	<b>105</b>
Sale of farm produce	372	450	<b>391</b>
Miscellaneous services	824	824	<b>866</b>
Publication sales	62	62	<b>65</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Serving the Broader Community (cont)**

***OPERATING STATEMENT (cont)***

Fees for services	712	586	<b>749</b>
Training charges	198	168	<b>208</b>
Minor sales of goods and services	58	58	<b>62</b>
Investment income	194	192	<b>176</b>
Grants and contributions	3,184	4,270	<b>3,956</b>
<b>Total Retained Revenue</b>	<b>5,704</b>	<b>6,710</b>	<b>6,578</b>
<b>NET COST OF SERVICES</b>	<b>19,053</b>	<b>24,028</b>	<b>22,577</b>
<b>ASSET ACQUISITIONS</b>	<b>1,150</b>	<b>1,136</b>	<b>1,320</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,184	2,257	<b>2,338</b>
Other operating expenses	1,512	2,107	<b>1,454</b>
Maintenance	21	21	<b>21</b>
Depreciation and amortisation	18	18	<b>18</b>
Grants and subsidies	8,750	2,719	<b>14,228</b>
Other expenses	14,021	9,369	<b>13,973</b>
<b>Total Expenses</b>	<b>26,506</b>	<b>16,491</b>	<b>32,032</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,723	3,723	<b>3,727</b>
Other revenue	52	52	<b>53</b>
<b>Total Retained Revenue</b>	<b>3,775</b>	<b>3,775</b>	<b>3,780</b>
<b>NET COST OF SERVICES</b>	<b>22,731</b>	<b>12,716</b>	<b>28,252</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,192	2,119	<b>2,294</b>
Grants and subsidies	8,750	2,719	<b>14,228</b>
Other	15,704	11,647	<b>15,221</b>
<b>Total Payments</b>	<b>26,646</b>	<b>16,485</b>	<b>31,743</b>
<b>Receipts</b>			
Sale of goods and services	...	11	...
Interest	193	147	<b>247</b>
Other	52	509	<b>53</b>
<b>Total Receipts</b>	<b>245</b>	<b>667</b>	<b>300</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,401)</b>	<b>(15,818)</b>	<b>(31,443)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	17,200	22,140	<b>18,530</b>
Purchases of property, plant and equipment	(50)	(50)	<b>(50)</b>
Advances made	(9,000)	(28,950)	<b>(9,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>8,150</b>	<b>(6,860)</b>	<b>9,480</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	9,000	28,950	<b>9,000</b>
Repayment of borrowings and advances	(16,973)	(22,388)	<b>(17,870)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(7,973)</b>	<b>6,562</b>	<b>(8,870)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	26,329	16,009	<b>31,806</b>
Capital appropriation	50	50	<b>50</b>
Cash reimbursements from the Consolidated Fund Entity	50	80	<b>117</b>
Cash transfers to Consolidated Fund	...	(1,479)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>26,429</b>	<b>14,660</b>	<b>31,973</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>205</b>	<b>(1,456)</b>	<b>1,140</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	5,170	6,095	<b>4,639</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,375</b>	<b>4,639</b>	<b>5,779</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(22,731)	(12,716)	<b>(28,252)</b>
Non cash items added back	(3,428)	(3,310)	<b>(3,446)</b>
Change in operating assets and liabilities	(242)	208	<b>255</b>
<b>Net cash flow from operating activities</b>	<b>(26,401)</b>	<b>(15,818)</b>	<b>(31,443)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,375	4,639	<b>5,779</b>
Receivables	614	657	<b>607</b>
Other financial assets	6,960	6,757	<b>6,727</b>
Other	10	10	<b>10</b>
<b>Total Current Assets</b>	<b>12,959</b>	<b>12,063</b>	<b>13,123</b>
<b>Non Current Assets -</b>			
Other financial assets	63,781	81,557	<b>75,587</b>
Property, plant and equipment - Plant and equipment	112	62	<b>94</b>
<b>Total Non Current Assets</b>	<b>63,893</b>	<b>81,619</b>	<b>75,681</b>
<b>Total Assets</b>	<b>76,852</b>	<b>93,682</b>	<b>88,804</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,776	3,718	<b>3,945</b>
Interest bearing	7,014	6,977	<b>6,977</b>
Employee entitlements and other provisions	95	151	<b>129</b>
<b>Total Current Liabilities</b>	<b>10,885</b>	<b>10,846</b>	<b>11,051</b>
<b>Non Current Liabilities -</b>			
Interest bearing	19,435	35,928	<b>27,058</b>
<b>Total Non Current Liabilities</b>	<b>19,435</b>	<b>35,928</b>	<b>27,058</b>
<b>Total Liabilities</b>	<b>30,320</b>	<b>46,774</b>	<b>38,109</b>
<b>NET ASSETS</b>	<b>46,532</b>	<b>46,908</b>	<b>50,695</b>
<b>EQUITY</b>			
Accumulated funds	46,532	46,908	<b>50,695</b>
<b>TOTAL EQUITY</b>	<b>46,532</b>	<b>46,908</b>	<b>50,695</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers**

Program Objective(s): To assist the rural industry to help rural people become independent of ongoing Government assistance. To promote an efficient and competitive rural sector and promote adjustment out of farming.

Program Description: Provide interest subsidies, loans and grants to farmers under various schemes. Assistance to farmers and small businesses affected by natural disasters. Initiatives to farmers to increase farm business management skills.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Rural Adjustment Scheme	no.	161	62	11	<b>n.a.</b>
Special Conservation Scheme	no.	303	175	150	<b>300</b>
Natural Disaster Relief Scheme	no.	233	403	370	<b>100</b>
West 2000 Program	no.	85	n.a.	n.a.	<b>n.a.</b>
West 2000 Plus Program	no.	n.a.	n.a.	35	<b>40</b>
Field trips and meetings in rural areas to promote available assistance	no.	30	40	40	<b>40</b>
FarmBis Program	no.	5,540	8,226	7,000	<b>7,000</b>
Murrumbidgee Rural Partnership Program	no.	n.a.	n.a.	270	<b>300</b>
Water Reform Program	no.	10	6	40	<b>200</b>
Sunrise 21 Program	no.	175	50	11	<b>n.a.</b>
Ovine Johne's Disease Advances	no.	n.a.	n.a.	n.a.	<b>20</b>
<u>Average Staffing:</u>	EFT	40	36	32	<b>37</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	2,184	2,257	2,338	<b>2,338</b>
Other operating expenses	1,512	2,107	1,454	<b>1,454</b>
Maintenance	21	21	21	<b>21</b>
Depreciation and amortisation	18	18	18	<b>18</b>
Grants and subsidies	200	200	...	<b>...</b>



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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers (cont)**

**OPERATING STATEMENT (cont)**

Murrumbidgee Rural Partnership Program	2,000	800	<b>2,850</b>
Water Use Efficiency Scheme	6,000	200	<b>8,925</b>
West 2000 program	550	550	<b>400</b>
West 2000 plus program	...	969	<b>2,053</b>
Other expenses			
Advancing Australian Agriculture (State)	6,266	4,666	<b>5,820</b>
Advancing Australian Agriculture (Commonwealth)	7,755	4,703	<b>8,153</b>
<b>Total Expenses</b>	<b>26,506</b>	<b>16,491</b>	<b>32,032</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,723	3,723	<b>3,727</b>
Other revenue	52	52	<b>53</b>
<b>Total Retained Revenue</b>	<b>3,775</b>	<b>3,775</b>	<b>3,780</b>
<b>NET COST OF SERVICES</b>	<b>22,731</b>	<b>12,716</b>	<b>28,252</b>
<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>50</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	403,162	409,202	<b>439,769</b>
Other operating expenses	114,811	121,120	<b>125,785</b>
Maintenance	12,259	12,259	<b>17,383</b>
Depreciation and amortisation	26,650	24,100	<b>24,800</b>
Grants and subsidies	2,836	2,836	<b>3,743</b>
Borrowing costs	...	11	...
Other expenses	599	577	<b>615</b>
<b>Total Expenses</b>	<b>560,317</b>	<b>570,105</b>	<b>612,095</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	27,917	29,303	<b>27,315</b>
Investment income	717	1,000	<b>1,328</b>
Grants and contributions	1,789	3,434	<b>1,589</b>
Other revenue	72	1,372	<b>74</b>
<b>Total Retained Revenue</b>	<b>30,495</b>	<b>35,109</b>	<b>30,306</b>
Gain/(loss) on disposal of non current assets	270	40	...
<b>NET COST OF SERVICES</b>	<b>529,552</b>	<b>534,956</b>	<b>581,789</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	375,498	383,538	<b>410,995</b>
Grants and subsidies	2,836	2,836	<b>3,743</b>
Finance costs	...	11	...
Other	148,038	149,566	<b>164,230</b>
<b>Total Payments</b>	<b>526,372</b>	<b>535,951</b>	<b>578,968</b>
<b>Receipts</b>			
Sale of goods and services	27,917	29,327	<b>27,291</b>
Interest	867	976	<b>1,202</b>
Other	21,820	24,765	<b>21,610</b>
<b>Total Receipts</b>	<b>50,604</b>	<b>55,068</b>	<b>50,103</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(475,768)</b>	<b>(480,883)</b>	<b>(528,865)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	270	270	...
Purchases of property, plant and equipment	(85,941)	(75,971)	<b>(117,122)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(85,671)</b>	<b>(75,701)</b>	<b>(117,122)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	461,126	466,530	<b>515,362</b>
Capital appropriation	85,941	75,941	<b>117,122</b>
Cash reimbursements from the Consolidated Fund Entity	12,954	14,954	<b>17,774</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>560,021</b>	<b>557,425</b>	<b>650,258</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,418)</b>	<b>841</b>	<b>4,271</b>
Opening Cash and Cash Equivalents	28,627	23,099	<b>23,940</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>27,209</b>	<b>23,940</b>	<b>28,211</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(529,552)	(534,956)	<b>(581,789)</b>
Non cash items added back	54,314	49,764	<b>53,574</b>
Change in operating assets and liabilities	(530)	4,309	<b>(650)</b>
<b>Net cash flow from operating activities</b>	<b>(475,768)</b>	<b>(480,883)</b>	<b>(528,865)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	27,209	23,940	<b>28,211</b>
Receivables	5,306	7,701	<b>7,851</b>
Inventories	4,824	3,435	<b>3,435</b>
Other	863	913	<b>913</b>
<b>Total Current Assets</b>	<b>38,202</b>	<b>35,989</b>	<b>40,410</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	768,097	754,592	<b>824,525</b>
Plant and equipment	45,031	46,073	<b>68,462</b>
<b>Total Non Current Assets</b>	<b>813,128</b>	<b>800,665</b>	<b>892,987</b>
<b>Total Assets</b>	<b>851,330</b>	<b>836,654</b>	<b>933,397</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	28,126	27,829	<b>27,829</b>
Employee entitlements and other provisions	15,562	23,081	<b>22,581</b>
<b>Total Current Liabilities</b>	<b>43,688</b>	<b>50,910</b>	<b>50,410</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	19,526	16,703	<b>16,703</b>
Other	3,951	4,380	<b>4,380</b>
<b>Total Non Current Liabilities</b>	<b>23,477</b>	<b>21,083</b>	<b>21,083</b>
<b>Total Liabilities</b>	<b>67,165</b>	<b>71,993</b>	<b>71,493</b>
<b>NET ASSETS</b>	<b>784,165</b>	<b>764,661</b>	<b>861,904</b>
<b>EQUITY</b>			
Reserves	84,555	84,668	<b>84,668</b>
Accumulated funds	699,610	679,993	<b>777,236</b>
<b>TOTAL EQUITY</b>	<b>784,165</b>	<b>764,661</b>	<b>861,904</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

**22.1 Containment and Care of Inmates**

**22.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Escapes from full time custody -					
Maximum security	no.	...	...	4*	<b>n.a.</b>
Medium security	no.	3	1	...*	<b>n.a.</b>
Minimum security	no.	12	33	21*	<b>n.a.</b>
External work party	no.	1	...	...*	<b>n.a.</b>
Escorted - other	no.	4	6	1*	<b>n.a.</b>
Court complex	no.	6	12	8*	<b>n.a.</b>
Transport	no.	...	...	...*	<b>n.a.</b>
Periodic detention	no.	1	...	...*	<b>n.a.</b>
Absconds from full time custody -					
Minimum security	no.	12	10	23*	<b>n.a.</b>
Escorted external work party away from institution	no.	9	1	1*	<b>n.a.</b>
Escorted sports/educational excursion	no.	1	...	4*	<b>n.a.</b>
Day/weekend leave	no.	...	...	1*	<b>n.a.</b>
Unescorted education programs	no.	1	...	2*	<b>n.a.</b>
Work release program	no.	3	3	1*	<b>n.a.</b>
Other unescorted authorised absence	no.	...	1	1*	<b>n.a.</b>
Periodic detention	no.	3	3	2*	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	0.9	0.9	1.1	<b>n.a.</b>
Deaths in custody -					
Natural causes	no.	4	6	4*	<b>n.a.</b>
Other	no.	19	14	10*	<b>n.a.</b>
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	78	75	91 <sup>#</sup>	<b>91</b>
Protection segregation	no.	1,247	1,339	1,350 <sup>#</sup>	<b>1,350</b>

\* Actual data to 17 April 2002

# Average figures for the financial year to date

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.1 Containment and Care of Inmates**

**22.1.1 Containment and Care of Inmates (cont)**

Assaults (financial year) -					
On staff	no.	327	358	420**	<b>n.a.</b>
On inmates - serious	no.	197	246	250**	<b>n.a.</b>
On inmates - minor	no.	1,128	1,160	1,180**	<b>n.a.</b>

Outputs:

Sentenced receptions during year	no.	10,458	9,668	9,460##	<b>9,500</b>
Daily average inmate population	no.	7,372	7,490	7,800##	<b>8,140</b>
Unsentenced and appellants in custody	no.	2,014	2,165	2,295##	<b>3,400</b>
Average number under sentence to periodic detention	no.	1,266	1,110	1,020##	<b>1,300</b>
Working days lost due to industrial disputes	no.	603	747	1,252*	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	3,579	3,760	4,025	<b>4,175</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	298,695	304,724	<b>321,883</b>
Other operating expenses	76,026	80,723	<b>83,985</b>
Maintenance	9,994	9,994	<b>14,173</b>
Depreciation and amortisation	18,957	17,223	<b>17,955</b>
Borrowing costs			
other finance costs	...	11	...
Other expenses			
Inspector General's Office operating expenses	260	260	<b>266</b>
Settlement of claims for damages and compensation of inmates	101	110	<b>101</b>
Expenses of Parole Board	42	42	<b>43</b>

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<b>Total Expenses</b>	<b>404,075</b>	<b>413,087</b>	<b>438,406</b>
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\* Actual data to 17 April 2002

\*\* Estimate based on the period July 2001 to December 2001.

## Estimate based on average figures for the financial year to end March 2002 extrapolated from current and past trends.

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.1 Containment and Care of Inmates**

**22.1.1 Containment and Care of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	410	410	<b>225</b>
Canteen sales	662	662	<b>676</b>
Accommodation work release	645	645	<b>659</b>
ACT inmates	9,728	9,728	<b>9,578</b>
Maintenance of prohibited immigrants	922	1,600	<b>1,078</b>
Minor sales of goods and services	1,356	1,929	<b>1,236</b>
Investment income	614	856	<b>1,137</b>
Grants and contributions	5	...	...
Other revenue	37	1,001	<b>38</b>

<b>Total Retained Revenue</b>	<b>14,379</b>	<b>16,831</b>	<b>14,627</b>
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Gain/(loss) on disposal of non current assets	270	40	...
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<b>NET COST OF SERVICES</b>	<b>389,426</b>	<b>396,216</b>	<b>423,779</b>
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<b>ASSET ACQUISITIONS</b>	<b>83,386</b>	<b>73,416</b>	<b>112,122</b>
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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.2 Assessment, Classification and Development of Inmates**

**22.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Percentage of inmates employed full-time -					
Corrective Services Industries	%	31	30	31	<b>33</b>
Domestic and services	%	36	34	32	<b>32</b>
Full time education	%	4	4	4	<b>4</b>

Outputs:

Inmate employment positions available	no.	4,519	5,011	4,741	<b>5,200</b>
Inmate enrolments -					
Literacy/numeracy	no.	3,762	3,972	4,130	<b>4,295</b>
Additional education programs	no.	2,550	3,180	3,307	<b>3,439</b>
Therapeutic Program admissions	no.	2,150*	2,372	2,466	<b>2,564</b>
<u>Average Staffing:</u>	EFT	788	830	875	<b>953</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	64,723	65,102	<b>72,274</b>
Other operating expenses	29,916	30,986	<b>32,329</b>

\* The previous unit of measurement, daily state figures, is now accurately measured as annual admissions.

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.2 Assessment, Classification and Development of Inmates**

**22.2.1 Assessment, Classification and Development of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	2,193	2,193	<b>3,110</b>
Depreciation and amortisation	7,451	6,665	<b>6,646</b>
Grants and subsidies			
Inmates' after-care	1,536	1,536	<b>2,443</b>
Clergy attending centres	1,300	1,300	<b>1,300</b>
Other expenses			
Inspector General's Office operating expenses	59	59	<b>60</b>
Serious Offenders Review Council	10	...	<b>13</b>
Official Visitors Scheme	75	75	<b>77</b>
Drug and Alcohol Program for Aboriginal inmates	21	...	<b>23</b>
<b>Total Expenses</b>	<b>107,284</b>	<b>107,916</b>	<b>118,275</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Corrective Services Industries	13,758	13,758	<b>13,465</b>
Minor sales of goods and services	364	499	<b>332</b>
Investment income	103	144	<b>191</b>
Grants and contributions	1,471	3,121	<b>1,269</b>
Other revenue	8	196	<b>8</b>
<b>Total Retained Revenue</b>	<b>15,704</b>	<b>17,718</b>	<b>15,265</b>
<b>NET COST OF SERVICES</b>	<b>91,580</b>	<b>90,198</b>	<b>103,010</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,555</b>	<b>2,555</b>	<b>3,000</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.3 Alternatives to Custody**

**22.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide sentencers with alternatives to full-time custody. To provide a State-wide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offender's suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Pre-sentence reports	no.	23,824	26,134	28,000	<b>32,000</b>
Registrations -					
Probation	no.	9,928	10,092	10,435	<b>10,699</b>
Post custodial	no.	2,532	2,567	3,055	<b>3,175</b>
Community service orders	no.	5,318	5,065	4,565	<b>4,116</b>
Fine default orders	no.	n.a.	n.a.	1	<b>1</b>
Home detention	no.	281	276	284	<b>286</b>
Bail supervision	no.	n.a.	n.a.	n.a.	<b>1,110</b>
Total registrations	no.	18,059	18,000	18,340	<b>19,387</b>
Average monthly offender caseload -					
Probation	no.	11,496	11,464	11,473	<b>11,577</b>
Post custodial	no.	3,706	3,653	3,819	<b>3,943</b>
Community service orders	no.	5,289	5,339	4,767	<b>4,433</b>
Fine default orders	no.	361	127	114	<b>71</b>
Home detention	no.	180	184	181	<b>178</b>
Total cases	no.	21,032	20,767	20,354	<b>20,202</b>
Bail assessment					
Post arrest	no.	n.a.	n.a.	n.a.	<b>33,661</b>
Pre-sentence	no.	n.a.	n.a.	n.a.	<b>4,780</b>
<u>Average Staffing:</u>	EFT	642	665	684	<b>779</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE SERVICES**

**22 DEPARTMENT OF CORRECTIVE SERVICES**

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**22.3 Alternatives to Custody**

**22.3.1 Alternatives to Custody (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39,744	39,376	<b>45,612</b>
Other operating expenses	8,869	9,411	<b>9,471</b>
Maintenance	72	72	<b>100</b>
Depreciation and amortisation	242	212	<b>199</b>
Other expenses			
Inspector General's Office operating expenses	31	31	<b>32</b>
<b>Total Expenses</b>	<b>48,958</b>	<b>49,102</b>	<b>55,414</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	72	72	<b>66</b>
Grants and contributions	313	313	<b>320</b>
Other revenue	27	175	<b>28</b>
<b>Total Retained Revenue</b>	<b>412</b>	<b>560</b>	<b>414</b>
<b>NET COST OF SERVICES</b>	<b>48,546</b>	<b>48,542</b>	<b>55,000</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	...	<b>2,000</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**SAFE FOOD PRODUCTION NSW**

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	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,326	1,485	<b>1,368</b>
Investment income	50	400	<b>100</b>
Retained taxes, fees and fines	7,013	6,209	<b>5,691</b>
Grants and contributions	696	6,321	<b>4,500</b>
<b>Total Retained Revenue</b>	<b>10,085</b>	<b>14,415</b>	<b>11,659</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	7,841	8,180	<b>7,611</b>
Other operating expenses	4,494	5,113	<b>4,552</b>
Maintenance	31	60	<b>61</b>
Depreciation and amortisation	904	651	<b>900</b>
<b>Total Expenses</b>	<b>13,270</b>	<b>14,004</b>	<b>13,124</b>
Gain/(loss) on disposal of non current assets	(69)	80	...
<b>SURPLUS/(DEFICIT)</b>	<b>(3,254)</b>	<b>491</b>	<b>(1,465)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**SAFE FOOD PRODUCTION NSW**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	2,376	1,485	<b>1,368</b>
Retained taxes	...	2,652	<b>2,352</b>
Interest	...	400	<b>100</b>
Other	8,273	11,110	<b>8,387</b>
<b>Total Receipts</b>	<b>10,649</b>	<b>15,647</b>	<b>12,207</b>
<b>Payments</b>			
Employee Related	7,720	7,810	<b>7,122</b>
Other	6,721	3,588	<b>5,161</b>
<b>Total Payments</b>	<b>14,441</b>	<b>11,398</b>	<b>12,283</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,792)</b>	<b>4,249</b>	<b>(76)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	685	4,871	<b>580</b>
Proceeds from sale of investments	2,615	...	...
Purchases of property, plant and equipment	(800)	(2,968)	<b>(6,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>2,500</b>	<b>1,903</b>	<b>(5,420)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,292)</b>	<b>6,152</b>	<b>(5,496)</b>
Opening Cash and Cash Equivalents	1,466	4,169	<b>10,321</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>174</b>	<b>10,321</b>	<b>4,825</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(3,254)	491	<b>(1,465)</b>
Non cash items added back	854	651	<b>900</b>
Change in operating assets and liabilities	(1,392)	3,107	<b>489</b>
<b>Net cash flow from operating activities</b>	<b>(3,792)</b>	<b>4,249</b>	<b>(76)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR CORRECTIVE  
SERVICES**

**SAFE FOOD PRODUCTION NSW**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	174	10,321	4,825
Receivables	687	1,857	1,857
Other financial assets	7,630	9,374	9,374
Other	6,784	4,279	4,279
<b>Total Current Assets</b>	<b>15,275</b>	<b>25,831</b>	<b>20,335</b>
<b>Non Current Assets -</b>			
Other financial assets	433	...	...
Property, plant and equipment -			
Land and building	1,738	996	5,626
Plant and equipment	3,144	2,863	2,753
<b>Total Non Current Assets</b>	<b>5,315</b>	<b>3,859</b>	<b>8,379</b>
<b>Total Assets</b>	<b>20,590</b>	<b>29,690</b>	<b>28,714</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,143	4,864	4,864
Interest bearing	...	100	100
Employee entitlements and other provisions	1,300	1,182	1,182
Other	1,250	914	914
<b>Total Current Liabilities</b>	<b>3,693</b>	<b>7,060</b>	<b>7,060</b>
<b>Non Current Liabilities -</b>			
Interest bearing	100	...	...
Employee entitlements and other provisions	1,450	2,543	3,032
<b>Total Non Current Liabilities</b>	<b>1,550</b>	<b>2,543</b>	<b>3,032</b>
<b>Total Liabilities</b>	<b>5,243</b>	<b>9,603</b>	<b>10,092</b>
<b>NET ASSETS</b>	<b>15,347</b>	<b>20,087</b>	<b>18,622</b>
<b>EQUITY</b>			
Reserves	72	72	72
Accumulated funds	15,275	20,015	18,550
<b>TOTAL EQUITY</b>	<b>15,347</b>	<b>20,087</b>	<b>18,622</b>

# ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND MINISTER FOR EMERGENCY SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Attorney General's Department</b>			
Total Expenses .....	504.2	508.1	0.8
Asset Acquisitions .....	24.4	36.3	48.8
<b>Judicial Commission of New South Wales</b>			
Total Expenses .....	3.3	3.7	14.6
Asset Acquisitions .....	0.3	...	- 83.0
<b>Legal Aid Commission of New South Wales</b>			
Total Expenses .....	115.2	122.3	6.2
Asset Acquisitions .....	0.7	3.1	352.5
<b>Office of the Director of Public Prosecutions</b>			
Total Expenses .....	62.4	66.6	6.7
Asset Acquisitions .....	5.5	4.9	- 10.5
<b>Environment Protection Authority</b>			
Total Expenses .....	175.6	171.1	- 2.6
Asset Acquisitions .....	5.9	7.0	19.9
<b>Environmental Trust</b>			
Total Expenses .....	29.4	25.8	- 12.3
Asset Acquisitions .....	...	...	...
<b>National Parks and Wildlife Service</b>			
Total Expenses .....	262.0	281.7	7.5
Asset Acquisitions .....	44.9	52.5	16.9
<b>Royal Botanic Gardens and Domain Trust</b>			
Total Expenses .....	27.6	28.0	1.3
Asset Acquisitions .....	4.1	2.6	- 35.0
<b>New South Wales Fire Brigades</b>			
Total Expenses .....	327.3	365.1	11.5
Asset Acquisitions .....	38.9	42.3.	9.0



<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Rural Fire Service</b>			
Total Expenses .....	116.8	125.8	7.7
Asset Acquisitions .....	1.2	1.5	25.0
<b>State Emergency Service</b>			
Total Expenses .....	23.7	25.0	5.5
Asset Acquisitions .....	3.4	4.9	42.5
<b>Public Trust Office – Administration</b>			
Total Expenses .....	28.9	27.2	- 5.9
Asset Acquisitions .....	5.7	2.5	- 56.1
<b>Registry of Births, Deaths and Marriages</b>			
Total Expenses .....	11.5	15.0	30.3
Asset Acquisitions .....	6.5	2.0	- 68.7
<b>Resource New South Wales</b>			
Total Expenses .....	n.a.	31.8	n.a.
Asset Acquisitions .....	n.a.	0.2	n.a.
<b>Stormwater Trust</b>			
Total Expenses .....	29.4	15.1	- 48.7
Asset Acquisitions .....	...	...	...
<b>Waste Fund</b>			
Total Expenses .....	61.6	44.9	- 27.1
Asset Acquisitions .....	...	...	...
<b>Total, Attorney General, Minister for the Environment and Minister for Emergency Services</b>			
Total Expenses .....	<b>1,778.9</b>	<b>1,857.2</b>	<b>4.4</b>
Asset Acquisitions .....	<b>141.5</b>	<b>159.8</b>	<b>12.9</b>

## ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives and achievements in 2001-02 included:

- ◆ completion of the introduction of time standards and key performance indicators for all courts, with reports on backlogs, clearance ratios and overload compiled on a monthly basis;
- ◆ the implementation of an electronic lodgement system, including internet payment, and the use of tele-conferencing for routine call-overs in the Land and Environment Court;
- ◆ the expansion of CaseLaw NSW with the addition of many new jurisdictions to the existing facility. The public are now able to access online the decisions of the:
  - Consumer, Trader and Tenancy Tribunal;
  - Industrial Relations Commission Gazette;
  - Legal Services Tribunal (historical decisions);
  - Medical Tribunal;
  - Drug Court; and
  - Victims Compensation Appeal (District Court).
- ◆ implementation of video conferencing systems in twenty-three courts as part of a cross agency initiative electronically linking 44 gaols, courts, and other justice facilities;
- ◆ the selection of a new generation Courts Administration System (CAS) to provide improved levels of support to New South Wales courts;
- ◆ an upgrade of electronic court transcript services, enabling the real time availability of transcripts at selected courts and direct online access to electronically stored transcripts for other agencies and customers;
- ◆ promotion of good practice in crime prevention and enhanced regional activity through the recruitment of Regional Crime Prevention Advisers and the endorsement of regional crime prevention plans;

- ◆ the successful operation of two technology courtrooms in the District and Supreme Courts, providing an integrated suite of applications that facilitate the conduct of hearings in a “paperless” environment with the help of various multi-media technologies;
- ◆ the continued enhancement of the range of diversion options including a community justice conferencing pilot for young offenders; the New South Wales Youth Drug Court, a trial of Circle Sentencing for indigenous communities and the Magistrate’s Early Referral Into Treatment (MERIT) Program;
- ◆ further improvement in court security with the addition of 24 sheriff’s positions;
- ◆ establishing the Legal Referral and Resources Centre in partnership with the Legal Aid Commission of NSW, Law Society of NSW and the NSW Bar Association. The service provides legal information and advice to the New South Wales community;
- ◆ successful implementation of a regional model for Community Justice Centres and expansion of services to better meet the needs of disadvantaged and special communities and groups;
- ◆ ongoing upgrading of court facilities including Bega, Orange and East Maitland;
- ◆ development of a Privacy Management Plan and implementation strategies; and
- ◆ the collection of feedback from staff through the second organisation-wide employee survey.

Due to changes to the workers compensation scheme, the Compensation Court ceased to accept claims after 31 March 2002. All claims are now lodged at the Workers’ Compensation Commission.

The State Debt Recovery Office moved to the Office of State Revenue, New South Wales Treasury from 2 April 2002, and will be physically relocating to Lithgow in March 2004. As part of that transition, the Department will continue to provide IT support to the State Debt Recovery Office in the short term.

## STRATEGIC DIRECTIONS

The Department has identified three key challenges driving future strategy: excellence in client service, good management and working well with others. There is a strong commitment at all levels of the organisation to respond to these challenges to ensure satisfied clients, community confidence and a motivated and productive workforce.

Key priority areas for 2002-03 include:

- ◆ implementing the Court Administration System in the Supreme Court;
- ◆ progressing and supporting reform in New South Wales courts to further reduce delays and improve service;
- ◆ continuing enhancement of crime prevention responses, including expansion of drug crime diversion programs. These diversion programs are targeted at serious offenders who are facing incarceration. They provide intensive supervision and appropriate treatment and rehabilitation services to eligible offenders with drug problems. The objective is to break the drug-crime cycle and thereby reduce re-offending by the participants;
- ◆ implementing Circle Sentencing for indigenous communities (Circle Sentencing involves a community setting where community members and the magistrate sit in a circle to discuss the offence and the offender);
- ◆ continuing development of e-business and electronic service delivery including the development of a Department wide e-commerce system;
- ◆ improving information sharing within the New South Wales justice sector and exploring new approaches to the sharing of information, including complementary work processes across traditional agency boundaries, and common tools to share information in the most efficient and effective manner;
- ◆ improving performance measurement and reporting across all business centres; and
- ◆ developing strategic responses to issues identified in the 2001 Employee Survey.

The Department will also continue to take lead responsibility for a wide range of key programs including:

- ◆ administering the regulatory framework under *The Privacy and Personal Information Protection Act 1998* for the way public sector agencies deal with personal information; and
- ◆ providing core legal services to the State.

## **2002-03 BUDGET**

### **Total Expenses**

In 2002-03, the total expenses of the Attorney General's Department are estimated to be \$508.1 million.

Funding of \$600,000 has been provided to continue the operation of the Legal Resource and Referral Centre. This initiative is designed to deliver a 'whole-of-government' legal information, assistance and referral service to the people of New South Wales.

An additional \$350,000 has been provided for the Office of the Public Guardian to better manage the needs of an increasing number of people requiring guardianship and advocacy services.

A further \$3.7 million has been provided to meet both the current and higher workloads arising from increased policing activity and the progressive appointment of additional police. Also, in recognition of the increased workload of the Industrial Relations Commission, \$660,000 has been provided for the appointment of an additional judge and associated costs.

In addition, funding of \$422,000 per annum has been provided to increase graffiti prevention activities. Across New South Wales, up to 250 additional projects will be funded in high priority areas and vocational skills development and training opportunities will be provided to young people through Councils and community organisations to improve local crime and community safety concerns associated with graffiti.

The roll-out of video conferencing facilities in courthouses and correctional facilities will continue with a total recurrent funding allocation of \$4.3 million; an increase of over \$1 million over 2001-02.

## Asset Acquisitions

The Attorney General's Department's asset acquisition program provides for the construction of new courthouses, expansion/modification of existing courthouses, development of major computing facilities, and the purchase/replacement of plant and equipment. Total funding allocated for the 2002-03 program is \$36.3 million.

The major new works with their estimated total costs (ETCs) are:

- ◆ implementation of Phase 2 of the Courts Administration System (CAS). CAS will provide a "single counter" ability for the courts and provide seamless access to the Supreme, District and Local Courts together with other courts and tribunals such as the Coroners, Drug and Children's Courts. The centralised database structure of CAS software will mean that matters can be easily transferred between courts and locations (ETC of \$15.7 million; \$4.6 million in 2002-03);
- ◆ upgrade and enhance the courthouse at Blacktown. The proposed works include the construction of an additional Local Court (ETC of \$4 million; \$400,000 in 2002-03);
- ◆ construction of a new four Court complex with all associated facilities at Bankstown. The complex will be located on the present site and incorporate the area at present occupied by the Police Service. The Courts will accommodate District Court as well as local criminal and civil matters (ETC of \$16 million; \$500,000 in 2002-03);
- ◆ construction of a new District Court (Criminal) and associated infrastructure at Nowra to replace the small dysfunctional Local Court. The replacement court will provide modern support facilities and will better service the population of Kiama and South Coast districts (ETC of \$4.8 million; \$300,000 in 2002-03); and
- ◆ construction of a new courthouse at Mt Druitt to serve the growing districts of Mt Druitt/St Marys in the North Western Sydney area and provide the people in the area with a better, modernised facility (ETC of \$9.3 million; \$750,000 in 2002-03).

Other major components of the 2002-03 program are:

- ◆ completion of the implementation of Phase 1 of the Courts Administration System (\$8.6 million);

- ◆ an increase in the Department's backlog maintenance allocation. The maintenance program provides for the ongoing improvement of courthouses to meet the functional requirements of the justice system and comply with building regulations (\$8 million);
- ◆ continued construction of a new Metropolitan Children's Court at Parramatta (\$4.1 million); and
- ◆ continued construction of a new Children's court in the Hunter district at Worimi (\$1.5 million).

## **JUDICIAL COMMISSION OF NEW SOUTH WALES**

The Commission's major functions are: the organisation and supervision of a scheme for the continuing education and training of judicial officers; assisting the courts to achieve consistency in imposing sentences; and the examination of complaints against judicial officers.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the last five years, the core responsibilities of the Judicial Commission have remained unchanged. Expenditure trends over that period have also not varied markedly.

In November 2001, additional funding was provided to expand the Research and Sentencing Division of the Commission and to improve its ability to collect timely and accurate statistical data from the higher courts. This will enable the Commission to undertake extensive analysis of sentencing trends, and to disseminate information via the Judicial Information Research System, research monographs and sentencing trend papers.

### **STRATEGIC DIRECTIONS**

The Commission will continue to focus on the provision of high quality and relevant program to assist judicial officers undertake their professional responsibilities. The emphasis will be on the provision of timely and practical information whether through publications, conferences and seminars or the computerised Judicial Information Research System containing sentencing and other information.

In particular, the Commission will offer an extensive conference and seminar program for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique. The Commission will also continue its initiatives to ensure that New South Wales judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

The seminars will be organised on a regular basis to keep judicial officers up to date with current developments and emerging trends. Seminar topics will include areas identified as needing review or rapid and major changes in the law. There will also be an annual conference for each court and regular special seminars on topics of interest to all courts.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$3.7 million in 2002-03.

An amount of \$416,000 has been provided to continue expansion of the Commission's Research and Sentencing Division and to upgrade data collection on sentencing statistics for the higher courts.

### **Asset Acquisitions**

An amount of \$49,000 has also been provided to meet the Commission's ongoing plant and equipment needs.

## **LEGAL AID COMMISSION OF NEW SOUTH WALES**

The Legal Aid Commission is established under the *Legal Aid Commission Act 1979*, and provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The primary sources of funds for the Legal Aid Commission are the State and Commonwealth Governments and the Public Purpose Fund. The Commission is funded by the Commonwealth to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth.



The Commission's Criminal Law program is changing rapidly as a result of initiatives introduced by other justice sector agencies. Higher expenditure is being incurred as a result of increased prisoner numbers, extended court sitting times, new practice guidelines, new laws, a higher incidence of complex and expensive criminal trials and increased activity. Additional funding has been allocated in the 2002-03 Budget to offset the cost to the Legal Aid Commission of these trends.

## **STRATEGIC DIRECTIONS**

In 2002-03, service delivery will be improved and costs reduced through the following initiatives:

- ◆ achieving greater efficiencies and timeliness in the processing of applications for grants of legal aid through the implementation of electronic lodgement of applications from private practitioners and Commission solicitors;
- ◆ reducing turnaround time in payments to private practitioners for work performed on legally aided matters;
- ◆ increasing front-end services such as mediation, improved advice and information services, and increased levels of community legal education;
- ◆ contributing to greater efficiency in the wider justice system through strategies including committal hearings, court delay reduction in country areas and law reform issues;
- ◆ providing timely, inexpensive, informal and accessible resolution of disputes to minimise the need to resort to litigation;
- ◆ increasing the fees payable to private solicitors for legally aided work; and
- ◆ providing enhanced legal representation to eligible young people and parents/carers under the *Children and Young Persons (Care and Protection) Act 1998* in both alternative dispute resolution and court processes.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$122.3 million in 2002-03.

The Criminal Law Program has been allocated an additional \$5 million to offset the downstream effects of initiatives introduced by other justice sector agencies and to compensate the Commission for the withdrawal of Commonwealth funds which could previously be used by the Commission for State matters.

In 2002-03, the Commission will provide the Youth Justice Hotline on a 24 hour basis from 9am Friday to 12 midnight on Sunday. This extended service will allow more young people, who do not have ready access to a solicitor, to receive free legal advice and information during peak demand times.

The Commission will increase activity levels in the Family Law Program in 2002-03 to utilise additional funding made available by the Commonwealth under a 4 year agreement which commenced in 2000-01.

### **Asset Acquisitions**

The Commission's asset acquisition program of \$3.1 million in 2002-03 will enable:

- ◆ the ongoing replacement of its core business system, LA Office;
- ◆ continued implementation of electronic lodgement of applications and pro forma invoicing by the private profession and in-house solicitors;
- ◆ improved access to the Commission by upgrading the existing communications network; and
- ◆ replacement of motor vehicles.

## **OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences against New South Wales laws and the conduct of appeals in the Local, District, Supreme and High Courts.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Office received additional recurrent funding of \$5.5 million in 2000-01, \$5 million in 2001-02 and \$4.5 million per annum thereafter to meet the increase in the Office's workloads as identified by the Council on the Cost of Government in 1998.

The centralised committal project commenced in Sydney in 1998, was extended to Sydney West in February 1999, Lismore in October 1999, Wollongong in November 1999 and Newcastle in January 2000. This project has led to a major reduction in the criminal trial caseload before the District Court.

The Drug Court pilot commenced in 1999 in Parramatta. During 2002-03, the Office will continue its commitment to this initiative.

*The Criminal Procedure Amendment (Pre-Trial Disclosure) Act 2001* commenced on 19 November 2001. The legislation allows the court, on a case-by-case basis, to impose pre-trial disclosure requirements on both the prosecution and the defence in order to reduce delays in complex criminal matters in the District or Supreme Court. Pre-trial disclosure is expected to reduce court delays and court waiting times.

Under this legislation, strict limitations apply to the presentation and amendment of indictments in trials before the District Court and Supreme Court. In order to settle a final indictment within the limited timeframe allowed and to avoid serious consequences of an unamendable error in the indictment, additional Crown Prosecutors were appointed with increased recurrent funding of \$1.3 million being provided to the Office in 2001-02 (\$2 million per annum thereafter). The Office will be involved in a review of the longer-term financial implications of the legislation during 2002-03.

In February 2002, the Office provided a substantial increase in resources to the Supreme Court to permit additional sittings in May and June 2002. This is mainly to address the increases in the pending caseload of the Court of Criminal Appeal. This trend of increased caseload is expected to continue in 2002-03.

The Chief Judge of the District Court has initiated two additional trial courts-sittings in Sydney West. This is to address both the increased number of registered criminal trials during the year and to maintain time standards for the disposition of criminal trials. Given the significant increases in serious criminal matters dealt with in Sydney West, these additional sittings are expected to continue during 2002-03.

## **STRATEGIC DIRECTIONS**

The Office will pursue its objective of providing the people of New South Wales with an independent, fair and just prosecution service.

The Office and the New South Wales Police Service have successfully implemented a system for electronic interchange of information relating to indictable charges. As a further development of this initiative, the two agencies are working closely to develop a system for the electronic transfer of briefs of evidence.

The Reporting Services Branch of the Attorney General's Department and the Office have agreed to pilot the electronic provision of District and Supreme Court transcripts. The potential for electronic transfer of information between the Court of Criminal Appeal and the Office is also being explored.

Upgrading of the Office's information technology infrastructure will continue in 2002-03. This will provide an integrated document management system and it will improve the Office's capacity to report on performance. This type of upgrading will significantly improve the Office's efficiency and it will enable more effective communication with other criminal justice agencies.

During 2002-03, the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve performance of the criminal justice system. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

## **2002-03 BUDGET**

### **Total Expenses**

In 2002-03, the Office's total expenses will amount to \$66.6 million. The estimated expenditure in 2002-03 includes \$2 million related to the continued implementation of the pre-trial disclosure regime.

### **Asset Acquisitions**

The Office's asset acquisition program will total \$4.9 million in 2002-03.

In 2002-03, the Office will commence piloting an e-Brief Project on behalf of the Attorney General's Department, Legal Aid Commission and New South Wales Police Service. Funding of \$1.7 million has been provided for this project. Depending on the success of the pilot, the project will be expanded in subsequent years with the help of a more detailed and accurate cost benefit analysis.

The refurbishment of the Office's head office which commenced in 2001-02 at a cost of \$4.2 million is scheduled for completion in June 2002. Once completed, this will greatly improve the functionality and overall efficiency of the Office's operations and provide its various clients with better access to much needed facilities.

Other projects that the Office will undertake during 2002-03 will include:

- ◆ continuation of the Integrated Document Management System which commenced in 2001-02 to provide the Office with an integrated tool to manage all documents effectively and efficiently (\$2.7 million); and
- ◆ developing Business Continuity and Disaster Recovery Plans to put in place strategies and plans to ensure continued operations of the Office in case of a major disruption to its computer systems (\$275,000).

In addition, the Office will spend its minor works allocation of \$564,000 for various ongoing plant and equipment replacement, furniture and fittings.

## **ENVIRONMENT PROTECTION AUTHORITY**

The Environment Protection Authority's (EPA) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development. It also seeks to reduce environmental risks to human health and to prevent degradation of the environment.

The EPA's *1998 to 2003 Corporate Plan* sets its mission as that of guiding the community to achieve and maintain a healthy environment in a productive New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2000-01, the EPA began the process of contributing 55 percent of waste levy revenue to the Waste Fund as part of the Government's overall waste reduction program. The projected contribution to the Fund for 2002-03 is \$40.9 million. This payment will bring total contributions to the Fund to \$194.7 million since its inception in 1995-96.

The EPA's appropriation also includes a contribution of \$2 million to the Stormwater Trust as part of the Government's commitment to improved urban stormwater management and \$23.1 million to be paid to the Zoological Parks Board as part of the Government's support for that body.

## **STRATEGIC DIRECTIONS**

The Environment Protection Authority has developed strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

Of particular importance have been recent legislative changes to the overall regulatory regime for environmental control in New South Wales. This has included the introduction of a system of load based licensing as a means of focusing on the total load of pollutants discharged into the environment rather than the concentration of pollutants in discharges. The new system directly links the level of licence fee to the total load.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;
- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

The most important of these legislative changes came into effect on 1 July 1999. These changes posed significant implementation challenges for the EPA, some of which will continue in 2002-03. New responsibilities have also been acquired in environmental education, pesticides management and waste management. Waste management functions are also in transition as a result of the new waste legislation passed in 2001.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$171.1 million. Major expenditures include:

- ◆ \$51.5 million on waste minimisation and management initiatives, including \$40.9 million to support the Waste Fund;

- ◆ \$24.4 million on improving the health and sustainability of New South Wales waterways, including a contribution to the Stormwater Trust of \$2 million to fund programs to plan for and control stormwater discharges and reduce the impact from sewerage systems;
- ◆ \$33.9 million on environmental compliance, including the one-off transitional costs associated with implementing the new *Protection of the Environment (Operations) Act 2000* and other new legislation;
- ◆ \$11.9 million on minimising the adverse impact of chemicals and other hazardous substances on the environment and public health;
- ◆ \$16.1 million to reduce air and noise emissions and to minimise their impact on the community;
- ◆ \$10.2 million to enable the wider community to help protect the environment through providing access to key environmental information; and
- ◆ a contribution of \$23.1 million to the Zoological Parks Board for various purposes, including a comprehensive program of rebuilding and modernisation of facilities, research and public education.

### **Asset Acquisitions**

Asset acquisitions in 2002-03 total \$7.0 million.

An amount of \$4.2 million (\$3 million in 2001-02) will be spent building a purpose built accommodation for laboratories at Lidcombe.

Expenditure of \$0.3 million will be incurred for the continuing upgrade of the air-quality monitoring network.

## **ENVIRONMENTAL TRUST**

Legislation was enacted during 1998 to create the Environmental Trust, a single body to replace the Environmental Education Trust, the Environmental Research Trust and the Environmental Restoration and Rehabilitation Trust.

In summary, the objectives of the Environmental Trust are:

- ◆ to promote environmental education, to encourage the development of education programs and to increase the awareness of environmental issues;

- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund the acquisition of land for national parks.

In addition, the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Environmental Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund associated with the following objectives:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and
- ◆ implementing a range of high priority environment projects.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure from the Trust and its predecessor bodies has risen steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry Restructuring and Nature Conservation Act 1995*.

Amendments to this Act have increased the total amount of forest industry restructuring payments from \$60 million to \$80 million, and extended the scheme by a further five years to June 2006. As at February 2002, a total of \$48.3 million has been reimbursed from the Trust for forestry purposes.

Since July 2000, the *Environmental Trust Act 1998* empowered the Trust to fund a larger annual grants program, land acquisition and high priority environmental projects.

## **STRATEGIC DIRECTIONS**

For 2002-03, the Trust has approved a commitment of \$14.8 million for expenditure on its own programs. The Trust receives a standing appropriation from the Consolidated Fund to support these grants (\$15.2 million in 2002-03).



## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are projected to be \$25.8 million and include the following projects:

- ◆ forest industry restructuring expenditure incurred under section 4(1)(a) of the *Forestry Restructuring and Nature Conservation Act 1995* (\$6.3 million);
- ◆ new grants awarded to Government agencies, community groups and conservation organisations (\$13.9 million);
- ◆ committed but unpaid grant instalments from 2000-01 and 2001-02 (\$4.6 million); and
- ◆ administration and unpaid allocation of Emergency Pollution Clean-up Program (\$0.9 million).

## **NATIONAL PARKS AND WILDLIFE SERVICE**

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, regional parks and the conservation of the State's heritage.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure since 1995-96 has increased from \$147.3 million to projected expenditure in 2001-02 of \$274.9 million (excluding seasonal firefighting costs recoverable from the Treasury Managed Fund). The increase reflects the Service's increased responsibilities in conservation management, threatened species, biodiversity and park management.

Since 1995-96, the Government has declared over 271 new parks and reserves, including additions to existing reserves. By June 2001, more than 1,035,000 hectares of primarily State Forest lands in the State's north-east and south had been transferred to the NPWS as a result of the Government's forestry reform process.

During 2001-02, the NPWS assumed control of an additional 6,936 hectares of land resulting in the declaration of one new national park and 20 additions to existing parks.

A total of \$14 million (\$10 million in recurrent and \$4 million in capital funding) is being spent in 2001-02 on establishing and managing new national parks in the upper and lower north-east regions of the State, and more than \$10 million in the south-east regions.

Other commitments in recent years include implementing strategies for recovery and threat abatement of threatened species, developing and implementing a State Biodiversity Strategy and establishing and maintaining new and existing regional parks in western Sydney.

## **STRATEGIC DIRECTIONS**

The NPWS has adopted three key conservation themes that reflect a shift in focus towards greater community involvement:

- ◆ facilitating conservation outside of the formal reserve system;
- ◆ managing the reserve system within a regional landscape context; and
- ◆ introducing agreed conservation criteria to target further improvement to the reserve system.

Within this framework, specific initiatives focus on strategic additions to the reserve system in under-represented bioregions, especially in western New South Wales, as well as enhancing the conservation value of reserves and improving visitor facilities and education programs. The initiatives also provide improved protection of biodiversity and cultural heritage and foster working with aboriginal communities in joint management arrangements for culturally significant lands.

The NPWS also works with the general community to promote conservation efforts on privately owned lands.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$281.7 million. Major expenditure areas include fire management, pest species management and the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Emphasis will continue on community education and consultation to further engage stakeholders in the delivery of conservation programs.

Major new areas of expenditure include:

- ◆ \$3.1 million (rising to \$5.2 million per annum from 2005-06) to establish and manage the remaining parcels of lands to be purchased flowing from the Northern Regional Forest Agreement;
- ◆ \$1.5 million per annum for managing lands purchased in 2001-02; and
- ◆ \$1 million per annum for managing newly established reserves in western New South Wales in 2001-02.

Other significant areas of expenditure include:

- ◆ \$3.1 million to continue the road and bridges maintenance program in the Kosciuszko National Park;
- ◆ a further \$1 million to complete the development of a new Kosciuszko Plan of Management and Regional Environmental Plan;
- ◆ a further \$1.8 million (rising to \$2.9 million in 2004-05) to enhance the electronic communications capability of the agency and for the leasing of information technology equipment;
- ◆ a further \$1 million to undertake water reform projects required under the *Water Management Act 2000*; and
- ◆ a further \$1 million for the State Biodiversity Strategy.

## **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$52.5 million, which is an increase of \$7.6 million from the 2001-02 budgeted capital program, due mainly to additional land purchases.

In 2002-03 major new works totalling \$10.5 million include:

- ◆ \$1.5 million (total cost of \$3.2 million) for establishing parks on lands purchased in 2001-02;
- ◆ \$2.5 million (total cost of \$10 million) for further purchases of land and leases flowing from the Northern Regional Forests Agreement;
- ◆ \$3.3 million from the Environmental Trust to establish reserves predominantly in western New South Wales; and

- ◆ an estimate of \$2 million from the Natural Heritage Trust to establish reserves predominantly in western New South Wales.

The program also provides \$41.9 million for works-in-progress, including:

- ◆ \$5 million to upgrade sewerage works and facilities in parks throughout New South Wales;
- ◆ \$2 million to provide recreational facilities at the Lower Prospect Canal reserve;
- ◆ a further \$1.8 million to upgrade roads and bridges in Kosciuszko National Park;
- ◆ a further \$1.9 million for capital works associated with the transfer of vacant crown land reserves in north east New South Wales;
- ◆ a further \$0.5 million to revitalise Sydney's major metropolitan parks;
- ◆ \$1.9 million to establish and improve regional parks;
- ◆ \$4.4 million for land acquisitions, including \$2.9 million for purchases under specific government programs; and
- ◆ \$8.3 million to upgrade water and sewerage infrastructure at the Perisher resort.

## **ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

The Royal Botanic Gardens and Domain Trust maintains the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens. It also provides research, advice, education and extension services in botanical and horticultural areas.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The asset acquisition program for 2001-02 included:

- ◆ Sydney Gardens and Domain irrigation and drainage systems;

- ◆ construction of the vertical compost unit at Sydney Gardens, funded by the Environment Protection Authority; and
- ◆ installation of the Visitor Services Agencies information technology infrastructure.

## **STRATEGIC DIRECTIONS**

The major priorities to be addressed by the Trust during the coming year include:

- ◆ managing and developing the horticultural displays and living collection of plants at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Gardens;
- ◆ maintaining and developing all sites, including the Domain, for recreation and events;
- ◆ advancing knowledge and understanding of plant biodiversity, horticulture and conservation through scientific research, the Centre for Plant Conservation and a wide range of school and community education programs; and
- ◆ focussing on the development of opportunities to increase and diversify the Trust's revenue base.

## **2002-03 BUDGET**

### **Total Expenses**

Budgeted expenses of the Trust total \$28 million. The Trust has a strong focus on generating additional revenue to offset increased expenses to ensure that services can be maintained and improved.

The development of the State's node of the Australia's Virtual Herbarium will continue in 2002-03. Commonwealth and private funds are matched by the State Government on a dollar-for-dollar basis. On completion in 2005-06, the one million collections held in the National Herbarium of New South Wales will be fully accessible to the general community via the internet.

## **Asset Acquisitions**

The Trust's asset acquisition program for 2002-03 includes:

- ◆ a provision of \$1.2 million to improve the water supply at Sydney and Mount Annan Gardens;
- ◆ an annual provision of \$1.2 million for asset maintenance at the Sydney Gardens and the Domain, Mount Tomah and Mount Annan Botanic Gardens; and
- ◆ an allocation of \$220,000 to the Visitor Services Agencies partnership. This will enable uniform delivery of information technology services, human resources and finance to support the Trust, Centennial Park and Moore Park Trust and Tourism New South Wales.

## **NEW SOUTH WALES FIRE BRIGADES**

The New South Wales Fire Brigades serves and works with the community to prevent fire and to respond to fire, hazardous material and rescue incidents in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State. In times of emergency, such as a bush fire crisis or other natural disaster, the Brigades also supports the other emergency services in both urban and non-urban areas.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The New South Wales Fire Brigades is funded 73.7 percent by the insurance industry, 12.3 percent by local government with a net cost to the State of 14 percent.

Between 1993-94 and 2000-01, there has been a 59.9 percent growth in incidents attended by the Brigades. In 2000-01, the Brigades was required to respond to 126,302 primary incidents, an increase of 5.6 percent on 1999-2000.

The Brigades has received significant funding increases over the past eight financial years. In 1994-95, the amount provided was \$241.5 million. In comparison, expenses and asset acquisitions will total \$407.4 million in 2002-03, an increase of 69 percent over this period. Since 1994-95 the Government has injected more than \$2.6 billion into the Brigades including more than \$119 million for state-of-the-art fire appliances.

In 1997, the Government embarked on the first major fire station building program in 75 years. Strategic programs in the greater Sydney area, Central Coast, the Hunter Valley and regional New South Wales, have seen 20 new stations built and made operational. A further 14 stations are scheduled to be built to complete these programs, subject to acquisition of suitable sites.

Sixteen existing stations have also been subject to a major refurbishment program including a significant rebuild of No 1 Fire Station in Sydney.

Since 1999-2000, some \$0.6 million has been committed to establish Community Fire Units. The Community Fire Unit network currently comprises 68 mobile and 70 fixed units. These units operate in residential areas with a high level of bushland nearby. To date, approximately 2,000 volunteers attached to the various units have received training under the program.

These units are an integral part of the Brigades' public education activities and unit volunteers play an important role in the fuel reduction strategies in bush fire affected areas. The units proved an outstanding success in the recent Christmas bushfire crisis.

The New South Wales Fire Brigades deployed significant resources between 24 December 2001 and 9 January 2002 in response to the Christmas 2001 bushfire emergency. The Brigades' peak commitment occurred on 30 December 2001 when 118 appliances crewed by 550 personnel were deployed. Overall the Brigades incurred \$6.9 million of additional costs responding to the Christmas 2001 bushfires.

## **STRATEGIC DIRECTIONS**

The New South Wales Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades continues to develop initiatives to improve decision making to support better planning, evaluation and operational service delivery throughout the organisation. The Brigades endeavours to continue to improve the level of consultation with local government and the insurance industry.

Improved decision making capability will maximise the effectiveness and efficiency of core business processes including incident prevention, fire suppression, management of hazardous material incidents, provision of rescue services and response to natural hazards.

The Brigades will receive an additional \$12.4 million over the next four years to provide 51 permanent and 12 retained firefighters for new fire stations being built under the Hunter and Central Coast strategic programs. The additional staff will be located at Kotara (21 permanent staff), Tingira Heights (21 permanent staff) and Kincumber (9 permanent staff and 12 retained staff).

Over the next four years, the Brigades will also receive nearly \$72 million to provide for the acquisition of state-of-the-art fire appliances and almost \$10 million for improved communications.

Since 1997 new stations have been completed at St Andrews, Blacktown, Kellyville, Horningsea Park, Rosemeadow, Narellan, Huntingwood, Regentville, Bonnyrigg Heights, Kariong, Bateau Bay, Berkeley Vale, Umina, Dubbo and Kelso. In 2001-02 new stations were completed at Doyalson, Toronto and Lawson. Stations at Schofields and East Maitland will be completed and operational by the end of June 2002.

An amount of \$13.3 million will be allocated in 2002-03 towards the construction of stations in the approved program.

An amount of \$5.5 million in additional recurrent funds and \$3.7 million in additional asset acquisition funds will be allocated over the next four years to enhance the Brigades' information technology and telecommunications capability.

Over \$21 million in additional funding will be provided over the next four years to maintain the Brigades' property and fleet assets.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$365.1 million. In 2002-03, the Brigades will receive additional funding to:

- ◆ crew new fire stations (\$3.1 million per annum);
- ◆ repair and maintain firefighting fleet and fire stations (\$3 million);
- ◆ enhance the personal and protective equipment of operational firefighters (\$1.7 million per annum over the next two years);
- ◆ improve information technology and telecommunication capability (\$1.6 million of a total of \$5.5 million over the next four years);



- ◆ meet retained firefighter callout costs (\$1.2 million per annum); and
- ◆ establish additional Community Fire Units (\$0.75 million).

The Brigades' planning and actions are designed to meet the expanding demands of growth areas and community needs.

### **Asset Acquisitions**

The New South Wales Fire Brigades' 2002-03 asset acquisition program of \$42.3 million includes provision for the following projects:

- ◆ acquisition and replacement of firefighting appliances and pumpers (\$18 million);
- ◆ continuation of the new fire station program including commitments at Cobar, Arncliffe, Baulkham Hills, Glenhaven, Kincumber, Warnervale, Tingira Heights, Kotara, Stockton, Wallsend and West Wallsend (\$13.3 million);
- ◆ completion of the rebuild of the No 1 Fire Station, Sydney (\$1.2 million);
- ◆ upgrading of information technology and telecommunications (\$2.2 million); and
- ◆ upgrading of the Brigades' communications networks (\$3.9 million).

These asset acquisitions will be of particular benefit to both city and rural areas of New South Wales and will continue to address the need for additional facilities in growth areas.

## **DEPARTMENT OF RURAL FIRE SERVICE**

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bushfire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and executive and administrative support to the State Emergency Management Committee and the State Rescue Board.

The prevention and containment of bushfires would not be possible without the unpaid work of some 70,000 volunteers, who operate through 2,164 community based bushfire brigades attached to 136 local councils.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Under the *Rural Fires Act 1997*, expenditure by the Service, on bushfire activity is financed from Consolidated Fund (13%), local government (13.3%) and the insurance industry (73.7%).

The State's contribution towards fire-fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The level of funding provided to the RFFF has increased significantly over the past eight financial years. The total amount provided to the RFFF in 1994-95 was \$50.7 million. In comparison, the total amount to be provided in 2002-03 will be \$120.7 million, an increase of 138 percent over this period.

The Rural Fire Service deployed significant resources towards fighting the Christmas 2001 bushfires. The Service deployed more than 40,000 volunteers and 109 aircraft to combat the 450 fires that burnt across the State during the period. The Service's projected level of operating expenses and grants and contributions revenue is significantly above budget reflecting this effort.

## **STRATEGIC DIRECTIONS**

The Department of Rural Fire Service is an integral part of a complex bushfire management infrastructure comprising volunteer rural fire brigades, local government councils, land management agencies and other fire authorities.

In recent years the agency has focussed on improving radio communications, replacing aged tankers and developing an appropriate management structure to minimise fire hazard and improve response to fire emergencies.

The new administrative arrangements, which commenced on 1 July 2001, have proved successful in providing a cohesive emergency service and have addressed concerns expressed by the Coroner in relation to the previous dual accountability of fire control staff to both State and local government.

The Rural Fire Service is continuing a service-wide upgrade of safety features on tankers, and replacing protective clothing and equipment for fire fighters with superior products made available through improved technology. The Service, in response to proposed amendments to the *Environmental Planning and Assessment Act* and the *Rural Fires Act*, will take on increased responsibilities in relation to the implementation of hazard reduction plans.

During the recent statewide fires, it became clear that in order to accurately plot the movements of fire perimeters, greater use of geographical information systems was needed. Hardware to be acquired will assist in this regard and also assist in the preparation of reports for any enquiries that may be subsequently undertaken.

The headquarters of the Service have been located in its current accommodation at Rosehill since 1988. It was shown during the recent fires that the current accommodation is fragmented and operationally inadequate. Alternative accommodation options are currently being investigated.

## **2002-03 BUDGET**

Total RFFF and other expenses for 2002-03 are estimated at \$125.8 million, representing an increase of 7.7 percent over the 2001-02 budget.

The high level of funding provided in 2002-03 will enable the Service to continue its existing tanker replacement program. A total amount of \$32 million has been provided for the purchase of new and used tankers and associated equipment during 2002-03.

An amount of \$2 million per annum has been provided to enable the Service to meet its commitments in relation to the proposed amendments to the *Environmental Planning and Assessment Act* and the *Rural Fires Act*. The increase will enable the appointment of an additional 18 staff required as a consequence of the increased responsibilities in relation to bushfire hazard reduction work envisaged in the proposed amendments.

The Service has identified key locations throughout the State that require assistance of both qualified incident management and support staff. A further 35 staff will be appointed to identified strategic locations to enhance the Service's ability in fire control management at a local level. The estimated cost is \$2.5 million per annum.

Provision has been made within the Budget towards the acquisition of Geographical Information System hardware (\$1.35 million).

In recognition of the significant contribution of volunteers an additional \$250,000 per annum has been provided for grants to Volunteer Rescue Units.

## **STATE EMERGENCY SERVICE**

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man-made incidents or emergencies. While its main responsibilities reflect its role as the combat agency for floods and storms, the SES is also the major provider of land and inland water search and rescue throughout the State. Additionally, the SES provides significant support to the Police Service and other emergency services in a wide range of emergency situations. Currently there are around 9,000 SES volunteers responding to 30,000 incidents per year.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The SES has received significant funding increases over the past eight financial years. In 1994-95, the amount provided was \$14.4 million. In comparison, the total amount to be provided in 2002-03 will be \$29.8 million, an increase of 106 percent over this period. This additional funding has enabled the SES to address major priorities in the areas of protective clothing, safety equipment, competency based training, maintenance of communications equipment and the commencement of employment of paid Division Controllers.

Additional funding in 2001-02 included:

- ◆ \$200,000 to upgrade SES radio profiles;
- ◆ \$156,000 for the employment of two additional paid Divisional Controllers; and
- ◆ \$100,000 to provide an additional five sand bagging machines.

The Hawkesbury/Nepean Flood Management Project continued during 2001-02. This project consists of significant improvements to the public education, upgrading flood warning systems and enhancements to the SES flood response capability.

During 2001-02, volunteer members of the SES responded to almost 30,000 requests for assistance. The majority of these requests were generated by storm events across the State but mainly in the Sydney Metropolitan area. In addition, volunteers attended to flood responses on nine rivers throughout the State, road rescues, search and rescue and provided valuable assistance to the community during floods and storms.

About 2,500 State Emergency Service volunteers spent 92,000 hours in assisting the Rural Fire Service during the bushfire emergency in the Christmas / New Year period of 2001-02. The assistance provided included transportation and feeding firefighters, manning road closures, evacuation of premises, communications support and clearing roads of debris. The SES also staffed airfields to provide fuel for helicopters and assistance with the filling of "bambi buckets" for aerial firefighting.

## **STRATEGIC DIRECTIONS**

The State Emergency Service will continue to improve its capability to deal with floods, storms, tempests and other incidents and emergencies.

This will be achieved through developing public communication and flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property.

State Emergency Service volunteers will continue to be trained in emergency operation and rescue procedures which are of world class standard. The volunteers are also provided with protective clothing and equipment that meet Occupational Health and Safety requirements. These factors are essential in providing the community with a combat agency that will assist them during flood, storm and tempest operations.

## **2002-03 BUDGET**

### **Total Expenses**

The State Emergency Service's total expenses for 2002-03 are projected to be \$25 million.

Additional funding of \$159,000 has been provided to upgrade the single number call taking facility operated by the SES. This service was established to provide the public with a single number to contact the SES for emergency assistance.

An increase of \$147,000 for the provision of protective clothing and safety equipment will bring this program to \$2.6 million. The additional funding will enable an effective repair and maintenance program for all rescue equipment.

An amount of \$250,000 has been provided to enable the SES to undertake the development of programs aimed at raising the readiness of communities for floods. This will include the production of community specific guides with locally generated and locally relevant data.

An additional \$115,000 has been provided to employ an additional two permanent part-time Divisional Controllers in regional and rural New South Wales. The part-time Divisional Controllers will replace volunteers currently in the positions.

A new program to assist in meeting the day-to-day expenses of operating SES units has been approved and \$778,000 for 2002-03 has been allocated. The program will benefit volunteers who currently have to meet these expenses by the conduct of fund-raising activities.

An amount of \$272,000 has been provided for initial vaccination of all SES volunteers against Hepatitis B due to the increased risk they face of contracting the disease. A further \$50,000 per annum will be provided in the forward years for this ongoing program.

An additional \$349,000 has been allocated for the upgrade and maintenance of the software and equipment of the SES radio communications system. This will bring the total budget for this program to \$941,000. The additional funding will meet the costs associated with Private Mobile Radio site leases and maintenance, Government Radio Network fees and replacement of batteries.

### **Asset Acquisitions**

In 2002-03, the total capital acquisition program will be \$4.9 million.

Funding of \$950,000 will enable the construction of new purpose built headquarters for the Macquarie Division at Dubbo and the Illawarra/South Coast Division at Wollongong.

Continued funding of \$1.26 million will enable the SES to provide essential rescue equipment including road rescue equipment, flood rescue boats, emergency lighting, vertical rescue equipment and rescue call out systems.

An amount of \$2.4 million has been provided for new radio systems for the Lachlan, Lower Hunter, Murrumbidgee and Richmond/Tweed Divisions as well as maintaining a repair pool for all radios across New South Wales.

Funding of \$250,000 has been provided for the supply and installation of computers to the State Emergency Service Volunteer Units. This is the final year of funding of a three year program to implement the Government's election commitment.

## **PUBLIC TRUST OFFICE - ADMINISTRATION**

The Public Trust Office offers:

- ◆ will making, where the Public Trustee is appointed sole executor, co-executor or substitute executor;
- ◆ long term asset management in estates and trusts;
- ◆ general estate and trust management;
- ◆ funeral bonds; and
- ◆ document safe custody.

The Public Trust Office also attends to the management of assets seized and confiscated under the *Criminal Assets Recovery Act 1990* and the *Confiscation of Proceeds of Crime Act 1989*.

The Public Trust Office is financially independent of the Consolidated Fund. Total expenses and asset acquisitions are funded through revenue generated from clients and other corporate income. The Public Trustee is obliged to accept all estates regardless of their value. Its fee structure was reviewed in 2001 with a staged increase (over two years) implemented from 1 November 2001.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The focus of expenditure over the last three to four years has been on improving customer service, the consolidation and development of core business and technical support systems. This has included expenditure of \$5.3 million over three years on the development of the Trust Estate Asset Management System (TEAMS). Whilst major expenditure on TEAMS is now complete, ongoing enhancements will occur as TEAMS functionality is improved to ensure service delivery expectations continue to be met.

## **STRATEGIC DIRECTIONS**

The Public Trust Office is focussing on widening entry points for clients to all products through an “ages and stages” approach. A beneficiary communication plan is being prepared to enhance a client’s conversion to other products. To better manage the risks associated with client funds management, since 1 July 2001, management of the bond component and growth portfolio in the Common Fund has been outsourced to the New South Wales Treasury Corporation. The Public Trust Office provides suitable investment vehicles for client funds at risk levels acceptable to the Public Trust Office and its client base.

A review of potential shared ancillary services is being conducted in conjunction with the Attorney General’s Department.

To provide a basis for better financial management and reporting, an evaluation and costing of community service obligations has commenced.

## **2002-03 BUDGET**

### **Total Expenses**

The 2002-03 Budget provides for total expenses of \$27.2 million. Salary and related items account for approximately 67 percent of total expenses, while working expenses (33 percent) are used to maintain agency structures and statewide Branch networks, as well as plant and equipment items.

### **Asset Acquisitions**

The 2002-03 asset acquisition program will cost approximately \$2.5 million.

Expenditure is planned on computer software, a Wills production system, waste management, energy management, the records management system, shared service arrangements and contract and risk management.

Enhanced functionality will be added to the Trust Estate Asset Management System and its development completed.

A further \$1.3 million expenditure on refurbishment to the O’Connell Street office and Newcastle branch, expected in 2001-02, will now occur in 2002-03.



## **REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

The New South Wales Registry of Births, Deaths and Marriages records in perpetuity, all births, deaths and marriages occurring in New South Wales and, provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for government and other organisations, performs civil marriages and undertakes searches of the records.

The Registry performs both regulatory and commercial activities, with sufficient revenue being generated from its commercial activities to offset the cost of the registration function and pay a dividend to the Government.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Registry of Births, Deaths and Marriages has been operating commercially since 1992. The dividend for 2001-02 is anticipated to be approximately \$0.8 million.

The revised expenses projection for 2001-02 includes a prepaid superannuation amount of \$1.2 million shown under employee related payments. After adjusting for this pre-payment, the Registry's surplus after distributions is projected at \$329,000.

The Registry's 2001-02 Statement of Financial Performance, agreed in June 2001, approved a budget of \$12.9 million for total expenses. The increase in expenses was due to items relating to the new building acquired by the Registry.

The Registry has focused on expanding and improving its services and products to clients throughout New South Wales and has now developed a product range that includes genealogical indexes, commemorative birth, death and marriage certificates and a plastic birth card.

Online registration services are expanding to include marriages, births and enhanced certificate application services such as telephone and internet applications.

## **STRATEGIC DIRECTIONS**

The Registry's strategic priorities are to ensure its commercial viability and overall performance. These include the development of information technology systems to improve client service and to support management and staff; and human resources strategies to enhance staff skills, productivity and flexibility.

A key strategic challenge for the organisation is the development of a Fraud Control Plan to ensure the integrity and security of the registrations database.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$15 million. This represents an increase of 30 percent above the 2001-02 Budget due mostly to the full impact of the salary award increases and depreciation expenses of major capital works. Depreciation expenses increased by \$1.2 million due to previous discrepancies in the treatment of the fit-out and refurbishment costs.

The Registry is forecasting a dividend contribution of \$1 million for 2002-03.

### **Asset Acquisitions**

The Registry's asset acquisition program in 2002-03 will be \$2 million. The Registry is progressing with major data conversion projects to convert its older microfilm records to a digitised format. These projects will reduce production costs and improve service delivery to the Registry's clients and ensure the preservation of the Registry's historic database. The total projected expenditure in 2002-03 is \$1.5 million. The overall conversion projects should be completed by the end of the 2003-04 financial year.

The Registry will also spend:

- ◆ \$115,000 on new product development initiatives; and
- ◆ \$204,000 on technology related upgrades and systems development.

All expenditure is internally funded from the Registry's retained earnings.

# RESOURCE NEW SOUTH WALES

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In October 2001, a number of legislative changes to the Government's waste policy and regulatory regime came into effect. *The Waste Avoidance and Resource Recovery Act 2001* replaced the *Waste Minimisation and Management Act 1995* and amended the waste provision of the *Protection of the Environment Operations Act 2000*.

Among other reforms, the legislation created a new statutory authority, Resource NSW, to develop a statewide waste management strategy and to replace the nine regional Waste Boards that were established by the previous Act.

The Government will recoup its investment in the Waste Boards by transferring important and successful programs to Resource NSW. A streamlined, coordinated approach from Resource NSW will allow the results of these programs to be applied more widely across the State.

Resource NSW is funded from the Waste Fund. In the first year of operation, from 8 October 2001 to 30 June 2002, the agency's budget was \$17 million for programs designed to meet the Government's waste management policy objectives and transition from the Waste Boards to a single State entity.

## STRATEGIC DIRECTIONS

Resource NSW programs are designed and implemented to meet the following State Government policy objectives:

- ◆ promoting and implementing actions to support the waste hierarchy of avoidance, resource recovery and disposal;
- ◆ encouraging the most efficient use of resources and reducing environmental harm in accordance with the principles of ecologically sustainable development;
- ◆ ensuring that industry and the community share responsibility for reducing waste;
- ◆ encouraging less wasteful practices in industry and commerce and maximising reuse and recycling options in preference to disposal;

- ◆ achieving integrated waste and resource management planning and service delivery on a Statewide basis; and
- ◆ striving for continuous improvement in waste reduction and resource recovery programs.

Resource NSW will develop and adopt a waste strategy for New South Wales by October 2002. This will include a resource recovery strategy that stimulates secondary use markets, provides better commercial outcomes for industry, encourages the adoption of innovative processing technologies and promotes more effective collection systems. Through this, Resource NSW will give effect to the Government's vision to move away from a framework for managing waste towards recovering value from discarded resources.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 is expected to increase to \$31.6 million. The 2002-03 Budget reflects a reduction in salaries, Board costs and operating expenses of approximately \$2 million, over the cost of operating the Waste Boards in 2000-01.

## **STORMWATER TRUST**

In May 1997, the New South Wales Government released the Waterways Package, which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of urban stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialing innovative stormwater treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of the package.

## **STRATEGIC DIRECTIONS**

The Government has committed up to \$80 million over the years 1997-98 to 2001-02 for the Stormwater Trust Fund. The Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package.

This funding has been allocated to:

- ◆ assist councils, and certain state government agencies either individually or in groups, to pilot innovation in stormwater management or to undertake remedial activities;
- ◆ provide assistance to councils for the preparation of Stormwater Management Plans; and
- ◆ a statewide education program coordinated by the Environment Protection Authority.

## **2002-03 BUDGET**

### **Total Expenses**

Funding of the Stormwater Trust was to have ceased in 2001-02. However, the government has provided a further \$2 million in 2002-03 to assist the Trust in continuing its grants program while it explores alternative methods of funding urban stormwater initiatives.

An evaluation of the results of the grants program and the management plans has found that the Trust's program has been successful in reducing waterway pollution and increasing the ability of local councils to manage urban stormwater. The evaluation also found that further efforts should be made to increase the capacity of councils to manage urban stormwater in a more sustainable way.

The program expenditure will focus on providing grants for cost-effective projects tackling significant stormwater issues across the state.

Funding of \$14.0 million will be allocated in 2002-03 for grants to improve council's stormwater management abilities.

## **WASTE FUND**

During 2001-02, new waste legislation commenced as a consequence of the Government's five-year review of the *Waste Minimisation and Management Act 1995*, which was replaced by the *Waste Avoidance and Resource Recovery Act 2001*. The new act established the Waste Fund.

The Waste Fund (formerly the Waste Planning and Management Fund) was established in 1995-96 with an initial allocation of \$60 million. In 1998, additional funds were allocated specifically to fund a range of initiatives to support kerbside recycling across New South Wales, taking the total allocation to \$106.3 million for the six years to 2000-01.

The majority of this funding has been provided for the establishment, operations and waste reduction programs, a community grants program, state-wide waste and litter education initiatives, a series of rural pilot schemes to reduce waste, and a range of programs to support kerbside recycling.

Beginning in 2000-01 55 percent of receipts of the levy imposed under Section 88 of the *Environment Operations Act 1997* for the disposal of waste to landfill will be allocated to the Fund.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2001-02, the Environment Protection Authority's (EPA) contribution of 55 percent of the waste levy will provide \$47.4 million to the Waste Fund.

Over the last six years, major expenditure has included:

- ◆ \$82.5 million to support Regional Waste Boards and their successor Resource NSW for establishment, recurrent and program funding;
- ◆ \$12.5 million to provide support for kerbside recycling, including emergency support and structural improvement programs and the Government's commitment to initiatives arising from the National Packaging Covenant;
- ◆ \$9.7 million for the Waste Challenge, litter and *It's a Living Thing* community awareness and education campaigns;
- ◆ \$7 million over five years for the annual Community Waste Reduction Grants program;
- ◆ \$5 million to support two important programs to tackle the problem of unwanted hazardous substances, farm chemicals and unwanted pharmaceuticals;
- ◆ \$1.7 million to support an Industry Partnership Program promoting cleaner production;
- ◆ \$1.7 million to initiatives addressing illegal dumping; and

- ◆ \$1 million for a public recycling initiative aimed at introducing recycling bins across a range of public precincts in Sydney and ultimately across the whole of New South Wales.

## **STRATEGIC DIRECTIONS**

The *Waste Avoidance and Resource Recovery Act 2001* establishes the new agency Resource NSW. A major driver for future waste funding will be a waste strategy for the whole State which Resource NSW is required to develop within its first year of operation (by October 2002).

The establishment of Resource NSW and other initiatives will provide the framework for:

- ◆ increasing the focus on waste avoidance;
- ◆ massively improving materials recovery and disposal diversion in the commercial and industrial waste streams; and
- ◆ a greater focus on extended producer responsibility.

## **2002-03 BUDGET**

### **Total Expenses**

It is estimated that the Waste Fund will spend \$44.9 million in 2002-03. The EPA's contribution to the Fund will be \$40.9 million.

A large proportion of this expenditure will be allocated to Resource NSW to fund major initiatives arising out of the state waste strategy, currently being developed. These will most likely include:

- ◆ regional and rural support program for groups (including councils) working cooperatively to tackle waste management issues;
- ◆ integration of, and improvement to, waste and resource recovery processes, systems, services and infrastructure;
- ◆ research and development targeting specific problems in the organics;
- ◆ programs addressing household (and other) hazardous waste;
- ◆ on-going support for regional illegal dumping initiatives; and

- ◆ a long term program for the introduction of standardised, colour-coded recycling bins in public places.

Ongoing funding will be provided to maintain the Government's commitment to the National Packaging Covenant, hazardous chemical programs, litter awareness and education campaigns, the Industry Partnership Program, investigation and enforcement of illegal dumping offences, and implementation of the Government's Waste Reduction and Purchasing Policy.



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	260,101	259,965	<b>273,572</b>
Other operating expenses	72,655	80,657	<b>80,692</b>
Maintenance	10,042	14,995	<b>10,418</b>
Depreciation and amortisation	22,690	21,723	<b>28,688</b>
Grants and subsidies	2,672	2,787	<b>2,664</b>
Other expenses	136,026	138,430	<b>112,079</b>
<b>Total Expenses</b>	<b>504,186</b>	<b>518,557</b>	<b>508,113</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	74,460	82,614	<b>77,698</b>
Investment income	252	694	<b>287</b>
Retained taxes, fees and fines	3,400	6,513	<b>3,400</b>
Grants and contributions	30,367	31,414	<b>31,970</b>
Other revenue	9,586	11,203	<b>11,339</b>
<b>Total Retained Revenue</b>	<b>118,065</b>	<b>132,438</b>	<b>124,694</b>
Gain/(loss) on disposal of non current assets	...	(63)	<b>3</b>
<b>NET COST OF SERVICES</b>	<b>386,121</b>	<b>386,182</b>	<b>383,416</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	228,390	231,140	<b>237,779</b>
Grants and subsidies	2,672	2,787	<b>2,664</b>
Finance costs	3,432	3,169	<b>2,796</b>
Other	215,401	226,356	<b>199,505</b>
<b>Total Payments</b>	<b>449,895</b>	<b>463,452</b>	<b>442,744</b>
<b>Receipts</b>			
Sale of goods and services	74,460	85,113	<b>77,698</b>
Interest	322	694	<b>287</b>
Other	43,353	49,111	<b>46,709</b>
<b>Total Receipts</b>	<b>118,135</b>	<b>134,918</b>	<b>124,694</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(331,760)</b>	<b>(328,534)</b>	<b>(318,050)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	41	<b>3</b>
Purchases of property, plant and equipment	(24,376)	(30,512)	<b>(36,260)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(24,376)</b>	<b>(30,471)</b>	<b>(36,257)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1,216)	(1,215)	<b>(1,300)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,216)</b>	<b>(1,215)</b>	<b>(1,300)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	326,673	328,098	<b>312,411</b>
Capital appropriation	24,376	28,648	<b>36,260</b>
Cash reimbursements from the Consolidated Fund Entity	5,439	6,424	<b>7,528</b>
Cash transfers to Consolidated Fund	...	(2,890)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>356,488</b>	<b>360,280</b>	<b>356,199</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(864)</b>	<b>60</b>	<b>592</b>
Opening Cash and Cash Equivalents	10,613	2,671	<b>2,731</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,749</b>	<b>2,731</b>	<b>3,323</b>

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	2001-02		
	Budget	Revised	2002-03 Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(386,121)	(386,182)	<b>(383,416)</b>
Non cash items added back	53,984	54,679	<b>64,202</b>
Change in operating assets and liabilities	377	2,969	<b>1,164</b>
<b>Net cash flow from operating activities</b>	<b>(331,760)</b>	<b>(328,534)</b>	<b>(318,050)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,749	2,731	3,323
Receivables	14,715	20,130	20,130
Other	4,053	895	903
<b>Total Current Assets</b>	<b>28,517</b>	<b>23,756</b>	<b>24,356</b>
<b>Non Current Assets -</b>			
Receivables	44,343	25,556	25,556
Property, plant and equipment -			
Land and building	427,212	550,816	557,670
Plant and equipment	38,269	43,004	43,722
Other	3,883	6,734	6,819
<b>Total Non Current Assets</b>	<b>513,707</b>	<b>626,110</b>	<b>633,767</b>
<b>Total Assets</b>	<b>542,224</b>	<b>649,866</b>	<b>658,123</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	31,512	31,655	31,655
Interest bearing	686	1,300	1,390
Employee entitlements and other provisions	18,788	19,471	20,646
<b>Total Current Liabilities</b>	<b>50,986</b>	<b>52,426</b>	<b>53,691</b>
<b>Non Current Liabilities -</b>			
Interest bearing	41,966	41,355	39,965
Employee entitlements and other provisions	3,878	4,260	4,345
<b>Total Non Current Liabilities</b>	<b>45,844</b>	<b>45,615</b>	<b>44,310</b>
<b>Total Liabilities</b>	<b>96,830</b>	<b>98,041</b>	<b>98,001</b>
<b>NET ASSETS</b>	<b>445,394</b>	<b>551,825</b>	<b>560,122</b>
<b>EQUITY</b>			
Reserves	64,078	185,300	185,300
Accumulated funds	381,316	366,525	374,822
<b>TOTAL EQUITY</b>	<b>445,394</b>	<b>551,825</b>	<b>560,122</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.1 Justice Policy and Planning**

Program Objective(s): To contribute to the development of a legal system and laws in New South Wales that further the principles of justice and contribute to the achievement of the goals of the Government.

Program Description: Conduct research and provide information to assist the Government in formulating and initiating new policies and developing legislation. Review laws and services in consultation with the community to ensure they are relevant to contemporary needs. Develop initiatives to promote a safer community.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Proposals for legislative reform passed by Parliament	no.	17	15	15	<b>15</b>
Advisings provided to the Attorney General and Director General	no.	1,000	1,050	1,103	<b>1,150</b>
Matters referred by communities to the Aboriginal Justice Advisory Council	no.	60	80	100	<b>100</b>
Local domestic violence committee grants	no.	71	75	80	<b>80</b>
Safer Communities Development Fund grants	no.	16	30	30	<b>30</b>
Beat graffiti grants	no.	30	30	30	<b>50</b>
Ministerial briefings	no.	17,096	18,618	20,275	<b>22,000</b>
Pieces of legislation developed	no.	10	10	11	<b>12</b>
<u>Average Staffing:</u>	EFT	108	113	129	<b>145</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,642	8,435	<b>9,885</b>
Other operating expenses	3,631	4,057	<b>3,695</b>
Maintenance	79	165	<b>144</b>
Depreciation and amortisation	322	348	<b>410</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23.1 Justice Services**

**23.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Recurrent grants to non profit organisations	2,217	2,120	<b>2,176</b>
Criminology Research	69	49	<b>69</b>
Australian Institute of Judicial Administration	67	57	<b>66</b>
Other expenses			
Fees for inquests and post mortems	...	1	...
<b>Total Expenses</b>	<b>15,027</b>	<b>15,232</b>	<b>16,445</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	63	77	<b>65</b>
Minor sales of goods and services	254	10	<b>14</b>
Investment income	9	28	<b>13</b>
Grants and contributions	2,052	2,954	<b>2,809</b>
Other revenue	83	59	<b>75</b>
<b>Total Retained Revenue</b>	<b>2,461</b>	<b>3,128</b>	<b>2,976</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>12,566</b>	<b>12,105</b>	<b>13,469</b>
<b>ASSET ACQUISITIONS</b>	<b>153</b>	<b>181</b>	<b>193</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23.1 Justice Services**

**23.1.2 Regulatory Services**

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
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Outputs:

Telephone inquiries concerning dissatisfaction with legal practitioners	no.	9,089	9,550	10,975	<b>12,600</b>
Complaints and consumer disputes received	no.	2,901	2,950	3,000	<b>3,000</b>
Reviews undertaken by the Legal Profession Advisory Council	no.	8	4	4	<b>4</b>
Professional schemes approved	no.	...	4	4	<b>2</b>
<u>Average Staffing:</u>	EFT	17	20	26	<b>27</b>

	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related		1,659	1,704		<b>1,762</b>
Other operating expenses		1,260	849		<b>1,278</b>
Maintenance		62	31		<b>62</b>
Depreciation and amortisation		63	52		<b>58</b>
<b>Total Expenses</b>		<b>3,044</b>	<b>2,636</b>		<b>3,160</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.2 Regulatory Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Services provided to departmental commercial activities	3	3	2
Minor sales of goods and services	...	...	5
Investment income	...	1	1
Other revenue	2,902	2,789	3,218

<b>Total Retained Revenue</b>	<b>2,905</b>	<b>2,793</b>	<b>3,226</b>
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<b>NET COST OF SERVICES</b>	<b>139</b>	<b>(157)</b>	<b>(66)</b>
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<b>ASSET ACQUISITIONS</b>	<b>22</b>	<b>17</b>	<b>36</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.3 Legal and Support Services**

Program Objective(s): To ensure members of the public have full access to the legal system and are adequately represented in legal matters affecting them and enhance the cost-effectiveness of the legal services used by the Government.

Program Description: Representation of and advice to members of the public granted legal aid and appearing before Coronial Inquiries and persons called before the Police Integrity Commission and the Independent Commission Against Corruption. Provision of advice/consultancy services to Government departments/agencies on legal services.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Clients represented by the Legal Representation Office	no.	119	33	240	<b>250</b>
District and Supreme Court trials and sentences undertaken by Public Defenders	no.	571	420	410	<b>410</b>
Advisings provided by Public Defenders	no.	250	350	300	<b>310</b>
Legal management requests received from government departments and agencies	no.	9	25	25	<b>25</b>
<u>Average Staffing:</u>	EFT	130	135	122	<b>130</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,754	9,966	<b>10,705</b>
Other operating expenses	3,574	5,092	<b>4,898</b>
Maintenance	106	142	<b>99</b>
Depreciation and amortisation	487	461	<b>565</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	10	<b>39</b>
Commercial Disputes Centre	86	88	<b>86</b>

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**23.1 Justice Services**

**23.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Compensation for legal costs	450	800	<b>460</b>
Costs in Criminal Cases Act	269	1,500	<b>1,273</b>
Costs awarded against the Crown in criminal matters	1,829	800	<b>859</b>
Legal Representation Office	1,800	2,081	<b>1,800</b>
Compensation - Crimes Act inquiries	292	...	<b>289</b>
Witnesses expenses	489	6	<b>486</b>
Special inquiries - expenses	...	645	...
Legal assistance claims	389	...	<b>386</b>
Dormant Funds on Public Trust	25	21	<b>26</b>
Crown Solicitor's Office fees	14,469	13,952	<b>14,375</b>
<b>Total Expenses</b>	<b>35,019</b>	<b>35,564</b>	<b>36,346</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	127	73	<b>59</b>
Minor sales of goods and services	82	77	<b>64</b>
Investment income	19	26	<b>11</b>
Grants and contributions	270	1,650	<b>1,287</b>
Other revenue	201	1,822	<b>1,204</b>
<b>Total Retained Revenue</b>	<b>699</b>	<b>3,648</b>	<b>2,625</b>
Gain/(loss) on disposal of non current assets	...	(2)	...
<b>NET COST OF SERVICES</b>	<b>34,320</b>	<b>31,918</b>	<b>33,721</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>308</b>	<b>1,311</b>	<b>173</b>

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**23.1 Justice Services**

**23.1.4 Justice Support Services**

Program Objective(s): To promote the earliest, most effective and efficient resolution of proceedings.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Jury management - persons served on jury duty	no.	14,510	14,330	14,240	<b>14,150</b>
Court security - incidents reported	no.	808	973	1,040	<b>1,100</b>
Executory processes finalised	no.	77,000	78,000	80,000	<b>84,000</b>
Reporting service provided-court sittings	no.	27,046	27,350	27,800	<b>28,400</b>
<u>Average Staffing:</u>	EFT	738	768	809	<b>844</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related		46,512	44,733		<b>47,332</b>
Other operating expenses		12,276	13,429		<b>12,371</b>
Maintenance		484	1,609		<b>1,062</b>
Depreciation and amortisation		3,044	3,087		<b>4,025</b>
Other expenses					
Jury costs		7,406	7,038		<b>7,570</b>
Ex gratia payments		...	3		...
<b>Total Expenses</b>		<b>69,722</b>	<b>69,899</b>		<b>72,360</b>

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**23.1 Justice Services**

**23.1.4 Justice Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sheriff's fees	5,129	4,660	<b>5,239</b>
Services provided to departmental commercial activities	467	572	<b>433</b>
Minor sales of goods and services	10	89	<b>10</b>
Investment income	61	175	<b>73</b>
Grants and contributions	210	340	<b>263</b>
Other revenue	1,038	1,007	<b>1,009</b>
<b>Total Retained Revenue</b>	<b>6,915</b>	<b>6,843</b>	<b>7,027</b>
Gain/(loss) on disposal of non current assets	...	(22)	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>62,807</b>	<b>63,078</b>	<b>65,332</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,651</b>	<b>2,556</b>	<b>1,252</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23.1 Justice Services**

**23.1.5 Human Rights Services**

Program Objective(s): To reduce social disharmony through programs which protect human rights.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeal.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Administrative Decisions Tribunal - Total cases finalised	no.	639	674	750	<b>1,500</b>
Anti-Discrimination Board- Complaints lodged	no.	1,381	1,450	1,500	<b>1,600</b>
Office of Public Guardian- People under public guardianship	no.	1,539	1,649	1,759	<b>1,869</b>
Privacy Committee- Privacy Complaints lodged	no.	214	220	250	<b>260</b>
Victims Compensation Tribunal- Applications registered	no.	8,300	6,600	5,500	<b>5,500</b>
Counselling hours approved	no.	20,000	20,000	20,000	<b>20,000</b>
<u>Average Staffing:</u>	EFT	137	137	164	<b>166</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,330	6,454	<b>6,436</b>
Other operating expenses	3,818	3,431	<b>4,222</b>
Maintenance	83	154	<b>101</b>
Depreciation and amortisation	668	518	<b>553</b>
Grants and subsidies			
Recurrent grants to non profit organisations	150	150	<b>146</b>

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**23.1 Justice Services**

**23.1.5 Human Rights Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Office of the Public Guardian	5,225	5,225	5,696
Compensation to victims of crimes	92,246	95,359	67,246*
<b>Total Expenses</b>	<b>108,520</b>	<b>111,291</b>	<b>84,400</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	84	98	74
Minor sales of goods and services	565	659	577
Investment income	13	35	14
Retained taxes, fees and fines	3,400	6,513	3,400
Grants and contributions	...	12	...
Other revenue	1,034	920	1,053
<b>Total Retained Revenue</b>	<b>5,096</b>	<b>8,237</b>	<b>5,118</b>
<b>NET COST OF SERVICES</b>	<b>103,424</b>	<b>103,054</b>	<b>79,282</b>
 <b>ASSET ACQUISITIONS</b>	 <b>205</b>	 <b>389</b>	 <b>220</b>

\* Decrease in expenditure is due to the projected savings of \$25 million per annum from 2002-03 as a result of legislative changes.

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**23.2 Court Services**

**23.2.1 Supreme Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear appeals and conduct criminal and civil trials, and to administer deceased estates.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Civil cases finalised	no.	10,513	12,405	13,000	<b>13,100</b>
Criminal cases finalised	no.	979	1,087	1,100	<b>1,200</b>
<u>Average Staffing:</u>	EFT	310	320	336	<b>344</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	32,209	34,066	<b>34,782</b>
Other operating expenses	6,143	7,363	<b>7,617</b>
Maintenance	370	643	<b>329</b>
Depreciation and amortisation	2,164	2,023	<b>2,293</b>
Grants and subsidies			
Grants for capital purposes	...	55	...
Other expenses			
Law Courts Limited	3,462	3,462	<b>3,518</b>
Fees for the arbitration of civil claims	346	16	<b>353</b>
<b>Total Expenses</b>	<b>44,694</b>	<b>47,628</b>	<b>48,892</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23.2 Court Services**

**23.2.1 Supreme Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	1,275	1,199	1,303
Supreme Court fees	25,274	28,558	27,143
Services provided to departmental commercial activities	171	201	155
Minor sales of goods and services	2	30	2
Investment income	25	73	30
Grants and contributions	...	25	...
Other revenue	611	397	599
<b>Total Retained Revenue</b>	<b>27,358</b>	<b>30,483</b>	<b>29,232</b>
Gain/(loss) on disposal of non current assets	...	(13)	1
<b>NET COST OF SERVICES</b>	<b>17,336</b>	<b>17,158</b>	<b>19,659</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,751</b>	<b>10,308</b>	<b>11,592</b>
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**23.2 Court Services**

**23.2.2 District Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide intermediate court services.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear indictable offences and civil matters up to a limit of \$750,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Civil cases finalised	no.	13,022	12,954	13,000	<b>15,500</b>
Criminal cases finalised	no.	10,981	9,230	9,000	<b>9,000</b>
<u>Average Staffing:</u>	EFT	265	267	262	<b>266</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	31,993	33,438	<b>34,770</b>
Other operating expenses	6,221	6,414	<b>6,528</b>
Maintenance	1,253	1,637	<b>1,013</b>
Depreciation and amortisation	3,633	3,329	<b>3,747</b>
Grants and subsidies			
Grants for capital purposes	...	45	...
Other expenses			
Fees for the arbitration of civil claims	941	1,469	<b>1,963</b>
Ex gratia payments	...	13	...
Contingent expenses - financing leases	189	204	<b>188</b>
Interest expenses - financing leases	852	876	<b>842</b>
<b>Total Expenses</b>	<b>45,082</b>	<b>47,425</b>	<b>49,051</b>

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**23.2 Court Services**

**23.2.2 District Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	886	1,040	<b>904</b>
District Court fees	13,229	18,364	<b>14,770</b>
Services provided to departmental commercial activities	139	156	<b>120</b>
Minor sales of goods and services	2	3	<b>2</b>
Investment income	21	57	<b>23</b>
Grants and contributions	...	19	...
Other revenue	918	984	<b>1,109</b>
<b>Total Retained Revenue</b>	<b>15,195</b>	<b>20,623</b>	<b>16,928</b>
<b>NET COST OF SERVICES</b>	<b>29,887</b>	<b>26,802</b>	<b>32,123</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,991</b>	<b>1,438</b>	<b>4,506</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23.2 Court Services**

**23.2.3 Local Courts**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide lower or magistrate court services.

Program Description: The provision of courts, magistrates, registry services and support staff to hear matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Civil claims	no.	10,020	9,714	10,000	<b>10,000</b>
Criminal disputes finalised	no.	244,300	243,697	250,000	<b>250,000</b>
Other matters (Family Law & Children's Court)	no.	33,730	29,334	30,000	<b>30,000</b>
<u>Average Staffing:</u>	EFT	1,183	1,192	1,200	<b>1,224</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	87,900	87,352	<b>92,394</b>
Other operating expenses	21,608	25,303	<b>24,897</b>
Maintenance	7,140	9,269	<b>6,957</b>
Depreciation and amortisation	10,725	10,264	<b>14,989</b>
Grants and subsidies			
Recurrent grants to non profit organisations	83	10	<b>82</b>
Grants for capital purposes	...	203	<b>...</b>
Other expenses			
Fees for the arbitration of civil claims	617	363	<b>631</b>
Fees for inquests and post mortems	1,687	1,798	<b>1,719</b>
Ex gratia payments	...	32	<b>...</b>
<b>Total Expenses</b>	<b>129,760</b>	<b>134,594</b>	<b>141,669</b>

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**23.2 Court Services**

**23.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	643	504	<b>643</b>
Family Law Court	1,792	1,611	<b>1,831</b>
Sale of transcripts	957	777	<b>978</b>
Local Court fees	19,286	18,274	<b>18,701</b>
Sheriff's fees	...	1	...
Services provided to departmental commercial activities	610	716	<b>550</b>
Birth, death and marriage fees - other	375	403	<b>375</b>
Minor sales of goods and services	7	136	<b>8</b>
Investment income	90	260	<b>106</b>
Grants and contributions	...	90	...
Other revenue	1,941	2,022	<b>2,042</b>
<b>Total Retained Revenue</b>	<b>25,701</b>	<b>24,794</b>	<b>25,234</b>
Gain/(loss) on disposal of non current assets	...	(11)	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>104,059</b>	<b>109,811</b>	<b>116,434</b>
<b>ASSET ACQUISITIONS</b>	<b>12,740</b>	<b>13,136</b>	<b>17,765</b>

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**23.2 Court Services**

**23.2.4 Land and Environment Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of land and environment matters.

Program Description: The provision of courts, judicial officers, assessors, registry services and support staff to deal with local government appeals, land valuation, development, building and environmental matters.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>									
<u>Outputs:</u>														
Total disputes finalised	no.	1,975	1,987	2,000	<b>2,000</b>									
<u>Average Staffing:</u>	EFT	47	50	52	<b>54</b>									
<table style="margin-left: auto; margin-right: 0;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2001-02</th> <th style="text-align: center; border-bottom: 1px solid black;"><b>2002-03</b></th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;"><b>Budget</b></th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;"><b>\$000</b></th> </tr> </thead> </table>						2001-02		<b>2002-03</b>	Budget	Revised	<b>Budget</b>	\$000	\$000	<b>\$000</b>
2001-02		<b>2002-03</b>												
Budget	Revised	<b>Budget</b>												
\$000	\$000	<b>\$000</b>												

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	5,480	5,651	<b>5,861</b>	
Other operating expenses	836	1,143	<b>1,042</b>	
Maintenance	24	165	<b>198</b>	
Depreciation and amortisation	676	713	<b>885</b>	

<b>Total Expenses</b>	<b>7,016</b>	<b>7,672</b>	<b>7,986</b>	
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Less:

**Retained Revenue -**

Sales of goods and services				
Sale of transcripts	54	87	<b>55</b>	
Land and Environment Court fees	1,432	1,748	<b>1,585</b>	
Services provided to departmental commercial activities	27	31	<b>24</b>	

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**23.2 Court Services**

**23.2.4 Land and Environment Court (cont)**

***OPERATING STATEMENT (cont)***

Minor sales of goods and services	...	1	...
Investment income	4	11	5
Grants and contributions	...	4	...
Other revenue	18	134	108
<b>Total Retained Revenue</b>	<b>1,535</b>	<b>2,016</b>	<b>1,777</b>
<b>NET COST OF SERVICES</b>	<b>5,481</b>	<b>5,656</b>	<b>6,209</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>89</b>	<b>496</b>	<b>80</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.5 Industrial Relations Commission**

Program Objective(s): To promote the earliest, most effective and efficient resolution of industrial matters.

Program Description: The provision of courts, judicial officers, registry services and support services in an endeavour to settle industrial disputes and the hearing of certain criminal prosecutions for offences under industrial laws. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Total disputes finalised	no.	6,878	8,344	6,500	<b>6,500</b>
<u>Average Staffing:</u>	EFT	132	130	129	<b>130</b>

	2001-02		<b>2002-03</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	11,453	11,959	<b>12,116</b>	
Other operating expenses	4,363	4,767	<b>4,895</b>	
Maintenance	243	801	<b>319</b>	
Depreciation and amortisation	676	668	<b>893</b>	

<b>Total Expenses</b>	<b>16,735</b>	<b>18,195</b>	<b>18,223</b>	
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Less:

**Retained Revenue -**

Sales of goods and services				
Sale of transcripts	410	476	<b>419</b>	
Services provided to departmental commercial activities	65	77	<b>58</b>	
Minor sales of goods and services	170	819	<b>537</b>	

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**23.2 Court Services**

**23.2.5 Industrial Relations Commission (cont)**

***OPERATING STATEMENT (cont)***

Investment income	10	28	11
Grants and contributions	...	10	...
Other revenue	210	287	215
<b>Total Retained Revenue</b>	<b>865</b>	<b>1,697</b>	<b>1,240</b>
<b>NET COST OF SERVICES</b>	<b>15,870</b>	<b>16,498</b>	<b>16,983</b>
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<b>ASSET ACQUISITIONS</b>	<b>178</b>	<b>547</b>	<b>194</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.6 Compensation Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of compensation matters.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear claims and appeals concerning compensation matters and dust diseases claims.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Compensation Court (includes Dust Diseases Tribunal)- Total cases finalised	no.	20,932	20,415	24,000	<b>14,500</b>
<u>Average Staffing</u> :	EFT	171	169	166	<b>170</b>
		————2001-02————— Budget                  Revised \$000                      \$000		<b>2002-03 Budget \$000</b>	

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	17,169	16,207	<b>17,529</b>
Other operating expenses	8,925	8,809	<b>9,249</b>
Maintenance	198	379	<b>134</b>
Depreciation and amortisation	232	260	<b>270</b>
Other expenses			
Contingent expenses - financing leases	463	473	<b>445</b>
Interest expenses - financing leases	2,580	2,293	<b>1,954</b>
<b>Total Expenses</b>	<b>29,567</b>	<b>28,421</b>	<b>29,581</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.6 Compensation Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	415	324	<b>415</b>
Compensation Court fees	405	728	<b>528</b>
Minor sales of goods and services	50	32	<b>50</b>
Grants and contributions	27,835	26,310	<b>27,611</b>
Other revenue	630	782	<b>707</b>
<b>Total Retained Revenue</b>	<b>29,335</b>	<b>28,176</b>	<b>29,311</b>
Gain/(loss) on disposal of non current assets	...	(14)	...
<b>NET COST OF SERVICES</b>	<b>232</b>	<b>259</b>	<b>270</b>
<b>ASSET ACQUISITIONS</b>	<b>288</b>	<b>133</b>	<b>249</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,974	2,319	<b>2,529</b>
Other operating expenses	1,120	1,160	<b>1,090</b>
Maintenance	15	10	<b>10</b>
Depreciation and amortisation	157	110	<b>115</b>
Other expenses	...	150	...
<b>Total Expenses</b>	<b>3,266</b>	<b>3,749</b>	<b>3,744</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	22	82	<b>50</b>
Investment income	2	6	<b>2</b>
Other revenue	5	3	<b>5</b>
<b>Total Retained Revenue</b>	<b>29</b>	<b>91</b>	<b>57</b>
<b>NET COST OF SERVICES</b>	<b>3,237</b>	<b>3,658</b>	<b>3,687</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,872	2,182	2,398
Other	1,243	1,447	1,210
<b>Total Payments</b>	<b>3,115</b>	<b>3,629</b>	<b>3,608</b>
<b>Receipts</b>			
Sale of goods and services	22	85	50
Interest	2	5	2
Other	123	166	116
<b>Total Receipts</b>	<b>147</b>	<b>256</b>	<b>168</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,968)</b>	<b>(3,373)</b>	<b>(3,440)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(289)	(366)	(49)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(289)</b>	<b>(366)</b>	<b>(49)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,884	3,298	3,365
Capital appropriation	289	366	49
Cash reimbursements from the Consolidated Fund Entity	85	82	77
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,258</b>	<b>3,746</b>	<b>3,491</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1</b>	<b>7</b>	<b>2</b>
Opening Cash and Cash Equivalents	9	2	9
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10</b>	<b>9</b>	<b>11</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,237)	(3,658)	(3,687)
Non cash items added back	274	232	238
Change in operating assets and liabilities	(5)	53	9
<b>Net cash flow from operating activities</b>	<b>(2,968)</b>	<b>(3,373)</b>	<b>(3,440)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2001-02	2002-03	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10	9	11
Receivables	30	39	39
Other	9	41	41
<b>Total Current Assets</b>	<b>49</b>	<b>89</b>	<b>91</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	348	488	422
<b>Total Non Current Assets</b>	<b>348</b>	<b>488</b>	<b>422</b>
<b>Total Assets</b>	<b>397</b>	<b>577</b>	<b>513</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	122	121	125
Employee entitlements and other provisions	145	160	165
<b>Total Current Liabilities</b>	<b>267</b>	<b>281</b>	<b>290</b>
<b>Total Liabilities</b>	<b>267</b>	<b>281</b>	<b>290</b>
<b>NET ASSETS</b>	<b>130</b>	<b>296</b>	<b>223</b>
<b>EQUITY</b>			
Accumulated funds	130	296	223
<b>TOTAL EQUITY</b>	<b>130</b>	<b>296</b>	<b>223</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Sentencing consistency and judicial education/training	22	28
Complaints	2	2
Administration, management support and stenographic services	4	4
	28	34

2001-02		<b>2002-03</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,974	2,319	<b>2,529</b>
Other operating expenses	1,120	1,160	<b>1,090</b>
Maintenance	15	10	<b>10</b>
Depreciation and amortisation	157	110	<b>115</b>
Other expenses			
Conduct Division	...	150	...
<b>Total Expenses</b>	<b>3,266</b>	<b>3,749</b>	<b>3,744</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	22	82	<b>50</b>
Investment income	2	6	<b>2</b>
Other revenue	5	3	<b>5</b>
<b>Total Retained Revenue</b>	<b>29</b>	<b>91</b>	<b>57</b>
<b>NET COST OF SERVICES</b>	<b>3,237</b>	<b>3,658</b>	<b>3,687</b>

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<b>ASSET ACQUISITIONS</b>	<b>289</b>	<b>366</b>	<b>49</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39,869	40,666	<b>43,355</b>
Other operating expenses	10,497	8,507	<b>10,266</b>
Maintenance	853	1,680	<b>1,719</b>
Depreciation and amortisation	1,000	1,993	<b>2,171</b>
Grants and subsidies	11,240	11,580	<b>11,988</b>
Other expenses	51,743	42,986	<b>52,821</b>
<b>Total Expenses</b>	<b>115,202</b>	<b>107,412</b>	<b>122,320</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	44,829	37,629	<b>41,248</b>
Investment income	1,200	1,432	<b>1,650</b>
Grants and contributions	18,526	19,016	<b>18,955</b>
Other revenue	150	150	<b>150</b>
<b>Total Retained Revenue</b>	<b>64,705</b>	<b>58,227</b>	<b>62,003</b>
Gain/(loss) on disposal of non current assets	(400)	(400)	...
<b>NET COST OF SERVICES</b>	<b>50,897</b>	<b>49,585</b>	<b>60,317</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	40,373	41,209	<b>43,159</b>
Grants and subsidies	11,240	11,580	<b>11,988</b>
Other	62,821	62,490	<b>69,831</b>
<b>Total Payments</b>	<b>114,434</b>	<b>115,279</b>	<b>124,978</b>
<b>Receipts</b>			
Sale of goods and services	42,962	37,752	<b>40,885</b>
Interest	1,200	1,432	<b>1,650</b>
Other	16,234	25,359	<b>25,298</b>
<b>Total Receipts</b>	<b>60,396</b>	<b>64,543</b>	<b>67,833</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(54,038)</b>	<b>(50,736)</b>	<b>(57,145)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	500	603	<b>360</b>
Purchases of property, plant and equipment	(689)	(3,349)	<b>(3,118)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(189)</b>	<b>(2,746)</b>	<b>(2,758)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	50,508	51,969	<b>61,230</b>
Capital appropriation	689	1,908	<b>1,762</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>51,197</b>	<b>53,877</b>	<b>62,992</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,030)</b>	<b>395</b>	<b>3,089</b>
Opening Cash and Cash Equivalents	7,602	11,798	<b>12,193</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,572</b>	<b>12,193</b>	<b>15,282</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(50,897)	(49,585)	<b>(60,317)</b>
Non cash items added back	1,000	1,993	<b>2,171</b>
Change in operating assets and liabilities	(4,141)	(3,144)	<b>1,001</b>
<b>Net cash flow from operating activities</b>	<b>(54,038)</b>	<b>(50,736)</b>	<b>(57,145)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,572	12,193	<b>15,282</b>
Receivables	3,711	3,787	<b>3,874</b>
Other	...	670	<b>511</b>
<b>Total Current Assets</b>	<b>8,283</b>	<b>16,650</b>	<b>19,667</b>
<b>Non Current Assets -</b>			
Receivables	6,776	5,316	<b>5,485</b>
Property, plant and equipment -			
Land and building	2,893	4,995	<b>4,425</b>
Plant and equipment	3,171	2,236	<b>3,393</b>
Other	11,127	7,473	<b>7,473</b>
<b>Total Non Current Assets</b>	<b>23,967</b>	<b>20,020</b>	<b>20,776</b>
<b>Total Assets</b>	<b>32,250</b>	<b>36,670</b>	<b>40,443</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,265	8,398	<b>9,300</b>
Employee entitlements and other provisions	2,862	3,500	<b>3,669</b>
Other	2,500	...	...
<b>Total Current Liabilities</b>	<b>13,627</b>	<b>11,898</b>	<b>12,969</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	5,262	5,616	<b>5,643</b>
Other	2,882	382	<b>382</b>
<b>Total Non Current Liabilities</b>	<b>8,144</b>	<b>5,998</b>	<b>6,025</b>
<b>Total Liabilities</b>	<b>21,771</b>	<b>17,896</b>	<b>18,994</b>
<b>NET ASSETS</b>	<b>10,479</b>	<b>18,774</b>	<b>21,449</b>
<b>EQUITY</b>			
Accumulated funds	10,479	18,774	<b>21,449</b>
<b>TOTAL EQUITY</b>	<b>10,479</b>	<b>18,774</b>	<b>21,449</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation. To promote the role of alternative dispute resolution in family law matters.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	63.2	63.6	65.7	<b>67.0</b>
Non-English speaking background	%	6.4	5.6	8.0	<b>8.8</b>
Aboriginal & Torres Strait Islander	%	3.2	2.3	2.7	<b>3.0</b>
Non-urban	%	27.6	32.6	42.8	<b>48.4</b>
Receiving Commonwealth benefits	%	47.5	52.2	68.7	<b>79.3</b>
Approval rate of applications for legal aid	%	55.0	70.2	77.8	<b>85.2</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	22,072	20,872	19,758	<b>20,000</b>
Telephone information services	no.	15,483	35,241	41,457	<b>45,603</b>
Alternative Dispute Resolution	no.	482	905	1,368	<b>2,100</b>
Case approvals	no.	5,912	8,279	9,380	<b>11,882</b>
Duty appearances	no.	7,540	7,495	7,731	<b>7,829</b>
<u>Average Staffing:</u>	EFT	160	150	136	<b>170</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,228	11,501	<b>12,985</b>
Other operating expenses	2,826	2,541	<b>3,071</b>
Maintenance	235	473	<b>484</b>
Depreciation and amortisation	278	570	<b>621</b>
Other expenses			
Payments to private practitioners	24,685	14,379	<b>19,706</b>
<b>Total Expenses</b>	<b>39,252</b>	<b>29,464</b>	<b>36,867</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	1,907	747	<b>940</b>
Legal aid services - Commonwealth matters	30,599	28,210	<b>30,829</b>
Investment income	800	694	<b>820</b>
Grants and contributions	650	910	<b>907</b>
Other revenue	30	30	<b>30</b>
<b>Total Retained Revenue</b>	<b>33,986</b>	<b>30,591</b>	<b>33,526</b>
Gain/(loss) on disposal of non current assets	(116)	(116)	...
<b>NET COST OF SERVICES</b>	<b>5,382</b>	<b>(1,011)</b>	<b>3,341</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>186</b>	<b>949</b>	<b>935</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients - clients -					
Female	%	18.5	17.8	17.6	<b>17.2</b>
Non-English speaking background	%	14.2	13.2	16.2	<b>17.2</b>
Aboriginal & Torres Strait Islander	%	3.9	3.5	4.7	<b>5.1</b>
Non-urban	%	19.8	20.6	22.3	<b>23.6</b>
Receiving Commonwealth benefits	%	54.7	52.0	57.4	<b>58.8</b>
Approval rate of applications for legal aid	%	81.1	82.7	86.3	<b>88.9</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	8,413	9,187	12,696	<b>15,704</b>
Telephone information services	no.	9,208	22,582	26,963	<b>29,659</b>
Case approvals	no.	16,084	14,520	30,650	<b>32,183</b>
Duty appearances	no.	138,054	145,526	112,401	<b>102,650</b>
<u>Average Staffing:</u>	EFT	305	300	311	<b>321</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	20,752	22,286	<b>23,787</b>
Other operating expenses	5,408	4,524	<b>5,490</b>
Maintenance	449	952	<b>974</b>
Depreciation and amortisation	497	1,073	<b>1,169</b>
Other expenses			
Payments to private practitioners	21,084	23,952	<b>27,105</b>
<b>Total Expenses</b>	<b>48,190</b>	<b>52,787</b>	<b>58,525</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	683	453	<b>590</b>
Legal aid services - Commonwealth matters	3,199	3,806	<b>3,806</b>
Investment income	235	369	<b>415</b>
Grants and contributions	9,572	9,672	<b>9,672</b>
Other revenue	80	80	<b>80</b>
<b>Total Retained Revenue</b>	<b>13,769</b>	<b>14,380</b>	<b>14,563</b>
Gain/(loss) on disposal of non current assets	(181)	(180)	...
<b>NET COST OF SERVICES</b>	<b>34,602</b>	<b>38,587</b>	<b>43,962</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>369</b>	<b>1,838</b>	<b>1,710</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	42.0	44.0	44.7	<b>46.1</b>
Non-English speaking background	%	16.7	16.4	23.6	<b>27.1</b>
Aboriginal & Torres Strait Islander	%	1.4	1.8	4.0	<b>4.3</b>
Non-urban	%	28.5	27.3	26.7	<b>25.8</b>
Receiving Commonwealth benefits	%	71.6	65.8	79.9	<b>84.1</b>
Approval rate of applications for legal aid	%	54.7	54.4	55.4	<b>55.7</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	15,027	13,456	13,626	<b>13,000</b>
Telephone information services	no.	20,377	36,020	41,507	<b>45,657</b>
Alternative Dispute Resolution	no.	35	50	n.a.	<b>n.a.</b>
Case approvals	no.	1,233	1,094	924	<b>832</b>
Duty appearances	no.	12,855	15,708	16,689	<b>18,000</b>
<u>Average Staffing:</u>	EFT	124	100	89	<b>92</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,595	6,637	<b>6,335</b>
Other operating expenses	2,181	1,374	<b>1,629</b>
Maintenance	165	248	<b>254</b>
Depreciation and amortisation	219	338	<b>368</b>
Other expenses			
Payments to private practitioners	5,974	4,655	<b>6,010</b>
<b>Total Expenses</b>	<b>16,134</b>	<b>13,252</b>	<b>14,596</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	3,310	...	<b>670</b>
Legal aid services - Commonwealth matters	5,039	4,321	<b>4,321</b>
Investment income	165	369	<b>415</b>
Grants and contributions	3,078	2,958	<b>2,958</b>
Other revenue	40	40	<b>40</b>
<b>Total Retained Revenue</b>	<b>11,632</b>	<b>7,688</b>	<b>8,404</b>
Gain/(loss) on disposal of non current assets	(101)	(101)	...
<b>NET COST OF SERVICES</b>	<b>4,603</b>	<b>5,665</b>	<b>6,192</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>129</b>	<b>546</b>	<b>455</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.4 Funding for Community Legal Centres and Other Community Legal Services**

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Administration	4	4

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	294	242	<b>248</b>
Other operating expenses	82	68	<b>76</b>
Maintenance	4	7	<b>7</b>
Depreciation and amortisation	6	12	<b>13</b>
Grants and subsidies			
Grants to community legal centres	8,041	8,313	<b>8,478</b>
Women's domestic violence court assistance program	2,787	2,855	<b>3,089</b>
Domestic Violence Advocacy Service	273	273	<b>279</b>
Community Legal Centres Secretariat - NSW	139	139	<b>142</b>
<b>Total Expenses</b>	<b>11,626</b>	<b>11,909</b>	<b>12,332</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.4 Funding for Community Legal Centres and Other Community Legal  
Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Legal aid services - Commonwealth matters

Grants and contributions

	92	92	<b>92</b>
	5,226	5,476	<b>5,418</b>

**Total Retained Revenue**

	<b>5,318</b>	<b>5,568</b>	<b>5,510</b>
--	--------------	--------------	--------------

Gain/(loss) on disposal of non current assets

	(2)	(3)	...
--	-----	-----	-----

**NET COST OF SERVICES**

	<b>6,310</b>	<b>6,344</b>	<b>6,822</b>
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**ASSET ACQUISITIONS**

	5	16	18
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	46,359	48,347	<b>50,318</b>
Other operating expenses	10,421	10,329	<b>10,570</b>
Maintenance	535	535	<b>547</b>
Depreciation and amortisation	2,130	2,130	<b>2,130</b>
Other expenses	2,991	3,651	<b>3,057</b>
<b>Total Expenses</b>	<b>62,436</b>	<b>64,992</b>	<b>66,622</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	171	171	<b>175</b>
Investment income	132	33	<b>35</b>
Grants and contributions	2,030	2,030	...
Other revenue	43	43	<b>44</b>
<b>Total Retained Revenue</b>	<b>2,376</b>	<b>2,277</b>	<b>254</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>60,055</b>	<b>62,710</b>	<b>66,363</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	41,717	43,566	<b>45,417</b>
Other	14,830	15,181	<b>15,263</b>
<b>Total Payments</b>	<b>56,547</b>	<b>58,747</b>	<b>60,680</b>
<b>Receipts</b>			
Sale of goods and services	171	171	<b>175</b>
Interest	132	76	<b>31</b>
Other	3,078	3,218	<b>1,133</b>
<b>Total Receipts</b>	<b>3,381</b>	<b>3,465</b>	<b>1,339</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(53,166)</b>	<b>(55,282)</b>	<b>(59,341)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	5	<b>5</b>
Purchases of property, plant and equipment	(5,489)	(5,849)	<b>(4,914)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,484)</b>	<b>(5,844)</b>	<b>(4,909)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	54,153	56,113	<b>57,777</b>
Capital appropriation	3,459	3,819	<b>4,914</b>
Cash reimbursements from the Consolidated Fund Entity	916	1,280	<b>1,550</b>
Cash transfers to Consolidated Fund	...	(88)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>58,528</b>	<b>61,124</b>	<b>64,241</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(122)</b>	<b>(2)</b>	<b>(9)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	536	182	<b>180</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>414</b>	<b>180</b>	<b>171</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(60,055)	(62,710)	<b>(66,363)</b>
Non cash items added back	6,479	6,479	<b>6,566</b>
Change in operating assets and liabilities	410	949	<b>456</b>
<b>Net cash flow from operating activities</b>	<b>(53,166)</b>	<b>(55,282)</b>	<b>(59,341)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	414	180	171
Receivables	274	323	327
Inventories	...	2	2
Other	121	103	103
<b>Total Current Assets</b>	<b>809</b>	<b>608</b>	<b>603</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	10,856	9,826	12,610
<b>Total Non Current Assets</b>	<b>10,856</b>	<b>9,826</b>	<b>12,610</b>
<b>Total Assets</b>	<b>11,665</b>	<b>10,434</b>	<b>13,213</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,749	1,903	2,268
Employee entitlements and other provisions	3,559	4,051	4,151
<b>Total Current Liabilities</b>	<b>6,308</b>	<b>5,954</b>	<b>6,419</b>
<b>Total Liabilities</b>	<b>6,308</b>	<b>5,954</b>	<b>6,419</b>
<b>NET ASSETS</b>	<b>5,357</b>	<b>4,480</b>	<b>6,794</b>
<b>EQUITY</b>			
Reserves	1,563	551	551
Accumulated funds	3,794	3,929	6,243
<b>TOTAL EQUITY</b>	<b>5,357</b>	<b>4,480</b>	<b>6,794</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

**26.1 Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Court.

		Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>						
Supreme Court -						
Trials registered	no.		100	112	120	<b>120</b>
Trials completed	no.		90	113	120	<b>120</b>
District Court -						
Trials registered	no.		3,300	2,012	2,500	<b>2,500</b>
Trials completed	no.		3,000	2,368	2,400	<b>2,400</b>
Sentences registered	no.		1,000	1,224	1,300	<b>1,400</b>
Sentences completed	no.		1,000	1,220	1,300	<b>1,400</b>
All grounds appeals registered	no.		1,500	918	1,100	<b>1,100</b>
All grounds appeals completed	no.		2,000	1,301	1,300	<b>1,300</b>
Local Courts -						
Committals registered	no.		5,200	6,322	6,500	<b>6,600</b>
Committals completed	no.		5,300	5,580	6,300	<b>6,400</b>
<u>Average Staffing:</u>	EFT		530	540	559	<b>560</b>

		2001-02			
		Budget	Revised		<b>2002-03</b>
		\$000	\$000		<b>Budget</b>
					<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		46,359	48,347	<b>50,318</b>
Other operating expenses		10,421	10,329	<b>10,570</b>
Maintenance		535	535	<b>547</b>
Depreciation and amortisation		2,130	2,130	<b>2,130</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**  
**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**26.1 Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Allowances to witnesses	2,851	3,511	<b>2,917</b>
Ex gratia payments	50	50	<b>50</b>
Living expenses of non-Australian citizen defendants	90	90	<b>90</b>
<b>Total Expenses</b>	<b>62,436</b>	<b>64,992</b>	<b>66,622</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	171	171	<b>175</b>
Investment income	132	33	<b>35</b>
Grants and contributions	2,030	2,030	...
Other revenue	43	43	<b>44</b>
<b>Total Retained Revenue</b>	<b>2,376</b>	<b>2,277</b>	<b>254</b>
Gain/(loss) on disposal of non current assets	5	5	5
<b>NET COST OF SERVICES</b>	<b>60,055</b>	<b>62,710</b>	<b>66,363</b>
<b>ASSET ACQUISITIONS</b>	<b>5,489</b>	<b>5,849</b>	<b>4,914</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	57,837	59,167	<b>61,762</b>
Other operating expenses	20,816	31,361	<b>33,411</b>
Maintenance	1,090	1,565	<b>1,473</b>
Depreciation and amortisation	5,200	4,800	<b>4,801</b>
Grants and subsidies	90,681	93,733	<b>69,662</b>
<b>Total Expenses</b>	<b>175,624</b>	<b>190,626</b>	<b>171,109</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	205	251	<b>508</b>
Investment income	320	400	<b>400</b>
Retained taxes, fees and fines	...	10	<b>10</b>
Grants and contributions	914	16,779	<b>18,884</b>
Other revenue	1,434	881	<b>893</b>
<b>Total Retained Revenue</b>	<b>2,873</b>	<b>18,321</b>	<b>20,695</b>
Gain/(loss) on disposal of non current assets	(500)	(85)	<b>(110)</b>
<b>NET COST OF SERVICES</b>	<b>173,251</b>	<b>172,390</b>	<b>150,524</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	53,734	54,317	57,007
Grants and subsidies	90,681	93,733	69,662
Other	23,747	37,887	34,884
<b>Total Payments</b>	<b>168,162</b>	<b>185,937</b>	<b>161,553</b>
<b>Receipts</b>			
Sale of goods and services	205	251	508
Interest	334	398	400
Other	2,661	21,390	19,787
<b>Total Receipts</b>	<b>3,200</b>	<b>22,039</b>	<b>20,695</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(164,962)</b>	<b>(163,898)</b>	<b>(140,858)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	300	50	25
Purchases of property, plant and equipment	(5,853)	(5,853)	(7,018)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,553)</b>	<b>(5,803)</b>	<b>(6,993)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	160,696	161,106	139,569
Capital appropriation	5,853	5,853	7,018
Cash reimbursements from the Consolidated Fund Entity	1,935	2,000	2,050
Cash transfers to Consolidated Fund	...	(184)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>168,484</b>	<b>168,775</b>	<b>149,087</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,031)</b>	<b>(926)</b>	<b>1,236</b>
Opening Cash and Cash Equivalents	3,604	8,563	7,637
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,573</b>	<b>7,637</b>	<b>8,873</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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	2001-02		
	Budget	Revised	2002-03 Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(173,251)	(172,390)	<b>(150,524)</b>
Non cash items added back	10,095	9,312	<b>9,110</b>
Change in operating assets and liabilities	(1,806)	(820)	<b>556</b>
<b>Net cash flow from operating activities</b>	<b>(164,962)</b>	<b>(163,898)</b>	<b>(140,858)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,573	7,637	8,872
Receivables	539	1,667	1,667
Other	500	460	460
<b>Total Current Assets</b>	<b>2,612</b>	<b>9,764</b>	<b>10,999</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	12,415	12,069	15,837
Plant and equipment	13,681	16,336	14,651
<b>Total Non Current Assets</b>	<b>26,096</b>	<b>28,405</b>	<b>30,488</b>
<b>Total Assets</b>	<b>28,708</b>	<b>38,169</b>	<b>41,487</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,998	3,850	4,028
Employee entitlements and other provisions	5,614	5,923	6,191
<b>Total Current Liabilities</b>	<b>8,612</b>	<b>9,773</b>	<b>10,219</b>
<b>Total Liabilities</b>	<b>8,612</b>	<b>9,773</b>	<b>10,219</b>
<b>NET ASSETS</b>	<b>20,096</b>	<b>28,396</b>	<b>31,268</b>
<b>EQUITY</b>			
Reserves	1,950	1,950	1,950
Accumulated funds	18,146	26,446	29,318
<b>TOTAL EQUITY</b>	<b>20,096</b>	<b>28,396</b>	<b>31,268</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.1 Air and Noise**

Program Objective(s): To reduce air and noise emissions and minimise their impacts on the community.

Program Description: Reducing the impact of air and noise emissions through education, economic instruments, regulation, enforcement, influencing planning and reporting, and providing information to the community.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Occasions when air quality goals have been exceeded	no.	25	49	45	<b>n.a.</b>
<u>Outputs</u> :					
Penalty infringement notices issued - smoky vehicles	no.	2,491	2,333	2,170	<b>2,390</b>
noisy vehicles	no.	238	238	358	<b>360</b>
Warning letters issued - smoky vehicles	no.	2,292	2,779	3,050	<b>3,350</b>
noisy vehicles	no.	22	70	10	<b>20</b>
Time Air Quality Monitoring Network in the Greater Metropolitan Region provides valid data	%	91	92	92	<b>91</b>
<u>Average Staffing</u> :	EFT	115	117	115	<b>113</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses - Employee related	9,182	9,247	<b>9,505</b>
Other operating expenses	3,304	4,901	<b>5,189</b>
Maintenance	173	245	<b>227</b>
Depreciation and amortisation	825	750	<b>742</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.1 Air and Noise (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Research grants	8	17	17
Recurrent grants to non profit organisations	...	496	401
Local Government - capital grants	159	...	...
<b>Total Expenses</b>	<b>13,651</b>	<b>15,656</b>	<b>16,081</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	33	39	78
Investment income	51	63	62
Retained taxes, fees and fines	...	2	2
Grants and contributions	145	2,635	3,082
Other revenue	228	138	138
<b>Total Retained Revenue</b>	<b>457</b>	<b>2,877</b>	<b>3,362</b>
Gain/(loss) on disposal of non current assets	(79)	(13)	(17)
<b>NET COST OF SERVICES</b>	<b>13,273</b>	<b>12,792</b>	<b>12,736</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>1,213</b>	<b>1,350</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.2 Waters and Catchment**

Program Objective(s): To improve the health and sustainability of New South Wales waterways.

Program Description: Establish and audit environmental objectives for water quality and river flow and promoting catchment management activities, that reduce the impact of discharges to waterways.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Proportion of Beachwatch sites that comply >90% of the time with NHMRC guidelines for -					
faecal coliforms	%	91	94	95	<b>96</b>
enterococci	%	29	49	63	<b>67</b>
Proportion of Harbourwatch sites that comply with NHMRC guidelines for -					
faecal coliforms	%	77	85	88	<b>92</b>
enterococci	%	15	40	50	<b>60</b>
Tonnes of pollution prevented from entering Sydney waterways by gross pollutant traps funded from Stormwater Grants.	no.	860	2,080	3,210	<b>3,560</b>
 <u>Outputs:</u>					
Harbourwatch and Beachwatch daily reports providing timely and accurate data.	%	96	97	90	<b>97</b>
<u>Average Staffing:</u>	EFT	152	151	151	<b>151</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**27 ENVIRONMENT PROTECTION AUTHORITY**

**27.1 Protection of the Environment**

**27.1.2 Waters and Catchment (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,802	12,190	<b>12,721</b>
Other operating expenses	4,245	6,459	<b>6,872</b>
Maintenance	223	322	<b>302</b>
Depreciation and amortisation	1,061	988	<b>985</b>
Grants and subsidies			
Research grants	10	23	<b>23</b>
Recurrent grants to non profit organisations	...	654	<b>533</b>
Grant to Stormwater Trust	20,000	20,000	<b>2,000</b>
Local Government - capital grants	204	943	<b>1,000</b>
<b>Total Expenses</b>	<b>37,545</b>	<b>41,579</b>	<b>24,436</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	42	52	<b>104</b>
Investment income	65	82	<b>82</b>
Retained taxes, fees and fines	...	2	<b>2</b>
Grants and contributions	186	3,453	<b>3,825</b>
Other revenue	293	182	<b>183</b>
<b>Total Retained Revenue</b>	<b>586</b>	<b>3,771</b>	<b>4,196</b>
Gain/(loss) on disposal of non current assets	(102)	(18)	<b>(23)</b>
<b>NET COST OF SERVICES</b>	<b>37,061</b>	<b>37,826</b>	<b>20,263</b>
<b>ASSET ACQUISITIONS</b>			
	...	1,126	1,376

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.3 Hazardous Substances**

Program Objective(s): To minimise the adverse impact of chemicals and hazardous substances on the environment and public health.

Program Description: Provide policies and controls to minimise the risk and reduce exposure to radiation and hazardous chemicals. Reduce the contamination of land through policies and guidelines on control and remediation, regulation, enforcement and education.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Licences in effect -					
Pesticides	no.	141	450	490	<b>520</b>
Environmentally hazardous chemicals	no.	21	17	36	<b>35</b>
Licenses Issued to Dangerous Goods Drivers	no.	2,581	2,074	2,400	<b>2,500</b>
Penalty Infringement Notices issued for Dangerous Goods Drivers	no.	59	68	55	<b>60</b>
Hazardous pollution incidents reported to EPA	no.	433	368	350	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	80	78	76	<b>83</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,964	6,113	<b>7,029</b>
Other operating expenses	2,147	3,240	<b>3,831</b>
Maintenance	112	162	<b>167</b>
Depreciation and amortisation	537	496	<b>545</b>
Grants and subsidies			
Research grants	5	11	<b>12</b>
Recurrent grants to non profit organisations	...	328	<b>295</b>
Local Government - capital grants	103	...	<b>...</b>
<b>Total Expenses</b>	<b>8,868</b>	<b>10,350</b>	<b>11,879</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.3 Hazardous Substances (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	21	26	<b>58</b>
Investment income	33	41	<b>45</b>
Retained taxes, fees and fines	...	1	<b>1</b>
Grants and contributions	95	1,726	<b>2,029</b>
Other revenue	148	91	<b>101</b>
<b>Total Retained Revenue</b>	<b>297</b>	<b>1,885</b>	<b>2,234</b>
Gain/(loss) on disposal of non current assets	(51)	(9)	<b>(12)</b>
<b>NET COST OF SERVICES</b>	<b>8,622</b>	<b>8,474</b>	<b>9,657</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>568</b>	<b>694</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.4 Waste**

Program Objective(s): To minimise the level of waste produced, promote effective programs for reusing and recycling or reprocessing waste and ensuring the environmentally sound management, storage and disposal of waste.

Program Description: Develop waste minimisation programs and sound environmental policies, guidelines, monitoring, regulation and enforcement, economic instruments and education programs.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Total waste disposal kg/\$100 Gross State Product	kg	3	3	n.a.	<b>n.a.</b>
<u>Outputs:</u>					
Total licences in effect for Waste Transporters	no.	452	465	522	<b>580</b>
Penalty Infringement notices for litter	no.	474	1,128	1,240	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	72	77	80	<b>75</b>
		<hr/> 2001-02 Budget      Revised \$000        \$000			<b>2002-03 Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	6,222	6,427	<b>6,329</b>	
Other operating expenses	2,239	3,408	<b>3,411</b>	
Maintenance	117	170	<b>151</b>	
Depreciation and amortisation	560	521	<b>493</b>	
Grants and subsidies				
Research grants	5	12	<b>11</b>	

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.4 Waste (cont)**

**OPERATING STATEMENT (cont)**

Recurrent grants to non profit organisations	...	345	<b>266</b>
Grant to Waste Fund	47,400	47,400	<b>40,865</b>
Local Government - capital grants	108	...	...
<b>Total Expenses</b>	<b>56,651</b>	<b>58,283</b>	<b>51,526</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	22	27	<b>52</b>
Investment income	34	43	<b>41</b>
Retained taxes, fees and fines	...	1	<b>1</b>
Grants and contributions	98	1,822	<b>1,936</b>
Other revenue	154	96	<b>92</b>
<b>Total Retained Revenue</b>	<b>308</b>	<b>1,989</b>	<b>2,122</b>
Gain/(loss) on disposal of non current assets	(54)	(10)	<b>(11)</b>
<b>NET COST OF SERVICES</b>	<b>56,397</b>	<b>56,304</b>	<b>49,415</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>594</b>	<b>725</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.5 Supporting the Community**

Program Objective(s): To enable the wider community to help protect the environment.

Program Description: Develop partnerships with State and local government, industry and community groups. Provide access to information which will encourage environmentally responsible actions.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Calls to Pollution Line	no.	76,167	67,491	58,000	<b>50,000</b>
External visitors to the EPA Internet Site	thous	364	639	1,200	<b>1,500</b>
<u>Average Staffing:</u>	EFT	70	71	78	<b>72</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,070	5,985	<b>6,077</b>
Other operating expenses	2,185	3,173	<b>3,274</b>
Maintenance	114	158	<b>145</b>
Depreciation and amortisation	545	486	<b>473</b>
Grants and subsidies			
Research grants	5	11	<b>11</b>
Recurrent grants to non profit organisations	125	321	<b>256</b>
Local Government - capital grants	105	...	<b>...</b>
<b>Total Expenses</b>	<b>9,149</b>	<b>10,134</b>	<b>10,236</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.5 Supporting the Community (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	22	25	<b>50</b>
Investment income	34	40	<b>39</b>
Retained taxes, fees and fines	...	1	<b>1</b>
Grants and contributions	96	1,698	<b>1,860</b>
Other revenue	151	89	<b>88</b>
<b>Total Retained Revenue</b>	<b>303</b>	<b>1,853</b>	<b>2,038</b>
Gain/(loss) on disposal of non current assets	(52)	(9)	<b>(11)</b>
<b>NET COST OF SERVICES</b>	<b>8,898</b>	<b>8,290</b>	<b>8,209</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>579</b>	<b>707</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.6 Environmental Compliance**

Program Objective(s): To ensure a high level of compliance with statutory requirements to achieve environmental goals.

Program Description: Improving the environment by environment protection licences, notices, compliance audits, economic instruments, legal action and prosecutions and encouraging environmental reporting.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes</u> :					
EPA prosecution success rate	%	95	100	90	<b>90</b>
<u>Outputs</u> :					
Prosecutions completed	no.	115	94	105	<b>100</b>
Pollution reduction programs initiated	no.	157	319	150	<b>140</b>
Compliance audits conducted	no.	35	52	45	<b>50</b>
Total protection of the Environment Licences	no.	3,980	3,011	3,230	<b>3,390</b>
Penalty Infringement Notices Issued	no.	3,570	4,014	4,500	<b>4,500</b>
<u>Average Staffing</u> :	EFT	231	240	238	<b>239</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	18,597	19,205	<b>20,101</b>
Other operating expenses	6,696	10,180	<b>10,834</b>
Maintenance	351	508	<b>481</b>
Depreciation and amortisation	1,672	1,559	<b>1,563</b>
Grants and subsidies			
Research grants	17	36	<b>36</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.6 Environmental Compliance (cont)**

**OPERATING STATEMENT (cont)**

Recurrent grants to non profit organisations	...	1,030	<b>845</b>
Local Government - capital grants	321	...	...
<b>Total Expenses</b>	<b>27,654</b>	<b>32,518</b>	<b>33,860</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	65	82	<b>166</b>
Investment income	103	131	<b>131</b>
Retained taxes, fees and fines	...	3	<b>3</b>
Grants and contributions	294	5,445	<b>6,152</b>
Other revenue	460	285	<b>291</b>
<b>Total Retained Revenue</b>	<b>922</b>	<b>5,946</b>	<b>6,743</b>
Gain/(loss) on disposal of non current assets	(162)	(26)	<b>(36)</b>
<b>NET COST OF SERVICES</b>	<b>26,894</b>	<b>26,598</b>	<b>27,153</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>5,853</b>	<b>1,773</b>	<b>2,166</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.7 Government Contributions**

Program Objective(s): To maintain essential assets at Taronga and Western Plains Zoos.

Program Description: Grants to the Zoological Parks Board for asset maintenance and as a contribution towards operating costs of the Zoos.

2001-02		<b>2002-03 Budget \$000</b>
Budget \$000	Revised \$000	

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Grants and subsidies

Government recurrent contribution to Zoological  
Parks Board

22,106            13,106            **12,791**

Zoological Parks Board - capital grants

...            9,000            **10,300**

**Total Expenses**

**22,106            22,106            23,091**

**NET COST OF SERVICES**

**22,106            22,106            23,091**

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
28 ENVIRONMENTAL TRUST**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	115	130	<b>285</b>
Other operating expenses	595	578	<b>624</b>
Grants and subsidies	28,723	20,513	<b>24,916</b>
<b>Total Expenses</b>	<b>29,433</b>	<b>21,221</b>	<b>25,825</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,712	1,724	<b>938</b>
Other revenue	...	2	<b>2</b>
<b>Total Retained Revenue</b>	<b>1,712</b>	<b>1,726</b>	<b>940</b>
<b>NET COST OF SERVICES</b>	<b>27,721</b>	<b>19,495</b>	<b>24,885</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	115	130	<b>285</b>
Grants and subsidies	28,723	20,513	<b>24,916</b>
Other	595	610	<b>624</b>
<b>Total Payments</b>	<b>29,433</b>	<b>21,253</b>	<b>25,825</b>
<b>Receipts</b>			
Interest	1,712	1,417	<b>938</b>
Other	...	34	<b>2</b>
<b>Total Receipts</b>	<b>1,712</b>	<b>1,451</b>	<b>940</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(27,721)</b>	<b>(19,802)</b>	<b>(24,885)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,889	14,889	<b>15,225</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,889</b>	<b>14,889</b>	<b>15,225</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(12,832)</b>	<b>(4,913)</b>	<b>(9,660)</b>
Opening Cash and Cash Equivalents	39,431	44,056	<b>39,143</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>26,599</b>	<b>39,143</b>	<b>29,483</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(27,721)	(19,495)	<b>(24,885)</b>
Change in operating assets and liabilities	...	(307)	...
<b>Net cash flow from operating activities</b>	<b>(27,721)</b>	<b>(19,802)</b>	<b>(24,885)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
28 ENVIRONMENTAL TRUST**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	26,599	39,143	<b>29,483</b>
Receivables	8	407	<b>407</b>
<b>Total Current Assets</b>	<b>26,607</b>	<b>39,550</b>	<b>29,890</b>
<b>Total Assets</b>	<b>26,607</b>	<b>39,550</b>	<b>29,890</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	18	443	<b>443</b>
Employee entitlements and other provisions	31	38	<b>38</b>
<b>Total Current Liabilities</b>	<b>49</b>	<b>481</b>	<b>481</b>
<b>Total Liabilities</b>	<b>49</b>	<b>481</b>	<b>481</b>
<b>NET ASSETS</b>	<b>26,558</b>	<b>39,069</b>	<b>29,409</b>
<b>EQUITY</b>			
Accumulated funds	26,558	39,069	<b>29,409</b>
<b>TOTAL EQUITY</b>	<b>26,558</b>	<b>39,069</b>	<b>29,409</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

**28.1 Support of the Environment**

**28.1.1 Support of the Environment**

Program Objective(s): To encourage and support environmental research, restoration and rehabilitation projects.

Program Description: Reducing environmental degradation of any kind. Research and education for the development of solutions to environmental problems within New South Wales. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	115	130	<b>285</b>
Other operating expenses	595	578	<b>624</b>
Grants and subsidies			
Recurrent grants to non profit organisations	16,691	5,094	<b>7,956</b>
Grants to agencies	12,032	15,419	<b>16,960</b>
<b>Total Expenses</b>	<b>29,433</b>	<b>21,221</b>	<b>25,825</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,712	1,724	<b>938</b>
Other revenue	...	2	<b>2</b>
<b>Total Retained Revenue</b>	<b>1,712</b>	<b>1,726</b>	<b>940</b>
<b>NET COST OF SERVICES</b>	<b>27,721</b>	<b>19,495</b>	<b>24,885</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	124,309	140,131	<b>134,884</b>
Other operating expenses	84,901	97,519	<b>95,240</b>
Maintenance	25,073	18,340	<b>20,015</b>
Depreciation and amortisation	23,100	28,900	<b>28,500</b>
Grants and subsidies	4,605	6,178	<b>3,101</b>
<b>Total Expenses</b>	<b>261,988</b>	<b>291,068</b>	<b>281,740</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	30,100	31,200	<b>30,600</b>
Investment income	423	937	<b>687</b>
Retained taxes, fees and fines	1,900	2,100	<b>2,100</b>
Grants and contributions	11,056	39,293	<b>14,338</b>
Other revenue	3,253	10,330	<b>3,227</b>
<b>Total Retained Revenue</b>	<b>46,732</b>	<b>83,860</b>	<b>50,952</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>215,206</b>	<b>207,158</b>	<b>230,738</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	114,897	130,719	<b>124,784</b>
Grants and subsidies	4,605	1,478	<b>(199)</b>
Other	109,974	113,959	<b>115,278</b>
<b>Total Payments</b>	<b>229,476</b>	<b>246,156</b>	<b>239,863</b>
<b>Receipts</b>			
Sale of goods and services	30,100	31,200	<b>30,600</b>
Interest	361	751	<b>878</b>
Other	16,209	48,035	<b>21,365</b>
<b>Total Receipts</b>	<b>46,670</b>	<b>79,986</b>	<b>52,843</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(182,806)</b>	<b>(166,170)</b>	<b>(187,020)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	550	550	<b>550</b>
Purchases of property, plant and equipment	(44,865)	(62,314)	<b>(52,464)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44,315)</b>	<b>(61,764)</b>	<b>(51,914)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	1,496	<b>7,619</b>
Repayment of borrowings and advances	...	(96)	<b>(96)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>1,400</b>	<b>7,523</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	181,162	182,420	<b>187,682</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
Capital appropriation	44,315	46,865	<b>37,114</b>
Cash reimbursements from the Consolidated Fund Entity	3,677	5,600	<b>6,732</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>229,154</b>	<b>234,885</b>	<b>231,528</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,033</b>	<b>8,351</b>	<b>117</b>
Opening Cash and Cash Equivalents	3,821	8,561	<b>16,912</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,854</b>	<b>16,912</b>	<b>17,029</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(215,206)	(207,158)	<b>(230,738)</b>
Non cash items added back	32,512	38,282	<b>38,100</b>
Change in operating assets and liabilities	(112)	2,706	<b>5,618</b>
<b>Net cash flow from operating activities</b>	<b>(182,806)</b>	<b>(166,170)</b>	<b>(187,020)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,854	16,912	<b>17,029</b>
Receivables	7,129	15,756	<b>10,565</b>
Other financial assets	16	16	<b>16</b>
Inventories	1,357	1,127	<b>1,127</b>
Other	1,002	683	<b>683</b>
<b>Total Current Assets</b>	<b>15,358</b>	<b>34,494</b>	<b>29,420</b>
<b>Non Current Assets -</b>			
Receivables	105	...	...
Property, plant and equipment -			
Land and building	1,328,024	1,358,239	<b>1,378,510</b>
Plant and equipment	28,063	26,118	<b>21,553</b>
Infrastructure systems	481,274	500,504	<b>508,262</b>
Other	...	129	<b>129</b>
<b>Total Non Current Assets</b>	<b>1,837,466</b>	<b>1,884,990</b>	<b>1,908,454</b>
<b>Total Assets</b>	<b>1,852,824</b>	<b>1,919,484</b>	<b>1,937,874</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,926	5,331	<b>5,331</b>
Employee entitlements and other provisions	12,053	14,644	<b>15,144</b>
<b>Total Current Liabilities</b>	<b>20,979</b>	<b>19,975</b>	<b>20,475</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	...	2,100	9,623
Other	4	1,902	1,879
<b>Total Non Current Liabilities</b>	<b>4</b>	<b>4,002</b>	<b>11,502</b>
<b>Total Liabilities</b>	<b>20,983</b>	<b>23,977</b>	<b>31,977</b>
<b>NET ASSETS</b>	<b>1,831,841</b>	<b>1,895,507</b>	<b>1,905,897</b>
<b>EQUITY</b>			
Reserves	333,984	232,155	232,155
Accumulated funds	1,497,857	1,663,352	1,673,742
<b>TOTAL EQUITY</b>	<b>1,831,841</b>	<b>1,895,507</b>	<b>1,905,897</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.1 Conservation Assessment**

Program Objective(s): To ensure conservation planning and management is based on rigorous and systematic policy, science and assessment.

Program Description: Assessing and monitoring natural and cultural heritage and community conservation attitudes and values.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Responses to development applications and other Environmental Impact Statements (EISs) by external bodies	no.	3,250	3,250	3,250	<b>3,250</b>
EISs responded to within the legislative time frame	%	95	95	95	<b>95</b>
<u>Average Staffing</u> :	EFT	190	207	214	<b>230</b>

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2001-02		<b>2002-03</b>
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	17,404	21,610	<b>20,799</b>
Other operating expenses	10,187	12,578	<b>12,449</b>
Maintenance	752	535	<b>592</b>
Depreciation and amortisation	452	529	<b>522</b>
Grants and subsidies			
Environment and conservation organisations	...	1	<b>1</b>
Current grants paid to other organisations	...	275	<b>275</b>
Capital grants paid to other organisations	...	525	...
Grants to organisations	42	350	<b>185</b>
<b>Total Expenses</b>	<b>28,837</b>	<b>36,403</b>	<b>34,823</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.1 Conservation Assessment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	44	58	<b>49</b>
Publication sales	7	10	<b>10</b>
Fees for services	34	40	<b>42</b>
Entry fees	48	50	<b>53</b>
Use of recreation facilities	6	3	<b>5</b>
Sale of manufactured goods	3	4	<b>3</b>
Minor sales of goods and services	10	6	<b>6</b>
Grants and contributions	2,875	9,422	<b>4,127</b>
Other revenue	130	624	<b>207</b>
<b>Total Retained Revenue</b>	<b>3,157</b>	<b>10,217</b>	<b>4,502</b>
Gain/(loss) on disposal of non current assets	22	3	<b>3</b>
<b>NET COST OF SERVICES</b>	<b>25,658</b>	<b>26,183</b>	<b>30,318</b>

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<b>ASSET ACQUISITIONS</b>	<b>963</b>	<b>1,257</b>	<b>1,059</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.2 Conservation Planning**

Program Objective(s): To establish conservation priorities for New South Wales that integrate natural and cultural heritage values and community values, and are responsive to threats and to change.

Program Description: Developing appropriate frameworks for decision making on the conservation of natural and cultural heritage, and the means by which this can be achieved.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Service areas covered by a Plan of Management or where a draft plan has been on exhibition -					
National parks	no.	69	74	86	<b>95</b>
Historic sites	no.	9	9	10	<b>10</b>
Nature reserves	no.	64	72	82	<b>92</b>
Listed threatened species covered by recovery/threat abatement plans	no.	n.a.	200	220	<b>240</b>
<u>Average Staffing:</u>	EFT	189	207	214	<b>211</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	17,404	18,877	<b>18,169</b>
Other operating expenses	10,187	10,960	<b>10,845</b>
Maintenance	752	473	<b>553</b>
Depreciation and amortisation	452	466	<b>459</b>
Grants and subsidies			
Environment and conservation organisations	...	1	<b>1</b>
Current grants paid to other organisations	...	275	<b>275</b>
Capital grants paid to other organisations	...	525	...
Grants to organisations - other general government agencies	42	350	<b>185</b>
<b>Total Expenses</b>	<b>28,837</b>	<b>31,927</b>	<b>30,487</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.2 Conservation Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	44	51	44
Publication sales	7	9	9
Fees for services	34	36	37
Entry fees	48	45	48
Use of recreation facilities	6	3	4
Sale of manufactured goods	3	4	2
Minor sales of goods and services	10	5	5
Grants and contributions	2,875	7,855	3,476
Other revenue	130	517	165
<b>Total Retained Revenue</b>	<b>3,157</b>	<b>8,525</b>	<b>3,790</b>
Gain/(loss) on disposal of non current assets	22	2	2
<b>NET COST OF SERVICES</b>	<b>25,658</b>	<b>23,400</b>	<b>26,695</b>

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<b>ASSET ACQUISITIONS</b>	<b>963</b>	<b>1,257</b>	<b>1,059</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.3 Conservation Management**

Program Objective(s): To protect natural, cultural and historic heritage. To improve the use of formal mechanisms, in addition to the reserve system, to achieve conservation outcomes. To manage parks and reserves in a culturally sensitive and ecologically sustainable way. To contribute to the environmental, social and economic well being of local and regional communities.

Program Description: Managing natural and cultural heritage values across the State, using methods such as conservation incentives, education and advice, regulation and enforcement, nurturing, rehabilitation and reserve establishment.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Weed programs commenced	no.	350	350	400	<b>400</b>
Feral animal programs commenced	no.	400	400	450	<b>400</b>
Pest control programs undertaken in collaboration with neighbours	no.	331	300	500	<b>500</b>
Licences issued for dealing in and keeping native animals	no.	12,068	12,100	13,290	<b>13,300</b>
Reserves covered by Reserve Fire Plan	%	41	50	60	<b>65</b>
<u>Average Staffing:</u>	EFT	556	605	642	<b>634</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	38,536	42,854	<b>41,248</b>
Other operating expenses	31,416	36,426	<b>35,442</b>
Maintenance	6,519	4,782	<b>5,212</b>
Depreciation and amortisation	6,328	8,222	<b>8,108</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.3 Conservation Management (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Environment and conservation organisations	...	14	<b>14</b>
Lord Howe Island Board	1,184	1,525	<b>1,211</b>
Current grants paid to other organisations	...	550	<b>550</b>
Capital grants paid to other organisations	2,103	1,053	...
Grants to organisations	84	700	<b>370</b>
<b>Total Expenses</b>	<b>86,170</b>	<b>96,126</b>	<b>92,155</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	522	618	<b>524</b>
Publication sales	84	112	<b>112</b>
Fees for services	408	430	<b>448</b>
Entry fees	576	536	<b>571</b>
Use of recreation facilities	65	35	<b>53</b>
Sale of manufactured goods	30	41	<b>29</b>
Minor sales of goods and services	120	65	<b>65</b>
Investment income	410	922	<b>676</b>
Retained taxes, fees and fines	1,425	1,607	<b>1,607</b>
Grants and contributions	3,870	17,816	<b>4,910</b>
Other revenue	1,920	7,023	<b>2,189</b>
<b>Total Retained Revenue</b>	<b>9,430</b>	<b>29,205</b>	<b>11,184</b>
Gain/(loss) on disposal of non current assets	325	35	<b>35</b>
<b>NET COST OF SERVICES</b>	<b>76,415</b>	<b>66,886</b>	<b>80,936</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>15,454</b>	<b>21,379</b>	<b>18,021</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.4 Conservation Facilitation**

Program Objective(s): To work with the community to foster understanding, appreciation and enjoyment of natural and cultural heritage, and to increase and support community involvement in the management of this heritage.

Program Description: Encouraging and supporting community stewardship, appreciation and enjoyment of natural and cultural heritage.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Agreements in place with Aboriginal communities for management or use of protected areas	no.	...	15	17	<b>20</b>
"Discovery" programs conducted	no.	1,400	2,313	1,500	<b>1,500</b>
Participants in NPWS community conservation programs	no.	40,000	57,524	45,000	<b>45,000</b>
Area off park covered by conservation agreements	ha	6,998	7,080	8,500	<b>8,500</b>
<u>Average Staffing</u> :	EFT	692	708	715	<b>845</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	50,965	56,790	<b>54,668</b>
Other operating expenses	33,111	37,555	<b>36,504</b>
Maintenance	17,050	12,550	<b>13,658</b>
Depreciation and amortisation	15,868	19,683	<b>19,411</b>
Grants and subsidies			
Environment and conservation organisations	50	34	<b>34</b>
Current grants paid to other organisations	1,100	...	...
<b>Total Expenses</b>	<b>118,144</b>	<b>126,612</b>	<b>124,275</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.4 Conservation Facilitation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	8,090	9,773	<b>8,283</b>
Publication sales	1,302	1,769	<b>1,769</b>
Fees for services	6,324	6,794	<b>7,073</b>
Entry fees	8,928	8,469	<b>9,028</b>
Use of recreation facilities	1,023	559	<b>838</b>
Sale of manufactured goods	464	651	<b>466</b>
Minor sales of goods and services	1,860	1,024	<b>1,024</b>
Investment income	13	15	<b>11</b>
Retained taxes, fees and fines	475	493	<b>493</b>
Grants and contributions	1,436	4,200	<b>1,825</b>
Other revenue	1,073	2,166	<b>666</b>

<b>Total Retained Revenue</b>	<b>30,988</b>	<b>35,913</b>	<b>31,476</b>
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Gain/(loss) on disposal of non current assets	(319)	10	10
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<b>NET COST OF SERVICES</b>	<b>87,475</b>	<b>90,689</b>	<b>92,789</b>
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<b>ASSET ACQUISITIONS</b>	<b>27,485</b>	<b>38,421</b>	<b>32,325</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,384	16,974	<b>17,296</b>
Other operating expenses	7,049	7,103	<b>6,642</b>
Maintenance	1,688	1,381	<b>1,423</b>
Depreciation and amortisation	2,425	2,524	<b>2,554</b>
Grants and subsidies	52	50	<b>53</b>
<b>Total Expenses</b>	<b>27,598</b>	<b>28,032</b>	<b>27,968</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,376	4,662	<b>4,797</b>
Investment income	177	120	<b>120</b>
Retained taxes, fees and fines	850	990	<b>1,020</b>
Grants and contributions	676	742	<b>741</b>
Other revenue	711	854	<b>880</b>
<b>Total Retained Revenue</b>	<b>7,790</b>	<b>7,368</b>	<b>7,558</b>
Gain/(loss) on disposal of non current assets	50	...	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>19,758</b>	<b>20,664</b>	<b>20,360</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	15,183	15,705	<b>16,033</b>
Grants and subsidies	52	50	<b>53</b>
Other	10,628	10,336	<b>10,322</b>
<b>Total Payments</b>	<b>25,863</b>	<b>26,091</b>	<b>26,408</b>
<b>Receipts</b>			
Sale of goods and services	5,417	4,352	<b>4,794</b>
Interest	177	120	<b>120</b>
Other	4,098	3,869	<b>4,901</b>
<b>Total Receipts</b>	<b>9,692</b>	<b>8,341</b>	<b>9,815</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,171)</b>	<b>(17,750)</b>	<b>(16,593)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	...	<b>100</b>
Purchases of property, plant and equipment	(4,064)	(3,294)	<b>(2,643)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,964)</b>	<b>(3,294)</b>	<b>(2,543)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,473	17,441	<b>15,959</b>
Capital appropriation	3,761	3,761	<b>2,568</b>
Cash reimbursements from the Consolidated Fund Entity	458	657	<b>714</b>
Cash transfers to Consolidated Fund	...	(2,773)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,692</b>	<b>19,086</b>	<b>19,241</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(443)</b>	<b>(1,958)</b>	<b>105</b>
Opening Cash and Cash Equivalents	2,018	3,809	<b>1,851</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,575</b>	<b>1,851</b>	<b>1,956</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(19,758)	(20,664)	<b>(20,360)</b>
Non cash items added back	3,625	3,738	<b>3,778</b>
Change in operating assets and liabilities	(38)	(824)	<b>(11)</b>
<b>Net cash flow from operating activities</b>	<b>(16,171)</b>	<b>(17,750)</b>	<b>(16,593)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,575	1,851	<b>1,956</b>
Receivables	571	988	<b>968</b>
Inventories	328	328	<b>348</b>
Other	49	50	<b>50</b>
<b>Total Current Assets</b>	<b>2,523</b>	<b>3,217</b>	<b>3,322</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	112,492	118,878	<b>118,026</b>
Plant and equipment	29,268	39,056	<b>39,038</b>
Infrastructure systems	33,471	29,546	<b>30,455</b>
<b>Total Non Current Assets</b>	<b>175,231</b>	<b>187,480</b>	<b>187,519</b>
<b>Total Assets</b>	<b>177,754</b>	<b>190,697</b>	<b>190,841</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,187	859	<b>898</b>
Employee entitlements and other provisions	936	1,164	<b>1,164</b>
Other	132	250	<b>250</b>
<b>Total Current Liabilities</b>	<b>2,255</b>	<b>2,273</b>	<b>2,312</b>
<b>Total Liabilities</b>	<b>2,255</b>	<b>2,273</b>	<b>2,312</b>
<b>NET ASSETS</b>	<b>175,499</b>	<b>188,424</b>	<b>188,529</b>
<b>EQUITY</b>			
Reserves	26,600	26,600	<b>26,600</b>
Accumulated funds	148,899	161,824	<b>161,929</b>
<b>TOTAL EQUITY</b>	<b>175,499</b>	<b>188,424</b>	<b>188,529</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.1 Research**

Program Objective(s): To initiate, conduct and publish scientific research. To develop and implement State, national and international policies.

Program Description: To provide scientific research into systematic and environmental botany. To provide horticultural research into the culture, propagation, pathology and selection of plants.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Scientific publications	no.	56	35	75	<b>75</b>
Species and genera described	no.	30	34	50	<b>40</b>
Species reclassified	no.	120	100	52	<b>50</b>
<u>Average Staffing:</u>	EFT	37	37	37	<b>37</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,293	2,383	<b>2,429</b>
Other operating expenses	1,206	1,145	<b>1,069</b>
Maintenance	270	223	<b>229</b>
Depreciation and amortisation	388	406	<b>411</b>
<b>Total Expenses</b>	<b>4,157</b>	<b>4,157</b>	<b>4,138</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.1 Research (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	5	<b>5</b>
Retail sales	...	13	<b>14</b>
Entry fees	...	4	<b>4</b>
Use of recreation facilities	...	21	<b>21</b>
Minor sales of goods and services	225	5	<b>5</b>
Investment income	27	30	<b>30</b>
Grants and contributions	84	291	<b>291</b>
Other revenue	85	...	...
<b>Total Retained Revenue</b>	<b>421</b>	<b>369</b>	<b>370</b>
<b>NET COST OF SERVICES</b>	<b>3,736</b>	<b>3,788</b>	<b>3,768</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>386</b>	...
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.2 Management of Resources**

Program Objective(s): To manage and develop horticultural displays and living collections of plants. To maintain heritage landscapes and structures. To manage and develop the State's reference collection of preserved plants.

Program Description: To develop living collections at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Gardens. To cure and extend the preserved collections held at the National Herbarium of New South Wales. To protect land and structures to ensure appropriate opportunities for recreational use.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Accessions of rare and endangered species at Mount Annan Seed Bank	no.	703	735	750	<b>750</b>
New acquisitions	no.	1,510	900	1,000	<b>1,200</b>
Individual plantings	no.	23,104	15,259	20,000	<b>20,000</b>
Herbarium species databased	no.	19,000	18,000	17,000	<b>80,000</b>
Herbarium species mounted	no.	25,000	23,000	23,000	<b>23,000</b>
Books and periodicals catalogued and accessioned	no.	2,500	2,500	2,400	<b>2,400</b>
<u>Average Staffing:</u>	EFT	196	196	202	<b>202</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,123	12,517	<b>12,755</b>
Other operating expenses	5,168	5,316	<b>4,973</b>
Maintenance	1,266	1,033	<b>1,065</b>
Depreciation and amortisation	1,820	1,889	<b>1,911</b>
Grants and subsidies			
Recurrent grants to non profit organisations	52	50	<b>53</b>
<b>Total Expenses</b>	<b>20,429</b>	<b>20,805</b>	<b>20,757</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.2 Management of Resources (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	717	195	<b>201</b>
Publication sales	...	8	<b>9</b>
Retail sales	...	548	<b>562</b>
Entry fees	...	149	<b>154</b>
Use of recreation facilities	1,395	845	<b>870</b>
Minor sales of goods and services	...	192	<b>197</b>
Investment income	...	90	<b>90</b>
Retained taxes, fees and fines	850	990	<b>1,020</b>
Grants and contributions	530	439	<b>439</b>
Other revenue	534	854	<b>880</b>

<b>Total Retained Revenue</b>	<b>4,026</b>	<b>4,310</b>	<b>4,422</b>
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Gain/(loss) on disposal of non current assets	50	...	<b>50</b>
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<b>NET COST OF SERVICES</b>	<b>16,353</b>	<b>16,495</b>	<b>16,285</b>
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<b>ASSET ACQUISITIONS</b>	<b>4,064</b>	<b>2,071</b>	<b>2,126</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.3 Interpretation, Education and Visitor Services**

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through educational programs and onsite interpretations.

Program Description: To delivery public educational programs. To maintain and develop interpretive displays to highlight aspects of plant collections. To improve the quality of visitor facilities.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
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Outputs:

Botanical inquiries answered within seven days	%	85	87	85	<b>85</b>
Hours of public use of reference collection	no.	260	260	337	<b>300</b>
Education programs for remote schools	no.	2	2	2	<b>2</b>
Teacher in-service courses held	no.	3	3	3	<b>3</b>
School gardeners' workshops held	no.	2	2	1	<b>2</b>
Garden advisory services developed for schools	no.	10	10	10	<b>20</b>
Community education programs developed and implemented	no.	42	42	45	<b>45</b>
Vacation programs developed and implemented	no.	7	7	10	<b>10</b>
Children's theatre programs introduced	no.	2.3	2.8	1.0	<b>1.0</b>
Number of visitors at Sydney Botanic Gardens	mill	3.0	3.3	3.2	<b>3.3</b>
Number of visitors at Mount Tomah Botanic Garden	thous	92	71.2	80	<b>80</b>
Number of visitors at Mount Annan Botanic Garden	thous	92	85	100	<b>85</b>
<u>Average Staffing:</u>	EFT	33	33	33	<b>33</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.3 Interpretation, Education and Visitor Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,968	2,074	<b>2,112</b>
Other operating expenses	675	642	<b>600</b>
Maintenance	152	125	<b>129</b>
Depreciation and amortisation	217	229	<b>232</b>
<b>Total Expenses</b>	<b>3,012</b>	<b>3,070</b>	<b>3,073</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	270	<b>278</b>
Publication sales	62	12	<b>12</b>
Retail sales	1,290	758	<b>777</b>
Entry fees	400	206	<b>212</b>
Use of recreation facilities	1,249	1,167	<b>1,203</b>
Minor sales of goods and services	38	264	<b>273</b>
Grants and contributions	62	12	<b>11</b>
Other revenue	92	...	...
<b>Total Retained Revenue</b>	<b>3,193</b>	<b>2,689</b>	<b>2,766</b>
<b>NET COST OF SERVICES</b>	<b>(181)</b>	<b>381</b>	<b>307</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>627</b>	<b>517</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	262,242	279,161	<b>291,690</b>
Other operating expenses	38,159	43,049	<b>40,587</b>
Maintenance	7,134	10,000	<b>10,316</b>
Depreciation and amortisation	19,800	21,430	<b>22,490</b>
<b>Total Expenses</b>	<b>327,335</b>	<b>353,640</b>	<b>365,083</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,960	6,271	<b>6,150</b>
Investment income	1,300	503	<b>1,339</b>
Retained taxes, fees and fines	2,100	2,312	<b>2,150</b>
Grants and contributions	...	6,861 *	...
Other revenue	1,024	4,680 **	<b>1,098</b>
<b>Total Retained Revenue</b>	<b>10,384</b>	<b>20,627</b>	<b>10,737</b>
Gain/(loss) on disposal of non current assets	...	3,060	<b>4,500</b>
<b>NET COST OF SERVICES</b>	<b>316,951</b>	<b>329,953</b>	<b>349,846</b>

\* The projected level of operating expenses and revenue in 2001-02 includes \$6.9 million of costs incurred by the Brigades fighting the Christmas 2001 bushfires, offset by natural disasters grants from the Crown Finance Entity.

\*\* Other revenue includes a \$3.5 million projected insurance recovery from the Treasury Managed Fund.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	264,283	280,980	<b>291,690</b>
Other	44,482	61,686	<b>59,802</b>
<b>Total Payments</b>	<b>308,765</b>	<b>342,666</b>	<b>351,492</b>
<b>Receipts</b>			
Sale of goods and services	8,366	6,080	<b>5,849</b>
Retained taxes	2,100	2,312	<b>2,150</b>
Interest	1,300	526	<b>1,422</b>
Other	1,024	20,741	<b>10,298</b>
<b>Total Receipts</b>	<b>12,790</b>	<b>29,659</b>	<b>19,719</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(295,975)</b>	<b>(313,007)</b>	<b>(331,773)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	3,900	6,165	<b>4,859</b>
Purchases of property, plant and equipment	(38,860)	(38,841)	<b>(42,348)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(34,960)</b>	<b>(32,676)</b>	<b>(37,489)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	320	...	...
Repayment of borrowings and advances	(2,600)	(2,600)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(2,280)</b>	<b>(2,600)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	314,107	334,624	<b>350,584</b>
Capital appropriation	18,740	18,740	<b>19,858</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>332,847</b>	<b>353,364</b>	<b>370,442</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(368)</b>	<b>5,081</b>	<b>1,180</b>
Opening Cash and Cash Equivalents	11,180	(941)	<b>4,140</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,812</b>	<b>4,140</b>	<b>5,320</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
31 NEW SOUTH WALES FIRE BRIGADES**

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	2001-02	
Budget	Revised	<b>2002-03</b>
\$000	\$000	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(316,951)	(329,953)	<b>(349,846)</b>
Non cash items added back	19,800	21,430	<b>22,490</b>
Change in operating assets and liabilities	1,176	(4,484)	<b>(4,417)</b>
<b>Net cash flow from operating activities</b>	<b>(295,975)</b>	<b>(313,007)</b>	<b>(331,773)</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,812	4,140	<b>5,320</b>
Receivables	5,427	4,712	<b>4,629</b>
Inventories	600	696	<b>696</b>
Other	1,018	408	<b>408</b>
<b>Total Current Assets</b>	<b>17,857</b>	<b>9,956</b>	<b>11,053</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	185,050	191,038	<b>200,999</b>
Plant and equipment	122,716	116,128	<b>125,666</b>
<b>Total Non Current Assets</b>	<b>307,766</b>	<b>307,166</b>	<b>326,665</b>
<b>Total Assets</b>	<b>325,623</b>	<b>317,122</b>	<b>337,718</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	18,507	12,652	<b>12,652</b>
Interest bearing	320	...	...
Employee entitlements and other provisions	18,648	17,028	<b>17,028</b>
<b>Total Current Liabilities</b>	<b>37,475</b>	<b>29,680</b>	<b>29,680</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	4,100	3,554	<b>3,554</b>
<b>Total Non Current Liabilities</b>	<b>4,100</b>	<b>3,554</b>	<b>3,554</b>
<b>Total Liabilities</b>	<b>41,575</b>	<b>33,234</b>	<b>33,234</b>
<b>NET ASSETS</b>	<b>284,048</b>	<b>283,888</b>	<b>304,484</b>
<b>EQUITY</b>			
Reserves	122,601	121,306	<b>121,006</b>
Accumulated funds	161,447	162,582	<b>183,478</b>
<b>TOTAL EQUITY</b>	<b>284,048</b>	<b>283,888</b>	<b>304,484</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and firefighting appliances and equipment to enable prompt response to fire incidents.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	73	75	75	<b>75</b>
Structure of origin	%	90	96	96	<b>96</b>
<u>Outputs:</u>					
Total attendance at incidents	no.	119,532	126,302	123,690	<b>125,000</b>
All calls attended within 10 minutes -					
Sydney	%	94	94	92	<b>94</b>
Newcastle	%	82	79	81	<b>82</b>
Wollongong	%	73	70	70	<b>70</b>
Rest of State	%	78	75	76	<b>75</b>
<u>Average Staffing:</u>	EFT	3,630	3,672	3,662	<b>3,713</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	250,653	263,249	<b>276,212</b>
Other operating expenses	30,874	35,148	<b>32,824</b>
Maintenance	6,704	9,545	<b>9,956</b>
Depreciation and amortisation	19,327	18,732	<b>19,460</b>
<b>Total Expenses</b>	<b>307,558</b>	<b>326,674</b>	<b>338,452</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
31 NEW SOUTH WALES FIRE BRIGADES**

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**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Automatic fire alarm monitoring	4,813	4,572	<b>4,719</b>
Public education course fees	...	655	<b>483</b>
False alarm charges	563	712	<b>546</b>
Minor sales of goods and services	92	16	<b>94</b>
Investment income	1,217	478	<b>1,272</b>
Retained taxes, fees and fines	1,974	2,196	<b>2,042</b>
Grants and contributions	...	6,518	...
Other revenue	964	4,445	<b>1,043</b>
<b>Total Retained Revenue</b>	<b>9,623</b>	<b>19,592</b>	<b>10,199</b>
Gain/(loss) on disposal of non current assets	...	3,009	<b>4,294</b>
<b>NET COST OF SERVICES</b>	<b>297,935</b>	<b>304,073</b>	<b>323,959</b>

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<b>ASSET ACQUISITIONS</b>	<b>38,860</b>	<b>36,917</b>	<b>40,231</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

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**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of firefighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Mean time to control incidents -					
Building fires	mins.	53	53	43	<b>47</b>
Non-fire rescue calls	mins.	77	77	55	<b>44</b>
Hazardous material incidents	mins.	69	69	43	<b>43</b>
 <u>Outputs</u> :					
Recruit firefighters trained	no.	222	60	140	<b>140</b>
Number of firefighters qualified for Senior Firefighter rank	no.	108	75	102	<b>150</b>
Number qualified for Station Officer rank and above	no.	16	96	62	<b>50</b>
Firefighters qualified as pumper/aerial appliance operators	no.	369	350	340	<b>300</b>
Breathing apparatus training/accreditation	no.	2,870	2,900	3,525	<b>3,500</b>
 <u>Average Staffing</u> :	EFT	103	103	100	<b>100</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.2 Fire Brigade Training and Development (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,540	8,623	<b>7,801</b>
Other operating expenses	4,542	2,768	<b>2,628</b>
Maintenance	336	230	<b>180</b>
Depreciation and amortisation	360	466	<b>485</b>
<b>Total Expenses</b>	<b>11,778</b>	<b>12,087</b>	<b>11,094</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Automatic fire alarm monitoring	...	144	<b>149</b>
Public education course fees	...	21	<b>15</b>
False alarm charges	...	23	<b>17</b>
Minor sales of goods and services	...	1	<b>3</b>
Investment income	10	15	<b>40</b>
Retained taxes, fees and fines	72	69	<b>65</b>
Grants and contributions	...	206	...
Other revenue	7	140	<b>33</b>
<b>Total Retained Revenue</b>	<b>89</b>	<b>619</b>	<b>322</b>
Gain/(loss) on disposal of non current assets	...	30	<b>120</b>
<b>NET COST OF SERVICES</b>	<b>11,689</b>	<b>11,438</b>	<b>10,652</b>
<b>ASSET ACQUISITIONS</b>			
	...	<b>1,165</b>	<b>1,270</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 NEW SOUTH WALES FIRE BRIGADES**

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**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Fires/100,000 population	no.	479	629	520	<b>510</b>
Incendiary/suspicious fires/100,000 population	no.	165	311	305	<b>290</b>
Malicious calls/100,000 population	no.	98	97	97	<b>97</b>
Building fires/100,000 population	no.	120	110	112	<b>110</b>
 <u>Outputs:</u>					
Number of building inspections completed	no.	2,026	1,079	1,600	<b>1,650</b>
Total time spent on inspection of premises (in officer hours)	no.	8,496	3,777	5,100	<b>5,700</b>
Total incidents investigated -	no.	476	508	472	<b>472</b>
Accidental	no.	176	200	161	<b>161</b>
Suspicious/deliberate	no.	210	221	216	<b>216</b>
Undetermined	no.	90	87	95	<b>95</b>
Number of automatic fire alarms connected to various types of premises (including third party service providers) in -					
Sydney	no.	7,500	6,849	8,500	<b>8,500</b>
Newcastle	no.	320	332	280	<b>280</b>
Wollongong	no.	170	169	160	<b>160</b>
 <u>Average Staffing:</u>	EFT	66	66	66	<b>66</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
31 NEW SOUTH WALES FIRE BRIGADES**

**31.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**31.1.3 Investigations, Research and Advisory Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,049	7,289	<b>7,677</b>
Other operating expenses	2,743	5,133	<b>5,135</b>
Maintenance	94	225	<b>180</b>
Depreciation and amortisation	113	2,232	<b>2,545</b>
<b>Total Expenses</b>	<b>7,999</b>	<b>14,879</b>	<b>15,537</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Automatic fire alarm monitoring	...	97	<b>100</b>
Public education course fees	492	14	<b>10</b>
False alarm charges	...	15	<b>12</b>
Minor sales of goods and services	...	1	<b>2</b>
Investment income	73	10	<b>27</b>
Retained taxes, fees and fines	54	47	<b>43</b>
Grants and contributions	...	137	...
Other revenue	53	95	<b>22</b>
<b>Total Retained Revenue</b>	<b>672</b>	<b>416</b>	<b>216</b>
Gain/(loss) on disposal of non current assets	...	21	<b>86</b>
<b>NET COST OF SERVICES</b>	<b>7,327</b>	<b>14,442</b>	<b>15,235</b>
<b>ASSET ACQUISITIONS</b>			
	...	<b>778</b>	<b>847</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,509	30,226	<b>37,138</b>
Other operating expenses	6,540	8,402	<b>13,861</b>
Depreciation and amortisation	1,000	1,000	<b>1,000</b>
Grants and subsidies*	76,088	148,566	<b>69,646</b>
Other expenses	3,619	3,669	<b>4,156</b>
<b>Total Expenses</b>	<b>116,756</b>	<b>191,863</b>	<b>125,801</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	83,338	83,338	<b>88,979</b>
Grants and contributions*	15,082	88,608	<b>16,057</b>
Other revenue	800	1,080	<b>1,387</b>
<b>Total Retained Revenue</b>	<b>99,220</b>	<b>173,026</b>	<b>106,423</b>
<b>NET COST OF SERVICES</b>	<b>17,536</b>	<b>18,837</b>	<b>19,378</b>

\* The projected level of operating expenses and grants and contributions revenue in 2001-02 is significantly above budget, reflecting costs incurred by the Service fighting the Christmas 2001 and other bushfires, offset by natural disaster grants from the Crown Finance Entity.



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	28,209	28,556	<b>36,118</b>
Grants and subsidies	55,588	128,492	<b>55,454</b>
Other	34,659	38,938	<b>37,809</b>
<b>Total Payments</b>	<b>118,456</b>	<b>195,986</b>	<b>129,381</b>
<b>Receipts</b>			
Sale of goods and services	...	(108)	...
Retained taxes	83,338	84,781	<b>88,979</b>
Other	19,882	98,009	<b>23,044</b>
<b>Total Receipts</b>	<b>103,220</b>	<b>182,682</b>	<b>112,023</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,236)</b>	<b>(13,304)</b>	<b>(17,358)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	200	600	<b>500</b>
Purchases of property, plant and equipment	(1,200)	(1,200)	<b>(1,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,000)</b>	<b>(600)</b>	<b>(1,000)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,458	17,158	<b>17,378</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,458</b>	<b>17,158</b>	<b>17,378</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>222</b>	<b>3,254</b>	<b>(980)</b>
Opening Cash and Cash Equivalents	16,640	15,808	<b>19,062</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,862</b>	<b>19,062</b>	<b>18,082</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,536)	(18,837)	<b>(19,378)</b>
Non cash items added back	1,000	1,000	<b>1,000</b>
Change in operating assets and liabilities	1,300	4,533	<b>1,020</b>
<b>Net cash flow from operating activities</b>	<b>(15,236)</b>	<b>(13,304)</b>	<b>(17,358)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	16,862	19,062	<b>18,082</b>
Receivables	466	465	<b>465</b>
Other	2,225	1,621	<b>1,621</b>
<b>Total Current Assets</b>	<b>19,553</b>	<b>21,148</b>	<b>20,168</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	3,479	1,531	<b>1,531</b>
<b>Total Non Current Assets</b>	<b>3,479</b>	<b>1,531</b>	<b>1,531</b>
<b>Total Assets</b>	<b>23,032</b>	<b>22,679</b>	<b>21,699</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,405	4,202	<b>4,202</b>
Employee entitlements and other provisions	1,930	1,897	<b>2,397</b>
<b>Total Current Liabilities</b>	<b>5,335</b>	<b>6,099</b>	<b>6,599</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	2,468	2,468	<b>2,988</b>
<b>Total Non Current Liabilities</b>	<b>2,468</b>	<b>2,468</b>	<b>2,988</b>
<b>Total Liabilities</b>	<b>7,803</b>	<b>8,567</b>	<b>9,587</b>
<b>NET ASSETS</b>	<b>15,229</b>	<b>14,112</b>	<b>12,112</b>
<b>EQUITY</b>			
Accumulated funds	15,229	14,112	<b>12,112</b>
<b>TOTAL EQUITY</b>	<b>15,229</b>	<b>14,112</b>	<b>12,112</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

**32.1 Funding and Administration of Rural Firefighting Services**

**32.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 13 percent, councils contribute 13.3 per cent and insurance companies contribute 73.7 per cent.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Provision of new and second hand tankers to local government	\$m	23.7	24.5	26.5	<b>27.4</b>
Subsidies to local government for brigade stations	\$m	2.1	2.1	2.2	<b>3.9</b>
Provision of maintenance grants to local government	\$m	17.5	18.1	18.2	<b>11.3</b>
Provision of equipment grants to local government	\$m	22.1	25.6	25.7	<b>28.5</b>
District management costs	\$m	...	...	18.3	<b>22.2</b>
<u>Average Staffing:</u> *	EFT	107	118	400	<b>462</b>

\* The significant increase in average staffing between 2001-02 and 2000-01 is due to the transfer of district fire control staff from the employment of local government to direct employment by the Service.

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	27,781	28,515	<b>35,276</b>
Other operating expenses	4,330	6,128	<b>11,702</b>
Depreciation and amortisation	1,000	1,000	<b>1,000</b>
Grants and subsidies			
Firefighting equipment - capital grants	50,704	50,039	<b>50,320</b>
Payments to Regional Fire Associations	500	474	<b>700</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

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**32.1 Funding and Administration of Rural Firefighting Services**

**32.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Costs associated with bushfire fighting activities - payments to Local Councils	19,850	19,450	<b>13,322</b>
Disaster welfare relief	4,286	77,855	<b>4,286</b>
Other expenses			
Aerial support	1,000	1,000	<b>1,000</b>
Insurance costs - firefighting	619	619	<b>756</b>
Workers compensation - Bushfire Fund	2,000	2,050	<b>2,400</b>
<b>Total Expenses</b>	<b>112,070</b>	<b>187,130</b>	<b>120,762</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	83,338	83,338	<b>88,979</b>
Grants and contributions	15,082	88,608	<b>16,057</b>
Other revenue	500	780	<b>669</b>
<b>Total Retained Revenue</b>	<b>98,920</b>	<b>172,726</b>	<b>105,705</b>
<b>NET COST OF SERVICES</b>	<b>13,150</b>	<b>14,404</b>	<b>15,057</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,200</b>	<b>1,200</b>	<b>1,500</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

**32.2 Support of Rural Firefighting Services**

**32.2.1 Training of Volunteer Bushfire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	1999-00	2000-01	2001-02	2002-03
<u>Outputs:</u>					
Certified bushfire instructors (at 30 June)	no.	1,220	1,300	1,460	<b>1,500</b>
Bushfire assessors (at 30 June)	no.	253	280	320	<b>320</b>
Hours of training, regional and State	thous	43	30	30	<b>30</b>
Hours of training, local district/brigade level	thous	360	364	370	<b>370</b>
<u>Average Staffing:</u>	EFT	8	8	8	<b>8</b>

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	465	465	<b>472</b>
Other operating expenses	420	420	<b>532</b>
Grants and subsidies			
Costs associated with bushfire fighting activities - payments to Local Councils	150	150	<b>110</b>
<b>Total Expenses</b>	<b>1,035</b>	<b>1,035</b>	<b>1,114</b>
<b>NET COST OF SERVICES</b>	<b>1,035</b>	<b>1,035</b>	<b>1,114</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

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**32.2 Support of Rural Firefighting Services**

**32.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
BushFire Bulletin circulation	no.	34,000	36,000	36,000	<b>36,000</b>
Public skills displays and competitions for bushfire fighters	no.	20	20	20	<b>20</b>
Community fireguard courses	no.	10	10	10	<b>10</b>
Number of Rural Education Programs delivered	no.	4	5	8	<b>10</b>
Number of School Education Programs delivered	no.	3	3	4	<b>4</b>
<u>Average Staffing:</u>	EFT	6	6	6	<b>7</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	350	350	<b>452</b>
Other operating expenses	1,200	1,200	<b>1,016</b>
Grants and subsidies			
Costs associated with bushfire fighting activities - payments to Local Councils	...	...	<b>60</b>
<b>Total Expenses</b>	<b>1,550</b>	<b>1,550</b>	<b>1,528</b>
<b>NET COST OF SERVICES</b>	<b>1,550</b>	<b>1,550</b>	<b>1,528</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

**32.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**32.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Training	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	4	4
Planning and Operations	3	3
Policy advice and co-ordination	6	6
	14	14

2001-02		<b>2002-03</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	913	896	<b>938</b>
Other operating expenses	590	654	<b>611</b>
Grants and subsidies			
Grants to volunteer rescue units	598	598	<b>848</b>
<b>Total Expenses</b>	<b>2,101</b>	<b>2,148</b>	<b>2,397</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 DEPARTMENT OF RURAL FIRE SERVICE**

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**32.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**32.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue

300                      300                      **718**

**Total Retained Revenue**

**300                      300                      718**

**NET COST OF SERVICES**

**1,801                      1,848                      1,679**



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 STATE EMERGENCY SERVICE**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,893	5,862	<b>6,732</b>
Other operating expenses	9,448	9,518	<b>10,270</b>
Maintenance	72	72	<b>74</b>
Depreciation and amortisation	1,910	2,390	<b>2,510</b>
Grants and subsidies	6,341	17,885	<b>5,385</b>
<b>Total Expenses</b>	<b>23,664</b>	<b>35,727</b>	<b>24,971</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	24	24	<b>25</b>
Investment income	75	100	<b>77</b>
Grants and contributions	4,666	16,210	<b>4,210</b>
Other revenue	67	67	<b>68</b>
<b>Total Retained Revenue</b>	<b>4,832</b>	<b>16,401</b>	<b>4,380</b>
<b>NET COST OF SERVICES</b>	<b>18,832</b>	<b>19,326</b>	<b>20,591</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 STATE EMERGENCY SERVICE**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,387	5,302	<b>6,349</b>
Grants and subsidies	6,341	17,885	<b>5,385</b>
Other	11,280	11,713	<b>11,954</b>
<b>Total Payments</b>	<b>23,008</b>	<b>34,900</b>	<b>23,688</b>
<b>Receipts</b>			
Sale of goods and services	24	24	<b>25</b>
Interest	148	118	<b>89</b>
Other	6,369	17,913	<b>5,788</b>
<b>Total Receipts</b>	<b>6,541</b>	<b>18,055</b>	<b>5,902</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,467)</b>	<b>(16,845)</b>	<b>(17,786)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,421)	(3,691)	<b>(4,874)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,421)</b>	<b>(3,691)</b>	<b>(4,874)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,292	16,292	<b>17,351</b>
Capital appropriation	3,421	3,691	<b>4,874</b>
Cash reimbursements from the Consolidated Fund Entity	176	205	<b>212</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,889</b>	<b>20,188</b>	<b>22,437</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1</b>	<b>(348)</b>	<b>(223)</b>
Opening Cash and Cash Equivalents	1,301	2,035	<b>1,687</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,302</b>	<b>1,687</b>	<b>1,464</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,832)	(19,326)	<b>(20,591)</b>
Non cash items added back	2,412	2,802	<b>3,037</b>
Change in operating assets and liabilities	(47)	(321)	<b>(232)</b>
<b>Net cash flow from operating activities</b>	<b>(16,467)</b>	<b>(16,845)</b>	<b>(17,786)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 STATE EMERGENCY SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,302	1,687	<b>1,464</b>
Receivables	154	578	<b>566</b>
Inventories	3,458	4,032	<b>4,032</b>
Other	102	117	<b>117</b>
<b>Total Current Assets</b>	<b>5,016</b>	<b>6,414</b>	<b>6,179</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,325	6,218	<b>5,844</b>
Plant and equipment	8,591	10,319	<b>13,057</b>
<b>Total Non Current Assets</b>	<b>13,916</b>	<b>16,537</b>	<b>18,901</b>
<b>Total Assets</b>	<b>18,932</b>	<b>22,951</b>	<b>25,080</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	468	464	<b>358</b>
Employee entitlements and other provisions	533	770	<b>632</b>
<b>Total Current Liabilities</b>	<b>1,001</b>	<b>1,234</b>	<b>990</b>
<b>Total Liabilities</b>	<b>1,001</b>	<b>1,234</b>	<b>990</b>
<b>NET ASSETS</b>	<b>17,931</b>	<b>21,717</b>	<b>24,090</b>
<b>EQUITY</b>			
Reserves	467	820	<b>820</b>
Accumulated funds	17,464	20,897	<b>23,270</b>
<b>TOTAL EQUITY</b>	<b>17,931</b>	<b>21,717</b>	<b>24,090</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 STATE EMERGENCY SERVICE**

**33.1 Provision of Emergency Services**

**33.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Number of volunteers trained -					
Disaster rescue	no.	350	350	400	<b>400</b>
Flood boat rescue	no.	300	300	350	<b>350</b>
First aid	no.	1,500	1,500	1,700	<b>1,850</b>
Vertical rescue	no.	75	100	100	<b>100</b>
Flood plans completed or reviewed	no.	15	15	16	<b>25</b>
Flood plans tested	no.	10	5	15	<b>15</b>
River action guides completed	%	n.a.	8	24	<b>30</b>
Flood intelligence cards completed	%	5	40	20	<b>25</b>
Operational training sessions conducted	no.	10	10	10	<b>n.a.</b>
Field radio communications systems installed	no.	2	2	4	<b>4</b>
Protective clothing supplied	thous	30	30	30	<b>30</b>
Flood boats provided	no.	12	12	15	<b>12</b>
General rescue equipment provided	no.	900	900	1,200	<b>1,000</b>
Radio stations receiving community service announcements	no.	105	140	140	<b>140</b>
Public awareness workshops conducted	no.	2	12	12	<b>8</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	7	12	28	<b>n.a.</b>
Responses to support for communities, bushfires and other agencies	thous	2	2	7	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	74	83	85	<b>87</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 STATE EMERGENCY SERVICE**

**33.1 Provision of Emergency Services**

**33.1.1 Provision of Emergency Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,893	5,862	<b>6,732</b>
Other operating expenses	9,448	9,518	<b>10,270</b>
Maintenance	72	72	<b>74</b>
Depreciation and amortisation	1,910	2,390	<b>2,510</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	3,000	3,000	<b>2,000</b>
Grants to volunteer rescue units	125	125	<b>125</b>
Volunteer rescue units - capital grants	1,216	1,260	<b>1,260</b>
Disaster welfare relief	2,000	13,500	<b>2,000</b>
<b>Total Expenses</b>	<b>23,664</b>	<b>35,727</b>	<b>24,971</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	24	24	<b>25</b>
Investment income	75	100	<b>77</b>
Grants and contributions	4,666	16,210	<b>4,210</b>
Other revenue	67	67	<b>68</b>
<b>Total Retained Revenue</b>	<b>4,832</b>	<b>16,401</b>	<b>4,380</b>
<b>NET COST OF SERVICES</b>	<b>18,832</b>	<b>19,326</b>	<b>20,591</b>
<b>ASSET ACQUISITIONS</b>	<b>3,421</b>	<b>3,691</b>	<b>4,874</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	22,270	20,865	<b>24,031</b>
Investment income	1,485	1,485	<b>1,011</b>
Other revenue	3,790	3,061	<b>4,383</b>
<b>Total Retained Revenue</b>	<b>27,545</b>	<b>25,411</b>	<b>29,425</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	19,238	17,897	<b>18,300</b>
Other operating expenses	5,728	5,468	<b>6,053</b>
Maintenance	789	789	<b>817</b>
Depreciation and amortisation	3,162	3,161	<b>2,054</b>
<b>Total Expenses</b>	<b>28,917</b>	<b>27,315</b>	<b>27,224</b>
Gain/(loss) on disposal of non current assets	(30)	(30)	...
<b>SURPLUS/(DEFICIT)</b>	<b>(1,402)</b>	<b>(1,934)</b>	<b>2,201</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	22,270	24,842	24,031
Interest	1,770	1,705	1,261
Other	6,034	5,208	6,509
<b>Total Receipts</b>	<b>30,074</b>	<b>31,755</b>	<b>31,801</b>
<b>Payments</b>			
Employee Related	19,088	19,625	18,159
Other	8,758	8,530	9,303
<b>Total Payments</b>	<b>27,846</b>	<b>28,155</b>	<b>27,462</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,228</b>	<b>3,600</b>	<b>4,339</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	470	470	...
Proceeds from sale of investments	5,000	99	...
Purchases of property, plant and equipment	(5,652)	(6,112)	(2,481)
Purchases of investments	(2,046)	...	(862)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,228)</b>	<b>(5,543)</b>	<b>(3,343)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1,943)</b>	<b>996</b>
Opening Cash and Cash Equivalents	2,176	2,483	540
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,176</b>	<b>540</b>	<b>1,536</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,402)	(1,934)	2,201
Non cash items added back	3,447	3,446	2,297
Change in operating assets and liabilities	183	2,088	(159)
<b>Net cash flow from operating activities</b>	<b>2,228</b>	<b>3,600</b>	<b>4,339</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,176	540	1,536
Receivables	1,348	529	550
Other financial assets	5,000	1,003	1,000
Other	275	218	220
<b>Total Current Assets</b>	<b>8,799</b>	<b>2,290</b>	<b>3,306</b>
<b>Non Current Assets -</b>			
Other financial assets	9,316	17,894	18,516
Property, plant and equipment -			
Land and building	12,271	12,005	11,473
Plant and equipment	14,339	11,055	12,014
Other	3,588	2,791	2,791
<b>Total Non Current Assets</b>	<b>39,514</b>	<b>43,745</b>	<b>44,794</b>
<b>Total Assets</b>	<b>48,313</b>	<b>46,035</b>	<b>48,100</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	387	391	270
Employee entitlements and other provisions	1,425	1,425	1,425
Other	...	181	90
<b>Total Current Liabilities</b>	<b>1,812</b>	<b>1,997</b>	<b>1,785</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	5,625	5,653	5,800
Other	...	191	120
<b>Total Non Current Liabilities</b>	<b>5,625</b>	<b>5,844</b>	<b>5,920</b>
<b>Total Liabilities</b>	<b>7,437</b>	<b>7,841</b>	<b>7,705</b>
<b>NET ASSETS</b>	<b>40,876</b>	<b>38,194</b>	<b>40,395</b>
<b>EQUITY</b>			
Accumulated funds	40,876	38,194	40,395
<b>TOTAL EQUITY</b>	<b>40,876</b>	<b>38,194</b>	<b>40,395</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	14,274	14,958	15,336
Investment income	229	160	30
Other revenue	75	49	83
<b>Total Retained Revenue</b>	<b>14,578</b>	<b>15,167</b>	<b>15,449</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	6,319	9,093	8,474
Other operating expenses	3,203	3,367	3,454
Maintenance	264	432	282
Depreciation and amortisation	1,450	2,130	2,532
Borrowing costs	269	265	252
<b>Total Expenses</b>	<b>11,505</b>	<b>15,287</b>	<b>14,994</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>3,073</b>	<b>(120)</b>	<b>455</b>
<b>Distributions -</b>			
Dividends and capital repatriations	2,152	766	1,018
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>921</b>	<b>(886)</b>	<b>(563)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	14,274	14,963	15,334
Interest	229	179	30
Other	442	490	469
<b>Total Receipts</b>	<b>14,945</b>	<b>15,632</b>	<b>15,833</b>
<b>Payments</b>			
Employee Related	5,819	7,841	7,486
Finance costs	269	265	252
Other	3,827	4,465	4,120
<b>Total Payments</b>	<b>9,915</b>	<b>12,571</b>	<b>11,858</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>5,030</b>	<b>3,061</b>	<b>3,975</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(6,507)	(5,103)	(2,038)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,507)</b>	<b>(5,103)</b>	<b>(2,038)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(818)	...	(450)
Dividends paid	(2,005)	(1,842)	(766)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(2,823)</b>	<b>(1,842)</b>	<b>(1,216)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,300)</b>	<b>(3,884)</b>	<b>721</b>
Opening Cash and Cash Equivalents	6,234	5,039	1,155
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,934</b>	<b>1,155</b>	<b>1,876</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,073	(120)	455
Non cash items added back	1,450	2,130	2,532
Change in operating assets and liabilities	507	1,051	988
<b>Net cash flow from operating activities</b>	<b>5,030</b>	<b>3,061</b>	<b>3,975</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,934	1,155	<b>1,876</b>
Receivables	173	493	<b>493</b>
Other	115	353	<b>365</b>
<b>Total Current Assets</b>	<b>2,222</b>	<b>2,001</b>	<b>2,734</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	7,495	6,093	<b>6,027</b>
Plant and equipment	5,513	5,522	<b>5,094</b>
Other	4,705	2,984	<b>2,033</b>
<b>Total Non Current Assets</b>	<b>17,713</b>	<b>14,599</b>	<b>13,154</b>
<b>Total Assets</b>	<b>19,935</b>	<b>16,600</b>	<b>15,888</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	240	466	<b>466</b>
Interest bearing	...	450	<b>450</b>
Employee entitlements and other provisions	2,437	1,460	<b>1,712</b>
<b>Total Current Liabilities</b>	<b>2,677</b>	<b>2,376</b>	<b>2,628</b>
<b>Non Current Liabilities -</b>			
Interest bearing	3,682	4,050	<b>3,600</b>
Employee entitlements and other provisions	1,205	984	<b>1,033</b>
<b>Total Non Current Liabilities</b>	<b>4,887</b>	<b>5,034</b>	<b>4,633</b>
<b>Total Liabilities</b>	<b>7,564</b>	<b>7,410</b>	<b>7,261</b>
<b>NET ASSETS</b>	<b>12,371</b>	<b>9,190</b>	<b>8,627</b>
<b>EQUITY</b>			
Accumulated funds	12,371	9,190	<b>8,627</b>
<b>TOTAL EQUITY</b>	<b>12,371</b>	<b>9,190</b>	<b>8,627</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
RESOURCE NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	50	<b>415</b>
Investment income	...	200	<b>175</b>
Grants and contributions	...	17,306	<b>31,000</b>
Other revenue	...	85	<b>20</b>
<b>Total Retained Revenue</b>	...	<b>17,641</b>	<b>31,610</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	...	5,652	<b>7,152</b>
Other operating expenses	...	10,242	<b>22,139</b>
Maintenance	...	36	<b>33</b>
Depreciation and amortisation	...	350	<b>370</b>
Grants and subsidies	...	762	<b>2,081</b>
<b>Total Expenses</b>	...	<b>17,042</b>	<b>31,775</b>
<b>SURPLUS/(DEFICIT)</b>	...	<b>599</b>	<b>(165)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**RESOURCE NEW SOUTH WALES**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	50	<b>415</b>
Interest	...	200	<b>175</b>
Other	...	16,989	<b>31,020</b>
<b>Total Receipts</b>	...	<b>17,239</b>	<b>31,610</b>
<b>Payments</b>			
Employee Related	...	4,956	<b>7,088</b>
Grants and subsidies	...	762	<b>2,081</b>
Other	...	10,833	<b>22,172</b>
<b>Total Payments</b>	...	<b>16,551</b>	<b>31,341</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>688</b>	<b>269</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(417)	<b>(205)</b>
Other	...	4,826	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>4,409</b>	<b>(205)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>5,097</b>	<b>64</b>
Opening Cash and Cash Equivalents	...	...	<b>5,097</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>5,097</b>	<b>5,161</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	...	599	<b>(165)</b>
Non cash items added back	...	350	<b>370</b>
Change in operating assets and liabilities	...	(261)	<b>64</b>
<b>Net cash flow from operating activities</b>	...	<b>688</b>	<b>269</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
RESOURCE NEW SOUTH WALES**

	2001-02	2002-03
	Budget \$000	Revised \$000
		<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	...	5,097
Receivables	...	466
<b>Total Current Assets</b>	<b>...</b>	<b>5,563</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Plant and equipment	...	975
<b>Total Non Current Assets</b>	<b>...</b>	<b>975</b>
<b>Total Assets</b>	<b>...</b>	<b>6,538</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	...	297
Employee entitlements and other provisions	...	494
<b>Total Current Liabilities</b>	<b>...</b>	<b>791</b>
<b>Total Liabilities</b>	<b>...</b>	<b>791</b>
<b>NET ASSETS</b>	<b>...</b>	<b>5,747</b>
<b>EQUITY</b>		
Accumulated funds	...	5,747
<b>TOTAL EQUITY</b>	<b>...</b>	<b>5,747</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	600	623	<b>182</b>
Grants and contributions	20,000	20,000	<b>2,000</b>
<b>Total Retained Revenue</b>	<b>20,600</b>	<b>20,623</b>	<b>2,182</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	705	645	<b>545</b>
Other operating expenses	2,685	3,659	<b>475</b>
Grants and subsidies	26,008	18,807	<b>14,048</b>
<b>Total Expenses</b>	<b>29,398</b>	<b>23,111</b>	<b>15,068</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(8,798)</b>	<b>(2,488)</b>	<b>(12,886)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	600	823	222
Other	20,260	20,260	2,147
<b>Total Receipts</b>	<b>20,860</b>	<b>21,083</b>	<b>2,369</b>
<b>Payments</b>			
Employee Related	692	632	545
Grants and subsidies	26,008	18,807	14,048
Other	2,948	3,932	622
<b>Total Payments</b>	<b>29,648</b>	<b>23,371</b>	<b>15,215</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,788)</b>	<b>(2,288)</b>	<b>(12,846)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8,788)</b>	<b>(2,288)</b>	<b>(12,846)</b>
Opening Cash and Cash Equivalents	18,709	17,634	15,346
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,921</b>	<b>15,346</b>	<b>2,500</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(8,798)	(2,488)	(12,886)
Change in operating assets and liabilities	10	200	40
<b>Net cash flow from operating activities</b>	<b>(8,788)</b>	<b>(2,288)</b>	<b>(12,846)</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

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	2001-02	2002-03	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,921	15,346	<b>2,500</b>
Receivables	107	282	<b>242</b>
Other	...	1	<b>1</b>
<b>Total Current Assets</b>	<b>10,028</b>	<b>15,629</b>	<b>2,743</b>
<b>Total Assets</b>	<b>10,028</b>	<b>15,629</b>	<b>2,743</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	60	32	<b>32</b>
Employee entitlements and other provisions	80	110	<b>110</b>
<b>Total Current Liabilities</b>	<b>140</b>	<b>142</b>	<b>142</b>
<b>Total Liabilities</b>	<b>140</b>	<b>142</b>	<b>142</b>
<b>NET ASSETS</b>	<b>9,888</b>	<b>15,487</b>	<b>2,601</b>
<b>EQUITY</b>			
Accumulated funds	9,888	15,487	<b>2,601</b>
<b>TOTAL EQUITY</b>	<b>9,888</b>	<b>15,487</b>	<b>2,601</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**WASTE FUND**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	1,030	1,030	1,130
Grants and contributions	47,400	47,400	40,865
Other revenue	...	5	...
<b>Total Retained Revenue</b>	<b>48,430</b>	<b>48,435</b>	<b>41,995</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	184	190	171
Other operating expenses	27	42	27
Grants and subsidies	61,362	28,520	44,743
<b>Total Expenses</b>	<b>61,573</b>	<b>28,752</b>	<b>44,941</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(13,143)</b>	<b>19,683</b>	<b>(2,946)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**WASTE FUND**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	1,030	1,030	1,130
Other	47,400	47,870	40,865
<b>Total Receipts</b>	<b>48,430</b>	<b>48,900</b>	<b>41,995</b>
<b>Payments</b>			
Employee Related	184	228	171
Grants and subsidies	61,362	28,520	44,743
Other	27	488	27
<b>Total Payments</b>	<b>61,573</b>	<b>29,236</b>	<b>44,941</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,143)</b>	<b>19,664</b>	<b>(2,946)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property,			
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(13,143)</b>	<b>19,664</b>	<b>(2,946)</b>
Opening Cash and Cash Equivalents	18,723	15,413	35,077
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,580</b>	<b>35,077</b>	<b>32,131</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(13,143)	19,683	(2,946)
Change in operating assets and liabilities	...	(19)	...
<b>Net cash flow from operating activities</b>	<b>(13,143)</b>	<b>19,664</b>	<b>(2,946)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**WASTE FUND**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,580	35,077	<b>32,131</b>
Receivables	29	47	<b>47</b>
Other	...	81	<b>81</b>
<b>Total Current Assets</b>	<b>5,609</b>	<b>35,205</b>	<b>32,259</b>
<b>Total Assets</b>	<b>5,609</b>	<b>35,205</b>	<b>32,259</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	183	11	<b>11</b>
Employee entitlements and other provisions	64	5	<b>5</b>
<b>Total Current Liabilities</b>	<b>247</b>	<b>16</b>	<b>16</b>
<b>Total Liabilities</b>	<b>247</b>	<b>16</b>	<b>16</b>
<b>NET ASSETS</b>	<b>5,362</b>	<b>35,189</b>	<b>32,243</b>
<b>EQUITY</b>			
Accumulated funds	5,362	35,189	<b>32,243</b>
<b>TOTAL EQUITY</b>	<b>5,362</b>	<b>35,189</b>	<b>32,243</b>

**MINISTER FOR COMMUNITY SERVICES,  
MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND  
MINISTER FOR WOMEN**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Community Services</b>			
Total Expenses .....	593.0	641.1	8.1
Asset Acquisitions .....	17.4	12.3	-29.6
<b>Community Services Commission</b>			
Total Expenses .....	4.2	4.3	3.2
Asset Acquisitions .....	...	...	...
<b>Office of the Children's Guardian</b>			
Total Expenses .....	2.6	2.9	9.8
Asset Acquisitions .....	...	...	...
<b>Department of Ageing, Disability and Home Care</b>			
Total Expenses .....	1,114.5	1,166.8	4.7
Asset Acquisitions .....	7.8	12.5	59.8
<b>Home Care Service of New South Wales</b>			
Total Expenses .....	160.5	162.7	1.4
Asset Acquisitions .....	9.6	3.0	-68.3
<b>Department for Women</b>			
Total Expenses .....	5.3	5.5	5.1
Asset Acquisitions .....	0.1	0.2	45.7
<b>Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Women <sup>(a)</sup></b>			
Total Expenses .....	<b>1,759.1</b>	<b>1,856.4</b>	<b>5.5</b>
Asset Acquisitions .....	<b>34.9</b>	<b>28.0</b>	<b>-19.9</b>

(a) *The Ministerial totals have been reduced to exclude recurrent payments made by the Department of Ageing, Disability and Home Care to the Home Care Service of New South Wales.*

## DEPARTMENT OF COMMUNITY SERVICES

The Department's main role is assisting children, families and communities within New South Wales who are most in need. The activities of the Department include investigating reports of child abuse and neglect; helping families to protect and care for their children; providing accommodation and support services for children and young people who cannot live with their families, and for people who are homeless or in crisis; regulating childcare; and co-ordinating services for people affected by disasters.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is working in a climate where, more than ever, the long-term effects of unemployment, drug and alcohol abuse, domestic violence and isolation impact significantly on vulnerable and needy families, and on communities, families and individuals. In recent years, the *reporting* of cases of child abuse and neglect has increased significantly, as has the number of children in care.

Developments over the past years have seen the Department achieve a major program of change. Key factors have been the proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998*, the proclamation of the *Adoption Act 2000* and the establishment of the Helpline (a centralised statewide intake service). This has required the transformation of the organisation into a contemporary service, which is flexible and responsive to changing client needs embodying improved levels of clinical and professional supervision.

Work has continued towards reforming of out-of-home care services, driving the whole-of-government response in child protection, collaborative work with community partners, enhanced children's services, and support for families and people in need of accommodation.

In April 2001, the Disability Services Program, formerly administered by the Department of Community Services, was transferred to the Department of Ageing, Disability and Home Care. The transfer has provided the Department with an opportunity to consolidate and focus on improving the quality and consistency of service delivery and in forging new partnerships.

Within the area of child protection and intervention, there has been a significant increase in reports of concern about children and families. The number of reports has more than doubled from 73,000 in 1999-2000 to 155,000 in 2001-02 with an estimated increase to 163,000 in 2002-03. Over this same three year period, children receiving protective services will increase from 26,100 to an estimated 44,000, an increase of nearly 70 percent with the number of children on which the Department expects to receive reports increasing to an estimated 89,000 – an increase of 77 percent over three years.

The number of children receiving substitute care services has also increased from 12,800 in 1999-2000 to 13,100 in 2001-02 with an estimated increase to 13,800 in 2002-03.

The Department is responsible for co-ordinating disaster welfare support services. This work has a significant impact on the Department's resources and crisis placement services, and delivers valuable outcomes for the community. For example, in the immediate response to the 2001 Christmas Bushfires, the Department's staff provided direct recovery services through 27 Evacuation Centres for 10,500 displaced people, and through locally based recovery centres. Staff have provided people with financial support, insurance and building advice and assessment for long-term assistance.

In April 2002, the Department implemented its new financial management system, designed to increase financial and managerial accountability within the Department. Further enhancement will come from the introduction of a new Client Information System which is expected to be operational in 2002-03. This system will improve the quality of client data, make it easier for caseworkers to enter and retrieve information, and enable better reporting.

From 1 July 2002, the Energy Accounts Payments Assistance Scheme will include natural gas payments. The Scheme will now provide financial assistance to disadvantaged persons towards the payment of both electricity and gas accounts.

In November 2001, the New South Wales Industrial Relations Commission awarded a number of enhancements to the Social and Community Services (State) Award.

Workers under the Award are typically employees of non-government Services in the social and community services sector. These Services are either partially or fully funded from grants provided at either State or Federal level.

In line with the New South Wales Government's commitment of 21 November 2001, an assistance package has been provided to affected non-government Services receiving grants funding at direct State level. Further details are provided in Budget Paper No. 2.

It is estimated that the Department will provide affected Services with an additional \$6.1 million in grants funding in 2001-02 to assist the sector meet the impact of the Award decision.

The Commonwealth Government has not committed to meeting its share of the Award increases. Under the Department's Supported Accommodation Assistance Program, this is estimated at \$2.7 million in 2001-02.

## **STRATEGIC DIRECTIONS**

In 2002-03, the focus will be on the continued achievement of the Government's commitments towards the delivery of child and family services.

The Department has redefined its program structure to one that more accurately reflects and outlines the deliverables of the Department. The change in program structure will enhance the work commenced in 2000-01 when the Department consolidated its business planning as a key activity in its performance management system. The new program structure also provides a framework for improved managerial accountability of core programs, the collection and analysis of outputs and outcomes, and the development of key performance indicators to effectively measure these outputs and outcomes.

The Department's aim in 2002-03 will be to improve the consistency, capacity and quality of its service.

Developments and continued focus in the forthcoming fiscal year include:

- ◆ continued implementation of the *Children and Young Persons (Care and Protection) Act 1998* particularly in the area of permanency planning;
- ◆ the ongoing reform of Out-of-Home Care Services including improving the quality and capacity of services;
- ◆ continued rollout of the Families First Initiative, a preventative care and early intervention program aimed at strengthening and extending the skills of parents with children under eight years of age; and
- ◆ introduction of the Client Information System by the latter part of 2002-03.



## **2002-03 BUDGET**

### **Total Expenses**

Total 2002-03 expenses for the Department are estimated at \$641.1 million. This is an increase of \$48.1 million or 8.1 percent on the 2001-02 Budget.

The total expenses for 2001-02 have been revised above budget to \$632.9 million to take account of additional initiatives and costs that have occurred during the year, and include one-off expenses for voluntary redundancies and for over-time costs due to the New South Wales bush fires that are excluded from the estimates for 2002-03.

Total 2002-03 expenditure includes an estimated \$13.1 million to assist non-government Services with the increased costs of programs affected by the Social and Community Services (State) Award, being:

- ◆ Children's Services Program (additional \$67,000);
- ◆ Community Services Grants Program (additional \$5.1 million);
- ◆ Supported Accommodation Assistance Program (additional \$4.5 million) which provides 24 hour, seven day support services; and
- ◆ Community-based residential care (additional \$3.4 million) which provides 24 hour, seven day alternate care for children and young people unable to live at home.

Additional expenditure of \$7.8 million in 2002-03 will provide for increased calls received at the Helpline.

### ***Prevention Services***

Total expenses of \$170.4 million, an increase of \$2.3 million on 2001-02 Budget, will support and assist children, young people and families under stress or in crisis; support and assist people and families to be able to care for themselves and their children; provide young people with opportunities for self-development; provide childcare and related services; and reduce the isolation of people in communities by increasing their ability to engage in community activities.

Funding under this program includes:

- ◆ community development projects (\$26.2 million), including an additional \$1.7 million in 2002-03 for the Improving Outcomes in Aboriginal Communities project (\$12.3 million over four years);
- ◆ pre-schools and day care centres (\$87.8 million);
- ◆ vacation care (\$2.4 million);
- ◆ early childhood resource and support services (\$4.3 million);
- ◆ youth support services (\$17.1 million);
- ◆ \$8 million for energy vouchers for financially disadvantaged people to assist in reducing the effects of social disadvantage of individuals and families and to enhance community capacity; and
- ◆ \$4.8 million for financial assistance to vulnerable families, including the Spectacles Program.

### ***Early Intervention***

Total expenses of \$153.6 million, an increase of \$15.4 million on 2001-02 Budget, will provide support services to children, young people and families at risk of involvement with alcohol and drugs; provide early intervention support services to families, children and young people who are at risk of abuse or family breakdown; provide a range of support services to women and children escaping domestic violence; and provide transitional support and accommodation services to people and families in crisis or homeless.

Additionally, this program provides immediate and long-term assistance to families and communities affected by natural and other disasters.

Specific programs include:

- ◆ the Supported Accommodation Assistance Program (\$98.6 million) – a joint Commonwealth-State program providing assistance to people who are in crisis or homeless, moving towards independent living or returning to their own families;
- ◆ the family and individual support program (\$45.4 million), including \$18.1 million for the Families First Initiative which is a significant part of the early intervention support program and has received an additional \$20.9 million over three years from 2003-04; and

- ◆ disaster welfare support and relief (\$1.4 million).

### ***Intensive and Statutory Intervention Services***

Total expenses of \$131.3 million, an increase of \$10.1 million on 2001-02 Budget, will provide intensive intervention and statutory services to protect children from risk of harm, including the assessment of reports of cases of child abuse and neglect and intervention where children and young people are at risk of abuse or neglect.

Additionally, this program provides for the implementation of a range of child protection initiatives that comply with requirements of the new legislation for the care and protection of children.

### ***Out-of-Home Care and Adoption Services***

Total expenses of \$185.8 million, an increase of \$20.3 million on 2001-02 Budget, will provide alternative care options for children and young people unable to live at home; monitor and review placements, licensing and management of carers; and provide services and information for adoption services.

Provision of care options is undertaken jointly by the Department and through funding to non-government agencies to deliver a range of accommodation and support services to children and young people across New South Wales.

Specific programs include \$45 million for contracted and Departmentally maintained out-of-home care accommodation and care services, and \$84.8 million for foster care services including an additional \$12.3 million for growth in demand for foster care placements.

Expenditure for 2002-03 for this program and the Intensive and Statutory Intervention Services program includes an additional \$3.8 million for the increased requirements related to the proclamation of the *Children and Young Persons (Care and Protection) Amendment (Permanency Planning) Act 2001*.

### **Asset Acquisitions**

The Department's 2002-03 Asset Acquisition program of \$12.3 million will fund the following major projects:

- ◆ Client Information System (\$4.6 million);
- ◆ Enterprise Information Infrastructure project (\$0.9 million) which will remediate the Department's core data for more efficient and effective use;

- ◆ essential refurbishment, essential capital maintenance, and minor works projects, including replacement of furniture and equipment (\$3.38 million);
- ◆ scoping study (\$261,000) in relation to the Corporate Information Warehouse project;
- ◆ Remote Access project (\$0.6 million) to improve the communication capabilities of the Department's remote area information technology network; and
- ◆ relocation of the Department's Central Office from Ashfield (\$2.5 million).

## **COMMUNITY SERVICES COMMISSION**

The Community Services Commission is an independent government body operating under the *Community Services (Complaints, Reviews and Monitoring) Act 1993*. The Commission investigates and mediates complaints concerning unreasonable conduct by government and non-government community service providers in New South Wales, monitors service quality, reviews the situation of people in care and offers a range of community education and information services.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Broad movements in total expenses over the past five years include:

- ◆ recurrent funding for the Commission's Disability Death Review Team in 2000-01 and subsequent years;
- ◆ one-off funding for a major inquiry into the provision of substitute care in New South Wales in 1999-2000; and
- ◆ additional funding for the Community Visitor scheme from 2000-01 enabling an increase in visiting to residential services where children, young people and people with disabilities live in full-time care.

In November 2000, legal advice from the Crown Solicitor had the effect of limiting the Commission's jurisdiction to handle complaints about the Department of Community Services' child protection and out-of-home care statutory functions. Complaints affected have been referred to the Ombudsman pending review and resolution of this matter.

## **STRATEGIC DIRECTION**

Consistent with the Government's social justice strategy and the provision of the *Community Services (Complaints, Reviews and Monitoring) Act 1993*, the Commission's strategic goals are to:

- ◆ promote and encourage high quality community services;
- ◆ empower consumers of community services and promote their right to services responsive to their needs; and
- ◆ inform attitudes about community services and foster commitment to consumer rights and outcomes.

## **2002-03 BUDGET**

### **Total Expenses**

The Commission's total expenses for 2002-03 are \$4.3 million. This includes funding for:

- ◆ the ongoing functioning of the Disability Death Review Team; and
- ◆ 4,350 visits under the Community Visitors Scheme.

### **Asset Acquisitions**

The Commission's asset acquisitions program of \$18,000 in 2002-03 provides for the purchase of computers and minor office equipment.

## **OFFICE OF THE CHILDREN'S GUARDIAN**

The Office of the Children's Guardian was established in December 2000 under Chapter 10 of the *Children and Young Persons (Care and Protection) Act 1998*.

The responsibilities of the Children's Guardian include:

- ◆ exercising the parental responsibilities of the Minister for a child or young person for the benefit of the child or young person;
- ◆ promoting the best interests of all children and young persons in out-of-home care and ensuring their rights are safeguarded; and

- ◆ examining case plans, permanency and restoration plans, accrediting designated agencies and monitoring their responsibilities under the Act and the regulations.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Proclamation of the remainder of Chapter 10 of the *Children and Young Persons (Care and Protection) Act 1998*, which sets out the functions of the Children's Guardian, is scheduled for 2002-03.

Proclamation of the *Children and Young Persons (Care and Protection) Amendment (Permanency Planning) Act 2001* resulted in additional funding of \$134,000 being provided to the Office. This will assist in reviewing care plans to ensure children and young people have a stable placement that offers long term security.

## **STRATEGIC DIRECTIONS**

In 2002-03 the major focus of the Office will be:

- ◆ examining all case plans and reviews of children and young people in out-of-home care;
- ◆ implementing a statutory accreditation scheme for government agencies and other organisations providing out-of-home care and adoption services to children and young people; and
- ◆ developing and implementing a system for monitoring the responsibilities of designated agencies under the Act and regulations.

## **2002-03 BUDGET**

### **Total Expenses**

The Office's total expenses budget for 2002-03 is \$2.9 million. This includes funding for the introduction of reviews of permanency plans of children and young people in out-of-home care.

### **Asset Acquisitions**

The total capital allocation for 2002-03 is \$40,000, which will be used for minor enhancements to the Office's information management systems and the purchase of minor plant and equipment.

## **DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

The Department is responsible for promoting and providing programs for people with disabilities, older people and their families through strategic policy and planning and direct and community-based support.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total Departmental expenses are estimated at \$1,151.4 million in 2001-02, an increase of \$36.9 million on the 2001-02 Budget.

Allocations to the Department have increased by an estimated \$400 million since 1999-2000 in response to growing demand for services for people with disabilities, older people and their families.

In November 2001, the New South Wales Industrial Relations Commission provided a number of enhancements to the Social and Community Services (State) Award.

Workers under the Award are typically employees of non-government service providers in the social and community services sector. These service providers are either partially or fully funded from grants provided by the State or Commonwealth Government.

In line with the New South Wales Government's commitment announced on 21 November 2001, an assistance package has been provided to affected non-government service providers receiving grant funding from the State. Further details are provided in Budget Paper No. 2.

It is estimated that the Department will provide non-government service providers with an additional \$9.6 million in grant funding in 2001-02 to assist with the cost impact stemming from the award decision.

The Commonwealth Government has not committed to meet its share of the Award increases. Across the Department's Ageing, Home and Community Care and Disability Programs, this cost is estimated at \$8.6 million in 2001-02.

## STRATEGIC DIRECTIONS

The Department of Ageing, Disability and Home Care will provide best value service systems so that the maximum number of older people, people with a disability and their respective carers, receive an adequate combination of informal and formal supports. As a significant direct service provider, the Department will enhance internal purchaser-provider arrangements.

In particular, the Department will focus on:

- ◆ service system reforms – including clearer entry points, assessment and referral processes that deliver services that are equitable and sustainable;
- ◆ increased focus on prevention and early intervention – to achieve a better balance between immediate response capacity and early intervention;
- ◆ institutional reform – service development and workforce planning to support provision of alternative accommodation for people with a disability living in large institutions;
- ◆ improving collaboration between non-government and government services; and
- ◆ maximising outcomes for individuals and their families from the significant new investment government has made in non-government and government services over the last seven years.

Integration of the component parts of the new Department into a more effective and efficient agency will continue to be a focus in the forthcoming year. Work will continue on:

- ◆ improving the skills and capabilities of staff;
- ◆ developing policy frameworks that are clear about priorities and provide guidance for producing improved outcomes for service users;
- ◆ improving outcomes for older people, people with a disability and their carers by working with mainstream providers of goods and services – in particular to deliver improved access to generic services; and
- ◆ working with service users, their families and carers to progress planning for provision of alternative accommodation for those living in large residential centres.



## **2002-03 BUDGET**

### **Total Expenses**

The Department's total expenses budget in 2002-03 is \$1,166.8 million, an increase of \$52.3 million on the 2001-02 Budget. This will be administered under two major programs: Ageing, Home and Community Care and Disability Program, and the Disability Services Program.

Under the Ageing, Home and Community Care and Disability Program the Department provides funding to government and non-government agencies on a contract basis to enable services to be delivered to frail older people, people with disabilities and their carers.

The Disability Services program reflects direct provision of disability services by the Department to children and adults who are unable to live independently in the community.

Expenditure includes \$170.6 million from the Commonwealth to fund a range of Programs under the Commonwealth/State Disability Agreement (CSDA). The purchaser-provider relationship will be maintained and refined to ensure equity of treatment of services between the non-government and government service providers in the two Programs by the Strategic Policy and Planning Directorate.

The total 2002-03 expenditure also includes an estimated \$20.8 million to assist non-government services with the cost increase stemming from changes to the Social and Community Services (State) Award. The affected areas are:

- ◆ Ageing (\$0.2 million);
- ◆ Home and Community Care (\$3 million); and
- ◆ Disability (\$17.6 million).

### ***Ageing, Home and Community Care and Disability Program***

Total expenditure for the Ageing, Home and Community Care and Disability Program in 2002-03 is estimated at \$724.2 million, an increase of \$24 million or 3.4 percent on the 2001-02 Budget.

The program comprises the following areas:

### *Disability Services – Non-Government and other Providers*

Disability services focus on the non-government provision of community and accommodation support services to maximise the independence and community participation of people with disabilities. Total 2002-03 expenditure on Disability Services is estimated at \$385.6 million.

The Budget provides an additional \$17 million (\$36 million over 4 years) in support of the Adult Training and Learning System (ATLAS) Review and Reform to provide transitional services to assist school leavers with a disability to achieve employment, vocational education and training and improved community access.

The Budget also provides \$1.5 million in 2002-03 (\$15 million over 4 years) to accommodate people with disabilities outside of boarding houses.

### *Home and Community Care*

The Home and Community Care (HACC) Program is a joint Commonwealth-State Program which has operated since 1986. The Program provides funding to an extensive range of support services to assist frail older people, and people with a disability, to continue to live independently and to minimise premature or inappropriate admission to permanent residential care.

The Department of Ageing, Disability and Home Care administer the Program with assistance from the Departments of Health, Housing and Transport. One of the main service providers is the Home Care Service of New South Wales, which is shown separately as an agency in the 2002-03 Budget Papers.

Total estimated expenditure on the HACC Program in 2002-03, including funding allocated to the Department of Health and the Home Care Service, will be \$346.3 million. This represents an increase of \$28.4 million or 8.9 percent on the 2001-02 Budget. The New South Wales Government contribution will be \$140.8 million, an increase of \$13.4 million or 10.5 per cent on 2001-02 Budget.

Growth in HACC funding will enable services to be maintained as well as expanded in areas such as domestic assistance, home help and personal care, home maintenance, food services, day activity centres, and services for Aboriginal and Torres Strait Islander people and people from cultural and linguistically diverse backgrounds.

## *Ageing*

In addition to funding provided under the HACC Program for services to older people, funding of \$5.7 million will be provided in 2002-03 for initiatives associated with the Department's Ageing Program.

The Budget also includes \$0.6 million representing second year funding of a three year initiative to improve access by older people to information technology through training and the development of a website that will provide information about Government and other services.

## *Disability Council*

The Disability Council is a body established through legislation that provides advice to the New South Wales Government on issues affecting people with disabilities, their families and carers. The budget for the Council is included within the budget for the Department of Ageing, Disability and Home Care and is administered on a day-to-day basis by the Executive Officer of the Council.

## *Guardianship Tribunal*

The Guardianship Tribunal is an autonomous body dealing with applications for guardianship and financial management orders. It also undertakes related investigative and educative roles. The budget for the Tribunal is included within the budget for the Department of Ageing, Disability and Home Care.

## ***Disability Services Program***

Disability Services assists people with intellectual disabilities to develop their skills and abilities so they can live more independently within the community. Services range from assessment, referral and counselling, to provision of practical assistance in the form of speech and occupational therapy, respite care and supported accommodation.

Total expenditure for 2002-03 is estimated at \$442.6 million, an increase of \$28.2 million or 6.8 percent over the 2001-02 Budget.

## **Asset Acquisitions**

The Department's asset acquisition program of \$12.5 million includes \$2 million (\$8 million over 4 years) to assist in asset acquisitions associated with disabled residents leaving boarding houses and \$0.7 million (\$1.2 million over 2 years) for fire safety in group homes.

## **HOME CARE SERVICE OF NEW SOUTH WALES**

The Home Care Service of New South Wales (Home Care) provides home-based assistance to frail, older people, younger people with a disability and their carers. Assistance is provided to maintain the independence of clients in a community setting and to avoid or delay their admission into institutional care. Home Care receives the bulk of its funding from the Home and Community Care (HACC) Program, but also receives funding from the New South Wales Disability Services Program and from the Commonwealth Departments of Health and Aged Care and Veterans' Affairs.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Recent years have seen a steady increase in expenditure as Home Care has successfully bid for new funding such as the Veterans' Home Care Program that commenced in July 2001, and other community care programs, especially in rural New South Wales. Expenditure has risen from \$132.3 million in 1997-98 to an expected \$162.7 million, in 2002-03, an increase of 23 percent.

The demand for Home Care services continues to be strong throughout New South Wales. The ability of the Home Care Service to respond to the demand in recent years has been enhanced by investment in administrative and IT systems and by improved occupational health and safety performance, which has resulted in lower workers' compensation premiums.

In 2001-02, Home Care accessed its cash reserves to fund a record level of activity, which saw a 5.8 percent increase in hours delivered over 2000-01 levels.

HACC services funded by the Government will rise by around 6 percent in 2002-03. These services are provided by the Government's Home Care Service and non-government service providers.

The Home Care Service will spend at least \$162.7 million, a \$2.2 million increase on the 2001-02 Budget. It will provide at least 84,000 more hours of service in the coming year than in 2000-01.

Expenditure and hours of service, provided through the Home Care Service, could rise further if it successfully competes for a share of the \$23.3 million allocated to the Department of Ageing, Disability and Home Care to purchase more services during 2002-03.

## **STRATEGIC DIRECTIONS**

In 2002-03, the Home Care Service will continue to focus on:

- ◆ reducing administrative costs through improvements in occupational health and safety performance;
- ◆ re-engineered business processes;
- ◆ developing enhanced intake management processes; and
- ◆ investing in the skills and competence of staff to ensure the delivery of high quality services.

Home Care is well placed to contribute to the development and operation of the new Department of Ageing, Disability and Home Care, to ensure a continued focus on improved outcomes for older people, people with disability and their carers.

## **2002-03 BUDGET**

### **Total Expenses**

Home Care's total expenses are expected to be \$162.7 million for 2002-03, an increase of \$2.2 million, or 1.4 percent on the 2001-02 Budget.

### **Asset Acquisitions**

The Service's \$3 million asset acquisitions program provides for the replacement of plant and equipment. This includes \$0.6 million to support the completion of the new service delivery model trial, for the Time and Attendance process.

## **DEPARTMENT FOR WOMEN**

The Department for Women was established in April 1995 to significantly improve opportunities for women in New South Wales. The Department's purpose is to act as a key agent in improving the economic and social well-being of the women of New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has undergone several changes in recent years, including the expansion of the Women's Information and Referral Service, the development of the Women's Gateway and the establishment of a Strategic Partnership Unit.

## **STRATEGIC DIRECTIONS**

The Department for Women provides advice, leadership and direction in shaping whole-of-government policy, programs and services for women in line with the objectives of the Department and the Premier's Council for Women. This work is complemented by the Department's role in the provision of information services, capacity building initiatives, regional development projects and partnerships through the Women's Grants Program.

## **2002-03 BUDGET**

### **Total Expenses**

The Department has estimated total expenses of \$5.5 million in 2002-03, which includes funding of \$1 million for the Women's Grants Program. The Department will continue to implement the whole-of-government framework in the areas that impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives.

### **Asset Acquisitions**

The total capital allocation in 2002-03 is \$188,000, which will be used for the ongoing upgrade of general office equipment.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	135,550	145,805	<b>142,854</b>
Other operating expenses	51,379	55,016	<b>52,705</b>
Maintenance	1,599	1,599	<b>1,636</b>
Depreciation and amortisation	8,695	11,000	<b>11,000</b>
Grants and subsidies	315,680	332,451	<b>340,384</b>
Other expenses	80,076	87,076	<b>92,546</b>
<b>Total Expenses</b>	<b>592,979</b>	<b>632,947</b>	<b>641,125</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	248	423	<b>354</b>
Investment income	465	1,312	<b>1,312</b>
Grants and contributions	2,805	4,736	<b>3,120</b>
Other revenue	114	114	...
<b>Total Retained Revenue</b>	<b>3,632</b>	<b>6,585</b>	<b>4,786</b>
Gain/(loss) on disposal of non current assets	(1,885)	(1,989)	<b>(412)</b>
<b>NET COST OF SERVICES</b>	<b>591,232</b>	<b>628,351</b>	<b>636,751</b>

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**34 DEPARTMENT OF COMMUNITY SERVICES**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	126,684	136,915	<b>133,530</b>
Grants and subsidies	315,680	332,451	<b>340,384</b>
Other	181,403	184,531	<b>185,862</b>
<b>Total Payments</b>	<b>623,767</b>	<b>653,897</b>	<b>659,776</b>
<b>Receipts</b>			
Sale of goods and services	248	423	<b>354</b>
Interest	465	1,312	<b>1,462</b>
Other	51,268	45,998	<b>42,095</b>
<b>Total Receipts</b>	<b>51,981</b>	<b>47,733</b>	<b>43,911</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(571,786)</b>	<b>(606,164)</b>	<b>(615,865)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	165	5,176	<b>2,800</b>
Purchases of property, plant and equipment	(17,390)	(20,291)	<b>(12,251)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(17,225)</b>	<b>(15,115)</b>	<b>(9,451)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	559,564	593,429	<b>610,843</b>
Capital appropriation	17,391	20,291	<b>12,251</b>
Cash reimbursements from the Consolidated Fund Entity	4,757	4,871	<b>6,230</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>581,712</b>	<b>618,591</b>	<b>629,324</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,299)</b>	<b>(2,688)</b>	<b>4,008</b>
Opening Cash and Cash Equivalents	21,701	21,800	<b>19,112</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>14,402</b>	<b>19,112</b>	<b>23,120</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(591,232)	(628,351)	<b>(636,751)</b>
Non cash items added back	16,936	19,241	<b>19,589</b>
Change in operating assets and liabilities	2,510	2,946	<b>1,297</b>
<b>Net cash flow from operating activities</b>	<b>(571,786)</b>	<b>(606,164)</b>	<b>(615,865)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	14,402	19,112	<b>23,120</b>
Receivables	1,901	5,777	<b>5,627</b>
Other financial assets	484	494	<b>494</b>
Other	...	606	<b>606</b>
<b>Total Current Assets</b>	<b>16,787</b>	<b>25,989</b>	<b>29,847</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	51,572	51,063	<b>48,198</b>
Plant and equipment	29,763	26,383	<b>27,287</b>
<b>Total Non Current Assets</b>	<b>81,335</b>	<b>77,446</b>	<b>75,485</b>
<b>Total Assets</b>	<b>98,122</b>	<b>103,435</b>	<b>105,332</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,811	6,354	<b>6,822</b>
Employee entitlements and other provisions	9,056	10,094	<b>10,361</b>
<b>Total Current Liabilities</b>	<b>19,867</b>	<b>16,448</b>	<b>17,183</b>
<b>Total Liabilities</b>	<b>19,867</b>	<b>16,448</b>	<b>17,183</b>
<b>NET ASSETS</b>	<b>78,255</b>	<b>86,987</b>	<b>88,149</b>
<b>EQUITY</b>			
Reserves	20,332	26,669	<b>26,669</b>
Accumulated funds	57,923	60,318	<b>61,480</b>
<b>TOTAL EQUITY</b>	<b>78,255</b>	<b>86,987</b>	<b>88,149</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

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**34.1 Child and Family Services**

**34.1.1 Prevention Services**

Program Objective(s): To support and assist people and families so as to be able to care for themselves and their children, to provide young people with opportunities for self-development, and to reduce the isolation of people in communities by increasing their ability to engage in community activities.

Program Description: Planning and provision of funds towards the delivery of early childhood and related services for children, including pre-schools and day care centres, vacation care, licensing of child care services, monitoring and evaluation of compliance with legislation and standards covering those services. Provision of support for community development and support services, and administration of essential concessions. Effective prevention services that support and educate families and assist communities to build their capacity for life management.

<u>Outputs:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Total licenced places	thous	109	108	120	<b>120</b>
Total funded child care places* (excluding vacation care)	thous	47	46	50	<b>50</b>
Total vacation care places *	thous	15	15	15	<b>15</b>
Number of spectacles provided under the NSW Spectacles Program	thous	83	80	83	<b>83</b>
Energy Accounts Payment Assistance scheme					
Number of customers assisted	thous	89	91	91	<b>93</b>
Number of vouchers issued	thous	234	238	243	<b>247</b>

\* In 2001 the Department undertook work to benchmark its funding of children's services based on output measures. The figures for 2002-03 represent the result of this work. Previous figures are estimations based on historical information. The figures for pre-school and day care centres do not include about 9,800 places funded to reduce fees for low income families using pre-school services

<u>Average Staffing:</u>	EFT	181	189	197	<b>197</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

**34.1 Child and Family Services**

**34.1.1 Prevention Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,277	13,480*	<b>12,584</b>
Other operating expenses	6,162	6,347	<b>6,146</b>
Maintenance	212	101	<b>103</b>
Depreciation and amortisation	1,276	923	<b>923</b>
Grants and subsidies			
Charitable Goods Transport Scheme**	4,000	2,700	...
Community development	20,081	20,706	<b>26,195</b>
Pre-schools and day care centres	85,919	85,687	<b>87,760</b>
Vacation care	2,383	2,383	<b>2,433</b>
Early childhood projects	4,325	4,535	<b>4,329</b>
Community youth projects and adolescent support programs	16,610	17,139	<b>17,050</b>
Energy Accounts Payment Assistance	7,861	7,861	<b>8,042</b>
Assistance for establishment of child care places	...	250	...
Other expenses			
Financial assistance for vulnerable families	4,958	4,732	<b>4,815</b>
<b>Total Expenses</b>	<b>168,064</b>	<b>166,844</b>	<b>170,380</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	...	11	<b>9</b>
Investment income	76	381	<b>394</b>
Grants and contributions	302	173	<b>299</b>
Other revenue	18	18	...
<b>Total Retained Revenue</b>	<b>396</b>	<b>583</b>	<b>702</b>
<b>NET COST OF SERVICES</b>	<b>167,668</b>	<b>166,261</b>	<b>169,678</b>
<b>ASSET ACQUISITIONS</b>			
	...	...	<b>613</b>

\* Employee-related expenses in 2001-02 reflect voluntary redundancies and higher-than-normal over-time.  
\*\* The Charitable Goods Transport Scheme has been included in the Community development program in 2002-03.

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**34 DEPARTMENT OF COMMUNITY SERVICES**

**34.1 Child and Family Services**

**34.1.2 Early Intervention**

Program Objective(s): Provide early intervention services that support families, men, women, children and young people, and prevent them moving into crisis.

Program Description: To provide support services to children, young people and families at risk of involvement with alcohol and drugs; early intervention support services to families, children and young people who are at risk of abuse or family breakdown; and a range of support services to women and children escaping domestic violence. To provide transitional support and accommodation services to children, young people, women and men. Provision of support for organisations that assist vulnerable children, young people, men and women; State-wide co-ordination and provision of immediate and long-term disaster welfare assistance to families and communities that experience disadvantage due to natural and other disasters. Plan and monitor funding to non-government agencies to deliver a range of support services to children, young people and families across New South Wales.

Units      1999-00    2000-01    2001-02    **2002-03**

Outputs:

Clients receiving services under the Supported Accommodation Assistance Program	thous	25.8	25.5	25.5	<b>25.7</b>
<u>Average Staffing</u> :	EFT	72	72	72	<b>72</b>

		———2001-02———			
		Budget	Revised		<b>2002-03</b>
		\$000	\$000		<b>Budget</b>
					<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related		5,403	6,185*		<b>4,849</b>
Other operating expenses		2,728	3,658		<b>3,179</b>
Maintenance		104	40		<b>41</b>
Depreciation and amortisation		361	155		<b>155</b>

\* Employee-related expenses in 2001-02 reflect voluntary redundancies and higher-than-normal over-time.

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**34 DEPARTMENT OF COMMUNITY SERVICES**

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**34.1 Child and Family Services**

**34.1.2 Early Intervention (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Refuges for men, women, youth, children and intoxicated persons	93,331	95,587	<b>98,599</b>
Family and individual support	34,844	33,876	<b>45,400</b>
Grants to agencies	...	438	...
Disaster welfare relief	1,400	3,000	<b>1,400</b>

<b>Total Expenses</b>	<b>138,171</b>	<b>142,939</b>	<b>153,623</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Accommodation and meals	...	2	<b>2</b>
Investment income	11	255	<b>257</b>
Grants and contributions	2,000	3,727	<b>2,050</b>
Other revenue	2	2	...

<b>Total Retained Revenue</b>	<b>2,013</b>	<b>3,986</b>	<b>2,309</b>
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<b>NET COST OF SERVICES</b>	<b>136,158</b>	<b>138,953</b>	<b>151,314</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>...</b>	<b>382</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

**34.1 Child and Family Services**

**34.1.3 Intensive and Statutory Intervention Services**

Program Objective(s): To provide intensive intervention and statutory services to protect children from risk of harm. To implement a range of child protection initiatives that comply with requirements of new legislation for the care and protection of children. To support families in the care for their children.

Program Description: Receiving reports, undertaking assessments and investigations of cases, and undertaking intervention in respect of children in need of protection or at risk of harm.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Children receiving protective services	thous	26.1	32.5	41.0	<b>44.0</b>
Total number of children for whom the Department receives reports, under the age of eighteen at time of report	thous	50.2	65.9	87.0	<b>89.0</b>
Reports concerning children and young people	thous	73	107*	155	<b>163</b>
* Includes only 7 months of calls received through the Helpline.					
<u>Average Staffing:</u>	EFT	1,122	1,172	1,213	<b>1,227</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	80,464	90,889*	<b>88,846</b>
Other operating expenses	29,448	31,510	<b>29,991</b>
Maintenance	707	1,170	<b>1,197</b>
Depreciation and amortisation	4,164	4,457	<b>4,457</b>

\* Employee-related expenses in 2001-02 reflect voluntary redundancies and higher-than-normal over-time.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

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**34.1 Child and Family Services**

**34.1.3 Intensive and Statutory Intervention Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Child protection	4,105	3,416	<b>4,193</b>
Grants to agencies	...	25	...
Financial assistance for vulnerable families	2,255	2,481	<b>2,538</b>
Child sexual assault program	113	113	<b>116</b>
<b>Total Expenses</b>	<b>121,256</b>	<b>134,061</b>	<b>131,338</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	...	105	<b>86</b>
Minor sales of goods and services	57	11	<b>8</b>
Investment income	187	315	<b>298</b>
Grants and contributions	173	535	<b>243</b>
Other revenue	47	47	...
<b>Total Retained Revenue</b>	<b>464</b>	<b>1,013</b>	<b>635</b>
<b>NET COST OF SERVICES</b>	<b>120,792</b>	<b>133,048</b>	<b>130,703</b>
<b>ASSET ACQUISITIONS</b>	<b>17,390</b>	<b>20,291</b>	<b>10,591</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**34 DEPARTMENT OF COMMUNITY SERVICES**

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**34.1 Child and Family Services**

**34.1.4 Out-of-Home Care and Adoption Services**

Program Objective(s): To provide alternative care options for children and young people unable to live at home. To ensure that young people have the support and skills they need for independent living following period in care. To assist people to adopt children and young people, from within and outside Australia. To provide information and assistance to people wishing to contact their natural parents.

Program Description: Provision of a range of out-of-home care options, such as foster care and residential care, for children separated from their parents; monitoring and review of placements, licensing and management of carers. Provisions of support to young people who are leaving or who have left care. Provision of services to effect the adoption of children by families, that takes into account the needs of the child and legislative requirements. Provision of information about adoptions. Plan and monitor funding to non-government agencies to deliver a range of accommodation and support services to children and young people across New South Wales.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Children receiving substitute care services	thous	12.8	12.8	13.1	<b>13.8</b>
Children in substitute care at year end	thous	9	9	10	<b>11</b>
<u>Average Staffing</u> :	EFT	435	457	518	<b>547</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	35,406	35,251*	<b>36,575</b>
Other operating expenses	13,041	13,501	<b>13,389</b>
Maintenance	576	288	<b>295</b>
Depreciation and amortisation	2,894	5,465	<b>5,465</b>

\* Employee-related expenses in 2001-02 reflect voluntary redundancies and higher-than-normal over-time.



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**34 DEPARTMENT OF COMMUNITY SERVICES**

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**34.1 Child and Family Services**

**34.1.4 Out-of-Home Care and Adoption Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Community based residential care	40,821	54,848	<b>44,983</b>
Other expenses			
Child support allowances and associated expenses for foster care	72,442	79,442	<b>84,764</b>
Family group homes	308	308	<b>313</b>
<b>Total Expenses</b>	<b>165,488</b>	<b>189,103</b>	<b>185,784</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	...	57	<b>47</b>
Minor sales of goods and services	191	237	<b>202</b>
Investment income	191	361	<b>363</b>
Grants and contributions	330	301	<b>528</b>
Other revenue	47	47	...
<b>Total Retained Revenue</b>	<b>759</b>	<b>1,003</b>	<b>1,140</b>
Gain/(loss) on disposal of non current assets	(1,885)	(1,989)	<b>(412)</b>
<b>NET COST OF SERVICES</b>	<b>166,614</b>	<b>190,089</b>	<b>185,056</b>
<b>ASSET ACQUISITIONS</b>	...	...	<b>665</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 COMMUNITY SERVICES COMMISSION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,061	3,023	<b>3,308</b>
Other operating expenses	986	1,051	<b>889</b>
Maintenance	30	33	<b>34</b>
Depreciation and amortisation	90	70	<b>70</b>
<b>Total Expenses</b>	<b>4,167</b>	<b>4,177</b>	<b>4,301</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	15	<b>15</b>
Investment income	12	25	<b>15</b>
<b>Total Retained Revenue</b>	<b>22</b>	<b>40</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,145</b>	<b>4,137</b>	<b>4,271</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**35 COMMUNITY SERVICES COMMISSION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,901	2,870	3,142
Other	1,076	1,234	985
<b>Total Payments</b>	<b>3,977</b>	<b>4,104</b>	<b>4,127</b>
<b>Receipts</b>			
Sale of goods and services	10	15	15
Interest	12	23	18
Other	55	114	62
<b>Total Receipts</b>	<b>77</b>	<b>152</b>	<b>95</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,900)</b>	<b>(3,952)</b>	<b>(4,032)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(18)	(18)	(18)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(18)</b>	<b>(18)</b>	<b>(18)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,792	3,792	3,865
Capital appropriation	18	18	18
Cash reimbursements from the Consolidated Fund Entity	132	142	153
Cash transfers to Consolidated Fund	...	(56)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,942</b>	<b>3,896</b>	<b>4,036</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>24</b>	<b>(74)</b>	<b>(14)</b>
Opening Cash and Cash Equivalents	131	209	135
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>155</b>	<b>135</b>	<b>121</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,145)	(4,137)	(4,271)
Non cash items added back	230	201	203
Change in operating assets and liabilities	15	(16)	36
<b>Net cash flow from operating activities</b>	<b>(3,900)</b>	<b>(3,952)</b>	<b>(4,032)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**35 COMMUNITY SERVICES COMMISSION**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	155	135	121
Receivables	16	20	17
Other	7	40	40
<b>Total Current Assets</b>	<b>178</b>	<b>195</b>	<b>178</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	124	156	104
<b>Total Non Current Assets</b>	<b>124</b>	<b>156</b>	<b>104</b>
<b>Total Assets</b>	<b>302</b>	<b>351</b>	<b>282</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	177	151	159
Employee entitlements and other provisions	260	228	253
<b>Total Current Liabilities</b>	<b>437</b>	<b>379</b>	<b>412</b>
<b>Non Current Liabilities -</b>			
Other	...	11	11
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>11</b>	<b>11</b>
<b>Total Liabilities</b>	<b>437</b>	<b>390</b>	<b>423</b>
<b>NET ASSETS</b>	<b>(135)</b>	<b>(39)</b>	<b>(141)</b>
<b>EQUITY</b>			
Accumulated funds	(135)	(39)	(141)
<b>TOTAL EQUITY</b>	<b>(135)</b>	<b>(39)</b>	<b>(141)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**35 COMMUNITY SERVICES COMMISSION**

**35.1 Community Services Commission**

**35.1.1 Community Services Commission**

Program Objective(s): To provide an independent complaints handling, review and monitoring mechanism for community services provided within the Minister's portfolio or funded by the Minister.

Program Description: Investigation and mediation of complaints, review of the situation of children and people with disabilities who are in care, co-ordination of the community visitors scheme, monitoring the quality of community services, inquiring into key community services issues, provision of consumer and service provider education and training, and review of the deaths of people with disabilities in care.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Complaint contacts	no.	2,000	1,806	1,300	<b>1,500</b>
Complaints handled	no.	1,250	1,197	350	<b>520</b>
Community visits undertaken	no.	3,257	4,327	4,350	<b>4,350</b>
Deaths in care assessed	no.	70	59	65	<b>75</b>
Reviews of services complaint handling systems	no.	...	...	35	<b>40</b>
S.11 reviews of people in care	no.	...	81	96	<b>83</b>
<u>Average Staffing:</u>	EFT	40	39	36	<b>39</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,061	3,023	<b>3,308</b>
Other operating expenses	986	1,051	<b>889</b>
Maintenance	30	33	<b>34</b>
Depreciation and amortisation	90	70	<b>70</b>
<b>Total Expenses</b>	<b>4,167</b>	<b>4,177</b>	<b>4,301</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**35 COMMUNITY SERVICES COMMISSION**

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**35.1 Community Services Commission**

**35.1.1 Community Services Commission (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	10	15	<b>15</b>
Investment income	12	25	<b>15</b>
<b>Total Retained Revenue</b>	<b>22</b>	<b>40</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,145</b>	<b>4,137</b>	<b>4,271</b>

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<b>ASSET ACQUISITIONS</b>	<b>18</b>	<b>18</b>	<b>18</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 OFFICE OF THE CHILDREN'S GUARDIAN**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,471	1,206	<b>1,590</b>
Other operating expenses	1,059	824	<b>1,118</b>
Maintenance	15	19	<b>60</b>
Depreciation and amortisation	90	125	<b>125</b>
<b>Total Expenses</b>	<b>2,635</b>	<b>2,174</b>	<b>2,893</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	5	18	<b>20</b>
<b>Total Retained Revenue</b>	<b>5</b>	<b>18</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>2,630</b>	<b>2,156</b>	<b>2,873</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 OFFICE OF THE CHILDREN'S GUARDIAN**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,391	1,123	1,538
Other	1,080	839	1,201
<b>Total Payments</b>	<b>2,471</b>	<b>1,962</b>	<b>2,739</b>
<b>Receipts</b>			
Interest	5	9	29
Other	23	85	23
<b>Total Receipts</b>	<b>28</b>	<b>94</b>	<b>52</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,443)</b>	<b>(1,868)</b>	<b>(2,687)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(38)	(40)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(38)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,318	1,899	2,576
Capital appropriation	40	40	40
Cash reimbursements from the Consolidated Fund Entity	130	92	121
Cash transfers to Consolidated Fund	...	(141)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,488</b>	<b>1,890</b>	<b>2,737</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>5</b>	<b>(16)</b>	<b>10</b>
Opening Cash and Cash Equivalents	3	39	23
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8</b>	<b>23</b>	<b>33</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,630)	(2,156)	(2,873)
Non cash items added back	131	169	177
Change in operating assets and liabilities	56	119	9
<b>Net cash flow from operating activities</b>	<b>(2,443)</b>	<b>(1,868)</b>	<b>(2,687)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 OFFICE OF THE CHILDREN'S GUARDIAN**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8	23	<b>33</b>
Receivables	6	125	<b>116</b>
Other	...	11	<b>11</b>
<b>Total Current Assets</b>	<b>14</b>	<b>159</b>	<b>160</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	622	758	<b>673</b>
<b>Total Non Current Assets</b>	<b>622</b>	<b>758</b>	<b>673</b>
<b>Total Assets</b>	<b>636</b>	<b>917</b>	<b>833</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	55	159	<b>159</b>
Employee entitlements and other provisions	47	123	<b>123</b>
<b>Total Current Liabilities</b>	<b>102</b>	<b>282</b>	<b>282</b>
<b>Total Liabilities</b>	<b>102</b>	<b>282</b>	<b>282</b>
<b>NET ASSETS</b>	<b>534</b>	<b>635</b>	<b>551</b>
<b>EQUITY</b>			
Accumulated funds	534	635	<b>551</b>
<b>TOTAL EQUITY</b>	<b>534</b>	<b>635</b>	<b>551</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 OFFICE OF THE CHILDREN'S GUARDIAN**

**36.1 Office of the Children's Guardian**

**36.1.1 Office of the Children's Guardian**

Program Objective(s): To promote the best interests of all children and young people in out-of-home care and ensure their rights are safeguarded and promoted.

Program Description: Exercising (subject to any direction of the Minister) the parental responsibilities of the Minister for a child or young person; examining case plans, conducting reviews of children in out-of-home care and accrediting designated agencies.

<u>Outputs:</u>	Units	2000-01	2001-02	<b>2002-03</b>
Case plans reviewed	no.	n.a.	n.a.	<b>4,000</b>
Accreditations completed	no.	n.a.	n.a.	<b>6</b>
Procedures and guidelines published	no.	n.a.	15	<b>68</b>
<u>Average Staffing:</u>	EFT	3	16	<b>22</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	1,471	1,206	<b>1,590</b>
Other operating expenses	1,059	824	<b>1,118</b>
Maintenance	15	19	<b>60</b>
Depreciation and amortisation	90	125	<b>125</b>

<b>Total Expenses</b>	<b>2,635</b>	<b>2,174</b>	<b>2,893</b>
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Less:

**Retained Revenue -**

Investment income	5	18	<b>20</b>
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<b>Total Retained Revenue</b>	<b>5</b>	<b>18</b>	<b>20</b>
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<b>NET COST OF SERVICES</b>	<b>2,630</b>	<b>2,156</b>	<b>2,873</b>
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<b>ASSET ACQUISITIONS</b>	<b>40</b>	<b>40</b>	<b>40</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	362,173	402,416	<b>403,931</b>
Other operating expenses	53,635	62,632	<b>56,006</b>
Maintenance	12,663	12,693	<b>12,660</b>
Depreciation and amortisation	10,425	4,676	<b>4,931</b>
Grants and subsidies	665,202	657,169	<b>680,570</b>
Other expenses	10,404	11,823	<b>8,718</b>
<b>Total Expenses</b>	<b>1,114,502</b>	<b>1,151,409</b>	<b>1,166,816</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23,013	24,548	<b>25,162</b>
Investment income	2,275	2,208	<b>1,910</b>
Grants and contributions	2,241	2,611	<b>4,853</b>
Other revenue	2,866	4,192	<b>2,001</b>
<b>Total Retained Revenue</b>	<b>30,395</b>	<b>33,559</b>	<b>33,926</b>
Gain/(loss) on disposal of non current assets	2,385	...	<b>609</b>
<b>NET COST OF SERVICES</b>	<b>1,081,722</b>	<b>1,117,850</b>	<b>1,132,281</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	334,092	362,948	371,278
Grants and subsidies	665,202	657,169	680,570
Other	76,633	145,221	80,997
<b>Total Payments</b>	<b>1,075,927</b>	<b>1,165,338</b>	<b>1,132,845</b>
<b>Receipts</b>			
Sale of goods and services	23,013	24,548	25,162
Retained taxes	...	...	(23)
Interest	3,025	1,699	2,355
Other	5,103	64,408	9,583
<b>Total Receipts</b>	<b>31,141</b>	<b>90,655</b>	<b>37,077</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,044,786)</b>	<b>(1,074,683)</b>	<b>(1,095,768)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	7,750	2,000	5,000
Purchases of property, plant and equipment	(7,809)	(7,470)	(12,480)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(59)</b>	<b>(5,470)</b>	<b>(7,480)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,022,848	1,058,597	1,075,683
Capital appropriation	7,810	7,470	12,480
Cash reimbursements from the Consolidated Fund Entity	17,243	19,388	20,718
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,047,901</b>	<b>1,085,455</b>	<b>1,108,881</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,056</b>	<b>5,302</b>	<b>5,633</b>
Opening Cash and Cash Equivalents	25,704	38,760	44,062
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28,760</b>	<b>44,062</b>	<b>49,695</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,081,722)	(1,117,850)	(1,132,281)
Non cash items added back	36,660	34,267	36,664
Change in operating assets and liabilities	276	8,900	(151)
<b>Net cash flow from operating activities</b>	<b>(1,044,786)</b>	<b>(1,074,683)</b>	<b>(1,095,768)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	28,760	44,062	<b>49,695</b>
Receivables	3,549	5,354	<b>4,209</b>
Inventories	235	236	<b>236</b>
Other	...	115	<b>113</b>
<b>Total Current Assets</b>	<b>32,544</b>	<b>49,767</b>	<b>54,253</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	211,183	238,236	<b>229,950</b>
Plant and equipment	3,069	3,898	<b>15,342</b>
<b>Total Non Current Assets</b>	<b>214,252</b>	<b>242,134</b>	<b>245,292</b>
<b>Total Assets</b>	<b>246,796</b>	<b>291,901</b>	<b>299,545</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	15,072	21,151	<b>19,543</b>
Employee entitlements and other provisions	28,228	27,673	<b>28,592</b>
Other	75	75	<b>75</b>
<b>Total Current Liabilities</b>	<b>43,375</b>	<b>48,899</b>	<b>48,210</b>
<b>Non Current Liabilities -</b>			
Other	138	63	<b>63</b>
<b>Total Non Current Liabilities</b>	<b>138</b>	<b>63</b>	<b>63</b>
<b>Total Liabilities</b>	<b>43,513</b>	<b>48,962</b>	<b>48,273</b>
<b>NET ASSETS</b>	<b>203,283</b>	<b>242,939</b>	<b>251,272</b>
<b>EQUITY</b>			
Reserves	28,513	11,159	<b>11,159</b>
Accumulated funds	174,770	231,780	<b>240,113</b>
<b>TOTAL EQUITY</b>	<b>203,283</b>	<b>242,939</b>	<b>251,272</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**37.1 Ageing, Home and Community Care and Disability**

**37.1.1 Ageing, Home and Community Care and Disability**

Program Objective(s): To provide strategic policy advice to Government on ageing and disability matters with emphasis on improving the quality of services, the access to mainstream services, and the opportunities available to older people and people with disabilities. To provide funding and services that assist frail older people, people with a disability, and their carers, to maximise their independence and participation in the community.

Program Description: To provide strategic policy and planning advice on ageing and disability issues to the Minister. Provision of funding to non-Government and Government agencies, that deliver services to older people, people with a disability and their carers. Monitoring and improving the effectiveness and quality of services provided to older people, people with a disability and their carers.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Strategic policy and planning	250	275
Guardianship Tribunal	54	59
Disability Council	6	6
	310	340

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	21,786	28,837	<b>30,569</b>
Other operating expenses	12,494	11,404	<b>12,359</b>
Maintenance	160	190	<b>190</b>
Depreciation and amortisation	520	560	<b>560</b>
Grants and subsidies			
Disability Services program	377,016	367,083	<b>376,756</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**37.1 Ageing, Home and Community Care and Disability**

**37.1.1 Ageing, Home and Community Care and Disability (cont)**

**OPERATING STATEMENT (cont)**

Home and Community Care program	262,714	266,983	<b>289,081</b>
Ageing program	4,875	4,632	<b>5,657</b>
Disability Services program - payments to other budget dependent agencies	1,698	4,521	<b>6,861</b>
Capital grants to non profit organisations	12,000	12,000	<b>1,996</b>
Capital grants - general government agencies	6,899	1,950	<b>219</b>
<b>Total Expenses</b>	<b>700,162</b>	<b>698,160</b>	<b>724,248</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	500	5	<b>5</b>
Investment income	800	2,100	<b>1,800</b>
Grants and contributions	230	600	<b>...</b>
Other revenue	2,500	3,826	<b>1,635</b>
<b>Total Retained Revenue</b>	<b>4,030</b>	<b>6,531</b>	<b>3,440</b>
<b>NET COST OF SERVICES</b>	<b>696,132</b>	<b>691,629</b>	<b>720,808</b>
<b>ASSET ACQUISITIONS</b>	<b>540</b>	<b>...</b>	<b>...</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**37.2 Disability Services**

**37.2.1 Disability Services**

Program Objective(s): To assist people with a disability and their carers.

Program Description: Co-ordination and provision of support services to children and adults with intellectual or multiple disabilities and their carers. These include: day activity programs, respite care, diagnostic and assessment services, early intervention and therapy services, counselling and behaviour management services. Provision of accommodation and support services to children and adults with an intellectual disability who are unable to live independently in the community. These are provided in a range of settings including: the person's own home, group homes and medium to large residential centres.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Clients in large and mini residential centres	no.	1,463	1,440	1,402	<b>1,361*</b>
Clients in group homes operated by the Department	no.	1,221	1,180	1,282	<b>1,386**</b>
Number of group homes	no.	276	273	282	<b>299</b>
<u>Average Staffing:</u>	EFT	5,810	5,682	5,698	<b>5,718</b>

\* Estimates regarding large and mini residential in 2002-03 will be dependent on the devolution timetable.

\*\* 2002-03 estimates for clients in group homes and number of group homes will include clients receiving temporary accommodation who may move to alternative permanent accommodation support agencies.



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**37.2 Disability Services**

**37.2.1 Disability Services (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	340,387	373,579	<b>373,362</b>
Other operating expenses	41,141	51,228	<b>43,647</b>
Maintenance	12,503	12,503	<b>12,470</b>
Depreciation and amortisation	9,905	4,116	<b>4,371</b>
Other expenses			
Expenses for child support and departmental residential care	10,404	11,823	<b>8,718</b>
<b>Total Expenses</b>	<b>414,340</b>	<b>453,249</b>	<b>442,568</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	9,322	...	...
Residential client fees	13,148	24,500	<b>25,113</b>
Minor sales of goods and services	43	43	<b>44</b>
Investment income	1,475	108	<b>110</b>
Grants and contributions	2,011	2,011	<b>4,853</b>
Other revenue	366	366	<b>366</b>
<b>Total Retained Revenue</b>	<b>26,365</b>	<b>27,028</b>	<b>30,486</b>
Gain/(loss) on disposal of non current assets	2,385	...	<b>609</b>
<b>NET COST OF SERVICES</b>	<b>385,590</b>	<b>426,221</b>	<b>411,473</b>
<b>ASSET ACQUISITIONS</b>	<b>7,269</b>	<b>7,470</b>	<b>12,480</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 HOME CARE SERVICE OF NEW SOUTH WALES**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	132,897	140,083	<b>139,349</b>
Other operating expenses	21,580	22,098	<b>21,613</b>
Maintenance	240	338	<b>60</b>
Depreciation and amortisation	5,777	1,602	<b>1,715</b>
<b>Total Expenses</b>	<b>160,494</b>	<b>164,121</b>	<b>162,737</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	29,600	25,985	<b>26,400</b>
Investment income	1,300	1,108	<b>1,100</b>
Grants and contributions	131,706	134,260	<b>136,268</b>
Other revenue	1,000	2,245	<b>1,000</b>
<b>Total Retained Revenue</b>	<b>163,606</b>	<b>163,598</b>	<b>164,768</b>
<b>NET COST OF SERVICES</b>	<b>(3,112)</b>	<b>523</b>	<b>(2,031)*</b>

\* The projected budget operating surplus of \$2 million in 2002-03 includes the receipt of a grant of \$3 million for asset acquisitions. Excluding this capital receipt, Home Care's net cost of services is projected to be \$1 million.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 HOME CARE SERVICE OF NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	129,718	139,660	<b>138,950</b>
Other	24,670	27,389	<b>25,593</b>
<b>Total Payments</b>	<b>154,388</b>	<b>167,049</b>	<b>164,543</b>
<b>Receipts</b>			
Sale of goods and services	28,650	25,736	<b>26,050</b>
Interest	1,300	1,108	<b>1,100</b>
Other	135,696	139,243	<b>142,938</b>
<b>Total Receipts</b>	<b>165,646</b>	<b>166,087</b>	<b>170,088</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,258</b>	<b>(962)</b>	<b>5,545</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	400	<b>400</b>
Proceeds from sale of investments	250	...	...
Purchases of property, plant and equipment	(9,589)	(3,926)	<b>(3,044)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,339)</b>	<b>(3,526)</b>	<b>(2,644)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,919</b>	<b>(4,488)</b>	<b>2,901</b>
Opening Cash and Cash Equivalents	14,422	11,932	<b>7,444</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,341</b>	<b>7,444</b>	<b>10,345</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	3,112	(523)	<b>2,031</b>
Non cash items added back	5,777	1,602	<b>1,715</b>
Change in operating assets and liabilities	2,369	(2,041)	<b>1,799</b>
<b>Net cash flow from operating activities</b>	<b>11,258</b>	<b>(962)</b>	<b>5,545</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 HOME CARE SERVICE OF NEW SOUTH WALES**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	16,341	7,444	<b>10,345</b>
Receivables	4,000	4,430	<b>3,130</b>
Other	175	200	<b>200</b>
<b>Total Current Assets</b>	<b>20,516</b>	<b>12,074</b>	<b>13,675</b>
<b>Non Current Assets -</b>			
Other financial assets	10,000	10,300	<b>10,815</b>
Property, plant and equipment -			
Land and building	2,028	1,542	<b>1,527</b>
Plant and equipment	6,350	6,263	<b>7,207</b>
Other	10,080	2,949	<b>3,000</b>
<b>Total Non Current Assets</b>	<b>28,458</b>	<b>21,054</b>	<b>22,549</b>
<b>Total Assets</b>	<b>48,974</b>	<b>33,128</b>	<b>36,224</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,025	4,820	<b>4,920</b>
Employee entitlements and other provisions	7,500	7,750	<b>8,150</b>
Other	...	3,100	<b>3,100</b>
<b>Total Current Liabilities</b>	<b>12,525</b>	<b>15,670</b>	<b>16,170</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	9,000	8,550	<b>8,600</b>
<b>Total Non Current Liabilities</b>	<b>9,000</b>	<b>8,550</b>	<b>8,600</b>
<b>Total Liabilities</b>	<b>21,525</b>	<b>24,220</b>	<b>24,770</b>
<b>NET ASSETS</b>	<b>27,449</b>	<b>8,908</b>	<b>11,454</b>
<b>EQUITY</b>			
Reserves	5,000	5,089	<b>5,604</b>
Accumulated funds	22,449	3,819	<b>5,850</b>
<b>TOTAL EQUITY</b>	<b>27,449</b>	<b>8,908</b>	<b>11,454</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 HOME CARE SERVICE OF NEW SOUTH WALES**

**38.1 Home Care Service**

**38.1.1 Home Care Service**

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Total hours of service provided for the year	thous	3,391	3,946	4,174	<b>4,030*</b>
Domestic Assistance hours	%	48	45	45	<b>44</b>
Personal Care hours	%	41	39	39	<b>40</b>
Respite Care hours	%	10	13	13	<b>13</b>
Other Care hours	%	1	3	3	<b>3</b>
Total number of customers serviced per year	thous	50	56	60	<b>58</b>
Average hours per customer per year	no.	68	70	70	<b>70</b>
<u>Average Staffing</u> :	EFT	2,689	3,109	3,223	<b>3,151</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	132,897	140,083	<b>139,349</b>
Other operating expenses	21,580	22,098	<b>21,613</b>
Maintenance	240	338	<b>60</b>
Depreciation and amortisation	5,777	1,602	<b>1,715</b>
<b>Total Expenses</b>	<b>160,494</b>	<b>164,121</b>	<b>162,737</b>

\* HACC services funded by the Government will rise by around 6 percent in 2002-03. Expenditure and hours of service, provided through the Home Care Service, could rise further if it successfully competes for a share of the \$23.3 million allocated to the Department of Ageing, Disability and Home Care to purchase more services during 2002-03. See Program 37.1.1 under DADHC.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 HOME CARE SERVICE OF NEW SOUTH WALES**

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**38.1 Home Care Service**

**38.1.1 Home Care Service (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	29,600	25,985	<b>26,400</b>
Investment income	1,300	1,108	<b>1,100</b>
Grants and contributions	131,706	134,260	<b>136,268</b>
Other revenue	1,000	2,245	<b>1,000</b>

<b>Total Retained Revenue</b>	<b>163,606</b>	<b>163,598</b>	<b>164,768</b>
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<b>NET COST OF SERVICES</b>	<b>(3,112)</b>	<b>523</b>	<b>(2,031)</b>
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<b>ASSET ACQUISITIONS</b>	<b>9,589</b>	<b>3,761</b>	<b>3,044</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 DEPARTMENT FOR WOMEN**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,881	2,778	<b>2,967</b>
Other operating expenses	713	905	<b>866</b>
Maintenance	19	13	<b>26</b>
Depreciation and amortisation	112	138	<b>140</b>
Grants and subsidies	1,000	1,380	<b>1,139</b>
Other expenses	536	761	<b>392</b>
<b>Total Expenses</b>	<b>5,261</b>	<b>5,975</b>	<b>5,530</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	110	...
Investment income	37	24	<b>25</b>
Grants and contributions	...	350	...
Other revenue	1	7	<b>1</b>
<b>Total Retained Revenue</b>	<b>38</b>	<b>491</b>	<b>26</b>
<b>NET COST OF SERVICES</b>	<b>5,223</b>	<b>5,484</b>	<b>5,504</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 DEPARTMENT FOR WOMEN**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,739	2,611	2,872
Grants and subsidies	1,000	1,380	1,139
Other	1,498	1,961	1,511
<b>Total Payments</b>	<b>5,237</b>	<b>5,952</b>	<b>5,522</b>
<b>Receipts</b>			
Sale of goods and services	...	110	...
Interest	34	28	27
Other	231	927	223
<b>Total Receipts</b>	<b>265</b>	<b>1,065</b>	<b>250</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,972)</b>	<b>(4,887)</b>	<b>(5,272)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(129)	(129)	(188)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(129)</b>	<b>(129)</b>	<b>(188)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,750	4,850	5,103
Capital appropriation	129	129	188
Cash reimbursements from the Consolidated Fund Entity	135	135	163
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,014</b>	<b>5,114</b>	<b>5,454</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(87)</b>	<b>98</b>	<b>(6)</b>
Opening Cash and Cash Equivalents	415	133	231
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>328</b>	<b>231</b>	<b>225</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,223)	(5,484)	(5,504)
Non cash items added back	224	241	254
Change in operating assets and liabilities	27	356	(22)
<b>Net cash flow from operating activities</b>	<b>(4,972)</b>	<b>(4,887)</b>	<b>(5,272)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 DEPARTMENT FOR WOMEN**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	328	231	225
Receivables	26	125	123
<b>Total Current Assets</b>	<b>354</b>	<b>356</b>	<b>348</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	851	843	891
<b>Total Non Current Assets</b>	<b>851</b>	<b>843</b>	<b>891</b>
<b>Total Assets</b>	<b>1,205</b>	<b>1,199</b>	<b>1,239</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	169	173	168
Employee entitlements and other provisions	230	275	256
<b>Total Current Liabilities</b>	<b>399</b>	<b>448</b>	<b>424</b>
<b>Total Liabilities</b>	<b>399</b>	<b>448</b>	<b>424</b>
<b>NET ASSETS</b>	<b>806</b>	<b>751</b>	<b>815</b>
<b>EQUITY</b>			
Accumulated funds	806	751	815
<b>TOTAL EQUITY</b>	<b>806</b>	<b>751</b>	<b>815</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 DEPARTMENT FOR WOMEN**

**39.1 Policy Development and Projects Affecting the Status of Women**

**39.1.1 Policy Development and Projects Affecting the Status of Women**

Program Objective(s): Provision of leadership and strategic policy advice to achieve justice and equity for women.

Program Description: Formulate policy advice; develop strategic partnerships with community organisations; manage women's grants schemes; maintain and deliver relevant coordinated women's interactive information services; and contribute to the development and delivery of education programs to target audiences aimed at addressing women's current issues.

<u>Outputs:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Women's Information and Referral Service - total calls	no.	9,200	9,700	9,500	<b>12,000</b>
Women's Information and Referral Service - total referrals	no.	13,100	9,500	10,500	<b>10,500</b>
Major publications issued	no.	25	20	20	<b>20</b>
Participation in community events	no.	48	50	55	<b>70</b>
Department for Women Website visits	no.	n.a.	n.a.	96,000	<b>110,000</b>
Women's Gateway visits	no.	n.a.	n.a.	50,000	<b>75,000</b>
<u>Average Staffing:</u>	EFT	48	48	48	<b>48</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,881	2,778	<b>2,967</b>
Other operating expenses	713	905	<b>866</b>
Maintenance	19	13	<b>26</b>
Depreciation and amortisation	112	138	<b>140</b>
Grants and subsidies			
Women's Services Grants Program	1,000	1,280	<b>1,039</b>
Women's Working Centre	...	100	<b>100</b>
Other expenses			
Special projects	536	761	<b>392</b>
<b>Total Expenses</b>	<b>5,261</b>	<b>5,975</b>	<b>5,530</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 DEPARTMENT FOR WOMEN**

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**39.1 Policy Development and Projects Affecting the Status of Women**

**39.1.1 Policy Development and Projects Affecting the Status of Women  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	110	...
Investment income	37	24	<b>25</b>
Grants and contributions	...	350	...
Other revenue	1	7	<b>1</b>
<b>Total Retained Revenue</b>	<b>38</b>	<b>491</b>	<b>26</b>
<b>NET COST OF SERVICES</b>	<b>5,223</b>	<b>5,484</b>	<b>5,504</b>

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<b>ASSET ACQUISITIONS</b>	<b>129</b>	<b>129</b>	<b>188</b>
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# MINISTER FOR EDUCATION AND TRAINING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Education and Training</b>			
Total Expenses .....	7,191.9	7,616.9	5.9
Asset Acquisitions .....	357.5	417.0	16.6
<b>Office of the Board of Studies</b>			
Total Expenses .....	82.7	89.8	8.6
Asset Acquisitions .....	0.9	2.8	211.1
<b>Total, Minister for Education and Training</b>			
Total Expenses .....	<b>7,274.6</b>	<b>7,706.7</b>	<b>5.9</b>
Asset Acquisitions .....	<b>358.4</b>	<b>419.8</b>	<b>17.1</b>

## DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training provides quality general schooling and vocational education and training services to over 1.6 million students each year through an extensive network of Government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non-government schools and funds specialist training, employment and youth programs.

The Department formulates and co-ordinates education and training policy and plans and allocates resources across the State-funded sectors of schools, TAFE NSW and vocational education and training providers.

The key priorities in education and training for 2002-03 will be to:

- ◆ enhance technology based learning in schools and TAFE, through improved internet and e-learning facilities, supported by the upgrade of network bandwidth;
- ◆ introduce initiatives to enhance the quality of teaching in Government schools and ensure an adequate supply of teachers in key learning areas across the State;

- ◆ provide additional targeted funding to schools to assist in meeting locally identified needs;
- ◆ undertake a trial program 'priority action schools', to provide intensive support for specifically targeted primary, high and central schools, designed to improve educational outcomes;
- ◆ introduce a pilot of reduced class sizes in designated schools, for Kindergarten to Year 3, to be independently monitored and evaluated;
- ◆ continue the program of capital works through the Schools Improvement package; and
- ◆ provide quality employment-related training through schools, TAFE NSW and adult and community colleges.

In 2002-03 over 757,000 students will attend New South Wales Government schools. TAFE enrolments in 2002-03 are projected to be more than 500,000, whilst Adult and Community Education student numbers are likely to exceed 400,000 in 2003.

## ***SCHOOL EDUCATION SERVICES***

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has a legislative responsibility to provide education services to public school students of New South Wales. This encompasses core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services that address the needs of a range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$5,585.8 million in 2002-03, an increase of \$313.3 million on 2001-02.

The Non-Government Schools Assistance program provides financial support of \$542.9 million to non-Government schools.

## **STRATEGIC DIRECTIONS**

### **Literacy and Numeracy**

Funding of over \$498 million will be provided over the next four years for the Literacy and Numeracy Strategy.

New South Wales students are among the top performers in primary reading and numeracy in Australia and are above the national average in the proportion of students achieving the national benchmarks in reading and numeracy for Years 3 and 5.

New South Wales leads Australia in setting standards for literacy and numeracy and in monitoring student progress. Measuring and monitoring student achievement is a critical component of the State's Literacy and Numeracy Plan. Monitoring of progress occurs at Years 3 and 5 through the Basic Skill Tests and at Year 7 through the English Language and Literacy Assessment (ELLA) and Secondary Numeracy Assessment Program (SNAP).

Other programs include Reading Recovery, the Early Literacy and Numeracy Initiative and Count Me In Too. A Literacy and Numeracy Follow-up program has been introduced from 2002 to assist teachers to identify students at risk of not achieving basic literacy and numeracy standards in Years 3 to 6.

### **Technology**

Technological development has resulted in widespread change in the way students in schools can learn. Access to computers, coupled with innovative educational programs that make use of technology, will provide students with exciting opportunities to personalise their education. With teacher support, students will be able to tailor their programs of study, gain access to a range of rich digital learning resources, and collaborate with experts in order to meet their individual learning requirements.

Nearly \$823 million will be provided over the next four years for technology initiatives, including:

- ◆ \$566.5 million for continuation of the Computers in Schools Program.
- ◆ \$157 million to provide for the progressive upgrade of bandwidth in schools and TAFE colleges, using available technology including government owned infrastructure and a range of telecommunications carriers;

- ◆ \$82.3 million for e-learning accounts for staff and students in schools and TAFE. This project will provide e-mail accounts to teachers and students, filtered access to the internet, discussion forums and web hosting facilities to all schools and colleges. Remote access will also be available from locations such as home or libraries; and
- ◆ \$17.1 million for continuation of the Technology in Learning and Teacher Training Program to provide teacher training in the use of the latest computer technology.

A further \$140 million will be available through the Asset Acquisition Program over the next three years to support these key initiatives, particularly the expansion of network bandwidth.

### **Vocational Education and Training in Schools**

Under the Ready for Work Plan, there are increasing opportunities for secondary students to undertake vocational training to strengthen their employment prospects when their schooling is completed. Initiatives include:

- ◆ some \$21.6 million over four years, for individual School to Work Plans for students in Years 9 to 12 to help them direct their study and career paths;
- ◆ an expanded work education program to improve the knowledge of young people on how to get a job, where the jobs are and the personal qualities and other skills needed to succeed;
- ◆ accredited industry-based courses as part of the New Higher School Certificate, which count towards university entrance;
- ◆ over \$11.6 million over four years for scholarships to encourage school students to continue their studies full-time at TAFE NSW;
- ◆ almost \$7.3 million over four years to expand programs for young people at risk; and
- ◆ stronger links between schools, TAFE NSW and employers.

## 2002-03 BUDGET

### Total Expenses

Total expenses on school education services for 2002-03 are estimated at \$6,128.8 million. This represents an increase of almost \$357.5 million, or some 6.2 percent on last year's budget. Key initiatives include:

- ◆ nearly \$500 million over four years for the further expansion of the State Literacy and Numeracy Plan with over \$124 million to be spent in 2002-03;
- ◆ \$823 million over four years for technology initiatives, including \$157 million to upgrade bandwidth in schools and TAFE colleges, \$82.3 million for the provision of e-mail and a range of other e-services for students and teachers in schools and TAFE colleges and over \$566 million for continuation of the Computers in Schools Program;
- ◆ \$88.5 million extra over the next four years for initiatives to enhance the quality of teachers and to ensure an adequate supply of teachers in key learning areas;
- ◆ an additional \$40 million over four years for targeted assistance to schools to meet locally identified needs;
- ◆ an additional \$10 million over the next two years to undertake a trial program 'priority action schools', to provide intensive support for specifically targeted primary, high and central schools, designed to improve educational outcomes and to introduce a pilot of reduced class sizes in designated schools, for Kindergarten to Year 3, to be independently monitored and evaluated;
- ◆ \$47.5 million over the next four years to provide a wider range of placement and support options for students with disruptive behaviour; and
- ◆ a school maintenance program in the order of \$600 million over the next four years. Some \$179 million will be spent in 2002-03 to maintain public schools.

### Asset Acquisitions

The school education component of the asset acquisition program provides for the construction of new and replacement schools and upgrading of and additions to existing facilities. The cost of sites for new schools, furniture and equipment and the capital cost of major computer projects are also funded under this program.



In 2002-03 \$300 million will be available for spending on capital projects at schools, an increase of \$42.4 million (16.5 percent) on last year's allocation. The allocation is part of the \$1.1 billion Schools Improvement package, announced last year, which will see a significant upgrade in the amenity of New South Wales public schools and deliver improved facilities for students, teachers and the community, including:

- ◆ more than 30 new primary and high schools;
- ◆ improvements to facilities for students, teachers and school staff, including upgrades to classrooms, libraries and administrative facilities, as well as better disabled access and school security; and
- ◆ funding for landscaping, fencing and general improvements at older schools.

This year's program will provide for commencement of 41 major new works projects, at an estimated total cost of \$140 million, including various upgradings, replacement of demountable classrooms with permanent facilities, libraries, school halls and gymnasiums. In addition there will be major enhancements in information technology infrastructure, with a total value of \$100 million, including network bandwidth in schools and TAFE colleges as part of the Government's strategy of improving internet services and e-learning opportunities. As part of this, \$4 million will be spent on standardizing and linking all education and training websites through a single portal to provide students, teachers and staff customized access to relevant electronic services.

Work will continue on nearly 60 major projects commenced in previous years, including new or replacement primary schools at Bogangar, Cecil Hills, Flinders, Glenwood Park, Prestons and Rouse Hill and high schools at Kellyville, Mt Annan, the Great Lakes College at Tuncurry and upgrading the junior and senior campuses at Chifley College in western Sydney.

A total of \$87 million will also be available for a wide range of minor miscellaneous works projects, including air-conditioning in schools and demountable classrooms and the upgrading of student and teacher facilities.

The government has also sought proposals from the private sector to undertake, under a Privately Financed Project (PFP) arrangement, the financing, delivery and maintenance of nine new schools in urban release areas of New South Wales.

Key objectives require that the Project can be delivered at a cost and quality that demonstrates 'value for money', the Project will be consistent with a range of 'public interest' criteria and that the project meets the government's priorities for education and improves educational outcomes. Detailed proposals were submitted on 21 May and are currently the subject of evaluation.

Provision has also been made for some works as part of the proposed revitalisation of schools in the inner Sydney area.

## **TAFE AND RELATED SERVICES**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant structural and technological changes in business, industry and government enterprises. TAFE NSW has an on-going commitment to develop and implement a range of strategies to ensure courses are responsive to industry needs, provide more flexible delivery options including workplace learning and promote new educational technologies.

TAFE NSW is meeting increasing demand for its programs and services. The changing skill requirements resulting from the need for New South Wales businesses to be competitive in the global economy and emerging skill needs of industries such as biotechnology are increasing the demands on TAFE NSW to provide relevant programs to support these developments.

TAFE NSW has a particular responsibility to assist with the economic development of regional communities. Access to an appropriately skilled workforce in regional areas is essential if those areas are to attract and retain industry. TAFE Institutes will continue to offer a range of programs of study despite relatively small populations in some areas.

TAFE NSW has a strong commitment to quality. By mid 2001 all TAFE Institutes were externally validated as Quality Endorsed Training Organisations (QETO) by the NSW Vocational Education and Training Accreditation Board.

Total expenses on TAFE and related services are estimated at \$1,488.2 million in 2002-03. New South Wales has committed additional funding to match growth funding available under the 2001 Australian National Training Authority (ANTA) Agreement.

## **STRATEGIC DIRECTIONS**

The strategic directions for TAFE NSW for 2002 to 2004 are to:

- ◆ grow the business of TAFE NSW for its customers;
- ◆ drive the integration of skill formation in social and economic development;
- ◆ empower TAFE students and teachers to excel;
- ◆ innovate to improve TAFE products and services; and
- ◆ be acclaimed for quality.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses on TAFE and related services for 2002-03 are estimated at \$1,488.2 million. Major initiatives to be undertaken during 2002-03 include nearly \$20 million over four years to support TAFE scholarships and students at risk programs, with some \$4.7 million available this year as follows:

- ◆ \$1.8 million for a joint TAFE and schools initiative to target youth and expand their access to vocational education and training. TAFE NSW will provide an additional 100 places for students in Juvenile Centres specific to meet the needs of the students; and
- ◆ \$2.9 million to assist students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to continue full-time study at TAFE NSW.

TAFE will continue development of partnerships with industry to deliver flexible training programs specific to client needs and at times and locations suitable to the client. Key partnerships include the Toyota Motor Company of Australia, Baker's Delight, The Wrigley Company, Penrith City Council, Murrumbidgee Dairy Products and the Master Builders Association of NSW.

### **Asset Acquisitions**

The asset acquisition program for 2002-03 is \$72 million. The program provides for commencement of 27 new projects, including new facilities at Albury, Cootamundra, Shellharbour and Wyong.

Construction will continue on major works at Bathurst, Cessnock, Kurri Kurri, Liverpool, Miller, Taree, Ultimo and Wollongbar campuses and on the Great Lakes College, Tuncurry, which is a joint schools and TAFE NSW facility. Work will also continue on the Business Training Centre at the Freshwater campus of the Northern Beaches Secondary College.

## **OFFICE OF THE BOARD OF STUDIES**

The Office of the Board of Studies provides professional and administrative support to the Minister and the Board of Studies for their respective functions under *The Education Act 1990*. This includes the development of syllabuses and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-Government schools, the administration of the home schooling program, and the development and conduct of the School Certificate (SC) and Higher School Certificate (HSC) examinations. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (New South Wales) and the Aboriginal Education Consultative Group.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2001-02 the Office's key activities involved:

- ◆ evaluating and revising Years 7-10 syllabuses;
- ◆ developing and trialling of the Computing Skills Assessment for Year 10 students;
- ◆ additional support materials to assist teachers and students with the New Higher School Certificate;
- ◆ implementing the inaugural New Higher School Certificate examinations in 2001 and undertaking state-wide testing for the New School Certificate; and
- ◆ enhancing on-line links with schools to allow the exchange of student information and candidate results data.

## **New Higher School Certificate**

The Office of the Board of Studies and the Department of Education and Training have spent over \$30 million since 1997-98 to support reform of the Higher School and School Certificates. Further funding is available for the development of the next stage of support materials to assist teachers and students with the standards-referenced assessment methodology for the New Higher School Certificate.

The New Higher School Certificate 'standards packages', distributed to schools from April 2002 in CD ROM format, builds on and extends the support provided to teachers and students by the New Higher School Certificate syllabus packages.

The Board of Studies considered the report of the independent review of the 2001 Higher School Certificate conducted by Geoff Masters on 9 April 2002. The report's recommendations were endorsed. The Office has developed action plans that will support the implementation of the recommendations.

## **Kindergarten to Year 10 Curriculum Framework**

During 2001-02 the Office finalised the development of a Kindergarten to Year 10 Curriculum Framework. The Framework takes into account current and emerging issues in relation to the delivery of curriculum within schools, particularly the use of information and communications technology in the classroom and its impact on learning and assessment.

## **Computing Skills Assessment for Year 10 Students**

A total of \$3.9 million in recurrent and capital funds was allocated for the introduction of the state-wide external Computing Skills Assessment for all Year 10 students to determine their level of computing competency. The test will be available for all schools throughout the State from 2003.

## **STRATEGIC DIRECTIONS**

### **Syllabus Development**

The Government has allocated over \$27 million to the Office of the Board of Studies and the Department of Education and Training for the evaluation and re-development of Years 7-10 syllabuses within a standards framework. In 2003, the Office will have completed the development of a standards-based continuum of learning for students from Kindergarten to Year 12.

## **Information and Communications Technology**

The 2002-03 Budget includes \$4.2 million to fund the introduction of new information and communications technology to assist the development of new syllabuses and support materials, on-line services and support for schools, a trial of computing skills assessments and further development in the broader use of computers in examinations.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for 2002-03 are estimated at \$89.8 million, an increase of \$7.1 million on 2001-02. Key expenditure initiatives in 2002-03 include:

- ◆ further revision of the Years 7-10 syllabuses, \$7.0 million for Years 7 - 10 English and Mathematics syllabuses and the review and re-development of the remaining Years 7 to 10 syllabuses;
- ◆ the Computing Skills Assessment for Year 10 students, \$0.6 million to support the further development and trialling of assessment of the computing skills of Year 10 students;
- ◆ additional funding of Vocational Education Training (VET) frameworks, \$1.1 million over 4 years (\$400,000 in 2002-03) to support the maintenance and revision of existing frameworks and the development of new frameworks; and
- ◆ extension of On-line Testing Development and Trialling, \$720,000 over 2 years (\$250,000 in 2002-03 and \$470,000 in 2003-04) to allow the review, development and small scale trial of on-line testing for appropriate HSC and SC courses;

### **Asset Acquisitions**

An amount of \$2.8 million will be available for asset acquisition. This includes \$2 million for the replacement and upgrade of the computer equipment that supports the Higher School and School Certificate examinations programs and \$800,000 for the development of computer systems to support the Computing Skills Assessment testing, on-line service delivery to schools and for syllabus redevelopment.

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,975,101	5,103,961	<b>5,199,686</b>
Other operating expenses	762,195	775,910	<b>853,027</b>
Maintenance	182,619	239,619	<b>205,046</b>
Depreciation and amortisation	312,225	318,729	<b>324,122</b>
Grants and subsidies	714,861	776,149	<b>774,061</b>
Borrowing costs	5	5	<b>1,700</b>
Other expenses	244,845	252,381	<b>259,277</b>
<b>Total Expenses</b>	<b>7,191,851</b>	<b>7,466,754</b>	<b>7,616,919</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	172,668	194,071	<b>193,723</b>
Investment income	20,495	13,758	<b>13,308</b>
Grants and contributions	26,814	29,321	<b>31,783</b>
Other revenue	10,214	10,214	<b>10,000</b>
<b>Total Retained Revenue</b>	<b>230,191</b>	<b>247,364</b>	<b>248,814</b>
Gain/(loss) on disposal of non current assets	...	500	...
<b>NET COST OF SERVICES</b>	<b>6,961,660</b>	<b>7,218,890</b>	<b>7,368,105</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,535,205	4,669,106	<b>4,712,101</b>
Grants and subsidies	713,661	774,949	<b>772,861</b>
Finance costs	5	5	<b>1,700</b>
Other	1,190,459	1,444,038	<b>1,463,707</b>
<b>Total Payments</b>	<b>6,439,330</b>	<b>6,888,098</b>	<b>6,950,369</b>
<b>Receipts</b>			
Sale of goods and services	172,668	193,704	<b>193,723</b>
Interest	19,395	15,613	<b>13,554</b>
Other	36,628	212,620	<b>191,371</b>
<b>Total Receipts</b>	<b>228,691</b>	<b>421,937</b>	<b>398,648</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,210,639)</b>	<b>(6,466,161)</b>	<b>(6,551,721)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	14,919	15,419	<b>27,970</b>
Advance repayments received	...	41	...
Purchases of property, plant and equipment	(357,541)	(364,241)	<b>(417,000)</b>
Purchases of investments	(83)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(342,705)</b>	<b>(348,781)</b>	<b>(389,030)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	83	2,700	<b>51,300</b>
Repayment of borrowings and advances	...	(41)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>83</b>	<b>2,659</b>	<b>51,300</b>



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**MINISTER FOR EDUCATION AND TRAINING**  
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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,025,155	6,251,770	<b>6,332,216</b>
Capital appropriation	355,541	359,541	<b>364,730</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(1,003)	...	...
Cash reimbursements from the Consolidated Fund Entity	174,746	175,389	<b>218,057</b>
Cash transfers to Consolidated Fund	...	(20,124)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,554,439</b>	<b>6,766,576</b>	<b>6,915,003</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,178</b>	<b>(45,707)</b>	<b>25,552</b>
Opening Cash and Cash Equivalents	353,670	326,925	<b>281,218</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>354,848</b>	<b>281,218</b>	<b>306,770</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,961,660)	(7,218,890)	<b>(7,368,105)</b>
Non cash items added back	752,121	741,177	<b>813,538</b>
Change in operating assets and liabilities	(1,100)	11,552	<b>2,846</b>
<b>Net cash flow from operating activities</b>	<b>(6,210,639)</b>	<b>(6,466,161)</b>	<b>(6,551,721)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	354,848	281,218	<b>306,770</b>
Receivables	76,787	93,715	<b>89,038</b>
Other financial assets	55	65	<b>65</b>
Other	13,954	3,765	<b>3,765</b>
<b>Total Current Assets</b>	<b>445,644</b>	<b>378,763</b>	<b>399,638</b>
<b>Non Current Assets -</b>			
Other financial assets	1,207	2,198	<b>2,198</b>
Property, plant and equipment -			
Land and building	14,929,636	14,922,695	<b>14,963,684</b>
Plant and equipment	136,034	124,127	<b>148,046</b>
Other	2,434	...	...
<b>Total Non Current Assets</b>	<b>15,069,311</b>	<b>15,049,020</b>	<b>15,113,928</b>
<b>Total Assets</b>	<b>15,514,955</b>	<b>15,427,783</b>	<b>15,513,566</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	176,802	204,886	<b>203,055</b>
Interest bearing	...	...	<b>13,000</b>
Employee entitlements and other provisions	46,393	45,773	<b>45,773</b>
Other	31,883	27,648	<b>27,648</b>
<b>Total Current Liabilities</b>	<b>255,078</b>	<b>278,307</b>	<b>289,476</b>
<b>Non Current Liabilities -</b>			
Interest bearing	124	2,700	<b>41,000</b>
Employee entitlements and other provisions	44,413	45,746	<b>45,746</b>
Other	7,155	6,797	<b>6,797</b>
<b>Total Non Current Liabilities</b>	<b>51,692</b>	<b>55,243</b>	<b>93,543</b>
<b>Total Liabilities</b>	<b>306,770</b>	<b>333,550</b>	<b>383,019</b>
<b>NET ASSETS</b>	<b>15,208,185</b>	<b>15,094,233</b>	<b>15,130,547</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	3,210,833	3,208,430	<b>3,208,430</b>
Accumulated funds	11,997,352	11,885,803	<b>11,922,117</b>

<b>TOTAL EQUITY</b>	<b>15,208,185</b>	<b>15,094,233</b>	<b>15,130,547</b>
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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.1 Pre-School and Primary Education Services**

**40.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Pre-school students	no.	2,235	2,235	2,290	<b>2,293</b>
Pre-school classes	no.	111	111	111	<b>112</b>
<u>Average Staffing:</u>	EFT	259	269	269	<b>302</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	13,112	13,418	<b>15,208</b>
Other operating expenses	1,378	1,378	<b>1,439</b>
Maintenance	339	472	<b>312</b>
Depreciation and amortisation	478	488	<b>496</b>
Other expenses			
Funding towards school expenses	602	620	<b>617</b>
<b>Total Expenses</b>	<b>15,909</b>	<b>16,376</b>	<b>18,072</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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**40.1 Pre-School and Primary Education Services**

**40.1.1 Pre-School Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Commissions	5	5	<b>5</b>
Fees for services	4	4	<b>5</b>
Pre-school fees	324	324	<b>350</b>
Investment income	58	39	<b>35</b>
Grants and contributions	...	22	<b>25</b>
<b>Total Retained Revenue</b>	<b>391</b>	<b>394</b>	<b>420</b>
<b>NET COST OF SERVICES</b>	<b>15,518</b>	<b>15,982</b>	<b>17,652</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.1 Pre-School and Primary Education Services**

**40.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
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Outputs:

Government students in programs provided through Distance Education Centres	no.	819	807	825	<b>821</b>
Aboriginal students	no.	19,240	19,522	20,000	<b>21,000</b>
Students of non-English speaking background at Government schools	no.	100,443	105,635	108,612	<b>113,200</b>
Students receiving support through the English as a Second Language program	no.	58,949	61,458	63,327	<b>65,219</b>
Total students in support classes and special schools	no.	7,114	6,682	6,600	<b>6,520</b>
Students in Government schools receiving special education support in integrated settings	no.	9,801	10,773	11,060	<b>13,123</b>
Students in Early Intervention programs	no.	1,460	1,460	1,730	<b>1,760</b>
Students	no.	454,628	455,914	452,599	<b>449,820</b>
<u>Average Staffing:</u>	EFT	35,111	34,993	35,128	<b>35,086</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

**40.1 Pre-School and Primary Education Services**

**40.1.2 Primary Education Services in Government Schools (cont)**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,074,809	2,132,826	<b>2,145,425</b>
Other operating expenses	267,681	268,487	<b>308,132</b>
Maintenance	70,546	98,325	<b>81,145</b>
Depreciation and amortisation	113,382	115,744	<b>117,703</b>
Grants and subsidies			
Conveyance of school children	22,079	24,544	<b>24,848</b>
Recurrent grants to non profit organisations	13,580	22,518	<b>19,781</b>
Grants to agencies	...	89	...
Contribution to Teacher Housing Authority	1,213	1,213	<b>1,213</b>
Back to School Allowance	23,286	23,286	<b>22,727</b>
State schools - capital grants - minor works	940	940	<b>940</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	231	231	<b>231</b>
Other expenses			
Funding towards school expenses	120,141	123,838	<b>127,856</b>
<b>Total Expenses</b>	<b>2,707,888</b>	<b>2,812,041</b>	<b>2,850,001</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	267	267	<b>343</b>
Commissions	629	629	<b>552</b>
Publication sales	4,053	4,053	<b>4,373</b>
Fees for services	551	551	<b>606</b>
Correspondence school fees	12	12	<b>7</b>
Course fees - other	1,350	1,646	<b>1,875</b>
Investment income	7,545	5,064	<b>4,266</b>
Grants and contributions	2,361	3,888	<b>6,003</b>
Other revenue	3,982	3,982	<b>3,899</b>
<b>Total Retained Revenue</b>	<b>20,750</b>	<b>20,092</b>	<b>21,924</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.1 Pre-School and Primary Education Services**

**40.1.2 Primary Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	87	...
<b>NET COST OF SERVICES</b>	<b>2,687,138</b>	<b>2,791,862</b>	<b>2,828,077</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>136,523</b>	<b>138,363</b>	<b>139,722</b>
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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.2 Secondary Education Services**

**40.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	3,467	2,410	2,394	<b>2,399</b>
Students attending Disadvantaged Schools Program schools	no.	54,226	52,634	55,066	<b>55,870</b>
Aboriginal students	no.	9,679	9,943	10,000	<b>11,000</b>
Students of non-English speaking background at Government schools	no.	76,019	77,249	78,894	<b>81,200</b>
Students receiving support through the English as a Second Language program	no.	22,048	22,188	21,913	<b>21,963</b>
Students attending selective schools	no.	19,695	19,663	19,700	<b>20,200</b>
Total students in support classes and special schools	no.	8,804	8,557	8,549	<b>8,630</b>
Students in Government schools receiving special education support in integrated settings	no.	3,699	4,077	4,098	<b>5,624</b>
Students	no.	310,077	305,880	304,153	<b>305,630</b>
<u>Average Staffing:</u>	EFT	33,369	33,390	33,361	<b>33,944</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

---

**40.2 Secondary Education Services**

**40.2.1 Secondary Education Services in Government Schools (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,955,976	2,010,919	<b>2,069,087</b>
Other operating expenses	247,079	248,490	<b>273,446</b>
Maintenance	71,335	100,423	<b>82,533</b>
Depreciation and amortisation	105,230	107,422	<b>109,239</b>
Grants and subsidies			
Conveyance of school children	8,162	9,073	<b>9,373</b>
Recurrent grants to non profit organisations	14,369	21,497	<b>18,755</b>
Grants to agencies	...	67	...
Contribution to Teacher Housing Authority	5,087	5,087	<b>5,087</b>
Living away from home allowances	279	279	<b>279</b>
Back to School Allowance	15,139	15,139	<b>15,442</b>
State schools - capital grants - minor works	1,060	1,360	<b>1,060</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	969	969	<b>969</b>
Borrowing costs			
Interest on public sector borrowings and advances	5	5	<b>1,700</b>
Other expenses			
Funding towards school expenses	124,102	127,923	<b>130,804</b>
<b>Total Expenses</b>	<b>2,548,792</b>	<b>2,648,653</b>	<b>2,717,774</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	264	264	<b>343</b>
Commissions	597	597	<b>536</b>
Publication sales	4,053	4,053	<b>4,373</b>
Fees for services	526	526	<b>589</b>
Correspondence school fees	60	60	<b>38</b>
Agricultural high school hostel fees	5,370	5,370	<b>5,508</b>
Overseas student fees	5,427	5,863	<b>6,651</b>
Course fees - other	1,350	1,646	<b>1,875</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

---

**40.2 Secondary Education Services**

**40.2.1 Secondary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Investment income	7,170	4,814	<b>4,079</b>
Grants and contributions	2,374	3,304	<b>3,503</b>
Other revenue	4,183	4,183	<b>4,095</b>
<b>Total Retained Revenue</b>	<b>31,374</b>	<b>30,680</b>	<b>31,590</b>
Gain/(loss) on disposal of non current assets	...	346	...
<b>NET COST OF SERVICES</b>	<b>2,517,418</b>	<b>2,617,627</b>	<b>2,686,184</b>
<b>ASSET ACQUISITIONS</b>	<b>135,018</b>	<b>139,878</b>	<b>205,278</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.3 Non-Government Schools Assistance**

**40.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Students	no.	330,500	339,100	347,109	<b>352,910</b>
Number of schools -					
Primary	no.	539	531	538	<b>538</b>
Secondary	no.	150	141	148	<b>148</b>
Combined primary/secondary	no.	182	196	206	<b>206</b>
Special	no.	34	33	33	<b>33</b>
<u>Average Staffing</u> :	EFT	2	3	5	<b>5</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	375	374	<b>388</b>
Other operating expenses	1,372	1,372	<b>1,402</b>
Grants and subsidies			
Interest subsidies on loans for approved building projects	36,379	36,379	<b>38,044</b>
Conveyance of school children	3,293	3,661	<b>3,774</b>
Recurrent grants to non profit organisations	4,589	6,871	<b>4,621</b>
Per capita pupil allowances to non-Government primary schools	185,929	190,267	<b>197,248</b>
Textbook allowances to non-Government schools	8,253	8,253	<b>8,689</b>
Living away from home allowances	557	557	<b>557</b>
Per capita pupil allowances to non-Government secondary schools	240,531	247,892	<b>270,352</b>
Back to School Allowance	17,425	17,425	<b>17,831</b>
<b>Total Expenses</b>	<b>498,703</b>	<b>513,051</b>	<b>542,906</b>
<b>NET COST OF SERVICES</b>	<b>498,703</b>	<b>513,051</b>	<b>542,906</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.4 TAFE and Related Services**

**40.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Enrolments	thous	452.7	485.9	508.9	<b>512.2</b>
Equivalent full-time students	thous	122.9	128.8	139.4	<b>140.7</b>
<u>Average Staffing:</u>	EFT	16,930	16,670	16,746	<b>16,746</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	901,044	915,285	<b>938,283</b>
Other operating expenses	209,866	211,573	<b>221,729</b>
Maintenance	40,399	40,399	<b>41,056</b>
Depreciation and amortisation	87,750	89,578	<b>91,094</b>

<b>Total Expenses</b>	<b>1,239,059</b>	<b>1,256,835</b>	<b>1,292,162</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	48	48	<b>31</b>
Miscellaneous services	43,567	47,000	<b>50,287</b>
Publication sales	633	633	<b>683</b>
Overseas student fees	11,500	17,137	<b>14,069</b>
Administration charge	38,380	42,763	<b>45,533</b>
Course fees - other	46,315	56,477	<b>52,970</b>
Commonwealth Aboriginal Programs	3,300	...	<b>...</b>
Commonwealth Labour Market Programs	808	808	<b>828</b>
Minor sales of goods and services	2,221	2,221	<b>...</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.4 TAFE and Related Services**

**40.4.1 TAFE Education Services (cont)**

***OPERATING STATEMENT (cont)***

Investment income	4,992	3,351	<b>4,198</b>
Grants and contributions	526	566	<b>360</b>
<b>Total Retained Revenue</b>	<b>152,290</b>	<b>171,004</b>	<b>168,959</b>
Gain/(loss) on disposal of non current assets	...	67	...
<b>NET COST OF SERVICES</b>	<b>1,086,769</b>	<b>1,085,764</b>	<b>1,123,203</b>
<b>ASSET ACQUISITIONS</b>	<b>86,000</b>	<b>86,000</b>	<b>72,000</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.4 TAFE and Related Services**

**40.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities. Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services.

Units      1999-00    2000-01    2001-02    **2002-03**

Average Staffing (EFT):

EFT                      391            391            427            **411**

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	2001-02		<b>2002-03</b>
Budget	Revised		<b>Budget</b>
\$000	\$000		<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	29,785	31,139	<b>31,295</b>
Other operating expenses	34,819	44,610	<b>46,879</b>
Depreciation and amortisation	5,385	5,497	<b>5,590</b>
Grants and subsidies			
TAFE infrastructure facilities – capital grant	2,500	2,500	<b>2,500</b>
Industry Training Services	63,857	80,299	<b>63,196</b>
Education Access Services	20,670	25,731	<b>21,596</b>
Adult and Community Education Services	20,463	21,901	<b>20,931</b>
Recognition Services	4,021	8,121	<b>4,017</b>
<b>Total Expenses</b>	<b>181,500</b>	<b>219,798</b>	<b>196,004</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**40 DEPARTMENT OF EDUCATION AND TRAINING**

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**40.4 TAFE and Related Services**

**40.4.2 Grants for Education and Training Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	335	335	<b>335</b>
Publication sales	26	26	<b>27</b>
Administration charge	237	237	<b>297</b>
Course fees - other	274	334	<b>303</b>
Minor sales of goods and services	182	182	<b>331</b>
Investment income	730	490	<b>730</b>
Grants and contributions	21,553	21,541	<b>21,892</b>
Other revenue	2,049	2,049	<b>2,006</b>
<b>Total Retained Revenue</b>	<b>25,386</b>	<b>25,194</b>	<b>25,921</b>
<b>NET COST OF SERVICES</b>	<b>156,114</b>	<b>194,604</b>	<b>170,083</b>



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**MINISTER FOR EDUCATION AND TRAINING**  
**41 OFFICE OF THE BOARD OF STUDIES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	60,502	60,253	<b>66,277</b>
Other operating expenses	20,281	20,222	<b>21,822</b>
Depreciation and amortisation	1,410	1,410	<b>1,230</b>
Grants and subsidies	470	470	<b>470</b>
<b>Total Expenses</b>	<b>82,663</b>	<b>82,355</b>	<b>89,799</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,158	4,158	<b>4,247</b>
Investment income	72	180	<b>74</b>
Grants and contributions	262	700	<b>262</b>
Other revenue	226	450	<b>231</b>
<b>Total Retained Revenue</b>	<b>4,718</b>	<b>5,488</b>	<b>4,814</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>77,895</b>	<b>76,817</b>	<b>84,935</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**41 OFFICE OF THE BOARD OF STUDIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	59,152	59,855	<b>64,555</b>
Grants and subsidies	470	470	<b>470</b>
Other	22,017	21,958	<b>23,513</b>
<b>Total Payments</b>	<b>81,639</b>	<b>82,283</b>	<b>88,538</b>
<b>Receipts</b>			
Sale of goods and services	4,158	4,158	<b>4,247</b>
Interest	72	115	<b>157</b>
Other	2,196	2,858	<b>2,184</b>
<b>Total Receipts</b>	<b>6,426</b>	<b>7,131</b>	<b>6,588</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(75,213)</b>	<b>(75,152)</b>	<b>(81,950)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	250	250	<b>250</b>
Purchases of property, plant and equipment	(900)	(900)	<b>(2,800)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(650)</b>	<b>(650)</b>	<b>(2,550)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	71,703	71,703	<b>78,669</b>
Capital appropriation	900	900	<b>2,800</b>
Cash reimbursements from the Consolidated Fund Entity	3,173	2,817	<b>3,735</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>75,776</b>	<b>75,420</b>	<b>85,204</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(87)</b>	<b>(382)</b>	<b>704</b>
Opening Cash and Cash Equivalents	547	1,022	<b>640</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>460</b>	<b>640</b>	<b>1,344</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(77,895)	(76,817)	<b>(84,935)</b>
Non cash items added back	2,710	2,758	<b>2,596</b>
Change in operating assets and liabilities	(28)	(1,093)	<b>389</b>
<b>Net cash flow from operating activities</b>	<b>(75,213)</b>	<b>(75,152)</b>	<b>(81,950)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**41 OFFICE OF THE BOARD OF STUDIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	460	640	1,344
Receivables	283	984	901
Inventories	721	647	647
Other	...	155	155
<b>Total Current Assets</b>	<b>1,464</b>	<b>2,426</b>	<b>3,047</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	840	1,240	1,012
Plant and equipment	3,135	3,245	4,843
<b>Total Non Current Assets</b>	<b>3,975</b>	<b>4,485</b>	<b>5,855</b>
<b>Total Assets</b>	<b>5,439</b>	<b>6,911</b>	<b>8,902</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,926	1,780	2,086
Employee entitlements and other provisions	1,269	1,222	1,272
<b>Total Current Liabilities</b>	<b>3,195</b>	<b>3,002</b>	<b>3,358</b>
<b>Total Liabilities</b>	<b>3,195</b>	<b>3,002</b>	<b>3,358</b>
<b>NET ASSETS</b>	<b>2,244</b>	<b>3,909</b>	<b>5,544</b>
<b>EQUITY</b>			
Accumulated funds	2,244	3,909	5,544
<b>TOTAL EQUITY</b>	<b>2,244</b>	<b>3,909</b>	<b>5,544</b>

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## MINISTER FOR EDUCATION AND TRAINING

### 41 OFFICE OF THE BOARD OF STUDIES

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#### 41.1 Office of the Board of Studies

##### 41.1.1 Office of the Board of Studies

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes</u> :					
Candidates awarded the Higher School Certificate	no.	57,558	58,212	58,289	<b>58,900</b>
Candidates awarded the School Certificate	no.	77,580	78,108	79,245	<b>80,000</b>
Examinations conducted for Higher School Certificate and School Certificate candidates	no.	558,327	569,851	584,744	<b>629,300</b>
<u>Average Staffing</u> :	EFT	833	821	848	<b>876</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	60,502	60,253	<b>66,277</b>
Other operating expenses	20,281	20,222	<b>21,822</b>
Depreciation and amortisation	1,410	1,410	<b>1,230</b>
Grants and subsidies			
Indigenous Education Projects	470	470	<b>470</b>
<b>Total Expenses</b>	<b>82,663</b>	<b>82,355</b>	<b>89,799</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 OFFICE OF THE BOARD OF STUDIES**

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**41.1 Office of the Board of Studies**

**41.1.1 Office of the Board of Studies (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,300	2,300	<b>2,349</b>
Minor sales of goods and services	1,858	1,858	<b>1,898</b>
Investment income	72	180	<b>74</b>
Grants and contributions	262	700	<b>262</b>
Other revenue	226	450	<b>231</b>
<b>Total Retained Revenue</b>	<b>4,718</b>	<b>5,488</b>	<b>4,814</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>77,895</b>	<b>76,817</b>	<b>84,935</b>

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<b>ASSET ACQUISITIONS</b>	<b>900</b>	<b>900</b>	<b>2,800</b>
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# MINISTER FOR GAMING AND RACING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Gaming and Racing</b>			
Total Expenses .....	35.8	36.1	0.9
Asset Acquisitions .....	0.1	2.6	n.a.
<b>Casino Control Authority</b>			
Total Expenses .....	5.6	7.2	28.1
Asset Acquisitions .....	0.2	0.2	-22.7
<b>Total, Minister for Gaming and Racing</b>			
Total Expenses .....	<b>41.4</b>	<b>43.3</b>	<b>4.5</b>
Asset Acquisitions .....	<b>0.4</b>	<b>2.7</b>	<b>677</b>

## DEPARTMENT OF GAMING & RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is currently implementing the Government's Gaming Reform Package that introduces a number of gambling harm minimisation strategies.

During 2001-02, the Department:

- ◆ assisted in the development of a Gaming Reform Package;
- ◆ oversaw the commencement of the Centralised Monitoring System (CMS) for gaming machines throughout the State;
- ◆ transferred the racing revenue and gaming machine revenue collection to the Office of State Revenue;
- ◆ oversaw the introduction by TAB Limited, as CMS licensee, of an internet based authorisation system for gaming machines;

- ◆ implemented all recommendations of the McClellan Report, including the integration of the Casino Surveillance Division into the Casino Control Authority;
- ◆ commenced oversight of a field trial of a statewide links jackpot system;
- ◆ reviewed the racing and wagering legislation in accordance with National Competition Policy requirements;
- ◆ reviewed the structure of the Greyhound Racing Authority and Harness Racing (NSW) and drafted legislation to separate the commercial and regulatory functions of those organizations;
- ◆ assisted in the implementation of the whole-of-government Licensing Project;
- ◆ reviewed fundraising and minor gaming legislation in accordance with the National Competition Policy guidelines; and
- ◆ reviewed the *Thoroughbred Racing Board Act 1996* in accordance with the requirements of the legislation.

## **STRATEGIC DIRECTIONS**

Specific initiatives that will be undertaken by the Department, in the short to medium term, include:

- ◆ review outcomes of the Government's Gaming Reform Package;
- ◆ finalisation of the review of liquor and gambling legislation in accordance with the National Competition Policy requirements;
- ◆ review and enhance efficiencies emanating from the implementation of the Centralised Monitoring System; and
- ◆ oversight the restructuring of the control and management of the harness racing and greyhound racing industries.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for Department of Gaming and Racing in 2002-03 are estimated at \$36.1 million, a reduction of approximately 3 percent on projected expenditure in 2001-02. The reduction relates to the transfer during the previous year of the collection of racing revenue to the Office of State Revenue. Subsequent to the publication of the 2001-02 Budget, the GST offset payment to bookmakers of \$2 million was also transferred to the Office of State Revenue.

Major features of the Department's budget include:

- ◆ the estimated level of expenditure by the Casino Community Benefit Fund is maintained in 2002-03 at \$12.2 million (2001-02 - \$12.5 million). This funding is provided from a 2 percent levy on the casino operator. These funds will be used for problem gambling research, education, treatment, support and rehabilitation services and other community benefit projects;
- ◆ provide Central Monitoring Fee assistance for small clubs of \$1.5 million; and
- ◆ develop enhancements to assist with the implementation of the Government's initiatives for the Gaming Reform Package of \$400,000.

### **Asset Acquisitions**

The Department's asset acquisition program for major works of \$2.6 million for 2002-03 will commence with the first phase of the implementation of its Client Orientated Regulatory Information System (CORIS).

Over the next three years, this project will see the replacement of the Liquor Administration Board legacy systems with browser-based applications. The system will enable the Department to have a more client focused information system that will incorporate all the Department's business functions.

## **CASINO CONTROL AUTHORITY**

The main objectives of the New South Wales Casino Control Authority are to maintain and administer systems for the licensing, supervision and control of a casino in New South Wales.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses over the last five years were related to the control of the permanent casino and a number of investigations/inquiries (including the first and second statutory investigations into the casino operator).

Expenses have increased from \$3.4 million in 2000-01 to \$6.3 million in 2001-02. This is due to the transfer of the Casino Surveillance Division, comprising 29 positions, from the Department of Gaming and Racing to the Casino Control Authority.

Also, on 11 July 2001, the Minister for Gaming and Racing announced that 12 additional Government inspectors/surveillance staff would be employed by the Authority under an agreement between the Treasurer and Star City Casino. The costs of employing these staff are met by the Casino.

## **STRATEGIC DIRECTIONS**

The Authority has revised its structure to accommodate its new functions.

The Authority's current strategic direction is to continue streamlining its operations and implementing the recommendations of the McClellan Report. One of the Report's recommendations is that the Authority monitors the progress of Star City Casino towards achieving a satisfactory culture. The Authority is currently conducting a review of the Casino for this purpose.

## **2002-03 BUDGET**

The Authority's total expenditure budget is \$7.2 million, an increase of \$1.6 million on the 2001-02 Budget. This includes \$600,000 for the full year effect of the new inspectors/surveillance staff and \$400,000 for the Authority's third Section 31 investigation. In accordance with the *Casino Control Act 1992*, this investigation must be completed by December 2003.

## **Asset Acquisitions**

The capital allocation of \$170,000 includes \$100,000 provision for acquiring and developing a new accounting system and \$70,000 for replacing fully depreciated and/or obsolete computer and office equipment.

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,825	16,048	<b>15,137</b>
Other operating expenses	4,704	5,683	<b>5,401</b>
Maintenance	496	749	<b>233</b>
Depreciation and amortisation	1,708	1,604	<b>1,672</b>
Grants and subsidies	1,620	720	<b>1,500</b>
Other expenses	12,485	12,485	<b>12,205</b>
<b>Total Expenses</b>	<b>35,838</b>	<b>37,289</b>	<b>36,148</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,887	2,472	<b>2,684</b>
Investment income	794	745	<b>786</b>
Other revenue	1,535	1,920	<b>618</b>
<b>Total Retained Revenue</b>	<b>4,216</b>	<b>5,137</b>	<b>4,088</b>
Gain/(loss) on disposal of non current assets	...	(4)	...
<b>NET COST OF SERVICES</b>	<b>31,622</b>	<b>32,156</b>	<b>32,060</b>

**MINISTER FOR GAMING AND RACING**  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,622	14,980	13,848
Grants and subsidies	1,620	720	1,500
Other	19,054	20,472	19,513
<b>Total Payments</b>	<b>34,296</b>	<b>36,172</b>	<b>34,861</b>
<b>Receipts</b>			
Sale of goods and services	1,887	2,479	2,665
Interest	982	852	766
Other	3,104	3,787	2,267
<b>Total Receipts</b>	<b>5,973</b>	<b>7,118</b>	<b>5,698</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,323)</b>	<b>(29,054)</b>	<b>(29,163)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	49	...
Purchases of property, plant and equipment	(132)	(383)	(2,564)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(132)</b>	<b>(334)</b>	<b>(2,564)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	28,654	29,276	29,376
Capital appropriation	132	132	2,564
Cash reimbursements from the Consolidated Fund Entity	539	378	650
Cash transfers to Consolidated Fund	...	(111)	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>870</b>	<b>287</b>	<b>863</b>
Opening Cash and Cash Equivalents	19,444	20,998	21,285
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>20,314</b>	<b>21,285</b>	<b>22,148</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(31,622)	(32,156)	(32,060)
Non cash items added back	2,939	2,897	2,884
Change in operating assets and liabilities	360	205	13
<b>Net cash flow from operating activities</b>	<b>(28,323)</b>	<b>(29,054)</b>	<b>(29,163)</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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	2001-02	2002-03	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	20,314	21,285	<b>22,148</b>
Receivables	536	1,114	<b>873</b>
Other	49	70	<b>75</b>
<b>Total Current Assets</b>	<b>20,899</b>	<b>22,469</b>	<b>23,096</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	413	...
Plant and equipment	1,721	1,351	<b>2,656</b>
<b>Total Non Current Assets</b>	<b>1,721</b>	<b>1,764</b>	<b>2,656</b>
<b>Total Assets</b>	<b>22,620</b>	<b>24,233</b>	<b>25,752</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	595	809	<b>550</b>
Employee entitlements and other provisions	1,744	1,580	<b>1,612</b>
<b>Total Current Liabilities</b>	<b>2,339</b>	<b>2,389</b>	<b>2,162</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	190	104	<b>108</b>
<b>Total Non Current Liabilities</b>	<b>190</b>	<b>104</b>	<b>108</b>
<b>Total Liabilities</b>	<b>2,529</b>	<b>2,493</b>	<b>2,270</b>
<b>NET ASSETS</b>	<b>20,091</b>	<b>21,740</b>	<b>23,482</b>
<b>EQUITY</b>			
Accumulated funds	20,091	21,740	<b>23,482</b>
<b>TOTAL EQUITY</b>	<b>20,091</b>	<b>21,740</b>	<b>23,482</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.1 Policy and Development**

**42.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Industry bulletins issued	no.	9	5	6	<b>6</b>
Workshops conducted	no.	51	21	20	<b>20</b>
Premises represented at workshops	no.	860	448	500	<b>500</b>
Enquiries received	no.	16,200	40,000	45,000	<b>45,000</b>
Grants approved by the Casino Community Benefit Fund	no.	183	23	67	<b>120</b>
Grants approved by the Casino Community Benefit Fund	\$m	14.4	2.1	3.7	<b>10.9</b>
<u>Average Staffing:</u>	EFT	38	38	44	<b>41</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,237	3,288	<b>3,517</b>
Other operating expenses	1,706	2,011	<b>1,710</b>
Maintenance	301	562	<b>45</b>
Depreciation and amortisation	411	356	<b>415</b>
Other expenses			
Community Benefit Fund	12,480	12,480	<b>12,200</b>
<b>Total Expenses</b>	<b>18,135</b>	<b>18,697</b>	<b>17,887</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.1 Policy and Development**

**42.1.1 Policy and Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	...	130	<b>130</b>
Minor sales of goods and services	663	671	<b>777</b>
Investment income	603	702	<b>755</b>
Other revenue	1,034	1,554	<b>337</b>

<b>Total Retained Revenue</b>	<b>2,300</b>	<b>3,057</b>	<b>1,999</b>
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<b>NET COST OF SERVICES</b>	<b>15,835</b>	<b>15,640</b>	<b>15,888</b>
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<b>ASSET ACQUISITIONS</b>	<b>26</b>	<b>105</b>	<b>523</b>
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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.2 Compliance**

**42.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries.

Program Description: Ensuring compliance by clubs/licensees of statutory responsibilities. Determining standards for gaming machines. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	15	24	50	<b>50</b>
Complaints received concerning the conduct of licensed and club premises	no.	580	750	2,170	<b>2,400</b>
Licence applications reviewed	no.	3,500	3,500	3,490	<b>3,500</b>
Compliance notices issued	no.	2,130	1,500	700	<b>800</b>
Penalty notices issued	no.	27	60	500	<b>550</b>
Inspections undertaken	no.	2,660	1,835	2,650	<b>3,000</b>
Function licences reviewed	no.	600	450	913	<b>1,000</b>
Gaming device applications approved	no.	495	475	900	<b>600</b>
Gaming systems approved	no.	9	6	50	<b>10</b>
Field inspections undertaken (premises)	no.	200	130	370	<b>200</b>
Gaming devices inspected	no.	1,600	1,200	2,050	<b>1,600</b>
Liquor fees assessed	\$m	5	5	2	<b>2</b>
Club gaming device duty assessed	\$m	590	409	204	...
Hotel gaming machine duty assessed	\$m	332	323	245	...
Applications processed for Club gaming machines	no.	11,500	10,500	6,000	<b>3,000</b>
Hotel gaming machines	no.	8,000	7,000	4,000	<b>2,000</b>
Subsidiary equipment	no.	210	220	100	<b>50</b>
Progressive gaming machines	no.	8,550	8,550	4,000	<b>2,000</b>
Liquor fee subsidy applications processed	no.	1,200	1,035	1,110	<b>1,200</b>
<u>Average Staffing:</u>	EFT	166	141	131	<b>115</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.2 Compliance**

**42.2.1 Liquor and Machine Gaming Compliance (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,426	9,728	<b>8,557</b>
Other operating expenses	2,008	2,721	<b>2,696</b>
Maintenance	139	135	<b>138</b>
Depreciation and amortisation	983	957	<b>916</b>
Grants and subsidies			
Central monitoring fee assistance for clubs	1,620	720	<b>1,500</b>
<b>Total Expenses</b>	<b>13,176</b>	<b>14,261</b>	<b>13,807</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	...	130	<b>130</b>
Device evaluation fees	1,024	1,200	<b>1,400</b>
Minor sales of goods and services	180	298	<b>234</b>
Investment income	175	31	<b>20</b>
Other revenue	221	135	<b>73</b>
<b>Total Retained Revenue</b>	<b>1,600</b>	<b>1,794</b>	<b>1,857</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
<b>NET COST OF SERVICES</b>	<b>11,576</b>	<b>12,470</b>	<b>11,950</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>78</b>	<b>210</b>	<b>1,460</b>



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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.3 Public Charity Fundraising Standards**

**42.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Authorities to fundraise issued	no.	3,200	1,950	550	<b>600</b>
Authorities to fundraise revoked	no.	2	...	...	<b>1</b>
Education seminars conducted	no.	25	25	42	<b>40</b>
Complaints received	no.	460	500	580	<b>550</b>
Inspections and investigations conducted	no.	410	490	550	<b>525</b>
Breach/compliance notices issued	no.	320	445	505	<b>500</b>
Trade promotion competitions processed	no.	12,500	13,130	13,500	<b>13,500</b>
Community gaming permits processed	no.	550	490	500	<b>500</b>
<u>Average Staffing</u> :	EFT	29	33	31	<b>31</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,927	1,861	<b>1,969</b>
Other operating expenses	305	418	<b>369</b>
Maintenance	30	29	<b>34</b>
Depreciation and amortisation	149	156	<b>199</b>
<b>Total Expenses</b>	<b>2,411</b>	<b>2,464</b>	<b>2,571</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.3 Public Charity Fundraising Standards**

**42.3.1 Public Charity Fundraising Standards (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	15	32	<b>9</b>
Investment income	12	8	<b>7</b>
Other revenue	54	64	<b>46</b>
<b>Total Retained Revenue</b>	<b>81</b>	<b>104</b>	<b>62</b>
<b>NET COST OF SERVICES</b>	<b>2,330</b>	<b>2,360</b>	<b>2,509</b>

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<b>ASSET ACQUISITIONS</b>	<b>18</b>	<b>47</b>	<b>392</b>
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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.4 Sport and Recreation in the Community**

**42.4.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations.  
 To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on- and off- course betting. Monitoring of totalizators' and bookmakers' operations. Administration of reimbursements to bookmakers and domestic totalisators for Goods and Services Tax.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Betting taxation collected	\$m	195	69	...	...
Attendances at race meetings by inspectors	no.	800	700	500	<b>500</b>
<u>Average Staffing:</u>	EFT	28	23	15	<b>15</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,235	1,171	<b>1,094</b>
Other operating expenses	685	533	<b>626</b>
Maintenance	26	23	<b>16</b>
Depreciation and amortisation	165	135	<b>142</b>
Other expenses			
Bookmakers Revision Committee	5	5	<b>5</b>
<b>Total Expenses</b>	<b>2,116</b>	<b>1,867</b>	<b>1,883</b>

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**MINISTER FOR GAMING AND RACING**  
**42 DEPARTMENT OF GAMING AND RACING**

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**42.4 Sport and Recreation in the Community**

**42.4.1 Development, Control and Regulation of the Racing Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	11	4
Investment income	4	4	4
Other revenue	226	167	162

<b>Total Retained Revenue</b>	<b>235</b>	<b>182</b>	<b>170</b>
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Gain/(loss) on disposal of non current assets	...	(1)	...
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<b>NET COST OF SERVICES</b>	<b>1,881</b>	<b>1,686</b>	<b>1,713</b>
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<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>21</b>	<b>189</b>
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**MINISTER FOR GAMING AND RACING**  
**43 CASINO CONTROL AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,047	4,297	<b>5,013</b>
Other operating expenses	1,329	1,806	<b>1,977</b>
Depreciation and amortisation	220	150	<b>180</b>
<b>Total Expenses</b>	<b>5,596</b>	<b>6,253</b>	<b>7,170</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	200	424	<b>204</b>
Investment income	26	80	<b>28</b>
<b>Total Retained Revenue</b>	<b>226</b>	<b>504</b>	<b>232</b>
<b>NET COST OF SERVICES</b>	<b>5,370</b>	<b>5,749</b>	<b>6,938</b>

**MINISTER FOR GAMING AND RACING**  
**43 CASINO CONTROL AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,788	3,607	4,749
Other	1,329	2,008	2,184
<b>Total Payments</b>	<b>5,117</b>	<b>5,615</b>	<b>6,933</b>
<b>Receipts</b>			
Sale of goods and services	200	424	204
Interest	39	82	51
Other	...	220	207
<b>Total Receipts</b>	<b>239</b>	<b>726</b>	<b>462</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,878)</b>	<b>(4,889)</b>	<b>(6,471)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(220)	(220)	(170)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(220)</b>	<b>(220)</b>	<b>(170)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,763	5,532	6,282
Capital appropriation	220	220	170
Cash reimbursements from the Consolidated Fund Entity	133	155	221
Cash transfers to Consolidated Fund	...	(211)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,116</b>	<b>5,696</b>	<b>6,673</b>
Opening Cash and Cash Equivalents	1,462	1,823	2,410
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,480</b>	<b>2,410</b>	<b>2,442</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,370)	(5,749)	(6,938)
Non cash items added back	479	583	460
Change in operating assets and liabilities	13	277	7
<b>Net cash flow from operating activities</b>	<b>(4,878)</b>	<b>(4,889)</b>	<b>(6,471)</b>

**MINISTER FOR GAMING AND RACING**  
**43 CASINO CONTROL AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,480	2,410	2,442
Receivables	47	70	47
Other	30	46	46
<b>Total Current Assets</b>	<b>1,557</b>	<b>2,526</b>	<b>2,535</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	258	317	307
<b>Total Non Current Assets</b>	<b>258</b>	<b>317</b>	<b>307</b>
<b>Total Assets</b>	<b>1,815</b>	<b>2,843</b>	<b>2,842</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	137	118	102
Employee entitlements and other provisions	104	330	330
Other	40	40	40
<b>Total Current Liabilities</b>	<b>281</b>	<b>488</b>	<b>472</b>
<b>Total Liabilities</b>	<b>281</b>	<b>488</b>	<b>472</b>
<b>NET ASSETS</b>	<b>1,534</b>	<b>2,355</b>	<b>2,370</b>
<b>EQUITY</b>			
Accumulated funds	1,534	2,355	2,370
<b>TOTAL EQUITY</b>	<b>1,534</b>	<b>2,355</b>	<b>2,370</b>

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**MINISTER FOR GAMING AND RACING**  
**43 CASINO CONTROL AUTHORITY**

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**43.1 Casino Control**

**43.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	...	...	1,370	<b>1,209</b>
Special audits conducted on casino operations	no.	...	...	8	<b>8</b>
Complaints relating to conduct of casino gaming received and investigated	no.	...	...	200	<b>240</b>
Applications for review of exclusion orders investigated and reported	no.	...	...	86	<b>86</b>
Prosecution of offences under Casino Control Act 1992	no.	...	...	50	<b>50</b>
Probity assessments of industry personnel	no.	...	...	20	<b>30</b>
<u>Average Staffing:</u>	EFT	19	19	44	<b>57</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses - Employee related	4,047	4,297	<b>5,013</b>
Other operating expenses	1,329	1,806	<b>1,977</b>
Depreciation and amortisation	220	150	<b>180</b>
<b>Total Expenses</b>	<b>5,596</b>	<b>6,253</b>	<b>7,170</b>



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**MINISTER FOR GAMING AND RACING**  
**43 CASINO CONTROL AUTHORITY**

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**43.1 Casino Control**

**43.1.1 Casino Control (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	200	424	<b>204</b>
Investment income	26	80	<b>28</b>
<b>Total Retained Revenue</b>	<b>226</b>	<b>504</b>	<b>232</b>
<b>NET COST OF SERVICES</b>	<b>5,370</b>	<b>5,749</b>	<b>6,938</b>

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<b>ASSET ACQUISITIONS</b>	<b>220</b>	<b>220</b>	<b>170</b>
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# MINISTER FOR HEALTH

## OVERVIEW

Agency	Budget 2001-02 \$m	Budget 2002-03 \$m	Variation %
<b>Department of Health</b>			
Total Expenses .....	7,766.6	8,344.0	7.4
Asset Acquisitions .....	529.2*	504.0	-4.8
<b>Health Care Complaints Commission</b>			
Total Expenses .....	6.2	7.9	28.0
Asset Acquisitions .....	...	0.4	n.a.
<b>Total, Minister for Health</b>			
Total Expenses .....	<b>7,772.8</b>	<b>8,351.9</b>	<b>7.5</b>
Asset Acquisitions .....	<b>529.2 *</b>	<b>504.4</b>	<b>-4.7</b>

\* These figures include a \$49 million one-off supplement to accelerate key projects in the Government Action Plan for Health.

## DEPARTMENT OF HEALTH

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In March 2000, the Government announced that the recurrent health expenditure in 2002-03 would be \$8.1 billion. This commitment will be exceeded by over \$240 million. Recurrent health expenditure is expected to be more than \$575 million higher than the 2001-02 Budget, an increase of 7.4 percent.

The Department of Health, through its Health Service networks and other key stakeholders, is responsible for providing the people of New South Wales with better health and good health care.

The Department has overarching responsibility for implementing the *Government Action Plan for Health*, which outlines the way forward for health services by building on existing strengths and providing for significant improvements in the quality and effectiveness of the State's health system.

The 2002-03 Budget sees the achievement of the Government's commitment to the improvement of health services over a three-year period that has provided guaranteed and enhanced levels of funding for health care.

The provision of health care within the State's health system is an evolving process, directed to meeting the ongoing challenge of higher levels of activity arising from a larger and ageing population base, geographically spread across the State. Cost pressures also stem from the development and improvements to treatments provided and a rising level of consumer expectations to access a diverse range of health services closer to home.

New technologies and improved work practices are helping to cope with service demands. The average length of stay in public hospitals has declined from 6.1 days in 1993-94 to a projected 5 days in 2001-02, an improvement of 18 percent over this period. The percentage of booked surgery performed on a same day basis has steadily increased over the last five years, from 46 percent in 1995 to 55 percent in 2000-01. This is projected to increase to 57 percent in 2001-02 and to 60 percent in 2002-03. System reform, growth and enhancement funding provided through the Budget over the last three years has also contributed to meeting these service demands.

During 2001-02, the Government committed to an historic change in the provision of medical indemnity cover for doctors working in New South Wales public hospitals. From 1 January 2002, the Government provided coverage for all Visiting Medical Officers (VMOs) who elect to be covered under the Treasury Managed Fund scheme for all work they perform on public patients in public hospitals in New South Wales.

## **STRATEGIC DIRECTIONS**

The *Government Action Plan for Health* promotes best practice patient care within an environment of greater certainty and stability for the State's health system. The Plan is being driven by a team of leading clinicians, managers and consumers from across the State and is building on the strengths already present in the system and is achieving concrete results in a wide range of areas:

- ◆ NSW Health is a partner in the national development of the Electronic Health Record (EHR) systems architecture. The New South Wales EHR strategy has been published and detailed system design initiated. Implementation planning has commenced for two pilot projects; that is, the Child Health Information Network in Greater Western Sydney and the Chronic Disease Management System in the Hunter.

- ◆ NSW Health participation in national initiatives for safety, quality, and the management of blood and blood products, including implementation of the regulation of fresh blood products by the therapeutic goods administration, donor deferral relating to the mad cow disease outbreak in Great Britain, and selective leukodepletion of blood and blood products where clinically indicated.
- ◆ The Nursing Re-connect strategy has been designed to attract nurses who are not currently working in nursing back into the public health care system. Specifically, this strategy is aimed at increasing the size of the nursing workforce; reducing the number of positions actively being recruited; and having a mid-to-long term impact on the use of overtime and agency staff.
- ◆ The Nursing Scholarship Fund demonstrates the Government's recognition of the financial outlay required for nursing education and also the particular challenges faced by nurses practising in rural and remote areas of the State. A total of \$1.1 million has been awarded to 449 nursing students for tertiary study in 2002.
- ◆ Over \$20 million is provided annually on nursing workforce initiatives for a range of educational initiatives including transitional support for new graduates, Orientation Programs for Specialty Clinical Areas, Mental Health Nursing grants, and a range of special initiative funding including mentor programs, Graduate Certificate Courses and speciality short courses provided by the NSW College of Nursing and Trainee Enrolled Nurse Education through TAFE.
- ◆ Housing for Health, an Aboriginal Environmental Health initiative, aims to identify and address problems within a house that may affect the health of the occupants. Housing for Health Projects have been completed in 600 houses in 16 communities between 1997 and 2001. New projects have commenced in eleven other communities and in the first stage of these projects a total of 3,000 jobs have already been completed by trades people in 320 homes. Another ten Housing for Health projects are scheduled to commence in 2002-03.

- ◆ NSW Health has commenced implementation of a framework for action, comprising three main streams of new health improvement initiatives - *Healthier People*, *Healthier Places*, and *Reducing Health Inequalities*:
  - under *Healthier People*, ongoing annual funding of \$15 million has improved health services for people with chronic diseases, the development of a new framework for prevention of chronic diseases and improvements in surveillance and reporting of the burden of chronic diseases;
  - under *Healthier Places*, NSW Health implemented the *Smoke-free Environment Act 2000*, banning smoking in most enclosed public places including restaurants, cafes, shopping malls, community centres and the dining areas of clubs and pubs from September 2001. Controls on the point-of-sale advertising of tobacco products are being strongly enforced and more extensive compliance monitoring of illegal sales to minors is being undertaken; and
  - under *Reducing Health Inequalities*, achievements to date include the development of a new and comprehensive statement on Equity and Health, the development of three-year public health plans, and implementation and further development of grants schemes covering Safe Communities, Falls Prevention (Injury Prevention), Active Councils (Promotion of Physical Activity), and Health Promotion Demonstration Research.
- ◆ Since 1999-2000, system reform and growth funding to NSW Health has provided for an additional 21 intensive care unit (ICU) beds to become fully operational throughout the health system. By 2002-03, this level will be enhanced by a further 12 new ICU beds being commissioned at an initial cost of \$8.5 million. This additional intensive care bed capacity will be linked to an integrated statewide network of intensive care services to ensure timely treatment of patients in the appropriate setting.
- ◆ NSW Health and emergency medicine clinicians have been working on short and longer-term means of meeting the increased demands for emergency departments. Additional annual funding of \$10 million per annum has improved discharge planning and bed management and provided additional frontline resources for emergency departments. As a result, additional senior medical positions, nursing positions and clinical support positions have been created in emergency departments.

- ◆ New acute psychiatric beds were opened in 2001-02 in Campbelltown (adolescents), Coffs Harbour, Taree and Tweed Valley. Additional acute psychiatric beds are due for commissioning in Wollongong, Tamworth and Newcastle (adolescents) in 2002-03. These new facilities will provide for the treatment of an additional 2,000 patients each year.
- ◆ A number of pilots of the HEALTHshare framework have been proposed. The Hunter Area Health Service has proposed an approach that packages together a range of integration models (a coordinated care trial, Maitland After Hours GP service and the Transitional Care Unit) as a preliminary step towards the share model. Next steps include the establishment of a joint planning group representing key stakeholders in the region and the identification of issues to be addressed under HEALTHshare.
- ◆ NSW Telehealth services continue to expand, with 51 new sites across the State (a total of 160 sites) and 29 new or expanded clinical services.

New funding models and arrangements introduced over the last two years under the *Government Action Plan for Health* (Episode Funding, emergency departments, intensive care units, capital charging and Budget Holding) will assist in promoting ongoing value for money and the best practice delivery of quality health care.

## **2002-03 BUDGET**

### **Total Expenses**

Budgeted total expenditure in 2002-03 is more than \$8.3 billion and is provided within the previously announced framework of budget certainty and growth funding.

In 2002-03, new and ongoing initiatives include:

- ◆ increased funding of \$8.5 million for a range of medical and surgical services conducted across the south western area of Sydney covering cardiology, increased gynaecology surgery, enhanced immunology and AIDS/HIV services, establishment of a new stroke unit at Campbelltown Hospital and full year funding for providing neurosurgical, paediatric and ophthalmology surgical services;
- ◆ an additional \$2.1 million to fund the operational costs of the twenty-five bed mental health inpatient unit at Tweed Heads District Hospital and major redevelopments at Tweed Heads and Murwillumbah Hospitals (\$6.5 million);

- ◆ \$3.5 million to improve the access and provision of aged care and rehabilitation services on the mid-north coast;
- ◆ \$3 million to improve a range of paediatric care and clinical services provided by the Children's Hospital at Westmead, including nurse educators, speech pathologists and dieticians to fight child obesity;
- ◆ \$500,000 to meet the increased demand for dialysis services in the Illawarra; and
- ◆ \$1.5 million to meet increased demand for Emergency Department services on the Central Coast.

Other major funding initiatives in 2002-03 include:

- ◆ a major metropolitan planning initiative, led by clinicians, has resulted in enhancements of some \$60 million per annum being provided to meet a range of specialist services, such as Severe Burns, Brain Injury and Spinal Cord Injury. Services such as cardiac, bone marrow transplantation and stroke units will be increased across the greater metropolitan area. Funding to district metropolitan hospitals will also be boosted to provide a greater range of health care services to their resident communities;
- ◆ \$8.5 million to fund the establishment of new Intensive Care Unit (ICU) beds at Westmead (four), Wollongong and Royal Prince Alfred Hospitals (two at each) and John Hunter, St George, Liverpool and Royal North Shore hospitals (one each) as part of the state-wide Intensive Care Service Plan;
- ◆ an additional \$16 million for oral health services, exceeding the Government's April 2000 oral health commitment by \$5 million. The extra \$5 million provides for an additional 4,000 denture services to older persons across the State on an annual basis, increases the delivery of specialist oral health services and provides new funding for Aboriginal oral health care;
- ◆ \$36 million allocated over five years as part of the Government's initiative for implementing BioFirst, the Government's Biotechnology Strategy. In 2002-03, a total of \$7.4 million is being utilised by NSW Health to: establish a St Vincent's research and biotechnology precinct; develop the Millennium Research Institute Hub at Westmead; enhance existing research capabilities through the establishment of research clusters; provide seed funding to promote the convergence between biotechnology (including bioinformatics) with other technologies, with a particular focus on information technology; and increase the State's strengths and capabilities in bioinformatics;

- ◆ an additional \$2 million for podiatry services, providing an extra 40,000 podiatry occasions of service in the metropolitan area and 15,000 in rural areas;
- ◆ further funding for mental health services with the provision of an extra 226 beds. This is on top of the 150 beds announced in 2000. Annual funding of \$20 million will enable the implementation of service network arrangements under the *Government Action Plan for Health* and the better utilisation of existing and new facilities for the benefit of mental health clients throughout the State. This enhanced funding means that around 300 new beds will be opened in 2002-03;
- ◆ under the Rural Government Action Plan for Health, there is additional new funding of \$35 million for rural health initiatives;
- ◆ funding over four years to complete the development of systems and services to manage lead exposure issues in Broken Hill;
- ◆ \$8 million will be made available on an ongoing basis to fund the implementation of a Universal Newborn Hearing Screening Program across the State. This program will utilise new technologies to test the hearing of every baby born in New South Wales from 1 December 2002. This will enable the early identification of newborns with significant hearing impairment and thereby ensure early treatment;
- ◆ the provision of additional resources to the Australian Red Cross to enhance its delivery of blood services within New South Wales and to fund additional supplies of Factor VIII and new supplies of Factor IX;
- ◆ \$10 million to the NSW Ambulance Service to continue its implementation of the operational reforms identified by the Auditor-General, further building on its efficiency, operational effectiveness and improvements in response times;
- ◆ funding of \$1 million for HealthQuest (\$0.5 million from 2003-04 onwards) to enhance the health assessment process for public sector employees;
- ◆ \$38 million for Drug Summit Government Plan of Action Projects, including:
  - inpatient and outpatient detoxification facilities at Nepean and Wyong Hospitals – an increase of 30 beds (\$3 million);
  - expansion of the methadone program (\$18 million);



- the Cabramatta Anti-Drug Strategy consisting of an assessment team, transitional rehabilitation, methadone dispensing and acute mental health care (\$2.5 million);
  - augmentation of Drug and Alcohol services provided by the Corrections Health Service (\$2.4 million);
  - Youth Drug Court initiatives (\$1.8 million); and
  - Adult Drug Court initiatives (\$2.3 million).
- ◆ the provision of \$11 million for the Magistrates Early Referral Into Treatment (MERIT), a court based diversion program that allows arrested defendants with illicit drug problems to undertake treatment and rehabilitation under bail; and
  - ◆ the provision of medical indemnity insurance to Visiting Medical Officers (VMOs), ensuring the treatment of public patients in New South Wales public hospitals at an estimated additional cost of around \$30 million per annum.

### **Asset Acquisitions**

The Government has again provided NSW Health with guaranteed funding for the next four years to build and upgrade health services. This guaranteed future funding makes it possible for NSW Health to plan for long-term construction programs with certainty within an approved asset acquisition capped commitment of \$1.938 billion over four years. Major regional strategic projects have been commenced and include clinical and community participation in the planning and implementation of projects.

The Government has committed \$1 million to finalise detailed planning work for the northern beaches and lower northern sectors of the Northern Sydney Area Health Service; a further \$350,000 for planning the redevelopment of Orange and Bathurst health services; \$150,000 for planning of a new Forensic Hospital at Long Bay and \$150,000 for forward planning of Phase 3 of the Rural Hospital and Health Service Program.

Provision has been made for the commencement of the following major new works in 2002-03:

<i>Project</i>	<i>2002-03 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Royal North Shore Hospital Redevelopment Strategy</b>	<b>20.0</b>	<b>452.0<sup>1</sup></b>
<p>A total of \$20 million is allocated in 2002-03 toward the comprehensive redevelopment of the Royal North Shore Hospital (RNSH) campus, consolidating facilities into acute, subacute and support service zones around a central plaza. Implementation will be on-going through 2010 but the priority projects to be completed over the next five years are:</p> <ul style="list-style-type: none"> <li>◆ Acute Services Zone: Paediatrics, Obstetrics and Emergency Department (in construction), the expansion of the POEM building to include a new Burns Unit and Phase 1 of the main block adjacent to the current Emergency Department.</li> <li>◆ Sub-Acute Zone: relocation of Community Health Services from Chatswood and Cremorne, and the relocation of dialysis and home training from Duntrim, Potts Point.</li> <li>◆ Research Services: colocation of the currently scattered laboratories on the RNSH campus.</li> <li>◆ Support Services: relocation of the energy plant and engineering facilities, and the expansion of car parking within easy access to the hospital zones.</li> </ul> <p>The redevelopment will free up extensive land along the Herbert Street frontage of the Royal North Shore Campus as well as the current health facilities at Chatswood, Cremorne and Potts Point. Revenue from the future sale, or lease, of these properties will support the redevelopment strategy.</p>		
<b>Bourke Rural Hospital and health services</b>	<b>2.9</b>	<b>14.5</b>
<p>Complete redevelopment of Bourke health services with majority being new construction. Project includes staff accommodation units.</p>		
<b>Hay Rural Hospital and health services</b>	<b>2.9</b>	<b>10.9</b>
<p>Complete redevelopment of Hay health services with majority being new construction. Project includes staff accommodation units.</p>		
<b>Henty Rural Hospital and health services</b>	<b>1.9</b>	<b>5.0</b>
<p>Co-location of new hospital and health services with the existing aged care facility. Project includes integrated staff accommodation.</p>		

1. Includes \$44.6 million in current Works in Progress and planning expenditures related to works commenced between 1998 and 2000.

<i>Project</i>	<i>2002-03 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Kyogle Rural Hospital and health services</b> Complete redevelopment of Kyogle health services with majority being new construction. Project includes refurbishment for community health and staff accommodation.	<b>1.9</b>	<b>10.4</b>
<b>Mental Health Accelerated Accommodation Program</b> Refurbishment and redevelopment of existing under-utilised mental health facilities as a means of fast tracking an increase in mental health accommodation.	<b>4.0</b>	<b>4.0</b>
<b>Metropolitan Clinical Networks Infrastructure Strategy</b> The establishment of sustainable clinical networks in the Greater Metropolitan Areas of Sydney, Newcastle and Wollongong through investment in clinical speciality services infrastructure. This program has been developed as an outcome of the Greater Metropolitan Services Implementation Group 2001 report.	<b>10.5</b>	<b>10.5</b>
<b>Bathurst Base Hospital Radiology Equipment</b> Installation of a Picture Archive and Communication System (PACS) at Bathurst Base Hospital. This will be the first stage of a roll out of PACS across the Mid Western Area Health Service and will enable the hospital to move to digital x-ray, which can be transmitted to other hospitals and specialists' consulting rooms. Benefits to patients are immediate, with 24-hour availability of x-rays on-line, improved efficiency and diagnostic accuracy.	<b>0.5</b>	<b>0.5</b>
<b>Hornsby Ku-ring-gai Hospital Obstetric, Paediatrics &amp; Emergency Department</b> New facilities for Obstetrics, Paediatrics and Emergency Services at Hornsby Ku-ring-gai Hospital. Project includes construction of a new 2-storey facility, site infrastructure and demolition of existing buildings.	<b>1.5</b>	<b>16.4</b>
<b>Shellharbour Hospital Emergency Department</b> The expansion of Emergency Services from 12 to 20 spaces through the provision of an extension adjacent to the existing Emergency Department.	<b>0.5</b>	<b>5.0</b>

<i>Project</i>	<i>2002-03 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Nepean Hospital Emergency Department</b>	<b>1.8</b>	<b>8.6</b>
<p>Redevelopment and extension of the existing Emergency Department to meet expanding service needs. The works will be phased due to the need to undertake work within the existing Department. The new extension and refurbished areas will accommodate acute treatment areas, paediatric treatment areas, short stay / observation ward, administrative and public facilities.</p>		
<b>Liverpool Hospital Emergency Department</b>	<b>1.4</b>	<b>9.1</b>
<p>The expansion of the existing Emergency/Trauma department within the Liverpool Hospital, the provision of additional space for paediatric services and the relocation of Pharmacy to the Don Everett Building.</p>		
<b>Blue Mountains Hospital Redevelopment</b>	<b>1.0</b>	<b>6.0</b>
<p>A major redevelopment of clinical and inpatient units at the Blue Mountains District Anzac Memorial Hospital. This involves consolidating the ward areas, relocation and expansion of the dental unit, new mortuary, upgrade of outreach and clinical support services located on campus, engineering works, provision of adequate parking, fire safety upgrade and the construction of a new helipad.</p>		
<b>Point of Care Clinical Information System (PoCCS) Pilot</b>	<b>5.0</b>	<b>5.0</b>
<p>The implementation of PoCCS order management within a single teaching hospital to achieve safer, more efficient and better quality clinical care. Functionality will be deployed for presentation of patient diagnostic results at the point of care and automate test and service ordering.</p>		
<b>Milton-Ulladulla Hospital Redevelopment</b>	<b>0.5</b>	<b>4.4</b>
<p>Major upgrade to integrated services including inpatient, birthing and operating suites, emergency, imaging, occupational therapy, kitchen and domestic services.</p>		

The 2002-03 Asset Acquisition Program also provides for the continuation of major upgrading/redevelopment works at the Royal Prince Alfred, Concord, Gosford, Wyong, Campbelltown, Prince of Wales, Royal North Shore, Belmont, John Hunter, Tamworth, Sutherland, Westmead, St. George, Wollongong, Shoalhaven and Tweed Heads Hospitals, and ongoing implementation of works for Aboriginal and Mental Health Services.

Within the major Area asset strategies announced in 2001-02, the major projects to proceed to contract in 2002-03 are:

<i>Project</i>	<i>2002-03 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Newcastle Strategy</b> (Estimated Total Cost \$235 million)		
◆ <i>Belmont Hospital Refurbishment</i> : construction of a new Emergency Unit.	<b>4.0</b>	<b>4.0</b>
◆ <i>John Hunter Hospital, Second Access Road</i> - tenders to be let for a second access road in parallel to seeking Development Approval and finalising scheme design on the major ACCESS project, which will proceed in the latter part of 2003.	<b>0.5</b>	<b>4.7</b>
<b>Western Sydney Strategy</b> (Estimated Total Cost \$178.5 million)		
◆ <i>Westmead Hospital</i> - the first project within the Western Sydney Strategy will commence at Westmead in conjunction with the Ambulatory Procedures Centre works (Endoscopy, Perioperative, Day Surgery) and will consist of redevelopment at day surgery, women's health and newborn care, imaging, emergency and associated building engineering.	<b>7.1</b>	<b>45.0</b>
<b>Central Coast Health Access Plan</b> (Estimated Total Cost \$206 million)		
◆ <i>Wyong Hospital and Mental Health</i> – redevelopment of Wyong Hospital to a level 4 hospital incorporating a large Mental Health facility and High Dependency Unit. The redevelopment will create six operating theatres with perioperative service, consolidate outpatient functions, expand clinical diagnostic and support services and expand education facilities.	<b>28.3</b>	<b>92.5</b>
◆ <i>Gosford Hospital Redevelopment</i> - redevelopment of Gosford Hospital to a level 6 hospital with a new service of cardiac catheterisation being incorporated. The redevelopment will allow for a new emergency department, ten operating theatres with perioperative service, consolidation of outpatient areas and expanded clinical diagnostic and support.	<b>30.1</b>	<b>113.5</b>

Phase 1 of the Rural Hospital and Health Service Program (RH&HSP), comprising the redevelopment of 18 small rural health facilities across New South Wales, is well under way and will be completed by April 2003.

Phase 1 includes health facilities located at Collarenebri, Holbrook, Coolah, Rylstone, Nimbin, Lightning Ridge, Coolamon, Gilgandra, Vegetable Creek, Denman, Brewarrina, Jerilderie, Blayney, Boggabri, Lord Howe Island, Gulargambone, Barraba, and Murrumburrah / Harden. This Budget makes provision for Phase 2 New Works and includes the redevelopment of four rural hospitals at Bourke, Hay, Kyogle and Henty. Phase 3 includes 14 further communities identified in the Sinclair Committee Report on Health Services in Smaller Towns. Planning will be undertaken during 2002-03 for these latter projects.

The Ambulance Service of New South Wales will continue receiving capital funding to support the ongoing infrastructure improvement program and construction funds for the relocation of Queanbeyan Ambulance Station. The majority of the Rural Hospital and Health Service projects also include co-location of ambulance services within the respective communities. This will allow better integration of the two services and has been adopted as a planning principle for future sites.

## **HEALTH CARE COMPLAINTS COMMISSION**

The Health Care Complaints Commission is an independent statutory body reporting directly to the Minister for Health and to the Joint Parliamentary Committee on the Health Care Complaints Commission. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses in the last five years have increased as public awareness and utilisation of the Commission's services have increased. Recent years have seen a strengthening of both the Patient Support Office and the Commission's formal investigative capacity. In addition, the evolution of alternative and flexible resolution strategies has enabled the Commission to provide a multi-faceted approach to complaint management and resolution.

## **STRATEGIC DIRECTIONS**

The involvement of Patient Support Officers, health conciliators employed by the Health Conciliation Registry, and other local mediation services in the early stages of complaint management provides a timely and satisfactory solution to most complainants. Training of local health service staff in complaint resolution is also intended to provide complainants with resolution at a local, community-based level.

Cases with significant public health and safety implications are referred to professional registration boards for investigation and possible disciplinary action in the case of registered health professionals.

## **2002-03 BUDGET**

### **Total Expenses**

Total estimated expenses for the Commission amount to \$7.9 million for 2002-03. The significant increase in expenses of 28 percent compared to the 2001-02 Budget is due to additional ongoing funding of \$1.4 million (commencing in 2002-03) to enable the Commission to expedite existing investigations and broaden its complaint resolution capacity, including the implementation of Patient Support Officers for rural areas.

### **Asset Acquisitions**

An office fitout costing \$400,000 is planned for 2002-03 in order to accommodate additional staff.

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,756,024	4,787,780	<b>4,998,440</b>
Other operating expenses	1,792,673	1,889,858	<b>2,093,548</b>
Maintenance	200,780	209,280	<b>214,093</b>
Depreciation and amortisation	339,177	321,177	<b>357,177</b>
Grants and subsidies	564,931	560,799	<b>581,070</b>
Borrowing costs	8,954	8,954	<b>8,648</b>
Other expenses	104,019	89,019	<b>90,984</b>
<b>Total Expenses</b>	<b>7,766,558</b>	<b>7,866,867</b>	<b>8,343,960</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	788,571	820,571	<b>833,936</b>
Investment income	29,749	24,749	<b>25,293</b>
Grants and contributions	130,499	126,546	<b>129,330</b>
Other revenue	45,766	65,439	<b>54,949</b>
<b>Total Retained Revenue</b>	<b>994,585</b>	<b>1,037,305</b>	<b>1,043,508</b>
<b>NET COST OF SERVICES</b>	<b>6,771,973</b>	<b>6,829,562</b>	<b>7,300,452</b>



**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,620,916	4,618,172	<b>4,810,813</b>
Grants and subsidies	564,931	560,799	<b>581,070</b>
Finance costs	8,954	8,954	<b>8,648</b>
Other	2,396,679	2,433,334	<b>2,692,076</b>
<b>Total Payments</b>	<b>7,591,480</b>	<b>7,621,259</b>	<b>8,092,607</b>
<b>Receipts</b>			
Sale of goods and services	779,282	817,305	<b>824,015</b>
Interest	29,740	24,740	<b>24,890</b>
Other	431,417	437,100	<b>444,511</b>
<b>Total Receipts</b>	<b>1,240,439</b>	<b>1,279,145</b>	<b>1,293,416</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,351,041)</b>	<b>(6,342,114)</b>	<b>(6,799,191)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	62,986	59,200	<b>39,060</b>
Purchases of property, plant and equipment	(528,604)	(540,646)	<b>(504,000)</b>
Purchases of investments	(1,775)	...	<b>(16,322)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(467,393)</b>	<b>(481,446)</b>	<b>(481,262)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(2,655)	(2,655)	<b>(3,479)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(2,655)</b>	<b>(2,655)</b>	<b>(3,479)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,174,690	6,229,578	<b>6,648,551</b>
Capital appropriation	412,700	434,162	<b>425,107</b>
Cash reimbursements from the Consolidated Fund Entity	233,699	233,699	<b>289,495</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,821,089</b>	<b>6,897,439</b>	<b>7,363,153</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>71,224</b>	<b>79,221</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	61,571	215,092	<b>286,316</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>61,571</b>	<b>286,316</b>	<b>365,537</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,771,973)	(6,829,562)	<b>(7,300,452)</b>
Non cash items added back	445,516	439,016	<b>460,293</b>
Change in operating assets and liabilities	(24,584)	48,432	<b>40,968</b>
<b>Net cash flow from operating activities</b>	<b>(6,351,041)</b>	<b>(6,342,114)</b>	<b>(6,799,191)</b>

**MINISTER FOR HEALTH**  
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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	61,571	286,316	<b>365,537</b>
Receivables	119,275	164,726	<b>167,829</b>
Other financial assets	301,362	180,752	<b>197,074</b>
Inventories	61,824	63,971	<b>65,001</b>
Other	23,018	28,501	<b>28,501</b>
<b>Total Current Assets</b>	<b>567,050</b>	<b>724,266</b>	<b>823,942</b>
<b>Non Current Assets -</b>			
Receivables	...	213	<b>213</b>
Other financial assets	61,202	51,554	<b>51,554</b>
Property, plant and equipment -			
Land and building	5,642,752	5,833,874	<b>5,936,560</b>
Plant and equipment	506,277	572,701	<b>577,778</b>
Other	9,435	10,443	<b>10,443</b>
<b>Total Non Current Assets</b>	<b>6,219,666</b>	<b>6,468,785</b>	<b>6,576,548</b>
<b>Total Assets</b>	<b>6,786,716</b>	<b>7,193,051</b>	<b>7,400,490</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	345,443	466,813	<b>455,662</b>
Interest bearing	...	5,247	<b>5,247</b>
Employee entitlements and other provisions	469,579	476,664	<b>498,680</b>
Other	4,987	11,578	<b>11,578</b>
<b>Total Current Liabilities</b>	<b>820,009</b>	<b>960,302</b>	<b>971,167</b>
<b>Non Current Liabilities -</b>			
Interest bearing	87,470	86,785	<b>83,306</b>
Employee entitlements and other provisions	674,177	686,455	<b>720,691</b>
Other	38,420	34,924	<b>34,924</b>
<b>Total Non Current Liabilities</b>	<b>800,067</b>	<b>808,164</b>	<b>838,921</b>
<b>Total Liabilities</b>	<b>1,620,076</b>	<b>1,768,466</b>	<b>1,810,088</b>
<b>NET ASSETS</b>	<b>5,166,640</b>	<b>5,424,585</b>	<b>5,590,402</b>
<b>EQUITY</b>			
Reserves	589,332	808,410	<b>808,410</b>
Accumulated funds	4,577,308	4,616,175	<b>4,781,992</b>
<b>TOTAL EQUITY</b>	<b>5,166,640</b>	<b>5,424,585</b>	<b>5,590,402</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.1 Ambulatory, Primary and (General) Community Based Services**

**44.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to non-Government Organisations for community health purposes.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Dental Health non-inpatient occasions of service	thous	982	1,166	1,347	<b>1,578</b>
Drug and Alcohol non-inpatient occasions of service	thous	1,085	1,277	1,316	<b>1,347</b>
Notification of vaccine preventable diseases in children less than 16 years	no.	688	1,971	2,856	<b>2,000</b>
Infants aged 12-15 months fully immunised	%	85	80	90	<b>91</b>
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,100	2,165	2,225	<b>2,280</b>
Notifications of HIV attributable to injecting drug use	no.	18	10	19	<b>19</b>
Home nursing occasions of service	thous	209	204	212	<b>212</b>
<u>Average Staffing:</u>	EFT	5,823	7,227	7,258	<b>7,324</b>

**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

**44.1 Ambulatory, Primary and (General) Community Based Services**

**44.1.1 Primary and Community Based Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	436,402	436,606	<b>455,354</b>
Other operating expenses	135,268	136,605	<b>152,797</b>
Maintenance	14,818	15,396	<b>15,750</b>
Depreciation and amortisation	20,622	19,469	<b>21,535</b>
Grants and subsidies			
Voluntary organisations	74,347	75,529	<b>82,345</b>
Grants to agencies	241	241	<b>246</b>
Third schedule hospitals	3,154	3,077	<b>3,329</b>
<b>Total Expenses</b>	<b>684,852</b>	<b>686,923</b>	<b>731,356</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	13,405	13,405	<b>13,700</b>
Investment income	1,984	1,984	<b>2,028</b>
Grants and contributions	10,322	10,322	<b>10,548</b>
Other revenue	1,661	2,661	<b>1,698</b>
<b>Total Retained Revenue</b>	<b>27,372</b>	<b>28,372</b>	<b>27,974</b>
<b>NET COST OF SERVICES</b>	<b>657,480</b>	<b>658,551</b>	<b>703,382</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>11,797</b>	<b>12,280</b>	<b>10,446</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.1 Ambulatory, Primary and (General) Community Based Services**

**44.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

<u>Average Staffing</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
	EFT	190	253	256	<b>258</b>

	———2001-02———		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	14,249	14,365	<b>14,972</b>
Other operating expenses	5,744	5,878	<b>6,262</b>
Maintenance	542	542	<b>554</b>
Depreciation and amortisation	645	635	<b>727</b>
Grants and subsidies			
Voluntary organisations	6,213	6,533	<b>7,110</b>
Grants to agencies	32	32	<b>33</b>
<b>Total Expenses</b>	<b>27,425</b>	<b>27,985</b>	<b>29,658</b>

Less:

**Retained Revenue -**

Investment income	24	24	<b>25</b>
Grants and contributions	926	926	<b>946</b>
Other revenue	23	23	<b>24</b>
<b>Total Retained Revenue</b>	<b>973</b>	<b>973</b>	<b>995</b>

<b>NET COST OF SERVICES</b>	<b>26,452</b>	<b>27,012</b>	<b>28,663</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,096</b>	<b>1,156</b>	<b>984</b>
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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

**44.1 Ambulatory, Primary and (General) Community Based Services**

**44.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	6,351	6,194	6,316	<b>6,442</b>
Diagnostics: occasions of service	thous	1,785	1,736	1,803	<b>1,839</b>
<u>Average Staffing:</u>	EFT	7,610	8,187	8,301	<b>8,467</b>

<del>2001-02</del>		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	449,585	451,985	<b>477,075</b>
Other operating expenses	177,765	192,943	<b>204,967</b>
Maintenance	22,226	23,092	<b>23,623</b>
Depreciation and amortisation	40,871	38,437	<b>43,508</b>
Grants and subsidies			
Grants to agencies	326	326	<b>333</b>
Third schedule hospitals	55,034	54,219	<b>58,654</b>
<b>Total Expenses</b>	<b>745,807</b>	<b>761,002</b>	<b>808,160</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	30,217	30,217	<b>30,882</b>
Department of Veterans' Affairs	12,366	12,366	<b>12,366</b>
Investment income	2,252	2,252	<b>2,301</b>
Grants and contributions	11,563	11,563	<b>11,815</b>
Other revenue	1,748	2,748	<b>1,786</b>
<b>Total Retained Revenue</b>	<b>58,146</b>	<b>59,146</b>	<b>59,150</b>
<b>NET COST OF SERVICES</b>	<b>687,661</b>	<b>701,856</b>	<b>749,010</b>

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**MINISTER FOR HEALTH**  
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**44.2 Acute Health Services**

**44.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Transport response times for emergency cases in metropolitan areas within 10 minutes	%	n.a.	46.9	55.8	<b>61.0</b>
Transport response times for emergency cases in metropolitan areas within 15 minutes	%	n.a.	79.5	85.5	<b>87.0</b>
Transport response times for emergency cases in rural districts within 20 minutes	%	n.a.	85.5	86.1	<b>87.0</b>
<u>Outputs:</u>					
Patient separations	thous	98	106	149	<b>155</b>
Number of attendances in Emergency Departments	thous	1,746	1,732	1,778	<b>1,796</b>
Attendances admitted	thous	433	430	494	<b>499</b>
Emergency road transport cases	thous	n.a.	321	334	<b>346</b>
Emergency aircraft transport cases	no.	2,228	2,662	2,600	<b>2,600</b>
Emergency helicopter transport cases	no.	1,126	1,147	2,026	<b>2,100</b>
<u>Average Staffing:</u>	EFT	7,440	8,494	8,661	<b>8,717</b>



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**MINISTER FOR HEALTH**  
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**44.2 Acute Health Services**

**44.2.1 Emergency Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	513,350	519,548	<b>540,144</b>
Other operating expenses	158,459	187,146	<b>192,033</b>
Maintenance	17,006	17,826	<b>18,236</b>
Depreciation and amortisation	33,002	31,310	<b>34,821</b>
Grants and subsidies			
Grants to agencies	67	67	<b>69</b>
Third schedule hospitals	5,959	5,813	<b>6,288</b>
<b>Total Expenses</b>	<b>727,843</b>	<b>761,710</b>	<b>791,591</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	12,186	12,186	<b>12,454</b>
Ambulance transport charges	19,285	19,285	<b>19,699</b>
Other ambulance user charges	1,904	1,904	<b>1,945</b>
Motor vehicle third party payments	3,000	3,000	<b>3,121</b>
Department of Veterans' Affairs	14,885	14,885	<b>14,885</b>
Investment income	1,142	1,142	<b>1,168</b>
Grants and contributions	1,983	1,983	<b>2,027</b>
Other revenue	3,844	5,094	<b>3,929</b>
<b>Total Retained Revenue</b>	<b>58,229</b>	<b>59,479</b>	<b>59,228</b>
<b>NET COST OF SERVICES</b>	<b>669,614</b>	<b>702,231</b>	<b>732,363</b>
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<b>ASSET ACQUISITIONS</b>	<b>26,653</b>	<b>27,755</b>	<b>23,608</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.2 Acute Health Services**

**44.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Patient separations	thous	727	691	690	<b>697</b>
Patients charged for admission	%	16.2	16.9	18.0	<b>18.1</b>
<u>Average Staffing:</u>	EFT	35,177	31,136	31,727	<b>32,254</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	1,847,647	1,860,988		<b>1,944,550</b>
Other operating expenses	790,315	807,708		<b>937,946</b>
Maintenance	79,228	82,516		<b>84,415</b>
Depreciation and amortisation	152,562	144,837		<b>160,516</b>
Grants and subsidies				
Grants to agencies	847	847		<b>867</b>
Third schedule hospitals	188,682	186,762		<b>171,029</b>
Blood transfusion services	52,047	52,047		<b>55,982</b>
Borrowing costs				
Finance lease interest charges	8,954	8,954		<b>8,648</b>
Other expenses				
Cross border payments	95,648	80,648		<b>82,428</b>
<b>Total Expenses</b>	<b>3,215,930</b>	<b>3,225,307</b>		<b>3,446,381</b>

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**MINISTER FOR HEALTH  
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**44.2 Acute Health Services**

**44.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	290,692	311,667	<b>318,524</b>
Ambulance transport charges	1,591	1,591	<b>1,625</b>
Other ambulance user charges	705	705	<b>720</b>
Motor vehicle third party payments	24,000	24,000	<b>24,970</b>
Cross border revenues	841	841	<b>859</b>
Department of Veterans' Affairs	151,369	156,209	<b>156,209</b>
Investment income	10,079	6,045	<b>6,178</b>
Grants and contributions	41,459	38,269	<b>39,111</b>
Other revenue	31,688	42,894	<b>38,983</b>
<b>Total Retained Revenue</b>	<b>552,424</b>	<b>582,221</b>	<b>587,179</b>
<b>NET COST OF SERVICES</b>	<b>2,663,506</b>	<b>2,643,086</b>	<b>2,859,202</b>

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<b>ASSET ACQUISITIONS</b>	<b>468,041</b>	<b>477,528</b>	<b>449,805</b>
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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.2 Acute Health Services**

**44.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Patient separations	thous	396	417	417	<b>420</b>
<u>Average Staffing:</u>	EFT	5,024	4,957	5,032	<b>5,032</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	297,734	298,534	<b>305,602</b>
Other operating expenses	113,119	114,574	<b>121,036</b>
Maintenance	15,159	15,842	<b>16,206</b>
Depreciation and amortisation	26,523	25,303	<b>28,146</b>
Grants and subsidies			
Grants to agencies	104	104	<b>106</b>
Third schedule hospitals	5,959	5,813	<b>6,288</b>
Other expenses			
Cross border payments	8,371	8,371	<b>8,556</b>
<b>Total Expenses</b>	<b>466,969</b>	<b>468,541</b>	<b>485,940</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	40,848	45,873	<b>46,882</b>
Department of Veterans' Affairs	16,717	17,877	<b>17,877</b>
Investment income	1,746	780	<b>797</b>
Grants and contributions	7,856	7,093	<b>7,248</b>
Other revenue	757	3,031	<b>2,352</b>
<b>Total Retained Revenue</b>	<b>67,924</b>	<b>74,654</b>	<b>75,156</b>
<b>NET COST OF SERVICES</b>	<b>399,045</b>	<b>393,887</b>	<b>410,784</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.3 Mental Health Services**

**44.3.1 Mental Health Services**

Program Objective(s): To improve the health, well-being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	21,614	21,594	22,800	<b>23,500</b>
Non-acute mental health inpatient days	no.	259	248	249	<b>249</b>
<u>Average Staffing:</u>	EFT	6,204	6,735	7,021	<b>7,354</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	404,949	409,707	<b>441,107</b>
Other operating expenses	113,493	123,082	<b>138,620</b>
Maintenance	11,906	12,578	<b>12,867</b>
Depreciation and amortisation	20,012	18,872	<b>21,077</b>
Grants and subsidies			
Voluntary organisations	8,740	8,903	<b>9,724</b>
Grants to agencies	97	97	<b>99</b>
<b>Total Expenses</b>	<b>559,197</b>	<b>573,239</b>	<b>623,494</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.3 Mental Health Services**

**44.3.1 Mental Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	26,811	26,811	<b>27,401</b>
Investment income	491	491	<b>502</b>
Grants and contributions	1,983	1,983	<b>2,027</b>
Other revenue	581	1,581	<b>594</b>

<b>Total Retained Revenue</b>	<b>29,866</b>	<b>30,866</b>	<b>30,524</b>
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<b>NET COST OF SERVICES</b>	<b>529,331</b>	<b>542,373</b>	<b>592,970</b>
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<b>ASSET ACQUISITIONS</b>	<b>15,974</b>	<b>16,631</b>	<b>14,146</b>
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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.4 Rehabilitation and Extended Care Services**

**44.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long-term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Admitted patients discharged to home/hostel care	%	65.1	64.5	64.0	<b>63.0</b>
Admitted patients discharged to a nursing home	%	9.4	10.0	9.5	<b>10.0</b>
Total non-admitted occasions of service	thous	2,755	2,737	2,740	<b>2,745</b>
<u>Average Staffing:</u>	EFT	8,322	10,323	10,360	<b>10,367</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	517,904	517,904	<b>531,961</b>
Other operating expenses	171,667	177,473	<b>189,345</b>
Maintenance	20,580	21,340	<b>21,831</b>
Depreciation and amortisation	27,745	26,760	<b>29,018</b>
Grants and subsidies			
Grants to agencies	561	561	<b>574</b>
Third schedule hospitals	118,130	115,248	<b>124,675</b>
<b>Total Expenses</b>	<b>856,587</b>	<b>859,286</b>	<b>897,404</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.4 Rehabilitation and Extended Care Services**

**44.4.1 Rehabilitation and Extended Care Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	77,960	77,960	<b>79,675</b>
Ambulance transport charges	3,598	3,598	<b>3,676</b>
Other ambulance user charges	699	699	<b>714</b>
Department of Veterans' Affairs	33,663	33,663	<b>33,663</b>
Investment income	7,031	7,031	<b>7,185</b>
Grants and contributions	10,885	10,885	<b>11,125</b>
Other revenue	2,787	3,987	<b>2,848</b>
<b>Total Retained Revenue</b>	<b>136,623</b>	<b>137,823</b>	<b>138,886</b>
<b>NET COST OF SERVICES</b>	<b>719,964</b>	<b>721,463</b>	<b>758,518</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,639</b>	<b>5,892</b>	<b>5,011</b>
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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.5 Population Health Services**

**44.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Adult male smokers (current)	%	26.8	26.8	26.8	<b>26.3</b>
Adult female smokers (current)	%	21.4	21.4	21.4	<b>20.9</b>
Age standardised mortality rate in females aged 50-69 for breast cancer per 100,000	no.	53.8	55.6	52.0	<b>51.5</b>
Age standardised mortality rate in females aged 20-69 for cervical cancer per 100,000	no.	1.9	2.3	2.4	<b>2.3</b>
Two-yearly participation rate of women within breast cancer screening target group (50-69 years) per 100,000	%	59	60	55	<b>56</b>
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years) per 100,000	%	59.9	60.2	60.5	<b>62.0</b>
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	7,742	8,291	7,693	<b>7,693</b>
<u>Average Staffing:</u>	EFT	2,433	1,545	1,572	<b>1,572</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.5 Population Health Services**

**44.5.1 Population Health Services (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	94,305	95,205	<b>98,411</b>
Other operating expenses	73,881	84,402	<b>87,306</b>
Maintenance	8,834	9,233	<b>9,445</b>
Depreciation and amortisation	5,969	5,032	<b>6,219</b>
Grants and subsidies			
Grants to agencies	259	259	<b>265</b>
<b>Total Expenses</b>	<b>183,248</b>	<b>194,131</b>	<b>201,646</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	5,520	5,520	<b>5,641</b>
Investment income	1,041	1,041	<b>1,063</b>
Grants and contributions	117	117	<b>119</b>
Other revenue	366	566	<b>374</b>
<b>Total Retained Revenue</b>	<b>7,044</b>	<b>7,244</b>	<b>7,197</b>
<b>NET COST OF SERVICES</b>	<b>176,204</b>	<b>186,887</b>	<b>194,449</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.6 Teaching and Research**

**44.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well being of the people of New South Wales.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Interns	no.	466	484	453	<b>505</b>
First year Resident Medical Officers	no.	390	365	360	<b>319</b>
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	87	83	83	<b>85</b>
<u>Average Staffing:</u>	EFT	3,210	3,107	3,115	<b>3,115</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	179,899	182,938	<b>189,264</b>
Other operating expenses	53,989	61,074	<b>64,287</b>
Maintenance	10,481	10,915	<b>11,166</b>
Depreciation and amortisation	11,226	10,522	<b>11,610</b>
Grants and subsidies			
Voluntary organisations	16,007	16,342	<b>17,838</b>
Research grants	21,000	21,000	<b>21,735</b>
Grants to agencies	139	139	<b>142</b>
Third schedule hospitals	5,959	5,813	<b>12,288</b>
<b>Total Expenses</b>	<b>298,700</b>	<b>308,743</b>	<b>328,330</b>

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**MINISTER FOR HEALTH**  
**44 DEPARTMENT OF HEALTH**

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**44.6 Teaching and Research**

**44.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges - other	6,309	6,309	<b>6,448</b>
Investment income	3,959	3,959	<b>4,046</b>
Grants and contributions	43,405	43,405	<b>44,364</b>
Other revenue	2,311	2,854	<b>2,361</b>
<b>Total Retained Revenue</b>	<b>55,984</b>	<b>56,527</b>	<b>57,219</b>
<b>NET COST OF SERVICES</b>	<b>242,716</b>	<b>252,216</b>	<b>271,111</b>

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**MINISTER FOR HEALTH**  
**45 HEALTH CARE COMPLAINTS COMMISSION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,518	4,676	<b>5,788</b>
Other operating expenses	1,618	2,012	<b>2,036</b>
Maintenance	10	5	<b>5</b>
Depreciation and amortisation	30	35	<b>74</b>
<b>Total Expenses</b>	<b>6,176</b>	<b>6,728</b>	<b>7,903</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	175	<b>15</b>
Investment income	15	10	<b>10</b>
Grants and contributions	...	880	...
Other revenue	200	210	<b>202</b>
<b>Total Retained Revenue</b>	<b>230</b>	<b>1,275</b>	<b>227</b>
<b>NET COST OF SERVICES</b>	<b>5,946</b>	<b>5,453</b>	<b>7,676</b>

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**MINISTER FOR HEALTH**  
**45 HEALTH CARE COMPLAINTS COMMISSION**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,190	4,367	5,449
Other	1,779	2,268	2,202
<b>Total Payments</b>	<b>5,969</b>	<b>6,635</b>	<b>7,651</b>
<b>Receipts</b>			
Sale of goods and services	15	175	15
Interest	15	16	4
Other	365	1,302	374
<b>Total Receipts</b>	<b>395</b>	<b>1,493</b>	<b>393</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,574)</b>	<b>(5,142)</b>	<b>(7,258)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(28)	(400)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(28)</b>	<b>(400)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,408	5,408	7,040
Cash reimbursements from the Consolidated Fund Entity	153	210	230
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,561</b>	<b>5,618</b>	<b>7,270</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(13)</b>	<b>448</b>	<b>(388)</b>
Opening Cash and Cash Equivalents	360	309	757
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>347</b>	<b>757</b>	<b>369</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,946)	(5,453)	(7,676)
Non cash items added back	321	328	371
Change in operating assets and liabilities	51	(17)	47
<b>Net cash flow from operating activities</b>	<b>(5,574)</b>	<b>(5,142)</b>	<b>(7,258)</b>

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**MINISTER FOR HEALTH**  
**45 HEALTH CARE COMPLAINTS COMMISSION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	347	757	369
Receivables	183	130	126
Other	28	30	30
<b>Total Current Assets</b>	<b>558</b>	<b>917</b>	<b>525</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	32	373
Plant and equipment	71	63	48
<b>Total Non Current Assets</b>	<b>71</b>	<b>95</b>	<b>421</b>
<b>Total Assets</b>	<b>629</b>	<b>1,012</b>	<b>946</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	232	367	410
Employee entitlements and other provisions	320	360	360
<b>Total Current Liabilities</b>	<b>552</b>	<b>727</b>	<b>770</b>
<b>Total Liabilities</b>	<b>552</b>	<b>727</b>	<b>770</b>
<b>NET ASSETS</b>	<b>77</b>	<b>285</b>	<b>176</b>
<b>EQUITY</b>			
Accumulated funds	77	285	176
<b>TOTAL EQUITY</b>	<b>77</b>	<b>285</b>	<b>176</b>

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**MINISTER FOR HEALTH**  
**45 HEALTH CARE COMPLAINTS COMMISSION**

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**45.1 Health Care Complaints**

**45.1.1 Health Care Complaints**

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To ensure that health care services are of an acceptable standard and health providers are accountable for their actions.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	2,425	2,888	2,820	<b>3,200</b>
Complaints finalised	no.	2,479	2,991	2,865	<b>3,300</b>
Investigations finalised	no.	441	284	350	<b>360</b>
Formal review of investigations undertaken by other agencies	no.	165	281	246	<b>340</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	86	71	108	<b>80</b>
Disciplinary - recommendations made to registration boards including counselling	no.	119	154	153	<b>210</b>
Health care policy recommendations made to providers and institutions	no.	10	40	40	<b>50</b>
Telephone inquiries	no.	5,340	6,640	5,708	<b>6,000</b>
Patient Support Office clients	no.	3,119	4,056	6,048	<b>7,560</b>
<u>Average Staffing:</u>	EFT	65	70	68	<b>80</b>



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**MINISTER FOR HEALTH**  
**45 HEALTH CARE COMPLAINTS COMMISSION**

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**45.1 Health Care Complaints**

**45.1.1 Health Care Complaints (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,518	4,676	<b>5,788</b>
Other operating expenses	1,618	2,012	<b>2,036</b>
Maintenance	10	5	<b>5</b>
Depreciation and amortisation	30	35	<b>74</b>
<b>Total Expenses</b>	<b>6,176</b>	<b>6,728</b>	<b>7,903</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	15	175	<b>15</b>
Investment income	15	10	<b>10</b>
Grants and contributions	...	880	<b>...</b>
Other revenue	200	210	<b>202</b>
<b>Total Retained Revenue</b>	<b>230</b>	<b>1,275</b>	<b>227</b>
<b>NET COST OF SERVICES</b>	<b>5,946</b>	<b>5,453</b>	<b>7,676</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>28</b>	<b>400</b>

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**MINISTER FOR INFORMATION TECHNOLOGY,  
MINISTER FOR ENERGY,  
MINISTER FOR FORESTRY AND  
MINISTER FOR WESTERN SYDNEY**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Information Technology and Management</b>			
Total Expenses .....	136.3	137.8	1.1
Asset Acquisitions .....	2.0	22.0	n.a.
<b>Ministry of Energy and Utilities</b>			
Total Expenses .....	80.7	89.3	10.7
Asset Acquisitions .....	0.1	0.1	...
<b>Sustainable Energy Development Authority</b>			
Total Expenses .....	13.7	12.7	-7.4
Asset Acquisitions .....	0.1	0.1	...
<b>Payments for Water and Sewerage Assistance</b>			
Total Expenses .....	74.1	87.5	18.1
Asset Acquisitions .....	...	...	...
<b>Land and Property Information New South Wales</b>			
Total Expenses .....	94.0	104.4	11.2
Asset Acquisitions .....	11.6	14.2	22.2
<b>Total, Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney</b>			
Total Expenses .....	<b>398.8</b>	<b>431.7</b>	<b>8.2</b>
Asset Acquisitions .....	<b>13.8</b>	<b>36.4</b>	<b>163.8</b>

## **DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

The Department of Information Technology and Management comprises the Office of Information Technology, the Office of Western Sydney, and the Offices of Forestry Information. Land and Property Information New South Wales, a general government non-budget dependent agency responsible for land and property information, is also incorporated within the Department of Information Technology and Management, although it provides separate financial statements.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

#### **Office of Information Technology**

In 2002-03, over \$31 million will fund projects targeted at the use of information technology to improve service delivery, streamline internal government practices and reduce costs.

Those initiatives that improve service delivery to the community include \$12 million for the *connect.nsw* Program; \$8 million to establish the first online entry point for the renewal of business names and selected business licences; and \$6.4 million to enhance communication and client referral between government agencies such as the Departments of Community Services, Housing and Health, and non-government organisations.

A further \$1.4 million will be provided for the ongoing establishment of Community Technology Centres in regional New South Wales to facilitate community access to online information and services, access to information communications technology (ICT) skills training and implement a videoconferencing network; \$740,000 for coordinating implementation of the ICT Skills Program including an ICT skills awareness campaign; \$15.1 million for enhanced Government Radio Network data services; \$480,000 for market selection of replacement management services for the Government Radio Network; and \$400,000 for the Cooperative Research Centre for Smart Internet Technology.

#### **Office of Western Sydney**

In 2002-03, expenditure on the Office of Western Sydney programs and operations has increased against that in 2001-02 by \$1.1 million to \$4.2 million, which will facilitate the continuation of successful programs implemented in previous years and the expansion of new regional programs.

The Office of Western Sydney was established as the strategic regional agency to deliver initiatives to advance the interests of Western Sydney. In partnership with industry, research, government and the community, the Office has shaped a strategic regional agenda with a vision, strategies and initiatives in three key priority areas: advancing Western Sydney as a knowledge region; the environment; and social development.

In 2002-03, program expenditure will be increased by \$607,000 to enable the Office to have a major focus on strategies to position Western Sydney at the forefront of the knowledge economy, through initiatives such as the Western Sydney Biotechnology and Information Technology Clusters, the Moving Towards the Knowledge Economy Conference, the Report on the Knowledge Assets of Western Sydney and the Western Sydney Industry awards, with the majority of funding for these initiatives through sponsorship from the private sector.

The Office will also continue to build on initiatives such as the Western Sydney Environment Strategy and Corporate Partners for Change Program.

### **Offices of Forestry Information**

The Offices of Forestry Information comprise the Forestry Policy and Structural Adjustment Units and the Office of Private Forestry. The Forestry Policy and Structural Adjustment Units facilitate implementation of the Government's forestry reforms and industry structural adjustment programs. The Office of Private Forestry facilitates the flow of private forestry services and information from the Government, and promotes plantation development and sustainable private native forestry in New South Wales.

The expenditure under the Forest Industry Structural Adjustment Package (FISAP) reflects continued New South Wales Government support for businesses and workers affected by forestry reforms. FISAP expenditure in 2002-03 is expected to increase from \$16.5 million to \$38.9 million. This increase in funding will provide assistance to businesses investing in value-adding and job creation in the NSW native timber industry.

In 2002-03, the Office of Private Forestry will continue to promote private investment in new plantation development in New South Wales and sustainable management of the State's extensive privately owned native forest estate.

## **STRATEGIC DIRECTIONS**

### **Office of Information Technology**

The Office of Information Technology's main objective is to provide leadership in the advancement and use of information and communications technology to achieve improved service delivery and efficiencies in all areas of Government operations.

Strategic priorities of the Office include:

- ◆ developing and driving whole-of-government policies and initiatives for the use and management of information communications technology (ICT) within and between Government, industry and the community;
- ◆ accelerating the range and volume of easily accessible and secure electronic Government services that are supported by efficient and customer focussed government business practices;
- ◆ facilitating improved information sharing and exchange across Government and within clusters of agencies;
- ◆ coordinating the implementation of the Government's Telecommunications Strategy;
- ◆ coordinating the implementation of the Government's ICT Skills Action Plan; and
- ◆ working with other State and Commonwealth agencies in the establishment of regulatory frameworks that foster development and growth of the online economy.

### **Office of Western Sydney**

The Office of Western Sydney's strategic priorities are to:

- ◆ provide high level advice on Western Sydney issues and strategic leadership for the region;
- ◆ build partnerships and strategic alliances between organisations in Western Sydney and key stakeholders at a state, national and international level; and

- ◆ be a catalyst for change in the region by driving innovative regional initiatives to advance Western Sydney as a knowledge region, and enhance environmental and social development outcomes in the region.

## **Offices of Forestry Information**

Strategic priorities of the Offices of Forestry Information are to:

- ◆ provide advice to the Minister, forestry committees, industry and other Government agencies regarding the Government's forestry policy, reform and structural adjustment programs;
- ◆ facilitate the implementation of the Government's forestry reform agenda through the provision of Forest Industry Structural Adjustment Package (FISAP) assistance to workers and businesses in the native timber industry;
- ◆ increase viability of the New South Wales native timber industry by providing assistance for marketing and development initiatives under the Native Timber Industry Marketing and Development Fund; and
- ◆ promote sustainable development of private native forestry and plantations.

## **2002-03 BUDGET**

### **Total Expenses**

The Department of Information Technology and Management's expenses will increase from \$136.3 million in 2001-02 to \$137.8 million in 2002-03. This includes an anticipated \$25.6 million from the Commonwealth Government for the Forest Industry Structural Adjustment Program that was delayed during 2001-02.

The departmental allocation will provide for:

- ◆ \$60.2 million for Forestry Policy and Reforms, including \$38.9 million for the Forest Industry Structural Adjustment Package, \$19.5 million in forestry related grants and subsidies and operating costs;

- ◆ \$73.4 million for the Office of Information Technology, including \$12 million for the *connect.nsw* program; \$8 million for online business licensing; \$1.4 million for the Community Technology Centres Program; \$6.4 million for enhancing client referral between government agencies and non-government organisations; \$740,000 for the ICT Skills Action Plan; \$480,000 for market selection of replacement management services for the Government Radio Network; \$400,000 for the Cooperative Research Centre for Smart Internet Technology;
- ◆ \$9.9 million for Land and Property Information to provide a number of non-commercial activities including operating the Geographic Names Board, maintaining the survey mark system, providing improved valuation services and contributing to the maintenance of the State's cadastral and topographical spatial databases; and
- ◆ \$4.2 million for the Office of Western Sydney, for projects to assist young people obtain jobs, apprenticeships and traineeships, and small and medium sized enterprises to adopt new technologies and develop entrepreneurial skills; and accelerate the growth of emerging industries including information technology and the biotechnology.

### **Asset Acquisitions**

The 2002-03 Asset Acquisitions program includes \$21.8 million for the continuing the upgrade of the Government Radio Network.

In 2002-03, the Office of Western Sydney's \$160,000 Asset Acquisition program will include the upgrade of computer equipment to ensure staff have access to the latest information and communication technology available.

## **MINISTRY OF ENERGY AND UTILITIES**

The Ministry of Energy and Utilities provides the Minister for Energy with strategic policy, legislative and regulatory advice in relation to the development of the State's energy sector and urban water utilities and related social programs.

Through collaboration with other government agencies, the energy industry and urban water utilities, consumer interest groups and other stakeholders, the Ministry assists the Government in choosing and implementing the best strategies for promoting the efficient, safe, reliable and ecologically sustainable supply and use of energy and urban water services. The Ministry also develops and implements appropriate frameworks to improve the performance of the energy industries.

The Ministry is currently focused on competition reform of the State's natural gas and electricity markets, the sustainable use of energy and water, energy safety and supply reliability.

In particular, the Ministry provides the following services:

- ◆ policy advice on the future directions of energy and urban water in New South Wales;
- ◆ administration of regulatory frameworks which facilitate the operation of safe, reliable, technically efficient and environmentally responsible energy networks;
- ◆ management of social programs, including pensioner energy rebates, to ensure access to electricity and gas by pensioners; and
- ◆ management of energy programs, including research and development, which support greenhouse and sustainable energy initiatives of the Government.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The pensioner energy rebate and life support rebate schemes formerly with the Department of Community Services, were transferred to the Ministry on 1 July 2001 and 1 January 2002, respectively. The Ministry integrated the program with the new arrangements that enabled households to enter the contestable markets for both gas and electricity.

The New South Wales Government has also introduced a single pensioner energy rebate. This rebate is paid via electricity bills, but also accounts for gas. The rebate is set at \$112 per annum. Higher rates also apply to life support rebates. These changes increase the Government's total budgeted expenditure commitments on rebates for users of life support systems and pensioners to \$80.1 million in 2002-03 from \$68.1 million in 2001-02.

Energy retailers are now reimbursed monthly instead of six-monthly for the schemes. This decision has brought forward payments that would otherwise have been made after 1 July 2002. This is the primary reason for the increase in the Ministry's total budgeted expenses over 2001-02 from \$80.7 million to a projected \$107.6 million. This is a one-off timing effect and total expenses increase to an underlying level of \$89.3 million in 2002-03, taking into account the Government's new pensioner and life support energy rebates.



Other major developments in 2001-02 included:

- ◆ introduction of new energy policy to support full retail competition;
- ◆ development of the initial Statement of System Opportunities, providing information about electricity infrastructure development opportunities;
- ◆ continued leadership in the development of the electricity network safety regulatory framework and reliability reporting and the development of a new gas safety regulatory framework for improved performance outcomes;
- ◆ development of the electricity retailer greenhouse benchmark penalties scheme with significant consultation with stakeholders;
- ◆ development of an action plan to enhance implementation of the Government Energy Management Policy;
- ◆ development of the AGL Corporate Conversion Bill to allow the Australian Gas Light Company to have the same legislation platform as other companies in the energy sector;
- ◆ successfully participated in a National Electricity Market Major Emergency Exercise to test the emergency arrangements for electricity supply;
- ◆ transfer of the accreditation scheme for electrical service providers to the Ministry with the support of industry and the Government;
- ◆ introduction and implementation of a new electricity Demand Management Code of Practice;
- ◆ completion of research and technical issues reports on undergrounding of electricity cables in urban areas; and
- ◆ continuing initiatives for reducing New South Wales greenhouse gas emissions through the Government Energy Management Policy, appliance labelling and research and development.

## **STRATEGIC DIRECTIONS**

New South Wales has led the way in implementing the reforms in the energy market. The Ministry will continue monitoring the new arrangements and refine them as necessary. Specifically the Ministry will:

- ◆ monitor full retail competition effectiveness for gas and electricity, and implement policy changes where necessary to ensure ongoing consumer protection;

- ◆ strengthen the safety and reliability framework for gas and electricity networks through ongoing development of the network management planning arrangements;
- ◆ enhance the Government's and the private sector's understanding of the State's electricity reserves, demand and supply balance into the future, and system development opportunities through the Statement of System Opportunities;
- ◆ actively contribute to the Energy Market Review and the Ministerial Council on Energy sponsored by the Council of Australian Governments;
- ◆ advise the Minister on ways to address and resolve various policy issues raised at the National Electricity Market Ministers' Forum;
- ◆ develop a policy position for the Government on undergrounding of electricity cables in urban areas;
- ◆ advise the Minister on strategic and emerging issues such as vegetation management near electricity networks; and
- ◆ implement the electricity retailer greenhouse benchmark penalties scheme.

The Ministry will also continue to monitor and report on a number of National Greenhouse Strategy measures.

## **2002-03 BUDGET**

### **Total Expenses**

The Ministry's expenditure for 2002-03 is expected to be \$89.3 million. The principal items of above expenditure are:

- ◆ Pensioner energy and life support rebate schemes (\$80.1 million);
- ◆ Statement of System Opportunities (\$0.4 million);
- ◆ Utility Consumer Advocacy Program (\$0.2 million); and
- ◆ Gas Network Safety and Reliability Regime (\$0.4 million).

With the implementation of full retail contestability in the gas market from 1 January 2002, the Ministry's facilitation role will be wound back.

## **ASSET ACQUISITIONS**

The Ministry will undertake minor capital works of \$75,000 in 2002-03 to maintain its information technology capabilities and to purchase office equipment.

## **SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

The Sustainable Energy Development Authority (SEDA) was established in 1996 to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and use of energy efficiency and renewable energy technologies.

SEDA aims to increase business competitiveness through more efficient energy use, to foster new employment and investment in New South Wales through the development of the sustainable energy industry, to inform policy makers and contribute to market reform through on-the-ground replicable experience and to provide a vision of Australia's energy future.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Estimated expenditure in 2001-02 is \$13.0 million. Highlights of SEDA's activities over this period included:

- ◆ \$2.3 million to improve commercial and industrial energy efficiency. Over 170 businesses have signed agreements under the Energy Smart Business Program and are now saving in excess of 280 tonnes of carbon dioxide and \$17 million in energy costs per annum. In addition, New South Wales government agency savings from participating in the Energy Smart Government Program amount to more than \$3.8 million per annum. The Building Greenhouse Rating Scheme has expanded nationally and continues to transform the market for energy efficiency in the commercial building sector. This program is also being expanded to include other high-energy-use commercial building types such as hotels;
- ◆ \$2.2 million on programs to encourage efficient energy use in New South Wales homes. Seventy-one local councils have now committed to the program and 40 councils have fully adopted the Energy Smart Homes Policy. As a result, over 60 percent of development applications for new homes and major renovations are now subject to home energy performance standards;

- ◆ SEDA continued a state-wide Energy Smart communications program to industry and the community to highlight the economic and environmental benefits of sustainable energy technologies and increase uptake of these technologies;
- ◆ \$4.2 million on Sustainable Energy Supply programs. Through the Renewables Investment Program, \$3.8 million of financial support was allocated to projects that will result in an estimated \$31 million of investment in New South Wales. SEDA also administered \$1.8 million in renewable energy grants on behalf of the Australian Greenhouse Office; and
- ◆ the Green Power Accreditation Program, which has been extended to Victoria, Queensland, South Australia, the Australian Capital Territory and Western Australia, has stimulated the commitment of more than \$170 million in renewable energy investments in New South Wales since commencement.

## **STRATEGIC DIRECTIONS**

SEDA's three key strategies are:

- ◆ continual improvement in existing programs;
- ◆ to explore shifting existing programs, where appropriate, onto a more self-sustaining basis; and
- ◆ to create value in SEDA through developing and servicing new markets.

While maintaining its commitment to long-term market transformation through existing programs, SEDA's commercial evolution will increasingly focus on new activities on a cost recovery or fee-for-service basis.

Elements of the commercial evolution that SEDA will pursue in 2002-03 and beyond include:

- ◆ the expansion of the Energy Smart Business Program to encompass fee-paying partners;
- ◆ further extension of the scope, nationally, of the Building Greenhouse Rating scheme through fee-for-service income and accreditation of rating assessors nationally;
- ◆ facilitation of financing options for sustainable energy for both business and consumers, such as energy performance contracts and pooled investment vehicles;

- ◆ assisting New South Wales and Australian sustainable energy businesses to tap into burgeoning export markets, particularly in the Asia Pacific region;
- ◆ developing new services and restructuring existing programs to assist electricity retailers to meet the proposed greenhouse gas emissions benchmarks introduced by the Government; and
- ◆ continued cooperation with key authorities to facilitate effective regulation, where appropriate. This includes application of the Energy Smart Homes Policy, development of efficiency standards for appliances and clarification of electricity retailers' environmental guidelines.

SEDA will also engage in strategic communication initiatives such as participating in the Government's sustainability education.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$12.7 million and include:

- ◆ Program Delivery – approximately \$3.8 million will be spent on program delivery, which includes the Energy Smart programs that ensure forecast energy savings are achieved and partnership commitments are met; and
- ◆ Grants - SEDA will allocate over \$2.2 million in grants to improve the sustainable energy supply.

### ***Investments***

SEDA will make investments worth around \$1 million in sustainable energy technologies to commercialise their use in the market place in 2002-03.

## **PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

Payments for Water and Sewerage Assistance provides social program funding, totalling \$87.5 million, to Sydney and Hunter Water Corporations for:

- ◆ concessions granted to pensioners on water and sewerage rates (\$73.3 million in 2002-03);
- ◆ concessions granted to properties exempt from water and sewerage rates (\$9.6 million in 2002-03);

- ◆ the connection of selected un-sewered areas to the sewerage network, based on public health and environmental priorities (\$3.9 million in 2002-03); and
- ◆ the Blue Mountains septic pump-out service (\$684,000 in 2002-03).

## **LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

Following the merger of the Land Information Centre, the Land Titles Office and the Valuer General's Office, Land and Property Information (LPI) was formed as a Government business on 1 July 2000. LPI's role is to operate the State's land and property information services and to create value through the integration of land and property information.

LPI operates from two main locations, Sydney and Bathurst, and has offices throughout New South Wales. LPI offers customer convenience irrespective of location through the innovative use of information and communications technology.

LPI has an advisory group, chaired by the Director-General of the Department of Information Technology and Management, which includes the Valuer General and members from the private sector.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

LPI's business activity continues to grow in line with the State economy generally and the level of housing activity in particular. As a result of investing heavily in new technology, LPI is becoming more capital intensive, which will allow it to provide higher quality services at lower unit costs.

### **STRATEGIC DIRECTIONS**

LPI has made significant progress in merging the corporate support functions of the three entities. In 2002-03, LPI will consolidate gains made in 2001-02 by concentrating on its core activities. Its major focus will include continuing to integrate spatial data with all LPI information sets and developing a common cadastre aimed at reducing duplication.

LPI's goals are to provide shareholder value, improve the accuracy and quality of our information and meet the expectations of our customers.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for 2002-03 are estimated to be \$104 million. The majority of this expenditure is required to provide statutory land valuations, land title creation and registration services, spatial information, survey and mapping services and technical support.

### **Asset Acquisitions**

The 2002-03 Budget for asset acquisitions is \$14.2 million. The program for LPI includes consolidating, expanding and enhancing computerised land information systems; maintenance of buildings, including the heritage listed building at Queens Square and the renewal of plant and equipment. Specific projects include integrating the databases, developing a common cadastre, replacing the spatial maintenance engine, increasing web access to information, replacing the large format printer and maintaining current computer systems and built assets.

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,596	11,246	<b>12,435</b>
Other operating expenses	14,874	17,506	<b>20,157</b>
Maintenance	36	32	<b>36</b>
Depreciation and amortisation	6,205	4,698	<b>5,285</b>
Grants and subsidies	47,200	44,798	<b>52,923</b>
Other expenses	56,342	21,024	<b>46,951</b>
<b>Total Expenses</b>	<b>136,253</b>	<b>99,304</b>	<b>137,787</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,120	12,130	<b>6,412</b>
Investment income	748	750	<b>737</b>
Grants and contributions	2,575	1,424	<b>3,420</b>
Other revenue	...	1,000	<b>200</b>
<b>Total Retained Revenue</b>	<b>13,443</b>	<b>15,304</b>	<b>10,769</b>
Gain/(loss) on disposal of non current assets	...	(1,466)	...
<b>NET COST OF SERVICES</b>	<b>122,810</b>	<b>85,466</b>	<b>127,018</b>



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	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,133	10,333	11,421
Grants and subsidies	52,021	47,633	54,590
Other	75,203	43,810	66,306
<b>Total Payments</b>	<b>138,357</b>	<b>101,776</b>	<b>132,317</b>
<b>Receipts</b>			
Sale of goods and services	10,120	11,513	7,029
Interest	748	727	837
Other	10,862	5,424	6,620
<b>Total Receipts</b>	<b>21,730</b>	<b>17,664</b>	<b>14,486</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(116,627)</b>	<b>(84,112)</b>	<b>(117,831)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1,130	...
Purchases of property, plant and equipment	(1,994)	(2,100)	(21,960)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,994)</b>	<b>(970)</b>	<b>(21,960)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	116,032	78,986	120,722
Capital appropriation	1,994	2,100	21,960
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(565)	...
Cash reimbursements from the Consolidated Fund Entity	253	30	16
Cash transfers to Consolidated Fund	...	(539)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>118,279</b>	<b>80,012</b>	<b>142,698</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(342)</b>	<b>5,070</b>	<b>2,907</b>

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	9,763	7,464	<b>2,394</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,421</b>	<b>2,394</b>	<b>5,301</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(122,810)	(85,466)	<b>(127,018)</b>
Non cash items added back	6,668	5,611	<b>6,299</b>
Change in operating assets and liabilities	(485)	(4,257)	<b>2,888</b>
<b>Net cash flow from operating activities</b>	<b>(116,627)</b>	<b>(84,112)</b>	<b>(117,831)</b>

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,421	2,394	5,301
Receivables	3,930	4,268	3,551
Other	150	107	107
<b>Total Current Assets</b>	<b>13,501</b>	<b>6,769</b>	<b>8,959</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	135	800
Plant and equipment	36,135	20,791	36,801
<b>Total Non Current Assets</b>	<b>36,135</b>	<b>20,926</b>	<b>37,601</b>
<b>Total Assets</b>	<b>49,636</b>	<b>27,695</b>	<b>46,560</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,787	6,205	8,376
Employee entitlements and other provisions	660	798	798
<b>Total Current Liabilities</b>	<b>11,447</b>	<b>7,003</b>	<b>9,174</b>
<b>Total Liabilities</b>	<b>11,447</b>	<b>7,003</b>	<b>9,174</b>
<b>NET ASSETS</b>	<b>38,189</b>	<b>20,692</b>	<b>37,386</b>
<b>EQUITY</b>			
Accumulated funds	38,189	20,692	37,386
<b>TOTAL EQUITY</b>	<b>38,189</b>	<b>20,692</b>	<b>37,386</b>

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**46 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

**46.1 Office of Information Technology**

**46.1.1 Office of Information Technology**

Program Objective(s): To enhance the cost effective use of information and communications technology within and between government, industry and the community.

Program Description: Provision of a co-ordinated and integrated approach for the effective use and integration of information and communications technology across Government that improves service delivery to the community and business, and maximises relationships between Government and the private sector to benefit growth of the local information and communication technology industry.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Government Radio Network -					
Agencies on the network	no.	32	36	37	<b>40</b>
Users on the network	no.	11,400	12,000	12,400	<b>13,400</b>
Telecommunication Services Agreement-					
Agencies using voice and mobile services	no.	350	450	515	<b>550</b>
Agencies using data communications services (Government Network Services)	no.	8	17	25	<b>39</b>
Connect.nsw -					
Agencies with websites	%	96	97	100	<b>100</b>
Websites operated by agencies	no.	280	300	312	<b>320</b>
Information Security - agencies penetration tested	no.	n.a.	n.a.	7	<b>40</b>
Community Technology Centres-					
New centres funded	no.	n.a.	3	20	<b>42</b>
Information & Communication Technology Skills Strategy-					
Agencies with initiatives to address ICT skills needs	no.	n.a.	8	31	<b>60</b>
Industry Partnerships -					
Agencies using services	no.	1	2	2	<b>3</b>
<u>Average Staffing:</u>	EFT	51	44	59	<b>63</b>

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**46.1 Office of Information Technology**

**46.1.1 Office of Information Technology (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,564	8,732	<b>8,514</b>
Other operating expenses	13,489	15,486	<b>18,718</b>
Maintenance	28	22	<b>28</b>
Depreciation and amortisation	6,150	4,643	<b>5,209</b>
Grants and subsidies			
Recurrent grants to non profit organisations	3,195	4,893	<b>5,516</b>
Grants to agencies	900	900	<b>10,413</b>
Minor NSW statutory bodies	300	300	<b>300</b>
connect.nsw	12,000	12,000	<b>12,000</b>
Australian Centre for Advanced Computing and Communications (AC3)	4,000	4,000	<b>...</b>
Capital grants paid to other organisations	4,100	...	<b>4,700</b>
Other expenses			
On line business licensing	7,400	4,500	<b>8,000</b>
<b>Total Expenses</b>	<b>60,126</b>	<b>55,476</b>	<b>73,398</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	80	<b>...</b>
Government radio network charges	5,770	5,800	<b>5,850</b>
Strategic relations agreement rebate on telecommunication services	3,800	5,700	<b>...</b>
Investment income	748	750	<b>737</b>
Grants and contributions	2,500	1,424	<b>3,420</b>
Other revenue	...	1,000	<b>200</b>
<b>Total Retained Revenue</b>	<b>12,818</b>	<b>14,754</b>	<b>10,207</b>

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**46.1 Office of Information Technology**

**46.1.1 Office of Information Technology (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(1,466)	...
<b>NET COST OF SERVICES</b>	<b>47,308</b>	<b>42,188</b>	<b>63,191</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,994</b>	<b>1,994</b>	<b>21,800</b>
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**46.2 Forestry Policy and Reforms**

**46.2.1 Forestry Policy and Reforms**

Program Objective(s): Successful implementation of the Government's forestry reform, industry structural adjustment program and private forestry initiatives.

Program Description: Provide advice to the Minister, committees on forestry, industry and other government agencies regarding the Government's forestry reform and structural adjustment program. Promote and facilitate investment in forest plantations and sustainable management of private native forests. Facilitate the restructuring of the New South Wales native timber industry by providing assistance to eligible workers and businesses under the Forestry Industry Structural Adjustment Package (FISAP).

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Timber businesses assisted to invest in value adding employment creation	no.	2	2	22	<b>70</b>
Displaced timber workers assisted	no.	140	260	48	<b>80</b>
Forestry workers retrained	no.	400	960	1,127	<b>1,898</b>
 <u>Outputs:</u>					
Private forestry investor and other information inquiries fielded	no.	n.a.	n.a.	60	<b>80</b>
Worker assistance applications considered	no.	173	30	10	<b>50</b>
Industry development initiatives considered	no.	2	2	69	<b>50</b>
Marketing and development initiatives supported	no.	n.a.	8	16	<b>12</b>
<u>Average Staffing:</u>	EFT	12	13	13	<b>13</b>

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**46.2 Forestry Policy and Reforms**

**46.2.1 Forestry Policy and Reforms (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,114	1,062	<b>1,136</b>
Other operating expenses	279	287	<b>279</b>
Maintenance	3	5	<b>3</b>
Depreciation and amortisation	20	10	<b>10</b>
Grants and subsidies			
State Forests - capital grants	8,500	8,500	<b>6,000</b>
Government contribution to State Forests of NSW	14,205	14,205	<b>13,538</b>
Grants to agencies	...	...	<b>264</b>
Other expenses			
Forest Industry Restructure Package	48,942	16,524	<b>38,951</b>
<b>Total Expenses</b>	<b>73,063</b>	<b>40,593</b>	<b>60,181</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	75	...	...
<b>Total Retained Revenue</b>	<b>75</b>	...	...
<b>NET COST OF SERVICES</b>	<b>72,988</b>	<b>40,593</b>	<b>60,181</b>



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**46.3 Office of Western Sydney**

**46.3.1 Office of Western Sydney**

Program Objective(s): To improve the economic performance, social development and urban liveability of Western Sydney.

Program Description: Provide strategic advice to Government on Western Sydney issues, regional leadership and implement whole-of-region initiatives. Foster partnerships and links between organisations within Western Sydney and with key decisions makers and act as a catalyst for change in the region.

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
People provided with jobs, traineeships and apprenticeships	no.	n.a.	n.a.	n.a.	<b>45</b>
Entrepreneurial Organisations participating in knowledge region initiatives	no.	n.a.	n.a.	n.a.	<b>70</b>
New partnerships and alliances formed with Government, business and community	no.	30	30	35	<b>37</b>
Regional initiatives commenced to meet identified regional priorities	no.	20	20	25	<b>25</b>
Initiatives identified to address backlogs and barriers to Government service delivery	no.	5	13	15	<b>15</b>
<u>Average Staffing</u> :	EFT	12	14	20	<b>31</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,918	1,452	<b>2,785</b>
Other operating expenses	1,106	1,733	<b>1,160</b>
Maintenance	5	5	<b>5</b>
Depreciation and amortisation	35	45	<b>66</b>

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**46.3 Office of Western Sydney**

**46.3.1 Office of Western Sydney (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Grants to agencies	...	...	192
<b>Total Expenses</b>	<b>3,064</b>	<b>3,235</b>	<b>4,208</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	550	550	562
<b>Total Retained Revenue</b>	<b>550</b>	<b>550</b>	<b>562</b>
<b>NET COST OF SERVICES</b>	<b>2,514</b>	<b>2,685</b>	<b>3,646</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	106	160

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**47 MINISTRY OF ENERGY AND UTILITIES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,717	4,726	<b>4,835</b>
Other operating expenses	3,465	3,423	<b>3,446</b>
Maintenance	18	18	<b>18</b>
Depreciation and amortisation	96	108	<b>127</b>
Grants and subsidies	68,864	95,867	<b>80,376</b>
Other expenses	3,490	3,490	<b>490</b>
<b>Total Expenses</b>	<b>80,650</b>	<b>107,632</b>	<b>89,292</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	444	664	<b>453</b>
Investment income	240	125	<b>194</b>
Other revenue	80	100	<b>167</b>
<b>Total Retained Revenue</b>	<b>764</b>	<b>889</b>	<b>814</b>
<b>NET COST OF SERVICES</b>	<b>79,886</b>	<b>106,743</b>	<b>88,478</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,717	4,726	4,835
Grants and subsidies	68,864	95,867	80,376
Other	7,302	7,192	4,283
<b>Total Payments</b>	<b>80,883</b>	<b>107,785</b>	<b>89,494</b>
<b>Receipts</b>			
Sale of goods and services	444	498	619
Interest	240	194	85
Other	409	429	428
<b>Total Receipts</b>	<b>1,093</b>	<b>1,121</b>	<b>1,132</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(79,790)</b>	<b>(106,664)</b>	<b>(88,362)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(76)	(76)	(75)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(76)</b>	<b>(76)</b>	<b>(75)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	78,749	105,752	87,614
Capital appropriation	76	76	75
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>78,825</b>	<b>105,828</b>	<b>87,689</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,041)</b>	<b>(912)</b>	<b>(748)</b>
Opening Cash and Cash Equivalents	4,829	3,775	2,863
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,788</b>	<b>2,863</b>	<b>2,115</b>

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**47 MINISTRY OF ENERGY AND UTILITIES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(79,886)	(106,743)	<b>(88,478)</b>
Non cash items added back	96	108	<b>127</b>
Change in operating assets and liabilities	...	(29)	<b>(11)</b>
<b>Net cash flow from operating activities</b>	<b>(79,790)</b>	<b>(106,664)</b>	<b>(88,362)</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**47 MINISTRY OF ENERGY AND UTILITIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,788	2,863	2,115
Receivables	399	635	646
Other	1,466	1,362	1,362
<b>Total Current Assets</b>	<b>5,653</b>	<b>4,860</b>	<b>4,123</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	300	302	250
Other	...	541	541
<b>Total Non Current Assets</b>	<b>300</b>	<b>843</b>	<b>791</b>
<b>Total Assets</b>	<b>5,953</b>	<b>5,703</b>	<b>4,914</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	661	835	835
Employee entitlements and other provisions	406	378	378
Other	...	17	17
<b>Total Current Liabilities</b>	<b>1,067</b>	<b>1,230</b>	<b>1,230</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	1,600	1,189	1,189
<b>Total Non Current Liabilities</b>	<b>1,600</b>	<b>1,189</b>	<b>1,189</b>
<b>Total Liabilities</b>	<b>2,667</b>	<b>2,419</b>	<b>2,419</b>
<b>NET ASSETS</b>	<b>3,286</b>	<b>3,284</b>	<b>2,495</b>
<b>EQUITY</b>			
Accumulated funds	3,286	3,284	2,495
<b>TOTAL EQUITY</b>	<b>3,286</b>	<b>3,284</b>	<b>2,495</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**47 MINISTRY OF ENERGY AND UTILITIES**

**47.1 Energy and Urban Water Policy**

**47.1.1 Energy and Urban Water Policy**

Program Objective(s): To promote the efficient, safe, reliable and ecologically sustainable supply and use of energy and urban water.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Energy regarding the development of the State's energy sector and urban water utilities.

		Average Staffing (EFT)													
		2001-02	2002-03												
<u>Activities</u> :	Policy development for energy and urban water, administration of regulatory frameworks for energy networks and management of energy programs.	54	50												
		<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2001-02</th> <th style="text-align: center; border-bottom: 1px solid black;">2002-03</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>	2001-02		2002-03	Budget	Revised	Budget	\$000	\$000	\$000	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center; border-bottom: 1px solid black;">2002-03</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>	2002-03	Budget	\$000
2001-02		2002-03													
Budget	Revised	Budget													
\$000	\$000	\$000													
2002-03															
Budget															
\$000															

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,632	4,426	<b>4,705</b>
Other operating expenses	2,533	2,706	<b>2,914</b>
Maintenance	18	18	<b>18</b>
Depreciation and amortisation	96	108	<b>127</b>
Grants and subsidies			
Energy research and development	800	800	<b>300</b>
Other expenses			
Gas and electricity reform	3,490	3,490	<b>490</b>
<b>Total Expenses</b>	<b>11,569</b>	<b>11,548</b>	<b>8,554</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**47 MINISTRY OF ENERGY AND UTILITIES**

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**47.1 Energy and Urban Water Policy**

**47.1.1 Energy and Urban Water Policy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	...	130	...
Pipeline fees	250	280	<b>255</b>
Electrolysis Committee - recoupment of expenses	194	254	<b>198</b>
Investment income	240	125	<b>194</b>
Other revenue	80	100	<b>167</b>
<b>Total Retained Revenue</b>	<b>764</b>	<b>889</b>	<b>814</b>
<b>NET COST OF SERVICES</b>	<b>10,805</b>	<b>10,659</b>	<b>7,740</b>
<b>ASSET ACQUISITIONS</b>	<b>76</b>	<b>76</b>	<b>75</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**47 MINISTRY OF ENERGY AND UTILITIES**

**47.1 Energy and Urban Water Policy**

**47.1.2 Energy Social Programs**

Program Objective(s): To administer energy social programs funded by the New South Wales Government.

Program Description: Administration of the Pensioner Energy Rebate and Life Support Rebates schemes. Provision of advice to the Minister for Energy regarding energy and water utilities concessions policy and administrative arrangements.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>									
<u>Outputs:</u>														
Number of pensioner rebates granted	no.	n.a.	n.a.	680,000	<b>700,000</b>									
Number of life support rebates granted	no.	n.a.	n.a.	12,000	<b>12,000</b>									
<u>Average Staffing:</u>	EFT	...	...	2	<b>2</b>									
<table style="margin-left: auto; margin-right: 0;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2001-02</th> <th style="text-align: center; border-bottom: 1px solid black;"><b>2002-03</b></th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>						2001-02		<b>2002-03</b>	Budget	Revised	Budget	\$000	\$000	\$000
2001-02		<b>2002-03</b>												
Budget	Revised	Budget												
\$000	\$000	\$000												

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related		85	300		<b>130</b>
Other operating expenses		932	717		<b>532</b>
Grants and subsidies					
Life Support Rebates Scheme		1,565	2,868		<b>2,000</b>
Pensioner Energy Rebate Scheme		66,499	92,199		<b>78,076</b>
<b>Total Expenses</b>		<b>69,081</b>	<b>96,084</b>		<b>80,738</b>
<b>NET COST OF SERVICES</b>		<b>69,081</b>	<b>96,084</b>		<b>80,738</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,005	3,102	<b>3,597</b>
Other operating expenses	1,417	1,501	<b>1,704</b>
Maintenance	10	15	<b>10</b>
Depreciation and amortisation	310	356	<b>208</b>
Grants and subsidies	2,315	2,610	<b>2,224</b>
Other expenses	6,680	5,427	<b>4,980</b>
<b>Total Expenses</b>	<b>13,737</b>	<b>13,011</b>	<b>12,723</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	900	<b>1,890</b>
Investment income	142	245	<b>186</b>
Grants and contributions	...	828	<b>1,577</b>
Other revenue	3,049	350	<b>410</b>
<b>Total Retained Revenue</b>	<b>3,191</b>	<b>2,323</b>	<b>4,063</b>
<b>NET COST OF SERVICES</b>	<b>10,546</b>	<b>10,688</b>	<b>8,660</b>

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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,901	2,976	<b>3,500</b>
Grants and subsidies	2,315	2,610	<b>2,224</b>
Other	8,217	7,239	<b>7,147</b>
<b>Total Payments</b>	<b>13,433</b>	<b>12,825</b>	<b>12,871</b>
<b>Receipts</b>			
Sale of goods and services	...	900	<b>1,890</b>
Interest	115	220	<b>221</b>
Other	3,275	1,680	<b>2,287</b>
<b>Total Receipts</b>	<b>3,390</b>	<b>2,800</b>	<b>4,398</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,043)</b>	<b>(10,025)</b>	<b>(8,473)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	1,387	1,428	<b>910</b>
Purchases of property, plant and equipment	(130)	(130)	<b>(50)</b>
Advances made	(2,670)	(2,000)	<b>(1,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,413)</b>	<b>(702)</b>	<b>(140)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	10,078	9,338	<b>9,362</b>
Capital appropriation	2,011	2,011	<b>1,000</b>
Cash reimbursements from the Consolidated Fund Entity	169	179	<b>226</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>12,258</b>	<b>11,528</b>	<b>10,588</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>802</b>	<b>801</b>	<b>1,975</b>
Opening Cash and Cash Equivalents	1,303	699	<b>1,500</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,105</b>	<b>1,500</b>	<b>3,475</b>

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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,546)	(10,688)	<b>(8,660)</b>
Non cash items added back	403	447	<b>297</b>
Change in operating assets and liabilities	100	216	<b>(110)</b>
<b>Net cash flow from operating activities</b>	<b>(10,043)</b>	<b>(10,025)</b>	<b>(8,473)</b>

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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,105	1,500	<b>3,475</b>
Receivables	886	1,160	<b>1,275</b>
Other financial assets	1,130	910	<b>920</b>
Other	7	7	<b>5</b>
<b>Total Current Assets</b>	<b>4,128</b>	<b>3,577</b>	<b>5,675</b>
<b>Non Current Assets -</b>			
Other financial assets	9,448	9,008	<b>9,088</b>
Property, plant and equipment - Plant and equipment	690	687	<b>529</b>
<b>Total Non Current Assets</b>	<b>10,138</b>	<b>9,695</b>	<b>9,617</b>
<b>Total Assets</b>	<b>14,266</b>	<b>13,272</b>	<b>15,292</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	253	548	<b>553</b>
Employee entitlements and other provisions	125	124	<b>122</b>
<b>Total Current Liabilities</b>	<b>378</b>	<b>672</b>	<b>675</b>
<b>Total Liabilities</b>	<b>378</b>	<b>672</b>	<b>675</b>
<b>NET ASSETS</b>	<b>13,888</b>	<b>12,600</b>	<b>14,617</b>
<b>EQUITY</b>			
Accumulated funds	13,888	12,600	<b>14,617</b>
<b>TOTAL EQUITY</b>	<b>13,888</b>	<b>12,600</b>	<b>14,617</b>

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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

**48.1 Reduce Adverse Environmental Impacts of Energy Use**

**48.1.1 Reduce Adverse Environmental Impacts of Energy Use**

Program Objective(s): To reduce greenhouse gas emissions and other adverse by-products of the generation and use of energy. To encourage the development, commercialisation, promotion and use of sustainable energy technology.

Program Description: Assist in the commercialisation of sustainable energy technologies, services and practices.

Average Staffing (EFT)	
2001-02	2002-03

Activities:

Assess and promote development of sustainable energy technologies	30	33
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2001-02		<b>2002-03</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,005	3,102	<b>3,597</b>
Other operating expenses	1,417	1,501	<b>1,704</b>
Maintenance	10	15	<b>10</b>
Depreciation and amortisation	310	356	<b>208</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	2,315	2,610	<b>2,224</b>
Other expenses			
Education and marketing expenses	2,400	1,400	<b>1,180</b>
Fee for services for program delivery	4,280	4,027	<b>3,800</b>
<b>Total Expenses</b>	<b>13,737</b>	<b>13,011</b>	<b>12,723</b>

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**48 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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**48.1 Reduce Adverse Environmental Impacts of Energy Use**

**48.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	900	<b>1,890</b>
Investment income	142	245	<b>186</b>
Grants and contributions	...	828	<b>1,577</b>
Other revenue	3,049	350	<b>410</b>

<b>Total Retained Revenue</b>	<b>3,191</b>	<b>2,323</b>	<b>4,063</b>
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<b>NET COST OF SERVICES</b>	<b>10,546</b>	<b>10,688</b>	<b>8,660</b>
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<b>ASSET ACQUISITIONS</b>	<b>130</b>	<b>130</b>	<b>50</b>
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**49 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	74,075	75,146	<b>87,461</b>
<b>Total Expenses</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>
<b>NET COST OF SERVICES</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>



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**49 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	74,075	75,146	<b>87,461</b>
<b>Total Payments</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(74,075)</b>	<b>(75,146)</b>	<b>(87,461)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	74,075	75,146	<b>87,461</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(74,075)	(75,146)	<b>(87,461)</b>
<b>Net cash flow from operating activities</b>	<b>(74,075)</b>	<b>(75,146)</b>	<b>(87,461)</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**49 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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**49.1 Water and Sewerage Assistance**

**49.1.1 Water and Sewerage Assistance**

Program Objective(s): Provides concessions to pensioners and properties exempt from water and sewerage rates and protection of the environment by supporting sewerage services.

Program Description: To fund community service obligations provided by Sydney and Hunter Water Corporations.

2001-02		2002-03
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Grants and subsidies

Water and sewerage rate rebates for pensioners	69,925	71,560	<b>73,318</b>
Properties exempt from water and sewerage rates	...	...	<b>9,602</b>
Sewer backlog program - capital grants to public trading enterprises	3,429	2,806	<b>3,857</b>
Blue Mountains septic pumpout service	721	780	<b>684</b>

<b>Total Expenses</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>
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<b>NET COST OF SERVICES</b>	<b>74,075</b>	<b>75,146</b>	<b>87,461</b>
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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	106,338	115,500	<b>111,692</b>
Investment income	177	550	<b>307</b>
Grants and contributions	900	900	<b>10,869</b>
Other revenue	1,800	1,900	<b>1,894</b>
<b>Total Retained Revenue</b>	<b>109,215</b>	<b>118,850</b>	<b>124,762</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	58,866	63,724	<b>63,348</b>
Other operating expenses	26,086	28,542	<b>28,749</b>
Maintenance	2,200	2,748	<b>2,820</b>
Depreciation and amortisation	6,480	6,800	<b>9,193</b>
Borrowing costs	325	325	<b>332</b>
<b>Total Expenses</b>	<b>93,957</b>	<b>102,139</b>	<b>104,442</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>15,258</b>	<b>16,711</b>	<b>20,320</b>
<b>Distributions -</b>			
Dividends and capital repatriations	9,078	9,943	<b>12,090</b>
Tax equivalents	4,577	5,013	<b>6,096</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>1,603</b>	<b>1,755</b>	<b>2,134</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	104,701	114,946	111,496
Interest	811	570	480
Other	2,700	6,731	16,563
<b>Total Receipts</b>	<b>108,212</b>	<b>122,247</b>	<b>128,539</b>
<b>Payments</b>			
Employee Related	60,015	66,002	60,244
Finance costs	325	325	332
Equivalent Income Tax	4,189	1,510	5,854
Other	26,730	35,616	34,793
<b>Total Payments</b>	<b>91,259</b>	<b>103,453</b>	<b>101,223</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>16,953</b>	<b>18,794</b>	<b>27,316</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(11,601)	(11,947)	(14,175)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(11,601)</b>	<b>(11,947)</b>	<b>(14,175)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(230)	(230)	...
Dividends paid	(4,934)	...	(9,943)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(5,164)</b>	<b>(230)</b>	<b>(9,943)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>188</b>	<b>6,617</b>	<b>3,198</b>
Opening Cash and Cash Equivalents	3,277	754	7,371
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,465</b>	<b>7,371</b>	<b>10,569</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	10,681	11,698	<b>14,224</b>
Non cash items added back	6,480	7,000	<b>9,193</b>
Change in operating assets and liabilities	(208)	96	<b>3,899</b>
<b>Net cash flow from operating activities</b>	<b>16,953</b>	<b>18,794</b>	<b>27,316</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR  
WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,465	7,371	<b>10,569</b>
Receivables	24,352	26,806	<b>26,797</b>
Inventories	1,344	1,425	<b>1,452</b>
Other	411	125	...
<b>Total Current Assets</b>	<b>29,572</b>	<b>35,727</b>	<b>38,818</b>
<b>Non Current Assets -</b>			
Inventories	...	724	<b>724</b>
Property, plant and equipment -			
Land and building	65,792	67,169	<b>67,260</b>
Plant and equipment	24,268	23,005	<b>27,896</b>
<b>Total Non Current Assets</b>	<b>90,060</b>	<b>90,898</b>	<b>95,880</b>
<b>Total Assets</b>	<b>119,632</b>	<b>126,625</b>	<b>134,698</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,377	7,850	<b>8,333</b>
Interest bearing	...	446	<b>446</b>
Tax	1,144	1,253	<b>1,495</b>
Employee entitlements and other provisions	25,460	22,606	<b>25,150</b>
<b>Total Current Liabilities</b>	<b>36,981</b>	<b>32,155</b>	<b>35,424</b>
<b>Non Current Liabilities -</b>			
Interest bearing	2,875	2,532	<b>2,532</b>
Employee entitlements and other provisions	19,358	39,062	<b>41,732</b>
<b>Total Non Current Liabilities</b>	<b>22,233</b>	<b>41,594</b>	<b>44,264</b>
<b>Total Liabilities</b>	<b>59,214</b>	<b>73,749</b>	<b>79,688</b>
<b>NET ASSETS</b>	<b>60,418</b>	<b>52,876</b>	<b>55,010</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	7,592	...	...
Accumulated funds	52,826	52,876	<b>55,010</b>
<b>TOTAL EQUITY</b>	<b>60,418</b>	<b>52,876</b>	<b>55,010</b>

# MINISTER FOR JUVENILE JUSTICE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Juvenile Justice</b>			
Total Expenses .....	117.4	123.2	4.9
Asset Acquisitions .....	5.8	22.8	290.7
<b>Total, Minister for Juvenile Justice</b>			
Total Expenses .....	<b>117.4</b>	<b>123.2</b>	<b>4.9</b>
Asset Acquisitions .....	<b>5.8</b>	<b>22.8</b>	<b>290.7</b>

## DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility in conjunction with a number of other government agencies for breaking the cycle of juvenile crime. The Department provides a range of custodial and non-custodial programs for the rehabilitation of young offenders.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

A major focus of the Department has been implementing the recommendations of the review report of the Council on the Cost and Quality of Government, including a major staff restructuring at the detention centres. The restructuring is expected to be completed in 2002-03.

Other developments include:

- ◆ improvements in workplace occupational health and safety resulting in very significant reductions in workers' compensation claims;
- ◆ expansion of post release services by providing better statewide coverage of programs;
- ◆ implementation of new programs funded as an outcome of the Drug Summit; and
- ◆ implementation of enhanced recruitment and training strategies for direct care staff.



## **STRATEGIC DIRECTIONS**

In 2002-03, the Department will implement major reforms to its detention centre operations following extensive industrial negotiations during 2001-02. These changes will improve the quality of care for clients and workplace safety through additional frontline staff and improved management structures.

The standard of detention centre accommodation continues to be improved consistent with national standards and in 2002-03, construction will commence on a new young women's centre at Lidcombe to replace the outdated Yasmar facility at Haberfield. Planning and other preparatory work are progressing in relation to redevelopment of Reiby and Cobham detention centres and building works will commence in 2002-03.

The Department's community based services for young offenders will be further developed and refined. These services include supervision and support of young offenders in the community including accommodation options, mentor programs and post-release support.

Special support is provided to young people who are drug addicted through a range of options including counselling, detoxification and the Department's participation in the Youth Drug Court. Two rural rehabilitation programs have been established in Coffs Harbour and Dubbo.

Funding continues for Youth Justice Conferencing. This Young Offenders Act option provides an opportunity for victims to attend conferences and have a direct say in outcome plans, ensuring young offenders take responsibility for their actions.

## **2002-03 BUDGET**

### **Total Expenses**

The Department's total expenses for 2002-03 are expected to be \$123.2 million. Expenses will be greater than in the 2001-02 budget, reflecting the Department's continued commitment to providing superior client services through improving staffing levels in the Department's detention centres and Central Support Office.

In 2002-03, funding of \$4 million has been provided under the Government Plan of Action on Drugs and \$0.8 million provided to assume responsibility from Police for the transport of juveniles to court in the Hunter Region. Funding has also been allocated for the continuation of the successful Youth Justice Conferencing Scheme.

Cyclic maintenance programs at the juvenile justice centres are ongoing, with maintenance expenditure in 2002-03 estimated at \$3 million.

## **ASSET ACQUISITIONS**

The Department is continuing to implement its capital strategic plan to improve the standard of accommodation for juveniles held in detention.

A total of \$57.1 million has been allocated over four years to continue with stage 2 of the Department's major capital works program. This involves the construction of a young women's facility at Lidcombe (to replace the outdated Yasmar facility) and to re-develop the Reiby and Cobham Juvenile Justice Centres. In relation to this, the allocation for 2002-03 is \$15.3 million.

An amount of \$4.2 million has been allocated in 2002-03 to facilitate the relocation of the Department's Central Support Office and renewal of information technology infrastructure.

Additionally \$3.2 million has been provided to the Department in 2003-03 for upgrades and replacement of minor assets.

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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	87,391	81,620	<b>87,360</b>
Other operating expenses	13,193	14,591	<b>18,044</b>
Maintenance	3,000	3,000	<b>3,000</b>
Depreciation and amortisation	5,243	5,243	<b>5,819</b>
Grants and subsidies	4,687	4,536	<b>4,993</b>
Other expenses	3,850	3,850	<b>3,938</b>
<b>Total Expenses</b>	<b>117,364</b>	<b>112,840</b>	<b>123,154</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	135	60	<b>61</b>
Investment income	85	220	<b>250</b>
Grants and contributions	1,280	1,540	<b>1,400</b>
Other revenue	14	450	<b>450</b>
<b>Total Retained Revenue</b>	<b>1,514</b>	<b>2,270</b>	<b>2,161</b>
Gain/(loss) on disposal of non current assets	1	175	...
<b>NET COST OF SERVICES</b>	<b>115,849</b>	<b>110,395</b>	<b>120,993</b>

**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	83,685	78,819	<b>83,695</b>
Grants and subsidies	4,687	4,536	<b>4,993</b>
Other	19,993	24,591	<b>29,067</b>
<b>Total Payments</b>	<b>108,365</b>	<b>107,946</b>	<b>117,755</b>
<b>Receipts</b>			
Sale of goods and services	135	60	<b>61</b>
Interest	85	301	<b>235</b>
Other	1,294	5,140	<b>5,735</b>
<b>Total Receipts</b>	<b>1,514</b>	<b>5,501</b>	<b>6,031</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(106,851)</b>	<b>(102,445)</b>	<b>(111,724)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1	551	...
Purchases of property, plant and equipment	(5,827)	(5,827)	<b>(22,766)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,826)</b>	<b>(5,276)</b>	<b>(22,766)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	104,321	104,321	<b>108,036</b>
Capital appropriation	5,827	5,827	<b>22,766</b>
Cash reimbursements from the Consolidated Fund Entity	3,152	3,560	<b>4,299</b>
Cash transfers to Consolidated Fund	...	(2,810)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>113,300</b>	<b>110,898</b>	<b>135,101</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>623</b>	<b>3,177</b>	<b>611</b>
Opening Cash and Cash Equivalents	4,814	5,778	<b>8,955</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,437</b>	<b>8,955</b>	<b>9,566</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(115,849)	(110,395)	<b>(120,993)</b>
Non cash items added back	8,809	8,044	<b>9,484</b>
Change in operating assets and liabilities	189	(94)	<b>(215)</b>
<b>Net cash flow from operating activities</b>	<b>(106,851)</b>	<b>(102,445)</b>	<b>(111,724)</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,437	8,955	9,566
Receivables	1,039	1,337	1,552
Inventories	1	...	...
Other	...	120	120
<b>Total Current Assets</b>	<b>6,477</b>	<b>10,412</b>	<b>11,238</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	127,438	117,781	131,868
Plant and equipment	6,384	6,177	9,037
<b>Total Non Current Assets</b>	<b>133,822</b>	<b>123,958</b>	<b>140,905</b>
<b>Total Assets</b>	<b>140,299</b>	<b>134,370</b>	<b>152,143</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,254	5,234	5,234
Employee entitlements and other provisions	5,671	5,576	5,576
Other	54	27	27
<b>Total Current Liabilities</b>	<b>8,979</b>	<b>10,837</b>	<b>10,837</b>
<b>Total Liabilities</b>	<b>8,979</b>	<b>10,837</b>	<b>10,837</b>
<b>NET ASSETS</b>	<b>131,320</b>	<b>123,533</b>	<b>141,306</b>
<b>EQUITY</b>			
Reserves	9,027	7,214	7,214
Accumulated funds	122,293	116,319	134,092
<b>TOTAL EQUITY</b>	<b>131,320</b>	<b>123,533</b>	<b>141,306</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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**50.1 Juvenile Justice**

**50.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<b>Custodial Services-</b>					
Remands in custody (as a % of bail decisions)	%	37.2	36.7	42	<b>45</b>
Custodial orders (as a % of Children's Court outcomes)	%	6.9	6.5	6.7	<b>6.7</b>
Escapes per 1,000 admissions	no.	11.4	9.3	10.2	<b>10.1</b>
Deaths in custody	no.	...	1	...	...
Self harm incidents	no.	158	125	92	<b>80</b>
<b>Community Based Services-</b>					
Successful bail interventions	%	56.7	59.7	59.3	<b>58.6</b>
Supervised orders as a % of court outcomes (excluding CSOs)	%	14.3	14.6	17.1	<b>18.2</b>
Community service orders as a % of court outcomes	%	6.6	5.4	5.0	<b>4.6</b>
% of community based orders completed	%	82	76	79	<b>80</b>
% of pre-sentence report recommendations adopted	%	62	67	68	<b>69</b>

Outputs:

<b>Custodial Services-</b>					
Custodial orders	no.	800	634	652	<b>643</b>
Total admissions	no.	4,396	4,509	4,296	<b>4,182</b>
Daily average detainee population	no.	355	306	298	<b>295</b>
Average length of committals (months)	no.	5.4	5.8	5.9	<b>6.0</b>
<b>Average no of detainees</b>					
ATSI young people	no.	122	117	126	<b>115</b>
NESB young people	no.	90	82	85	<b>85</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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**50.1 Juvenile Justice**

**50.1.1 Juvenile Justice (cont)**

Community Based Services-					
Pre-sentence reports	no.	5,454	4,645	4,782	<b>5,024</b>
Remand interventions	no.	2,939	3,636	2,918	<b>3,161</b>
Non-custodial orders (as at 30 June)	no.	1,631	1,216	1,281	<b>1,249</b>
Average caseload-					
Counsellors	no.	7.5	9.1	9.2	<b>9.0</b>
Juvenile Justice Officers					
Metropolitan	no.	12	11	13	<b>12</b>
Non-metropolitan	no.	16	16	15	<b>15</b>
<u>Average Staffing:</u>	EFT	1,137	1,132	1,106	<b>1,230</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	87,391	81,620	<b>87,360</b>
Other operating expenses	13,193	14,591	<b>18,044</b>
Maintenance	3,000	3,000	<b>3,000</b>
Depreciation and amortisation	5,243	5,243	<b>5,819</b>
Grants and subsidies			
Clergy attending centres	287	287	<b>287</b>
Recurrent grants to non profit organisations	4,400	4,249	<b>4,706</b>
Other expenses			
Supervised travel of children	217	217	<b>222</b>
Professional reports, assessments and consultations	266	266	<b>272</b>
Expenses for child support and departmental residential care	3,367	3,367	<b>3,444</b>
<b>Total Expenses</b>	<b>117,364</b>	<b>112,840</b>	<b>123,154</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	75	...	...
Minor sales of goods and services	60	60	<b>61</b>



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**MINISTER FOR JUVENILE JUSTICE**  
**50 DEPARTMENT OF JUVENILE JUSTICE**

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**50.1 Juvenile Justice**

**50.1.1 Juvenile Justice (cont)**

***OPERATING STATEMENT (cont)***

Investment income	85	220	<b>250</b>
Grants and contributions	1,280	1,540	<b>1,400</b>
Other revenue	14	450	<b>450</b>
<b>Total Retained Revenue</b>	<b>1,514</b>	<b>2,270</b>	<b>2,161</b>
Gain/(loss) on disposal of non current assets	1	175	...
<b>NET COST OF SERVICES</b>	<b>115,849</b>	<b>110,395</b>	<b>120,993</b>
<b>ASSET ACQUISITIONS</b>	<b>5,827</b>	<b>5,827</b>	<b>22,766</b>

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# MINISTER FOR LAND AND WATER CONSERVATION AND MINISTER FOR FAIR TRADING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Land and Water Conservation</b>			
Total Expenses .....	556.2	558.7	0.4
Asset Acquisitions .....	36.2	47.6	31.4
<b>Department of Fair Trading</b>			
Total Expenses .....	135.7	134.5	- 0.9
Asset Acquisitions .....	7.4	6.8	- 7.1
<b>Luna Park Reserve Trust</b>			
Total Expenses .....	1.1	0.8	- 25.2
Asset Acquisitions .....	...	...	...
<b>Rental Bond Board</b>			
Total Expenses .....	24.4	27.4	12.4
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Land and Water Conservation and Minister for Fair Trading</b>			
Total Expenses .....	<b>717.4</b>	<b>721.4</b>	<b>0.6</b>
Asset Acquisitions .....	<b>43.6</b>	<b>54.4</b>	<b>24.8</b>

## DEPARTMENT OF LAND AND WATER CONSERVATION

The Department of Land and Water Conservation is the State's primary land, vegetation and water manager. The Department's mission is to work with local communities, other state and local governments and the Commonwealth to achieve a balanced mix of social, economic and environmental outcomes in the management of natural resources across large area landscapes.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's expenditure in recent years has included significant funding enhancements to develop and implement major reform priorities in water, salinity and vegetation management.

Recent major developments include:

- ◆ progressive operational implementation of the *Water Management Act, 2000* as part of the Government's water reform initiatives;
- ◆ development of an integrated framework for salinity management in New South Wales, with the Department of Land and Water Conservation having the lead agency role for salinity programs;
- ◆ release of draft Catchment Blueprints for public consultation. The draft Blueprints are a strategic plan for natural resource management for each of New South Wales' catchments;
- ◆ introduction of the Environmental Services Credits Scheme linking the value of environmental services to economic decision making and rural production; and
- ◆ greater certainty of outcome for developers and appropriate environmental safeguards have emerged as a result of the *Plantations and Reafforestation Act 1999*.

## **STRATEGIC DIRECTIONS**

The role of the Department, as a leader in natural resource management, is to support and facilitate the sustainable use of the State's limited, and sometimes fragile, natural resources. The Department, in collaboration with the community, achieves an acceptable balance across the competing demands for those resources.

Broad strategies to deliver this approach are:

- ◆ the use of catchment-wide planning and targets that provide for the adaptive management of natural resources across the landscape;
- ◆ development of markets and investment strategies that encourage public and private participation in activities producing environmental benefits;
- ◆ effective regulatory frameworks to ensure the protection and productivity of natural resources;
- ◆ enhanced information and scientific knowledge that supports effective decision making; and
- ◆ innovative advice and services that are client and outcome focussed.

## 2002-03 BUDGET

### Total Expenses

Total expenses in 2002-03 are estimated at \$558.7 million.

Major expenditures include:

- ◆ \$56.4 million to meet commitments to deliver backlog water supply and sewerage projects in country towns. A further \$20 million of expenditure was brought forward into 2001-02 in order to accelerate the program. This will result in an average yearly expenditure of \$72.4 million over the two years to 2002-03.
- ◆ \$42.8 million for Natural Heritage Trust programs administered by the Department;
- ◆ \$21.7 million as New South Wales' contribution to the operating costs and works program of the Murray Darling Basin Commission;
- ◆ \$16.1 million contribution to the Irrigation Areas and Districts;
- ◆ \$16.8 million for works including the implementation of Land and Water Management Plans;
- ◆ \$13.9 million as the State's contribution towards floodplain management, including \$2 million (as part of a two-year, \$4 million commitment) to expedite the construction of a levee bank at Lismore;
- ◆ \$13 million to meet implementation costs associated with the *Water Management Act 2000* (part of a total \$64.7 million program over four years, spread across several agencies);
- ◆ \$12.8 million as the State's contribution towards local government programs in estuary, coastal and waterways management;
- ◆ \$11.7 million in funding towards the implementation of the New South Wales Salinity Strategy as part of a total \$52 million program over four years, spread across several agencies. Expenditure on the Salinity Strategy is recognised as part of New South Wales' contribution to the National Action Plan on Salinity and Water Quality. The Plan which is scheduled for completion in June 2007 will provide \$396 million as a joint State/Commonwealth contribution to address New South Wales' most pressing salinity and water quality problems.

- ◆ \$3 million, as part of \$12 million over four years, to map native vegetation in New South Wales;
- ◆ \$2.5 million as the State's contribution towards a program to cap and pipe bores;
- ◆ \$2.5 million for incentive payments under the Native Vegetation Management Fund; and
- ◆ \$1.3 million, as part of an additional \$3.9 million over three years, for the remediation of Lake Macquarie and the employment of a Lake Coordinator.

### **Asset Acquisitions**

Total asset acquisitions in 2002-03 are estimated at \$47.6 million. Major acquisitions include:

- ◆ \$10.4 million for building works at Dubbo, Wellington, Bridge St Sydney and at various dams;
- ◆ \$5.2 million for flood security and upgrade works at Chaffey, Glenbawn, Burrendong, Copeton and Keepit dams;
- ◆ \$5 million to rehabilitate river structures;
- ◆ \$5 million to undertake periodic maintenance programs at major storages;
- ◆ \$2.9 million for Macquarie River re-regulation capability;
- ◆ \$2.6 million for upgrade works at Blowering, Chaffey and Wyangala Dams;
- ◆ \$1.9 million for works at Wellington, Bethungra and Wyangala Dams; and
- ◆ substantial funding on electronic information systems:
  - \$1.8 million towards the Water Information System being developed at a total cost of \$4.9 million;
  - \$2.6 million towards eCommerce based initiatives and business systems being developed by the Department;

- \$1.0 million towards further development of the multi-agency program to provide Community Access to Natural Resources Information (CANRI); and
- \$1.5 million towards the development of a Total Asset Management Plan for water infrastructure.

## **DEPARTMENT OF FAIR TRADING**

The Department of Fair Trading provides a wide range of services to consumers and traders. These services cover business name registrations and licensing information, advice on home building, strata scheme administration and advice, and information on general consumer matters through Fair Trading Centres, as well as investigations and compliance activities.

Other services provided by Fair Trading Centres include information on the rights and obligations of landlords and tenants, and on encumbrances on motor vehicles and boats.

The Department also administers the formation and regulation of co-operatives, and provides trade measurement and technical services. The portfolio incorporates the Consumer, Trader and Tenancy Tribunal.

In 2002-03, the Department expects to provide advice to the public on over 2 million matters. This is in response to an estimated:

- ◆ 785,000 fair trading enquiries;
- ◆ 1,160,000 Register of Encumbered Vehicles database enquiries;
- ◆ 166,000 business names enquiries; and
- ◆ 120,000 traders licensing enquiries.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for 2002-03 are estimated to be \$134.5 million compared to a forecast \$135.9 million in 2001-02. The fall in expenses is mainly due to a reduction from \$12 million to \$10 million in the grant paid to the Fair Trading Administration Corporation. The grant is provided to meet the deficit associated with the previous Statutory Insurance Scheme for residential building works that closed on 30 April 1997. Future liabilities of the Scheme are expected to decline.

## **STRATEGIC DIRECTIONS**

The strategic intent of the Department of Fair Trading is for New South Wales to be recognised for value and fairness in the marketplace. The Department's key corporate objectives are to:

- ◆ develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders;
- ◆ encourage maximum compliance with regulatory requirements (through information and education for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing, registration and certification); and
- ◆ use public resources accountably and ensure operations are economical, efficient and customer-focused.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for 2002-03 are estimated at \$134.5 million. Significant allocations include:

- ◆ \$22.3 million to fund the operations of the Consumer, Trader and Tenancy Tribunal;
- ◆ \$14.5 million for the operation of the licensing and registration areas that license builders, real estate agents, valuers, conveyancers and private employment agents and the registration of business names, co-operatives, associations and co-operative housing societies;
- ◆ \$14.3 million to detect and ultimately decrease unfair practices in the marketplace through the investigation of illegal conduct which leads to prosecutions; and
- ◆ \$28 million for costs related to the Fair Trading Centres in the city and regional areas, the Registry of Encumbered Vehicles (REVS) and community education programs.

## **Asset Acquisitions**

The Department's 2002-03 asset acquisition program of \$6.84 million provides for:

- ◆ implementation of a managed network infrastructure to increase Local Area Network (LAN)/Wide Area Network (WAN) performance (\$1.6 million);
- ◆ upgrade of essential business application infrastructures (\$292,000);
- ◆ expansion of the Department's Internet/Intranet system (\$317,000);
- ◆ upgrade of the Department's Customer Assistance System (\$411,000);
- ◆ integration of Desktop Personal Computers with the Department's Network Operating System (\$419,000);
- ◆ implementation of an Intelligence Analysis System (NETMAP) (\$500,000);
- ◆ acquisition of a Natural Language Speech Recognition Interactive Voice Response System for the Department's Register of Encumbered Vehicles Call Centre (\$547,000);
- ◆ migration of Co-operative Housing Society information onto the Department's computer network (\$247,000); and
- ◆ replacement of minor plant and equipment (\$2.5 million).

## **LUNA PARK RESERVE TRUST**

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In February 2001, the Minister for Land and Water Conservation appointed the Sydney Harbour Foreshore Authority (SHFA) to manage the affairs of the Luna Park Reserve Trust. The Trust's expenditure has historically been for administration, legal and consultancy fees.



Future expenditure will be driven by the Trustee's role in managing contractual arrangements with the long term operator of Luna Park, Metro Edgley Pty Limited. Metro Edgley presently occupies and operates the site under a license from the Trust. Future expenditure will also include the maintenance of heritage infrastructure on the site from the Heritage Infrastructure Fund.

## **STRATEGIC DIRECTIONS**

Metro Edgley has prepared a Development Application for the Luna Park site which received conditional approval from the Minister for Planning in January 2002. The developer is to advise shortly if it can secure required approvals and finance in order to proceed with the proposed development.

Should the development proceed, the Trust will accrue a percentage of revenue achieved by the developer with contributions to the Heritage Infrastructure Fund, which will be used to maintain the heritage assets of the site. Should the development not proceed, SHFA will consider other options available for the operation of the park.

## **2002-03 BUDGET**

### **Total Expenses**

The level of expenditure for administering the Trust is expected to decrease to \$0.8 million in 2002-03, as the expenditure will be administrative costs only.

### **Asset Acquisition**

On the assumption that the proposed development from Metro Edgely proceeds, no capital expenditure is envisaged.

## **RENTAL BOND BOARD**

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Director-General of the Department of Fair Trading. The Department of Fair Trading undertakes the administrative functions of the Board on a user charge basis.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Board is a self-funding body, and derives its income from interest earned on rental bond deposits and accumulated funds. In 2002-03, rental bond deposits are estimated to be \$495 million, which should generate approximately \$30.6 million of revenue.

As well as the cost of bond administration, the Board funds 50 percent of the operating expenses of the Residential Tribunal and the Tenants Advice and Advocacy Program and all the costs of Tenancy Services. These programs and services are administered by the Department of Fair Trading.

### **2002-03 BUDGET**

Total expenses are estimated at \$27.4 million in 2002-03, representing an increase of 12.4 per cent over the 2001-02 Budget and include:

- ◆ \$7.5 million contribution to the Consumer, Trader and Tenancy Tribunal;
- ◆ \$4.8 million to meet the operating costs of Tenancy Services;
- ◆ \$3.5 million in grants including Tenants Advice and Advocacy Program; and
- ◆ \$1.3 million to meet operating costs of the Strata and Mediation Services.

The increase in expenditure mainly reflects increased costs flowing from the regionalisation of the Consumer Trader and Tenancy Tribunal (formerly the Residential Tribunal and Fair Trading Tribunal) of \$2 million per annum and an increase of \$500,000 per annum to fund an expanded Tenancy Advice and Advocacy Program.

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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	179,162	182,885	<b>177,333</b>
Other operating expenses	107,861	111,149	<b>104,434</b>
Maintenance	13,420	14,102	<b>13,710</b>
Depreciation and amortisation	25,297	20,037	<b>20,601</b>
Grants and subsidies	159,644	176,498	<b>175,017</b>
Borrowing costs	389	389	<b>298</b>
Other expenses	70,405	59,182	<b>67,287</b>
<b>Total Expenses</b>	<b>556,178</b>	<b>564,242</b>	<b>558,680</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	95,554	88,241	<b>88,618</b>
Investment income	2,918	2,180	<b>2,227</b>
Retained taxes, fees and fines	2,867	2,867	<b>2,929</b>
Grants and contributions	12,745	12,385	<b>12,974</b>
Other revenue	5,120	4,000	<b>4,086</b>
<b>Total Retained Revenue</b>	<b>119,204</b>	<b>109,673</b>	<b>110,834</b>
Gain/(loss) on disposal of non current assets	(500)	(500)	<b>(500)</b>
<b>NET COST OF SERVICES</b>	<b>437,474</b>	<b>455,069</b>	<b>448,346</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	159,337	163,060	<b>157,597</b>
Grants and subsidies	167,344	178,945	<b>182,817</b>
Finance costs	389	(404)	<b>298</b>
Other	190,052	210,815	<b>206,600</b>
<b>Total Payments</b>	<b>517,122</b>	<b>552,416</b>	<b>547,312</b>
<b>Receipts</b>			
Sale of goods and services	97,120	89,807	<b>94,824</b>
Interest	2,394	2,144	<b>1,793</b>
Other	20,732	43,673	<b>42,752</b>
<b>Total Receipts</b>	<b>120,246</b>	<b>135,624</b>	<b>139,369</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(396,876)</b>	<b>(416,792)</b>	<b>(407,943)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,000	2,000	<b>2,000</b>
Proceeds from sale of investments	490	490	<b>490</b>
Advance repayments received	1,510	1,510	<b>1,510</b>
Purchases of property, plant and equipment	(36,217)	(26,167)	<b>(47,586)</b>
Advances made	(2,000)	(2,000)	<b>(2,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(34,217)</b>	<b>(24,167)</b>	<b>(45,586)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(1,793)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>(1,793)</b>	...

**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	392,138	414,666	<b>402,325</b>
Capital appropriation	33,603	23,553	<b>45,336</b>
Cash reimbursements from the Consolidated Fund Entity	3,774	3,830	<b>6,222</b>
Cash transfers to Consolidated Fund	...	(1,067)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>429,515</b>	<b>440,982</b>	<b>453,883</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,578)</b>	<b>(1,770)</b>	<b>354</b>
Opening Cash and Cash Equivalents	10,975	18,088	<b>16,318</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,397</b>	<b>16,318</b>	<b>16,672</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(437,474)	(455,069)	<b>(448,346)</b>
Non cash items added back	45,122	39,862	<b>40,337</b>
Change in operating assets and liabilities	(4,524)	(1,585)	<b>66</b>
<b>Net cash flow from operating activities</b>	<b>(396,876)</b>	<b>(416,792)</b>	<b>(407,943)</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,397	16,318	<b>16,672</b>
Receivables	53,000	75,885	<b>76,319</b>
Inventories	334	254	<b>254</b>
Other	2,204	1,979	<b>1,979</b>
<b>Total Current Assets</b>	<b>64,935</b>	<b>94,436</b>	<b>95,224</b>
<b>Non Current Assets -</b>			
Other financial assets	18,566	12,820	<b>12,820</b>
Property, plant and equipment -			
Land and building	152,649	164,760	<b>174,773</b>
Plant and equipment	18,734	15,375	<b>19,873</b>
Infrastructure systems	2,105,288	1,957,025	<b>1,966,999</b>
Other	2,189	2,318	<b>2,318</b>
<b>Total Non Current Assets</b>	<b>2,297,426</b>	<b>2,152,298</b>	<b>2,176,783</b>
<b>Total Assets</b>	<b>2,362,361</b>	<b>2,246,734</b>	<b>2,272,007</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	34,809	53,163	<b>53,163</b>
Interest bearing	64	62	<b>62</b>
Employee entitlements and other provisions	17,811	18,646	<b>18,646</b>
Other	4	5,586	<b>5,586</b>
<b>Total Current Liabilities</b>	<b>52,688</b>	<b>77,457</b>	<b>77,457</b>
<b>Non Current Liabilities -</b>			
Interest bearing	11,915	21,420	<b>21,420</b>
Employee entitlements and other provisions	2,189	2,318	<b>2,318</b>
Other	3,528	...	...
<b>Total Non Current Liabilities</b>	<b>17,632</b>	<b>23,738</b>	<b>23,738</b>
<b>Total Liabilities</b>	<b>70,320</b>	<b>101,195</b>	<b>101,195</b>
<b>NET ASSETS</b>	<b>2,292,041</b>	<b>2,145,539</b>	<b>2,170,812</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	25,518	39,903	<b>39,903</b>
Accumulated funds	2,266,523	2,105,636	<b>2,130,909</b>
<b>TOTAL EQUITY</b>	<b>2,292,041</b>	<b>2,145,539</b>	<b>2,170,812</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**51.1 Natural Resource Management**

**51.1.1 Rivers and Groundwater**

Program Objective(s): Effective and sustainable use of the State's water resources.

Program Description: Monitor the State's water resources. Allocate water between competing interests. Operate river systems to supply water and sustain healthy water environments. Financial and technical assistance for country town and rural water supply and sewerage services. Consult with the community to develop strategies for the State's water resources.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Water management plans in place for -					
Surface water	no.	n.a.	12	26	<b>41</b>
Groundwater	no.	n.a.	4	10	<b>15</b>
Wetlands	no.	9	12	12	<b>13</b>
Water licences managed	thous	66.0	91.5	91.5	<b>150.0</b>
Dam maintenance audits completed	no.	18	36	36	<b>36</b>
Gated weir maintenance audits completed	no.	17	22	22	<b>22</b>
Water supply and sewerage projects -					
Completed	no.	20	18	20	<b>24</b>
Under construction	no.	84	67	72	<b>82</b>
Bores capped and piped	no.	3	15	25	<b>25</b>
Area of state mapped for wetlands	%	30	35	35	<b>35</b>
Unregulated water licences converted to volumetric	%	30	85	90	<b>100</b>
<u>Average Staffing:</u>	EFT	882	890	964	<b>900</b>



**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

**51.1 Natural Resource Management**

**51.1.1 Rivers and Groundwater (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	68,505	66,961	<b>65,123</b>
Other operating expenses	44,372	47,146	<b>44,667</b>
Maintenance	13,420	14,102	<b>13,710</b>
Depreciation and amortisation	22,474	17,886	<b>18,387</b>
Grants and subsidies			
Alternative funding (interest) subsidy	2,700	2,700	<b>2,000</b>
Pensioner rate rebates – Australian Inland Energy			
Water Infrastructure	288	288	<b>288</b>
Recurrent grants to non profit organisations	2,341	3,102	<b>1,580</b>
Country Towns Water Supply and Sewerage Scheme			
- Local Government	68,400	88,400	<b>56,367</b>
Subsidies to organisations	1,102	1,102	<b>1,102</b>
Borrowing costs			
Interest on public sector borrowings and advances	389	389	<b>298</b>
Other expenses			
NSW - Queensland Border Rivers Commission	700	700	<b>700</b>
Murray Darling Basin Commission	21,260	21,260	<b>21,730</b>
Irrigation Areas works - private sector	15,757	15,757	<b>16,119</b>
Flood warning systems	200	200	<b>200</b>
<b>Total Expenses</b>	<b>261,908</b>	<b>279,993</b>	<b>242,271</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**51.1 Natural Resource Management**

**51.1.1 Rivers and Groundwater (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	4,076	4,299	<b>4,392</b>
Fees for services	819	819	<b>837</b>
Rental of cottages	614	614	<b>627</b>
Consulting services	3,584	1,500	<b>1,532</b>
Solicitors' enquiry fees	292	292	<b>298</b>
Murray Darling Basin Commission	21,066	19,815	<b>20,199</b>
River management agreements	410	410	<b>419</b>
Income from water operations	40,200	40,200	<b>42,515</b>
Minor sales of goods and services	5,929	1,809	<b>1,849</b>
Materials to produce goods and services	(2,455)	(2,590)	<b>(2,649)</b>
Investment income	1,074	800	<b>816</b>
Grants and contributions	5,658	5,378	<b>6,460</b>
Other revenue	2,038	2,533	<b>2,574</b>
<b>Total Retained Revenue</b>	<b>83,305</b>	<b>75,879</b>	<b>79,869</b>
Gain/(loss) on disposal of non current assets	(198)	218	<b>218</b>
<b>NET COST OF SERVICES</b>	<b>178,801</b>	<b>203,896</b>	<b>162,184</b>

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<b>ASSET ACQUISITIONS</b>	<b>27,119</b>	<b>18,371</b>	<b>35,358</b>
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**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

**51.1 Natural Resource Management**

**51.1.2 Land and Vegetation**

Program Objective(s): Effective and sustainable use of the State's soil, land and vegetation resources.

Program Description: Monitor the State's soil, land and vegetation resources. Prevent land degradation. Consult with the community to develop strategies for soil, land and vegetation ecosystems management.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Land assessed in the Western and Central Divisions	'000ha	1,500	1,500	1,500	<b>1,500</b>
Soil landscape maps completed of the Eastern and Central Divisions - Maps	no.	4	4	2	<b>3</b>
Cumulative total mapped	%	41	45	45	<b>47</b>
Vegetation Management Plans finalised	no.	2	6	2	<b>2</b>
Rural landholders with voluntary native vegetation management contracts and property agreements	no.	550	700	780	<b>930</b>
<u>Average Staffing</u> :	EFT	700	736	773	<b>723</b>
			-----2001-02-----		<b>2002-03</b>
			Budget	Revised	Budget
			\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		49,131	52,455	<b>50,765</b>
Other operating expenses		30,856	30,119	<b>27,772</b>
Depreciation and amortisation		1,792	1,358	<b>1,397</b>
Grants and subsidies				
Recurrent grants to non profit organisations		50	72	<b>37</b>
Other expenses				
Rehabilitation of artesian bores		5,488	2,600	<b>5,538</b>
Native vegetation management fund		5,000	3,000	<b>2,500</b>
<b>Total Expenses</b>		<b>92,317</b>	<b>89,604</b>	<b>88,009</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**51.1 Natural Resource Management**

**51.1.2 Land and Vegetation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	3,175	2,768	<b>2,827</b>
Soil Business Operations	13,000	13,000	<b>13,000</b>
Materials to produce goods and services	(1,913)	(1,667)	<b>(1,706)</b>
Investment income	502	238	<b>243</b>
Grants and contributions	3,160	2,433	<b>2,485</b>
Other revenue	1,588	582	<b>594</b>

<b>Total Retained Revenue</b>	<b>19,512</b>	<b>17,354</b>	<b>17,443</b>
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Gain/(loss) on disposal of non current assets	(155)	(385)	<b>(385)</b>
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<b>NET COST OF SERVICES</b>	<b>72,960</b>	<b>72,635</b>	<b>70,951</b>
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<b>ASSET ACQUISITIONS</b>	<b>3,199</b>	<b>2,765</b>	<b>2,671</b>
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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**51.1 Natural Resource Management**

**51.1.3 Catchment, Coastal and Floodplain Communities**

Program Objective(s): Effective, sustainable and integrated management of land and water resources.

Program Description: Raise community awareness of natural resource problems and their resolution. Assistance to Total Catchment Management groups and councils in resource planning and management. Consult with the community to develop strategies to manage land and water resources.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Floodplain Management Plans adopted by councils	no.	68	71	77	<b>79</b>
Land and Water Management Plans completed	no.	8	8	8	<b>8</b>
Catchment Management Plans submitted for Minister's approval	no.	...	...	19	<b>2</b>
Coastal and Estuary Management Plans	no.	30	42	42	<b>46</b>
<u>Average Staffing</u> :	EFT	514	498	554	<b>518</b>

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**51.1 Natural Resource Management**

**51.1.3 Catchment, Coastal and Floodplain Communities (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	33,909	38,260	<b>37,100</b>
Other operating expenses	23,734	25,847	<b>24,104</b>
Depreciation and amortisation	578	596	<b>614</b>
Grants and subsidies			
Natural Heritage Trust Program	8,550	5,432	<b>7,450</b>
National Action Plan on Salinity and Water Quality	...	...	<b>33,000</b>
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	<b>357</b>
Soil conservation grants - other	34,700	33,355	<b>32,800</b>
Soil conservation grants - budget dependent agencies	3,520	2,725	<b>3,520</b>
Local Government - capital grants	31,960	32,960	<b>28,194</b>
Grants to organisations - other general government agencies	2,250	2,250	<b>1,750</b>
Other expenses			
Fishing port maintenance	1,800	1,800	<b>1,800</b>
West 2000 Program - other	2,500	2,500	<b>1,900</b>
Irrigation Areas - Land and Water Management Plans	7,700	2,447	<b>7,800</b>
Murray Irrigation Land and Water Management Plans	10,000	8,918	<b>9,000</b>
<b>Total Expenses</b>	<b>161,558</b>	<b>157,447</b>	<b>189,389</b>

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**51.1 Natural Resource Management**

**51.1.3 Catchment, Coastal and Floodplain Communities (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	2,071	2,390	<b>2,442</b>
Contributions from Hunter Catchment Management			
Trust	950	3,500	<b>950</b>
Minor sales of goods and services	1,851	565	<b>577</b>
Materials to produce goods and services	(1,247)	(1,440)	<b>(1,473)</b>
Investment income	327	205	<b>210</b>
Grants and contributions	3,014	2,995	<b>3,326</b>
Other revenue	1,035	721	<b>755</b>
<b>Total Retained Revenue</b>	<b>8,001</b>	<b>8,936</b>	<b>6,787</b>
Gain/(loss) on disposal of non current assets	(102)	(224)	<b>(224)</b>
<b>NET COST OF SERVICES</b>	<b>153,659</b>	<b>148,735</b>	<b>182,826</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,949</b>	<b>2,515</b>	<b>4,315</b>
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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**51 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**51.2 State Land Assets**

**51.2.1 State Land Assets**

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales.

Program Description: Assessment and allocation of Crown Land. Maintenance of the system of Crown reserves (recreational areas, walking tracks, showgrounds, and caravan parks). Administration of Crown Land tenures, Crown roads, Aboriginal Land Claims and Native Title Applications. Development and marketing of Crown Land.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Community involvement in Crown Land facilitated through -					
Community trusts serviced	no.	882	864	911	<b>900</b>
Local government trusts serviced	no.	4,876	4,959	4,991	<b>4,990</b>
Commons serviced	no.	211	213	209	<b>210</b>
State Recreation Area trusts serviced	no.	8	8	9	<b>9</b>
Incorporated community organisations serviced	no.	709	724	746	<b>740</b>
Administration of Crown Land -					
Crown Land dealings processed	thous	25	25	21	<b>20</b>
Crown Tenures administered	thous	94	94	90	<b>90</b>
Allotments of Crown Land developed and sold	no.	451	405	287	<b>259</b>
Aboriginal land claims finalised	no.	230	234	90	<b>120</b>
<u>Average Staffing</u> :	EFT	427	418	375	<b>350</b>



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**51.2 State Land Assets**

**51.2.1 State Land Assets (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	27,617	25,209	<b>24,345</b>
Other operating expenses	8,899	8,037	<b>7,891</b>
Depreciation and amortisation	453	197	<b>203</b>
Grants and subsidies			
Wild Dog Destruction Board	200	200	<b>200</b>
State Parks Trusts	1,004	1,004	<b>1,026</b>
Recurrent grants to non profit organisations	1,007	1,336	<b>681</b>
Capital grants paid to other organisations	315	315	<b>315</b>
Public Reserves - capital grants	900	900	<b>900</b>
Capital grants - general government agencies	...	...	<b>3,450</b>
<b>Total Expenses</b>	<b>40,395</b>	<b>37,198</b>	<b>39,011</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	918	783	<b>799</b>
Stock agistment on dam foreshores	819	819	<b>837</b>
Recoupment of administration costs - general government agencies	1,536	700	<b>700</b>
Minor sales of goods and services	412	126	<b>128</b>
Materials to produce goods and services	(553)	(471)	<b>(482)</b>
Investment income	1,015	937	<b>958</b>
Retained taxes, fees and fines	2,867	2,867	<b>2,929</b>
Grants and contributions	913	1,579	<b>703</b>
Other revenue	459	164	<b>163</b>
<b>Total Retained Revenue</b>	<b>8,386</b>	<b>7,504</b>	<b>6,735</b>
Gain/(loss) on disposal of non current assets	(45)	(109)	<b>(109)</b>
<b>NET COST OF SERVICES</b>	<b>32,054</b>	<b>29,803</b>	<b>32,385</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,950</b>	<b>2,516</b>	<b>5,242</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	77,939	77,366	<b>77,459</b>
Other operating expenses	33,588	34,002	<b>32,902</b>
Depreciation and amortisation	5,300	6,224	<b>6,360</b>
Grants and subsidies	16,361	15,884	<b>16,049</b>
Other expenses	2,555	2,386	<b>1,755</b>
<b>Total Expenses</b>	<b>135,743</b>	<b>135,862</b>	<b>134,525</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	33,290	34,201	<b>32,950</b>
Investment income	1,782	2,274	<b>1,782</b>
Retained taxes, fees and fines	27,800	25,397	<b>28,600</b>
Grants and contributions	5,500	7,447	<b>7,500</b>
Other revenue	418	722	<b>418</b>
<b>Total Retained Revenue</b>	<b>68,790</b>	<b>70,041</b>	<b>71,250</b>
Gain/(loss) on disposal of non current assets	...	(10)	...
<b>NET COST OF SERVICES</b>	<b>66,953</b>	<b>65,831</b>	<b>63,275</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	74,540	74,222	<b>74,273</b>
Grants and subsidies	16,361	15,884	<b>16,049</b>
Other	37,365	38,763	<b>33,924</b>
<b>Total Payments</b>	<b>128,266</b>	<b>128,869</b>	<b>124,246</b>
<b>Receipts</b>			
Sale of goods and services	33,285	34,196	<b>32,945</b>
Retained taxes	(1,200)	(1,501)	<b>(1,200)</b>
Interest	580	613	<b>580</b>
Other	36,145	37,459	<b>36,978</b>
<b>Total Receipts</b>	<b>68,810</b>	<b>70,767</b>	<b>69,303</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(59,456)</b>	<b>(58,102)</b>	<b>(54,943)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	7	...
Proceeds from sale of investments	2,500	6,002	<b>2,500</b>
Advance repayments received	13	13	<b>13</b>
Purchases of property, plant and equipment	(7,359)	(10,028)	<b>(6,837)</b>
Purchases of investments	(1,298)	(1,298)	<b>(6,511)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,144)</b>	<b>(5,304)</b>	<b>(10,835)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(13)	(13)	<b>(13)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(13)</b>	<b>(13)</b>	<b>(13)</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	60,062	60,109	<b>57,794</b>
Capital appropriation	3,690	3,690	<b>2,144</b>
Cash reimbursements from the Consolidated Fund Entity	1,376	1,436	<b>1,718</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>65,128</b>	<b>65,235</b>	<b>61,656</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(485)</b>	<b>1,816</b>	<b>(4,135)</b>
Opening Cash and Cash Equivalents	18,040	16,175	<b>17,991</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,555</b>	<b>17,991</b>	<b>13,856</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(66,953)	(65,831)	<b>(63,275)</b>
Non cash items added back	7,296	7,652	<b>8,144</b>
Change in operating assets and liabilities	201	77	<b>188</b>
<b>Net cash flow from operating activities</b>	<b>(59,456)</b>	<b>(58,102)</b>	<b>(54,943)</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,555	17,991	13,856
Receivables	4,240	6,381	6,393
Other financial assets	27,513	24,252	29,465
Other	1,000	950	950
<b>Total Current Assets</b>	<b>50,308</b>	<b>49,574</b>	<b>50,664</b>
<b>Non Current Assets -</b>			
Other financial assets	14	27	14
Property, plant and equipment - Plant and equipment	31,619	32,606	33,083
<b>Total Non Current Assets</b>	<b>31,633</b>	<b>32,633</b>	<b>33,097</b>
<b>Total Assets</b>	<b>81,941</b>	<b>82,207</b>	<b>83,761</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,538	4,248	4,448
Interest bearing	13	2	2
Employee entitlements and other provisions	5,200	4,760	4,760
Other	1,059	548	548
<b>Total Current Liabilities</b>	<b>9,810</b>	<b>9,558</b>	<b>9,758</b>
<b>Non Current Liabilities -</b>			
Interest bearing	14	27	14
Employee entitlements and other provisions	5,200	4,699	4,699
<b>Total Non Current Liabilities</b>	<b>5,214</b>	<b>4,726</b>	<b>4,713</b>
<b>Total Liabilities</b>	<b>15,024</b>	<b>14,284</b>	<b>14,471</b>
<b>NET ASSETS</b>	<b>66,917</b>	<b>67,923</b>	<b>69,290</b>
<b>EQUITY</b>			
Reserves	885	863	863
Accumulated funds	66,032	67,060	68,427
<b>TOTAL EQUITY</b>	<b>66,917</b>	<b>67,923</b>	<b>69,290</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**52.1 Fair Trading and Marketplace Performance**

**52.1.1 Fair Trading Strategy**

Program Objective(s): To develop and promote value and fairness in the New South Wales marketplace.

Program Description: Development and review of the policy and regulatory framework. Support of the Department's programs through the development and conduct of information and education campaigns.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Regulatory reforms completed	no.	35	14	24	<b>20</b>
Community consultation meetings held	no.	33	71	146	<b>120</b>
Consultation papers prepared	no.	22	11	14	<b>11</b>
Publications produced -					
Fact sheets	no.	34	32	35	<b>35</b>
Brochures/booklets	no.	31	31	30	<b>30</b>
Guides	no.	21	8	4	<b>4</b>
Other/electronic titles	no.	104	93	122	<b>122</b>
Information seminars held	no.	958	793	800	<b>800</b>
<u>Average Staffing:</u>	EFT	76	76	79	<b>80</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,446	5,800	<b>5,892</b>
Other operating expenses	2,648	2,648	<b>2,559</b>
Depreciation and amortisation	350	376	<b>385</b>
Grants and subsidies			
Recurrent grants to non profit organisations	50	33	<b>92</b>
Miscellaneous education grants	200	15	<b>23</b>
Other expenses			
Settlement of claims for damages	...	117	<b>78</b>
Ex gratia payments	...	3	...
<b>Total Expenses</b>	<b>8,694</b>	<b>8,992</b>	<b>9,029</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**52.1 Fair Trading and Marketplace Performance**

**52.1.1 Fair Trading Strategy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	100	39	<b>30</b>
Recoupment of administration costs	1,000	1,197	<b>1,182</b>
Investment income	80	108	<b>90</b>
Retained taxes, fees and fines	120	188	<b>272</b>
Grants and contributions	...	514	<b>517</b>
Other revenue	18	6	<b>4</b>
<b>Total Retained Revenue</b>	<b>1,318</b>	<b>2,052</b>	<b>2,095</b>
<b>NET COST OF SERVICES</b>	<b>7,376</b>	<b>6,940</b>	<b>6,934</b>

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<b>ASSET ACQUISITIONS</b>	<b>332</b>	<b>649</b>	<b>441</b>
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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**52.1 Fair Trading and Marketplace Performance**

**52.1.2 Marketplace Performance**

Program Objective(s): To detect, remedy and deter unfair trading practices.

Program Description: Investigations into illegal conduct. Marketplace surveillance, industry consultation and prosecution.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Investigations -					
Fair trading	no.	380	294	490	<b>500</b>
Real estate	no.	301	224	750	<b>500</b>
Product and electrical safety	no.	267	756	890	<b>900</b>
Home building	no.	458	359	360	<b>370</b>
Inspections -					
Fair trading licensee	no.	273	455	475	<b>480</b>
Real estate licensee	no.	2,160	919	350	<b>1,000</b>
Product and electrical safety	no.	n.a.	347	1,790	<b>1,800</b>
Electrical certification applications processed	no.	2,377	1,980	2,900	<b>3,000</b>
Measuring instrument certification applications	no.	3,469	3,908	3,500	<b>3,500</b>
Trade measurement licensee audits	no.	86	83	82	<b>50</b>
Building complaints	no.	578	1,854	1,650	<b>1,700</b>
Industry assessments	no.	2	...	1	<b>1</b>
Building industry audit field inspections	no.	370	334	390	<b>400</b>
Prosecutions	no.	563	490	500	<b>520</b>
Civil proceedings	no.	193	165	150	<b>150</b>
Disciplinary actions	no.	58	62	64	<b>67</b>
<u>Average Staffing:</u>	EFT	155	169	180	<b>182</b>



**MINISTER FOR LAND AND WATER CONSERVATION AND  
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**52.1 Fair Trading and Marketplace Performance**

**52.1.2 Marketplace Performance (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,779	11,771	<b>11,914</b>
Other operating expenses	4,570	4,691	<b>4,588</b>
Depreciation and amortisation	680	642	<b>653</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	40	<b>111</b>
Subsidies to organisations - public financial enterprises	900	900	<b>700</b>
Other expenses			
Settlement of claims for damages	800	269	<b>180</b>
Legal and other costs	950	228	<b>300</b>
Ex gratia payments	...	4	...
<b>Total Expenses</b>	<b>19,679</b>	<b>18,545</b>	<b>18,446</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	9	<b>8</b>
Recoupment of administration costs	2,100	2,743	<b>2,713</b>
Electrical appliance testing	650	761	<b>642</b>
Minor sales of goods and services	...	3	<b>3</b>
Investment income	193	247	<b>206</b>
Retained taxes, fees and fines	1,480	466	<b>674</b>
Grants and contributions	...	1,153	<b>1,186</b>
Other revenue	44	598	<b>346</b>
<b>Total Retained Revenue</b>	<b>4,467</b>	<b>5,980</b>	<b>5,778</b>
<b>NET COST OF SERVICES</b>	<b>15,212</b>	<b>12,565</b>	<b>12,668</b>
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<b>ASSET ACQUISITIONS</b>	<b>673</b>	<b>1,306</b>	<b>889</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
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52 DEPARTMENT OF FAIR TRADING**

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**52.1 Fair Trading and Marketplace Performance**

**52.1.3 Fair Trading Standards and Registers**

Program Objective(s): To maintain confidence in the marketplace through the provision of registration and licensing services.

Program Description: Registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Registration enquiries	thous	253.7	182.6	174.3	<b>166.0</b>
Licensing enquiries	thous	122.1	118.7	120.5	<b>120.5</b>
New business name registrations	thous	101.6	82.9	80.2	<b>79.6</b>
Business name renewals	thous	67.5	70.3	74.1	<b>78.4</b>
Business name extracts	thous	152.9	178.1	193.5	<b>212.0</b>
Co-operatives registered	no.	893	856	855	<b>860</b>
Associations incorporated	thous	1.6	1.5	1.5	<b>1.5</b>
New association names reserved	thous	2.9	2.7	2.8	<b>2.8</b>
New licences/certificates issued (general)	thous	7.4	7.3	7.0	<b>7.0</b>
New licences/certificates issued (building)	thous	11.3	10.6	11.2	<b>11.3</b>
Licences/certificates renewed (general)	thous	28.4	28.1	28.6	<b>29.0</b>
Licences/certificates renewed (building)	thous	94.9	96.4	115.0	<b>98.0</b>
Business licence packages issued	thous	31.8	33.6	44.1	<b>50.0</b>
<u>Average Staffing:</u>	EFT	198	192	193	<b>193</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**52 DEPARTMENT OF FAIR TRADING**

**52.1 Fair Trading and Marketplace Performance**

**52.1.3 Fair Trading Standards and Registers (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,029	11,324	<b>11,522</b>
Other operating expenses	4,255	4,355	<b>4,262</b>
Depreciation and amortisation	870	1,063	<b>1,084</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	1	<b>4</b>
Co-operative development	350	350	<b>350</b>
Other expenses			
Settlement of claims for damages	...	285	<b>190</b>
Indemnity and guarantee payments under Govt Guaranteed Loan Scheme	150	95	<b>150</b>
Ex gratia payments	5	5	...
<b>Total Expenses</b>	<b>16,659</b>	<b>17,478</b>	<b>17,562</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	1,880	2,339	<b>2,026</b>
Recoupment of administration costs	2,650	2,908	<b>2,875</b>
Minor sales of goods and services	65	33	<b>31</b>
Investment income	241	261	<b>220</b>
Retained taxes, fees and fines	925	1,720	<b>2,486</b>
Grants and contributions	...	1,223	<b>1,256</b>
Other revenue	54	26	<b>15</b>
<b>Total Retained Revenue</b>	<b>5,815</b>	<b>8,510</b>	<b>8,909</b>
<b>NET COST OF SERVICES</b>	<b>10,844</b>	<b>8,968</b>	<b>8,653</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>866</b>	<b>1,685</b>	<b>1,151</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**52 DEPARTMENT OF FAIR TRADING**

**52.1 Fair Trading and Marketplace Performance**

**52.1.4 Consumer and Trader Services**

Program Objective(s): To foster fairness and ethical trading in the marketplace.

Program Description: The provision of advice and mediation services and the administration of the Register of Encumbered Vehicles, strata schemes and building insurance activities.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Fair trading enquiries	thous	870.7	878.0	892.8	<b>892.8</b>
Register of Encumbered Vehicles checks	thous	951.4	1,008.3	1,116.0	<b>1,161.0</b>
Strata scheme enquiries	thous	46.7	42.8	41.0	<b>41.0</b>
Fair trading complaints	thous	25.9	25.8	26.0	<b>26.0</b>
Building insurance claims processed (former Statutory Scheme)	no.	507	587	250	<b>160</b>
Register of Encumbered Vehicles certificates generated	thous	96.4	90.5	107.0	<b>112.0</b>
Encumbrances registered	thous	424.9	412.5	427.0	<b>445.0</b>
<u>Average Staffing:</u>	EFT	607	588	550	<b>547</b>

———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	34,486	32,568	<b>32,403</b>
Other operating expenses	15,482	15,001	<b>14,417</b>
Depreciation and amortisation	2,740	3,191	<b>3,262</b>
Grants and subsidies			
Financial counselling services	975	975	<b>1,079</b>
Recurrent grants to non profit organisations	170	3	<b>10</b>
Miscellaneous education grants	550	485	<b>727</b>
Building service grants	650	565	<b>650</b>
Tenancy advice and advocacy education program	1,416	1,416	<b>3,000</b>
Subsidies to organisations - public financial enterprises	11,100	11,100	<b>9,300</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**52 DEPARTMENT OF FAIR TRADING**

**52.1 Fair Trading and Marketplace Performance**

**52.1.4 Consumer and Trader Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Settlement of claims for damages	500	1,054	<b>704</b>
Legal and other costs	150	...	...
Ex gratia payments	...	100	<b>5</b>
<b>Total Expenses</b>	<b>68,219</b>	<b>66,458</b>	<b>65,557</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	...	65	<b>50</b>
Fees for services	...	209	<b>181</b>
Recoupment of administration costs - non general government agencies	6,000	4,000	<b>3,400</b>
Recoupment of administration costs - general government agencies	8,700	8,253	<b>8,158</b>
Electrical appliance testing	...	1	<b>1</b>
Register of Encumbered Vehicles fees	6,600	7,991	<b>8,200</b>
Minor sales of goods and services	175	191	<b>178</b>
Investment income	1,031	1,456	<b>1,097</b>
Retained taxes, fees and fines	25,035	22,668	<b>24,656</b>
Grants and contributions	...	3,471	<b>3,565</b>
Other revenue	245	70	<b>40</b>
<b>Total Retained Revenue</b>	<b>47,786</b>	<b>48,375</b>	<b>49,526</b>
Gain/(loss) on disposal of non current assets	...	(10)	...
<b>NET COST OF SERVICES</b>	<b>20,433</b>	<b>18,093</b>	<b>16,031</b>
<b>ASSET ACQUISITIONS</b>	<b>4,830</b>	<b>5,114</b>	<b>3,487</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
52 DEPARTMENT OF FAIR TRADING**

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**52.1 Fair Trading and Marketplace Performance**

**52.1.5 Tribunals**

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes.

Program Description: The resolution of disputes through the Consumer, Trader and Tenancy Tribunal and the Strata Schemes Board.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Applications processed:					
Consumer, Trader and Tenancy Tribunal -					
General Division	no.	6,456	6,801	7,284	<b>7,398</b>
Home Building Division	no.	4,638	4,837	5,171	<b>5,275</b>
Commercial Division	no.	315	355	365	<b>342</b>
Motor Vehicle Division	no.	1,662	1,539	1,682	<b>1,730</b>
Tenancy Division	thous	45.2	47.4	47.4	<b>50.4</b>
Strata and Community Schemes					
Division	no.	748	833	882	<b>890</b>
Residential Parks Division	no.	1,494	1,377	1,222	<b>1,507</b>
Retirement Villages Division	no.	15	54	60	<b>69</b>
Strata Schemes mediations	no.	894	880	865	<b>865</b>
<u>Average Staffing</u> :	EFT	135	149	146	<b>150</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	15,199	15,903	<b>15,728</b>
Other operating expenses	6,633	7,307	<b>7,076</b>
Depreciation and amortisation	660	952	<b>976</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	1	<b>3</b>
Other expenses			
Settlement of claims for damages	...	221	<b>148</b>
Ex gratia payments	...	5	...
<b>Total Expenses</b>	<b>22,492</b>	<b>24,389</b>	<b>23,931</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**52 DEPARTMENT OF FAIR TRADING**

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**52.1 Fair Trading and Marketplace Performance**

**52.1.5 Tribunals (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	...	26	<b>20</b>
Fees for services	1,320	1,137	<b>985</b>
Recoupment of administration costs	2,050	2,258	<b>2,232</b>
Electrical appliance testing	...	8	<b>7</b>
Minor sales of goods and services	...	30	<b>28</b>
Investment income	237	202	<b>169</b>
Retained taxes, fees and fines	240	355	<b>512</b>
Grants and contributions	5,500	1,086	<b>976</b>
Other revenue	57	22	<b>13</b>
<b>Total Retained Revenue</b>	<b>9,404</b>	<b>5,124</b>	<b>4,942</b>
<b>NET COST OF SERVICES</b>	<b>13,088</b>	<b>19,265</b>	<b>18,989</b>

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<b>ASSET ACQUISITIONS</b>	<b>658</b>	<b>1,274</b>	<b>869</b>
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**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING**

**LUNA PARK RESERVE TRUST**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	25	5	5
Investment income	60	34	30
Other revenue	...	5,470	...
<b>Total Retained Revenue</b>	<b>85</b>	<b>5,509</b>	<b>35</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	620	590	300
Depreciation and amortisation	450	497	500
<b>Total Expenses</b>	<b>1,070</b>	<b>1,087</b>	<b>800</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(985)</b>	<b>4,422</b>	<b>(765)</b>



**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
LUNA PARK RESERVE TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	25	1,879	5
Interest	60	34	30
Other	1,750	(1,276)	...
<b>Total Receipts</b>	<b>1,835</b>	<b>637</b>	<b>35</b>
<b>Payments</b>			
Other	620	604	300
<b>Total Payments</b>	<b>620</b>	<b>604</b>	<b>300</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,215</b>	<b>33</b>	<b>(265)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,215</b>	<b>33</b>	<b>(265)</b>
Opening Cash and Cash Equivalents	1,284	1,361	1,394
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,499</b>	<b>1,394</b>	<b>1,129</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(985)	4,422	(765)
Non cash items added back	450	(4,973)	500
Change in operating assets and liabilities	1,750	584	...
<b>Net cash flow from operating activities</b>	<b>1,215</b>	<b>33</b>	<b>(265)</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
LUNA PARK RESERVE TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,499	1,394	1,129
Receivables	6	1,300	1,300
<b>Total Current Assets</b>	<b>2,505</b>	<b>2,694</b>	<b>2,429</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	15,773	15,482	15,232
Plant and equipment	8,126	21	19
Infrastructure systems	...	8,300	8,052
<b>Total Non Current Assets</b>	<b>23,899</b>	<b>23,803</b>	<b>23,303</b>
<b>Total Assets</b>	<b>26,404</b>	<b>26,497</b>	<b>25,732</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	999	133	133
<b>Total Current Liabilities</b>	<b>999</b>	<b>133</b>	<b>133</b>
<b>Non Current Liabilities -</b>			
Interest bearing	5,550	...	...
<b>Total Non Current Liabilities</b>	<b>5,550</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>6,549</b>	<b>133</b>	<b>133</b>
<b>NET ASSETS</b>	<b>19,855</b>	<b>26,364</b>	<b>25,599</b>
<b>EQUITY</b>			
Reserves	10,985	11,047	11,047
Accumulated funds	8,870	15,317	14,552
<b>TOTAL EQUITY</b>	<b>19,855</b>	<b>26,364</b>	<b>25,599</b>

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**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
RENTAL BOND BOARD**

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	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	27,382	31,018	<b>30,608</b>
<b>Total Retained Revenue</b>	<b>27,382</b>	<b>31,018</b>	<b>30,608</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	15,066	16,325	<b>15,626</b>
Grants and subsidies	8,543	10,343	<b>11,000</b>
Borrowing costs	750	750	<b>750</b>
<b>Total Expenses</b>	<b>24,359</b>	<b>27,418</b>	<b>27,376</b>
<b>SURPLUS/(DEFICIT)</b>	<b>3,023</b>	<b>3,600</b>	<b>3,232</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
RENTAL BOND BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	26,800	29,993	<b>29,951</b>
Other	16	16	<b>16</b>
<b>Total Receipts</b>	<b>26,816</b>	<b>30,009</b>	<b>29,967</b>
<b>Payments</b>			
Grants and subsidies	8,543	10,343	<b>11,000</b>
Finance costs	750	750	<b>750</b>
Other	16,465	16,341	<b>22,042</b>
<b>Total Payments</b>	<b>25,758</b>	<b>27,434</b>	<b>33,792</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,058</b>	<b>2,575</b>	<b>(3,825)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	50	...	<b>6,450</b>
Advance repayments received	...	150	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>50</b>	<b>150</b>	<b>6,450</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,108</b>	<b>2,725</b>	<b>2,625</b>
Opening Cash and Cash Equivalents	6,206	12,508	<b>15,233</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,314</b>	<b>15,233</b>	<b>17,858</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,023	3,600	<b>3,232</b>
Non cash items added back	(582)	(1,025)	<b>(657)</b>
Change in operating assets and liabilities	(1,383)	...	<b>(6,400)</b>
<b>Net cash flow from operating activities</b>	<b>1,058</b>	<b>2,575</b>	<b>(3,825)</b>

**MINISTER FOR LAND AND WATER CONSERVATION AND  
MINISTER FOR FAIR TRADING  
RENTAL BOND BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,314	15,233	17,858
Receivables	1,251	626	626
Other financial assets	22,000	20,348	14,530
<b>Total Current Assets</b>	<b>30,565</b>	<b>36,207</b>	<b>33,014</b>
<b>Non Current Assets -</b>			
Other financial assets	456	339	364
Property, plant and equipment -			
<b>Total Non Current Assets</b>	<b>456</b>	<b>339</b>	<b>364</b>
<b>Total Assets</b>	<b>31,021</b>	<b>36,546</b>	<b>33,378</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Other	776	7,207*	807
<b>Total Current Liabilities</b>	<b>776</b>	<b>7,207</b>	<b>807</b>
<b>Total Liabilities</b>	<b>776</b>	<b>7,207</b>	<b>807</b>
<b>NET ASSETS</b>	<b>30,245</b>	<b>29,339</b>	<b>32,571</b>
<b>EQUITY</b>			
Accumulated funds	30,245	29,339	32,571
<b>TOTAL EQUITY</b>	<b>30,245</b>	<b>29,339</b>	<b>32,571</b>

\* The liabilities of the Rental Bond Board for 2001-02 include \$6.4 million of funds approved by the Board for the affordable housing initiative, which were anticipated to be paid out in 2000-01 but are now projected to be paid to the Department of Housing in 2002-03.

# MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Local Government</b>			
Total Expenses .....	86.7	91.8	5.8
Asset Acquisitions .....	...	0.8	n.a.
<b>Total, Minister for Local Government, Minister for Regional Development and Minister for Rural Affairs</b>			
Total Expenses .....	<b>86.7</b>	<b>91.8</b>	<b>5.8</b>
Asset Acquisitions .....	...	<b>0.8</b>	<b>n.a.</b>

## DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's main functions are to:

- ◆ provide strategic direction to the local government sector;
- ◆ develop and oversight the legislative and policy framework within which local councils operate;
- ◆ examine and investigate issues affecting local government performance and operations;
- ◆ improve local government accountability to their residents and ratepayers for their performance; and
- ◆ manage the State's relationship with local government.

The *Local Government Act 1993* is the principal piece of legislation under which councils operate, and is regularly reviewed to address systematic change, microeconomic reform and changes in the method of regulation. The focus of current functions relates to the policy and strategic management of the local government framework in meeting the ongoing needs of the community, improving accountability for performance of local government, and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During the last five years the focus of the Department's operations has moved from compliance issues to a more proactive role in fostering improvements in the performance of the local government sector.

In the same five year period, rate rebates to pensioners have increased by nearly \$4 million, to \$73.7 million in 2001-02.

Payments from the Companion Animals Fund, established in 1998, increased from \$2.5 million in 1999-2000 to \$5.1 million in 2001-02. Fees from the registration of animals are paid into the Fund and the costs of maintaining the Companion Animals Register and administering the Scheme are drawn from the Fund. The balance is distributed to local councils to manage their *Companion Animals'* functions.

## **STRATEGIC DIRECTIONS**

The Department provides a high analytical and intervention capacity, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ benchmarking and performance; and
- ◆ assisting councils with the process of structural reform.

The Department continues to promote the structural reform of councils and encourages councils to review their operations to better meet the needs of current and future communities.

As part of the Government's commitment to shift jobs to regional New South Wales, the Department will move to Nowra at the end of 2002 to a new multiple occupancy government office currently under construction.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Department in 2002-03 are estimated at \$91.8 million. The increase from 2001-02 is attributed to the increased payments for pensioner council rate rebates and costs associated with the relocation to Nowra.

The Department's 2002-03 Budget includes:

- ◆ \$76 million for the pensioner council rates rebate scheme;
- ◆ \$0.4 million for the On-site Sewage Management Program; and
- ◆ \$1.9 million for operating costs associated with the Department's relocation to Nowra.

The Companion Animals budget is \$4.6 million.

### **Asset Acquisitions**

The Department's asset acquisition program of \$838,000 provides for plant and equipment, including furniture, PABX, video conferencing facilities and upgrading computer systems and connectivity in Nowra.



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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,025	6,097	<b>6,360</b>
Other operating expenses	7,486	7,573	<b>8,869</b>
Maintenance	42	35	<b>29</b>
Depreciation and amortisation	82	136	<b>136</b>
Grants and subsidies	73,100	74,240	<b>76,400</b>
<b>Total Expenses</b>	<b>86,735</b>	<b>88,081</b>	<b>91,794</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25	80	<b>50</b>
Investment income	200	150	<b>150</b>
Retained taxes, fees and fines	4,317	5,000	<b>4,500</b>
<b>Total Retained Revenue</b>	<b>4,542</b>	<b>5,230</b>	<b>4,700</b>
<b>NET COST OF SERVICES</b>	<b>82,193</b>	<b>82,851</b>	<b>87,094</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,503	5,652	<b>5,871</b>
Grants and subsidies	73,100	74,240	<b>76,400</b>
Other	7,748	7,828	<b>9,118</b>
<b>Total Payments</b>	<b>86,351</b>	<b>87,720</b>	<b>91,389</b>
<b>Receipts</b>			
Sale of goods and services	25	80	<b>50</b>
Interest	212	158	<b>150</b>
Other	4,557	4,683	<b>4,840</b>
<b>Total Receipts</b>	<b>4,794</b>	<b>4,921</b>	<b>5,040</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(81,557)</b>	<b>(82,799)</b>	<b>(86,349)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	5	...
Purchases of property, plant and equipment	(49)	(85)	<b>(838)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(49)</b>	<b>(80)</b>	<b>(838)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	81,161	82,301	<b>86,346</b>
Capital appropriation	49	49	<b>838</b>
Cash reimbursements from the Consolidated Fund Entity	165	165	<b>199</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>81,375</b>	<b>82,515</b>	<b>87,383</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(231)</b>	<b>(364)</b>	<b>196</b>
Opening Cash and Cash Equivalents	1,751	3,247	<b>2,883</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,520</b>	<b>2,883</b>	<b>3,079</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(82,193)	(82,851)	<b>(87,094)</b>
Non cash items added back	604	581	<b>625</b>
Change in operating assets and liabilities	32	(529)	<b>120</b>
<b>Net cash flow from operating activities</b>	<b>(81,557)</b>	<b>(82,799)</b>	<b>(86,349)</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,520	2,883	<b>3,079</b>
Receivables	150	754	<b>654</b>
Other	...	55	<b>55</b>
<b>Total Current Assets</b>	<b>1,670</b>	<b>3,692</b>	<b>3,788</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	183	305	<b>1,007</b>
<b>Total Non Current Assets</b>	<b>183</b>	<b>305</b>	<b>1,007</b>
<b>Total Assets</b>	<b>1,853</b>	<b>3,997</b>	<b>4,795</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	485	1,116	<b>1,136</b>
Employee entitlements and other provisions	592	542	<b>542</b>
<b>Total Current Liabilities</b>	<b>1,077</b>	<b>1,658</b>	<b>1,678</b>
<b>Total Liabilities</b>	<b>1,077</b>	<b>1,658</b>	<b>1,678</b>
<b>NET ASSETS</b>	<b>776</b>	<b>2,339</b>	<b>3,117</b>
<b>EQUITY</b>			
Accumulated funds	776	2,339	<b>3,117</b>
<b>TOTAL EQUITY</b>	<b>776</b>	<b>2,339</b>	<b>3,117</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

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**53.1 Development, Oversight and Assistance to Local Government**

**53.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To develop a framework for local government which facilitates high quality local government services for New South Wales citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Amendments to legislation and regulations	no.	14	5	6	<b>7</b>
Circulars and guidelines issued to councils	no.	120	97	80	<b>80</b>
Councils that attended education seminars	no.	...	80	90	<b>90</b>
Complaints processed	no.	650	840	1,030	<b>1,050</b>
Regulatory determinations made	no.	157	92	106	<b>110</b>
<u>Average Staffing:</u>	EFT	68	66	65	<b>66</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	5,747	5,729	<b>6,040</b>	
Other operating expenses	3,284	2,773	<b>4,519</b>	
Maintenance	42	35	<b>29</b>	
Depreciation and amortisation	82	136	<b>136</b>	
Grants and subsidies				
On-site Sewage Management Program	1,100	500	<b>400</b>	
<b>Total Expenses</b>	<b>10,255</b>	<b>9,173</b>	<b>11,124</b>	

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

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**53.1 Development, Oversight and Assistance to Local Government**

**53.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Investment income

25	80	<b>50</b>
105	50	<b>50</b>

**Total Retained Revenue**

<b>130</b>	<b>130</b>	<b>100</b>
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**NET COST OF SERVICES**

<b>10,125</b>	<b>9,043</b>	<b>11,024</b>
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**ASSET ACQUISITIONS**

<b>49</b>	<b>85</b>	<b>838</b>
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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

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**53.2 Rate Rebates for Pensioners**

**53.2.1 Rate Rebates for Pensioners**

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 50 per cent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Pensioner households assisted across the rating categories -					
General	thous	399.3	403.2	413.2	<b>425.8</b>
Water	thous	127.2	128.5	131.6	<b>135.6</b>
Sewerage	thous	117.8	118.9	121.9	<b>125.6</b>
 <u>Outputs:</u>					
Rebate claims processed	no.	381	410	426	<b>430</b>
<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	68	68	<b>70</b>
Grants and subsidies			
Pensioner rate rebates	72,000	73,740	<b>76,000</b>
<b>Total Expenses</b>	<b>72,068</b>	<b>73,808</b>	<b>76,070</b>
<b>NET COST OF SERVICES</b>	<b>72,068</b>	<b>73,808</b>	<b>76,070</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**53 DEPARTMENT OF LOCAL GOVERNMENT**

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**53.3 Companion Animals**

**53.3.1 Companion Animals**

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Number of animals registered	thous	110	238	248	<b>280</b>
Education campaigns conducted	no.	2	4	4	<b>5</b>
<u>Average Staffing</u> :	EFT	2	4	4	<b>3</b>
				<hr style="width: 50%; margin: 0 auto;"/> 2001-02 Budget \$000	<hr style="width: 50%; margin: 0 auto;"/> <b>2002-03</b> <b>Budget</b> <b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

	210	300	<b>250</b>
	4,202	4,800	<b>4,350</b>

**Total Expenses**

	<b>4,412</b>	<b>5,100</b>	<b>4,600</b>
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Less:

**Retained Revenue -**

Investment income

Retained taxes, fees and fines

	95	100	<b>100</b>
	4,317	5,000	<b>4,500</b>

**Total Retained Revenue**

	<b>4,412</b>	<b>5,100</b>	<b>4,600</b>
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# MINISTER FOR MINERAL RESOURCES AND MINISTER FOR FISHERIES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Mineral Resources</b>			
Total Expenses .....	54.4	52.5	-3.5
Asset Acquisitions .....	0.6	1.5	141.3
<b>Coal Compensation Board</b>			
Total Expenses .....	3.7	3.8	3.2
Asset Acquisitions .....	...	...	...
<b>New South Wales Fisheries</b>			
Total Expenses .....	49.6	58.1	17.3
Asset Acquisitions .....	4.2	2.6	-38.4
<b>Total, Minister for Mineral Resources and Minister for Fisheries</b>			
Total Expenses .....	<b>107.7</b>	<b>114.4</b>	<b>6.2</b>
Asset Acquisitions .....	<b>4.8</b>	<b>4.1</b>	<b>-14.6</b>

## DEPARTMENT OF MINERAL RESOURCES

The Department's mission is to ensure that the people of New South Wales benefit from the responsible assessment, development and regulation of their mineral resources. The mission is accomplished through activities that involve the assessment of the State's geology and mineral resources, effectively allocating those resources for exploration and mining, and regulating for the safety and environmental performance of mines.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Global competition, commodity prices and developments in financial markets are ongoing factors that impact on the level of exploration and development investment in the State. New South Wales has continued to maintain its share of Australian exploration investment and with higher coal prices has seen a significant improvement in production and export earnings. The total value of production was around \$7 billion in 2000-01, an increase of about 13 percent on the previous year.



In this context, the Department has maintained a strong focus on attracting investment and facilitating responsible development to ensure that New South Wales continues to have a viable exploration and mining industry in the future.

Recent major developments affecting the Department were:

- ◆ 2001-02 was the second year of the Government's seven year, \$30 million Exploration NSW initiative. The focus of the initiative is on attracting exploration investment to the State by providing advanced and high quality geoscientific data to industry and government. Funding of \$5 million in 2001-02 was spent mainly in Broken Hill, the Murray Basin, the Central West and northern regions of the State. The geological information obtained is also important to the Government in improving land use decision making;
- ◆ development consent and mining lease have been granted for the first mineral sand mine in the Murray Basin. The approvals are for the development of the Ginkgo deposit near Pooncarie;
- ◆ in 2001-02, funding of \$3.2 million was provided under the Government's five year \$14.9 million mine safety initiative. The focus of the past 12 months has been on developing new legislation for safety in coal and non-coal mines and a campaign to improve safety performance of the State's numerous small mines. Some 370 people from more than 280 small mines have participated in the program. Considerable emphasis was also given to consolidating a safety bulletin strategy across the industry, improving investigation skills and improving internal operational processes;
- ◆ the Government continued its commitment to restoring derelict mine sites with funding for the rehabilitation program of \$1.6 million in 2001-02. A further grant of \$2.8 million was provided from the Environmental Trust. This funding has enabled major works to be undertaken on 13 significant sites across the State and minor works on a further 15 sites to reduce safety hazards and increase environmental sustainability; and
- ◆ in October 2001, the Government announced that 160 positions from the Department will be transferred to Maitland in 2004, significantly boosting the economy and profile of the region. In 2002, the Government revised the number of positions to 200.

## STRATEGIC DIRECTIONS

The key issues being addressed by the Department are:

- ◆ the need to ensure that New South Wales remains competitive for attracting mineral and petroleum exploration investment;
- ◆ facilitating new mine development that achieves the Government's economic, environmental and social objectives. Managing adverse social and environmental impacts is of particular importance;
- ◆ regulation and continuing reform of mine safety to achieve the Government's aim of ensuring the health and safety of mine workers; and
- ◆ regulating and further improving the environmental performance of the New South Wales mining industry.

The Department is implementing long-term strategies to address these issues, including:

- ◆ continuing the implementation of Exploration NSW. Funding of \$5 million is available in 2002-03 for work programs focusing again on Broken Hill, the Murray Basin, the Central West and northern regions of the State;
- ◆ implementing the new regulatory framework for mine safety involving ongoing extensive consultation with stakeholders and developing a range of new communication mechanisms and processes to achieve greater commitment to safety. An extra \$1 million in new funding has been allocated in 2002-03 to assist in this process;
- ◆ working with the industry to improve the environmental performance of mining operations so that they achieve best practice standards; and
- ◆ continuing focus on the rehabilitation of derelict mine sites, particularly in water catchment areas.

## 2002-03 BUDGET

### Total Expenses

Total expenses of \$52.5 million for 2002-03 include:

- ◆ \$18.6 million to provide a comprehensive information and knowledge framework on the State's geology and mineral and energy resources:
  - to optimise responsible exploration and development of the State's mineral and energy resources; and
  - to ensure that informed decisions can be made on land use, infrastructure planning, and the sustainable development of the State's resources.
- ◆ \$7.8 million to advance sustainable mineral development in the State for the benefit of the community by:
  - providing stewardship of mineral resources and ensuring sound resource utilisation;
  - encouraging and facilitating well planned, responsible mineral exploration, mining and minerals processing development;
  - allocating and managing exploration and mining titles in a timely and efficient manner; and
  - ensuring a fair and equitable royalty return to the community for the development of its mineral resources.
- ◆ \$24.9 million to improve the safety culture and environmental management and rehabilitation performance of the mining and exploration industry to meet outcomes expected by the community and the Government for safety, health and resource management. This framework will continue to be supported by an active regime of audits, inspections and investigations and a clear and effective enforcement policy.

### Asset Acquisitions

A total of \$1.5 million has been allocated for asset acquisition in 2002-03. The allocation includes \$0.8 million for improving the Department's information systems and relevant processes. The allocation also includes capital expenditure associated with the Exploration NSW initiative (\$0.3 million) and the replacement of minor plant and equipment (\$0.4 million).

## **COAL COMPENSATION BOARD**

The Coal Compensation Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981* and applications for compensation for re-acquired coal under the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*.

The Board is also involved in a program of purchasing coal rights from owners who wish to sell their rights to the State.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over 2001-02, the Board estimates the total coal compensation payments remaining will increase by \$56.3 million. This increase is largely due to buoyant plans for increased production from the mining industry. This brings projected total expenses for 2001-02 to \$60.1 million.

As at March 2002, total compensation paid since the inception of the Board was \$606.1 million.

As outlined in its Corporate Business Plan for 2001-02, the Board has completed the determination of most claims and applications for compensation. The remaining coal compensation payments will be progressively paid out over the next few years.

## **STRATEGIC DIRECTIONS**

In 2002-03, the Board will focus on the management of appeals against the Board's compensation assessments. Virtually all compensation claims have now been determined.

## **2002-03 BUDGET**

### **Total Expenses**

The Board estimates that it will pay out \$10 million in coal compensation during 2002-03.

Administrative expenses in 2002-03 are estimated at \$3.8 million.

## NEW SOUTH WALES FISHERIES

New South Wales Fisheries is the State's aquatic resource conservation agency. It conserves, develops and shares the fisheries resources of the State for the benefit of present and future generations. Its role involves developing strategies for the conservation and sustainable use of fisheries resources, undertaking research to underpin those strategies, and carrying out compliance activities.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2001-02, New South Wales Fisheries has achieved significant milestones in conserving the State's fisheries and fostering growth in the emerging aquaculture industry. Projected expenditure is \$74.7 million and key initiatives over the past year have included:

- ◆ completing the second year of the Government's three year \$3 million aquaculture initiative – which featured a series of business investment forums, the development of sustainable aquaculture strategies for regional areas, and key research initiatives;
- ◆ releasing draft environmental impact statements for three commercial fisheries – the estuary general fishery, the ocean hauling fishery and the estuary prawn trawl fishery;
- ◆ establishing an angler-based, Recreational Fishing Saltwater Expenditure Committee and, on their advice, commencing implementation of research, compliance and fishing management projects worth \$4.3 million;
- ◆ completing a community selection process, and creating 30 new recreational fishing havens in estuaries along the New South Wales coast, funded by a \$20 million loan to be repaid from recreational fishing fees;
- ◆ strengthening protection for aquatic reserves generally, and establishing six new aquatic reserves;
- ◆ expanding the successful Fishcare Volunteer program with \$0.7 million in new funding from the Recreational Fishing Trusts;
- ◆ successfully fostering a recovery in fish stocks in the Richmond and Macleay Rivers following devastating fish kills in February and March 2001;
- ◆ undertaking comprehensive community consultation on draft zoning plans, and operational plans for the Solitary Islands Marine Park and the Jervis Bay Marine Park;

- ◆ consulting the community over a proposal to create a marine park in the waters surrounding Byron Bay; and
- ◆ commencing a \$4 million buy-out of commercial fishing entitlements in the Solitary Islands Marine Park.

## **STRATEGIC DIRECTIONS**

New South Wales Fisheries' strategic direction will include:

- ◆ progressing the development of fishery management strategies and environmental impact statements for each of the State's significant fisheries;
- ◆ developing regional sustainable aquaculture strategies;
- ◆ implementing the Government's new aquatic pests program, with a particular focus on the pest weed *Caulerpa taxifolia*;
- ◆ working with local communities to expand the marine parks network;
- ◆ progressing zone and operational plans for the Lord Howe Island marine park;
- ◆ developing and progressing the Indigenous Fisheries Strategy; and
- ◆ developing recovery plans for listed threatened species, populations and ecological communities.

## **2002-03 BUDGET**

### **TOTAL EXPENSES**

Total expenses in 2002-03 will be \$58.1 million. This is an increase of over \$8 million on 2001-02 budget, adjusting for the \$20 million loan associated with new recreational fishing havens and \$4 million allocation for the buy-out of commercial fishers in the Solitary Islands Marine Park. This includes:

- ◆ an additional \$0.9 million for the management of aquatic pests including the pest weed *Caulerpa taxifolia*;
- ◆ an additional \$0.8 million for the Indigenous Fishing Strategy – the first stage of a two year \$1.6 million funding package;

- ◆ an additional \$0.8 million to assist in the conservation of marine biodiversity through the creation of marine parks;
- ◆ an additional \$3 million for the buy-out of commercial fishers from the Jervis Bay Marine park; and
- ◆ \$1.5 million for the development of the emerging aquaculture industry – part of the \$3 million three year aquaculture initiative.

### **Asset Acquisitions**

The Asset Acquisitions program for 2002-03 totals \$2.6 million. This includes:

- ◆ \$0.4 million to upgrade the Department's corporate information network and \$0.6 million for an ongoing program of computer replacement, to allow more effective service delivery;
- ◆ \$0.3 million to upgrade New South Wales Fisheries' offices at Ballina;
- ◆ an additional \$0.2 million for marine parks;
- ◆ \$0.3 million to complete the upgrade of ponds and facility maintenance at the Port Stephens Fisheries Centre;
- ◆ \$0.5 million to maintain and replace essential operational and administrative equipment;
- ◆ \$0.2 million for an ongoing boat replacement program; and
- ◆ \$0.2 million for outboards and small marine craft in accordance with New South Wales Fisheries' replacement program.

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	30,462	32,659	<b>31,566</b>
Other operating expenses	17,309	17,597	<b>16,103</b>
Maintenance	1,200	1,172	<b>1,175</b>
Depreciation and amortisation	1,460	1,402	<b>1,466</b>
Other expenses	4,001	3,496	<b>2,197</b>
<b>Total Expenses</b>	<b>54,432</b>	<b>56,326</b>	<b>52,507</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,750	2,176	<b>2,020</b>
Investment income	80	300	<b>300</b>
Grants and contributions	1,100	1,091	<b>595</b>
<b>Total Retained Revenue</b>	<b>3,930</b>	<b>3,567</b>	<b>2,915</b>
<b>NET COST OF SERVICES</b>	<b>50,502</b>	<b>52,759</b>	<b>49,592</b>



**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	27,793	29,939	<b>28,812</b>
Grants and subsidies	(730)	(730)	<b>(81)</b>
Other	22,235	22,054	<b>19,450</b>
<b>Total Payments</b>	<b>49,298</b>	<b>51,263</b>	<b>48,181</b>
<b>Receipts</b>			
Sale of goods and services	2,750	2,652	<b>2,020</b>
Interest	80	305	<b>300</b>
Other	535	1,042	<b>737</b>
<b>Total Receipts</b>	<b>3,365</b>	<b>3,999</b>	<b>3,057</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(45,933)</b>	<b>(47,264)</b>	<b>(45,124)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(625)	(325)	<b>(1,508)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(625)</b>	<b>(325)</b>	<b>(1,508)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	43,474	45,930	<b>43,899</b>
Capital appropriation	625	325	<b>1,508</b>
Cash reimbursements from the Consolidated Fund Entity	774	843	<b>1,013</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>44,873</b>	<b>47,098</b>	<b>46,420</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,685)</b>	<b>(491)</b>	<b>(212)</b>
Opening Cash and Cash Equivalents	6,467	6,503	<b>6,012</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,782</b>	<b>6,012</b>	<b>5,800</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(50,502)	(52,759)	<b>(49,592)</b>
Non cash items added back	4,589	4,641	<b>4,370</b>
Change in operating assets and liabilities	(20)	854	<b>98</b>
<b>Net cash flow from operating activities</b>	<b>(45,933)</b>	<b>(47,264)</b>	<b>(45,124)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,782	6,012	5,800
Receivables	570	774	695
Inventories	586	528	528
Other	490	490	490
<b>Total Current Assets</b>	<b>6,428</b>	<b>7,804</b>	<b>7,513</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	11,067	11,067	10,883
Plant and equipment	5,611	5,521	5,747
<b>Total Non Current Assets</b>	<b>16,678</b>	<b>16,588</b>	<b>16,630</b>
<b>Total Assets</b>	<b>23,106</b>	<b>24,392</b>	<b>24,143</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	645	645	664
Employee entitlements and other provisions	3,180	2,912	2,912
<b>Total Current Liabilities</b>	<b>3,825</b>	<b>3,557</b>	<b>3,576</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	350	350	350
<b>Total Non Current Liabilities</b>	<b>350</b>	<b>350</b>	<b>350</b>
<b>Total Liabilities</b>	<b>4,175</b>	<b>3,907</b>	<b>3,926</b>
<b>NET ASSETS</b>	<b>18,931</b>	<b>20,485</b>	<b>20,217</b>
<b>EQUITY</b>			
Reserves	5,910	5,929	5,929
Accumulated funds	13,021	14,556	14,288
<b>TOTAL EQUITY</b>	<b>18,931</b>	<b>20,485</b>	<b>20,217</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.1 Resource Assessment**

Program Objective(s): To provide a comprehensive information and knowledge framework on the State's geology, mineral and energy resources. To optimise responsible exploration and development of the State's mineral and energy resources. To ensure that informed decisions can be made on land use, infrastructure planning, and the sustainable development of the State's resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral and energy resources.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
NSW share of private mineral exploration in Australia	%	8.3	8.3	8.3	<b>8.5</b>
Private mineral exploration expenditure	\$m	56	57	58	<b>62</b>
Private petroleum exploration expenditure	\$m	24	15	20	<b>20</b>
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	2,611	2,765	3,543	<b>3,700</b>
Average number of 3 square km units covered by new Exploration Licence applications	no.	800	800	800	<b>800</b>
Additional areas of the State covered by new - Geological maps	%	1.6	1.7	1.7	<b>1.7</b>
Geophysical maps	%	5	5	4	<b>5</b>
Mineral resource mapping (% of State covered per annum)	%	2	2	2	<b>2</b>
Defined coal resource areas for tendering	no.	1	1	1	<b>1</b>

Outputs:

Major geological studies	no.	45	50	48	<b>45</b>
Provision of land use information and analysis	no.	950	850	850	<b>900</b>
Mineral deposits records prepared	no.	500	500	500	<b>300</b>
Map products - digital or hard copy	no.	13	14	14	<b>14</b>
Regional land use and prospectivity analysis studies	no.	1	1	1	<b>1</b>
Promotional data packages for minerals and petroleum	no.	3	5	5	<b>5</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.1 Resource Assessment (cont)**

Conversion of geoscience exploration and mining legacy system to digital imaging	%	n.a.	5	20	<b>20</b>
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<u>Average Staffing:</u>	EFT	129	126	135	<b>140</b>
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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,567	10,749	<b>10,566</b>
Other operating expenses	7,408	7,797	<b>7,126</b>
Maintenance	376	390	<b>391</b>
Depreciation and amortisation	458	467	<b>488</b>

<b>Total Expenses</b>	<b>17,809</b>	<b>19,403</b>	<b>18,571</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	20	8	<b>8</b>
Commissions	2	2	<b>2</b>
Publication sales	114	120	<b>120</b>
Consulting services	...	1	...
Recoupment of administration costs - general government agencies	482	435	<b>357</b>
Geophysical data	288	52	<b>115</b>
Investment income	25	100	<b>100</b>
Grants and contributions	370	361	<b>514</b>

<b>Total Retained Revenue</b>	<b>1,301</b>	<b>1,079</b>	<b>1,216</b>
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<b>NET COST OF SERVICES</b>	<b>16,508</b>	<b>18,324</b>	<b>17,355</b>
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<b>ASSET ACQUISITIONS</b>	<b>196</b>	<b>88</b>	<b>656</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.2 Resource Allocation**

Program Objective(s): To advance sustainable mineral development in the State for the benefit of the community. To provide stewardship of mineral resources and ensure sound resource utilisation. To encourage and facilitate well planned responsible mineral exploration, mining and mineral processing development. To allocate and manage exploration and mining titles in a timely and efficient manner. To ensure a fair and equitable royalty return to the community from development of its mineral resources.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales. Facilitation of new developments, including consultation with Government agencies. Administration and development of the royalty regime.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Value of NSW mineral production	\$m	5,930	7,022	7,500	<b>7,800</b>
NSW share of Australia's coal export tonnage	%	41	39	40	<b>40</b>
Private new capital expenditure in NSW mining sector	\$m	482	483	600	<b>600</b>
Investment in new mines/expansions	\$m	1,000	1,000	1,000	<b>1,000</b>
New and/or expanded minerals processing facilities	no.	2	2	2	<b>2</b>
Percentage of outstanding debts to royalties payable	%	1.9	1.7	2.5	<b>2.5</b>
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	85	85	85	<b>90</b>
Mining Lease Application processing times (offers made 2 months from Development Consent)	%	90	90	90	<b>90</b>
 <u>Outputs:</u>					
Exploration licence renewals	no.	278	227	180	<b>150</b>
Mining lease renewals	no.	149	150	100	<b>120</b>
Mineral claims granted/renewed at Lightning Ridge	no.	5,500	5,600	5,600	<b>5,600</b>
Mining leases granted	no.	15	15	20	<b>12</b>
Exploration licences granted	no.	150	110	75	<b>75</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

**54.1 Mineral Resources**

**54.1.2 Resource Allocation (cont)**

Conceptual Project Development Plans accepted	no.	13	9	4	<b>3</b>
Royalties collected	\$m	215.4	219.1	215.8	<b>224.6</b>
<u>Average Staffing:</u>	EFT	89	82	76	<b>76</b>

	—————2001-02—————		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,116	5,551	<b>5,403</b>
Other operating expenses	2,851	2,241	<b>1,962</b>
Maintenance	241	198	<b>199</b>
Depreciation and amortisation	293	237	<b>248</b>
<b>Total Expenses</b>	<b>9,501</b>	<b>8,227</b>	<b>7,812</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	13	4	<b>4</b>
Commissions	1	1	<b>1</b>
Publication sales	80	78	<b>78</b>
Consulting services	80	96	<b>95</b>
Recoupment of administration costs - general government agencies	308	221	<b>181</b>
Investment income	16	51	<b>51</b>
<b>Total Retained Revenue</b>	<b>498</b>	<b>451</b>	<b>410</b>

**NET COST OF SERVICES**

<b>9,003</b>	<b>7,776</b>	<b>7,402</b>
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**ASSET ACQUISITIONS**

<b>125</b>	<b>64</b>	<b>271</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.3 Resource Management**

Program Objective(s): To improve the safety culture, environmental management and rehabilitation performance of the mining and exploration industry to meet outcomes expected by the community and the Government for safety, health and resource management.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Lost time injury rate (accidents per million hours worked) -					
Coal	no.	46	34	28	<b>28</b>
Non coal	no.	8	10	8	<b>8</b>
Fatal injury (fatal injuries per million hours worked) -					
Coal	no.	0.15	0.10	0.09	<b>0.09</b>
Non coal	no.	0.63	0.16	0.10	<b>0.10</b>
Mines operating to acceptable Mining Operation Plans	%	80	80	85	<b>90</b>
Mines that have submitted Annual Environmental Management Reports	no.	137	140	180	<b>200</b>
Derelict mine sites rehabilitated p.a.-					
Sites	no.	14	15	18	<b>18</b>
Hectares	no.	80	60	80	<b>80</b>
Reduction in the number of sites identified with security deposits below 80% of estimated rehabilitation costs					
	%	40	40	15	<b>10</b>
<u>Outputs:</u>					
Total physical inspections -					
Coalmines underground	no.	657	510	470	<b>440</b>
Coalmines open cut	no.	146	100	84	<b>84</b>
Non coalmines underground	no.	64	70	70	<b>70</b>
Non coalmines continuous surface operation	no.	400	260	211	<b>200</b>
Non coalmine surface intermittent operation	no.	125	100	50	<b>50</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.3 Resource Management (cont)**

Physical inspections unannounced (% of total inspections)	%	27	30	30	<b>30</b>
Investigations of fatal/serious accidents -					
Inspectorate	no.	54	40	45	<b>45</b>
Investigations Unit	no.	8	5	5	<b>5</b>
Investigations of non-fatal serious incidents	no.	355	260	240	<b>220</b>
Certificates of competency/permits issued	no.	232	150	200	<b>200</b>
Enforcement of breaches of Acts -					
Prosecutions	no.	7	4	6	<b>5</b>
Notices/Directions	no.	356	340	300	<b>300</b>
Reviews of applications for secondary workings in coalmines	no.	58	70	55	<b>50</b>
Environmental audits, reviews, investigations and assessment	no.	502	450	450	<b>450</b>
Review of Annual Environmental Management Reports	no.	137	120	138	<b>140</b>
Reviews of security deposits	no.	177	100	100	<b>100</b>
Amount of environmental security deposits held	\$m	262	255	280	<b>295</b>
Recommendations under Part 5 of the Environmental Planning and Assessment Act	no.	78	30	50	<b>50</b>
<b><u>Average Staffing:</u></b>	EFT	163	158	166	<b>168</b>



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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.3 Resource Management (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,043	15,547	14,780
Other operating expenses	6,352	6,958	6,646
Maintenance	554	554	555
Depreciation and amortisation	674	662	692
Other expenses			
Remedial works to mined areas	4,001	3,496	2,197
<b>Total Expenses</b>	<b>25,624</b>	<b>27,217</b>	<b>24,870</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	29	12	12
Commissions	3	2	2
Publication sales	291	216	215
Consulting services	280	267	285
Recoupment of administration costs - general government agencies	712	617	508
Investment income	37	141	141
Grants and contributions	730	730	81
<b>Total Retained Revenue</b>	<b>2,082</b>	<b>1,985</b>	<b>1,244</b>
<b>NET COST OF SERVICES</b>	<b>23,542</b>	<b>25,232</b>	<b>23,626</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>289</b>	<b>168</b>	<b>554</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.4 Resource Policy and Executive Support**

Program Objective(s): To provide effective, accurate and timely liaison and support services to the Minister and the Director-General. To provide a policy and regulatory environment which promotes the sustainable development of the State's mineral resources.

Program Description: Development of policies that advance the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate and timely liaison and support services to the Minister, the Director-General and stakeholder committees.

Average Staffing (EFT)

2001-02                      2002-03

Activities:

Policy development and review and contracted services to Ministry of Energy and Utilities	20	15
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	2001-02		<b>2002-03</b>
Budget	Revised		<b>Budget</b>
\$000	\$000		<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	736	812	<b>817</b>
Other operating expenses	698	601	<b>369</b>
Maintenance	29	30	<b>30</b>
Depreciation and amortisation	35	36	<b>38</b>
<b>Total Expenses</b>	<b>1,498</b>	<b>1,479</b>	<b>1,254</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**54 DEPARTMENT OF MINERAL RESOURCES**

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**54.1 Mineral Resources**

**54.1.4 Resource Policy and Executive Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	2	1	1
Publication sales	8	9	9
Recoupment of administration costs - general government agencies	37	34	27
Investment income	2	8	8

<b>Total Retained Revenue</b>	<b>49</b>	<b>52</b>	<b>45</b>
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<b>NET COST OF SERVICES</b>	<b>1,449</b>	<b>1,427</b>	<b>1,209</b>
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<b>ASSET ACQUISITIONS</b>	<b>15</b>	<b>5</b>	<b>27</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**55 COAL COMPENSATION BOARD**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,557	2,613	<b>2,414</b>
Other operating expenses	1,077	1,751	<b>1,357</b>
Maintenance	10	10	<b>20</b>
Depreciation and amortisation	70	40	<b>40</b>
Other expenses	...	56,321	...
<b>Total Expenses</b>	<b>3,714</b>	<b>60,735</b>	<b>3,831</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	20	<b>10</b>
Investment income	20	20	<b>10</b>
<b>Total Retained Revenue</b>	<b>30</b>	<b>40</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>3,684</b>	<b>60,695</b>	<b>3,811</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**55 COAL COMPENSATION BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,482	2,445	2,221
Other	11,167	11,253	11,497
<b>Total Payments</b>	<b>13,649</b>	<b>13,698</b>	<b>13,718</b>
<b>Receipts</b>			
Sale of goods and services	10	20	10
Interest	33	42	15
Other	90	165	117
<b>Total Receipts</b>	<b>133</b>	<b>227</b>	<b>142</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,516)</b>	<b>(13,471)</b>	<b>(13,576)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(40)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(40)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,306	13,306	13,491
Capital appropriation	40	40	...
Cash reimbursements from the Consolidated Fund Entity	80	90	105
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,426</b>	<b>13,436</b>	<b>13,596</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(130)</b>	<b>(75)</b>	<b>20</b>
Opening Cash and Cash Equivalents	131	166	91
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1</b>	<b>91</b>	<b>111</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,684)	(60,695)	(3,811)
Non cash items added back	265	251	241
Change in operating assets and liabilities	(10,097)	46,973	(10,006)
<b>Net cash flow from operating activities</b>	<b>(13,516)</b>	<b>(13,471)</b>	<b>(13,576)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**55 COAL COMPENSATION BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1	91	111
Receivables	20	22	20
Other	10	10	10
<b>Total Current Assets</b>	<b>31</b>	<b>123</b>	<b>141</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	72	105	65
<b>Total Non Current Assets</b>	<b>72</b>	<b>105</b>	<b>65</b>
<b>Total Assets</b>	<b>103</b>	<b>228</b>	<b>206</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,100	10,100	35,100
Employee entitlements and other provisions	120	160	160
<b>Total Current Liabilities</b>	<b>10,220</b>	<b>10,260</b>	<b>35,260</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	5,018	72,398	37,390
<b>Total Non Current Liabilities</b>	<b>5,018</b>	<b>72,398</b>	<b>37,390</b>
<b>Total Liabilities</b>	<b>15,238</b>	<b>82,658</b>	<b>72,650</b>
<b>NET ASSETS</b>	<b>(15,135)</b>	<b>(82,430)</b>	<b>(72,444)</b>
<b>EQUITY</b>			
Accumulated funds	(15,135)	(82,430)	(72,444)
<b>TOTAL EQUITY</b>	<b>(15,135)</b>	<b>(82,430)</b>	<b>(72,444)</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**55 COAL COMPENSATION BOARD**

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**55.1 Compensation for Repurchase of Property Rights**

**55.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigates and determines claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

Average Staffing (EFT)

2001-02                  2002-03

Activities:

Modelling of coal areas	9	9
Assessment of compensation and restitution	5	5
Executive and managerial support	8	9
Legal and administrative services	7	9
	29	32

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,557	2,613	<b>2,414</b>
Other operating expenses	1,077	1,751	<b>1,357</b>
Maintenance	10	10	<b>20</b>
Depreciation and amortisation	70	40	<b>40</b>
Other expenses			
Coal compensation payments	...	56,321	...
<b>Total Expenses</b>	<b>3,714</b>	<b>60,735</b>	<b>3,831</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**55 COAL COMPENSATION BOARD**

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**55.1 Compensation for Repurchase of Property Rights**

**55.1.1 Compensation for Repurchase of Property Rights (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Investment income

10	20	<b>10</b>
20	20	<b>10</b>

**Total Retained Revenue**

<b>30</b>	<b>40</b>	<b>20</b>
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**NET COST OF SERVICES**

<b>3,684</b>	<b>60,695</b>	<b>3,811</b>
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**ASSET ACQUISITIONS**

40	40	...
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	28,261	28,911	<b>29,963</b>
Other operating expenses	18,389	18,811	<b>20,408</b>
Maintenance	650	700	<b>700</b>
Depreciation and amortisation	1,650	1,650	<b>1,650</b>
Borrowing costs	...	...	<b>1,200</b>
Other expenses	600	24,600	<b>4,200</b>
<b>Total Expenses</b>	<b>49,550</b>	<b>74,672</b>	<b>58,121</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,100	5,600	<b>5,000</b>
Investment income	400	400	<b>300</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,500</b>
Grants and contributions	2,820	3,020	<b>2,820</b>
Other revenue	100	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>16,920</b>	<b>17,620</b>	<b>16,720</b>
Gain/(loss) on disposal of non current assets	150	200	<b>(200)</b>
<b>NET COST OF SERVICES</b>	<b>32,480</b>	<b>56,852</b>	<b>41,601</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	26,481	27,052	<b>28,082</b>
Finance costs	...	...	<b>1,200</b>
Other	20,819	45,591	<b>26,467</b>
<b>Total Payments</b>	<b>47,300</b>	<b>72,643</b>	<b>55,749</b>
<b>Receipts</b>			
Sale of goods and services	5,080	5,655	<b>4,926</b>
Interest	400	400	<b>300</b>
Other	12,620	13,120	<b>12,618</b>
<b>Total Receipts</b>	<b>18,100</b>	<b>19,175</b>	<b>17,844</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(29,200)</b>	<b>(53,468)</b>	<b>(37,905)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	600	1,000	<b>300</b>
Purchases of property, plant and equipment	(4,205)	(2,570)	<b>(2,590)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,605)</b>	<b>(1,570)</b>	<b>(2,290)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	20,000	...
Repayment of borrowings and advances	...	...	<b>(830)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>20,000</b>	<b>(830)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	27,746	31,751	<b>36,089</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Capital appropriation	3,805	2,057	<b>2,590</b>
Cash reimbursements from the Consolidated Fund Entity	800	1,100	<b>1,326</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>32,351</b>	<b>34,908</b>	<b>40,005</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(454)</b>	<b>(130)</b>	<b>(1,020)</b>
Opening Cash and Cash Equivalents	8,126	9,076	<b>8,946</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,672</b>	<b>8,946</b>	<b>7,926</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(32,480)	(56,852)	<b>(41,601)</b>
Non cash items added back	3,330	3,330	<b>3,330</b>
Change in operating assets and liabilities	(50)	54	<b>366</b>
<b>Net cash flow from operating activities</b>	<b>(29,200)</b>	<b>(53,468)</b>	<b>(37,905)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,672	8,946	7,926
Receivables	1,739	2,081	2,137
Other	...	4	5
<b>Total Current Assets</b>	<b>9,411</b>	<b>11,031</b>	<b>10,068</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	22,392	19,788	19,828
Plant and equipment	6,345	4,234	4,634
Infrastructure systems	6,898	6,898	6,898
<b>Total Non Current Assets</b>	<b>35,635</b>	<b>30,920</b>	<b>31,360</b>
<b>Total Assets</b>	<b>45,046</b>	<b>41,951</b>	<b>41,428</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,360	1,389	1,420
Interest bearing	...	830	880
Employee entitlements and other provisions	2,940	2,968	3,150
<b>Total Current Liabilities</b>	<b>5,300</b>	<b>5,187</b>	<b>5,450</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	19,170	18,290
Employee entitlements and other provisions	140	150	160
<b>Total Non Current Liabilities</b>	<b>140</b>	<b>19,320</b>	<b>18,450</b>
<b>Total Liabilities</b>	<b>5,440</b>	<b>24,507</b>	<b>23,900</b>
<b>NET ASSETS</b>	<b>39,606</b>	<b>17,444</b>	<b>17,528</b>
<b>EQUITY</b>			
Reserves	19,620	18,630	18,630
Accumulated funds	19,986	(1,186)	(1,102)
<b>TOTAL EQUITY</b>	<b>39,606</b>	<b>17,444</b>	<b>17,528</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

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**56.1 Fisheries Conservation and Management**

**56.1.1 Fisheries Conservation and Management**

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Species protected	no.	17	23	25	<b>27</b>
Number of trout stocked	mill	4.0	4.4	4.2	<b>4.2</b>
Number of native fish stocked	mill	2.5	2.1	2.6	<b>2.2</b>
Habitat protection plans gazetted	no.	3	3	3	<b>6</b>
Educational publications produced	no.	60	65	105	<b>125</b>
Scientific publications produced	no.	37	51	47	<b>55</b>
Prosecutions	no.	389	440	450	<b>450</b>
SEINS penalty notices	no.	1,108	720	900	<b>900</b>
Fisheries assessments completed	no.	9	10	13	<b>13</b>
Fisheries under management	no.	8	9	10	<b>10</b>
Aquatic communities protected	no.	25	25	27	<b>31</b>
Habitat restoration sites	no.	50	55	69	<b>72</b>
Aquaculture Industry Development Plans	no.	1	1	1	<b>5</b>
Aquaculture production	\$m	43	44	47	<b>52</b>
Land-based fish farms	no.	340	298	286	<b>310</b>
Areas of submerged land leased	ha	4,235	4,282	4,297	<b>4,200</b>
<u>Average Staffing:</u>	EFT	385	401	425	<b>435</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 NEW SOUTH WALES FISHERIES**

**56.1 Fisheries Conservation and Management**

**56.1.1 Fisheries Conservation and Management (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	28,261	28,911	<b>29,963</b>
Other operating expenses	18,389	18,811	<b>20,408</b>
Maintenance	650	700	<b>700</b>
Depreciation and amortisation	1,650	1,650	<b>1,650</b>
Borrowing costs			
Interest on public sector borrowings and advances	...	...	<b>1,200</b>
Other expenses			
Commercial fisheries buyout	...	20,000	...
Marine parks commercial fisheries buyout	...	4,000	<b>3,600</b>
Meshing for sharks	600	600	<b>600</b>
<b>Total Expenses</b>	<b>49,550</b>	<b>74,672</b>	<b>58,121</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fishery management charges	4,100	4,600	<b>4,000</b>
Minor sales of goods and services	1,000	1,000	<b>1,000</b>
Investment income	400	400	<b>300</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,500</b>
Grants and contributions	2,820	3,020	<b>2,820</b>
Other revenue	100	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>16,920</b>	<b>17,620</b>	<b>16,720</b>
Gain/(loss) on disposal of non current assets	150	200	<b>(200)</b>
<b>NET COST OF SERVICES</b>	<b>32,480</b>	<b>56,852</b>	<b>41,601</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,205</b>	<b>2,570</b>	<b>2,590</b>

# MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Planning</b>			
Total Expenses .....	93.2	95.4	2.4
Asset Acquisitions .....	4.8	4.1	-16.0
<b>Heritage Office</b>			
Total Expenses .....	9.0	7.7	-14.8
Asset Acquisitions .....	4.1	3.2	-23.5
<b>Payments to Other Government Bodies under the Control of the Minister</b>			
Total Expenses .....	502.1	494.0	-1.6
Asset Acquisitions .....	...	...	...
<b>Department of Aboriginal Affairs</b>			
Total Expenses .....	39.1	40.9	4.6
Asset Acquisitions .....	0.1	1.1	795.8
<b>Environmental Planning and Assessment Act</b>			
Total Expenses .....	21.7	19.6	-9.9
Asset Acquisitions .....	25.0	20.0	-20.0
<b>Aboriginal Housing Office</b>			
Total Expenses .....	92.3	86.8	-6.0
Asset Acquisitions .....	17.3	13.9	-19.6
<b>Home Purchase Assistance Fund</b>			
Total Expenses .....	45.2	25.9	-42.8
Asset Acquisitions .....	...	...	...
<b>Honeysuckle Development Corporation</b>			
Total Expenses .....	15.0	10.5	-30.0
Asset Acquisitions .....	0.2	...	n.a.
<b>Total, Minister for Planning, Minister for Aboriginal Affairs and Minister for Housing</b>			
Total Expenses <sup>(a)</sup> .....	<b>779.7</b>	<b>742.9</b>	<b>-4.7</b>
Asset Acquisitions .....	<b>51.5</b>	<b>42.3</b>	<b>-17.9</b>

(a) The Ministerial totals have been reduced to exclude recurrent payments from Other Government Bodies Under the Control of the Minister to the Aboriginal Housing Office and payments from the Aboriginal Housing Office to the Department of Aboriginal Affairs.

## DEPARTMENT OF PLANNING

The Department of Planning plans for a sustainable future – for a better environment, jobs and livable communities in New South Wales.

In planning for the future, the Department's work is directed towards achieving:

- ◆ sustainable job growth in the right locations;
- ◆ a robust planning and assessment system;
- ◆ protection of natural and cultural values; and
- ◆ diverse, equitable and pleasant neighbourhoods which reflect community needs and aspirations.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Important developments in the ongoing reform of the planning system include:

- ◆ the phased development of environmental planning policies of the State, regional strategies and local plans through the proposed *Plan First* reforms; and
- ◆ corporatisation of Landcom and its separation from the Department in January 2002.

Other recent developments include:

- ◆ implementation of the Coastal Protection initiative over a three year period to ensure the protection of the State's beaches, headlands and coastline;
- ◆ planning for a fifteen year future land release program to address low housing stock levels through new greenfield release areas and continuing urban renewal initiatives;
- ◆ undertaking the planning and assessment roles for resort areas in the Kosciuszko National Park;
- ◆ an increased focus on urban assessment and strategic initiatives including expansion of the Urban Improvement Programs in four urban and regional areas viz Narellan, Botany, Kensington and Parramatta Road, Homebush;



- ◆ continuation of the seven Living Centres Programs, three in Metropolitan Sydney and four in regional New South Wales. Small, locally based teams are working with the councils, communities and industries to create employment and business opportunities;
- ◆ undertaking the Premier's Design Quality Program to improve the standard of design of residential flats;
- ◆ development of electronic delivery of planning data in collaboration with local government and other agencies; and
- ◆ relocation to a new building incorporating best practice sustainable design and construction.

## **STRATEGIC DIRECTIONS**

The Department's strategic directions are:

- ◆ implementation of *Plan First* reforms – using a whole-of-government approach in partnership with local government to introduce a new approach to state, regional and local planning;
- ◆ new approaches to regional planning to provide for a viable future for country regional centres and that natural resource priorities are incorporated into comprehensive regional plans;
- ◆ increasing timely and efficient assessment decision-making of major development and infrastructure projects;
- ◆ new approaches to achieving compact urban areas by improved management of urban change and partnerships with local government;
- ◆ enhanced focus on sustainability – focusing and strengthening sustainability efforts to help in the creation of compact, sustainable cities;
- ◆ efficient and effective approaches to development assessment processing to improve efficiency and ensure that assessment work delivers quality outcomes;
- ◆ improved regional presence and accessibility;
- ◆ improved communication and participation in planning – taking planning to the people; and

- ◆ improved resource allocation and structural frameworks to better reflect service delivery outcomes.

## **2002-03 BUDGET**

### **Total Expenses**

The Department's total expenses of \$95.4 million includes \$9.8 million for new initiatives:

- ◆ \$0.9 million to manage Sydney's urban growth land release program;
- ◆ \$0.4 million for development assessments in Kosciuszko National Park;
- ◆ \$0.3 million for the Coastal Protection Package;
- ◆ \$4.0 million for the phased implementation of *Plan First*;
- ◆ \$2.5 million for new urban initiatives; and
- ◆ \$1.7 million to meet the operating costs of the Penrith Lakes Regatta Centre.

In addition, the Department's total expenses budget continues to fund significant programs including:

- ◆ \$6.2 million for the comprehensive regional assessment process, under the direction of the Resource and Conservation Assessment Council;
- ◆ \$4.3 million for the Living Centres Program;
- ◆ \$8.3 million to develop the Festival Development Corporation site at Mt Penang;
- ◆ \$0.8 million to meet the Honeysuckle Development Corporation's community service obligations;
- ◆ \$0.6 million to provide on-line access to planning information and services through the iPlan framework;
- ◆ \$0.8 million for the South Sydney Development Corporation's strategic and operating expenses;

- ◆ \$0.5 million for the preparation of a Regional Environment Plan following the transfer of the planning functions for the Kosciuszko National Park from the National Parks and Wildlife Service;
- ◆ \$1.8 million for the Georges River Foreshore Improvement Program;
- ◆ \$0.3 million to establish a comprehensive mechanism for regulating the activities of large scale hazardous industries in New South Wales in line with the national standard; and
- ◆ \$10.2 million for the Area Assistance Scheme grants.

### **Asset Acquisitions**

The Department's \$4.1 million allocation includes the following:

- ◆ \$1.5 million to acquire coastal land as designated by the Coastal Lands Protection Scheme;
- ◆ \$2.1 million to further implement the iPlan framework to provide online access to planning information and services;
- ◆ \$0.3 million for funding Desktop 2001 – enhancement of information management for CCSU Client agencies; and
- ◆ \$0.2 million for minor plant and equipment.

### **HERITAGE OFFICE**

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Heritage Office's expenses include the conservation of heritage assets through policy advice and the administration of heritage grants. Expenditure levels are relatively consistent from year to year. In 2001-02, total expenses are projected to be \$9.3 million compared to total expenses of \$7.9 million in 2000-01.

## **STRATEGIC DIRECTIONS**

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and reuse of heritage items;
- ◆ assist local councils and state government agencies to perform their heritage responsibilities;
- ◆ streamline heritage approvals processes; and
- ◆ demonstrate the economic benefits of the conservation of the State's heritage resources.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of \$7.7 million in 2002-03 include \$2.5 million for Heritage Assistance Grants. Estimated total expenses for 2002-03 are \$1.3 million lower than 2001-02. This is mainly due to a one-off additional allocation of \$1.7 million in 2001-02 to meet outstanding commitments in the Office's grants program.

### **Asset Acquisitions**

The Office will relocate to the former Kings School at Parramatta, for which \$3.1 million has been allocated in 2002-03 to complete restoration works. An allocation of \$22,000 has been provided for minor equipment purchases.

## **PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER**

Expenditure under this heading relates to funding provided for the Housing Assistance Program, primarily delivered by the Public Housing and the Office of Community Housing divisions of the Department of Housing and by the Aboriginal Housing Office (AHO).

In 2002-03, a total of \$631.7 million of Commonwealth, State and other funds will be applied to assist some 500,000 people on low incomes in housing need. The \$494 million to be provided from the Consolidated Fund is a reduction on the \$502.1 million budgeted for 2001-02. This reflects a shift to leasing and completion of upgrades on housing stock transferred to the Aboriginal Housing Office, offset by extra State support for new housing products and services.

The Government will continue its emphasis on improving older social housing and achieving community renewal on public housing estates. A total of \$244 million will be allocated to public, community and Aboriginal housing for this purpose. Over \$36 million of this amount is enhancement funding and debt relief, provided to accelerate the program of upgrading public and Aboriginal housing.

To reform and strengthen the social housing system, the Government is introducing a wide range of new housing assistance products and services. This includes new housing assistance programs to help low-income people rent in the private sector, promote home ownership to public housing tenants and help people who are homeless or in housing crisis.

The conditions of tenure in public housing will be modernised, with the introduction of renewable tenancies and rental bonds.

The Government is providing \$11.1 million to deliver these new services, in addition to its existing commitment to housing assistance.

The growth of community housing will continue, with an additional 902 dwellings to be managed by this sector.

## **STRATEGIC DIRECTIONS**

This is the final year of the four-year, multilateral Commonwealth-State Housing Agreement (CSHA). This CSHA has provided falling levels of Commonwealth funding through to June 2003. States and Territories have begun negotiating with the Commonwealth on funding arrangements beyond June 2003.

The New South Wales Government's priorities in the 2002-03 Housing Assistance Program budget reflect its continuing commitment to housing assistance in New South Wales and to the priorities of the 1999-2000 to 2002-03 bilateral agreement which New South Wales agreed with the Commonwealth to complement the multilateral CSHA. These priorities are:

- ◆ to continue to assist those with priority needs, including those who are in danger of becoming homeless, are at risk and/or have additional support needs;
- ◆ to build successful communities, in particular to continue the emphasis on renewing the most disadvantaged communities. A key focus continues to be improving the social amenity as well as the physical environment of estates and improving older social housing stock which has received low levels of investment in the past; and
- ◆ to increase the diversity and improve the viability of housing assistance services provided by public, community and Aboriginal housing sectors.

## **2002-03 BUDGET**

In 2002-03, a total of \$631.7 million will be applied to the Housing Assistance Program, with \$494 million being provided from the Consolidated Fund. Other funds of \$137.7 million will be generated by government housing agencies or from internal sources.

The State effort in housing continues to outstrip the State's required contributions to the CSHA. Of the total \$631.7 million available in 2002-03, \$209.4 million is being provided by the State for:

- ◆ a major enhancement equivalent to \$36.6 million for maintenance and fire safety on public housing properties as well as Aboriginal Housing Office (AHO) property upgrades. This enhancement includes \$25 million of an extra \$105 million provided in 2001-02 to allow better planning and management of asset improvement over the next three years to 2004-05. Also included is \$11.6 million in reduced loan servicing costs arising from a transfer to the Crown in June 2001 of \$200 million of the Department of Housing's Commonwealth loans;
- ◆ an \$11.1 million enhancement to deliver a wide-ranging set of reforms and new products to social housing, to be progressively introduced over the next three years, to offer people more choices and improve the services provided to vulnerable families;

- ◆ funding to government housing agencies of \$23.2 million for GST compensation and assistance with stamp duty and land tax and \$0.4 million for the State's share of increased costs for community organisations under the Social and Community Services Award;
- ◆ \$19 million for the AHO (to be passed on to the Department of Aboriginal Affairs), continuing the Government's commitment to provide healthy housing for Aboriginal people through the Aboriginal Communities Development Program; and
- ◆ \$119.1 million to meet the State's commitment to the CSHA.

The Commonwealth Government is providing \$321.2 million of the \$494 million provided through the Consolidated Fund, including \$17.8 million for the Aboriginal Rental Housing Program and \$13.4 million for the Crisis Accommodation Program.

Other contributions of \$101.1 million comprise \$53 million from the sale of inappropriate public, community and Aboriginal housing stock, \$12.6 million provided by the Aboriginal and Torres Strait Islander Commission under its Community Housing and Infrastructure Program, \$7.6 million in surplus funds from the Rental Bond Board and other internal funds of \$27.9 million. These funds will be used for a range of activities within the Housing Assistance Program, including asset acquisition in individual housing agencies. Information on the planned asset acquisition program of each housing agency is contained in Budget Paper No. 4.

It is expected that the Housing Assistance Program will provide housing support to an estimated 500,000 people during 2002-03, including:

- ◆ approximately 348,500 people accommodated in government-subsidised housing managed by public, community or Aboriginal housing providers;
- ◆ around 3,850 places available in crisis accommodation to provide assistance to approximately 75,000 people; and
- ◆ around 76,000 private renters and home buyers.

The Aboriginal housing sector will continue to be strengthened with a total allocation from Commonwealth and State resources of \$79.4 million allocated to new supply, improving properties and developing a viable Aboriginal housing sector (see Aboriginal Housing Office section).

Continuing the Government's emphasis on improving older stock, allocations of \$219.6 million, \$8.5 million and \$15.9 million will be provided for public, community (including crisis) and Aboriginal housing, respectively, for improvements to more than 60,000 dwellings. This includes improvements ranging from painting to major upgrading works to bring properties up to contemporary standards. It also includes community renewal of public housing estates.

The portfolio's supply program of \$231.5 million will fund works-in-progress, new capital works and existing and new leased dwellings across providers in the portfolio as follows:

- ◆ public housing (\$85.9 million);
- ◆ community housing (\$101.9 million);
- ◆ Aboriginal housing (\$30.1 million); and
- ◆ crisis accommodation (\$13.6 million).

A total of 1,945 new dwellings will be available with purchase or commencement of construction of an estimated 910 dwellings across all providers and the leasing of an extra 1,035 dwellings from the private market for public and community housing tenants.

The supply program of \$85.9 million for public housing will enable the commencement of 479 new dwellings, the lease of a further 450 dwellings and funding subsidies for 2,200 existing leased dwellings from the private market.

Community housing growth will be continued with \$101.9 million for general community housing supply programs. In total, 277 new dwellings will be commenced, a further 560 properties will be leased from the private market and subsidies for almost 5,000 existing leases will be funded.

The Aboriginal housing supply program of \$30.1 million comprises \$13.5 million for stock owned by the Aboriginal Housing Office (commencement of 67 units and completion of works-in-progress) and \$16.6 million for community-owned properties under the Housing and Aboriginal Communities Program (commencement of 47 units and completion of works in progress).

Homeless people and those in crisis will be supported with an allocation of \$17 million under the Crisis Accommodation Program (CAP) in 2002-03. With this, an additional 65 dwellings will be acquired or leased and \$2.5 million spent on upgrading existing crisis properties. Funding will also be provided to improve the transition of clients from crisis into longer-term accommodation.



There will be a continuing priority on assisting people with special needs, including subsidies of \$10.9 million to be provided to eligible people with disabilities and people with HIV/AIDS renting privately.

## **DEPARTMENT OF ABORIGINAL AFFAIRS**

The Department, through the partnership between the Government and the Aboriginal people of New South Wales, is the leading agency for positive change and achievements in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Aboriginal Communities Development Program (ACDP) will raise the health and living standards of 22 selected priority Aboriginal communities that have major environmental health needs. The ACDP began in 1998-99 and completion is expected by 2006-07. The Department works closely with the Aboriginal Housing Office in determining the housing strategy within this program.

Funding of \$200 million has been committed to target identified needs of housing, water, sewerage, roads, services, sporting, recreational and cultural facilities. There are currently seven communities proceeding with lead-in works consisting of housing repairs, maintenance and spot purchases. In some cases these works include new construction and the start of employment and training of local Aboriginal community members.

During 2001-02, expenditure on the ACDP was revised downwards from \$32.6 million to \$17.3 million. This was due to the community consultation phase of the program taking longer than anticipated. ACDP expenditure is expected to accelerate in 2002-03.

### **STRATEGIC DIRECTIONS**

The Department has ongoing commitments to key initiatives that extend into the 2002-03 year and beyond. These include the development of the new policy for Aboriginal affairs in New South Wales, *Partnerships: A New Way of Doing Business with Aboriginal People*. The Department continues to work closely with the New South Wales Aboriginal Land Council (NSWALC), to monitor and advise on the administration of Aboriginal Land Councils.

The *Improving Outcomes in Aboriginal Communities* project will be implemented through two strategies. The *Aboriginal Community Partnerships* strategy will commence in 2002-03 and aims to give communities greater control over the planning, design and delivery of government services. This will be done through facilitating Aboriginal participation in service planning and realigning resources to better meet community needs. An *Aboriginal Child, Youth and Family Strategy* will also be established and funded within the Department of Community Services, with evaluation, planning and co-ordination provided by the Cabinet Office. In 2002-03, additional funds of \$1.7 million and \$200,000, respectively, will be provided to these agencies.

A New South Wales Aboriginal Languages Resource and Research Unit will be established in 2002-03. This community-based unit will provide ongoing technical advice, training and research assistance to Aboriginal communities, to preserve, revive and teach their traditional languages. Another important initiative includes the continuing development of a whole-of-government policy for Aboriginal languages in New South Wales.

The Office of the Registrar of the *Aboriginal Land Rights Act* is co-located with the Department of Aboriginal Affairs. In the coming year the office will continue to carry out its statutory functions in relation to the *Aboriginal Land Rights Act 1983(ALRA)*, including implementation of the amendments to the ALRA.

## **2002-03 BUDGET**

### **Total Expenses**

Estimated total expenses for 2002-03 are \$40.9 million. The major expense is \$33.8 million for the Aboriginal Communities Development Program of which \$19 million will be channelled through the Aboriginal Housing Office to procure housing in accord with the *Aboriginal Housing Act (1998)*.

In 2002-03 additional funds will be provided, including:

- ◆ \$1 million for Aboriginal Community Partnerships;
- ◆ \$273,000 for the New South Wales Aboriginal Languages Resource and Research Unit;
- ◆ \$136,000 to index Aboriginal Welfare Board files; and
- ◆ \$281,000 for implementing amendments to the *Aboriginal Land Rights Act 1983*.

## **Asset Acquisitions**

Capital expenditure is budgeted at \$1.1 million for 2002-03, comprising \$1 million for the relocation of the Department of Aboriginal Affairs within the Sydney Central Business District (CBD) and \$75,000 for the upgrading of computer software and office equipment. The Department is relocating because the present accommodation has limited space for anticipated staff increases and rental savings are expected in the Sydney Southern CBD.

## **ENVIRONMENTAL PLANNING AND ASSESSMENT ACT**

Activities relate to the acquisition of land for planning purposes through the Sydney Region Development Fund, established under the *Environmental Planning and Assessment Act 1979*.

The Fund was established during the 1970s with the specific objective of acquiring land for planning purposes within the Sydney region. The program facilitates the acquisition of regionally significant land for open space, and of vacant land for future freeway and transport corridor construction purposes, and regional projects such as Rouse Hill Regional Centre.

The program also provides for improvements of open space land, in partnership with local councils through the Greenspace program and in Western Sydney through partnerships with Greening Australia, and other urban public spaces through the Urban Improvement Program.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on administration, loan servicing costs, and grants for improvements to open space land, particularly Greenspace and Greening Australia.

A major project that reflects the current focus on development of land purchased for planning purposes is the Rouse Hill Regional Centre. This major Centre, which will include retail, commercial, community, education, recreational, transport and residential uses, will be developed in association with Landcom as a joint venture with the private sector. The development cost of the project is estimated at \$600 million.

As a result of recent changes to the Heritage Act, the Fund commenced a heritage asset management program over two years. This program provides a systematic basis for assessing the significance of historic places owned by the Department and directing the course of their future conservation and management.

Other recent developments include the arrangement of a lease to the Waste Recycling and Processing Corporation at Eastern Creek for use as a waste disposal facility, and the use of land owned by the Fund for the development of a drag strip and associated business park, also at Eastern Creek – the development process is to be managed by the Department of Public Works and Services.

## **STRATEGIC DIRECTIONS**

The Sydney Region Development Fund has a range of key strategies for the future including:

- ◆ prudent financial management to meet the objectives and commitments of the Fund including achieving an optimal return on surplus assets;
- ◆ ongoing reviews of surplus land and acquisition commitments to ensure the objectives of the Fund are achieved and the Fund is financially sustainable;
- ◆ enhanced focus on the implementation of planning outcomes, including open space strategies and land purchased for planning purposes; and
- ◆ a major review of the past performance and future direction and priorities of the Fund.

## **2002-03 BUDGET**

### **Total Expenses**

Included in the total expenses of \$19.6 million for 2002-03 are \$6.9 million for loan servicing costs, \$3.8 million for administration, \$3.9 million for grants for improvements to open space land, and \$5 million for lands transferred to other government bodies.

Compared to the 2001-02 Budget, total expenses have reduced by roundly \$2.1 million. This reduction is due to a decrease in loan servicing costs through lower interest rates, and a reduction in grants for improvements to open space land.

### **Asset Acquisitions**

The asset acquisition program provides for acquisition and development of land required for planning purposes such as regional open space and major road reservations. In 2002-03, asset acquisitions are estimated at \$20 million. Major acquisitions are likely to include 30ha of land at Hoxton Park for inclusion into the Eastern Creek open space corridor.

Expenditure is mainly incurred on land acquisitions and planning studies for redevelopment sites and surplus land. Expenditure levels do not vary significantly from year to year unless some major acquisitions are completed within that year.

The Fund is involved in negotiations for the future development of residential and open space land as part of the Penrith Lakes Scheme, though the Fund is not expected to be involved in the management of the Scheme's future.

Asset acquisition levels can vary from year to year and are difficult to accurately predict as they depend on the timing of approaches from owners to acquire their land, completion of negotiations including vendor's agreement to sell, and property settlements.

## **ABORIGINAL HOUSING OFFICE**

The Aboriginal Housing Office (AHO) is a statutory authority governed by an Aboriginal board, established in 1998 pursuant to the *Aboriginal Housing Act 1998*. The AHO plans and administers the policies, programs and asset base for Aboriginal housing in New South Wales. This includes resource allocation, sector-wide policy, strategic planning and monitoring outcomes and performance in the Aboriginal housing sector.

The AHO manages and coordinates a substantial annual capital works program, and develops and implements a range of financial and resourcing strategies. In addition, the AHO has an important role in facilitating and improving training and employment opportunities for Aboriginal people.

In carrying out its functions, the AHO is guided by the principles of self-determination and self-management by Aboriginal people. The AHO therefore strives to maximise the involvement of Aboriginal housing providers and the Aboriginal community (including tenants and housing applicants) in the development of housing policy and standards and the delivery of housing programs.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Significant policy developments that will impact on AHO's expenditure and activities in 2002-03 include:

- ◆ renewal of the bilateral agreement between the New South Wales Government, Commonwealth Government and Aboriginal and Torres Strait Islander Commission (ATSIC) on the provision and management of housing and housing-related infrastructure for Aboriginal and Torres Strait Islander people in New South Wales. This agreement achieves a single point of planning and program delivery by pooling ATSIC funds from the Community Housing and Infrastructure Program with Aboriginal Housing Program funds; and
- ◆ continuation of the strategy to achieve viability of community housing providers and the stock they manage. Funds and support are provided to the relevant Registered Aboriginal Housing Organisations to improve their management skills, trial new management arrangements such as engaging a single administrator for several providers, and repair and maintain community-owned assets.

## STRATEGIC DIRECTIONS

The *NSW Aboriginal Housing Office Strategic Plan 2001-02 to 2003-04* outlines the strategic directions for Aboriginal housing and housing-related assistance administered by the AHO. The four key strategic areas are:

- ◆ developing a sustainable Aboriginal housing sector;
- ◆ increased focus on asset management;
- ◆ increased access to safe, affordable, culturally appropriate housing; and
- ◆ promoting employment opportunities for Aboriginal people.

The Strategic Plan was developed in consultation with Aboriginal people and Aboriginal Housing Organisations as well as other key stakeholders. The Strategic Plan has been endorsed by the Board of the Aboriginal Housing Office, New South Wales Minister for Housing, the Chair of ATSIC and the Commonwealth Minister of Family and Community Services.

The strategic directions in the Strategic Plan are linked to:

- ◆ the *Aboriginal Housing Act 1998*;

- ◆ the Housing Ministers' *Building a Better Future: Indigenous Housing to 2010*; and
- ◆ the aforementioned bilateral agreement.

## **2002-03 BUDGET**

### **Total Expenses**

In addition to AHO operating costs and rental property expenses for AHO properties, total expenses of \$86.8 million in 2002-03 include:

- ◆ grants of \$16.6 million to Aboriginal communities for the acquisition of community-owned dwellings, with an expected commencement of 47 units;
- ◆ repairs, maintenance and upgrade expenditure on stock owned by AHO (\$10.2 million) and community-owned properties (\$8.9 million);
- ◆ resourcing community organisations, sector support and training; and
- ◆ the housing component of the Aboriginal Communities Development Program.

The AHO will receive grant funding of \$44.3 million under the Commonwealth-State Housing Agreement (CSHA), State funding of \$22.5 million for housing under the Aboriginal Communities Development Program and for asset improvement and \$12.6 million from the Aboriginal and Torres Strait Islander Commission under its Community Housing and Infrastructure Program. The remainder of the AHO's source of funds is a small asset sales program, interest income and net rental income after rental expenses.

### **Asset Acquisitions**

The AHO housing program provides public rental housing for Aboriginal people. In 2002-03 total asset acquisition is \$13.9 million with \$13.5 million for an expected commencement of 67 units of accommodation and \$0.4 million for acquisition of office equipment.

## **HOME PURCHASE ASSISTANCE FUND**

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme and other programs supporting home purchase. The Department of Housing oversees the management of the Fund.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

There was a further reduction in HomeFund Scheme costs in 2001-02. This was due to improved performance in the FANMAC Trusts and the lower than expected costs. The fall in market interest rates had offsetting effects on borrowing costs and investment returns during the year. Overall, the costs of the restructured HomeFund Scheme have been maintained broadly in line with original projections.

### **STRATEGIC DIRECTIONS**

Management is focused on risk containment, prudent asset investment, cost minimisation and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations.

### **2002-03 BUDGET**

Total expenses are budgeted at \$25.9 million in 2002-03 with major components being interest on borrowings (\$14.6 million) and funding of FANMAC Trust shortfalls (\$6.9 million). The planned expansion of the Government Guaranteed Loan Scheme is supported by an allowance for payments under the indemnity and guarantee provisions of the Scheme.

## **HONEYSUCKLE DEVELOPMENT CORPORATION**

The Corporation assists in the revitalisation of inner Newcastle. The area being revitalised is situated adjacent to the Newcastle Central Business District (CBD) and comprises 4 kilometres of waterfront real estate located on the shores of Newcastle Harbour.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Until 1996-97, the Corporation was funded through budget contributions from the Building Better Cities program. Since that time, the Corporation has been funded through land sales and borrowings.

In the last eight years, the Corporation has made community contributions of \$54.7 million in the form of grants to other organisations, housing, public domain and open space landscaping. In recognition of the significant level of community contributions, \$15.5 million is being provided to the Corporation from the Government over a four year period.

Some 33 sites have been released to the market with 29 settled, two under conditional contract, and two where terms have been agreed. The total end value of works associated with the sites is estimated to be over \$403 million.

## **STRATEGIC DIRECTIONS**

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are to:

- ◆ develop the city into an effective capital of the Hunter region;
- ◆ develop a mix of affordable and other housing choices;
- ◆ improve the quality of life within the CBD and inner suburbs and to open community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ manage the acquisition and disposal of surplus government land holdings; and
- ◆ facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for the Corporation for 2002-03 are budgeted at \$10.5 million. The primary components are the cost of selling land and property of \$3.1 million, community contributions of \$3.6 million and financing costs of \$1.3 million.

The level of expenses between the 2001-02 and 2002-03 Budgets are expected to decrease mainly due to lower costs of sale. The projected decrease in 2001-02 expenses (\$2 million under Budget) is mainly due to lower expenditure on community contribution works. These works will be carried out in line with site sales.

The Budget deficit in 2002-03 is due to decreased land sales in that year and is a “one-off”. Further significant land sales are in the process of being negotiated which should lead to improved results in 2003-04.

### **Asset Acquisitions**

In accordance with accounting standards, Honeysuckle’s property development activities are capitalised as inventory not property assets, hence no asset acquisitions are noted.

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,601	31,075	<b>32,385</b>
Other operating expenses	21,082	25,355	<b>25,493</b>
Maintenance	437	659	<b>695</b>
Depreciation and amortisation	982	1,787	<b>2,081</b>
Grants and subsidies	36,014	30,787	<b>29,718</b>
Other expenses	5,034	5,034	<b>5,034</b>
<b>Total Expenses</b>	<b>93,150</b>	<b>94,697</b>	<b>95,406</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,057	5,092	<b>6,069</b>
Investment income	189	235	<b>193</b>
Grants and contributions	7,669	5,787	<b>3,311</b>
Other revenue	121	47	<b>47</b>
<b>Total Retained Revenue</b>	<b>13,036</b>	<b>11,161</b>	<b>9,620</b>
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>81,614</b>	<b>85,036</b>	<b>87,286</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	27,741	28,902	<b>30,550</b>
Grants and subsidies	36,014	30,787	<b>29,718</b>
Other	30,273	35,674	<b>33,132</b>
<b>Total Payments</b>	<b>94,028</b>	<b>95,363</b>	<b>93,400</b>
<b>Receipts</b>			
Sale of goods and services	5,057	6,181	<b>6,069</b>
Interest	219	290	<b>193</b>
Other	11,565	9,727	<b>5,978</b>
<b>Total Receipts</b>	<b>16,841</b>	<b>16,198</b>	<b>12,240</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(77,187)</b>	<b>(79,165)</b>	<b>(81,160)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,827)	(6,253)	<b>(4,057)</b>
Other	...	...	<b>(1,185)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,827)</b>	<b>(6,253)</b>	<b>(5,242)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	77,052	81,435	<b>80,730</b>
Capital appropriation	4,827	4,827	<b>4,057</b>
Cash reimbursements from the Consolidated Fund Entity	800	900	<b>1,080</b>
Cash transfers to Consolidated Fund	...	(1,837)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>82,679</b>	<b>85,325</b>	<b>85,867</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>665</b>	<b>(93)</b>	<b>(535)</b>
Opening Cash and Cash Equivalents	5,843	9,232	<b>9,139</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,508</b>	<b>9,139</b>	<b>8,604</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(81,614)	(85,036)	<b>(87,286)</b>
Non cash items added back	2,837	3,955	<b>4,216</b>
Change in operating assets and liabilities	1,590	1,916	<b>1,910</b>
<b>Net cash flow from operating activities</b>	<b>(77,187)</b>	<b>(79,165)</b>	<b>(81,160)</b>

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	2001-02	2001-02	2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,508	9,139	<b>8,604</b>
Receivables	950	2,205	<b>2,205</b>
Other	50	...	...
<b>Total Current Assets</b>	<b>7,508</b>	<b>11,344</b>	<b>10,809</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	12,025	8,717	<b>7,043</b>
Plant and equipment	4,634	4,193	<b>6,343</b>
<b>Total Non Current Assets</b>	<b>16,659</b>	<b>12,910</b>	<b>13,386</b>
<b>Total Assets</b>	<b>24,167</b>	<b>24,254</b>	<b>24,195</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,833	3,892	<b>4,602</b>
Employee entitlements and other provisions	2,500	2,719	<b>2,419</b>
<b>Total Current Liabilities</b>	<b>4,333</b>	<b>6,611</b>	<b>7,021</b>
<b>Total Liabilities</b>	<b>4,333</b>	<b>6,611</b>	<b>7,021</b>
<b>NET ASSETS</b>	<b>19,834</b>	<b>17,643</b>	<b>17,174</b>
<b>EQUITY</b>			
Reserves	...	2,490	<b>2,490</b>
Accumulated funds	19,834	15,153	<b>14,684</b>
<b>TOTAL EQUITY</b>	<b>19,834</b>	<b>17,643</b>	<b>17,174</b>

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**57.1 Environmental Planning**

**57.1.1 Planning System Development and Management**

Program Objective(s): To deliver a world class planning system that will foster best practice environmental planning in New South Wales - promoting better social, economic and environmental outcomes for business, investors and the community.

Program Description: Reform, development and monitoring of the planning system. Provision of planning information and services on-line.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Level of stakeholder satisfaction with the planning system	%	...	60	62	<b>64</b>
Planning information and services available on-line	%	...	15	20	<b>30</b>
Circulars and advice to local councils	no.	50	40	30	<b>30</b>
Technical and advisory service to industry and the community	no.	2,500	2,500	2,300	<b>2,000</b>
<u>Average Staffing:</u>	EFT	...	60	65	<b>65</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,213	4,519	<b>4,678</b>
Other operating expenses	2,151	2,501	<b>3,009</b>
Maintenance	45	116	<b>100</b>
Depreciation and amortisation	138	292	<b>328</b>
Grants and subsidies			
Grants to non profit organisations	400	400	<b>400</b>
<b>Total Expenses</b>	<b>6,947</b>	<b>7,828</b>	<b>8,515</b>

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**57.1 Environmental Planning**

**57.1.1 Planning System Development and Management (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	22	27	<b>27</b>
Fees for services	71	55	<b>90</b>
Recoupment of administration costs	135	60	<b>60</b>
Minor sales of goods and services	22	24	<b>24</b>
Investment income	20	29	<b>23</b>
Grants and contributions	26	30	<b>50</b>
Other revenue	121	47	<b>47</b>
<b>Total Retained Revenue</b>	<b>417</b>	<b>272</b>	<b>321</b>
<b>NET COST OF SERVICES</b>	<b>6,530</b>	<b>7,556</b>	<b>8,194</b>

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<b>ASSET ACQUISITIONS</b>	<b>3,181</b>	<b>3,476</b>	<b>2,420</b>
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**57.1 Environmental Planning**

**57.1.2 Planning Policy Development**

Program Objective(s): To provide, through planning policies and strategies, leadership in delivering sustainable economic outcomes and to improve communities in New South Wales.

Program Description: State Environmental Planning Policies, Regional Environmental Planning Policies and other planning policies and strategies. Whole-of-government co-ordination and advice to the Minister on all aspects of planning and related environmental, economic and human service issues.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs</u> :					
Regional Environmental Plans and State Environmental Planning Policies prepared/amended	no.	3	12	10	<b>10</b>
<u>Average Staffing</u> :	EFT	...	132	172	<b>169</b>

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,096	11,957	<b>12,162</b>
Other operating expenses	7,008	7,881	<b>6,529</b>
Maintenance	152	236	<b>226</b>
Depreciation and amortisation	424	738	<b>804</b>
Grants and subsidies			
Resource and Conservation Assessment			
Council grants	2,690	2,965	<b>3,235</b>
<b>Total Expenses</b>	<b>22,370</b>	<b>23,777</b>	<b>22,956</b>



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**57.1 Environmental Planning**

**57.1.2 Planning Policy Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	53	60	<b>56</b>
Fees for services	202	216	<b>372</b>
Recoupment of administration costs	254	194	<b>194</b>
Minor sales of goods and services	9	10	<b>10</b>
Investment income	80	54	<b>44</b>
Grants and contributions	121	150	<b>100</b>
<b>Total Retained Revenue</b>	<b>719</b>	<b>684</b>	<b>776</b>
<b>NET COST OF SERVICES</b>	<b>21,651</b>	<b>23,093</b>	<b>22,180</b>

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<b>ASSET ACQUISITIONS</b>	<b>70</b>	<b>350</b>	<b>65</b>
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**57.1 Environmental Planning**

**57.1.3 Development Assessment and Local Plan Assessment**

Program Objective(s): To facilitate development and infrastructure projects that provide sustainable environmental and employment outcomes consistent with Government policy and community expectations.

Program Description: Strategic and project level environmental impact assessment. Whole-of-government initiatives for major development and infrastructure projects. Consideration of selected Local Environmental Plans to ensure consistency with State-wide strategic framework.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Environmental Impact Assessment Statements dealt with at post exhibition stage	no.	70	117	120	<b>100</b>
Requirements issued regarding Environmental Impact Assessment Statements	no.	215	213	200	<b>180</b>
Major Development Projects assessed	no.	46	50	60	<b>50</b>
<u>Average Staffing:</u>	EFT	...	54	58	<b>58</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	3,994	4,032	<b>4,174</b>	
Other operating expenses	3,515	4,532	<b>4,335</b>	
Maintenance	72	50	<b>100</b>	
Depreciation and amortisation	136	329	<b>396</b>	

<b>Total Expenses</b>	<b>7,717</b>	<b>8,943</b>	<b>9,005</b>	
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**57.1 Environmental Planning**

**57.1.3 Development Assessment and Local Plan Assessment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	17	7	<b>7</b>
Fees for services	1,909	2,006	<b>2,304</b>
Recoupment of administration costs	61	22	<b>22</b>
Minor sales of goods and services	4	5	<b>5</b>
Investment income	26	49	<b>21</b>
Grants and contributions	40	56	<b>...</b>
<b>Total Retained Revenue</b>	<b>2,057</b>	<b>2,145</b>	<b>2,359</b>
<b>NET COST OF SERVICES</b>	<b>5,660</b>	<b>6,798</b>	<b>6,646</b>

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<b>ASSET ACQUISITIONS</b>	<b>23</b>	<b>309</b>	<b>24</b>
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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
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57 DEPARTMENT OF PLANNING**

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**57.1 Environmental Planning**

**57.1.4 Implementation of Planning Policy Initiatives**

Program Objective(s): To create quality communities through targeted programs that support regional sustainability and deliver improved urban environments.

Program Description: Place-based programs that create quality communities and deliver economic, social and environmental benefits. Active partnerships with local government, other State agencies, business and the wider community.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Coastal zone cumulative land area acquired	'000ha	15	15	15	<b>15</b>
Strategies/studies/projects completed	no.	...	17	19	<b>23</b>
<u>Average Staffing:</u>	EFT	...	55	77	<b>79</b>

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2001-02		<b>2002-03 Budget \$000</b>
Budget \$000	Revised \$000	

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,429	5,353	<b>5,685</b>
Other operating expenses	4,451	5,868	<b>7,703</b>
Maintenance	62	90	<b>90</b>
Depreciation and amortisation	148	356	<b>398</b>
Grants and subsidies			
Living Centres Program	1,559	794	<b>1,100</b>
<b>Total Expenses</b>	<b>10,649</b>	<b>12,461</b>	<b>14,976</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
57 DEPARTMENT OF PLANNING**

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**57.1 Environmental Planning**

**57.1.4 Implementation of Planning Policy Initiatives (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	20	22	<b>22</b>
Fees for services	1,353	1,549	<b>1,852</b>
Recoupment of administration costs	92	40	<b>40</b>
Minor sales of goods and services	7	9	<b>9</b>
Investment income	30	42	<b>55</b>
Grants and contributions	585	83	...
<b>Total Retained Revenue</b>	<b>2,087</b>	<b>1,745</b>	<b>1,978</b>
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>10,062</b>	<b>12,216</b>	<b>14,498</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,525</b>	<b>1,806</b>	<b>1,522</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
57 DEPARTMENT OF PLANNING**

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**57.1 Environmental Planning**

**57.1.5 Program Management and Service Delivery**

Program Objective(s): To provide specialist advisory services and manage grants programs which support planning policies and programs of New South Wales.

Program Description: Grants programs that provide financial incentives to create quality communities in urban and regional New South Wales. Best practice specialist services to stakeholders and the community.

<u>Outputs:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Grants under the Area Assistance Scheme	no.	327	328	320	<b>300</b>
Grants under the Urban Improvement Program	no.	6	7	15	<b>13</b>
Grants under the Georges River Foreshores Improvement Program	no.	6	11	8	<b>4</b>
<u>Average Staffing:</u>	EFT	...	74	75	<b>79</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,869	5,214	<b>5,686</b>
Other operating expenses	3,957	4,573	<b>3,917</b>
Maintenance	106	167	<b>179</b>
Depreciation and amortisation	136	72	<b>155</b>
Grants and subsidies			
Area Assistance Scheme	9,840	10,061	<b>10,227</b>
Festival Development Corporation	10,716	7,402	<b>8,349</b>
Affordable Housing Program	550	100	<b>...</b>
Non profit organisations	1,419	658	<b>90</b>
Design Quality Program	...	220	<b>209</b>
Honeysuckle Development Corporation	4,967	4,967	<b>802</b>
Georges River Foreshores Improvement Program	970	1,475	<b>1,237</b>
Urban Improvement Program	2,158	1,000	<b>1,572</b>
South Sydney Development Corporation	745	745	<b>762</b>
Penrith Lakes Regatta Centre	...	...	<b>1,700</b>
Youth Partnerships Initiative	...	...	<b>35</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
57 DEPARTMENT OF PLANNING**

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**57.1 Environmental Planning**

**57.1.5 Program Management and Service Delivery (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	<b>5,034</b>
<b>Total Expenses</b>	<b>45,467</b>	<b>41,688</b>	<b>39,954</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	24	35	<b>35</b>
Fees for services	549	569	<b>770</b>
Recoupment of administration costs	185	106	<b>106</b>
Minor sales of goods and services	68	76	<b>64</b>
Investment income	33	61	<b>50</b>
Grants and contributions	6,897	5,468	<b>3,161</b>
<b>Total Retained Revenue</b>	<b>7,756</b>	<b>6,315</b>	<b>4,186</b>
<b>NET COST OF SERVICES</b>	<b>37,711</b>	<b>35,373</b>	<b>35,768</b>
<b>ASSET ACQUISITIONS</b>	<b>28</b>	<b>312</b>	<b>26</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,977	3,036	<b>3,071</b>
Other operating expenses	1,735	1,749	<b>1,952</b>
Maintenance	47	47	<b>48</b>
Depreciation and amortisation	143	143	<b>145</b>
Grants and subsidies	4,114	4,364	<b>2,467</b>
<b>Total Expenses</b>	<b>9,016</b>	<b>9,339</b>	<b>7,683</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	291	285	<b>298</b>
Investment income	364	448	<b>152</b>
Grants and contributions	57	519	<b>58</b>
Other revenue	...	64	...
<b>Total Retained Revenue</b>	<b>712</b>	<b>1,316</b>	<b>508</b>
Gain/(loss) on disposal of non current assets	...	124	...
<b>NET COST OF SERVICES</b>	<b>8,304</b>	<b>7,899</b>	<b>7,175</b>



**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,791	2,779	2,893
Grants and subsidies	4,114	4,364	2,467
Other	2,217	2,356	2,450
<b>Total Payments</b>	<b>9,122</b>	<b>9,499</b>	<b>7,810</b>
<b>Receipts</b>			
Sale of goods and services	291	285	298
Interest	307	75	162
Other	498	854	546
<b>Total Receipts</b>	<b>1,096</b>	<b>1,214</b>	<b>1,006</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,026)</b>	<b>(8,285)</b>	<b>(6,804)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Proceeds from sale of investments	85	5,647	1,890
Purchases of property, plant and equipment	(4,122)	(6,742)	(3,152)
Purchases of investments	...	(838)	...
Advances made	...	(183)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,037)</b>	<b>(2,115)</b>	<b>(1,262)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,305	6,305	4,907
Capital appropriation	102	5,102	772
Cash reimbursements from the Consolidated Fund Entity	91	100	122
Cash transfers to Consolidated Fund	(30,000)	(30,000)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(23,502)</b>	<b>(18,493)</b>	<b>5,801</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(35,565)</b>	<b>(28,893)</b>	<b>(2,265)</b>
Opening Cash and Cash Equivalents	37,299	31,234	3,623
Reclassification of Cash Equivalents	...	(1,282)	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,734</b>	<b>3,623</b>	<b>1,358</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,304)	(7,899)	<b>(7,175)</b>
Non cash items added back	227	14	<b>318</b>
Change in operating assets and liabilities	51	(400)	<b>53</b>
<b>Net cash flow from operating activities</b>	<b>(8,026)</b>	<b>(8,285)</b>	<b>(6,804)</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,734	3,623	1,358
Receivables	261	416	368
Other financial assets	1,465	2,352	524
<b>Total Current Assets</b>	<b>3,460</b>	<b>6,391</b>	<b>2,250</b>
<b>Non Current Assets -</b>			
Other financial assets	936	1,042	980
Property, plant and equipment -			
Land and building	5,776	8,178	11,298
Plant and equipment	335	725	612
<b>Total Non Current Assets</b>	<b>7,047</b>	<b>9,945</b>	<b>12,890</b>
<b>Total Assets</b>	<b>10,507</b>	<b>16,336</b>	<b>15,140</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	862	314	314
Employee entitlements and other provisions	192	219	224
<b>Total Current Liabilities</b>	<b>1,054</b>	<b>533</b>	<b>538</b>
<b>Total Liabilities</b>	<b>1,054</b>	<b>533</b>	<b>538</b>
<b>NET ASSETS</b>	<b>9,453</b>	<b>15,803</b>	<b>14,602</b>
<b>EQUITY</b>			
Reserves	550	720	720
Accumulated funds	8,903	15,083	13,882
<b>TOTAL EQUITY</b>	<b>9,453</b>	<b>15,803</b>	<b>14,602</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

**58.1 Heritage Policy and Assistance**

**58.1.1 Heritage Policy and Assistance**

Program Objective(s): To enhance the community's understanding of heritage and to improve the conservation of heritage items.

Program Description: Provision of specialist education and promotional programs and financial assistance towards heritage. Implement the regulatory functions of the Heritage Act and maintain the State Heritage Register and Inventory. Provision of heritage management advice to relevant authorities and the community.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	n.a.	5	5	<b>5</b>
Councils to whom certain heritage powers have been delegated	no.	n.a.	n.a.	172	<b>172</b>
Local Government, Government agencies and community groups trained in State Heritage Inventory software and criteria	no.	80	30	30	<b>30</b>
Items included in the State Heritage Register	no.	1,318	1,356	1,391	<b>1,441</b>
<u>Average Staffing:</u>	EFT	39	39	39	<b>39</b>

	2001-02			
Budget	Budget	Revised	Budget	<b>Budget</b>
\$000	\$000	\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	2,977	3,036	3,071	<b>3,071</b>
Other operating expenses	1,735	1,749	1,952	<b>1,952</b>
Maintenance	47	47	48	<b>48</b>
Depreciation and amortisation	143	143	145	<b>145</b>
Grants and subsidies				
Financial assistance for heritage projects	4,000	4,250	2,353	<b>2,353</b>
Environment and conservation organisations	44	44	44	<b>44</b>
Heritage Week	70	70	70	<b>70</b>
<b>Total Expenses</b>	<b>9,016</b>	<b>9,339</b>	<b>7,683</b>	<b>7,683</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**58 HERITAGE OFFICE**

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**58.1 Heritage Policy and Assistance**

**58.1.1 Heritage Policy and Assistance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	30	30	<b>31</b>
Fees for services	230	230	<b>235</b>
Minor sales of goods and services	31	25	<b>32</b>
Investment income	364	448	<b>152</b>
Grants and contributions	57	519	<b>58</b>
Other revenue	...	64	...
<b>Total Retained Revenue</b>	<b>712</b>	<b>1,316</b>	<b>508</b>
Gain/(loss) on disposal of non current assets	...	124	...
<b>NET COST OF SERVICES</b>	<b>8,304</b>	<b>7,899</b>	<b>7,175</b>
<b>ASSET ACQUISITIONS</b>	<b>4,122</b>	<b>6,742</b>	<b>3,152</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**59 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	502,147	616,153	<b>494,027</b>
<b>Total Expenses</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>
<b>NET COST OF SERVICES</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>

Note: The increase of \$114 million projected for 2001-02, compared with Budget, comprises additional State assistance of \$130 million provided to housing agencies to assist with working capital and addressing the maintenance backlog, offset by slower than expected spending on the Aboriginal Communities Development Program.

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**59 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	502,147	616,153	<b>494,027</b>
<b>Total Payments</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(502,147)</b>	<b>(616,153)</b>	<b>(494,027)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	502,147	616,153	<b>494,027</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(502,147)	(616,153)	<b>(494,027)</b>
<b>Net cash flow from operating activities</b>	<b>(502,147)</b>	<b>(616,153)</b>	<b>(494,027)</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**59 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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**59.1 Housing Policy and Assistance**

**59.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Provision of rent assistance - occasions of assistance	no.	57,033	57,176	62,800	<b>58,400</b>
New clients provided with mortgage assistance	no.	139	131	200	<b>250</b>
Households assisted with special rent subsidies	no.	1,578	1,841	1,818	<b>1,820</b>
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	14,249	15,172	15,678	<b>16,177</b>
Total households receiving ongoing housing assistance	no.	138,506	140,387	142,228	<b>143,514</b>
Units of accommodation managed by public housing	no.	128,585	129,131	129,289	<b>129,516</b>
Units of accommodation managed by community housing	no.	9,640	10,522	11,835	<b>12,948</b>
Units of accommodation managed by Aboriginal housing	no.	5,133	5,334	5,508	<b>5,673</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	143,358	144,987	146,632	<b>148,137</b>
Units of public and community housing completed	no.	1,715	1,323	1,182	<b>999</b>
Net increase in accommodation leased for public and community housing	no.	493	971	1,152	<b>1,035</b>
Public housing tenants receiving subsidies	%	93	91	90	<b>90</b>



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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**59 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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**59.1 Housing Policy and Assistance**

**59.1.1 Housing Policy and Assistance (cont)**

Crisis accommodation places available for financial year	no.	2,918	3,118	3,635	<b>3,841</b>
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Note: Community housing figures include Crisis Accommodation unless otherwise stated.

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Grants and subsidies			
Public Housing Supply	26,124	37,474	<b>29,038</b>
Public Housing Asset Management	181,000	291,000	<b>186,000</b>
Community Housing Program	119,833	119,833	<b>124,835</b>
Aboriginal Housing Program	52,801	54,145	<b>44,346</b>
Aboriginal Communities Development Program	18,965	3,650	<b>18,965</b>
Other Housing Programs	103,424	110,051	<b>90,843</b>
<b>Total Expenses</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>
<b>NET COST OF SERVICES</b>	<b>502,147</b>	<b>616,153</b>	<b>494,027</b>

Note: The increase of \$114 million projected for 2001-02, compared with Budget, comprises additional State assistance of \$130 million provided to housing agencies to assist with working capital and addressing the maintenance backlog, offset by slower than expected spending on the Aboriginal Communities Development Program.

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,582	3,580	<b>4,496</b>
Other operating expenses	2,024	3,079	<b>2,919</b>
Maintenance	30	18	<b>31</b>
Depreciation and amortisation	70	70	<b>70</b>
Grants and subsidies	33,393	18,760	<b>33,374</b>
<b>Total Expenses</b>	<b>39,099</b>	<b>25,507</b>	<b>40,890</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	12	26	<b>12</b>
Grants and contributions	18,965	3,800	<b>18,965</b>
Other revenue	...	389	...
<b>Total Retained Revenue</b>	<b>18,977</b>	<b>4,215</b>	<b>18,977</b>
Gain/(loss) on disposal of non current assets	...	(4)	...
<b>NET COST OF SERVICES</b>	<b>20,122</b>	<b>21,296</b>	<b>21,913</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,411	3,400	<b>4,323</b>
Grants and subsidies	33,393	18,760	<b>33,374</b>
Other	5,517	4,000	<b>3,607</b>
<b>Total Payments</b>	<b>42,321</b>	<b>26,160</b>	<b>41,304</b>
<b>Receipts</b>			
Interest	12	30	<b>8</b>
Other	22,370	5,009	<b>19,785</b>
<b>Total Receipts</b>	<b>22,382</b>	<b>5,039</b>	<b>19,793</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,939)</b>	<b>(21,121)</b>	<b>(21,511)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(120)	(120)	<b>(1,075)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(120)</b>	<b>(120)</b>	<b>(1,075)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	19,756	21,025	<b>21,519</b>
Capital appropriation	120	120	<b>1,075</b>
Cash reimbursements from the Consolidated Fund Entity	126	192	<b>153</b>
Cash transfers to Consolidated Fund	...	(1,346)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>20,002</b>	<b>19,991</b>	<b>22,747</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(57)</b>	<b>(1,250)</b>	<b>161</b>
Opening Cash and Cash Equivalents	70	1,469	<b>219</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>13</b>	<b>219</b>	<b>380</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(20,122)	(21,296)	<b>(21,913)</b>
Non cash items added back	241	250	<b>243</b>
Change in operating assets and liabilities	(58)	(75)	<b>159</b>
<b>Net cash flow from operating activities</b>	<b>(19,939)</b>	<b>(21,121)</b>	<b>(21,511)</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	13	219	<b>380</b>
Receivables	357	358	<b>362</b>
Other	38	...	...
<b>Total Current Assets</b>	<b>408</b>	<b>577</b>	<b>742</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	113	116	<b>96</b>
Plant and equipment	154	188	<b>1,213</b>
<b>Total Non Current Assets</b>	<b>267</b>	<b>304</b>	<b>1,309</b>
<b>Total Assets</b>	<b>675</b>	<b>881</b>	<b>2,051</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,025	1,587	<b>1,757</b>
Employee entitlements and other provisions	124	225	<b>225</b>
Other	7	7	...
<b>Total Current Liabilities</b>	<b>1,156</b>	<b>1,819</b>	<b>1,982</b>
<b>Total Liabilities</b>	<b>1,156</b>	<b>1,819</b>	<b>1,982</b>
<b>NET ASSETS</b>	<b>(481)</b>	<b>(938)</b>	<b>69</b>
<b>EQUITY</b>			
Accumulated funds	(481)	(938)	<b>69</b>
<b>TOTAL EQUITY</b>	<b>(481)</b>	<b>(938)</b>	<b>69</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**60.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**60.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Development, evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Administrative and policy support	35	40
Office of the Registrar	6	8
	41	48

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,922	2,985	<b>3,889</b>
Other operating expenses	1,250	2,174	<b>2,316</b>
Maintenance	30	18	<b>31</b>
Depreciation and amortisation	70	70	<b>70</b>
Grants and subsidies			
Indigenous Education Projects	800	1,292	<b>800</b>
Recurrent grants to non profit organisations	...	190	...
<b>Total Expenses</b>	<b>5,072</b>	<b>6,729</b>	<b>7,106</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**60.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**60.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	12	26	12
Grants and contributions	...	150	...
Other revenue	...	389	...

<b>Total Retained Revenue</b>	<b>12</b>	<b>565</b>	<b>12</b>
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Gain/(loss) on disposal of non current assets	...	(4)	...
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<b>NET COST OF SERVICES</b>	<b>5,060</b>	<b>6,168</b>	<b>7,094</b>
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<b>ASSET ACQUISITIONS</b>	<b>120</b>	<b>120</b>	<b>1,075</b>
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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**60 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**60.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**60.1.2 Aboriginal Communities Development Program**

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support to the Director-General and the Steering Committee in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Policy advice and administration	3	3
Community consultation	4	4
	7	7

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	660	595	<b>607</b>
Other operating expenses	774	905	<b>603</b>
Grants and subsidies			
Aboriginal infrastructure program - capital grant	32,593	17,278	<b>32,574</b>
<b>Total Expenses</b>	<b>34,027</b>	<b>18,778</b>	<b>33,784</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	18,965	3,650	<b>18,965</b>
<b>Total Retained Revenue</b>	<b>18,965</b>	<b>3,650</b>	<b>18,965</b>
<b>NET COST OF SERVICES</b>	<b>15,062</b>	<b>15,128</b>	<b>14,819</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	1,975	1,975	<b>5,825</b>
Investment income	1,986	2,007	<b>2,116</b>
Retained taxes, fees and fines	5,750	5,956	<b>5,750</b>
Grants and contributions	5,034	5,204	<b>5,034</b>
<b>Total Retained Revenue</b>	<b>14,745</b>	<b>15,142</b>	<b>18,725</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,712	1,700	<b>1,881</b>
Other operating expenses	2,097	2,363	<b>1,890</b>
Maintenance	9	30	<b>9</b>
Depreciation and amortisation	9	9	<b>9</b>
Grants and subsidies	9,655	9,680	<b>8,892</b>
Borrowing costs	8,248	7,200	<b>6,898</b>
<b>Total Expenses</b>	<b>21,730</b>	<b>20,982</b>	<b>19,579</b>
Gain/(loss) on disposal of non current assets	11,000	5,100	<b>3,750</b>
<b>SURPLUS/(DEFICIT)</b>	<b>4,015</b>	<b>(740)</b>	<b>2,896</b>



**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	1,975	3,580	<b>5,825</b>
Interest	1,102	1,114	<b>1,139</b>
Other	15,798	10,668	<b>11,779</b>
<b>Total Receipts</b>	<b>18,875</b>	<b>15,362</b>	<b>18,743</b>
<b>Payments</b>			
Employee Related	1,706	1,677	<b>1,890</b>
Grants and subsidies	4,655	4,680	<b>3,892</b>
Finance costs	8,248	6,925	<b>6,898</b>
Other	7,120	3,184	<b>2,886</b>
<b>Total Payments</b>	<b>21,729</b>	<b>16,466</b>	<b>15,566</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,854)</b>	<b>(1,104)</b>	<b>3,177</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	23,000	21,792	<b>15,000</b>
Proceeds from sale of investments	907	907	<b>977</b>
Purchases of property, plant and equipment	(25,000)	(25,140)	<b>(20,000)</b>
Purchases of investments	...	(610)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,093)</b>	<b>(3,051)</b>	<b>(4,023)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,947)</b>	<b>(4,155)</b>	<b>(846)</b>
Opening Cash and Cash Equivalents	29,438	38,628	<b>34,473</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>25,491</b>	<b>34,473</b>	<b>33,627</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	4,015	(740)	<b>2,896</b>
Non cash items added back	4,102	4,102	<b>4,032</b>
Change in operating assets and liabilities	(10,971)	(4,466)	<b>(3,751)</b>
<b>Net cash flow from operating activities</b>	<b>(2,854)</b>	<b>(1,104)</b>	<b>3,177</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	25,491	34,473	<b>33,627</b>
Receivables	1,818	2,096	<b>2,088</b>
Other financial assets	17,061	20,500	<b>20,500</b>
Inventories	11,559	15,033	<b>15,033</b>
Other	290	800	<b>800</b>
<b>Total Current Assets</b>	<b>56,219</b>	<b>72,902</b>	<b>72,048</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	435,843	634,903	<b>638,653</b>
Plant and equipment	9	160	<b>151</b>
<b>Total Non Current Assets</b>	<b>435,852</b>	<b>635,063</b>	<b>638,804</b>
<b>Total Assets</b>	<b>492,071</b>	<b>707,965</b>	<b>710,852</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,125	2,904	<b>2,888</b>
Interest bearing	10,662	3,000	...
Employee entitlements and other provisions	113	116	<b>123</b>
Other	8,588	20,500	<b>20,500</b>
<b>Total Current Liabilities</b>	<b>21,488</b>	<b>26,520</b>	<b>23,511</b>
<b>Non Current Liabilities -</b>			
Interest bearing	85,507	93,169	<b>96,169</b>
<b>Total Non Current Liabilities</b>	<b>85,507</b>	<b>93,169</b>	<b>96,169</b>
<b>Total Liabilities</b>	<b>106,995</b>	<b>119,689</b>	<b>119,680</b>
<b>NET ASSETS</b>	<b>385,076</b>	<b>588,276</b>	<b>591,172</b>
<b>EQUITY</b>			
Reserves	116,548	373,747	<b>373,747</b>
Accumulated funds	268,528	214,529	<b>217,425</b>
<b>TOTAL EQUITY</b>	<b>385,076</b>	<b>588,276</b>	<b>591,172</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	14,502	14,502	14,836
Investment income	500	1,000	500
Grants and contributions	84,197	70,800	79,431
<b>Total Retained Revenue</b>	<b>99,199</b>	<b>86,302</b>	<b>94,767</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	2,775	2,775	2,878
Other operating expenses	9,772	9,762	9,967
Maintenance	5,609	5,609	5,756
Depreciation and amortisation	4,605	4,457	4,749
Grants and subsidies	69,528	58,101	63,440
<b>Total Expenses</b>	<b>92,289</b>	<b>80,704</b>	<b>86,790</b>
Gain/(loss) on disposal of non current assets	100	125	100
<b>SURPLUS/(DEFICIT)</b>	<b>7,010</b>	<b>5,723</b>	<b>8,077</b>

Note: Grants received and grants paid in 2001-02 are projected to be lower than budgeted due to lower expenditure by the Aboriginal Communities Development Program. See Department of Aboriginal Affairs section.

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	13,979	14,139	<b>14,465</b>
Interest	660	973	<b>365</b>
Other	84,197	72,319	<b>77,496</b>
<b>Total Receipts</b>	<b>98,836</b>	<b>87,431</b>	<b>92,326</b>
<b>Payments</b>			
Employee Related	2,755	2,750	<b>2,848</b>
Grants and subsidies	69,528	58,101	<b>59,955</b>
Other	15,018	32,574	<b>16,902</b>
<b>Total Payments</b>	<b>87,301</b>	<b>93,425</b>	<b>79,705</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,535</b>	<b>(5,994)</b>	<b>12,621</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	600	1,125	<b>600</b>
Purchases of property, plant and equipment	(17,328)	(18,080)	<b>(13,940)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(16,728)</b>	<b>(16,955)</b>	<b>(13,340)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,193)</b>	<b>(22,949)</b>	<b>(719)</b>
Opening Cash and Cash Equivalents	16,670	42,206	<b>19,257</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11,477</b>	<b>19,257</b>	<b>18,538</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	7,010	5,723	<b>8,077</b>
Non cash items added back	4,605	4,457	<b>4,749</b>
Change in operating assets and liabilities	(80)	(16,174)	<b>(205)</b>
<b>Net cash flow from operating activities</b>	<b>11,535</b>	<b>(5,994)</b>	<b>12,621</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

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	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11,477	19,257	<b>18,538</b>
Receivables	939	930	<b>1,065</b>
<b>Total Current Assets</b>	<b>12,416</b>	<b>20,187</b>	<b>19,603</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	393,853	406,869	<b>417,429</b>
Plant and equipment	930	852	<b>1,062</b>
Infrastructure systems	14,444	8,808	<b>6,729</b>
<b>Total Non Current Assets</b>	<b>409,227</b>	<b>416,529</b>	<b>425,220</b>
<b>Total Assets</b>	<b>421,643</b>	<b>436,716</b>	<b>444,823</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	600	600	<b>600</b>
Employee entitlements and other provisions	310	310	<b>340</b>
Other	2,000	4,000	<b>4,000</b>
<b>Total Current Liabilities</b>	<b>2,910</b>	<b>4,910</b>	<b>4,940</b>
<b>Total Liabilities</b>	<b>2,910</b>	<b>4,910</b>	<b>4,940</b>
<b>NET ASSETS</b>	<b>418,733</b>	<b>431,806</b>	<b>439,883</b>
<b>EQUITY</b>			
Accumulated funds	418,733	431,806	<b>439,883</b>
<b>TOTAL EQUITY</b>	<b>418,733</b>	<b>431,806</b>	<b>439,883</b>

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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE FUND**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	60	45	<b>60</b>
Investment income	37,568	32,998	<b>26,871</b>
Grants and contributions	554	277	...
Other revenue	...	1,670	...
<b>Total Retained Revenue</b>	<b>38,182</b>	<b>34,990</b>	<b>26,931</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	2,388	536	<b>337</b>
Grants and subsidies	3,500	3,093	<b>3,681</b>
Borrowing costs	24,266	19,151	<b>14,588</b>
Other expenses	15,031	17,200	<b>7,255</b>
<b>Total Expenses</b>	<b>45,185</b>	<b>39,980</b>	<b>25,861</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,003)</b>	<b>(4,990)</b>	<b>1,070</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	60	45	60
Interest	43,973	39,631	32,132
Other	854	2,247	304
<b>Total Receipts</b>	<b>44,887</b>	<b>41,923</b>	<b>32,496</b>
<b>Payments</b>			
Grants and subsidies	3,500	3,093	3,681
Finance costs	24,316	19,151	14,588
Other	20,424	20,672	8,281
<b>Total Payments</b>	<b>48,240</b>	<b>42,916</b>	<b>26,550</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,353)</b>	<b>(993)</b>	<b>5,946</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	180,005	167,741	46,736
Advance repayments received	13,500	13,784	22,650
Purchases of investments	...	...	(71,428)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>193,505</b>	<b>181,525</b>	<b>(2,042)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	3,719
Repayment of borrowings and advances	(190,152)	(180,761)	(7,623)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(190,152)</b>	<b>(180,761)</b>	<b>(3,904)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(229)</b>	<b>...</b>
Opening Cash and Cash Equivalents	300	332	103
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>300</b>	<b>103</b>	<b>103</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(7,003)	(4,990)	1,070
Non cash items added back	7,080	7,308	3,401
Change in operating assets and liabilities	(3,430)	(3,311)	1,475
<b>Net cash flow from operating activities</b>	<b>(3,353)</b>	<b>(993)</b>	<b>5,946</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	300	103	103
Receivables	16,300	12,589	10,725
Other financial assets	162,665	155,899	236,347
<b>Total Current Assets</b>	<b>179,265</b>	<b>168,591</b>	<b>247,175</b>
<b>Non Current Assets -</b>			
Other financial assets	309,500	309,291	227,484
<b>Total Non Current Assets</b>	<b>309,500</b>	<b>309,291</b>	<b>227,484</b>
<b>Total Assets</b>	<b>488,765</b>	<b>477,882</b>	<b>474,659</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,870	4,500	3,600
Interest bearing	37,623	24,863	28,917
<b>Total Current Liabilities</b>	<b>41,493</b>	<b>29,363</b>	<b>32,517</b>
<b>Non Current Liabilities -</b>			
Interest bearing	301,789	301,789	293,831
Employee entitlements and other provisions	6,000	5,489	6,000
<b>Total Non Current Liabilities</b>	<b>307,789</b>	<b>307,278</b>	<b>299,831</b>
<b>Total Liabilities</b>	<b>349,282</b>	<b>336,641</b>	<b>332,348</b>
<b>NET ASSETS</b>	<b>139,483</b>	<b>141,241</b>	<b>142,311</b>
<b>EQUITY</b>			
Accumulated funds	139,483	141,241	142,311
<b>TOTAL EQUITY</b>	<b>139,483</b>	<b>141,241</b>	<b>142,311</b>



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**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	7,402	9,850	<b>3,962</b>
Investment income	...	449	<b>83</b>
Grants and contributions	4,967	4,967	<b>802</b>
Other revenue	...	151	...
<b>Total Retained Revenue</b>	<b>12,369</b>	<b>15,417</b>	<b>4,847</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	933	962	<b>1,028</b>
Other operating expenses	7,615	7,934	<b>4,541</b>
Depreciation and amortisation	32	18	<b>19</b>
Grants and subsidies	5,136	2,862	<b>3,551</b>
Borrowing costs	1,276	1,103	<b>1,349</b>
<b>Total Expenses</b>	<b>14,992</b>	<b>12,879</b>	<b>10,488</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(2,623)</b>	<b>2,538</b>	<b>(5,641)</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	7,402	9,873	<b>3,962</b>
Interest	...	449	<b>83</b>
Other	4,967	5,968	<b>802</b>
<b>Total Receipts</b>	<b>12,369</b>	<b>16,290</b>	<b>4,847</b>
<b>Payments</b>			
Employee Related	933	1,019	<b>1,028</b>
Grants and subsidies	...	2,862	<b>3,551</b>
Finance costs	1,391	1,126	<b>1,461</b>
Other	12,031	6,422	<b>4,755</b>
<b>Total Payments</b>	<b>14,355</b>	<b>11,429</b>	<b>10,795</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,986)</b>	<b>4,861</b>	<b>(5,948)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(150)	(275)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(150)</b>	<b>(275)</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,136)</b>	<b>4,586</b>	<b>(5,948)</b>
Opening Cash and Cash Equivalents	2,456	2,790	<b>7,376</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>320</b>	<b>7,376</b>	<b>1,428</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(2,623)	2,538	<b>(5,641)</b>
Non cash items added back	5,168	(38)	<b>86</b>
Change in operating assets and liabilities	(4,531)	2,361	<b>(393)</b>
<b>Net cash flow from operating activities</b>	<b>(1,986)</b>	<b>4,861</b>	<b>(5,948)</b>

**MINISTER FOR PLANNING, MINISTER FOR ABORIGINAL AFFAIRS  
AND MINISTER FOR HOUSING**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	320	7,376	1,428
Inventories	5,301	5,149	2,001
Other	...	543	...
<b>Total Current Assets</b>	<b>5,621</b>	<b>13,068</b>	<b>3,429</b>
<b>Non Current Assets -</b>			
Inventories	14,797	13,568	17,753
Property, plant and equipment - Plant and equipment	150	166	147
<b>Total Non Current Assets</b>	<b>14,947</b>	<b>13,734</b>	<b>17,900</b>
<b>Total Assets</b>	<b>20,568</b>	<b>26,802</b>	<b>21,329</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,640	999	1,100
Interest bearing	4,056	2,313	...
Employee entitlements and other provisions	2,264	47	47
Other	90	...	...
<b>Total Current Liabilities</b>	<b>9,050</b>	<b>3,359</b>	<b>1,147</b>
<b>Non Current Liabilities -</b>			
Interest bearing	6,080	9,012	11,392
<b>Total Non Current Liabilities</b>	<b>6,080</b>	<b>9,012</b>	<b>11,392</b>
<b>Total Liabilities</b>	<b>15,130</b>	<b>12,371</b>	<b>12,539</b>
<b>NET ASSETS</b>	<b>5,438</b>	<b>14,431</b>	<b>8,790</b>
<b>EQUITY</b>			
Accumulated funds	5,438	14,431	8,790
<b>TOTAL EQUITY</b>	<b>5,438</b>	<b>14,431</b>	<b>8,790</b>

# MINISTER FOR POLICE

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	4.4	5.5	23.9
Asset Acquisitions .....	...	1.0	n.a.
<b>New South Wales Police Service</b>			
Total Expenses .....	1,541.5	1,672.8	8.5
Asset Acquisitions .....	66.0	84.9	28.8
<b>New South Wales Crime Commission</b>			
Total Expenses .....	11.1	11.9	7.7
Asset Acquisitions .....	1.0	1.2	19.7
<b>Police Integrity Commission</b>			
Total Expenses .....	16.0	17.1	7.3
Asset Acquisitions .....	2.4	0.6	-76.4
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,573.0</b>	<b>1,707.3</b>	<b>8.5</b>
Asset Acquisitions .....	<b>69.4</b>	<b>87.7</b>	<b>26.4</b>

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial and Parliamentary functions. The Ministry develops and assists the passage of legislation to meet the Government's law and order objectives for the portfolio.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Ministry's total expenses for 2002-03 are estimated to be \$5.5 million. Provision has been made for continued support for the Innocence Panel and leasing and accommodation costs as part of the Police Portfolio Corporate Accommodation Strategy, involving the relocation of New South Wales Police Service corporate headquarters to Parramatta. Across the Police portfolio, the Strategy is expected to achieve significant savings over the long term.

## **STRATEGIC DIRECTIONS**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. The Ministry will continue to develop policy and legislation and facilitate the Minister's legislative program. Portfolio legislation is wide-ranging covering such issues as police reform, police powers, confiscation of proceeds of crime, firearms, the security industry and registration of child sex offenders. The Ministry is also involved in wider policy issues arising from, or impacting on, the criminal justice system.

Issues of resource allocation and management also continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

In 2002-03, the Ministry will continue to support the Innocence Panel established as a Government initiative in 2001-02 to facilitate the establishment of innocence through DNA testing of persons convicted of crimes.

## **2002-03 BUDGET**

### **Total Expenses**

The estimated total expenses for the Ministry for Police in 2002-03 are \$5.5 million.

### **Asset Acquisitions**

The Ministry will spend \$29,000 in 2002-03 on purchasing minor equipment and on general office maintenance. A further \$1 million has also been provided to support accommodation costs as part of the Police Portfolio Corporate Accommodation Strategy.

## **NEW SOUTH WALES POLICE SERVICE**

The New South Wales Police Service protects and serves the community by preventing, detecting and investigating crime, maintaining public order, promoting orderly and safe road use and undertaking and coordinating emergency and rescue functions.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

A total of \$1,758 million will be spent on the recurrent expenses and capital acquisitions of the New South Wales Police Service in 2002-03, an increase of \$150.3 million or 9.4 percent on last year's budget. Excluding one-off increases for the Olympics, this represents the eighth consecutive record police budget.

Police will have an increased focus on visible front-line policing. This will be assisted by the restructure of Police, which will see every officer from Probationary Constable to the Commissioner perform rostered street policing.

The restructure will also reduce the number of Region Commands from eleven to five. This will result in up to 1,000 police being redeployed to Local Area Commands.

New infringement notices are to be introduced to cut down on paperwork and allow police to perform more visible activities, while changes proposed in the *Bail Amendment (Repeat Offenders) Bill 2002* will also make it harder for repeat offenders, who police believe are responsible for 80 to 90 percent of crime, to get bail. These changes will also remove the presumption in favour of bail for those who have previously absconded while on bail, or have been charged with further offences while on bail or parole.

New laws have already been introduced to stop gang members fraternising with each other or gathering at certain venues. A Gang and Organised Crime Strike Force has been established, which will have 52 highly trained detectives.

Other significant recent developments include:

### **Increasing Police Numbers to Make the Streets Safer**

Additional budget funding continues to be provided to meet the Government's commitment to increase police numbers by 1,000 over the four years to December 2003.

Funding has also been provided for the restructure of police recruit training to make it more relevant, to make a police career more attractive and to get larger numbers of highly skilled police on the streets.

The new arrangements include establishing a supplementary campus to cope with the large number of recruits. A license arrangement was entered into with the University of Western Sydney for use of the Richmond campus.

The first class under the new training structure commenced in May 2002 and up to 1,700 new recruits are expected to graduate by May 2003.

## Supplementary Policing

Police will be conducting a six-month trial of user pays supplementary policing. This will enable an additional police presence to be provided at nominated business and community centres.

Supplementary police services will be in addition to those provided under regular shift arrangements and will be performed by officers who would not otherwise be rostered for duty. Police will at all times be employed by New South Wales Police and under the direction of their Local Area Commander.

The introduction of supplementary policing has significant potential benefits for business, the New South Wales Police Service, police officers and the community generally. It has the potential to:

- ◆ increase visible front-line policing;
- ◆ reduce crime and anti-social behaviour;
- ◆ increase community and business confidence;
- ◆ strengthen relationships between police, Local Area Commands and the communities they serve; and
- ◆ offer additional employment opportunities to police officers.

## Drugs Legislation

A series of operational, legal and treatment initiatives were introduced in 2001 to provide police with the ability to target drug dealers and the drug market.

The *Police Powers (Drug Premises) Act 2001* enables police to combat drug houses and other drug gang areas and to move on or arrest people loitering to sell or buy drugs.

To March 2002, police used the drug house legislation on 106 occasions state-wide, resulting in a total of 228 drug house charges, while 2,918 directions to move on were given to suspected drug dealers or people loitering to buy drugs in Cabramatta alone.

The new Police Drug Bail Scheme in Cabramatta also allows police to refer addicts to health assessment and treatment services and to release minor offenders on bail on the condition they do not return to the area. Between July 2001 and March 2002 police referred 33 people for assessment or treatment and 393 people charged with minor offences received bail.

The Magistrates Early Referral into Treatment (MERIT) program in Cabramatta has resulted in 70 referrals to treatment from court, with New South Wales Health advising that 28 people were on the MERIT program at 28 February 2002.

### **Firearms Legislation**

New South Wales continues to enforce the toughest firearms legislation in Australia. This commitment was strengthened by the introduction of the *Firearms Amendment (Trafficking) Act 2001*, which introduced new powers to target the trade in illegal firearms.

From July 2001 to March 2002, there were 532 charges issued under the new legislation.

The firearm amnesty, which ran from June to November 2001, resulted in the surrender of 5,772 firearms and 72,381 registration applications.

### **Police and Community Youth Clubs**

Police and Community Youth Clubs (PCYCs) are undergoing a major revitalisation program, including an increased focus on young people who are at risk of future involvement in crime. A greater focus will be placed on homework, computer and literacy programs.

Funding has been provided to trial civilian managers in a number of clubs to help police at the PCYCs to play a more effective role in developing relationships with young people.

An amount of \$5 million has also been provided to improve PCYC facilities and to support a high-tech mobile PCYC service for remote country areas.

### **Rural Crime Package**

A rural crime package is being implemented at all 32 non-metropolitan Local Area Commands.

The package will see Rural Crime Investigators in each of those Commands trained in specialist techniques to better investigate the theft of livestock, machinery, pesticides and fuels. They will also be trained to provide safety and security advice to businesses and families in regional communities.

Legislation will also be introduced to enable police to issue on-the-spot fines for minor unauthorised hunting and trespass on private land.



## **STRATEGIC DIRECTIONS**

The New South Wales Police Service aims to achieve:

- ◆ ethical cost effective crime reduction;
- ◆ improved public safety; and
- ◆ continuing improvement in cultural and workplace reform.

The creation of a corruption resistant police force has been a priority in recent years. Structures have been put in place to find and weed out corruption.

The focus now is on returning police to the frontline.

To achieve this, stage two of the restructure of Police will commence on 1 July 2002, giving local communities increased and more visible street policing. To better meet community expectations, all Local Area Commanders will also be required to work with the community to identify crime "hot spots" and other problem areas and develop local solutions to local problems.

The New South Wales Police Service's key priority is public satisfaction and police responsiveness.

Policing services will continue to be delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

This program structure provides a comprehensive and meaningful grouping of policing services that is aimed at improved community outcomes, providing value for money and ensuring efficient resource allocation.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses are expected to increase by \$131.3 million to \$1,673 million in 2002-03, an increase of 8.5 percent compared to last year's allocation.

The 2002-03 Budget provides funding for additional police in line with the Government's commitment to increase the number of police by 1,000 over the four years to December 2003.

The civilianisation program also continues into its final stage to release a total of 350 sworn police to the front line in 2002-03, bringing total government funding for this program to \$12.1 million.

Additional funding has been provided for a number of other initiatives within Police's 2002-03 budget including:

- ◆ \$150,000 to continue the Cabramatta Anti-Drug Strategy commenced in 2001-02;
- ◆ \$2 million to promote police recruitment;
- ◆ \$6.6 million to provide for the improved Diploma of Policing Practice;
- ◆ \$443,000 for the trial of a new management structure for Police and Community Youth Clubs; and
- ◆ \$6.3 million for DNA testing and ongoing maintenance and operational support for the Livescan (fingerprints) and IBIS (ballistics) forensic systems.

### **Asset Acquisitions**

The New South Wales Police Service's capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

The 2002-03 Budget allows for expenditure of \$84.9 million on asset acquisitions, compared with the allocation of \$66 million last year.

### ***Major New Works***

The capital program provides for the commencement of major new works with a total estimated cost of \$28.8 million, of which \$22.5 million is allocated in 2002-03.

The building program includes \$17.5 million to meet costs associated with the relocation of Police Headquarters to Parramatta, while \$2.8 million has been allocated towards the replacement of a number of police stations, including Griffith, Thirroul and Muswellbrook.

In addition, an amount of \$5 million (\$2.3 million in 2002-03) has been provided for the PhotoTrac project. This computer application will extend the capability of the New South Wales Police Service to manage digital images of offenders and assist in the identification of suspects.

### ***Works-in-Progress***

A total of \$46.4 million has been provided in 2002-03 for works-in-progress. This amount includes:

- ◆ \$2.6 million for the completion of the Cell Improvement Program, which was commenced in 1996 to maximise the safety and security of people in custody;
- ◆ \$8.7 million to complete the construction of a new police station at Cabramatta;
- ◆ \$4.5 million to complete the upgrade of the Infringement Processing Bureau's computer systems and meet other costs associated with its relocation to Maitland;
- ◆ \$6 million for continued improvements to the Police Country Radio Communications Network; and
- ◆ \$1.9 million towards the relocation of the Sydney Water Police to Balmain.

In addition, a total of \$19 million has been provided for ongoing technology developments to improve operational and organisational efficiency. These include \$4.7 million for enhancements to the Computerised Operational Policing System (COPS), \$4.2 million to improve the management of enforcement notices, \$2.7 million for the roll-out of Livescan fingerprint equipment across the State, \$1.6 million to complete the development of the Police Complaints Case Management System and \$4.1 million for the completion of a feasibility study into the replacement of COPS.

### ***Minor Works***

The minor works allocation of \$16 million will be used to improve police accommodation, for site acquisitions and for the acquisition of minor new facilities. It includes:

- ◆ \$600,000 for the commencement of preliminary design work and the purchase of a suitable site for a new police station at Armidale;
- ◆ \$240,000 for an upgrade of facilities at Deniliquin police station;
- ◆ \$228,000 for the relocation of Grafton Radio Communications to improved accommodation; and
- ◆ \$216,000 for improvements to Cronulla police station.

The allocation also provides for the purchase of smaller items of operational plant and equipment, the replacement of road safety equipment and minor computer projects.

## **NEW SOUTH WALES CRIME COMMISSION**

The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised crime in New South Wales.

Activities to achieve this objective include targeting high level drug traffickers and persons involved in organised crime. This involves obtaining evidence for prosecution of those persons and/or the Civil forfeiture of their assets; furnishing reports relating to illegal drug trafficking and organised crime and disseminating investigatory, technological and analytical expertise.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission underwent extensive restructuring over the last five years which has enabled it to have greater control over the direction it takes and to better deploy resources. This has produced substantial results, including realising in excess of \$43 million through confiscation action. The Commission's investigations have also resulted in a number of major arrests.

The restructure was followed by an increase in staff numbers and an improved application of technology.

## **STRATEGIC DIRECTIONS**

Specific attention is paid to changes in technology and the impact this has on the operations of the Commission. In recent years, the Commission has extensively developed its use of technology in the interception of telecommunications. Enhancements are currently being undertaken to increase the system's storage capacity.

The Commission is constantly reviewing its procedures and practices to ensure they are providing the most efficient and effective means to achieve its objectives.

## **2002-03 BUDGET**

### **Total Expenses**

The Commission estimates total expenses of \$11.9 million in 2002-03. This represents an increase of 7.7 percent on last year's budget allocation. This increase is primarily related to the expansion of telecommunications interception.

### **Asset Acquisitions**

The Commission has undertaken a significant program to better utilise technology to combat drug trafficking and organised crime over recent years. Significant asset acquisitions were made in 2001-02.

The allocation of \$1.2 million in 2002-03 will allow the Commission to keep abreast of ever changing technologies in the field in which it operates. These funds will enable the Commission to continue to update its substantial telephone interception system.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct and managing and overseeing other agencies in the detection and investigation of police misconduct.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As a result of legislative changes to the New South Wales Police Service promotions system, the Commission now has an increased responsibility to undertake police integrity checks. The Government has also established a Response Unit, which is responsible for this function, on a permanent basis.

The new Commissioner recently undertook a review of the Commission's operational structure, which was completed in February 2002. Changes have been effected to assist in meeting the Commission's functional responsibilities.

### **STRATEGIC DIRECTIONS**

The Commission will continue to develop and apply innovative investigation and prevention strategies aimed at combating serious police misconduct. This year will mark the completion of the Commission's role of overseeing the Qualitative and Strategic Audit of the Reform Process of the New South Wales Police Service.

The Commission will complete and implement the Police Oversight Development System, a sub-component of the Police Complaints Case Management System, and provide necessary support to the Ombudsman's Office and the New South Wales Police Service.

### **2002-03 BUDGET**

#### **Total Expenses**

In 2002-03, estimated total expenses of the Commission will amount to \$17.1 million. This represents an increase of \$1.1 million on last year's budget.

An additional \$516,000 in funding will provide resources to enable the Commission to carry out integrity checks, assist in confiscation proceedings and respond to matters arising from investigations carried out by the Royal Commission into the New South Wales Police Service.

#### **Asset Acquisitions**

The Commission will spend \$560,000 on the continued use and development of its electronic surveillance technology capabilities to support complex investigations.

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,238	3,268	<b>3,399</b>
Other operating expenses	891	973	<b>1,748</b>
Depreciation and amortisation	50	39	<b>92</b>
Grants and subsidies	250	190	<b>250</b>
<b>Total Expenses</b>	<b>4,429</b>	<b>4,470</b>	<b>5,489</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	1	<b>1</b>
Investment income	30	19	<b>19</b>
<b>Total Retained Revenue</b>	<b>30</b>	<b>20</b>	<b>20</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
<b>NET COST OF SERVICES</b>	<b>4,399</b>	<b>4,453</b>	<b>5,469</b>

**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,104	3,141	3,249
Grants and subsidies	250	190	250
Other	974	1,049	1,833
<b>Total Payments</b>	<b>4,328</b>	<b>4,380</b>	<b>5,332</b>
<b>Receipts</b>			
Sale of goods and services	...	1	1
Interest	32	25	19
Other	85	94	85
<b>Total Receipts</b>	<b>117</b>	<b>120</b>	<b>105</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,211)</b>	<b>(4,260)</b>	<b>(5,227)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(29)	(29)	(1,029)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(29)</b>	<b>(29)</b>	<b>(1,029)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,206	4,206	5,167
Capital appropriation	29	29	1,029
Cash reimbursements from the Consolidated Fund Entity	107	135	149
Cash transfers to Consolidated Fund	...	(214)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,342</b>	<b>4,156</b>	<b>6,345</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>102</b>	<b>(133)</b>	<b>89</b>
Opening Cash and Cash Equivalents	349	277	144
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>451</b>	<b>144</b>	<b>233</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,399)	(4,453)	(5,469)
Non cash items added back	178	185	233
Change in operating assets and liabilities	10	8	9
<b>Net cash flow from operating activities</b>	<b>(4,211)</b>	<b>(4,260)</b>	<b>(5,227)</b>



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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	451	144	233
Receivables	27	20	20
Other	1	4	4
<b>Total Current Assets</b>	<b>479</b>	<b>168</b>	<b>257</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	...	950
Plant and equipment	161	141	128
<b>Total Non Current Assets</b>	<b>161</b>	<b>141</b>	<b>1,078</b>
<b>Total Assets</b>	<b>640</b>	<b>309</b>	<b>1,335</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	159	159	159
Employee entitlements and other provisions	301	330	339
<b>Total Current Liabilities</b>	<b>460</b>	<b>489</b>	<b>498</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	17	25	25
<b>Total Non Current Liabilities</b>	<b>17</b>	<b>25</b>	<b>25</b>
<b>Total Liabilities</b>	<b>477</b>	<b>514</b>	<b>523</b>
<b>NET ASSETS</b>	<b>163</b>	<b>(205)</b>	<b>812</b>
<b>EQUITY</b>			
Accumulated funds	163	(205)	812
<b>TOTAL EQUITY</b>	<b>163</b>	<b>(205)</b>	<b>812</b>

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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**61.1 Policy Advice Co-ordination and Support**

**61.1.1 Policy Advice, Co-ordination and Support**

Program Objective(s): To independently advise the Minister, and co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio. To provide administrative support to the Inspector of the Police Integrity Commission and the Innocence Panel.

Program Description: To advise the Minister on policies, resource allocation and other portfolio issues. Co-ordination of advice from, and action by, portfolio agencies and co-ordination of other specific issues. To advise and assist portfolio agencies and support the Offices of the Minister, the Inspector of the Police Integrity Commission and the Innocence Panel.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Minister's Office	14	13
Policy advice and co-ordination	21	23
Police Integrity Commission Inspector	1	1
	36	37

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,238	3,268	<b>3,399</b>
Other operating expenses	891	973	<b>1,748</b>
Depreciation and amortisation	50	39	<b>92</b>
Grants and subsidies			
Voluntary organisations	150	100	<b>150</b>
Grants to agencies	100	90	<b>100</b>
<b>Total Expenses</b>	<b>4,429</b>	<b>4,470</b>	<b>5,489</b>

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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**61.1 Policy Advice Co-ordination and Support**

**61.1.1 Policy Advice, Co-ordination and Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	1	1
Investment income	30	19	19
<b>Total Retained Revenue</b>	<b>30</b>	<b>20</b>	<b>20</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
<b>NET COST OF SERVICES</b>	<b>4,399</b>	<b>4,453</b>	<b>5,469</b>

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<b>ASSET ACQUISITIONS</b>	<b>29</b>	<b>29</b>	<b>1,029</b>
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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,225,502	1,253,803	<b>1,286,856</b>
Other operating expenses	248,304	270,772	<b>315,173</b>
Maintenance	10,547	12,228	<b>12,228</b>
Depreciation and amortisation	55,488	55,109	<b>56,917</b>
Grants and subsidies	...	7,705	...
Other expenses	1,621	1,800	<b>1,621</b>
<b>Total Expenses</b>	<b>1,541,462</b>	<b>1,601,417</b>	<b>1,672,795</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	40,665	32,826	<b>41,993</b>
Investment income	1,400	1,150	<b>1,389</b>
Grants and contributions	6,274	13,624	<b>6,000</b>
Other revenue	1,137	3,304	<b>1,161</b>
<b>Total Retained Revenue</b>	<b>49,476</b>	<b>50,904</b>	<b>50,543</b>
Gain/(loss) on disposal of non current assets	(1,789)	147	<b>(1,359)</b>
<b>NET COST OF SERVICES</b>	<b>1,493,775</b>	<b>1,550,366</b>	<b>1,623,611</b>

**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,079,398	1,107,302	1,138,625
Grants and subsidies	...	7,705	...
Other	288,944	322,467	369,581
<b>Total Payments</b>	<b>1,368,342</b>	<b>1,437,474</b>	<b>1,508,206</b>
<b>Receipts</b>			
Sale of goods and services	40,665	34,494	42,001
Interest	1,500	1,733	1,304
Other	39,100	55,636	47,948
<b>Total Receipts</b>	<b>81,265</b>	<b>91,863</b>	<b>91,253</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,287,077)</b>	<b>(1,345,611)</b>	<b>(1,416,953)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,500	8,167	5,357
Purchases of property, plant and equipment	(65,956)	(75,628)	(84,929)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(64,456)</b>	<b>(67,461)</b>	<b>(79,572)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,280,064	1,322,425	1,401,320
Capital appropriation	63,066	67,909	75,264
Asset sale proceeds transferred to the Consolidated Fund Entity	(700)	(2,214)	(1,621)
Cash reimbursements from the Consolidated Fund Entity	27,200	30,355	34,527
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,369,630</b>	<b>1,418,475</b>	<b>1,509,490</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>18,097</b>	<b>5,403</b>	<b>12,965</b>
Opening Cash and Cash Equivalents	34,390	17,197	22,600
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>52,487</b>	<b>22,600</b>	<b>35,565</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,493,775)	(1,550,366)	(1,623,611)
Non cash items added back	187,338	183,806	190,378
Change in operating assets and liabilities	19,360	20,949	16,280
<b>Net cash flow from operating activities</b>	<b>(1,287,077)</b>	<b>(1,345,611)</b>	<b>(1,416,953)</b>

**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	52,487	22,600	<b>35,565</b>
Receivables	11,310	13,378	<b>13,642</b>
Inventories	2,256	1,002	<b>1,002</b>
Other	6,317	4,800	<b>4,910</b>
<b>Total Current Assets</b>	<b>72,370</b>	<b>41,780</b>	<b>55,119</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	500,998	552,095	<b>590,828</b>
Plant and equipment	205,363	212,521	<b>214,546</b>
<b>Total Non Current Assets</b>	<b>706,361</b>	<b>764,616</b>	<b>805,374</b>
<b>Total Assets</b>	<b>778,731</b>	<b>806,396</b>	<b>860,493</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	53,921	49,830	<b>53,808</b>
Employee entitlements and other provisions	126,746	129,643	<b>140,643</b>
Other	9,900	6,160	<b>6,301</b>
<b>Total Current Liabilities</b>	<b>190,567</b>	<b>185,633</b>	<b>200,752</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	8,658	8,790	<b>8,966</b>
<b>Total Non Current Liabilities</b>	<b>8,658</b>	<b>8,790</b>	<b>8,966</b>
<b>Total Liabilities</b>	<b>199,225</b>	<b>194,423</b>	<b>209,718</b>
<b>NET ASSETS</b>	<b>579,506</b>	<b>611,973</b>	<b>650,775</b>
<b>EQUITY</b>			
Reserves	54,307	101,814	<b>121,276</b>
Accumulated funds	525,199	510,159	<b>529,499</b>
<b>TOTAL EQUITY</b>	<b>579,506</b>	<b>611,973</b>	<b>650,775</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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<u>Average Staffing across all Programs:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Total Police Service	EFT	17,008	17,170	17,180	<b>17,826</b>
Operational police as % of total actual Police Numbers	%	90	90	93	<b>95</b>

**62.1 Policing Services**

**62.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of incentives and opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Satisfaction with police services based on personal contact	%	80	77	77	<b>80</b>
Strongly agree that police perform job professionally	%	77	77	77	<b>80</b>
Strongly agree that most police are honest	%	70	70	71	<b>70</b>
Incidents reported - major personal and property crime	thous	486	510	500	<b>500</b>

Outputs:

Calls responded to across the State	mill	2.7	2.7	2.7	<b>2.7</b>
Response time for urgent calls - Number of minutes taken to attend 50% of calls	no.	5	5	5	<b>5</b>
Number of minutes taken to attend 80% of calls	no.	11	10	10	<b>10</b>
Major State emergencies	no.	7	11	6	<b>10</b>

**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

**62.1 Policing Services**

**62.1.1 Community Support (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	774,273	754,790	<b>774,688</b>
Other operating expenses	156,879	163,004	<b>189,736</b>
Maintenance	6,664	7,361	<b>7,361</b>
Depreciation and amortisation	35,058	33,176	<b>34,264</b>
Grants and subsidies			
Community youth projects and adolescent support programs	...	7,705	...
Other expenses			
Witnesses expenses *	1,621	...	...
<b>Total Expenses</b>	<b>974,495</b>	<b>966,036</b>	<b>1,006,049</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	3,476	3,421	<b>3,500</b>
Academy operations	2,437	2,571	<b>2,767</b>
Inventory sales to other agencies	5,034	2,678	<b>2,735</b>
Minor sales of goods and services	5,282	3,732	<b>3,818</b>
Investment income	885	692	<b>836</b>
Grants and contributions	3,202	5,854	<b>2,162</b>
Other revenue	718	1,989	<b>699</b>
<b>Total Retained Revenue</b>	<b>21,034</b>	<b>20,937</b>	<b>16,517</b>
Gain/(loss) on disposal of non current assets	(1,130)	110	<b>(818)</b>
<b>NET COST OF SERVICES</b>	<b>954,591</b>	<b>944,989</b>	<b>990,350</b>
<b>ASSET ACQUISITIONS</b>	<b>41,671</b>	<b>45,528</b>	<b>51,127</b>

\* Witness expenses are now shown under Program 62.1.4 Judicial Support.



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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Incidents reported - major personal and property crime	thous	486	510	500	<b>500</b>
<u>Outputs</u> :					
Crime scenes attended	thous	63	67	60	<b>70</b>
Scenes where latent prints taken	thous	22	24	20	<b>25</b>
Alleged offenders -					
Proceeded against	thous	158	157	174	<b>175</b>
Not proceeded against	thous	100	110	111	<b>100</b>

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———2001-02———		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	270,346	250,761	<b>257,377</b>
Other operating expenses	54,775	54,155	<b>63,034</b>
Maintenance	2,327	2,446	<b>2,446</b>
Depreciation and amortisation	12,241	11,022	<b>11,384</b>
<b>Total Expenses</b>	<b>339,689</b>	<b>318,384</b>	<b>334,241</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.2 Criminal Investigation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Officers on loan	3,353	3,522	<b>3,598</b>
Academy operations	851	854	<b>919</b>
Minor sales of goods and services	...	1,240	<b>1,269</b>
Investment income	309	230	<b>278</b>
Grants and contributions	...	1,946	<b>276</b>
Other revenue	251	661	<b>232</b>
<b>Total Retained Revenue</b>	<b>4,764</b>	<b>8,453</b>	<b>6,572</b>
Gain/(loss) on disposal of non current assets	(395)	6	<b>(272)</b>
<b>NET COST OF SERVICES</b>	<b>335,320</b>	<b>309,925</b>	<b>327,941</b>

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<b>ASSET ACQUISITIONS</b>	<b>14,550</b>	<b>15,125</b>	<b>16,986</b>
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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.3 Traffic**

Program Objective(s): To minimise road trauma, promote orderly and safe road use and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and Government bodies concerned with road safety and traffic management.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Road fatalities and injury crashes per 100,000 vehicles (RTA data)	no.	574	575	575	<b>575</b>
Persons who do not wear a seatbelt always/most of the time	%	n.a.	n.a.	1	<b>1</b>
Persons who never drive - Over the speed limit by 10 kilometres per hour or more	%	25	24	25	<b>27</b>
When possibly over the 0.05% blood alcohol limit	%	76	74	75	<b>75</b>

Outputs:

Prescribed concentration of alcohol incidents	thous	22.7	23.0	26.0	<b>26.0</b>
Proportion of drivers charged after testing	%	1.2	1.0	1.0	<b>1.0</b>
Traffic infringement notices issued	mill	1.0	1.1	1.1	<b>1.0</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	83,089	119,114	<b>122,252</b>
Other operating expenses	16,835	25,727	<b>29,944</b>
Maintenance	715	1,162	<b>1,162</b>
Depreciation and amortisation	3,762	5,237	<b>5,407</b>
<b>Total Expenses</b>	<b>104,401</b>	<b>151,240</b>	<b>158,765</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.3 Traffic (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Interviews regarding accidents	1,147	1,174	<b>1,181</b>
Insurance reports	584	736	<b>787</b>
Academy operations	262	406	<b>437</b>
Commercial Infringement Bureau	17,931	10,825	<b>19,252</b>
Minor sales of goods and services	...	589	<b>603</b>
Investment income	95	109	<b>132</b>
Grants and contributions	3,072	4,826	<b>3,350</b>
Other revenue	77	314	<b>110</b>
<b>Total Retained Revenue</b>	<b>23,168</b>	<b>18,979</b>	<b>25,852</b>
Gain/(loss) on disposal of non current assets	(121)	16	<b>(129)</b>
<b>NET COST OF SERVICES</b>	<b>81,354</b>	<b>132,245</b>	<b>133,042</b>

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<b>ASSET ACQUISITIONS</b>	<b>4,472</b>	<b>7,185</b>	<b>8,069</b>
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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.4 Judicial Support**

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support to victims and witnesses.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Persons proceeded against	thous	157.6	157.0	173.5	<b>175.0</b>
Cases diverted from court by -					
Caution or youth conference	%	8	9	9	<b>10</b>
Other (warnings, infringement notices and cannabis cautions)	%	n.a.	n.a.	11	<b>10</b>
Cases directed to court by -					
Arrests and charges	%	37	39	33	<b>35</b>
Other (eg. Court Attendance Notices or summonses)	%	55	52	47	<b>45</b>
		2001-02		<b>2002-03</b>	
		Budget	Revised	<b>Budget</b>	
		\$000	\$000	<b>\$000</b>	

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	97,794	129,138	<b>132,539</b>
Other operating expenses	19,815	27,886	<b>32,459</b>
Maintenance	841	1,259	<b>1,259</b>
Depreciation and amortisation	4,427	5,674	<b>5,862</b>
Other expenses			
Witnesses expenses *	...	1,800	<b>1,621</b>
<b>Total Expenses</b>	<b>122,877</b>	<b>165,757</b>	<b>173,740</b>

\* The allocation for witness expenses was previously shown under Program 62.1.1 Community Support.

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.4 Judicial Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Academy operations	308	439	<b>474</b>
Minor sales of goods and services	...	639	<b>653</b>
Investment income	111	119	<b>143</b>
Grants and contributions	...	998	<b>212</b>
Other revenue	91	340	<b>120</b>
<b>Total Retained Revenue</b>	<b>510</b>	<b>2,535</b>	<b>1,602</b>
Gain/(loss) on disposal of non current assets	(143)	15	<b>(140)</b>
<b>NET COST OF SERVICES</b>	<b>122,510</b>	<b>163,207</b>	<b>172,278</b>
<b>ASSET ACQUISITIONS</b>	<b>5,263</b>	<b>7,790</b>	<b>8,747</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,028	8,416	<b>7,308</b>
Other operating expenses	2,277	2,732	<b>2,919</b>
Maintenance	100	168	<b>102</b>
Depreciation and amortisation	1,646	2,039	<b>1,576</b>
Other expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>11,069</b>	<b>13,373</b>	<b>11,923</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	5	<b>5</b>
Investment income	50	50	<b>51</b>
Other revenue	525	1,414	<b>570</b>
<b>Total Retained Revenue</b>	<b>580</b>	<b>1,469</b>	<b>626</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>10,489</b>	<b>11,902</b>	<b>11,297</b>

**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,676	8,059	6,932
Other	2,385	3,317	3,444
<b>Total Payments</b>	<b>9,061</b>	<b>11,376</b>	<b>10,376</b>
<b>Receipts</b>			
Sale of goods and services	5	5	5
Interest	50	57	51
Other	725	1,813	975
<b>Total Receipts</b>	<b>780</b>	<b>1,875</b>	<b>1,031</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,281)</b>	<b>(9,501)</b>	<b>(9,345)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	55	...
Purchases of property, plant and equipment	(982)	(2,797)	(1,175)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(982)</b>	<b>(2,742)</b>	<b>(1,175)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	8,206	8,856	8,662
Capital appropriation	982	2,797	1,175
Cash reimbursements from the Consolidated Fund Entity	283	340	413
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,471</b>	<b>11,993</b>	<b>10,250</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>208</b>	<b>(250)</b>	<b>(270)</b>
Opening Cash and Cash Equivalents	1,168	1,279	1,029
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,376</b>	<b>1,029</b>	<b>759</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,489)	(11,902)	(11,297)
Non cash items added back	1,998	2,396	1,952
Change in operating assets and liabilities	210	5	...
<b>Net cash flow from operating activities</b>	<b>(8,281)</b>	<b>(9,501)</b>	<b>(9,345)</b>



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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,376	1,029	759
Receivables	588	416	416
Other	32	53	53
<b>Total Current Assets</b>	<b>1,996</b>	<b>1,498</b>	<b>1,228</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	6,625	6,625	6,638
Plant and equipment	2,399	3,760	3,346
<b>Total Non Current Assets</b>	<b>9,024</b>	<b>10,385</b>	<b>9,984</b>
<b>Total Assets</b>	<b>11,020</b>	<b>11,883</b>	<b>11,212</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	481	332	332
Employee entitlements and other provisions	535	506	506
<b>Total Current Liabilities</b>	<b>1,016</b>	<b>838</b>	<b>838</b>
<b>Total Liabilities</b>	<b>1,016</b>	<b>838</b>	<b>838</b>
<b>NET ASSETS</b>	<b>10,004</b>	<b>11,045</b>	<b>10,374</b>
<b>EQUITY</b>			
Reserves	2,183	2,183	2,183
Accumulated funds	7,821	8,862	8,191
<b>TOTAL EQUITY</b>	<b>10,004</b>	<b>11,045</b>	<b>10,374</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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**63.1 Combating Crime**

**63.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Commission	1	1
Operations Division	79	81
Operations Support Division	16	16
	96	98

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,028	8,416	<b>7,308</b>
Other operating expenses	2,277	2,732	<b>2,919</b>
Maintenance	100	168	<b>102</b>
Depreciation and amortisation	1,646	2,039	<b>1,576</b>
Other expenses			
Witness protection expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>11,069</b>	<b>13,373</b>	<b>11,923</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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**63.1 Combating Crime**

**63.1.1 Combating Crime (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	5	<b>5</b>
Investment income	50	50	<b>51</b>
Other revenue	525	1,414	<b>570</b>

<b>Total Retained Revenue</b>	<b>580</b>	<b>1,469</b>	<b>626</b>
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Gain/(loss) on disposal of non current assets	...	2	...
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<b>NET COST OF SERVICES</b>	<b>10,489</b>	<b>11,902</b>	<b>11,297</b>
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<b>ASSET ACQUISITIONS</b>	<b>982</b>	<b>2,797</b>	<b>1,175</b>
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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,209	11,383	<b>10,393</b>
Other operating expenses	4,328	4,124	<b>4,954</b>
Maintenance	321	177	<b>200</b>
Depreciation and amortisation	1,092	2,193	<b>1,572</b>
<b>Total Expenses</b>	<b>15,950</b>	<b>17,877</b>	<b>17,119</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	3	...
Investment income	14	28	<b>14</b>
Grants and contributions	1,574	1,774	...
<b>Total Retained Revenue</b>	<b>1,588</b>	<b>1,805</b>	<b>14</b>
<b>NET COST OF SERVICES</b>	<b>14,362</b>	<b>16,072</b>	<b>17,105</b>

**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,958	11,073	<b>10,123</b>
Other	5,129	4,881	<b>5,734</b>
<b>Total Payments</b>	<b>15,087</b>	<b>15,954</b>	<b>15,857</b>
<b>Receipts</b>			
Sale of goods and services	...	3	...
Interest	27	35	<b>14</b>
Other	2,006	2,354	<b>580</b>
<b>Total Receipts</b>	<b>2,033</b>	<b>2,392</b>	<b>594</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,054)</b>	<b>(13,562)</b>	<b>(15,263)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,374)	(2,424)	<b>(560)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,374)</b>	<b>(2,424)</b>	<b>(560)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,980	14,609	<b>14,398</b>
Capital appropriation	800	1,160	<b>560</b>
Cash reimbursements from the Consolidated Fund Entity	656	500	<b>720</b>
Cash transfers to Consolidated Fund	...	(94)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,436</b>	<b>16,175</b>	<b>15,678</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>8</b>	<b>189</b>	<b>(145)</b>
Opening Cash and Cash Equivalents	257	788	<b>977</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>265</b>	<b>977</b>	<b>832</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(14,362)	(16,072)	<b>(17,105)</b>
Non cash items added back	1,343	2,503	<b>1,842</b>
Change in operating assets and liabilities	(35)	7	...
<b>Net cash flow from operating activities</b>	<b>(13,054)</b>	<b>(13,562)</b>	<b>(15,263)</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	265	977	832
Receivables	85	118	118
Other	8	48	48
<b>Total Current Assets</b>	<b>358</b>	<b>1,143</b>	<b>998</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,028	822	60
Plant and equipment	5,905	4,757	4,507
<b>Total Non Current Assets</b>	<b>6,933</b>	<b>5,579</b>	<b>4,567</b>
<b>Total Assets</b>	<b>7,291</b>	<b>6,722</b>	<b>5,565</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	196	344	344
Employee entitlements and other provisions	514	660	660
<b>Total Current Liabilities</b>	<b>710</b>	<b>1,004</b>	<b>1,004</b>
<b>Total Liabilities</b>	<b>710</b>	<b>1,004</b>	<b>1,004</b>
<b>NET ASSETS</b>	<b>6,581</b>	<b>5,718</b>	<b>4,561</b>
<b>EQUITY</b>			
Accumulated funds	6,581	5,718	4,561
<b>TOTAL EQUITY</b>	<b>6,581</b>	<b>5,718</b>	<b>4,561</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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**64.1 Prevention of Serious Police Misconduct**

**64.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Commission	4	4
Operations	76	80
Support Services	21	24
	101	108

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,209	11,383	<b>10,393</b>
Other operating expenses	4,328	4,124	<b>4,954</b>
Maintenance	321	177	<b>200</b>
Depreciation and amortisation	1,092	2,193	<b>1,572</b>
<b>Total Expenses</b>	<b>15,950</b>	<b>17,877</b>	<b>17,119</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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**64.1 Prevention of Serious Police Misconduct**

**64.1.1 Prevention of Serious Police Misconduct (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	...	3	...
Investment income	14	28	<b>14</b>
Grants and contributions	1,574	1,774	...
<b>Total Retained Revenue</b>	<b>1,588</b>	<b>1,805</b>	<b>14</b>
<b>NET COST OF SERVICES</b>	<b>14,362</b>	<b>16,072</b>	<b>17,105</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,374</b>	<b>2,424</b>	<b>560</b>

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# MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER FOR SPORT AND RECREATION

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Office of the Minister for Public Works and Services</b>			
Total Expenses .....	39.2	31.2	-20.5
Asset Acquisitions .....	...	...	...
<b>Department of Sport and Recreation</b>			
Total Expenses .....	84.1	85.6	1.8
Asset Acquisitions .....	3.5	22.2	527.3
<b>Department of Public Works and Services</b>			
Total Expenses .....	373.7	415.0	11.1
Asset Acquisitions .....	9.6	28.2	193.8
<b>State Sports Centre Trust</b>			
Total Expenses .....	5.3	3.7	-30.7
Asset Acquisitions .....	0.1	0.1	...
<b>Total, Minister for Public Works and Services and Minister for Sport and Recreation</b>			
Total Expenses .....	<b>502.3</b>	<b>535.5</b>	<b>6.6</b>
Asset Acquisitions .....	<b>13.2</b>	<b>50.5</b>	<b>282.6</b>

## OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

The Office of the Minister for Public Works and Services provides for the development of operational policy and the risk management framework for Government to ensure the effective utilisation of resources and reduce Government's risk exposure across its total procurement activities.

The services include advice and policy development for procurement, risk management, total asset management, management of Government wide contracts and the provision of maintenance services for key heritage buildings.

These services are purchased from the Department of Public Works and Services.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses in 2002-03 are projected to be \$31.2 million, a decrease of \$8.6 million compared to 2001-02. The variance is mainly due to the completion of the CBD Core Office Accommodation Strategy Project in 2001-02. The project completes the relocation of various agencies from Governor Macquarie Tower to cheaper alternative accommodation.

The Parramatta Government Property Strategy is a \$5.3 million program aimed at providing a whole-of-government approach to the redevelopment and management of NSW Government properties in Parramatta. A final allocation of \$2.3 million in 2002-03 will complete the project.

## **STRATEGIC DIRECTIONS**

The Office of the Minister for Public Works and Services has an advisory role to Government and develops whole-of-government policies and activities to:

- ◆ develop a whole-of-government approach to total asset management policy, procedures and standards;
- ◆ provide leadership in the reform of the building and construction industry;
- ◆ consolidate the Government's purchasing power to maximise the benefits and cost savings to Government and clients;
- ◆ consolidate the Government's contracting to maximise benefits of the risk management process across all procurement functions;
- ◆ provide information to the public on Government initiatives and activities through various communication media and the provision of the Government Gazette; and
- ◆ provide impartial advice and professional expertise on business services and infrastructure to the New South Wales Government in areas including environment and energy management, natural disasters relief and heritage conservation.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of \$31.2 million for 2002-03 include:

- ◆ \$5.8 million allocated to Procurement Risk Management and Total Asset Management activities in 2002-03 to reduce risks in contracting for capital works and make optimal use of Government assets through effective planning, acquisition, management and disposal strategies;
- ◆ \$5.4 million for stonework and heritage maintenance projects including the purchase of sandstone. Restoration work will be carried out on Sydney Observatory, Australian Museum, Government House, East Sydney College, State Library and Darlinghurst Court;
- ◆ \$3.3 million provided for ongoing Construction Industry Development;
- ◆ \$2.7 million provided for maintenance of Parliament House and Government House; and
- ◆ \$2.3 million for the provision of Government wide procurement and purchasing policies which pass on savings to agencies through the bulk purchasing power and Smarter Buying Programs of the Government.

### **Asset Acquisitions**

The Office of the Minister for Public Works and Services has a minor asset acquisition in 2002-03 of \$10,000 for computer equipment.

## **DEPARTMENT OF SPORT AND RECREATION**

The role of the Department of Sport and Recreation is to provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department's net operating costs have increased by \$4.8 million per annum as a result of transferring administration of the Western Sydney Olympic Venues and the Duke of Edinburgh Award Scheme in 2001-02. This aside, net operating costs in 2002-03 will be similar to 2001-02 and will continue the trend of absorbing a number of cost escalations which, in turn, have resulted in the Department reducing the level of operating subsidy in real terms required from the Government.

Water safety was a major focus in 2001-02 with the expansion of the Safewaters public education program to include a strong component focussing on people from culturally and linguistically diverse backgrounds, the development of the Safewaters web site as well as significant investment in research. The New South Wales Water Safety Taskforce was also expanded to include representatives from Fisheries and the Office of Emergency Services.

The Department supported and strengthened the capacity of organisations within the sport and recreation industry and assisted them in meeting emerging issues. The Department has developed a comprehensive support package "It's Your Business" which addresses matters related to risk management, corporate governance, legal issues and financial management. Further modules will be developed in 2002-03.

The Department has strengthened its emphasis on working collaboratively with other agencies with a particular focus on disadvantaged groups within the community. Working in partnership with key community organisations and Government agencies such as Police and Community Youth Clubs, Aboriginal and Torres Strait Islander Commission and Government Departments such as Health, Women, Education and Training, has enabled the Department to increase the capacity of organisations to address emerging social issues.

In addition program staff across sport and recreation centres and academies in New South Wales have continued to upgrade their skills and hence improve the range of services provided.

## **STRATEGIC DIRECTIONS**

In 2002-03, the Department will continue to develop the programs and services delivered across New South Wales through the network of regional centres and academies. Ongoing investment in both capital development and professional development will ensure facilities, programs and services meet customer needs and expectations.

The Department will continue to support the development of sporting infrastructure in regional and rural New South Wales through the facility development funding programs including the Regional Sports Facility Program, the Capital Assistance Program and the Shooting Clubs Development Program.

In managing its resources to more effectively achieve the desired outcomes the Department will focus on the following major priorities for 2002-03:

- ◆ expanding organisational development, including further development of the “It’s Your Business” package and other capacity building initiatives;
- ◆ building on the achievements of the New South Wales Water Safety Taskforce;
- ◆ assisting other Departments address key social issues such juvenile crime, community disengagement and substance abuse;
- ◆ continuing to develop new products and services and expand the use of sport and recreation centres and academies; and
- ◆ further develop and expand partnership arrangements with other Government agencies, state sporting and recreational organisations and key community organisations.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses of \$85.6 million include:

- ◆ \$29.3 million for sport and recreation programs coordinated by the Department’s Regional Offices and programs provided at Centres and Academies of Sport and Recreation;
- ◆ \$17.3 million in payments from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facility capital grants. This includes payments for the Capital Assistance Program (\$4.6 million), the Regional Sports Facility Program (\$3.5 million), the Shooting Clubs Development Program (\$0.4 million), Sports Development Program (\$2.7 million), Regional Academies of Sport (\$0.7 million), various Water Safety programs (\$1.7 million), Disabled Athlete Scholarships (\$0.1 million), the Country Athletes Scheme (\$0.3 million) and the Remote Areas Travel Assistance Scheme (\$0.3 million); and

- ◆ \$10.3 million in administered grant funding towards the operations of the New South Wales Institute of Sport (\$4.7 million), the Sydney International Athletic and Aquatic Centres (\$4.8 million) and maintenance funding for the State Sports Centre (\$0.8 million).

## **ASSET ACQUISITIONS**

A total of \$22.2 million will be spent in 2002-03. The asset acquisition program comprises:

- ◆ \$16.2 million to continue construction of a stand-alone drag strip at Eastern Creek;
- ◆ \$1.4 million to complete the installation of a Customer Information Management System;
- ◆ \$1 million for new lodge accommodation at the Myuna Bay Sport and Recreation Centre;
- ◆ \$0.8 million to begin the replacement dining hall and kitchen facilities at Point Wolstoncroft and Myuna Bay Sport and Recreation Centres;
- ◆ \$0.8 million to continue remediation of the former shotgun range at the Sydney Academy of Sport and Recreation;
- ◆ \$0.3 million for new office accommodation at the Berry Sport and Recreation Centre;
- ◆ \$0.3 million for adding ensuites to dormitories at Lake Burrendong Sport and Recreation Centre; and
- ◆ \$1.4 million for minor works projects at Sport and Recreation Centres and Academies of Sport and Recreation.

## **DEPARTMENT OF PUBLIC WORKS AND SERVICES**

The Department of Public Works and Services (DPWS) provides a range of commercial services including procurement, asset management, project management, property management and disposal, valuation, corporate and business services within the public sector.

DPWS offers a wide range of technical, managerial and specialist skills. This, together with a knowledge of government, its policies and processes, ensures clients are provided with innovative and practical solutions to all their procurement and asset related needs such as ecologically sustainable design and e-business solution. DPWS also plays a major role in the development of whole-of-government policies in areas such as procurement, asset management, risk management and office accommodation. Combined with its commercial operations, DPWS delivers significant cost savings across government annually.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As the Department's major client base is the public sector, changes in government policies and directions have a direct impact on its financial performance. Savings in government spending, restructuring of agencies, new policy initiatives and redirection of funding to specific portfolios have the capacity to open up new markets or conversely restrict other markets with a resultant impact on DPWS performance.

The Department's revenue for 2002-03 is expected to improve by 12.2 percent with the major increase being anticipated revenue from e-business activities and an improvement in project related work due to an expansion in agencies' capital and maintenance programs. The Department's direct costs for 2002-03 are expected to increase at a lower rate than revenue and therefore lead to an improved operating result.

## **STRATEGIC DIRECTIONS**

The Department has developed a new strategic plan, "*DPWS: Directions 2006*".

The key focus of this plan is for DPWS to deliver innovative business outcomes for the Government and its agencies, to provide better value for the people of New South Wales. DPWS aims to achieve this by focusing on four key areas:

- ◆ *Acting as a catalyst for new business solutions across government.* This includes the pro-active identification of emerging opportunities and challenges, and the provision of leading edge business solutions, strategic advice and support to agencies to help improve their performance.
- ◆ *Helping to sustain the inter-generational value in New South Wales public assets.* This includes facilitating better asset integration and management, ensuring that assets are designed and delivered with regard to ecological sustainable development principles and optimising the value of government assets through the application of Total Asset Management principles.

- ◆ *Increases in government buying power.* This includes the implementation of smarter buying practices and the development of innovative contracting strategies and methods which incorporate social, environmental and economic development objectives.
- ◆ *Leadership in government online development.* This includes working with agencies to develop and implement new electronic service delivery applications such as Asset.Gov and the Government's Electronic Marketplace.

The delivery of these strategies will help clients of DPWS provide their services more effectively and efficiently, which helps to free up resources across the sector.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for 2002-03 are budgeted to be \$415 million, an increase of 11.1 percent over 2001-02. The increase comprises the following key areas - increase in direct costs that support a 12.2 percent increase in revenue, additional salary costs resulting from award increases, costs associated with implementing e-business initiatives and a provision for voluntary redundancy.

### **Asset Acquisitions**

Total expenditure for 2002-03 is budgeted at \$28 million, compared to \$9 million during 2001-02. The major reasons for the increase are the inclusion of the State Fleet purchase of replacement motor vehicles (\$6.6 million) for client agencies, the Electronic Marketplace (\$3.5 million) and the Central Corporate Services Unit IT upgrade (\$9.5 million).

## **STATE SPORTS CENTRE TRUST**

As required under its charter, the State Sports Centre Trust will continue to provide affordable world-class facilities to the sporting community and assist NSW Institute of Sport athletes. In order for the Trust to discharge its community service obligations, the Department of Sport and Recreation provides an operating subsidy to the Trust.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The transfer of the Trust's land and building for \$48.4 million to the Sydney Olympic Park Authority reduced depreciation expense by \$1.8 million.



From May 2002, the Trust operated the Sydney Indoor Sports Centre which will increase expenditure by \$0.3 million. Expenditure will otherwise remain consistent with the years leading up to the 2000 Olympics.

## **STRATEGIC DIRECTIONS**

The Trust's objective is to increase its service to sport through its outdoor hockey and indoor facilities including the newly acquired Sydney Indoor Sports Centre which provides first class facilities for developing sports.

## **2002-03 BUDGET**

### **Total Expenses**

Total Trust expenses, estimated at \$3.7 million in 2002-03, will be used to provide and maintain the Centre's sporting facilities.

### **Asset Acquisitions**

The Trust will spend \$50,000 on replacement equipment in 2002-03.

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION**

**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	658	758	<b>908</b>
Other operating expenses	663	547	<b>529</b>
Depreciation and amortisation	62	93	<b>96</b>
Grants and subsidies	14,926	14,926	<b>5,495</b>
Other expenses	22,912	23,422	<b>24,164</b>
<b>Total Expenses</b>	<b>39,221</b>	<b>39,746</b>	<b>31,192</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	105	170	<b>170</b>
<b>Total Retained Revenue</b>	<b>105</b>	<b>170</b>	<b>170</b>
<b>NET COST OF SERVICES</b>	<b>39,116</b>	<b>39,576</b>	<b>31,022</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION**

**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	628	714	<b>897</b>
Grants and subsidies	15,846	16,356	<b>7,785</b>
Other	22,655	22,572	<b>22,403</b>
<b>Total Payments</b>	<b>39,129</b>	<b>39,642</b>	<b>31,085</b>
<b>Receipts</b>			
Interest	105	170	<b>170</b>
Other	...	206	...
<b>Total Receipts</b>	<b>105</b>	<b>376</b>	<b>170</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(39,024)</b>	<b>(39,266)</b>	<b>(30,915)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(29)	(29)	<b>(10)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(29)</b>	<b>(29)</b>	<b>(10)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,042	39,552	<b>30,999</b>
Capital appropriation	29	29	<b>10</b>
Cash reimbursements from the Consolidated Fund Entity	26	29	<b>29</b>
Cash transfers to Consolidated Fund	...	(38)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>39,097</b>	<b>39,572</b>	<b>31,038</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>44</b>	<b>277</b>	<b>113</b>
Opening Cash and Cash Equivalents	741	603	<b>880</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>785</b>	<b>880</b>	<b>993</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(39,116)	(39,576)	<b>(31,022)</b>
Non cash items added back	92	104	<b>107</b>
Change in operating assets and liabilities	...	206	...
<b>Net cash flow from operating activities</b>	<b>(39,024)</b>	<b>(39,266)</b>	<b>(30,915)</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	785	880	<b>993</b>
Receivables	70	78	<b>78</b>
Inventories	4,985	6,876	<b>6,876</b>
Other	2,074	3,600	<b>3,600</b>
<b>Total Current Assets</b>	<b>7,914</b>	<b>11,434</b>	<b>11,547</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	41	352	<b>269</b>
Plant and equipment	29	19	<b>16</b>
<b>Total Non Current Assets</b>	<b>70</b>	<b>371</b>	<b>285</b>
<b>Total Assets</b>	<b>7,984</b>	<b>11,805</b>	<b>11,832</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	15	<b>15</b>
Employee entitlements and other provisions	...	33	<b>33</b>
<b>Total Current Liabilities</b>	<b>...</b>	<b>48</b>	<b>48</b>
<b>Total Liabilities</b>	<b>...</b>	<b>48</b>	<b>48</b>
<b>NET ASSETS</b>	<b>7,984</b>	<b>11,757</b>	<b>11,784</b>
<b>EQUITY</b>			
Accumulated funds	7,984	11,757	<b>11,784</b>
<b>TOTAL EQUITY</b>	<b>7,984</b>	<b>11,757</b>	<b>11,784</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
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**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**65.1 Risk Management and Policy Development**

**65.1.1 Risk Management and Policy Development**

Program Objective(s): Effective utilisation of resources and minimal risk exposure of government procurement activities.

Program Description: Provide advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

Average Staffing (EFT)

2001-02                  2002-03

Activities:

9                                  10

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	658	758	<b>908</b>
Other operating expenses	663	547	<b>529</b>
Depreciation and amortisation	62	93	<b>96</b>
Grants and subsidies			
Grants to agencies	9,577	9,577	...
Government Cleaning Service - sick leave liability	85	85	<b>85</b>
Heritage buildings programs -	4,704	4,704	<b>4,850</b>
Purchase of sandstone	560	560	<b>560</b>
Other expenses			
Parliament House maintenance	2,562	2,562	<b>2,173</b>
Government House maintenance	520	520	<b>520</b>
Parramatta Government Property Strategy	920	1,430	<b>2,290</b>
Public building maintenance	312	312	<b>312</b>
Whole-of-Government procurement	2,296	2,296	<b>2,296</b>
Information technology and telecommunications policy and services	153	153	...

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
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**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**65.1 Risk Management and Policy Development**

**65.1.1 Risk Management and Policy Development (cont)**

**OPERATING STATEMENT (cont)**

Information services	2,192	2,192	<b>2,192</b>
Procurement risk management	5,336	5,336	<b>5,336</b>
Total Asset Management	450	450	<b>450</b>
Construction industry development	3,297	3,297	<b>3,297</b>
Specialist policy advice and investigations	4,120	4,120	<b>4,544</b>
Regulatory compliance	754	754	<b>754</b>
<b>Total Expenses</b>	<b>39,221</b>	<b>39,746</b>	<b>31,192</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	105	170	<b>170</b>
<b>Total Retained Revenue</b>	<b>105</b>	<b>170</b>	<b>170</b>
<b>NET COST OF SERVICES</b>	<b>39,116</b>	<b>39,576</b>	<b>31,022</b>
<b>ASSET ACQUISITIONS</b>	<b>29</b>	<b>29</b>	<b>10</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION**

**66 DEPARTMENT OF SPORT AND RECREATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,500	25,251	<b>27,380</b>
Other operating expenses	20,942	21,566	<b>20,991</b>
Maintenance	4,970	4,763	<b>4,899</b>
Depreciation and amortisation	5,621	5,621	<b>5,287</b>
Grants and subsidies	26,085	28,235	<b>27,062</b>
<b>Total Expenses</b>	<b>84,118</b>	<b>85,436</b>	<b>85,619</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	21,935	20,637	<b>23,246</b>
Investment income	404	441	<b>326</b>
Grants and contributions	1,816	952	<b>1,150</b>
Other revenue	201	290	<b>190</b>
<b>Total Retained Revenue</b>	<b>24,356</b>	<b>22,320</b>	<b>24,912</b>
<b>NET COST OF SERVICES</b>	<b>59,762</b>	<b>63,116</b>	<b>60,707</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
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**66 DEPARTMENT OF SPORT AND RECREATION**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,830	23,878	<b>25,800</b>
Grants and subsidies	26,085	28,235	<b>27,062</b>
Other	29,604	32,931	<b>29,674</b>
<b>Total Payments</b>	<b>80,519</b>	<b>85,044</b>	<b>82,536</b>
<b>Receipts</b>			
Sale of goods and services	21,935	20,658	<b>23,206</b>
Interest	404	441	<b>326</b>
Other	5,706	8,157	<b>5,029</b>
<b>Total Receipts</b>	<b>28,045</b>	<b>29,256</b>	<b>28,561</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(52,474)</b>	<b>(55,788)</b>	<b>(53,975)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	319	321	<b>370</b>
Purchases of property, plant and equipment	(3,539)	(8,225)	<b>(22,199)</b>
Advances made	...	(335)	<b>(975)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,220)</b>	<b>(8,239)</b>	<b>(22,804)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	50,095	54,794	<b>53,319</b>
Capital appropriation	3,539	8,225	<b>22,199</b>
Cash reimbursements from the Consolidated Fund Entity	890	1,049	<b>1,260</b>
Cash transfers to Consolidated Fund	(352)	(2,302)	<b>(245)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>54,172</b>	<b>61,766</b>	<b>76,533</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,522)</b>	<b>(2,261)</b>	<b>(246)</b>
Opening Cash and Cash Equivalents	7,556	8,853	<b>6,592</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,034</b>	<b>6,592</b>	<b>6,346</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(59,762)	(63,116)	<b>(60,707)</b>
Non cash items added back	7,291	7,085	<b>6,787</b>
Change in operating assets and liabilities	(3)	243	<b>(55)</b>
<b>Net cash flow from operating activities</b>	<b>(52,474)</b>	<b>(55,788)</b>	<b>(53,975)</b>



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**66 DEPARTMENT OF SPORT AND RECREATION**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,034	6,592	<b>6,346</b>
Receivables	1,528	1,651	<b>1,731</b>
Other financial assets	411	416	<b>329</b>
Other	38	350	<b>350</b>
<b>Total Current Assets</b>	<b>8,011</b>	<b>9,009</b>	<b>8,756</b>
<b>Non Current Assets -</b>			
Other financial assets	2,799	2,168	<b>2,860</b>
Property, plant and equipment -			
Land and building	212,881	212,380	<b>229,292</b>
Plant and equipment	4,231	3,696	<b>3,696</b>
<b>Total Non Current Assets</b>	<b>219,911</b>	<b>218,244</b>	<b>235,848</b>
<b>Total Assets</b>	<b>227,922</b>	<b>227,253</b>	<b>244,604</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,808	1,530	<b>1,435</b>
Employee entitlements and other provisions	2,437	2,285	<b>2,365</b>
Other	1,957	1,553	<b>1,593</b>
<b>Total Current Liabilities</b>	<b>6,202</b>	<b>5,368</b>	<b>5,393</b>
<b>Total Liabilities</b>	<b>6,202</b>	<b>5,368</b>	<b>5,393</b>
<b>NET ASSETS</b>	<b>221,720</b>	<b>221,885</b>	<b>239,211</b>
<b>EQUITY</b>			
Reserves	21,539	18,326	<b>18,326</b>
Accumulated funds	200,181	203,559	<b>220,885</b>
<b>TOTAL EQUITY</b>	<b>221,720</b>	<b>221,885</b>	<b>239,211</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION**

**66 DEPARTMENT OF SPORT AND RECREATION**

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**66.1 Sport and Recreation in the Community**

**66.1.1 Sport and Recreation Development**

Program Objective(s): To increase participation levels by people of New South Wales in sport and recreational activities.

Program Description: Building community and industry capacity to use sport, recreation and physical activity as a means of contributing to the community's well being, balancing profit providers and subsidised activities, providing products and services that are relevant to client's needs and maintaining a high performance management and workforce.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Customers satisfied with services	%	94	88	89	<b>90</b>
NSW population 15 years and over participating in organised sport and physical activities	%	39	39	40	<b>41</b>
NSW population aged 5-14 years participating in organised sport and physical activities	%	59	60	61	<b>62</b>
 <u>Outputs:</u>					
Outdoor education program (participant days)	thous	249	230	260	<b>270</b>
Swimsafe program (participant days)	thous	385	296	250	<b>200</b>
Sport and Recreation Centres and Academies (participant days)	thous	436	426	434	<b>440</b>
Local level sports facilities (development) supported	no.	467	466	459	<b>460</b>
Regional sports facilities (development) supported	no.	13	20	17	<b>20</b>
High performance sports squads	no.	26	25	25	<b>25</b>
Scholarships to high performance athletes	no.	649	647	629	<b>645</b>
<u>Average Staffing:</u>	EFT	363	359	358	<b>350</b>

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**66 DEPARTMENT OF SPORT AND RECREATION**

---

**66.1 Sport and Recreation in the Community**

**66.1.1 Sport and Recreation Development (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,500	25,251	<b>27,380</b>
Other operating expenses	20,739	20,529	<b>20,761</b>
Maintenance	4,970	4,763	<b>4,899</b>
Depreciation and amortisation	5,263	5,263	<b>4,929</b>
Grants and subsidies			
Sporting associations	4,570	5,779	<b>4,600</b>
Sports development assistance	2,739	2,869	<b>2,827</b>
Assistance for special community groups	295	726	<b>305</b>
International Sporting Events Council	500	500	<b>500</b>
NSW Institute of Sport	4,726	4,726	<b>4,755</b>
Capital grants to non profit organisations*	3,215	1,827	<b>3,515</b>
State Sports Centre - maintenance	797	797	<b>797</b>
Local Government sporting facilities - capital Grants*	4,863	3,394	<b>5,000</b>
Sydney Aquatic and Athletic Centres	2,955	2,955	<b>3,023</b>
Subsidies to organisations	...	1,500	...
Sydney Aquatic and Athletic Centres - operating subsidy	1,425	2,462	<b>1,740</b>
<b>Total Expenses</b>	<b>83,557</b>	<b>83,341</b>	<b>85,031</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sport and recreation centres	19,346	18,198	<b>20,582</b>
Board and lodging	287	327	<b>296</b>
Minor sales of goods and services	1,599	1,652	<b>1,878</b>

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**66.1 Sport and Recreation in the Community**

**66.1.1 Sport and Recreation Development (cont)**

**OPERATING STATEMENT (cont)**

Investment income	350	401	<b>287</b>
Grants and contributions	1,816	952	<b>1,150</b>
Other revenue	201	290	<b>190</b>
<b>Total Retained Revenue</b>	<b>23,599</b>	<b>21,820</b>	<b>24,383</b>
<b>NET COST OF SERVICES</b>	<b>59,958</b>	<b>61,521</b>	<b>60,648</b>
<b>ASSET ACQUISITIONS</b>	<b>3,539</b>	<b>6,425</b>	<b>6,039</b>

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\* Grants expense is based on expected payments for capital projects. This includes progress payments for a number of projects approved in prior years. The Budget provision in 2002-03 for new capital project approvals is \$3.0 million for the Regional Sporting Facilities Program and \$4.5 million for local government sporting facilities, the latter comprising \$4 million for the Capital Assistance Program and \$0.5 million, for the Shooting Facilities Development Program.

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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
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**66 DEPARTMENT OF SPORT AND RECREATION**

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**66.1 Sport and Recreation in the Community**

**66.1.2 Eastern Creek Raceway**

Program Objective(s): To provide the people of New South Wales with a world class facility for motor-sport events.

Program Description: The Eastern Creek property is leased on a commercial basis so that promoters can stage events.

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	203	1,037	230
Depreciation and amortisation	358	358	358
Grants and Subsidies			
Subsidies to organisations – public trading enterprises	...	700	...
<b>Total Expenses</b>	<b>561</b>	<b>2,095</b>	<b>588</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	703	460	490
Investment income	54	40	39
<b>Total Retained Revenue</b>	<b>757</b>	<b>500</b>	<b>529</b>
<b>NET COST OF SERVICES</b>	<b>(196)</b>	<b>1,595</b>	<b>59</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>1,800</b>	<b>16,160</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	375,233	400,521	<b>421,969</b>
Investment income	1,428	250	<b>500</b>
<b>Total Retained Revenue</b>	<b>376,661</b>	<b>400,771</b>	<b>422,469</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	192,899	197,824	<b>208,593</b>
Other operating expenses	168,366	184,208	<b>188,570</b>
Maintenance	3,562	6,556	<b>6,457</b>
Depreciation and amortisation	8,911	9,201	<b>10,588</b>
Borrowing costs	...	50	<b>836</b>
<b>Total Expenses</b>	<b>373,738</b>	<b>397,839</b>	<b>415,044</b>
Gain/(loss) on disposal of non current assets	120	(380)	<b>(495)</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>3,043</b>	<b>2,552</b>	<b>6,930</b>
<b>Distributions -</b>			
Dividends and capital repatriations	1,217	1,021	<b>2,772</b>
Tax equivalents	913	766	<b>2,079</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>913</b>	<b>765</b>	<b>2,079</b>

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	383,375	398,876	<b>420,247</b>
Interest	900	(305)	<b>655</b>
Other	53,909	207,211	<b>214,555</b>
<b>Total Receipts</b>	<b>438,184</b>	<b>605,782</b>	<b>635,457</b>
<b>Payments</b>			
Employee Related	193,035	186,420	<b>208,437</b>
Finance costs	...	50	<b>836</b>
Equivalent Income Tax	2,436	(119)	<b>1,927</b>
Other	228,848	400,213	<b>410,142</b>
<b>Total Payments</b>	<b>424,319</b>	<b>586,564</b>	<b>621,342</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>13,865</b>	<b>19,218</b>	<b>14,115</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	126	3,020	<b>931</b>
Purchases of property, plant and equipment	(5,683)	(7,593)	<b>(32,513)</b>
Purchases of investments	(5,000)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10,557)</b>	<b>(4,573)</b>	<b>(31,582)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(2,550)	...	<b>(1,021)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(2,550)</b>	...	<b>(1,021)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>758</b>	<b>14,645</b>	<b>(18,488)</b>
Opening Cash and Cash Equivalents	16,459	91,099	<b>105,744</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,217</b>	<b>105,744</b>	<b>87,256</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before dividends	2,130	1,786	<b>4,851</b>
Non cash items added back	8,911	9,201	<b>10,588</b>
Change in operating assets and liabilities	2,824	8,231	<b>(1,324)</b>
<b>Net cash flow from operating activities</b>	<b>13,865</b>	<b>19,218</b>	<b>14,115</b>

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,217	105,744	<b>87,256</b>
Receivables	222,925	228,217	<b>228,088</b>
Other financial assets	45,000	...	...
Inventories	9,400	8,160	<b>8,243</b>
Other	262,590	225,268	<b>225,268</b>
<b>Total Current Assets</b>	<b>557,132</b>	<b>567,389</b>	<b>548,855</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	35,292	33,852	<b>33,052</b>
Plant and equipment	51,002	48,066	<b>65,045</b>
Other	53,880	50,589	<b>50,589</b>
<b>Total Non Current Assets</b>	<b>140,174</b>	<b>132,507</b>	<b>148,686</b>
<b>Total Assets</b>	<b>697,306</b>	<b>699,896</b>	<b>697,541</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	138,382	159,157	<b>158,664</b>
Tax	228	228	<b>380</b>
Employee entitlements and other provisions	20,621	21,003	<b>22,910</b>
Other	86,000	95,222	<b>89,222</b>
<b>Total Current Liabilities</b>	<b>245,231</b>	<b>275,610</b>	<b>271,176</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	51,880	48,760	<b>48,760</b>
<b>Total Non Current Liabilities</b>	<b>51,880</b>	<b>48,760</b>	<b>48,760</b>
<b>Total Liabilities</b>	<b>297,111</b>	<b>324,370</b>	<b>319,936</b>
<b>NET ASSETS</b>	<b>400,195</b>	<b>375,526</b>	<b>377,605</b>
<b>EQUITY</b>			
Reserves	9,699	9,699	<b>9,699</b>
Accumulated funds	390,496	365,827	<b>367,906</b>
<b>TOTAL EQUITY</b>	<b>400,195</b>	<b>375,526</b>	<b>377,605</b>



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**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION  
STATE SPORTS CENTRE TRUST**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,569	2,160	<b>2,568</b>
Investment income	18	18	<b>18</b>
Grants and contributions	801	974	<b>935</b>
Other revenue	68	39	<b>40</b>
<b>Total Retained Revenue</b>	<b>3,456</b>	<b>3,191</b>	<b>3,561</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,876	1,705	<b>1,803</b>
Other operating expenses	1,184	1,211	<b>1,433</b>
Maintenance	312	251	<b>320</b>
Depreciation and amortisation	1,903	99	<b>97</b>
<b>Total Expenses</b>	<b>5,275</b>	<b>3,266</b>	<b>3,653</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(1,819)</b>	<b>(75)</b>	<b>(92)</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION  
STATE SPORTS CENTRE TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	2,595	2,256	<b>2,520</b>
Interest	19	17	<b>17</b>
Other	1,042	1,069	<b>1,066</b>
<b>Total Receipts</b>	<b>3,656</b>	<b>3,342</b>	<b>3,603</b>
<b>Payments</b>			
Employee Related	1,866	1,693	<b>1,792</b>
Other	1,670	1,565	<b>1,885</b>
<b>Total Payments</b>	<b>3,536</b>	<b>3,258</b>	<b>3,677</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>120</b>	<b>84</b>	<b>(74)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(70)	(99)	<b>(50)</b>
Purchases of investments	...	(5)	<b>(5)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(70)</b>	<b>(104)</b>	<b>(55)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>50</b>	<b>(20)</b>	<b>(129)</b>
Opening Cash and Cash Equivalents	222	157	<b>137</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>272</b>	<b>137</b>	<b>8</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,819)	(75)	<b>(92)</b>
Non cash items added back	1,883	79	<b>77</b>
Change in operating assets and liabilities	56	80	<b>(59)</b>
<b>Net cash flow from operating activities</b>	<b>120</b>	<b>84</b>	<b>(74)</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES AND MINISTER  
FOR SPORT AND RECREATION  
STATE SPORTS CENTRE TRUST**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	272	137	8
Receivables	404	230	228
Other financial assets	150	125	130
Inventories	25	30	54
Other	25	25	...
<b>Total Current Assets</b>	<b>876</b>	<b>547</b>	<b>420</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	48,399	...	...
Plant and equipment	522	365	318
<b>Total Non Current Assets</b>	<b>48,921</b>	<b>365</b>	<b>318</b>
<b>Total Assets</b>	<b>49,797</b>	<b>912</b>	<b>738</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	179	199	162
Employee entitlements and other provisions	120	120	171
Other	63	63	...
<b>Total Current Liabilities</b>	<b>362</b>	<b>382</b>	<b>333</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	145	145	112
<b>Total Non Current Liabilities</b>	<b>145</b>	<b>145</b>	<b>112</b>
<b>Total Liabilities</b>	<b>507</b>	<b>527</b>	<b>445</b>
<b>NET ASSETS</b>	<b>49,290</b>	<b>385</b>	<b>293</b>
<b>EQUITY</b>			
Reserves	13,900	...	...
Accumulated funds	35,390	385	293
<b>TOTAL EQUITY</b>	<b>49,290</b>	<b>385</b>	<b>293</b>

# MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

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## OVERVIEW

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<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Tourism New South Wales</b>			
Total Expenses .....	49.6	54.1	9.2
Asset Acquisitions .....	1.5	1.4	-9.6
<b>Total, Minister for Small Business and Minister for Tourism</b>			
Total Expenses .....	<b>49.6</b>	<b>54.1</b>	<b>9.2</b>
Asset Acquisitions .....	<b>1.5</b>	<b>1.4</b>	<b>-9.6</b>

## TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for the marketing of New South Wales as a holiday destination in the Australian domestic market and in international markets.

The organisation also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

### Response to International and Domestic Events

In response to the September 11 terrorist attacks in the United States of America and the collapse of Ansett Airlines in Australia, the Government developed a comprehensive \$15 million package to aid the recovery of the tourism industry.

The Government also provided special funding of \$1 million over two years to help counter negative consumer perceptions about the impact of the December/January bushfires on tourism regions, especially the Blue Mountains and the Shoalhaven.

## MARKETING

During 2001-02, major domestic and international marketing projects were undertaken incorporating the “Feel free” brand. These included:

### Domestic Marketing

*Drive New South Wales* - Drive New South Wales was initiated as a response to the impact on tourism of the September 11 terrorist attacks and the collapse of Ansett Airlines. It is an umbrella campaign for New South Wales’ target market for specific driving holiday campaigns.

*Touring by Car* - The Touring by Car program continued to be a success for regional New South Wales with conversion studies from various routes showing a high percentage of people making inquiries actually taking the drive.

*Sydney Promotions* - Ten different Sydney campaigns with key industry partners achieved strong results in 2001-02.

*Short Breaks* - The successful Short Breaks campaigns continued in 2001-02 promoting the regions of Shoalhaven, Illawarra, Blue Mountains, Hunter, Port Stephens and the Northern Rivers as easy getaway breaks.

*New South Wales Holidays* - New South Wales Holidays entered its seventh year as a major tourism-wholesaling program targeting Australian consumers.

### International Marketing

Tourism New South Wales continues to focus mainly on trade marketing with some selected consumer campaigns in the primary markets of United Kingdom, United States of America, New Zealand, China, Japan, South Korea, Hong Kong, Germany, Malaysia and Singapore.

## PLANNING

During 2001-02, significant domestic and international planning and development activities included:

- ◆ New South Wales Tourism Masterplan - The new State tourism masterplan, Tourism in New South Wales – Towards 2020 is being developed.
- ◆ *Regional Tourism Action Plan 2000-03 Implementation* - In 2001-02, the organisation helped create tourism marketing plans for each of the regions as well as development plans for the Big Sky Country and Snowy Mountains regions and the Coffs Coast area.

- ◆ *Sydney Marketing and Development* – During 2001, three key government agencies, Tourism New South Wales, Sydney Harbour Foreshore Authority, and the Department of State and Regional Development, collaborated to ensure a more co-ordinated approach with industry to the marketing and development of Sydney.

## **STRATEGIC DIRECTIONS**

The New South Wales tourism masterplan provides the framework for the new *Tourism New South Wales Strategic Plan 2002-2005*. Key objectives are:

- ◆ *Marketing* - Partner with industry to attract more visitors who spend more money;
- ◆ *Industry Development* - Partner with industry to help improve its viability and service delivery; and
- ◆ *Government Co-ordination* - Partner with government organisations to help disperse the net benefits from tourism.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are estimated at \$54.1 million. The focus of work will include:

- ◆ incorporating the “Drive New South Wales” brand into all car touring promotions, including the Touring by Car domestic consumer promotion;
- ◆ growing the New South Wales Holidays domestic wholesaling program;
- ◆ progressing the Asia and New Zealand consumer campaigns;
- ◆ incorporating the "Feel free" brand into all domestic and international campaigns;
- ◆ increasing the number and capabilities of the international web portals; and
- ◆ communicating and implementing the new State tourism masterplan *Tourism in New South Wales - Towards 2020*.

### **Asset Acquisitions**

The asset acquisition program of Tourism New South Wales is \$1.36 million in 2002-03. The focus of work will be expanding the capabilities of the Virtual Multi-Agency Network (VMAN).

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,191	12,165	<b>12,874</b>
Other operating expenses	36,312	44,254	<b>39,623</b>
Depreciation and amortisation	549	487	<b>985</b>
Grants and subsidies	500	500	<b>619</b>
<b>Total Expenses</b>	<b>49,552</b>	<b>57,406</b>	<b>54,101</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	755	790	<b>790</b>
Investment income	300	200	<b>200</b>
Grants and contributions	6,904	7,862	<b>7,999</b>
Other revenue	21	125	<b>100</b>
<b>Total Retained Revenue</b>	<b>7,980</b>	<b>8,977</b>	<b>9,089</b>
<b>NET COST OF SERVICES</b>	<b>41,572</b>	<b>48,429</b>	<b>45,012</b>

**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,509	11,424	12,000
Grants and subsidies	500	500	619
Other	33,858	45,669	40,918
<b>Total Payments</b>	<b>45,867</b>	<b>57,593</b>	<b>53,537</b>
<b>Receipts</b>			
Sale of goods and services	750	772	790
Interest	300	238	200
Other	4,675	9,123	9,154
<b>Total Receipts</b>	<b>5,725</b>	<b>10,133</b>	<b>10,144</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(40,142)</b>	<b>(47,460)</b>	<b>(43,393)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,505)	(1,505)	(1,360)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,505)</b>	<b>(1,505)</b>	<b>(1,360)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,989	46,839	42,748
Capital appropriation	1,505	1,505	1,360
Cash reimbursements from the Consolidated Fund Entity	500	520	610
Cash transfers to Consolidated Fund	...	(5)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>41,994</b>	<b>48,859</b>	<b>44,718</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>347</b>	<b>(106)</b>	<b>(35)</b>
Opening Cash and Cash Equivalents	147	1,126	1,020
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>494</b>	<b>1,020</b>	<b>985</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(41,572)	(48,429)	(45,012)
Non cash items added back	1,201	1,189	1,779
Change in operating assets and liabilities	229	(220)	(160)
<b>Net cash flow from operating activities</b>	<b>(40,142)</b>	<b>(47,460)</b>	<b>(43,393)</b>



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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	494	1,020	985
Receivables	1,817	1,816	1,866
Other	100	200	150
<b>Total Current Assets</b>	<b>2,411</b>	<b>3,036</b>	<b>3,001</b>
<b>Non Current Assets -</b>			
Other financial assets	100	150	150
Property, plant and equipment -			
Land and building	540	540	420
Plant and equipment	2,143	1,868	2,363
<b>Total Non Current Assets</b>	<b>2,783</b>	<b>2,558</b>	<b>2,933</b>
<b>Total Assets</b>	<b>5,194</b>	<b>5,594</b>	<b>5,934</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,175	1,330	1,250
Employee entitlements and other provisions	920	800	850
Other	193	180	170
<b>Total Current Liabilities</b>	<b>2,288</b>	<b>2,310</b>	<b>2,270</b>
<b>Non Current Liabilities -</b>			
Other	420	420	300
<b>Total Non Current Liabilities</b>	<b>420</b>	<b>420</b>	<b>300</b>
<b>Total Liabilities</b>	<b>2,708</b>	<b>2,730</b>	<b>2,570</b>
<b>NET ASSETS</b>	<b>2,486</b>	<b>2,864</b>	<b>3,364</b>
<b>EQUITY</b>			
Accumulated funds	2,486	2,864	3,364
<b>TOTAL EQUITY</b>	<b>2,486</b>	<b>2,864</b>	<b>3,364</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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**67.1 Development of the Tourism Industry**

**67.1.1 Development of the Tourism Industry**

Program Objective(s): To develop a sustainable tourism industry through co-ordination of long-term Government planning for tourism and initiatives assisting industry viability.

Program Description: The New South Wales Tourism Masterplan co-ordinates Government action, and regional development and marketing plans set future directions for tourism. Other activities include working with industry and industry associations to encourage investment in infrastructure and continuously improve business skills and service standards.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outputs:</u>					
Tourism Masterplan actions initiated	%	90	71	n.a.*	<b>70</b>
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	17	17	17	<b>21</b>
Regional tourism plans completed	no.	n.a.	3	4	<b>4</b>
Regional 'Team NSW Agreements' met (% of targeted actions initiated)	%	n.a.	n.a.	75	<b>80</b>
Sydney and Regional Events supported	no.	33	33	30	<b>31</b>
Gateway Centres Supported	no.	2	2	4	<b>6</b>
<u>Average Staffing:</u>	EFT	13	14	15	<b>15</b>

\* No new initiatives in 2001-02 pending completion of new masterplan. Initiatives commenced in previous years continued in 2001-02.

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,341	1,360	<b>1,484</b>
Other operating expenses	1,387	1,666	<b>1,529</b>
Depreciation and amortisation	55	60	<b>107</b>
Grants and subsidies			
Local Government - current grants	500	500	<b>619</b>
<b>Total Expenses</b>	<b>3,283</b>	<b>3,586</b>	<b>3,739</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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**67.1 Development of the Tourism Industry**

**67.1.1 Development of the Tourism Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	7	8	<b>8</b>
Investment income	30	22	<b>22</b>
Grants and contributions	...	80	<b>100</b>
Other revenue	2	3	<b>3</b>

<b>Total Retained Revenue</b>	<b>39</b>	<b>113</b>	<b>133</b>
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<b>NET COST OF SERVICES</b>	<b>3,244</b>	<b>3,473</b>	<b>3,606</b>
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<b>ASSET ACQUISITIONS</b>	<b>150</b>	<b>165</b>	<b>150</b>
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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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**67.1 Development of the Tourism Industry**

**67.1.2 Tourism Growth through Marketing**

Program Objective(s): To grow tourism in New South Wales to achieve economic benefit throughout the State.

Program Description: Promotion of tourism to New South Wales through packaging and marketing existing tourism products and holiday experiences which match consumers' needs, with the aim of attracting high spending visitors.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Marketing funds contributed by the tourist industry -					
In-kind	\$m	6.8	1.9	2.0	<b>2.0</b>
Cash	\$m	4.7	5.0	5.7	<b>5.9</b>
Product sales wholesale	\$m	15.1	15.8	27.0	<b>35.0</b>
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	129.5	122.0	140.5	<b>145.0</b>
Domestic	\$m	10.5	10.2	9.4	<b>10.5</b>
Conference bids won for Sydney (Sydney Convention and Visitors Bureau)					
International Events	no.	21	36	30	<b>31</b>
Delegates	thous	23	58	38	<b>40</b>
Delegate days (rooms)	thous	131	233	174	<b>184</b>
<u>Outputs:</u>					
Visiting journalists hosted -					
International	no.	222	127	135	<b>140</b>
Domestic	no.	135	154	161	<b>155</b>
Consumer website (visitnsw) -					
User sessions	thous	n.a.	283	990	<b>1,200</b>
Page Views on visitnsw consumer site	thous	n.a.	1,874	6,170	<b>7,479</b>
International tailored websites	no.	n.a.	6	7	<b>10</b>
<u>Average Staffing:</u>	EFT	155	162	161	<b>160</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**67 TOURISM NEW SOUTH WALES**

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**67.1 Development of the Tourism Industry**

**67.1.2 Tourism Growth through Marketing (cont)**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,850	10,805	11,390
Other operating expenses	34,925	42,588	38,094
Depreciation and amortisation	494	427	878
<b>Total Expenses</b>	<b>46,269</b>	<b>53,820</b>	<b>50,362</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	68	67	67
Publication sales	40	30	30
Travel Centre commissions	640	685	685
Investment income	270	178	178
Grants and contributions	6,904	7,782	7,899
Other revenue	19	122	97
<b>Total Retained Revenue</b>	<b>7,941</b>	<b>8,864</b>	<b>8,956</b>
<b>NET COST OF SERVICES</b>	<b>38,328</b>	<b>44,956</b>	<b>41,406</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,355</b>	<b>1,340</b>	<b>1,210</b>

# SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL RELATIONS

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Industrial Relations</b>			
Total Expenses .....	29.8	20.2	-32.1
Asset Acquisitions .....	0.6	1.0	73.4
<b>Motor Accidents Authority</b>			
Total Expenses .....	17.3	18.3	5.3
Asset Acquisitions .....	0.1	0.1	21.7
<b>WorkCover Authority</b>			
Total Expenses .....	189.0	219.7	16.2
Asset Acquisitions .....	36.1	30.1	-16.4
<b>Superannuation Administration Corporation</b>			
Total Expenses .....	47.8	50.0	4.6
Asset Acquisitions .....	12.8	3.8	-70.1
<b>Workers' Compensation (Dust Diseases) Board</b>			
Total Expenses .....	82.9	85.3	2.9
Asset Acquisitions .....	0.3	0.6	109.7
<b>Building and Construction Industry Long Service Payments Corporation</b>			
Total Expenses .....	82.2	77.7	-5.5
Asset Acquisitions .....	1.6	2.1	28.1
<b>Total, Special Minister of State and Minister for Industrial Relations</b>			
Total Expenses .....	<b>449.0</b>	<b>471.2</b>	<b>4.9</b>
Asset Acquisitions .....	<b>51.5</b>	<b>37.7</b>	<b>-26.8</b>

## DEPARTMENT OF INDUSTRIAL RELATIONS

The Department of Industrial Relations works with employers, employees and their representatives to facilitate productive workplace relations under New South Wales industrial laws. The Department is committed to ensuring that employers and employees are informed of their rights and obligations under this legislation.

The Department provides both education and information to assist employers (especially in small business) achieve compliance with New South Wales' industrial legislation and awards. However where necessary, the Department will continue to take action through the courts to either protect the rights of participants or to ensure the smooth operation of the industrial relations system.

The Department also administers the Government and Related Appeals Tribunal and Transport Appeals Board, which handle appeals against promotion and disciplinary decisions in the public sector.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Savings and efficiencies will continue to be realised without service delivery to clients being adversely impacted. For example, in June 2001, the Department initiated a review of its Compliance Services Division. As a result, thirteen new industrial inspector positions have been created. These positions are being funded from an improved targeting of existing resources. The number of industrial inspectors has increased from 43 to 56. The 13 additional inspectors are currently undertaking training.

## **STRATEGIC DIRECTIONS**

In 2001-02, the Department finalised a comprehensive review of its functions.

The Department will continue to align its services to achieve outcomes which incorporate an appropriate balance between the needs of employers and workers. The Department will also continue to target inspector services at industries where compliance may be low.

The disadvantages experienced by many clothing outworkers will continue to be a particular focus for the Department in the coming year. In 2002-03, on-line strategies will be further developed to maximise information and advice available to the working community.

Cost savings are anticipated through significant reductions to fixed costs in the coming year. Revenue raising initiatives, especially through e-business will continue to be pursued.

## **2002-03 BUDGET**

### **Total Expenses**

In 2001-02 total expenses are projected to be \$20.2 million. This is a 32.1 percent reduction on 2001-02 budget primarily due to the wind up of the Workers Compensation Resolution Service from 31 December 2001. It was replaced by the Workers Compensation Commission, which is funded through the WorkCover Authority.

Expenses in 2002-03 include \$1.5 million for continuation of the Department's efforts to improve efficiency and compliance with New South Wales industrial legislation in the clothing outworker industry.

### **Asset Acquisitions**

The Department's asset acquisition program will amount to about \$1 million in 2002-03. Major priorities will be the continuation of e-business initiatives, especially the development of an online wages calculator for the most common New South Wales awards which will enable employers and employees to calculate minimum pay entitlements such as wages, long service leave, redundancy pay and holiday pay based on identification of the applicable award and hours worked. During 2002-03, the Department will also continue to upgrade its information technology infrastructure.

## **MOTOR ACCIDENTS AUTHORITY**

The Motor Accidents Authority of New South Wales (MAA) is a statutory corporation and was established by the Parliament of New South Wales under the *Motor Accidents Act 1988*. There have been substantial changes to the Scheme and new enabling legislation *Motor Accidents Compensation Act 1999* became effective in September/October 1999.

The MAA monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as the 'Green Slip') to the public in New South Wales. The MAA services the community by undertaking the following tasks:

- ◆ review and monitor premiums, handle claims, enquiries and complaints, manage the Nominal Defendant Scheme, collect and analyse statistics, monitor solvency and financial performance of insurers;
- ◆ educate and advise key groups, identify special needs, support and fund awareness and prevention, injury management and research projects;



- ◆ develop and implement public education in relation to the Green Slip and road safety initiatives;
- ◆ monitor and review legislation and legal developments as well as develop and coordinate policy; and
- ◆ operate medical and claim assessment services for claimants.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Authority has been delivering cost-effective programs without any significant change in the cost of delivery. The average CTP insurance premium has been reduced and kept under control through appropriate legislative reforms and a close scrutiny of premium filings.

## **STRATEGIC DIRECTIONS**

The Authority aims to administer the programs in an effective, efficient and economical manner, whilst ensuring compliance with all relevant statutory requirements.

The MAA aims to keep Green Slips affordable, lower the level of litigation in resolving claims and improve the timeliness and effectiveness of medical treatment to injured persons through:

- ◆ regulating the CTP scheme and its participants;
- ◆ providing education and information to stakeholders and service providers;
- ◆ operating medical and claims assessment services; and
- ◆ supporting injury prevention and improved management of claimants' injuries.

## **2002-03 BUDGET**

### **Total Expenses**

The Authority's total expenses in 2002-03 are estimated to be \$18.3 million. The MAA's operational expenses are estimated at \$13.2 million and Injury Management / Road Safety projects funding at \$5.1 million. Most of MAA's income is derived from a levy (set at 1.4 percent) on gross CTP insurance premiums collected by the licensed insurers.

## **Asset Acquisitions**

The Authority's acquisition program relates solely to office related equipment such as computers, office machines and furniture and is budgeted at \$129,000 for 2002-03.

## **WORKCOVER AUTHORITY**

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of the return to work of persons injured at work; and
- ◆ regulates the operation of workers' compensation insurance arrangements.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

To meet the Authority's key corporate objectives, expenditure in recent years reflects on-going activities in the review and reform of workers' compensation and occupational health and safety legislation. Key elements of the major recent legislative reforms are the introduction of new occupational health and safety requirements, a new dispute resolution system involving the establishment of a new Workers Compensation Commission and amendments relating to common law.

The revised 2001-02 Budget and 2002-03 Budget data mainly reflects funding of the recently enacted reform measures in occupational health and safety and workers compensation. Funds have been transferred from the WorkCover Scheme Statutory Funds to fund certain reform measures including the establishment of the Workers Compensation Commission.

## **STRATEGIC DIRECTIONS**

A series of reform initiatives for the New South Wales workers' compensation scheme is to continue. Reform initiatives targeted at reducing the Scheme's accumulated deficit include an increased emphasis on injury management and return to work strategies, improvements to dispute resolution mechanisms, further compliance measures and removing cross-subsidies in premium rate setting.

A review of the Scheme design and structure is also underway to ascertain best practice workers' compensation arrangements.

An independent actuarial report on the Schemes financial position as at 31 December 2001 shows a reduction in the accumulated deficit of \$198 million from the June 2001 valuation. Whilst the impact of the recent reforms are at an early stage and will take some time to manifest, this reduction indicates that the Scheme is moving in the right direction.

Major community education and awareness programs will also continue to promote improvements in occupational health and safety, injury management and delivery of benefits to injured workers.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses for 2002-03 are estimated at \$220 million, including:

- ◆ \$63.4 million for the safety inspectorate and activities engaged in the prevention of injuries and diseases at workplaces;
- ◆ \$53 million to restructure the resolution of workers' compensation disputes including funding of the new Workers' Compensation Commission;
- ◆ \$23.5 million to meet the cost of workers' compensation related claims made in respect of uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities;
- ◆ \$26.2 million for regulation of the workers' compensation insurance scheme including the support of employers and employees with injury management;
- ◆ \$7 million to fund industry reference groups and support employer and employee organisations implement recent legislative reforms through the "Workcover Assist" initiative;

- ◆ \$5.5 million for an education campaign to raise community awareness on occupational health and safety; and
- ◆ the assistance to farmers to install tractor rollover protection has been extended to 31 December 2002 as part of a \$2.4 million program that commenced in 2000-01.

### **Asset Acquisitions**

The capital program of \$30.1 million in 2002-03 provides for:

- ◆ \$12.8 million for a range of software applications and \$3.5 million for infrastructure. This will support the business of WorkCover, and meet the requirements of WorkCover Scheme reform and related occupational health and safety legislative changes. WorkCover's information management and technology strategic plan is consistent with the Government's blueprint on information management and technology;
- ◆ \$9.9 million to be spent on the fit-out of premises at Gosford for the relocation of the WorkCover Authority in September 2002;
- ◆ \$1.6 million for regional office accommodation;
- ◆ \$1.3 million for office equipment and furniture, including \$0.9 million for the recently established Workers Compensation Commission; and
- ◆ \$1 million for the purchase of minor technical and computer equipment.

### **SUPERANNUATION ADMINISTRATION CORPORATION** *(TRADING AS PILLAR ADMINISTRATION)*

The former Superannuation Administration Authority (SAA) became a statutory State Owned Corporation, the Superannuation Administration Corporation (SAC), on 26 July 1999. In November 2001, SAC's trading name became Pillar Administration (Pillar).

Pillar currently provides superannuation administration services to the trustees of the First State Superannuation Fund, the Pooled Fund and the Parliamentary Contributory Superannuation Fund. These services include collecting contributions and paying benefits, maintaining member records, telephone and field advisory services and technical advice to the trustees.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As a State Owned Corporation, Pillar operates on a fully commercial basis. The major foci in recent years have been:

- ◆ profitability;
- ◆ contracts with existing clients;
- ◆ operational performance;
- ◆ the migration of superannuation schemes to new computer systems; and
- ◆ relocation of a large proportion of staff to newly established premises in Wollongong.

The relocation to Wollongong was a Government initiative with funding provided by Treasury. By the end of the 2002, it is expected that up to 300 positions will be located in the Wollongong office.

The system migrations have now been completed other than for residual projects. Although continuing investment will be made in systems to ensure that the business can meet the needs of the superannuation administration industry, capital and operating expenditure should decrease in coming years in relation to existing levels of business.

Pillar is seeking new clients from the public and private sectors and has achieved an early success in winning private sector business. Business expansion will enable it to improve the returns it has from past expenditure on system development and to spread the costs of general overheads. Pillar is actively marketing its services and expects to win new clients in 2002-03.

## **STRATEGIC DIRECTIONS**

### **2002-03 BUDGET**

As a statutory State Owned Corporation, Pillar is subject to the commercial monitoring regime that provides accountability and reporting requirements to the New South Wales Government as shareholder.

The 2002-03 Statement of Corporate Intent is expected to focus on:

- ◆ quality of service and compliance;
- ◆ system enhancements;

- ◆ profitability;
- ◆ business expansion; and
- ◆ completion of the relocation to Wollongong.

## **Total Expenses**

Estimated operating expenses for 2002-03 are forecast at \$50 million.

## **Asset Acquisitions**

Asset acquisitions amount to approximately \$4 million for ongoing development of software for the various superannuation schemes and ongoing upgrades of the computer systems and accommodation fit-outs. Also, Pillar intends purchasing the Coniston premises, now owned by Sydney Water. This will require funding when the purchase is finalised.

## **WORKERS' COMPENSATION (DUST DISEASES) BOARD**

The Workers' Compensation (Dust Diseases) Board was established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and to dependants of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Due to an increase in outstanding claims over the previous five years, total expenses, which encompass the cost of claims and other expenditure of the Board, has grown from \$50.2 million in 1996-97 to a projected \$85.3 million in 2002-03. The projection for 2002-03 includes an increase of \$19.8 million in the actuarial estimate of total liabilities of the Dust Diseases Fund.

Investment income of \$13 million to June 2002 reflects the lower returns on investments since the events of 11 September 2001. Projections of investment income for 2002-03 are based on projections provided by the Board's actuary.

## **STRATEGIC DIRECTIONS**

The Dust Diseases levy rate for 2002-03 has been set to meet compensation liabilities arising from total reported claims as at 30 June 2002 and projected claims forecast by the actuaries for 2002-03. The Board's policy is to maintain the levy at a level to meet liabilities associated with reported claims and forecast claims for the relevant financial year.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses, encompassing the projected cost of claims and other expenditure, are projected to be \$85.3 million in 2002-03.

### **Asset Acquisitions**

Asset acquisitions by the Board are projected to be \$0.6 million in 2002-03. This expenditure will be utilised mainly in information technology, office refurbishment and the upgrading of scientific equipment including the commissioning costs of a mobile respiratory testing unit.

## **BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION**

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme. The Corporation earns its revenue through:

- ◆ a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales; and
- ◆ investment earnings on scheme funds.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Corporation cannot control the number of claims made in any year, which means that disbursements and cashflows can vary considerably from year to year.

Over recent years, levy and investment income received has been gradually rising however, in recent times this has been volatile.

Forward projections of scheme liabilities, long service payments, investment and levy incomes are based on actuarial advice and current business conditions.

## **STRATEGIC DIRECTIONS**

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved.

The Corporation is relocating the bulk of its operations to Gosford in 2002-03.

## **2002-03 BUDGET**

Total expenses are estimated to be \$77.7 million, of which \$66.9 million is for long service payments for registered building and construction industry workers and movements in the Scheme's liabilities.

Total income is estimated at \$65.9 million, of which \$33.4 million is from the long-service levies, and \$32.5 million to earnings from New South Wales Treasury Corporation investments.

## **Asset Acquisitions**

An amount of \$2 million has been budgeted for the relocation to Gosford and Lidcombe plus annual provisions.



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	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,994	17,836	<b>13,891</b>
Other operating expenses	8,168	5,798	<b>5,065</b>
Maintenance	108	220	<b>110</b>
Depreciation and amortisation	1,213	1,133	<b>1,150</b>
Grants and subsidies	1,300	1,200	...
<b>Total Expenses*</b>	<b>29,783</b>	<b>26,187</b>	<b>20,216</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,209	1,709	<b>1,735</b>
Investment income	50	66	<b>63</b>
Grants and contributions*	9,046	4,450	...
<b>Total Retained Revenue</b>	<b>10,305</b>	<b>6,225</b>	<b>1,798</b>
<b>NET COST OF SERVICES</b>	<b>19,478</b>	<b>19,962</b>	<b>18,418</b>

\* The decline in operating expenses and grants and contributions revenue is primarily due to the cessation of the Workers Compensation Resolution Service from 31 December 2001. A new Workers Compensation Commission, funded and operated by the WorkCover Authority, replaced the Workers Compensation Resolution Service from 1 January 2002.

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	17,958	17,306	12,941
Grants and subsidies	1,300	1,200	...
Other	8,793	7,398	5,807
<b>Total Payments</b>	<b>28,051</b>	<b>25,904</b>	<b>18,748</b>
<b>Receipts</b>			
Sale of goods and services	1,224	1,709	1,739
Interest	50	62	69
Other	9,598	6,121	580
<b>Total Receipts</b>	<b>10,872</b>	<b>7,892</b>	<b>2,388</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,179)</b>	<b>(18,012)</b>	<b>(16,360)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(595)	(2,460)	(1,032)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(595)</b>	<b>(2,460)</b>	<b>(1,032)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,262	18,012	15,796
Capital appropriation	395	2,260	782
Cash reimbursements from the Consolidated Fund Entity	580	400	450
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>18,237</b>	<b>20,672</b>	<b>17,028</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>463</b>	<b>200</b>	<b>(364)</b>
Opening Cash and Cash Equivalents	865	1,090	1,290
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,328</b>	<b>1,290</b>	<b>926</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(19,478)	(19,962)	(18,418)
Non cash items added back	2,167	2,147	2,080
Change in operating assets and liabilities	132	(197)	(22)
<b>Net cash flow from operating activities</b>	<b>(17,179)</b>	<b>(18,012)</b>	<b>(16,360)</b>

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	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,328	1,290	<b>926</b>
Receivables	1,048	257	<b>250</b>
Other	15	10	...
<b>Total Current Assets</b>	<b>2,391</b>	<b>1,557</b>	<b>1,176</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	4,102	4,106	<b>3,988</b>
<b>Total Non Current Assets</b>	<b>4,102</b>	<b>4,106</b>	<b>3,988</b>
<b>Total Assets</b>	<b>6,493</b>	<b>5,663</b>	<b>5,164</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	814	722	<b>725</b>
Employee entitlements and other provisions	1,530	1,250	<b>1,270</b>
Other	400	64	...
<b>Total Current Liabilities</b>	<b>2,744</b>	<b>2,036</b>	<b>1,995</b>
<b>Non Current Liabilities -</b>			
Other	125	128	<b>130</b>
<b>Total Non Current Liabilities</b>	<b>125</b>	<b>128</b>	<b>130</b>
<b>Total Liabilities</b>	<b>2,869</b>	<b>2,164</b>	<b>2,125</b>
<b>NET ASSETS</b>	<b>3,624</b>	<b>3,499</b>	<b>3,039</b>
<b>EQUITY</b>			
Accumulated funds	3,624	3,499	<b>3,039</b>
<b>TOTAL EQUITY</b>	<b>3,624</b>	<b>3,499</b>	<b>3,039</b>

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**68 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**68.1 Industrial Relations**

**68.1.1 Private Sector**

Program Objective(s): To develop workplace change and ensure industrial laws in New South Wales are understood and complied with.

Program Description: Provision of award information and policy advice on industrial relations and workplace equity. Inspection, regulation and licensing of certain occupations.

Average Staffing (EFT)

2001-02                  2002-03

Activities:

Industrial compliance	101	89
Industrial information	73	69
Workplace services	31	38
	205	196

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,255	13,480	<b>12,988</b>
Other operating expenses	4,951	3,911	<b>4,423</b>
Maintenance	98	220	<b>110</b>
Depreciation and amortisation	824	937	<b>1,130</b>
Grants and subsidies			
Tractor rollover protection scheme	1,200	1,200	...
Recurrent grants to non profit organisations	100	...	...
<b>Total Expenses</b>	<b>19,428</b>	<b>19,748</b>	<b>18,651</b>

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**68.1 Industrial Relations**

**68.1.1 Private Sector (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales	650	675	<b>675</b>
Fees for services	129	235	<b>130</b>
Recoupment of administration costs	319	500	<b>845</b>
Minor sales of goods and services	72	30	<b>80</b>
Investment income	47	66	<b>63</b>
Grants and contributions	773	...	...

<b>Total Retained Revenue</b>	<b>1,990</b>	<b>1,506</b>	<b>1,793</b>
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<b>NET COST OF SERVICES</b>	<b>17,438</b>	<b>18,242</b>	<b>16,858</b>
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<b>ASSET ACQUISITIONS</b>	<b>367</b>	<b>2,116</b>	<b>867</b>
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**68 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**68.1 Industrial Relations**

**68.1.2 Dispute Resolution**

Program Objective(s): To review promotion and disciplinary decisions of Government agencies and to conciliate resolution of workers' compensation claims.

Program Description: Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector. Resolution of disputed workers' compensation claims.

<u>Activities:</u>	Average Staffing (EFT)	
	2001-02	2002-03
Public sector appeals	12	12
Conciliation service*	34	...
	46	12

  

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,739	4,356	<b>903</b>
Other operating expenses	3,217	1,887	<b>642</b>
Maintenance	10	...	...
Depreciation and amortisation	389	196	<b>20</b>

<b>Total Expenses*</b>	<b>10,355</b>	<b>6,439</b>	<b>1,565</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	2	256	...
Sale of transcripts	5	13	<b>5</b>
Recoupment of administration costs	24	...	...
Minor sales of goods and services	8	...	...

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**68.1 Industrial Relations**

**68.1.2 Dispute Resolution (cont)**

**OPERATING STATEMENT (cont)**

Investment income	3	...	...
Grants and contributions*	8,273	4,450	...
<b>Total Retained Revenue</b>	<b>8,315</b>	<b>4,719</b>	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>2,040</b>	<b>1,720</b>	<b>1,560</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>228</b>	<b>344</b>	<b>165</b>

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\* The decline in operating expenses and grants and contributions revenue is primarily due to the cessation of the Workers Compensation Resolution Service from 31 December 2001. A new Workers Compensation Commission, funded and operated by the WorkCover Authority, replaced the Workers Compensation Resolution Service from 1 January 2002.

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**MOTOR ACCIDENTS AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	927	904	<b>996</b>
Retained taxes, fees and fines	18,733	18,345	<b>18,774</b>
Other revenue	285	725	<b>379</b>
<b>Total Retained Revenue</b>	<b>19,945</b>	<b>19,974</b>	<b>20,149</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	4,809	4,620	<b>6,079</b>
Other operating expenses	12,441	11,640	<b>12,088</b>
Depreciation and amortisation	88	83	<b>88</b>
<b>Total Expenses</b>	<b>17,338</b>	<b>16,343</b>	<b>18,255</b>
<b>SURPLUS/(DEFICIT)</b>	<b>2,607</b>	<b>3,631</b>	<b>1,894</b>



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RELATIONS**

**MOTOR ACCIDENTS AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	18,705	18,105	19,209
Interest	927	904	996
Other	1,550	1,940	1,801
<b>Total Receipts</b>	<b>21,182</b>	<b>20,949</b>	<b>22,006</b>
<b>Payments</b>			
Employee Related	4,809	4,704	6,048
Other	13,809	16,420	14,415
<b>Total Payments</b>	<b>18,618</b>	<b>21,124</b>	<b>20,463</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,564</b>	<b>(175)</b>	<b>1,543</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(106)	(80)	(129)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(106)</b>	<b>(80)</b>	<b>(129)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	...	(15)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>(15)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,458</b>	<b>(255)</b>	<b>1,399</b>
Opening Cash and Cash Equivalents	18,010	23,391	23,136
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>20,468</b>	<b>23,136</b>	<b>24,535</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	2,607	3,631	1,894
Non cash items added back	88	83	88
Change in operating assets and liabilities	(131)	(3,889)	(439)
<b>Net cash flow from operating activities</b>	<b>2,564</b>	<b>(175)</b>	<b>1,543</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**MOTOR ACCIDENTS AUTHORITY**

	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	20,468	23,136	24,535
Receivables	1,729	2,263	1,713
Other	996	721	721
<b>Total Current Assets</b>	<b>23,193</b>	<b>26,120</b>	<b>26,969</b>
<b>Non Current Assets -</b>			
Other financial assets	109	109	109
Property, plant and equipment - Plant and equipment	168	204	245
<b>Total Non Current Assets</b>	<b>277</b>	<b>313</b>	<b>354</b>
<b>Total Assets</b>	<b>23,470</b>	<b>26,433</b>	<b>27,323</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	109	1,056	113
Interest bearing	...	15	...
Employee entitlements and other provisions	280	307	284
Other	93	...	93
<b>Total Current Liabilities</b>	<b>482</b>	<b>1,378</b>	<b>490</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	428	525	501
Other	...	92	...
<b>Total Non Current Liabilities</b>	<b>428</b>	<b>617</b>	<b>501</b>
<b>Total Liabilities</b>	<b>910</b>	<b>1,995</b>	<b>991</b>
<b>NET ASSETS</b>	<b>22,560</b>	<b>24,438</b>	<b>26,332</b>
<b>EQUITY</b>			
Accumulated funds	22,560	24,438	26,332
<b>TOTAL EQUITY</b>	<b>22,560</b>	<b>24,438</b>	<b>26,332</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	163,589	177,864	<b>183,524</b>
Investment income	6,300	13,045	<b>14,645</b>
Grants and contributions	1,200	1,200	...
Other revenue	1,500	3,389	<b>1,520</b>
<b>Total Retained Revenue</b>	<b>172,589</b>	<b>195,498</b>	<b>199,689</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	67,240	69,837	<b>70,090</b>
Other operating expenses	81,057	89,141	<b>85,841</b>
Maintenance	550	550	<b>550</b>
Depreciation and amortisation	4,700	4,752	<b>8,623</b>
Grants and subsidies*	35,472	40,594	<b>54,596</b>
<b>Total Expenses</b>	<b>189,019</b>	<b>204,874</b>	<b>219,700</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(16,430)</b>	<b>(9,376)</b>	<b>(20,011)</b>

\* Includes the Workers Compensation Commission and the continued operation of the Compensation Court until 2004-05.

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	19,180	19,627	<b>15,577</b>
Retained taxes	144,409	156,366	<b>167,947</b>
Interest	4,700	11,445	<b>13,045</b>
Other	5,700	7,589	<b>4,626</b>
<b>Total Receipts</b>	<b>173,989</b>	<b>195,027</b>	<b>201,195</b>
<b>Payments</b>			
Employee Related	63,030	65,654	<b>65,880</b>
Grants and subsidies	35,472	28,400	<b>25,600</b>
Other	83,967	97,671	<b>116,519</b>
<b>Total Payments</b>	<b>182,469</b>	<b>191,725</b>	<b>207,999</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,480)</b>	<b>3,302</b>	<b>(6,804)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	55,698	55,793	<b>44,899</b>
Purchases of property, plant and equipment	(36,054)	(36,280)	<b>(30,143)</b>
Purchases of investments	(11,164)	(23,974)	<b>(8,552)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>8,480</b>	<b>(4,461)</b>	<b>6,204</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1,159)</b>	<b>(600)</b>
Opening Cash and Cash Equivalents	17,338	13,598	<b>12,439</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,338</b>	<b>12,439</b>	<b>11,839</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(16,430)	(9,376)	<b>(20,011)</b>
Non cash items added back	3,100	3,152	<b>7,023</b>
Change in operating assets and liabilities	4,850	9,526	<b>6,184</b>
<b>Net cash flow from operating activities</b>	<b>(8,480)</b>	<b>3,302</b>	<b>(6,804)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,338	12,439	11,839
Receivables	23,362	21,819	21,835
Other financial assets	28,138	32,541	27,606
Inventories	1,343	96	96
Other	21,240	12,502	9,502
<b>Total Current Assets</b>	<b>91,421</b>	<b>79,397</b>	<b>70,878</b>
<b>Non Current Assets -</b>			
Receivables	13,119	15,962	15,962
Other financial assets	149,268	196,620	166,808
Property, plant and equipment - Land and building	15,292	24,539	36,718
Plant and equipment	47,652	26,927	36,268
<b>Total Non Current Assets</b>	<b>225,331</b>	<b>264,048</b>	<b>255,756</b>
<b>Total Assets</b>	<b>316,752</b>	<b>343,445</b>	<b>326,634</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,471	8,713	8,723
Employee entitlements and other provisions	10,308	9,396	10,606
Other	24,440	25,259	25,482
<b>Total Current Liabilities</b>	<b>44,219</b>	<b>43,368</b>	<b>44,811</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	187,516	210,411	212,168
Other	16,496	8,168	8,168
<b>Total Non Current Liabilities</b>	<b>204,012</b>	<b>218,579</b>	<b>220,336</b>
<b>Total Liabilities</b>	<b>248,231</b>	<b>261,947</b>	<b>265,147</b>
<b>NET ASSETS</b>	<b>68,521</b>	<b>81,498</b>	<b>61,487</b>
<b>EQUITY</b>			
Reserves	7,673	7,673	7,673
Accumulated funds	60,848	73,825	53,814
<b>TOTAL EQUITY</b>	<b>68,521</b>	<b>81,498</b>	<b>61,487</b>

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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**SUPERANNUATION ADMINISTRATION CORPORATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	45,445	47,393	<b>50,704</b>
Grants and contributions	3,000	10,000	...
Other revenue	458	917	<b>988</b>
<b>Total Retained Revenue</b>	<b>48,903</b>	<b>58,310</b>	<b>51,692</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	22,245	23,432	<b>25,230</b>
Other operating expenses	15,911	27,426	<b>15,834</b>
Maintenance	1,001	1,001	<b>1,061</b>
Depreciation and amortisation	7,888	4,776	<b>7,070</b>
Borrowing costs	791	791	<b>838</b>
<b>Total Expenses</b>	<b>47,836</b>	<b>57,426</b>	<b>50,033</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>1,067</b>	<b>884</b>	<b>1,659</b>
<b>Distributions -</b>			
Dividends and capital repatriations	509	635	<b>517</b>
Tax equivalents	320	251	<b>554</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>238</b>	<b>(2)</b>	<b>588</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	45,445	48,164	<b>50,519</b>
Other	3,458	14,917	<b>4,988</b>
<b>Total Receipts</b>	<b>48,903</b>	<b>63,081</b>	<b>55,507</b>
<b>Payments</b>			
Employee Related	20,057	21,622	<b>25,179</b>
Finance costs	791	791	<b>838</b>
Equivalent Income Tax	380	3	<b>251</b>
Other	16,238	34,571	<b>21,547</b>
<b>Total Payments</b>	<b>37,466</b>	<b>56,987</b>	<b>47,815</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,437</b>	<b>6,094</b>	<b>7,692</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	65	<b>45</b>
Purchases of property, plant and equipment	(12,844)	(10,501)	<b>(3,842)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,844)</b>	<b>(10,436)</b>	<b>(3,797)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(500)	(500)	<b>(500)</b>
Dividends paid	(802)	(401)	<b>(235)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,302)</b>	<b>(901)</b>	<b>(735)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,709)</b>	<b>(5,243)</b>	<b>3,160</b>
Opening Cash and Cash Equivalents	5,588	8,272	<b>3,029</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,879</b>	<b>3,029</b>	<b>6,189</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	747	633	<b>1,105</b>
Non cash items added back	7,888	4,776	<b>7,070</b>
Change in operating assets and liabilities	2,802	685	<b>(483)</b>
<b>Net cash flow from operating activities</b>	<b>11,437</b>	<b>6,094</b>	<b>7,692</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS  
SUPERANNUATION ADMINISTRATION CORPORATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,879	3,029	6,189
Receivables	...	3,700	3,885
Other	9,728	321	134
<b>Total Current Assets</b>	<b>12,607</b>	<b>7,050</b>	<b>10,208</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	22,396	25,376	22,261
Tax	884	3	3
<b>Total Non Current Assets</b>	<b>23,280</b>	<b>25,379</b>	<b>22,264</b>
<b>Total Assets</b>	<b>35,887</b>	<b>32,429</b>	<b>32,472</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	10,596	3,780	3,300
Interest bearing	3,686	500	500
Tax	320	251	554
Employee entitlements and other provisions	9,365	6,555	6,791
<b>Total Current Liabilities</b>	<b>23,967</b>	<b>11,086</b>	<b>11,145</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	9,186	8,686
Tax	...	234	234
Employee entitlements and other provisions	3,164	2,328	2,224
Other	3,774	619	619
<b>Total Non Current Liabilities</b>	<b>6,938</b>	<b>12,367</b>	<b>11,763</b>
<b>Total Liabilities</b>	<b>30,905</b>	<b>23,453</b>	<b>22,908</b>
<b>NET ASSETS</b>	<b>4,982</b>	<b>8,976</b>	<b>9,564</b>
<b>EQUITY</b>			
Accumulated funds	4,982	8,976	9,564
<b>TOTAL EQUITY</b>	<b>4,982</b>	<b>8,976</b>	<b>9,564</b>



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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	73	77	80
Investment income	28,887	13,008	24,015
Other revenue	53,912	69,793	61,165
<b>Total Retained Revenue</b>	<b>82,872</b>	<b>82,878</b>	<b>85,260</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,177	1,591	2,064
Other operating expenses	76,515	76,005	77,340
Maintenance	120	155	160
Depreciation and amortisation	237	244	215
Grants and subsidies	4,835	4,935	5,511
<b>Total Expenses</b>	<b>82,884</b>	<b>82,930</b>	<b>85,290</b>
Gain/(loss) on disposal of non current assets	12	52	30
<b>SURPLUS/(DEFICIT)</b>	<b>...</b>	<b>...</b>	<b>...</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS  
WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	73	97	101
Retained taxes	63,500	66,326	65,734
Interest	9,008	5,508	11,015
Other	449	290	485
<b>Total Receipts</b>	<b>73,030</b>	<b>72,221</b>	<b>77,335</b>
<b>Payments</b>			
Employee Related	1,132	1,524	2,033
Grants and subsidies	4,835	4,935	5,511
Other	49,456	56,377	58,130
<b>Total Payments</b>	<b>55,423</b>	<b>62,836</b>	<b>65,674</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>17,607</b>	<b>9,385</b>	<b>11,661</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	60	100	80
Proceeds from sale of investments	50,500	120,000	145,000
Purchases of property, plant and equipment	(298)	(347)	(625)
Purchases of investments	(68,246)	(132,783)	(158,806)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(17,984)</b>	<b>(13,030)</b>	<b>(14,351)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(377)</b>	<b>(3,645)</b>	<b>(2,690)</b>
Opening Cash and Cash Equivalents	34,895	31,571	27,926
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>34,518</b>	<b>27,926</b>	<b>25,236</b>
<b>CASH FLOW RECONCILIATION</b>			
Non cash items added back	(19,642)	(7,256)	(12,785)
Change in operating assets and liabilities	37,249	16,641	24,446
<b>Net cash flow from operating activities</b>	<b>17,607</b>	<b>9,385</b>	<b>11,661</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS  
WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	34,518	27,926	<b>25,236</b>
Receivables	10,510	2,424	<b>3,509</b>
Other financial assets	74,423	86,332	<b>41,207</b>
Other	273	234	<b>238</b>
<b>Total Current Assets</b>	<b>119,724</b>	<b>116,916</b>	<b>70,190</b>
<b>Non Current Assets -</b>			
Receivables	(58,728)	(23,958)	<b>(29,586)</b>
Other financial assets	322,437	303,124	<b>375,055</b>
Property, plant and equipment -			
Land and building	2,821	2,825	<b>2,815</b>
Plant and equipment	672	760	<b>1,130</b>
<b>Total Non Current Assets</b>	<b>267,202</b>	<b>282,751</b>	<b>349,414</b>
<b>Total Assets</b>	<b>386,926</b>	<b>399,667</b>	<b>419,604</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,270	1,270	<b>1,375</b>
Employee entitlements and other provisions	58,859	42,869	<b>47,699</b>
<b>Total Current Liabilities</b>	<b>60,129</b>	<b>44,139</b>	<b>49,074</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	326,797	355,528	<b>370,530</b>
<b>Total Non Current Liabilities</b>	<b>326,797</b>	<b>355,528</b>	<b>370,530</b>
<b>Total Liabilities</b>	<b>386,926</b>	<b>399,667</b>	<b>419,604</b>

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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	32,200	14,140	<b>32,500</b>
Retained taxes, fees and fines	32,400	28,352	<b>33,400</b>
Other revenue	17	3	<b>16</b>
<b>Total Retained Revenue</b>	<b>64,617</b>	<b>42,495</b>	<b>65,916</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	5,257	4,368	<b>5,265</b>
Other operating expenses	4,368	3,398	<b>4,757</b>
Maintenance	68	65	<b>70</b>
Depreciation and amortisation	717	529	<b>731</b>
Other expenses	71,800	67,300	<b>66,900</b>
<b>Total Expenses</b>	<b>82,210</b>	<b>75,660</b>	<b>77,723</b>
Gain/(loss) on disposal of non current assets	12	15	<b>13</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(17,581)</b>	<b>(33,150)</b>	<b>(11,794)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	32,600	28,728	<b>33,400</b>
Interest	200	140	<b>200</b>
Other	13	224	<b>312</b>
<b>Total Receipts</b>	<b>32,813</b>	<b>29,092</b>	<b>33,912</b>
<b>Payments</b>			
Employee Related	5,257	5,262	<b>5,255</b>
Other	58,032	41,545	<b>57,323</b>
<b>Total Payments</b>	<b>63,289</b>	<b>46,807</b>	<b>62,578</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(30,476)</b>	<b>(17,715)</b>	<b>(28,666)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	50	53	<b>240</b>
Proceeds from sale of investments	32,026	19,105	<b>30,476</b>
Purchases of property, plant and equipment	(1,600)	(401)	<b>(2,050)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>30,476</b>	<b>18,757</b>	<b>28,666</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>1,042</b>	<b>...</b>
Opening Cash and Cash Equivalents	3,001	1,959	<b>3,001</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,001</b>	<b>3,001</b>	<b>3,001</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(17,581)	(33,150)	<b>(11,794)</b>
Non cash items added back	(31,283)	(13,471)	<b>(31,569)</b>
Change in operating assets and liabilities	18,388	28,906	<b>14,697</b>
<b>Net cash flow from operating activities</b>	<b>(30,476)</b>	<b>(17,715)</b>	<b>(28,666)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,001	3,001	<b>3,001</b>
Receivables	2,100	2,120	<b>2,120</b>
Other	30	30	<b>30</b>
<b>Total Current Assets</b>	<b>5,131</b>	<b>5,151</b>	<b>5,151</b>
<b>Non Current Assets -</b>			
Other financial assets	380,467	382,299	<b>384,123</b>
Property, plant and equipment - Plant and equipment	2,442	663	<b>1,755</b>
Other	1,925	1,925	<b>1,925</b>
<b>Total Non Current Assets</b>	<b>384,834</b>	<b>384,887</b>	<b>387,803</b>
<b>Total Assets</b>	<b>389,965</b>	<b>390,038</b>	<b>392,954</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	550	570	<b>580</b>
Employee entitlements and other provisions	52,480	52,480	<b>52,480</b>
<b>Total Current Liabilities</b>	<b>53,030</b>	<b>53,050</b>	<b>53,060</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	280,300	280,300	<b>295,000</b>
<b>Total Non Current Liabilities</b>	<b>280,300</b>	<b>280,300</b>	<b>295,000</b>
<b>Total Liabilities</b>	<b>333,330</b>	<b>333,350</b>	<b>348,060</b>
<b>NET ASSETS</b>	<b>56,635</b>	<b>56,688</b>	<b>44,894</b>
<b>EQUITY</b>			
Accumulated funds	56,635	56,688	<b>44,894</b>
<b>TOTAL EQUITY</b>	<b>56,635</b>	<b>56,688</b>	<b>44,894</b>

# MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Department of Transport</b>			
Total Expenses .....	2,141.0	2,285.5	6.7
Asset Acquisitions .....	50.7	44.7	-11.9
<b>Office of Co-ordinator General of Rail</b>			
Total Expenses .....	5.0	3.5	-31.0
Asset Acquisitions .....	...	...	...
<b>Roads and Traffic Authority</b>			
Total Expenses .....	1,674.0	1,542.7	-7.8
Asset Acquisitions .....	960.0	1,201.8	25.2
<b>Waterways Authority</b>			
Total Expenses .....	68.8	65.7	-4.6
Asset Acquisitions .....	18.4	25.5	38.6
<b>Total, Minister for Transport and Minister for Roads</b>			
Total Expenses .....	<b>3,888.8</b>	<b>3,897.3</b>	<b>0.2</b>
Asset Acquisitions .....	<b>1,029.1</b>	<b>1,272.0</b>	<b>23.6</b>

## DEPARTMENT OF TRANSPORT

The Department of Transport co-ordinates the delivery of safe, efficient and reliable transport outcomes throughout New South Wales. It drives reforms to improve the performance of transport providers for the benefit of the customers of transport services.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2001-02, the Department's role in transport planning and co-ordination was expanded significantly.

Significant rail infrastructure and capital works projects undertaken during 2001-02 include:

- ◆ the electrification of the line between Dapto and Kiama;

- ◆ quadruplication of track between Turrella and Kingsgrove on the East Hills line;
- ◆ *Easy Access* upgrades at Regents Park, Katoomba, Caringbah, Allawah, Engadine and Wollongong;
- ◆ commissioning of closed circuit TV cameras across the CityRail network; and
- ◆ completion of the XPT re-motoring program.

In addition, grants of \$79.3 million are being provided in 2001-02 for the Parramatta Rail Link project as part of total spending of \$142.5 million on this project. During 2001-02, tenders were called for contract management and civil and systems work. Construction is expected to commence in 2002-03. The project, on completion, will represent a major improvement for transport in Sydney, with the cost of the Chatswood to Epping component of the project currently estimated at \$1.62 billion (2000 dollars).

The Department is coordinating an integrated ticketing system to enable transport customers to use a single smart card to pay for travel. Implementation of the system is planned to commence in 2003 on a phased basis across the public transport network.

During 2001-02, the Department and the Roads and Traffic Authority, have progressed the transitway program in western Sydney, with the Liverpool to Parramatta Transitway expected to commence operations early in 2003.

## **STRATEGIC DIRECTIONS**

The Department's strategic priorities include:

- ◆ co-ordination of transport-related strategic planning and integration of transport decision making;
- ◆ ensuring a safe transport system;
- ◆ steering multi-modal transport integration;
- ◆ developing a rural and regional strategy for transport;
- ◆ advancing bus and rail systems reform; and
- ◆ developing policies and strategies to integrate freight, road, rail and ports.



Major transport initiatives under investigation include the North West Rail link from Epping to Castle Hill, the Sydney to Newcastle rail upgrade, Cronulla rail line amplification and the Sydney to Wollongong rail upgrade. The Parramatta to Epping section of the Parramatta Rail Link is also being further developed.

In November 2001, the Minister for Transport announced a number of structural changes in transport and transport safety regulation as a result of the Special Commission of Inquiry into the Glenbrook Rail Accident.

These changes follow earlier structural changes including establishment of the Office of the Coordinator General of Rail. The Rail Infrastructure Corporation was also established, bringing together the functions of track ownership and track maintenance.

## **2002-03 BUDGET**

### **Total Expenses**

Total budgeted expenses in 2002-03 are \$2,285 million.

A summary of the major areas of expenditure within the Transport portfolio is provided below.

### ***Rail Services***

In 2000-01, the Government initiated a four-year rail improvement package, boosting spending by \$1 billion, and including:

- ◆ accelerated maintenance of tracks and trains and the replacement of old infrastructure;
- ◆ new major track construction aimed at increasing flexibility on the system and allowing faster recovery from delays; and
- ◆ new trains for CityRail's metropolitan and outer suburban operations.

As part of this package, during 2002-03 State Rail is budgeted to receive a total of \$809 million in recurrent funding assistance to fund CityRail and Countrylink rail services.

The State Rail program of capital works for 2002-03 totals \$377 million. This is funded from an allocation from the Budget through the Department of Transport of \$307 million, the sale of surplus land and reserves.

The principal elements in the program are: the ongoing funding of both additional and replacement rollingstock; the completion of enhancements to rail infrastructure to improve service reliability and capacity; and station upgrading to improve easy access, security and the provision of information to passengers.

A detailed list of projects is set out in Budget Paper No. 4. Key capital projects include:

- ◆ ongoing implementation of safety improvements including the delivery of a train visibility monitoring system throughout the network;
- ◆ ongoing delivery of the 81 Millennium Train rail cars in stage one of this project as well as construction of the 60 new cars in stage two of the Millennium Train project;
- ◆ supply of 41 new outer suburban rail cars to service the Blue Mountains, Illawarra and Central Coast;
- ◆ supply of 14 new Hunter Valley Rail Cars as well as the supply of 3 new rail cars to operate on the Countrylink Broken Hill service;
- ◆ detailed study and design works for the Cronulla amplification and Bondi turnback facility; and
- ◆ station upgrades across the CityRail network including the completion of 16 *Easy Access* station upgrades currently in progress as well as the addition of 5 new *Easy Access* station upgrade works.

Other major rail funding commitments include:

- ◆ \$286 million to the Rail Infrastructure Corporation to support rail lines throughout rural New South Wales, including an additional \$40 million in 2002-03 and the forward years for country track maintenance; and
- ◆ \$82 million for the Parramatta Rail Link as part of total spending of \$222 million on this project in 2002-03.

In addition, the Government has committed \$7.7 million in 2002-03 to support the haulage of containerised freight and specified fuel services primarily in rural areas of the State. Contracts between the Government and rail operators ensure continuity of services.

## ***Bus and Ferry Services***

Budgeted recurrent funding payments in 2002-03 to the State Transit Authority total \$214 million. The Authority will receive a capital grant of \$3.1 million to continue upgrading the Sydney ferry fleet.

State Transit's \$55 million capital works program includes \$23.6 million for bus fleet acquisitions and \$11.5 million for ferry fleet enhancements. The bus fleet acquisition program includes the delivery of the final 35 of the current 300 Compressed Natural Gas (CNG) bus contract for Sydney. State Transit will also purchase 30 new buses for Newcastle.

All new buses will be wheelchair accessible (ultra low floor design). The total number of wheelchair accessible buses in State Transit's fleet will increase to 530 (27 percent of the fleet) out of a total fleet of 1,940.

The ferry fleet enhancement of \$11.5 million includes funding for the completion of the engine upgrade and refurbishment of the final two JetCat ferries, the Manly ferry, Freshwater, along with the refit of the three Lady Class vessels. Improved vessel management systems, costing \$1.6 million, will provide performance-monitoring data to enhance vessel reliability. To improve revenue collection, \$750,000 will be spent to provide self-serve ticket machines on board ferries.

State Transit will commence operating new CNG buses on the high-speed bus transitway link between Liverpool and Parramatta from early 2003.

## ***Other Payments***

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State to provide equity of access to education, employment and recreation services to all members of the community, particularly those in greatest need.

Payments to private transport operators and community groups are estimated to increase by \$14.7 million to \$433 million in 2002-03. The payments include funding for concessions and subsidies such as half-fare concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care program and subsidies for half-fare taxi transport for persons unable to utilise public transport because of a disability.

The School Student Transport Scheme provides free travel to and from school for eligible students on government and private bus, rail, and ferry services, long distance coaches and in private vehicles where no public transport services exist. Payments (including SRA and STA) in 2002-03 are estimated to total \$427.2 million, an increase of \$11 million on the projected expenditure in 2001-02.

The five year costs and trends under this Scheme are as follows:

**Table 20.1: School Student Transport Scheme Costs**

		1998-99	1999-2000	2000-01	2001-02	2002-03
Total student population <sup>(a)</sup>	'000	1,096.5	1,099.7	1,104.8	1,109.7	1,118.2
Beneficiaries	'000	654.0	664.9	671.8	674.8	679.9
Total costs <sup>(b)</sup>	\$m	360.3	378.1	385.1	416.2	427.2
Total cost per beneficiary	\$	550.9	568.7	574.1	616.7	628.3

(a) Source data from the Department of Education and Training

(b) Inclusive of payments to SRA and STA

### **Other Programs**

The Department's infrastructure improvement program is funded from the Parking Space Levy. The program provides for construction of interchanges and commuter facilities like car parks. Expenditure in 2002-03 is estimated at \$24 million and will include interchange developments at Holsworthy, Wyong, Rockdale and Mt Druitt and car parks at Kogarah and Wentworthville.

In addition, \$15.5 million from Parking Space Levy funds will be provided towards the cost of bus stations on transitways, including the Liverpool to Parramatta and Parramatta to Mungerie Park Transitways. The Department of Transport is responsible for the management of the Transitway Program.

The Country Public Transport Infrastructure Grants Scheme will provide \$1.6 million in 2002-03 to fund a range of passenger facilities put forward each year by rural and regional communities.

## **OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

The Office of Co-ordinator General of Rail was established in June 2000, following the Glenbrook rail accident and the subsequent establishment of the Justice McInerney Inquiry. The Co-ordinator General of Rail was appointed to:

- ◆ manage and co-ordinate the functions of the Rail Access Corporation (RAC), the State Rail Authority (SRA) and the Rail Services Australia (RSA) for the New South Wales rail network; and

- ◆ review the effectiveness of existing arrangements including contractual arrangements between RAC, SRA and RSA in achieving reliable service standards for CityRail services.

Since the establishment of the Office, numerous reforms have been put in place to address the safety and reliability of the system. Notably, the Rail Infrastructure Corporation (RIC) was created in January 2001 from the merger of the Rail Access Corporation and Rail Services Australia.

The term of the Office of Co-ordinator General of Rail has been extended to December 2003. Total budgeted expenses in 2002-03 are \$3,463 million.

## **ROADS AND TRAFFIC AUTHORITY**

The Roads and Traffic Authority (RTA) is responsible for:

- ◆ arterial road planning, construction and maintenance, to meet community, environmental, regulatory and economic needs;
- ◆ improving road safety by seeking to raise vehicle standards, improve roads and encourage better road user behaviour;
- ◆ managing road usage to achieve consistent travel times, particularly during peak periods, by reducing congestion delays and helping the community use the road system more effectively; and
- ◆ testing and licensing drivers and registering and inspecting vehicles.

The road system comprises:

- ◆ approximately 17,600km of RTA managed major arterial roads, known as State Roads, which includes approximately 3,100 km of Commonwealth funded National Highways;
- ◆ approximately 18,400km of local council managed minor arterials, known as Regional Roads, funded primarily by the RTA;
- ◆ approximately 142,800km of local council managed access roads, funded by local rate-payers and Federal road assistance grants; and
- ◆ road and bridge infrastructure in the unincorporated area of New South Wales, managed by the RTA.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Operating expenses for 2001-02 are estimated at \$1,550.9 million and include \$305 million for depreciation of infrastructure assets. Projected capital expenditure, including asset acquisitions of \$1,104.5 million, is \$1,183.8 million. The total Capital and Maintenance Program is projected to be \$2,050 million.

Expenditure under the M4/M5 Cashback Scheme to reimburse tolls paid on the M4 and M5 Motorways is expected to be \$54 million.

## **STRATEGIC DIRECTIONS**

The RTA's strategic directions and priorities are consistent with key New South Wales Government strategic plans, including Action for Transport 2010, Road Safety 2010, Action for Bikes - BikePlan 2010 and Action for Air.

A combination of government funded and public/private sector partnerships are pursued, where appropriate, for the development and management of the road network. The RTA is currently at various stages of negotiation with the private sector for the provision of about \$2.7 billion worth of infrastructure.

In December 2001, the Government announced a range of revenue measures (including an increase in the Sydney Harbour Bridge toll) to fund an enhanced maintenance and upgrade program, primarily for regional and rural New South Wales. All of the \$60 million raised each year will be reinvested in the State's roads. This is additional to the Government's existing \$100 million per annum Rebuilding Country Roads Program.

The RTA will continue the Country Timber Bridge Program to rebuild or restore 140 country timber bridges by mid-2003.

The Road Maintenance Reform Package is well advanced with widespread support from local government. Single Invitation Maintenance Contracts secure rural and regional workforces and ensure consistent standards for road safety, worker safety, traffic control, environmental protection and work quality. Savings from the Package are re-invested in the Roads Program.

In conjunction with the Attorney General's Department, the RTA is expanding the Government Access Centre network to improve registry, licensing and other government services for people in rural and remote areas. More than 30 Government Access Centres will be operating by 1 July 2002, with others opening in the next year.

In the Sydney region, the Orbital Strategy will improve road links between key business and residential areas and reduce congestion and travel times. The \$794 million government funded M5 East was completed in 2001-02. Other key orbital road projects continuing in 2002-03 include:

- ◆ Western Sydney Orbital link - 39 km of divided carriageway between the M5/Hume Highway at Prestons and the M2 at west Baulkham Hills;
- ◆ Cross City Tunnel – a 2.1 km tunnel between Darling Harbour and Kings Cross linking the Western and Eastern Distributors. This project will remove 95,000 car and truck trips per day from city streets and improve travel times and amenity in central Sydney; and
- ◆ Lane Cove Tunnel – a 3.4 km long twin-tunnel between the M2 and the Gore Hill Freeway. The tunnel will complete the Sydney Orbital Motorway connecting the north-west with the CBD. It will also include Bus Lanes along Epping Road and Transit Lanes on the widened Gore Hill Freeway.

Other continuing key road projects include the \$323 million upgrade of Old Windsor Road and Windsor Road in north-western Sydney and the upgrade of Cowpasture Road and Hoxton Park Road in south-western Sydney.

Traffic and transport management priorities include the bus only Transitway network in Western Sydney. The key Liverpool to Parramatta Transitway is due for completion in 2003. Other urban bus network priority initiatives include red bus lanes, bus priority 'B' signals at traffic lights and bus lane monitoring systems using camera surveillance.

Electronic tolling will be enhanced through greater interoperability across New South Wales and interstate motorways during 2002-03.

Cycling and walking priorities include expanding the cycleway network, promoting easier, safer cycling, improving pedestrian overbridges and expanding the 50 km/h Urban Speed Limit Project.

Road safety strategies address speed management, drink driving, seat belt usage, fatigue management, motorcyclist and cyclist safety, school and youth programs, and educational programs for repeat traffic offenders.

The RTA will continue to combat speeding with up to 100 fixed digital speed cameras at high-risk locations.

Customer service delivery improvements will include an on-line system for booking Driver Knowledge Tests and Hazard Perception Tests.

The RTA's strategies and programs to protect and enhance the natural environment and heritage complement its major role in the Government's Action for Air Strategy.

The RTA's community support programs include the Aboriginal Action Plan, early childhood, primary and secondary school road safety education programs, and youth road safety programs including parent support workshops for the Graduated Licensing Scheme.

## **2002-2003 BUDGET**

The RTA's 2002-03 Roads Program Budget is \$2,604.5 million, a 7 per cent increase on the budget forecast for 2001-02.

### **Total Expenses**

Total operating expenses are estimated at \$1,542.7 million.

Road safety programs will remain a priority. Key initiatives include:

- ◆ completing the development of the Driver Qualification Test;
- ◆ continuing the road safety school education programs and implementing the Safety Around Schools Program;
- ◆ an alcohol interlock program targeting serious drink drive offenders;
- ◆ developing a heavy vehicle safety strategy;
- ◆ an integrated program to counter excessive speeding; and
- ◆ continuing the Road Blackspot Program.

Funding of \$40.5 million will be allocated to the Transport Management Centre for improving traffic incident management.

The M4/M5 Cashback Scheme payments will continue with total costs estimated at \$65 million.

### **Asset Acquisition**

The total Roads Program capital expenditure, including asset acquisitions of \$1,201.8 million is estimated at \$1,366.8 million.



The \$2.2 billion Pacific Highway Upgrade Program comprises \$1.6 billion funded by the RTA and \$600 million by the Federal Government. Major works in 2002-03 will include:

- ◆ State-funded construction of the Coopernook Bypass and Halfway Creek Upgrade; and
- ◆ State/Federal funded Yelgun to Chinderah Freeway and Karuah Bypass construction and Taree to Coopernook dual carriageway upgrade.

Upgrading of the Summerland Way (in northern New South Wales) and the Golden Highway (Dubbo-Newcastle) will continue.

The Government will continue to invest annually an average of \$160 million in western and south-western Sydney roads. Key projects in progress include:

- ◆ constructing the Liverpool to Parramatta Transitway;
- ◆ upgrading the Old Windsor Road / Seven Hills Road intersection;
- ◆ widening Windsor Road from Merriville Road to Mile End Road and from Roxborough Park Road to Showground Road; and
- ◆ continuing Cowpasture Road upgrade and widening Hoxton Park Road.

Other major works within the Sydney area include:

- ◆ Bangor Bypass;
- ◆ intersection improvements at “the Fiveways” Miranda;
- ◆ pedestrian overbridges at Strathfield, Maroubra and Bossley Park;
- ◆ pedestrian improvements to the Cahill Expressway; and
- ◆ improvements to Mona Vale Road between the Bahai Temple and Ingleside Road.

A 12-year \$460 million program to upgrade the Penrith to Orange route will continue by:

- ◆ widening the Great Western Highway to four lanes with divided carriageways at Linden;
- ◆ widening and realignment at Shell Corner west of Katoomba;

- ◆ widening the Great Western Highway between Leura and Katoomba;
- ◆ improving the Great Western Highway from Hazelbrook to Lawson;
- ◆ realignment and a railway overbridge at Medlow Bath; and
- ◆ widening and realignment at Soldiers Pinch, west of Katoomba.

Upgrading of the Mid Western Highway at Kings Plains will continue.

The RTA will continue the \$44.6 million Road Improvement Program under the Hawkesbury Nepean Flood Plain Strategy coordinated by the Department of Land and Water Conservation. This will include planning for a new high level crossing of South Creek at Windsor.

In the Hunter and Central Coast, work will continue on:

- ◆ the West Charlestown Bypass;
- ◆ The Entrance Road, Terrigal Drive intersection improvements;
- ◆ upgrading Avoca Drive at Empire Bay Road;
- ◆ widening the Pacific Highway at Wyoming; and
- ◆ upgrading Bucketts Way (subject to Federal funding).

In the Illawarra, South Coast and Southern Highlands work will include:

- ◆ continuing the Government's ten year Princes Highway upgrade, including constructing the North Kiama Bypass, realignments and widening from Yellow Pinch to Millingandi, a Milton to Ulladulla overtaking lane and Pambula Bridge;
- ◆ realignment of the Crookwell Road (north of Goulburn); and
- ◆ continuing the Main Road 92 upgrade between Nowra and Nerriga.

Work will continue on the National Highways system, including:

- ◆ widening the F3 north of the Hawkesbury River;
- ◆ Hume Highway remediation at Mittagong;
- ◆ Devils Pinch on the New England Highway; and

- ◆ widening the Cumberland Highway between The Horsley Drive and Merrylands Road in Western Sydney.

Subject to Federal funding, planning and property acquisition will continue for the Western Sydney Orbital and Hume Highway at Albury-Wodonga.

Cycleway expansion, including Homebush Bay to Fairfield and Prospect to Blacktown routes, will bring cycleway network investment to \$30 million.

Capital expenditure on traffic management improvements will target principal transport routes, including intersection improvements, upgrading and enhancing the coordinated traffic signal system and providing a range of bus priority initiatives.

### ***Enhanced Maintenance Program***

New road and bridge maintenance works in progress as a result of the additional \$60 million funding include reconstructing and widening:

- ◆ 15 km of the main road between the Sydney to Newcastle Freeway and Cessnock and the Mulbring to Maitland Road;
- ◆ 49 km of the Gwydir Highway in four sections, east of Moree, west of Inverell, west of Yallaroi, and east of Glen Innes;
- ◆ 29 km of the Castlereagh Highway in three sections north of Lithgow, west of Mendooran, and north of Gulgong;
- ◆ a 19 km section of the Mitchell Highway immediately west of Narromine;
- ◆ 24 km of the Kamilaroi Highway west of Narrabri;
- ◆ 19 km of the Yass to Forbes Road in five sections north of the Hume Highway, north of Boorowa and west of Cowra;
- ◆ 8 km of the Mid Western Highway west of West Wyalong;
- ◆ 33 km of The Northern Road between Penrith and Narellan; and
- ◆ 6 km of Cattai Road at Cattai and South Maroota.

Also included are reconstructing 5 km of the Great Western Highway between Wallgrove Road and Hewitt Street, in Rooty Hill, Mount Druitt and Minchinbury, and the ongoing Country Timber Bridge Program.

## **WATERWAYS AUTHORITY**

Waterways Authority manages navigable waters in New South Wales. This involves licensing vessel operators, commercial vessels, on-water events and mooring management. Waterways also runs education programs promoting safety and protection of the marine environment. Waterways provides marine infrastructure like sewage pump-out facilities, boat ramps, and public wharves and jetties through the Waterways Asset Development and Management Program.

Waterways manages the harbour beds in Sydney, Botany Bay, Port Kembla and Newcastle and a number of maritime properties including Walsh Bay, Woolloomooloo and Darling Harbour Wharves 9/10 (now known as King Street Wharf). Further responsibilities include the management of the regional ports of Eden and Yamba and the residual responsibilities of the former Maritime Services Board and former Marine Ministerial Holding Corporation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Waterways' core business revenues are derived from charges collected from boating clients and rents from property and wetland management.

## **STRATEGIC DIRECTIONS**

Waterways is committed to working with all sectors of the boating community, marine industry, local government and the general community to achieve equity, safety and environmental sustainability in the use of our waterways.

Waterways adopts a stewardship perspective with an emphasis on forming partnerships with stakeholders and clients.

Waterways has developed a number of strategies to promote safety on our waterways and minimise the impact of boating on the marine environment, including:

- ◆ educating users on safe boating through the issue of licences, educational programs (including seminars and advertising), an internet site and by establishing and supporting user groups;
- ◆ licensing commercial vessels and operators, including with special conditions;
- ◆ maintaining navigation aids and signs;
- ◆ licensing on-water events and providing conditions to be met by licensees;

- ◆ undertaking environmental assessments of on-water activities to minimise adverse environmental impacts;
- ◆ cleaning floating debris from Sydney Harbour; and
- ◆ reducing sewage pollution from vessels (including sewage pump out in Sydney Harbour and Myall Lakes).

Strategies developed for the Waterways' property assets are:

- ◆ developing and maintaining maritime facilities and foreshore assets, including where appropriate, facilitating private sector development;
- ◆ realising non-core assets and ensuring a sound financial return to Government;
- ◆ managing regional ports at Eden and Yamba which contribute to the economic development of their local regions;
- ◆ advising on major planning and environmental matters involving wetlands; and
- ◆ assessing foreshore development plans and applications through balanced consideration of community and commercial needs.

## **2002-03 BUDGET**

### **Total Expenses**

Total expenses in 2002-03 are expected to be \$65.7 million which includes the cost of provision of recreational boating functions.

### **Asset Acquisition**

The total capital program for 2002-03 is \$25.5 million. This includes the redevelopment of various wharves, like King Street Wharf, Wharf 2/3 at Walsh Bay and restoration of the sea wall at Dawes Point. It also includes the construction of facilities to support a new multi purpose wharf at Eden.

The program includes the acquisition of vessels and outboard engines, the continued development of the computerised integrated management system and graphical leasing system, installation of navigation aids, and waterway signage improvements.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,404	28,149	<b>30,733</b>
Other operating expenses	12,306	24,065	<b>16,670</b>
Maintenance	39	48	<b>74</b>
Depreciation and amortisation	1,026	840	<b>840</b>
Grants and subsidies	2,090,562	2,218,726	<b>2,219,431</b>
Other expenses	17,630	18,560	<b>17,712</b>
<b>Total Expenses</b>	<b>2,140,967</b>	<b>2,290,388</b>	<b>2,285,460</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	717	6,533	<b>6,673</b>
Investment income	1,308	1,400	<b>1,634</b>
Retained taxes, fees and fines	1,833	1,653	<b>1,689</b>
Grants and contributions	21,698	17,863	<b>22,180</b>
Other revenue	4,580	47,513	<b>4,513</b>
<b>Total Retained Revenue</b>	<b>30,136</b>	<b>74,962</b>	<b>36,689</b>
<b>NET COST OF SERVICES</b>	<b>2,110,831</b>	<b>2,215,426</b>	<b>2,248,771</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	17,459	27,460	<b>27,192</b>
Grants and subsidies	2,043,301	2,141,465	<b>2,170,685</b>
Other	29,976	74,436	<b>78,024</b>
<b>Total Payments</b>	<b>2,090,736</b>	<b>2,243,361</b>	<b>2,275,901</b>
<b>Receipts</b>			
Sale of goods and services	717	6,533	<b>6,673</b>
Interest	1,678	1,503	<b>1,770</b>
Other	23,596	75,388	<b>67,003</b>
<b>Total Receipts</b>	<b>25,991</b>	<b>83,424</b>	<b>75,446</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,064,745)</b>	<b>(2,159,937)</b>	<b>(2,200,455)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(50,734)	(51,399)	<b>(44,679)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(50,734)</b>	<b>(51,399)</b>	<b>(44,679)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,055,057	2,155,186	<b>2,197,795</b>
Capital appropriation	50,734	51,734	<b>44,716</b>
Cash reimbursements from the Consolidated Fund Entity	315	813	<b>829</b>
Cash transfers to Consolidated Fund	...	(668)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,106,106</b>	<b>2,207,065</b>	<b>2,243,340</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(9,373)</b>	<b>(4,271)</b>	<b>(1,794)</b>
Opening Cash and Cash Equivalents	11,133	14,153	<b>9,882</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,760</b>	<b>9,882</b>	<b>8,088</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,110,831)	(2,215,426)	<b>(2,248,771)</b>
Non cash items added back	45,679	45,567	<b>47,233</b>
Change in operating assets and liabilities	407	9,922	<b>1,083</b>
<b>Net cash flow from operating activities</b>	<b>(2,064,745)</b>	<b>(2,159,937)</b>	<b>(2,200,455)</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,760	9,882	<b>8,088</b>
Receivables	9,699	9,730	<b>9,517</b>
Other	7,050	7,050	<b>6,259</b>
<b>Total Current Assets</b>	<b>18,509</b>	<b>26,662</b>	<b>23,864</b>
<b>Non Current Assets -</b>			
Receivables	201	201	<b>144</b>
Property, plant and equipment -			
Land and building	293	293	<b>367</b>
Plant and equipment	3,821	3,821	<b>4,750</b>
Infrastructure systems	71,258	40,990	<b>39,593</b>
<b>Total Non Current Assets</b>	<b>75,573</b>	<b>45,305</b>	<b>44,854</b>
<b>Total Assets</b>	<b>94,082</b>	<b>71,967</b>	<b>68,718</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	33,511	37,222	<b>36,303</b>
Employee entitlements and other provisions	1,351	1,351	<b>2,627</b>
Other	230	230	...
<b>Total Current Liabilities</b>	<b>35,092</b>	<b>38,803</b>	<b>38,930</b>
<b>Non Current Liabilities -</b>			
Other	105	105	...
<b>Total Non Current Liabilities</b>	<b>105</b>	<b>105</b>	...
<b>Total Liabilities</b>	<b>35,197</b>	<b>38,908</b>	<b>38,930</b>
<b>NET ASSETS</b>	<b>58,885</b>	<b>33,059</b>	<b>29,788</b>
<b>EQUITY</b>			
Accumulated funds	58,885	33,059	<b>29,788</b>
<b>TOTAL EQUITY</b>	<b>58,885</b>	<b>33,059</b>	<b>29,788</b>



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

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**69.1 Integrated Planning and Development**

**69.1.1 Integrated Planning and Development**

Program Objective(s): To meet the transport needs of the New South Wales' community in an optimal way, balancing social and economic objectives.

Program Description: Deliver transport outcomes in New South Wales based on detailed strategies and policies designed to achieve these results. Advise the Minister and develop performance measures for the appropriate monitoring and regulation of transport activities.

Average Staffing (EFT)

	2001-02	2002-03
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Activities:

Transport planning and infrastructure	36	47
Transport communications	8	14
Industry reform	3	3
Transport finance and corporate services	33	26
Service funding and portfolio infrastructure management	16	16
Corporate business and management	4	4
	100	110

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related <sup>(a)</sup>	9,896	19,143	<b>15,673</b>
Other operating expenses <sup>(a)</sup>	6,276	16,587	<b>8,672</b>
Maintenance	39	33	<b>38</b>
Depreciation and amortisation	1,026	571	<b>428</b>

(a) The increase in employee related and other operating expenses in 2001-02 is due to increased expenditure on various projects. The expenditure increase is offset by additional revenue received by the Department.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**69 DEPARTMENT OF TRANSPORT**

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**69.1 Integrated Planning and Development**

**69.1.1 Integrated Planning and Development (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Parramatta Rail Link - capital grant	59,000	79,300	<b>82,000</b>
SRA - capital grants	261,200	282,030	<b>306,611</b>
Rail Infrastructure Corporation – capital grants	1,000	1,000	...
Non urban infrastructure program	1,732	1,732	<b>1,572</b>
Corridor preservation	2,000	2,000	<b>1,000</b>
STA - capital grant - ferries	10,802	22,902	<b>3,114</b>
Contribution to transitways	10,000	10,000	<b>15,500</b>
Capital grants - interchanges, car parks and rail projects	47,261	77,261	<b>48,746</b>
Other expenses			
Integrated Transport Information Service	11,471	11,471	<b>11,467</b>
Refunds and remissions of Crown revenue	100	30	<b>100</b>
Taxi Advisory Council	1,706	1,706	<b>1,702</b>
Compensation payments	...	1,000	...
<b>Total Expenses</b>	<b>423,509</b>	<b>526,766</b>	<b>496,623</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs - general government agencies	71	...	...
Port safety operating licence	185	107	<b>81</b>
Minor sales of goods and services	461	4,336	<b>3,322</b>
Investment income	1,308	952	<b>833</b>
Retained taxes, fees and fines	1,833	1,653	<b>1,689</b>
Grants and contributions	10,000	4,192	<b>10,230</b>
Other revenue	4,580	14,513	<b>4,513</b>
Other – assets recognised <sup>(b)</sup>	...	30,000	...
<b>Total Retained Revenue</b>	<b>18,438</b>	<b>55,753</b>	<b>20,668</b>
<b>NET COST OF SERVICES</b>	<b>405,071</b>	<b>471,013</b>	<b>475,955</b>
<b>ASSET ACQUISITIONS</b>	<b>7,501</b>	<b>8,501</b>	<b>11,393</b>

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(b) Relates to expenditure in previous years that is now being recognised as an asset.

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 69 DEPARTMENT OF TRANSPORT

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#### **69.2 Provision of Transport Services**

##### **69.2.1 Delivery of Equitable and Quality Services**

**Program Objective(s):** To improve community mobility and access to quality public and private transport.

**Program Description:** Service monitoring and funding to the State Rail Authority, State Transit Authority, private transport operators, Rail Infrastructure Corporation and assistance for general track and freight services that would not otherwise be available at the current fare and/or service levels. Funding for new rail infrastructure to enable rail entities to operate more efficiently, and to community groups and certain individuals for particular services.

		Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<b>Outputs:</b>						
<b>CityRail services -</b>						
Total concession trips		mill	78.3	81.4	79.9	<b>80.1</b>
Average concession subsidy per trip	\$		1.95	2.03	2.07	<b>2.11</b>
Total passengers, including concession recipients		mill	278.7	285.6	276.7	<b>277.6</b>
Average subsidy per trip, including concessions	\$		1.42	1.63	1.90	<b>1.89</b>
Average subsidy per trip, excluding concessions	\$		0.88	1.05	1.30	<b>1.28</b>
<b>CountryLink services -</b>						
Total concession trips		mill	1.4	1.1	1.1	<b>1.2</b>
Average concession subsidy per trip	\$		44.57	39.24	39.49	<b>39.49</b>
Total passengers, including concession recipients		mill	2.4	2.1	2.1	<b>2.1</b>
Average subsidy per trip, including concessions	\$		28.58	37.04	33.01	<b>32.49</b>
Average subsidy per trip, excluding concessions*	\$		2.58	15.89	11.53	<b>11.00</b>
<b>State Transit bus and ferry services -</b>						
Total concession trips		mill	114.1	118.0	115.6	<b>116.5</b>
Average concession subsidy per trip	\$		1.12	1.16	1.24	<b>1.28</b>
Total passengers, including concession recipients		mill	217.8	222.5	218.1	<b>219.7</b>
Average subsidy per trip, including concessions	\$		0.82	0.87	0.97	<b>0.98</b>
Average subsidy per trip, excluding concessions	\$		0.23	0.25	0.31	<b>0.30</b>

\* The increase from 1999-2000 to 2000-01 is mainly due to heavy price discounting and loss of patronage due to airline competition

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

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**69.2 Provision of Transport Services**

**69.2.1 Delivery of Equitable and Quality Services (cont)**

School Student Transport Scheme -					
Total beneficiaries	thous	664.9	671.8	674.8	<b>679.9</b>
Cost per beneficiary	\$	568.7	574.1	616.7	<b>628.3</b>
<u>Average Staffing:</u>	EFT	n.a.	n.a.	167	<b>184</b>

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	—————2001-02—————		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,508	9,006	<b>15,060</b>
Other operating expenses	6,030	7,478	<b>7,998</b>
Maintenance	...	15	<b>36</b>
Depreciation and amortisation	...	269	<b>412</b>
Grants and subsidies			
Private transport operators – SSTS and concessions	384,408	384,061	<b>397,490</b>
Community groups and certain individuals	34,665	34,285	<b>35,506</b>
SRA CityRail and CountryLink services	374,272	420,243	<b>385,612</b>
SRA - School Students Transport Scheme and concessions	213,100	210,090	<b>214,860</b>
SRA - maintenance grant	153,000	141,270	<b>159,600</b>
SRA - transitional payment	38,600	38,600	<b>36,992</b>
SRA - redundancies	12,000	12,000	<b>12,000</b>
Rail Infrastructure Corporation - line services	206,628	246,628	<b>286,087</b>
Rail freight services	71,705	32,962	<b>7,655</b>
STA - School Students Transport Scheme and concessions	143,632	143,421	<b>148,597</b>
STA bus and ferry services	54,847	68,231	<b>65,804</b>
CSO payment to Port Kembla Port Corporation for coal loader	10,560	10,560	<b>10,535</b>
Newcastle Port Corporation – lease administration fee	150	150	<b>150</b>
Other expenses			
Contracted passenger services	4,353	4,353	<b>4,443</b>
<b>Total Expenses</b>	<b>1,717,458</b>	<b>1,763,622</b>	<b>1,788,837</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 DEPARTMENT OF TRANSPORT**

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**69.2 Provision of Transport Services**

**69.2.1 Delivery of Equitable and Quality Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Port safety operating licence	...	50	<b>78</b>
Minor sales of goods and services	...	2,040	<b>3,192</b>
Investment income	...	448	<b>801</b>
Grants and contributions	11,698	13,671	<b>11,950</b>
Other revenue	...	3,000	...
<b>Total Retained Revenue</b>	<b>11,698</b>	<b>19,209</b>	<b>16,021</b>
<b>NET COST OF SERVICES</b>	<b>1,705,760</b>	<b>1,744,413</b>	<b>1,772,816</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**70 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2001-02		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,585	4,585	<b>3,207</b>
Other operating expenses	425	425	<b>246</b>
Maintenance	10	10	<b>10</b>
<b>Total Expenses</b>	<hr/> <b>5,020</b>	<hr/> <b>5,020</b>	<hr/> <b>3,463</b>
<b>NET COST OF SERVICES</b>	<hr/> <b>5,020</b>	<hr/> <b>5,020</b>	<hr/> <b>3,463</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**70 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,065	4,076	2,794
Other	435	393	347
<b>Total Payments</b>	<b>4,500</b>	<b>4,469</b>	<b>3,141</b>
<b>Receipts</b>			
Other	...	123	80
<b>Total Receipts</b>	<b>...</b>	<b>123</b>	<b>80</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,500)</b>	<b>(4,346)</b>	<b>(3,061)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,500	4,500	3,061
Cash transfers to Consolidated Fund	...	(638)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,500</b>	<b>3,862</b>	<b>3,061</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(484)</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	486	2
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>...</b>	<b>2</b>	<b>2</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,020)	(5,020)	(3,463)
Non cash items added back	520	520	402
Change in operating assets and liabilities	...	154	...
<b>Net cash flow from operating activities</b>	<b>(4,500)</b>	<b>(4,346)</b>	<b>(3,061)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**70 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	2	2
Receivables	3	152	152
<b>Total Current Assets</b>	<b>3</b>	<b>154</b>	<b>154</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
<b>Total Assets</b>	<b>3</b>	<b>154</b>	<b>154</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3	269	258
Employee entitlements and other provisions	...	405	416
<b>Total Current Liabilities</b>	<b>3</b>	<b>674</b>	<b>674</b>
<b>Total Liabilities</b>	<b>3</b>	<b>674</b>	<b>674</b>
<b>NET ASSETS</b>	<b>...</b>	<b>(520)</b>	<b>(520)</b>
<b>EQUITY</b>			
Accumulated funds	...	(520)	(520)
<b>TOTAL EQUITY</b>	<b>...</b>	<b>(520)</b>	<b>(520)</b>



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**70 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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**70.1 Office of Co-ordinator General of Rail**

**70.1.1 Office of Co-ordinator General of Rail**

Program Objective(s): To manage and co-ordinate the functions of the State Rail Authority and Rail Infrastructure Corporation for the New South Wales rail network.

Program Description: Review the effectiveness of existing arrangements, including contractual arrangements, between the State Rail Authority and Rail Infrastructure Corporation in achieving reliable service standards for CityRail services.

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,585	4,585	3,207
Other operating expenses	425	425	246
Maintenance	10	10	10
<b>Total Expenses</b>	<b>5,020</b>	<b>5,020</b>	<b>3,463</b>
<b>NET COST OF SERVICES</b>	<b>5,020</b>	<b>5,020</b>	<b>3,463</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**PROGRAM SUMMARY**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>TOTAL ROADS PROGRAM</b>			
Operating expenses *	1,238,951	1,245,922	<b>1,237,714</b>
Capital expenditure	1,049,649	1,183,772	<b>1,366,808</b>
<b>Total Roads Program</b>	<b>2,288,600</b>	<b>2,429,694</b>	<b>2,604,522</b>

\* (excludes depreciation charge)

**Consolidated Fund Appropriations to  
the Total Roads Program**

Commonwealth road funds	310,150	342,522	382,810
Blackspots	13,091	13,729	14,000
Federation Fund	12,100	12,100	16,900
Interstate vehicle registration fees	9,800	12,450	12,450
Motor vehicle taxation	796,000	812,000	847,000
Heavy vehicle overloading fines	2,500	2,500	2,500
Untied Commonwealth roads funds	130,600	130,600	133,800
M4/M5 cashback rebates	49,500	54,000	65,000
Consolidated Fund	674,281	695,007	711,095
<b>Total</b>	<b>1,998,022</b>	<b>2,074,908</b>	<b>2,185,555</b>

**SUMMARY OF AVERAGE STAFFING**

	Average Staffing (EFT)	
	2001-02	2002-03
<b>AUTHORITY TOTAL</b>	<b>6,436</b>	<b>6,414</b>

(Details of average staffing for the Authority are not available across programs)

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

---

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	204,867	225,208	<b>244,203</b>
Other operating expenses	315,074	302,882	<b>291,132</b>
Maintenance	600,562	592,201	<b>583,095</b>
Depreciation and amortisation	442,380	312,200	<b>312,380</b>
Grants and subsidies	27,065	31,654	<b>34,456</b>
Borrowing costs	84,003	86,777	<b>77,448</b>
<b>Total Expenses</b>	<b>1,673,951</b>	<b>1,550,922</b>	<b>1,542,714</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	162,165	185,415	<b>264,588</b>
Investment income	413	2,688	<b>1,435</b>
Grants and contributions	22,000	62,904	<b>37,604</b>
Other revenue	51,075	46,426	<b>50,832</b>
<b>Total Retained Revenue</b>	<b>235,653</b>	<b>297,433</b>	<b>354,459</b>
Gain/(loss) on disposal of non current assets	...	3,574	<b>3,600</b>
<b>NET COST OF SERVICES</b>	<b>1,438,298</b>	<b>1,249,915</b>	<b>1,184,655</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	197,867	218,208	237,028
Grants and subsidies	27,065	31,654	34,456
Finance costs	74,800	70,799	71,800
Other	1,039,854	1,061,220	1,041,818
<b>Total Payments</b>	<b>1,339,586</b>	<b>1,381,881</b>	<b>1,385,102</b>
<b>Receipts</b>			
Sale of goods and services	164,067	187,317	266,540
Interest	413	2,688	1,435
Other	136,704	217,380	193,031
<b>Total Receipts</b>	<b>301,184</b>	<b>407,385</b>	<b>461,006</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,038,402)</b>	<b>(974,496)</b>	<b>(924,096)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	28,433	32,435	36,527
Purchases of property, plant and equipment	(958,026)	(1,102,487)	(1,199,251)
Advances made	(1,812)	(584)	(535)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(931,405)</b>	<b>(1,070,636)</b>	<b>(1,163,259)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(28,200)	(28,202)	(98,200)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(28,200)</b>	<b>(28,202)</b>	<b>(98,200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,052,930	1,080,738	1,157,200
Capital appropriation	945,092	994,170	1,028,355
Asset sale proceeds transferred to the			
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,998,022</b>	<b>2,074,908</b>	<b>2,185,555</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>15</b>	<b>1,574</b>	<b>...</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	25,794	41,220	<b>42,794</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>25,809</b>	<b>42,794</b>	<b>42,794</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,438,298)	(1,249,915)	<b>(1,184,655)</b>
Non cash items added back	402,820	282,836	<b>268,244</b>
Change in operating assets and liabilities	(2,924)	(7,417)	<b>(7,685)</b>
<b>Net cash flow from operating activities</b>	<b>(1,038,402)</b>	<b>(974,496)</b>	<b>(924,096)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	25,809	42,794	<b>42,794</b>
Receivables	36,487	50,593	<b>49,568</b>
Other financial assets	41	...	...
Inventories	6,865	7,853	<b>7,340</b>
Other	2,146	1,992	<b>1,992</b>
<b>Total Current Assets</b>	<b>71,348</b>	<b>103,232</b>	<b>101,694</b>
<b>Non Current Assets -</b>			
Receivables	417	617	<b>617</b>
Other financial assets	49,385	54,375	<b>54,910</b>
Property, plant and equipment -			
Land and building	2,490,894	2,671,448	<b>2,671,448</b>
Plant and equipment	65,111	85,902	<b>90,131</b>
Infrastructure systems	46,003,365	48,671,465	<b>49,523,743</b>
Other	765,617	754,679	<b>804,976</b>
<b>Total Non Current Assets</b>	<b>49,374,789</b>	<b>52,238,486</b>	<b>53,145,825</b>
<b>Total Assets</b>	<b>49,446,137</b>	<b>52,341,718</b>	<b>53,247,519</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	251,393	273,994	<b>278,607</b>
Interest bearing	179,787	222,469	<b>129,917</b>
Employee entitlements and other provisions	110,885	89,366	<b>96,541</b>
Other	42,475	42,919	<b>44,003</b>
<b>Total Current Liabilities</b>	<b>584,540</b>	<b>628,748</b>	<b>549,068</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	888,409	854,343	<b>854,343</b>
Employee entitlements and other provisions	204,659	284,943	<b>284,943</b>
Other	413,891	413,890	<b>398,471</b>
<b>Total Non Current Liabilities</b>	<b>1,506,959</b>	<b>1,553,176</b>	<b>1,537,757</b>
<b>Total Liabilities</b>	<b>2,091,499</b>	<b>2,181,924</b>	<b>2,086,825</b>
<b>NET ASSETS</b>	<b>47,354,638</b>	<b>50,159,794</b>	<b>51,160,694</b>
<b>EQUITY</b>			
Reserves	9,036,811	11,185,044	<b>11,185,044</b>
Accumulated funds	38,317,827	38,974,750	<b>39,975,650</b>
<b>TOTAL EQUITY</b>	<b>47,354,638</b>	<b>50,159,794</b>	<b>51,160,694</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.1 Road Network Infrastructure**

**71.1.1 Network Development**

Program Objective(s): To develop the State's road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Value of benefit of annual development program	\$m	2,440	2,326	2,600	<b>2,700</b>
Community satisfaction with road network development	%	61	61	62	<b>62</b>

Outputs:

Major works completed within - 10% of planned duration after approved date	%	94	78	94	<b>94</b>
10% over authorised cost	%	91	83	90	<b>90</b>

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,914	4,914	<b>4,914</b>
Other operating expenses	44,124	47,465	<b>44,951</b>
Depreciation and amortisation	435,000	305,000	<b>305,000</b>
Grants and subsidies			
Grants to agencies	...	1,200	...
Local Government - capital grants	20,200	22,139	<b>27,669</b>
Borrowing costs			
Interest on T-Corp loans	71,800	67,799	<b>68,800</b>
Guarantee fee payments	3,000	3,000	<b>3,000</b>
Amortisation of discount on borrowings with T-Corp	9,203	15,978	<b>5,648</b>
<b>Total Expenses</b>	<b>590,241</b>	<b>467,495</b>	<b>459,982</b>



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.1 Road Network Infrastructure**

**71.1.1 Network Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	3,108	3,108	<b>3,108</b>
Road tolls	36,192	33,827	<b>30,467</b>
Minor sales of goods and services	10,331	10,684	<b>22,874</b>
Investment income	207	1,343	<b>716</b>
Grants and contributions	16,000	14,000	<b>21,950</b>
Other revenue	51,075	46,426	<b>50,832</b>
<b>Total Retained Revenue</b>	<b>116,913</b>	<b>109,388</b>	<b>129,947</b>
Gain/(loss) on disposal of non current assets	...	3,574	<b>3,600</b>
<b>NET COST OF SERVICES</b>	<b>473,328</b>	<b>354,533</b>	<b>326,435</b>

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<b>ASSET ACQUISITIONS</b>	<b>763,284</b>	<b>795,370</b>	<b>865,414</b>
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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.1 Road Network Infrastructure**

**71.1.2 Maintenance**

Program Objective(s): To maintain the RTA's roads and bridges as the first priority at a minimum whole of life cost to ensure reliability, safety and retained value. Support Councils' management of their secondary arterial road network.

Program Description: Manage the primary arterial road network infrastructure as a long-term renewable asset through a program of maintenance and reconstruction works. Provide financial assistance grants to Local Government to assist Councils manage their secondary arterial road network. Manage the provision of disaster repairs for public roads.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Pavement durability -					
Good	%	77	75	75	<b>75</b>
Fair	%	19	21	21	<b>21</b>
Poor	%	4	4	4	<b>4</b>
Ride Quality -					
Good	%	90	90	90	<b>90</b>
Fair	%	8	8	8	<b>8</b>
Poor	%	2	2	2	<b>2</b>

Outputs:

Maintenance and reconstruction expenditure on National Highways and State Roads -					
Per kilometre of roadway	\$000	23	25	27	<b>30</b>
Per million vehicle kilometres travelled	\$000	10	10	11	<b>12</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.1 Road Network Infrastructure**

**71.1.2 Maintenance (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,818	6,218	<b>7,624</b>
Other operating expenses	12,659	16,787	<b>14,424</b>
Maintenance	524,952	514,328	<b>498,841</b>
Depreciation and amortisation	2,460	2,400	<b>2,460</b>
<b>Total Expenses</b>	<b>542,889</b>	<b>539,733</b>	<b>523,349</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	12,960	12,959	<b>13,197</b>
Permits	693	623	<b>623</b>
Road tolls	20,549	31,654	<b>46,905</b>
Minor sales of goods and services	15,496	16,025	<b>34,313</b>
Investment income	124	807	<b>431</b>
Grants and contributions	1,200	44,988	<b>7,500</b>
<b>Total Retained Revenue</b>	<b>51,022</b>	<b>107,056</b>	<b>102,969</b>
<b>NET COST OF SERVICES</b>	<b>491,867</b>	<b>432,677</b>	<b>420,380</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>84,952</b>	<b>147,785</b>	<b>195,807</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.2 Road Safety and Road User Management**

**71.2.1 Road Safety and Road User Management**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To reduce adverse impacts of vehicles on roads and on the environment. To ensure compliance with driver licensing and vehicle registration requirements.

Program Description: Implementing initiatives to increase safe road use behaviour, ensure that drivers and cyclists are eligible and competent, ensure that vehicles meet road worthiness and emission standards, and ensure that a high standard of customer service is maintained.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes:</u>					
Fatalities	no.	582	551	523	<b>496</b>
Fatalities per 100,000 population	no.	9.1	8.5	8.0	<b>7.5</b>
Fatalities per 100 million kilometres travelled	no.	0.99	0.94	0.87	<b>0.82</b>
Customers rating service as "good or very good"	%	90	90	90	<b>90</b>
<u>Outputs:</u>					
Driver/rider tests	thous	233	239	242	<b>221</b>
New licences issued	thous	185.8	169.4	169.0	<b>169.8</b>
Licences on issue	mill	4.5	4.5	4.6	<b>4.7</b>
Registered vehicles	mill	4.3	4.3	4.5	<b>4.6</b>
Motor Registries - Cost per transaction	\$	4.83	5.05	5.20	<b>5.25</b>
Weighted transactions per net hour worked	no.	15.5	14.9	14.7	<b>14.9</b>
School zones created at eligible sites	no.	90	92	150	<b>450</b>
State funded Accident Blackspot treatments	no.	115	185	164	<b>127</b>
School crossing supervisor sites	no.	530	545	580	<b>600</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.2 Road Safety and Road User Management**

**71.2.1 Road Safety and Road User Management (cont)**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	171,423	189,279	<b>205,050</b>
Other operating expenses	155,921	136,807	<b>125,632</b>
Depreciation and amortisation	4,305	4,200	<b>4,305</b>
Grants and subsidies			
Road safety programs - payments to general government agencies	6,865	8,315	<b>6,787</b>
<b>Total Expenses</b>	<b>338,514</b>	<b>338,601</b>	<b>341,774</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Plate fees	25,134	35,809	<b>41,360</b>
Third party insurance data access fees	9,138	9,150	<b>9,420</b>
Fine default fees - commission	2,737	4,867	<b>5,133</b>
Minor sales of goods and services	20,662	21,367	<b>45,750</b>
Investment income	41	256	<b>144</b>
Grants and contributions	3,500	2,350	<b>4,250</b>
<b>Total Retained Revenue</b>	<b>61,212</b>	<b>73,799</b>	<b>106,057</b>
<b>NET COST OF SERVICES</b>	<b>277,302</b>	<b>264,802</b>	<b>235,717</b>
<b>ASSET ACQUISITIONS</b>	<b>31,159</b>	<b>73,570</b>	<b>56,501</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.3 Traffic and Transport**

**71.3.1 Traffic and Transport**

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the road network and encouraging the use of alternatives to the motor car.

Program Description: Improving road network performance through traffic control systems, managing incidents and route management strategies. Providing priority for buses, improving facilities for cyclists and pedestrians and maintaining traffic facilities assets.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Average peak hour speed on seven major routes in Sydney -					
Morning peak	kmh	31	33	31	<b>31</b>
Afternoon peak	kmh	38	38	38	<b>38</b>
 <u>Outputs:</u>					
Traffic signals in operation	no.	3,130	3,200	3,280	<b>3,360</b>
Councils with Pedestrian Access & Mobility Plans	no.	5	8	23	<b>28</b>
Railway Level Crossings - major upgrades	no.	6	6	10	<b>10</b>
Cycleway length -					
Off-road cycleways	km.	756	844	920	<b>1,000</b>
On-road cycleways	km.	1,543	1,725	1,850	<b>1,970</b>
Bus and transit lane length -					
Bus lanes	km.	50	55	57	<b>77</b>
Transit lanes	km.	85	100	102	<b>110</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.3 Traffic and Transport**

**71.3.1 Traffic and Transport (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	23,712	24,797	<b>26,615</b>
Other operating expenses	52,870	47,823	<b>41,125</b>
Maintenance	75,610	77,873	<b>84,254</b>
Depreciation and amortisation	615	600	<b>615</b>
<b>Total Expenses</b>	<b>152,807</b>	<b>151,093</b>	<b>152,609</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	5,165	5,342	<b>11,438</b>
Investment income	41	282	<b>144</b>
Grants and contributions	1,300	1,566	<b>3,904</b>
<b>Total Retained Revenue</b>	<b>6,506</b>	<b>7,190</b>	<b>15,486</b>
<b>NET COST OF SERVICES</b>	<b>146,301</b>	<b>143,903</b>	<b>137,123</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>80,631</b>	<b>87,762</b>	<b>84,092</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**71 ROADS AND TRAFFIC AUTHORITY**

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**71.4 M4/M5 Cashback Scheme**

**71.4.1 M4/M5 Cashback Rebates**

Program Objective(s): To reimburse tolls to motorists driving New South Wales privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for the toll component paid using Cashback Cards and Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

Units      1999-00    2000-01    2001-02    **2002-03**

Outputs:

M4/M5 cashback claims paid                      no.      233,000    264,000    297,000    **334,000**

	2001-02	
Budget	Revised	<b>2002-03</b>
\$000	\$000	<b>Budget</b>
		<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

    Operating expenses -

        Other operating expenses

49,500              54,000              **65,000**

**Total Expenses**

**49,500              54,000              65,000**

**NET COST OF SERVICES**

**49,500              54,000              65,000**



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,552	25,088	<b>25,903</b>
Other operating expenses	9,179	11,521	<b>9,240</b>
Maintenance	10,937	13,559	<b>9,496</b>
Depreciation and amortisation	11,579	8,456	<b>7,592</b>
Grants and subsidies	1,861	2,122	<b>1,624</b>
Borrowing costs	10,736	10,736	<b>11,826</b>
<b>Total Expenses</b>	<b>68,844</b>	<b>71,482</b>	<b>65,681</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	47,555	48,662	<b>52,744</b>
Investment income	2,656	2,650	<b>1,600</b>
Retained taxes, fees and fines	24,601	25,817	<b>27,019</b>
Grants and contributions	19,320	27,656	<b>15,650</b>
Other revenue	9,881	12,188	<b>13,451</b>
<b>Total Retained Revenue</b>	<b>104,013</b>	<b>116,973</b>	<b>110,464</b>
Gain/(loss) on disposal of non current assets	50	50	<b>264</b>
<b>NET COST OF SERVICES</b>	<b>(35,219)</b>	<b>(45,541)</b>	<b>(45,047)</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,538	25,197	<b>24,934</b>
Grants and subsidies	1,861	2,122	<b>1,624</b>
Finance costs	10,736	10,736	<b>11,826</b>
Other	23,116	30,537	<b>21,621</b>
<b>Total Payments</b>	<b>60,251</b>	<b>68,592</b>	<b>60,005</b>
<b>Receipts</b>			
Sale of goods and services	45,817	48,661	<b>51,264</b>
Interest	2,655	2,651	<b>2,984</b>
Other	42,639	61,182	<b>48,419</b>
<b>Total Receipts</b>	<b>91,111</b>	<b>112,494</b>	<b>102,667</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>30,860</b>	<b>43,902</b>	<b>42,662</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	16,004	13,779	<b>153,397</b>
Proceeds from sale of investments	299	...	<b>3,814</b>
Purchases of property, plant and equipment	(18,386)	(16,005)	<b>(25,479)</b>
Purchases of investments	(1,127)	(12,387)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,210)</b>	<b>(14,613)</b>	<b>131,732</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(2,754)	...	<b>(24,920)</b>
Other	(33,325)	(37,569)	<b>(158,058)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(36,079)</b>	<b>(37,569)</b>	<b>(182,978)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Capital appropriation	8,279	8,279	<b>16,419</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,279</b>	<b>8,279</b>	<b>16,419</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(150)</b>	<b>(1)</b>	<b>7,835</b>
Opening Cash and Cash Equivalents	1,238	2,026	<b>2,025</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,088</b>	<b>2,025</b>	<b>9,860</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	35,219	45,541	<b>45,047</b>
Non cash items added back	2,819	(304)	<b>(4,032)</b>
Change in operating assets and liabilities	(7,178)	(1,335)	<b>1,647</b>
<b>Net cash flow from operating activities</b>	<b>30,860</b>	<b>43,902</b>	<b>42,662</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,088	2,025	<b>9,860</b>
Receivables	9,172	3,392	<b>3,488</b>
Other financial assets	29,712	47,407	<b>43,593</b>
Inventories	71	56	<b>56</b>
Other	150	184	<b>184</b>
<b>Total Current Assets</b>	<b>40,193</b>	<b>53,064</b>	<b>57,181</b>
<b>Non Current Assets -</b>			
Receivables	14,624	17,997	...
Property, plant and equipment -			
Land and building	177,134	192,436	<b>56,261</b>
Plant and equipment	19,532	18,339	<b>21,951</b>
Infrastructure systems	233,984	240,036	<b>266,974</b>
Other	15,500	6,730	<b>6,761</b>
<b>Total Non Current Assets</b>	<b>460,774</b>	<b>475,538</b>	<b>351,947</b>
<b>Total Assets</b>	<b>500,967</b>	<b>528,602</b>	<b>409,128</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,300	4,768	<b>5,809</b>
Interest bearing	2,608	2,754	...
Employee entitlements and other provisions	11,429	11,267	<b>2,267</b>
Other	21,364	29,133	<b>28,238</b>
<b>Total Current Liabilities</b>	<b>38,701</b>	<b>47,922</b>	<b>36,314</b>
<b>Non Current Liabilities -</b>			
Interest bearing	19,558	22,166	...
Employee entitlements and other provisions	9,600	9,262	<b>10,262</b>
Other	5,000	6,647	<b>7,539</b>
<b>Total Non Current Liabilities</b>	<b>34,158</b>	<b>38,075</b>	<b>17,801</b>
<b>Total Liabilities</b>	<b>72,859</b>	<b>85,997</b>	<b>54,115</b>
<b>NET ASSETS</b>	<b>428,108</b>	<b>442,605</b>	<b>355,013</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	...	66,457	<b>66,457</b>
Accumulated funds	428,108	376,148	<b>288,556</b>
<b>TOTAL EQUITY</b>	<b>428,108</b>	<b>442,605</b>	<b>355,013</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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**72.1 Waterways Management**

**72.1.1 Marine Safety and Environment**

Program Objective(s): To promote safety on all navigable waters and minimise the impact of waterways users on the marine environment.

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Education and licensing of vessel operators. Licensing of commercial and recreational vessels. Mooring management and Sydney Harbour cleaning. Licensing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Safety compliance rate -					
Recreational	%	95	95	95	<b>95</b>
Commercial	%	95	95	95	<b>95</b>
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	11	10	10	<b>10</b>
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	6.9	...	...	<b>5.7</b>
 <u>Outputs:</u>					
Registered vessels -					
Recreational	thous	172	177	180	<b>190</b>
Commercial	thous	5.5	5.5	5.5	<b>6.9</b>
Boat licences on issue	thous	390	405	413	<b>465</b>
Safety checks of vessels	thous	53	53	54	<b>54</b>
Educational seminars presented	no.	550	550	550	<b>550</b>
Solar Navigation Aids installed and maintained	no.	1,005	1,030	1,045	<b>1,050</b>
Environmental assessments	no.	2,500	2,800	2,850	<b>4,000</b>
Volume of solid waste recovered from Sydney Harbour	thous	3.4	3.5	3.5	<b>4.0</b>
Public sewerage pump out stations	no.	35	37	39	<b>39</b>
 <u>Average Staffing:</u>	 EFT	 207	 207	 207	 <b>230</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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**72.1 Waterways Management**

**72.1.1 Marine Safety and Environment (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,642	18,934	<b>19,004</b>
Other operating expenses	5,308	6,125	<b>5,200</b>
Maintenance	3,640	7,224	<b>4,509</b>
Depreciation and amortisation	2,666	3,276	<b>2,627</b>
Grants and subsidies			
Marine Rescue Contribution	361	622	<b>624</b>
Waterways Asset Development and Management program	1,000	500	<b>500</b>
<b>Total Expenses</b>	<b>30,617</b>	<b>36,681</b>	<b>32,464</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	240	...
Mooring fees	5,243	5,982	<b>5,713</b>
Minor sales of goods and services	362	410	<b>363</b>
Materials to produce goods and services	(955)	...	...
Investment income	...	616	<b>570</b>
Retained taxes, fees and fines	24,103	25,817	<b>27,019</b>
Grants and contributions	...	446	...
Other revenue	644	3,230	<b>1,231</b>
<b>Total Retained Revenue</b>	<b>29,397</b>	<b>36,741</b>	<b>34,896</b>
Gain/(loss) on disposal of non current assets	25	231	<b>64</b>
<b>NET COST OF SERVICES</b>	<b>1,195</b>	<b>(291)</b>	<b>(2,496)</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>5,300</b>	<b>5,800</b>	<b>5,600</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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**72.1 Waterways Management**

**72.1.2 Property and Wetlands Management**

Program Objective(s): To ensure the State's significant wetland assets are developed and used in accordance with clients expectations and relevant legal, environmental, economic and safety requirements.

Program Description: Management and maintenance of wetlands - land below the mean high water mark, including foreshore developments applications, landowner's consent and construction approval. Manage the regional ports of Eden and Yamba. Fund the provision of boating infrastructure through the Waterways Asset Development and Management Program (WADAMP).

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Government support for major development (>\$5m)	no.	1	2	3	<b>2</b>
Trade through the regional ports of Eden and Yamba	thous tonnes	890	900	900	<b>900</b>
Vessel visits to regional ports	no.	78	80	80	<b>80</b>
Residual worker's compensation exposure	\$m	2.4	2.2	2.1	<b>1.6</b>
 <u>Outputs:</u>					
Foreshore development applications determined	no.	104	110	120	<b>110</b>
Integrated development applications finalised	no.	46	200	230	<b>240</b>
Properties sold or divested for community or open space	no.	4	4	6	<b>3</b>
Properties sold or divested	no.	10	10	10	<b>5</b>
Income from wetland leases (excluding Circular Quay)	\$m	5.2	5.4	5.4	<b>5.4</b>
WADAMP grant funds committed	%	100	91	95	<b>95</b>
 <u>Average Staffing:</u>	 EFT	 62	 64	 64	 <b>52</b>



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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**72.1 Waterways Management**

**72.1.2 Property and Wetlands Management (cont)**

	2001-02		<b>2002-03 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,910	6,154	<b>6,899</b>
Other operating expenses	3,871	5,396	<b>4,040</b>
Maintenance	7,297	6,335	<b>4,987</b>
Depreciation and amortisation	8,913	5,180	<b>4,965</b>
Grants and subsidies			
Waterways Asset Development and Management program	500	1,000	<b>500</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	10,736	10,736	<b>11,826</b>
<b>Total Expenses</b>	<b>38,227</b>	<b>34,801</b>	<b>33,217</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	5,479	5,679	<b>7,301</b>
Mooring fees	231	...	...
Channel fee from Sydney Port Corporation	2,882	2,882	<b>2,882</b>
Channel fee from Newcastle Port Corporation	2,764	2,764	<b>2,764</b>
Channel fee from Port Kembla Port Corporation	1,208	1,208	<b>1,208</b>
Property income - land - Maritime Centre	10,502	10,502	<b>11,543</b>
Property income - buildings - Maritime Centre	10,283	9,944	<b>11,109</b>
Property income - land - other	4,369	4,426	<b>6,258</b>
Property income - buildings - other	4,191	3,526	<b>2,465</b>
Property income managed by Port Corporations	491	482	<b>511</b>
Minor sales of goods and services	601	617	<b>627</b>
Materials to produce goods and services	(96)	...	...

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**72 WATERWAYS AUTHORITY**

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**72.1 Waterways Management**

**72.1.2 Property and Wetlands Management (cont)**

***OPERATING STATEMENT (cont)***

Investment income	2,656	2,034	<b>1,030</b>
Retained taxes, fees and fines	498	...	...
Grants and contributions	19,320	27,210	<b>15,650</b>
Other revenue	9,237	8,958	<b>12,220</b>
<b>Total Retained Revenue</b>	<b>74,616</b>	<b>80,232</b>	<b>75,568</b>
Gain/(loss) on disposal of non current assets	25	(181)	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>(36,414)</b>	<b>(45,250)</b>	<b>(42,551)</b>
<b>ASSET ACQUISITIONS</b>	<b>13,086</b>	<b>10,205</b>	<b>19,879</b>

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# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Treasury</b>			
Total Expenses .....	458.0	427.7	-6.6
Asset Acquisitions .....	9.1	10.1	11.2
<b>Crown Finance Entity</b>			
Total Expenses .....	3,381.9	3,873.9	14.5
Asset Acquisitions .....	...	...	...
<b>Crown Leaseholds Entity</b>			
Total Expenses .....	3.6	5.8	61.5
Asset Acquisitions .....	...	...	...
<b>Olympic Co-ordination Authority</b>			
Total Expenses .....	89.0	...	-100.0
Asset Acquisition .....	...	...	...
<b>Sydney Olympic Park Authority</b>			
Total Expenses .....	81.9	88.6	8.2
Asset Acquisitions .....	32.0	18.1	-43.2
<b>Department of State and Regional Development</b>			
Total Expenses .....	98.6	102.6	4.1
Asset Acquisitions .....	1.1	0.7	-32.5
<b>New South Wales Insurance Ministerial Corporation</b>			
Total Expenses .....	913.9	1,070.3	17.1
Asset Acquisitions .....	...	...	...
<b>Liability Management Fund Ministerial Corporation <sup>(a)</sup></b>			
Total Expenses .....	...	...	...
Asset Acquisitions .....	...	...	...
<b>Electricity Tariff Equalisation Ministerial Corporation</b>			
Total Expenses .....	0.1	0.2	128.6
Asset Acquisitions .....	...	...	...

(a) The Corporation will incur administrative expenses during the year, but at this stage the amount has not been determined pending enactment of legislation to establish the Corporation.

<i>Agency</i>	<i>Budget 2001-02 \$m</i>	<i>Budget 2002-03 \$m</i>	<i>Variation %</i>
<b>Crown Property Portfolio</b>			
Total Expenses .....	149.9	269.7	79.8
Asset Acquisitions .....	5.0	13.9	178.7
<b>Advance to the Treasurer</b>			
Total Expenses .....	250.0	250.0	...
Asset Acquisitions.....	40.0	40.0	...
<b>Total, Treasurer and Minister for State Development</b>			
Total Expenses .....	<b>5,427.1</b>	<b>6,088.8</b>	<b>12.2</b>
Asset Acquisitions .....	<b>87.2</b>	<b>82.8</b>	<b>- 4.8</b>

## TREASURY

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). OFM serves the Treasurer and the Government by providing economic advice and advising on, and accounting for, the overall management of the State's finances. OSR administers and collects taxes, implements legislation relating to State revenue, makes the payment of various grants, subsidies, and rebates, and collects various outstanding State debts.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Treasury applies various strategies to ensure State financial and economic management outcomes. The strategies and achievements that have contributed to their implementation are outlined below.

#### Office of Financial Management

##### *State Fiscal Strategy*

- ◆ The Fiscal Strategy provided the framework for the implementation of the State's 2001-02 Budget and the development of the Budget for 2002-03.
- ◆ OFM is working with other central and line agencies towards achieving productivity offsets required in coming years under public sector wage agreements. A central agencies' task force, including OFM representation, was established to ensure this element of the State's Fiscal Strategy is achieved.

- ◆ OFM advised the Government on the establishment of a special independent review to examine the methods used by the Commonwealth Grants Commission to distribute funds to the states. The independent reviewers are to report back by the end of May 2002.

### ***Financial Management Framework***

- ◆ In preparation for more general application, Service and Resource Allocation Agreements (SRAAs) were negotiated with major agencies and used in the process of determining State Budget allocations to agencies in 2002-03. SRAAs are an important element in further development of a robust Financial Management Framework for the general government sector.

### ***Commercial Policy Framework***

- ◆ OFM successfully managed the sale of FreightCorp in conjunction with the sale of the National Rail Corporation. The sale was completed in February 2002.
- ◆ Capital structure policy for Government businesses, a key element of the Commercial Policy Framework, was reviewed and updated.

### ***Microeconomic Reform***

- ◆ *Working with Government* policy for the participation of the private sector in the financing of public infrastructure was developed and released by the Government and a new Branch was established within OFM to advise and coordinate proposals.
- ◆ OFM is co-ordinating the electricity reforms within New South Wales, resulting in restructure of the energy sector to create more effective and competitive businesses. Corporatisation of the Snowy Mountains Hydro-Electricity Authority is expected to be complete by 30 June 2002.
- ◆ The final phase of Full Retail Contestability for electricity, extending competition to general households, was successfully implemented in January 2002 and marked a key milestone in the ongoing reform of the energy sector.
- ◆ On 1 January 2001, the Electricity Tariff Equalisation Ministerial Corporation was established to manage electricity purchase cost risk for those Government retailers that are required to offer regulated retail tariffs to small retail customers.

## **State Balance Sheet Management**

- ◆ During the year major credit rating agencies, Moody's and Standard and Poor's, both confirmed New South Wales AAA credit rating. This reflected the effectiveness of the Fiscal Strategy, the soundness of the State's balance sheet, and debt and liabilities management practices.
- ◆ The Liability Management Ministerial Corporation is being set-up to control the Liability Management Fund. The Fund will accumulate financial assets in order to improve the financial management of the general government sector balance sheet.

## **Office of State Revenue**

- ◆ OSR has expanded its services in many areas and now administers the First Home Owner Grant Scheme, First Home Plus, Grain Freight Rebate and the Petroleum Subsidy Scheme.
- ◆ From 2 April 2002, the State Debt Recovery Office (SDRO) became a division of the Office of State Revenue. SDRO currently has approximately 132 staff located in Sydney, with a planned relocation to an office in Lithgow by 2004.
- ◆ From February 2002, OSR began to actively identify and advise new land tax clients of their potential land tax liability. This program is part of the Government's response to the recommendations of the Walton Report.

## **STRATEGIC DIRECTIONS**

### **Office of Financial Management**

OFM will continue to apply its corporate strategies during 2002-03 and emphasise the following initiatives:

- ◆ pursuit of a fairer share of Commonwealth funding;
- ◆ strengthen its ability to advise Government on GST policy issues, implement changes to liability management arrangements arising from the five yearly review of the State Superannuation Act and arrange a new contract for management of the Treasury Banking System; and
- ◆ review administration of the public trading enterprise monitoring policy to strengthen application of the commercial policy framework.

## **Office of State Revenue**

OSR has four fundamental spheres of activity where efforts will be concentrated:

- ◆ *Stronger Revenue Base:* providing the Government with a better platform to manage the State's revenue and to plan for the provision of services.
- ◆ *Powerful Systems and Processes:* promoting the use of technology to improve the quality and speed of service delivery. Technology will also enable the organisation to streamline its business processes and be more responsive to client needs.
- ◆ *Skilled and Committed People:* actively recruit and employ highly qualified individuals, reflecting the diverse nature of the community, and provide the tools, systems and information to enable these people to effectively perform their duties.
- ◆ *Expanded Revenue Services:* effectively market and promote the full range of services OSR provides to the community.

## **2002-03 Budget**

### **Total Expenses**

Treasury's estimated total expenses in 2002-03 are \$428 million, including First Home Owner Grant payments estimated at \$302 million. When the First Home Buyer grants are excluded, the balance of Treasury's expenses are increasing by 2.5 percent over the amount spent in 2001-02.

### **Asset Acquisitions**

#### ***Office of Financial Management***

For 2002-03, \$353,000 has been allocated for OFM's computer and related equipment replacement program. In addition, \$231,000 has been provided to OFM to enable the upgrade of the computer operating system in the Governor Macquarie Tower.

## **Office of State Revenue**

OSR's 2002-03 asset acquisitions program has funding of \$9.6 million. This funding will be used to:

- ◆ enhance existing e-programs to support self assessing taxpayers in response to client demand and Government policy to make all appropriate services available electronically;
- ◆ improve the data quality and functionality of the Land Tax system, which will increase the number of assessments issued automatically and identify potential defaulting taxpayers; and
- ◆ continue the enhancement of the RECOUPS system to ensure information is efficiently generated, contributing to OSR's capacity to improve service delivery and effectiveness in its revenue administration responsibilities.

## **CROWN FINANCE ENTITY**

Crown Finance is responsible for service-wide assets, liabilities and their related transactions for which individual agencies are not directly accountable. The major components relate to the employer's contributions to First State and Pooled Fund superannuation schemes and long service leave payments on behalf of general government budget dependent agencies, interest payments on government debt to New South Wales Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by general government agencies that are members of the Treasury Banking System.

In addition, the State is required by the Commonwealth to contribute to the administration of the GST. Other payments include State Bank post sale management costs, refunds and remissions of Crown revenue, natural disasters assistance, contributions to the Treasury Managed Fund, debt and investment management costs, and operating subsidies to Australian Inland Energy Water Infrastructure, Hunter Water Corporation and Sydney Water Corporation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

For detailed commentary on asset and liability management refer to Chapter 4 in Budget Paper No. 2.



## 2002-03 BUDGET

### Total Expenses

Estimated total expenses in 2002-03 are \$3,873.9 million, with the major components being:

- ◆ \$2,042 million on behalf of general government budget dependent agencies employer superannuation expenses and associated payroll tax. This cost compares to a forecast expense of \$2,277.8 million in 2001-02;
- ◆ \$673.7 million for interest expenses on existing debt held with New South Wales Treasury Corporation, the Commonwealth and other organisations. This is a 21.4 percent decrease on forecast 2001-02 expenses, reflecting savings generated from the maturity of long term debt being refinanced in a lower interest rate environment, reduced losses on debt management and a lower level of debt associated with ongoing debt retirements. The increase in the 2001-02 revised expense is due to costs associated with retirement of high coupon loans during 2001-02;
- ◆ \$40 million grant to the Transport Accident Compensation Fund, as a replacement for third party motor vehicle registration levy concessions granted in 1998-99, (\$45 million in 2001-02);
- ◆ \$251 million for long service leave expenses of general government budget dependent employees;
- ◆ \$187.9 million reimbursement to the Australian Taxation Office for GST administration and related payments;
- ◆ \$38.7 million for petroleum products to subsidise on-road use near the Queensland border and \$7 million to subsidise the sale of low alcohol beer in New South Wales;
- ◆ \$15 million to be invested in projects with the aim of increasing the flow of water in the Snowy River;
- ◆ \$20 million for voluntary redundancy costs within the public sector generally;
- ◆ \$14.8 million for State Bank post sale costs; and
- ◆ \$16 million provision for natural disaster grants.

## **Total Retained Revenue**

Estimated total retained revenue in 2002-03 is \$218.2 million, with the major components being:

- ◆ \$82 million interest on Crown advances to public sector agencies;
- ◆ \$73 million interest on Treasury Banking System funds held in Treasury Corporation hour glass facility;
- ◆ \$37 million in contributions for superannuation and long service leave; and
- ◆ \$5.7 million sale proceeds of land.

## **CROWN LEASEHOLDS ENTITY**

The Crown Leaseholds Entity was previously incorporated within the Crown Finance Entity, and is administered by the Department of Land and Water Conservation under the *Crown Lands Act 1989*.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown Land and generates revenue from leases, licences and permissive occupancies of Crown Land.

Total cash transfers to the Consolidated Fund for 2002-03 of \$40.8 million are estimated to remain the same as the 2001-02 budgeted amount of \$40.6 million. The 2001-02 projection was down by 5 percent to \$38.7 million. This reduction is due to higher expenses and lower investment income.

The investment income is down from the 2001-02 Budget amount of \$5.4 million to \$4.1 million in 2002-03. This reduction is due to lower interest revenue associated with late payments. The operating expense has increased from \$3.6 million in 2001-02 to \$5.8 million in 2002-03 due to increased waivers and rebates associated with lease payments.

## **OLYMPIC CO-ORDINATION AUTHORITY**

The Olympic Co-ordination Authority (OCA) had responsibility for implementing strategies for the planning, re-development and management of the Homebush Bay area and for the delivery of new sporting and recreational facilities and venues used during the 2000 Olympic and Paralympic Games.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

A bill has been introduced to Parliament to affect the wind up and dissolution of the Olympic Co-ordination Authority, repeal related legislation and transfer the remaining assets, liabilities and obligations to appropriate entities. The authority is expected to be wound up on 30 June 2002.

During 2001-02 the focus of activity and expenditure was the finalisation of 2000 Games contractual arrangements. A final report on the Games was also prepared and published.

## **SYDNEY OLYMPIC PARK AUTHORITY**

The Sydney Olympic Park Authority (SOPA) was established under the *Sydney Olympic Park Authority Act, 2001* to manage the long-term future of Sydney Olympic Park and commenced operations from 1 July 2001. The Authority is managed by a Board appointed by the Minister.

SOPA is responsible, among other things, for the management and orderly economic development and use of Sydney Olympic Park and for the promotion and co-ordination of sporting, educational, recreational, cultural, commercial and tourist activities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

SOPA has taken over the previous responsibilities of the Olympic Co-ordination Authority (OCA) in respect of Sydney Olympic Park. All Government owned lands within that precinct have been vested in SOPA including Bicentennial Park and the State Sports Centre.

## **STRATEGIC DIRECTIONS**

The proposed future development of Sydney Olympic Park is the key to its long-term viability. SOPA has as a long term objective to be able to pay commercial dividends back to Government.

Initiatives relating to the fostering of further developments on sites which are currently owned by SOPA is a key strategy in achieving financial self-sufficiency. SOPA has a development strategy which has, as one of its objectives, the creation of a vibrant and busy urban core.

These development sites are currently the subject of a Post Olympics Master Plan which will see the site transferred into its new role. A marketing strategy has been devised to promote Sydney Olympic Park widely. It incorporates entertainment and festival programs and adequate provision of public transport to ensure ongoing use and financial viability of the precinct. Ongoing viability will depend heavily on achieving a critical mass of permanent residents and visitations at Sydney Olympic Park. The marketing strategy and the strategy to develop vacant sites under the Master Plan will be complementary in achieving higher levels of sustainable activity.

Key strategies include:

- ◆ preservation of natural and cultural heritage;
- ◆ restoration and every day use of heritage facilities in the Millennium Parklands;
- ◆ promotion and marketing of the site particularly in the form of developing a program of special community events and festivals;
- ◆ ongoing development of the site in accordance with the Master Plan;
- ◆ commercial development inviting private industry participation of the site particularly in the core areas; and
- ◆ development of regional bus transport routes to service and promote use of the site.

## **2002-03 BUDGET**

### **Total Expenses**

Total operating expenses in 2002-03 are estimated at \$88.6 million. This is offset by revenue of \$86 million, which includes non-cash revenue in recognition that the State will eventually own Stadium Australia.

Expenses include:

- ◆ the maintenance, security and operation of facilities at Sydney Olympic Park and surrounding parklands;
- ◆ supporting the infrastructure and remediation works at Homebush Bay;

- ◆ marketing and customer services including the staging of festivals and events;
- ◆ ongoing planning and development of the site;
- ◆ property and asset management including maintenance of building and structures and provision of public utilities;
- ◆ advising on commercial development, negotiating commercial arrangements and managing the business activities of SOPA; and
- ◆ promotion of Homebush Bay as a location for investment, visitation and the conduct of business.

### **Asset Acquisitions**

The Authority's asset acquisition program of \$18.1 million provides for:

- ◆ \$13 million to finish decommissioning Olympic sites, repositioning of the cauldron and reconfiguration of the Stadium for its long term use;
- ◆ \$2 million for the restoration and refurbishment of Heritage structures, refurbishment of a wharf and waterfront, and the provision of site amenities in the Millennium Parklands (including Bicentennial Park);
- ◆ \$0.4 million for the ongoing development of the Master Plan for Homebush Bay; and
- ◆ \$2 million for screens and signage to facilitate the movement and control of traffic and pedestrians and the promotion and support of major events.

## **DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

The Department of State and Regional Development's aim is to advance the economic development of, and bring new business to New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2001-02, the Department assisted major investment projects across New South Wales with an estimated investment value of \$1,087 million and employment impact of over 6,680 jobs.

Innovative and extensive programs were undertaken:

- ◆ The Australian Technology Showcase (ATS), which promotes innovative and technology oriented Australian businesses. 308 New South Wales companies involved in the ATS have increased exports by \$153 million, lifted domestic sales by \$18 million and secured an extra \$117 million from equity investors.
- ◆ The extensive post-Olympic business development program was maintained. Six hundred businesses attended seminars promoting opportunities in Athens 2004, Beijing 2008 and other international bid cities. A trade mission of 30 organisations visited Shanghai and Beijing in April 2002.
- ◆ The Department supported New South Wales bidders for Major National Research Facility opportunities. A co-ordinated bid by NSW institutions secured \$200 million of investment.
- ◆ The Department's main website ([www.business.nsw.gov.au](http://www.business.nsw.gov.au)) was upgraded to provide a wider range of information for international and domestic business.
- ◆ With Tourism New South Wales, the Department provided seminars and learning networks for tourism businesses in 18 regional (over 680 participants) and 14 metropolitan (500 participants) locations.
- ◆ Small and medium business programs were adapted to take into emerging business sectors, including the creative media industry, home-based industries, Aboriginal enterprises and biotechnology companies. To recognise the contribution and challenges facing owner-operated businesses, the month of May was nominated as Small Business Month and approximately 400 events were held to promote small business skills and market development.
- ◆ Regional business development initiatives included piloting of a Regional Film Tour (to the Hunter and Broken Hill with 8 production companies), salinity business development activities (4 regional workshops involving 250 delegates and 2 technology demonstration days in Dubbo and Wagga Wagga) and 'travelling expert' business seminars (over 1,300 attendees at 28 events).

- ◆ Investment projects facilitated in regional New South Wales include an upgrade by Electrolux Home Products at Orange, expansion of Aspect North's digital mapping facility at Lismore and establishment by Proven Products of a shock absorber factory at Albury. Investments facilitated for Sydney include the Asia Pacific data centre for Johnson and Johnson, an electronics manufacturing facility for Sanmina-SCI, and the expansion by ResMed at a new site in the Norwest Business Park.

Variations between 2001-02 budgeted and revised expenditure for grants and subsidies items reflect changes in the timing of claims for payment and do not represent any change in the Government's overall funding commitment for these projects.

## **STRATEGIC DIRECTIONS**

The Department's activities are encompassed in four strategies. These are:

- ◆ promoting investment;
- ◆ boosting exports;
- ◆ encouraging innovation; and
- ◆ improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within government, and explains and implements government policies applying to industry.

## **2002-03 BUDGET**

### **Total Expenses**

The Department's estimated total expenses for 2002-03 are \$102.6 million.

During 2002-03 the Department's initiatives will include:

- ◆ BioBusiness programs will be implemented under the BioFirst strategy to support the growth and international success of biotechnology businesses in New South Wales.
- ◆ Regional Development assistance will support a range of programs specifically directed at fostering business and economic growth in regional New South Wales, including the Regional Business Development Scheme, Regional Economic Transition Scheme and Country Lifestyles Program.
- ◆ A Regional Business Investment Tour, the 7th under this initiative (6 tours already have visited 20 destinations involving 85 executives of multiplier agencies and 79 regional organisations), the Community Economic Development Conference (which attracts up to 200 delegates to regional locations each year) and calls for applications for assistance under the next round of the Townlife Development Program.
- ◆ Aboriginal business development will be enhanced to implement the Budyari Ngalaya program, including the engagement of Aboriginal business development managers and the establishment of partnerships between Aboriginal enterprises and the corporate sector.
- ◆ Network formation assistance will be expanded with the establishment of three network groups designed to reach 100 new small to medium companies identified as having potential for high growth and export sales to enable them to be more competitive in winning larger contracts in both domestic and overseas markets.

### **Asset Acquisition Program**

The Department's asset acquisition program for 2002-03 includes \$0.73 million for computer upgrades, essential building works and the replacement of plant and equipment.

## **NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

The Insurance Ministerial Corporation (IMC) was created in 1992 to accept the assets, liabilities, rights and obligations of government insurance activities.



The activities are:

- ◆ the Treasury Managed Fund, which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and
- ◆ the management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Treasury Managed Fund (TMF) is to receive a grant of \$800 million as part of the Government's strategy to fully fund general government insurance liabilities. This will fully fund the TMF in 2002 and result in all general government insurance liabilities being fully funded by June 2006.

In September 2001 the Auditor-General reported to Parliament on the collapse of HIH Insurance. The Auditor-General noted that agencies covered outside of the TMF had incurred an estimated \$30 million exposure through the HIH collapse. A key recommendation of this report was:

“The current structure of the Treasury Managed Fund should be reviewed to determine whether it is beneficial to include all non-budget dependant agencies under the cover provided”.

Treasury is currently conducting this review. Any new arrangements will be implemented during 2002-03.

The New South Wales Government moved in December 2001 to address concerns of rising costs for doctors medical negligence insurance costs. The Government announced that it would cover the liability of all visiting medical officers (VMOs) treating public patients in New South Wales public hospitals. The financial impact of this decision is subject to an actuarial assessment but has been impacted by the collapse of medical liability insurer, United Medical Protection.

## **STRATEGIC DIRECTIONS**

A greater emphasis has been placed on reducing claim costs in the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender. GIO General Ltd was successful in securing a three year tenure from 1 July 2000 with an option at the Government's discretion for a further extension of two years.

## **2002-03 BUDGET**

The estimated operating surplus of \$122.2 million for 2002-03 compares with a forecast surplus of \$522.2 million in 2001-02.

The 2001-02 result includes a grant from the Crown of \$800 million. The grant will affect premium shortfalls that occurred following changes to workers compensation benefits in 1991 and the effects that followed those changes.

The grant will also offset premium shortfalls experienced in more recent years because of increases in the costs of public liability claims. The increases occurred for two reasons. Firstly, because of an increase in the number of large claims which led to a general increase in the actuarial valuation of outstanding liability claims, and secondly, because of an unexpected increase in the number of liability claims lodged after introduction of the *Health Care Liability Act*.

The grant to be made in 2001-02 will place the TMF in a fully funded position where assets are sufficient to meet the actuarially assessed value of all liabilities.

More information on the management of insurance claims is in Chapter 4 of Budget Paper No. 2.

## **LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

Establishment of the Liability Management Ministerial Corporation is proposed in a bill cognate with the *Appropriation Bill 2002*.

The Liability Management Ministerial Corporation will control the Liability Management Fund, which is being established to accumulate financial assets in order to improve the financial management of the general government sector's balance sheet.

The accumulation of financial assets in an investment fund will help to minimise the cost of servicing superannuation by providing flexibility in the timing of superannuation contributions to the public sector defined benefit fund. The legislation establishing the Liability Management Fund provides that the balance in the Fund can initially only be used to meet superannuation liabilities. In the case where unfunded liabilities are extinguished, the balance can be applied to debt.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Annual contributions of \$929 million in 2002-03, indexed by 2.5 percent per annum in subsequent years, to be received by the Ministerial Corporation, will be invested in financial assets so that net superannuation liabilities can eventually be eliminated.

## **STRATEGIC DIRECTIONS**

The target date for fully funding superannuation liabilities is 2030.

## **2002-03 BUDGET**

### **Total Expenses**

No operating expenses have been budgeted, pending enactment of the legislation to establish the Ministerial Corporation. Establishment and operating expenses will be deducted from the annual contribution.

### **Asset Acquisitions**

The purpose of the investment fund is to acquire financial assets. The Ministerial Corporation will not acquire non-financial assets.

## **ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

The Electricity Tariff Equalisation Ministerial Corporation commenced administration of the Electricity Tariff Equalisation Fund (ETEF) on 1 January 2001. The Fund is designed to manage wholesale electricity pool purchase cost risk for those standard government owned retail suppliers that are required to supply electricity to small retail customers at tariffs determined by the Independent Pricing and Regulatory Tribunal (IPART).

Small retail customers are those residential and small business customers consuming less than 160 MWh per annum who have not elected to enter into a negotiated supply contract. There are four standard retail suppliers in New South Wales – EnergyAustralia, Integral Energy, Country Energy and Australian Inland Energy Water Infrastructure.

Standard retail suppliers are required to pay money into the Fund when wholesale prices are lower than the energy cost component they charge customers buying their power under regulated tariffs. When wholesale prices are higher than the energy cost component in the regulated tariff, the ETEF makes payments to the standard retail suppliers from the Fund to ensure they earn a regulated return.

In this way, the Fund is able to smooth out the volatility in wholesale prices for those government retailers that are required to sell at regulated tariffs. At the same time, the Fund ensures that the standard retail suppliers do not face a commercial advantage or disadvantage because they supply regulated customers.

In the event there is a sustained rise in pool prices and there are insufficient funds, New South Wales state-owned electricity generators are well placed to ‘top-up’ the ETEF as they have benefited from the high wholesale prices that caused the Fund to be depleted. Generator payments to the Fund are repaid to generators whenever standard retail suppliers make a payment into the Fund. The involvement of generators ensures that the Fund can never be in deficit.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Standard retail suppliers and state-owned generators make payments into the Fund and receive payments from the Fund in accordance with the payment rules established by legislation. The direction and level of payments is dependent on movements in average wholesale electricity prices.

In the first six months of the Fund, 1 January to 30 June 2001, retailer payments into the Fund almost matched ETEF payments to the retailers. State-owned generators made a net contribution to the Fund of \$5 million in this period. All generator payments were repaid in full in July 2001 when funds became available through retailer contributions to the Fund.

The wholesale price of electricity has fallen from about \$43 MWh in the period 1 January 2001 to 30 June 2001 to about \$29 MWh in 2001-02. The net balance of the Fund for 2001-02 is forecast at approximately \$270 million reflecting the relatively low average wholesale prices throughout 2001-02. During periods of future high pool prices, the ETEF reserve will be called upon to make payments to standard retailers.

While for accounting reasons the 2001-02 ETEF year end balance is treated as revenue, in practice it will be managed as a separate fund so in future it can be called upon in periods of high prices.

## **STRATEGIC DIRECTIONS**

The ETEF arrangement is designed to offer price protection for small retail customers on regulated arrangements by managing the purchase risk of standard retail suppliers. Volatility in wholesale electricity prices during the first 18 months of the Fund's operation demonstrates the effectiveness of this risk management mechanism.

IPART has undertaken a mid-term review of retail tariffs to determine regulated tariffs to apply for the two years from 1 July 2002. The IPART determination will in effect set the regulated energy allowance that the Fund Administrator will use to calculate payment amounts.

The Treasurer will continue to request regular audits by IPART of the data provided to the Fund Administrator from standard retail suppliers to ensure the accuracy of payment calculations.

## **2002-03 BUDGET**

The Fund is an equalisation mechanism in that surpluses resulting from low prices in one period are paid out in future periods to offset higher prices. The regulated energy allowance set by IPART, which is based on the long run generation costs, provides perhaps the best guide for the most likely long term trend in the wholesale purchase costs for standard retail suppliers. On this basis, the Fund has not been forecast to accrue further net reserves in 2002-03.

## **CROWN PROPERTY PORTFOLIO**

The Crown Property Portfolio (CPP) mainly comprises New South Wales Government owned and leased multi-occupied office buildings located throughout New South Wales. The Portfolio also contains a diverse range of non-office properties that are outside the core activities of other agencies and/or have entered the Portfolio as a result of a strategic decision to restructure particular agencies.

The Department of Public Works and Services manages the Portfolio on an agency basis under a management agreement with the New South Wales Treasury, and is responsible for the collection of rents and other associated activities. Day-to-day property management of the office buildings is contracted to a private sector agent.

### **Expenditure Trends and Recent Developments**

Expenditure is mainly incurred on office building head lease payments and finance lease interest payments.

The transfers of properties and disposal of assets significantly impacts on gross revenue. The Museum of Contemporary Art's building was transferred to the Sydney Harbour Foreshore Authority in 2001-02.

Another regional office building is to be added to the Portfolio with construction to commence in 2002-03 in Lithgow to house the State Debt Recovery Office. Construction of the office building to accommodate the relocation of the Department of Local Government to Nowra commenced in 2001-02.

### **STRATEGIC DIRECTIONS**

The Portfolio's strategic focus centres on effectively managing the Crown's assets so as to optimise their value and maintain their operational utility. This will be achieved by:

- ◆ using the Portfolio's purchasing and negotiating power to secure improved lease rentals and terms for government agency accommodation;
- ◆ measuring performance against key performance indicators to develop, implement and monitor strategies for improved performance;

- ◆ maximising the efficiency and effectiveness of tenants' accommodation; and
- ◆ maintaining expenditure in line with industry standards/benchmarks.

## **2002-03 BUDGET**

### **Total Expenses**

The budgeted expenditure is \$269.7 million, an increase of \$102.9 million over projected 2001-02 expenditure.

The bulk of the increase in expenditure arises from lands recently, or about to be, transferred into the CPP. These include:

- ◆ surplus BHP lands at Newcastle; and
- ◆ land at Tamago acquired for heavy industry development.

These lands will be held in the CPP until projects are sufficiently advanced to identify the most suitable New South Wales Government agency to administer them in the long term.

The balance of the increase in expenditure results from a recent government initiative to add 18 leased office buildings to the Portfolio from 1 July 2002. These buildings are occupied by multiple government agencies and are being included in the CPP due to the financial and accommodation benefits to be derived from single management of leases.

The further transfers of properties and disposal of assets will again impact on gross revenue. Significant transactions expected in 2002-03 are the sale of the Flemington Markets site, and the acquisition of the Sydney Fish Markets site by the Sydney Harbour Foreshore Authority.

### **Asset Acquisitions**

Capital works payments are primarily incurred on the construction of major government office building works and refurbishments. Expenditure of \$13.9 million is anticipated towards the following:

- ◆ construction of an office building in Nowra to accommodate the Department of Local Government - \$3.6 million;

- ◆ major refurbishment of the interior of the Chief Secretary's Building, whilst retaining the building's heritage status - \$5.4 million;
- ◆ construction of a government office building in Lithgow - \$3.6 million; and
- ◆ other major office building refurbishments - \$1.3 million.

## **ADVANCE TO THE TREASURER**

\$290 million has been allocated in 2002-03 to the Treasurer as an advance to allow for supplementary expenses - \$250 million for recurrent services and \$40 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

At \$250 million the advance represents a contingency of less than 1 percent of budgeted operating expenses.



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	59,843	58,880	<b>63,745</b>
Other operating expenses	34,626	36,635	<b>35,507</b>
Maintenance	950	886	<b>894</b>
Depreciation and amortisation	11,474	11,190	<b>13,274</b>
Grants and subsidies	351,155	515,647	<b>314,305</b>
<b>Total Expenses</b>	<b>458,048</b>	<b>623,238</b>	<b>427,725</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,821	7,128	<b>6,997</b>
Investment income	490	400	<b>329</b>
Grants and contributions	...	104	<b>65</b>
Other revenue	937	5,087	...
<b>Total Retained Revenue</b>	<b>7,248</b>	<b>12,719</b>	<b>7,391</b>
Gain/(loss) on disposal of non current assets	...	(11)	...
<b>NET COST OF SERVICES</b>	<b>450,800</b>	<b>610,530</b>	<b>420,334</b>

## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	54,698	53,261	<b>58,764</b>
Grants and subsidies	351,155	515,647	<b>314,305</b>
Other	38,377	40,344	<b>40,098</b>
<b>Total Payments</b>	<b>444,230</b>	<b>609,252</b>	<b>413,167</b>
<b>Receipts</b>			
Sale of goods and services	5,823	7,279	<b>6,996</b>
Interest	490	415	<b>329</b>
Other	3,640	8,020	<b>3,611</b>
<b>Total Receipts</b>	<b>9,953</b>	<b>15,714</b>	<b>10,936</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(434,277)</b>	<b>(593,538)</b>	<b>(402,231)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(9,113)	(9,458)	<b>(10,137)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,113)</b>	<b>(9,458)</b>	<b>(10,137)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	432,685	596,467	<b>400,460</b>
Capital appropriation	9,110	9,447	<b>10,134</b>
Cash reimbursements from the Consolidated Fund Entity	843	821	<b>1,069</b>
Cash transfers to Consolidated Fund	...	(1,455)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>442,638</b>	<b>605,280</b>	<b>411,663</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(752)</b>	<b>2,834</b>	<b>(705)</b>
Opening Cash and Cash Equivalents	4,425	5,574	<b>7,858</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,673</b>	<b>7,858</b>	<b>7,153</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(450,800)	(610,530)	<b>(420,334)</b>
Non cash items added back	16,562	16,420	<b>17,990</b>
Change in operating assets and liabilities	(39)	572	<b>113</b>
<b>Net cash flow from operating activities</b>	<b>(434,277)</b>	<b>(593,538)</b>	<b>(402,231)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,673	7,858	7,153
Receivables	1,454	3,825	3,831
Other	608	492	548
<b>Total Current Assets</b>	<b>5,735</b>	<b>12,175</b>	<b>11,532</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	38,394	39,233	36,093
Other	61	68	68
<b>Total Non Current Assets</b>	<b>38,455</b>	<b>39,301</b>	<b>36,161</b>
<b>Total Assets</b>	<b>44,190</b>	<b>51,476</b>	<b>47,693</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,022	6,568	6,736
Employee entitlements and other provisions	4,331	4,743	4,747
<b>Total Current Liabilities</b>	<b>10,353</b>	<b>11,311</b>	<b>11,483</b>
<b>Non Current Liabilities -</b>			
Other	74	58	58
<b>Total Non Current Liabilities</b>	<b>74</b>	<b>58</b>	<b>58</b>
<b>Total Liabilities</b>	<b>10,427</b>	<b>11,369</b>	<b>11,541</b>
<b>NET ASSETS</b>	<b>33,763</b>	<b>40,107</b>	<b>36,152</b>
<b>EQUITY</b>			
Reserves	4,409	4,760	4,760
Accumulated funds	29,354	35,347	31,392
<b>TOTAL EQUITY</b>	<b>33,763</b>	<b>40,107</b>	<b>36,152</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.1 State Financial and Economic Management Strategy and Services**

##### **73.1.1 Enhanced Economic Development**

**Outcome Objective(s):** Enhance the policy and regulatory framework for New South Wales economic development.

**Strategies:** Contribute to the productivity and efficiency of the New South Wales economy by undertaking **microeconomic reform**, including:

- ◆ Implementation of competition policy to achieve efficient and competitive markets;
- ◆ Advocacy of appropriate regulatory and industry policies; and
- ◆ Enhancement of the competitiveness and efficiency of the New South Wales tax system by lowering taxes, consistent with the fiscal strategy.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Continuing receipt of National Competition Policy tranche payments/avoidance of penalties		Yes	Yes	Yes	<b>Yes</b>
<b>Inputs:</b>	EFT	n.a.	n.a.	26	<b>28</b>

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,595	2,500	<b>2,803</b>
Other operating expenses	2,709	6,790	<b>3,664</b>
Maintenance	36	36	<b>39</b>
Depreciation and amortisation	206	206	<b>214</b>
Grants and subsidies			
Grants to agencies	26	5	...
<b>Total Expenses</b>	<b>5,572</b>	<b>9,537</b>	<b>6,720</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**73 TREASURY**

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**73.1 State Financial and Economic Management Strategy and Services**

**73.1.1 Enhanced Economic Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	264	382	<b>413</b>
Minor sales of goods and services	3	3	<b>4</b>
Investment income	9	16	<b>8</b>
Other revenue	125	4,829	<b>...</b>
<b>Total Retained Revenue</b>	<b>401</b>	<b>5,230</b>	<b>425</b>
<b>NET COST OF SERVICES</b>	<b>5,171</b>	<b>4,307</b>	<b>6,295</b>

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<b>ASSET ACQUISITIONS</b>	<b>55</b>	<b>55</b>	<b>38</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.1 State Financial and Economic Management Strategy and Services**

##### **73.1.2 Effective Resource Allocation**

Outcome Objective(s): Ensure effective resource allocation and management in State sector service delivery.

Strategies: Improve resource allocation and management and public sector efficiency, consistent with the State fiscal strategy, by:

- ◆ Applying the **Financial Management Framework (FMF)** to assist General Government (GG) agencies deliver value for money programs and services.
- ◆ Monitoring and advising on financial performance and service delivery of General Government agencies, including:
  - Review of funding proposals;
  - Assessment of major State capital projects;
  - Endorsement of agency asset maintenance plans; and
  - Piloting of Service and Resource Allocation Agreements (SRAAs) that set out performance targets and strategies.
- ◆ Contributing to **microeconomic reform** by instigating periodic review of service delivery and associated funding for key sectors, including expansion of private sector involvement where appropriate to achieve better value for money infrastructure based service delivery.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Surveyed agencies that consider the FMF and associated policies will improve performance	%	...	76	...	<b>≥ 75</b>
<u>Outputs</u> :					
<u>Quality</u> :					
Relevant GG agencies with strategic asset maintenance plans endorsed by Treasury	%	69	87	n.a.	<b>100</b>
<u>Timeliness</u> :					
SRAAs signed by 30 June	%	n.a.	n.a.	n.a.	<b>100</b>
<u>Inputs</u> :	EFT	n.a.	n.a.	63	<b>67</b>

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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**73.1 State Financial and Economic Management Strategy and Services****73.1.2 Effective Resource Allocation (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,262	6,034	<b>6,765</b>
Other operating expenses	3,657	4,350	<b>3,885</b>
Maintenance	88	88	<b>95</b>
Depreciation and amortisation	497	497	<b>516</b>
Grants and subsidies			
Grants to agencies	163	5	...
<b>Total Expenses</b>	<b>10,667</b>	<b>10,974</b>	<b>11,261</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	636	921	<b>997</b>
Minor sales of goods and services	8	8	<b>9</b>
Investment income	22	39	<b>20</b>
Other revenue	301	...	...
<b>Total Retained Revenue</b>	<b>967</b>	<b>968</b>	<b>1,026</b>
<b>NET COST OF SERVICES</b>	<b>9,700</b>	<b>10,006</b>	<b>10,235</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>350</b>	<b>350</b>	<b>244</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.1 State Financial and Economic Management Strategy and Services**

##### **73.1.3 Transparent Financial Management**

**Outcome Objective(s):** Improve the transparency of New South Wales public sector financial management.

**Strategies:** Ensure that there is transparency in the use of public resources and that Government and key stakeholders have consistent, reliable and accurate information on State Finances, by:

- ◆ Developing, implementing and supporting the General Government **Financial Management Framework** to promote transparency in the use and management of State Budget resources.
- ◆ Strengthening the application of the **Commercial Policy Framework** to enhance accountability for commercial performance.
- ◆ Ensuring best practice public sector **accounting and reporting** to support operation of the General Government and commercial sector frameworks.

	Units	1999-00	2000-01	2001-02	2002-03
<b>Outcomes:</b>					
Material errors in Budget papers and other financial reports	no.	nil	nil	nil	nil
Stakeholder satisfaction with State Budget Papers	%	...	...	...	≥ 75
<b>Outputs:</b>					
<b>Quality:</b>					
Surveyed agencies satisfied with Treasury Accounting/financial reporting guidance	%	...	76	...	≥ 75
<b>Timeliness:</b>					
Timely delivery of Budget papers		B. Day -1	B. Day -1	< B. Day -1	< B. Day-1
Timely delivery/issue of standard reports on the State's finances		achieved	achieved	by due date	by due date
Government businesses with signed SBIs/SCIs*	%	87	94	100	100
<b>Inputs:</b>	EFT	n.a.	n.a.	38	39

\* Statements of Business Intent (SBIs) and Statements of Corporate Intent (SCIs)

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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**73.1 State Financial and Economic Management Strategy and Services****73.1.3 Transparent Financial Management (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,707	3,572	<b>3,900</b>
Other operating expenses	2,165	1,922	<b>2,551</b>
Maintenance	52	52	<b>54</b>
Depreciation and amortisation	295	295	<b>297</b>
Grants and subsidies			
Australian accounting research and standards bodies	170	170	<b>30</b>
Grants to agencies	31	55	<b>24</b>
<b>Total Expenses</b>	<b>6,420</b>	<b>6,066</b>	<b>6,856</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	377	545	<b>575</b>
Minor sales of goods and services	5	5	<b>5</b>
Investment income	14	22	<b>11</b>
Other revenue	178	...	...
<b>Total Retained Revenue</b>	<b>574</b>	<b>572</b>	<b>591</b>
<b>NET COST OF SERVICES</b>	<b>5,846</b>	<b>5,494</b>	<b>6,265</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>166</b>	<b>166</b>	<b>115</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.1 State Financial and Economic Management Strategy and Services**

##### **73.1.4 Strengthened State Finances**

Outcome Objective(s): Strengthen the financial position of the New South Wales Government.

Strategies: Strengthen the State's balance sheet by:

- ◆ Advocating and applying the State **Fiscal Strategy**:
  - Establishing targets for key public sector financial aggregates.
  - Focusing on the State's balance sheet.
  - Reducing the tax burden, with a more competitive and efficient tax system.
  - Achieving a fair share of Commonwealth funding for New South Wales.
  - Monitoring General Government (GG) sector performance.
- ◆ **Optimising State balance sheet structure**, including efficient management of debt, unfunded superannuation and other liabilities.
- ◆ Strengthening the application of the **Commercial Policy Framework** for Government businesses by:
  - Increasing shareholder value and ensuring appropriate financial distributions.
  - Initiating periodic reviews.

<u>Outcomes</u> :	Units	1999-00	2000-01	2001-02	2002-03
Maintenance of NSW credit rating		AAA	AAA	AAA	<b>AAA</b>
Maintain/increase real GG net worth	billions	\$93.1	\$93.0	\$94.0	<b>increase</b>
State net financial liabilities/GSP	%	16.0	15.4	14.6	<b>≤ 15.0</b>
Maintenance/improvement of NSW GST revenue share after Commonwealth Grants Commission 5 year review		Yes	n.a.	n.a.	<b>n.a.</b>

Outputs:

Quality:

Surveyed agencies satisfied with their relationship with Treasury	%	...	71	...	<b>≥ 75</b>
Days each month Treasury cash position is in overdraft	days	1.6	1.5	0.3	<b>≤ 4.0</b>

Inputs: EFT n.a. n.a. 70 **68**

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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**73.1 State Financial and Economic Management Strategy and Services****73.1.4 Strengthened State Finances (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,945	6,692	<b>6,846</b>
Other operating expenses	4,056	2,815	<b>3,821</b>
Maintenance	98	98	<b>96</b>
Depreciation and amortisation	551	551	<b>522</b>
Grants and subsidies			
Grants to agencies	...	5	...
<b>Total Expenses</b>	<b>11,650</b>	<b>10,161</b>	<b>11,285</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	706	1,022	<b>1,009</b>
Minor sales of goods and services	9	9	<b>9</b>
Investment income	25	43	<b>20</b>
Other revenue	333	...	...
<b>Total Retained Revenue</b>	<b>1,073</b>	<b>1,074</b>	<b>1,038</b>
<b>NET COST OF SERVICES</b>	<b>10,577</b>	<b>9,087</b>	<b>10,247</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>269</b>	<b>269</b>	<b>187</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement**

##### **73.2.1 Ensuring Due Revenue**

Outcome Objective(s): Ensure effective and equitable collection of revenue from taxes, duties and other sources due to the State of New South Wales.

Strategies: Improve revenue administration and service delivery by:

- ◆ Implementing the **Stronger Revenue Base** strategy aimed at enhancing revenue collection and adopting strategies to reduce the level of undetected revenue.
- ◆ Developing and implementing **Powerful Systems and Processes** strategy by enhancing the quality of core computer systems and business processes.
- ◆ Enhancing Client Services Strategy.
- ◆ Developing people through the **Skilled and Committed People** strategy.
- ◆ Implementing the **Expanded Revenue Services** strategy that will enhance Office of State Revenue's competitiveness and efficiency in undertaking new functions.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes</u> :					
Duties collected	\$m	4,682	4,666	4,557	<b>4,082</b>
Pay-roll tax collected	\$m	4,475	4,526	4,580	<b>4,862</b>
Land tax collected	\$m	900	931	1,000	<b>1,048</b>
Federal tax equivalent collected	\$m	365	446	262	<b>260</b>
Other revenue collected	\$m	592	598	407	<b>221</b>
Racing*	\$m	192	137	140	<b>139</b>
Gaming*	\$m	972	737	741	<b>787</b>

##### Outputs:

Number of assessments	m	1.3	1.3	1.3	<b>1.3</b>
Number of clients	'000	175	317	320	<b>322</b>
Overdue debt as a proportion of total revenue	%	0.9	1.2	< 1.0	<b>&lt; 1.0</b>
\$ revenue administered per \$ expense	\$	199.0	173.8	167.6	<b>157.3</b>
Revenue per EFT (staff)	\$m	21.8	19.7	19.7	<b>18.2</b>
Proportion of revenue received by electronic payment	%	62	60	60	<b>65</b>
Client satisfaction with audits carried out	%	99	99	99	<b>99</b>

\* Revenues collected by Department of Gaming and Racing prior to 2000-01

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement**

##### **73.2.1 Ensuring Due Revenue (cont)**

Inputs:

Duties	EFT	212	199	198	<b>207</b>
Pay-roll tax	EFT	96	103	102	<b>111</b>
Land tax	EFT	174	190	216	<b>215</b>
Federal tax equivalent	EFT	2	2	2	<b>2</b>
Other revenue	EFT	27	21	13	<b>19</b>
Gaming	EFT	...	...	3	<b>4</b>
Racing	EFT	...	4	5	<b>7</b>

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

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2001-02		<b>2002-03</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	33,856	34,764	<b>35,449</b>
Other operating expenses	12,295	12,335	<b>11,315</b>
Maintenance	542	487	<b>464</b>
Depreciation and amortisation	8,919	8,812	<b>10,153</b>
Grants and subsidies			
Valuer General's Office	11,365	11,366	<b>11,601</b>

**Total Expenses**

**66,977      67,764      68,982**

Less:

**Retained Revenue -**

Sales of goods and services

Fees for services	390	408	<b>410</b>
Search fees	3,423	3,699	<b>3,484</b>
Minor sales of goods and services	...	7	<b>5</b>
Investment income	327	262	<b>246</b>
Grants and contributions	...	97	<b>60</b>
Other revenue	...	234	<b>...</b>

**Total Retained Revenue**

**4,140      4,707      4,205**

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 TREASURY**

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**73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement**

**73.2.1 Ensuring Due Revenue (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(10)	...
<b>NET COST OF SERVICES</b>	<b>62,837</b>	<b>63,067</b>	<b>64,777</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>8,240</b>	<b>8,559</b>	<b>9,067</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement**

##### **73.2.2 Ensuring Eligible Payments**

Outcome Objective(s): Ensure eligible applicants receive payments due under Commonwealth/State Government schemes.

Strategies: Maximise efficiency and effectiveness of administration of payments consistent with the Commonwealth/State Governments' policy by:

- ◆ Ensuring eligible home owners receive payments due under Commonwealth/State Government schemes.
- ◆ Enhancing **Powerful Systems and Processes** to ensure eligible claimants and parties for Unclaimed Money and Petroleum Subsidies receive their entitlements.
- ◆ Ensuring education and awareness within the broader community of the eligibility criteria for grants and payments.
- ◆ Applying the **Stronger Revenue Base** strategy to implement an effective audit program to minimise the risks of ineligible persons receiving payments.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes</u> :					
First Home Owners Grant (FHOG)	\$m	n.a.	314	505	<b>302</b>
FH Plus exemptions/concessions granted	\$m	n.a.	124	152	<b>126</b>
Unclaimed money (UCM)	\$m	7	7	9	<b>10</b>
Petroleum subsidy	\$m	159	50	39	<b>30</b>
Grain freight rebate	\$m	n.a.	n.a.	2	<b>1</b>
Bookmakers GST rebate	\$m	n.a.	n.a.	2	<b>...</b>

##### Outputs:

FHOG applications paid	no.	n.a.	43,000	65,000	<b>44,500</b>
UCM claims paid	no.	4,800	2,600	4,000	<b>4,000</b>
Petroleum Subsidy clients paid	no.	217	500	400	<b>300</b>
Administration cost per grant/claim/ subsidy/rebate	\$	33	27	28	<b>31</b>

##### Inputs:

FHOGs	EFT	n.a.	27	39	<b>42</b>
UCM	EFT	4	8	11	<b>12</b>
Other	EFT	2	2	2	<b>2</b>

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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**73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement****73.2.2 Ensuring Eligible Payments (cont)**

	<u>2001-02</u>		<b>2002-03</b>
	<u>Budget</u>	<u>Revised</u>	<b>Budget</b>
	<u>\$000</u>	<u>\$000</u>	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,964	1,734	<b>3,358</b>
Other operating expenses	640	885	<b>964</b>
Maintenance	28	34	<b>38</b>
Depreciation and amortisation	209	630	<b>865</b>
Grants and subsidies			
First Home Owners Scheme - grant payments	337,400	500,041	<b>301,500</b>
GST offset payments for bookmakers	2,000	2,000	<b>150</b>
Grain Freight Rebate	...	2,000	<b>1,000</b>
<b>Total Expenses</b>	<b>342,241</b>	<b>507,324</b>	<b>307,875</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	1	<b>77</b>
Investment income	93	18	<b>24</b>
Grants and contributions	...	7	<b>5</b>
Other revenue	...	24	...
<b>Total Retained Revenue</b>	<b>93</b>	<b>50</b>	<b>106</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>342,148</b>	<b>507,275</b>	<b>307,769</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>30</b>	<b>56</b>	<b>483</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 73 TREASURY

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#### **73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement**

##### **73.2.3 Effective Fine Enforcement**

Outcome Objective(s): Ensure effective and timely fine enforcement services which contributes to a higher level of compliance with the law.

Strategies: Ensuring the effective and timely administration of the full range of fine enforcement activities for the benefit of people of New South Wales by:

- ◆ Enhancing client and stakeholder relationships as part of the client service strategy.
- ◆ Ensure effective and timely fine enforcement services which contribute to a higher level of compliance with the law.
- ◆ Providing fine enforcement services to State and local government agencies.

	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
<u>Outcomes</u> :					
Gross amount of debtors recovered	\$m	61	89	90	<b>90</b>
Proportion of successful debt collection versus outstanding	%	22	29	35	<b>45</b>
<u>Outputs</u> :					
Debts collected within 1 year	%	76	39	70	<b>72</b>
Return in fines, penalties and enforcement per \$ expended	\$	11.6	9.4	7.3	<b>7.3</b>
Number of enforcement orders issues	'000	468	759	563	<b>488</b>
<u>Inputs</u> :	EFT	146	147	132	<b>150</b>

Note: Program Statements have been replaced by Budget Outcome Statements in line with the Service and Resource Allocation Agreement implemented in 2001-02.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****73 TREASURY**

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**73.2 Revenue Collection and Management of Payment Schemes and Fine Enforcement****73.2.3 Effective Fine Enforcement (cont)**

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,514	3,584	<b>4,624</b>
Other operating expenses	9,104	7,538	<b>9,307</b>
Maintenance	106	91	<b>108</b>
Depreciation and amortisation	797	199	<b>707</b>
<b>Total Expenses</b>	<b>14,521</b>	<b>11,412</b>	<b>14,746</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	118	...
<b>Total Retained Revenue</b>	<b>...</b>	<b>118</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>14,521</b>	<b>11,294</b>	<b>14,746</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,097,740	2,523,389	<b>2,663,107</b>
Other operating expenses	23,783	28,655	<b>26,625</b>
Grants and subsidies	125,165	1,107,350	<b>134,410</b>
Borrowing costs	804,052	858,269	<b>673,695</b>
Other expenses	331,183	393,556	<b>376,102</b>
<b>Total Expenses</b>	<b>3,381,923</b>	<b>4,911,219</b>	<b>3,873,939</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15,123	23,958	<b>14,028</b>
Investment income	108,036	116,824	<b>174,981</b>
Other revenue	354,381	388,250	<b>29,191</b>
<b>Total Retained Revenue</b>	<b>477,540</b>	<b>529,032</b>	<b>218,200</b>
Gain/(loss) on disposal of non current assets	...	(56,211)	...
<b>NET COST OF SERVICES</b>	<b>2,904,383</b>	<b>4,438,398</b>	<b>3,655,739</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

	2001-02		2002-03 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	790,850	800,018	1,351,740
Grants and subsidies	238,743	1,213,711	286,790
Finance costs	780,497	777,320	677,877
Other	370,401	377,026	391,980
<b>Total Payments</b>	<b>2,180,491</b>	<b>3,168,075</b>	<b>2,708,387</b>
<b>Receipts</b>			
Sale of goods and services	10,869	22,369	12,707
Interest	107,998	116,508	175,345
Other	34,525	39,442	37,484
<b>Total Receipts</b>	<b>153,392</b>	<b>178,319</b>	<b>225,536</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,027,099)</b>	<b>(2,989,756)</b>	<b>(2,482,851)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	(43,864)	576,098	36,509
Advance repayments received	78,366	96,958	85,637
Purchases of investments	...	(552)	(30,509)
Advances made	(29,000)	(95,366)	(145,492)
Other	...	64,959	(929,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>5,502</b>	<b>642,097</b>	<b>(982,855)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	20,142	40,100	30,000
Repayment of borrowings and advances	(1,540,933)	(1,799,714)	(514,523)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,520,791)</b>	<b>(1,759,614)</b>	<b>(484,523)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,214,953	3,253,071	<b>2,731,444</b>
Capital appropriation	1,569,933	1,895,515	<b>1,503,828</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(243,746)	(1,037,807)	<b>(302,827)</b>
Cash transfers to Consolidated Fund	...	(45,917)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,541,140</b>	<b>4,064,862</b>	<b>3,932,445</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,248)</b>	<b>(42,411)</b>	<b>(17,784)</b>
Opening Cash and Cash Equivalents	34,922	105,639	<b>63,228</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>33,674</b>	<b>63,228</b>	<b>45,444</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,904,383)	(4,438,398)	<b>(3,655,739)</b>
Non cash items added back	(288,374)	(242,495)	<b>8,004</b>
Change in operating assets and liabilities	1,165,658	1,691,137	<b>1,164,884</b>
<b>Net cash flow from operating activities</b>	<b>(2,027,099)</b>	<b>(2,989,756)</b>	<b>(2,482,851)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	33,674	63,228	45,444
Receivables	39,957	75,332	67,996
Other financial assets	77,540	72,800	110,833
<b>Total Current Assets</b>	<b>151,171</b>	<b>211,360</b>	<b>224,273</b>
<b>Non Current Assets -</b>			
Investments accounted for using the equity method	348,000	356,000	386,000
Other financial assets	1,521,614	1,566,381	2,457,820
Property, plant and equipment - Land and building	4,600	4,600	4,600
<b>Total Non Current Assets</b>	<b>1,874,214</b>	<b>1,926,981</b>	<b>2,848,420</b>
<b>Total Assets</b>	<b>2,025,385</b>	<b>2,138,341</b>	<b>3,072,693</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	188,768	159,864	152,370
Interest bearing	2,380,411	1,902,629	1,859,111
Employee entitlements and other provisions	1,156,215	1,510,206	1,574,439
Other	271,564	290,363	253,764
<b>Total Current Liabilities</b>	<b>3,996,958</b>	<b>3,863,062</b>	<b>3,839,684</b>
<b>Non Current Liabilities -</b>			
Interest bearing	7,882,922	8,734,830	8,301,829
Employee entitlements and other provisions	10,279,422	10,300,709	11,544,528
Other	691,845	666,736	536,942
<b>Total Non Current Liabilities</b>	<b>18,854,189</b>	<b>19,702,275</b>	<b>20,383,299</b>
<b>Total Liabilities</b>	<b>22,851,147</b>	<b>23,565,337</b>	<b>24,222,983</b>
<b>NET ASSETS</b>	<b>(20,825,762)</b>	<b>(21,426,996)</b>	<b>(21,150,290)</b>
<b>EQUITY</b>			
Reserves	10,100	10,100	10,100
Accumulated funds	(20,835,862)	(21,437,096)	(21,160,390)
<b>TOTAL EQUITY</b>	<b>(20,825,762)</b>	<b>(21,426,996)</b>	<b>(21,150,290)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

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**74.1 Service Wide Payments and Services**

**74.1.1 Debt Servicing Costs**

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on New South Wales Treasury Corporation loans. Payment of interest to Treasury banking system member agencies.

Program Description: Debt administration management of the Crown portfolio and cash management of the Treasury Banking System in conjunction with the Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

Activities: All Debt Servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury and then on-charged to this program.

	—2001-02—		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	346	464	<b>359</b>
Borrowing costs			
Interest	766,298	824,146	<b>673,695</b>
Interest on superannuation conversion offer - TCorp loans	32,754	34,123	...
Other finance costs	5,000	...	...
Other expenses			
Advances written off	...	5,470	...
Asset / liability management costs	953	953	<b>1,003</b>
Debt / Investment management costs	...	7,000	<b>7,000</b>
<b>Total Expenses</b>	<b>805,351</b>	<b>872,156</b>	<b>682,057</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	13,235	50	<b>74</b>
Other revenue	480	480	<b>480</b>
<b>Total Retained Revenue</b>	<b>13,715</b>	<b>530</b>	<b>554</b>
<b>NET COST OF SERVICES</b>	<b>791,636</b>	<b>871,626</b>	<b>681,503</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

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**74.1 Service Wide Payments and Services**

**74.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): Provision of petrol and alcohol subsidy payments and refunds provide relief from certain Crown revenues

Program Description: The payment of petrol and alcohol subsidies and remission and refund, under certain circumstances, in regard to State taxation and other Crown revenues.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury and then on-charged to this program.

	2001-02	2002-03	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	84	112	<b>87</b>
Other expenses			
Petrol subsidy payments	41,000	37,000	<b>38,700</b>
Alcohol subsidy payments	32,000	29,000	<b>7,000</b>
Refunds and remissions of Crown revenue	3,000	3,000	<b>3,000</b>
<b>Total Expenses</b>	<b>76,084</b>	<b>69,112</b>	<b>48,787</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	82	...	...
<b>Total Retained Revenue</b>	<b>82</b>	...	...
<b>NET COST OF SERVICES</b>	<b>76,002</b>	<b>69,112</b>	<b>48,787</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

---

**74.1 Service Wide Payments and Services**

**74.1.3 Other Liability Management Activities**

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management services for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued defined benefit employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury and then on-charged to this program.

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,097,740	2,523,389	<b>2,663,107</b>
Reimbursement of Treasury employee related and other operating expenses	23,353	28,079	<b>26,179</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(15,399)	(16,178)	<b>(19,000)</b>
Actuarial adjustments - negative - IMC	(25,179)	(24,183)	<b>(13,580)</b>
GST offset payments for international premium player program	6,636	...	...
Recurrent grants to non profit organisations	2,000	...	...
Property management - Crown property portfolio	...	16,610	<b>19,690</b>
Sydney and Hunter Water Corporation concessions	800	850	...
Contribution to Managed Insurance Fund	21,000	821,000	<b>21,000</b>
Grants to agencies	22,007	900	...
Contribution to Transport Accident Compensation Fund	50,000	45,000	<b>40,000</b>
Contribution to Treasury Managed Fund for hindsight adjustment	10,000	10,000	<b>50,000</b>
Snowy Scheme reform	15,000	500	<b>15,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****74 CROWN FINANCE ENTITY**

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**74.1 Service Wide Payments and Services****74.1.3 Other Liability Management Activities (cont)****OPERATING STATEMENT (cont)**

Grants for capital purposes - public trading enterprises	...	40,000	...
Capital grants - general government agencies	...	40,300	...
Australian Inland Energy - pensioner subsidy	5,300	5,300	<b>5,300</b>
Grants to organisations	3,000	10,000	...
Other expenses			
State's share of higher education superannuation costs	10,000	...	<b>10,000</b>
FreightCorp privatisation costs	5,200	10,918	...
Debt / investment management fees	7,000	...	...
Payments to ex FreightCorp employees for loss of public sector benefits	...	48,975	<b>1,875</b>
State Bank post-sale costs	11,500	41,000	<b>9,750</b>
State Bank loan loss indemnity claims	28,000	6,000	<b>5,000</b>
Compensation to the Australian Tax Office for GST administration	174,200	174,100	<b>187,900</b>
Other	18,330	30,140	<b>104,874</b>
<b>Total Expenses</b>	<b>2,470,488</b>	<b>3,812,700</b>	<b>3,127,095</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale proceeds of land - profit and initial cost of land	6,969	16,043	<b>5,717</b>
Contributions to long service leave pool	8,154	7,915	<b>8,311</b>
Investment income	94,719	116,774	<b>174,907</b>
Book Profit on Acquisition of Snowy Hydro Ltd	328,000	356,000	...
Other revenue	25,901	31,770	<b>28,711</b>
<b>Total Retained Revenue</b>	<b>463,743</b>	<b>528,502</b>	<b>217,646</b>
Gain/(loss) on disposal of non current assets	...	(56,211)	...
<b>NET COST OF SERVICES</b>	<b>2,006,745</b>	<b>3,340,409</b>	<b>2,909,449</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 CROWN FINANCE ENTITY**

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**74.2 Natural Disasters Relief**

**74.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities (including Local Government) involved in the administration of joint Commonwealth/State schemes.

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	4,000	139,251	<b>4,000</b>
Southern Sydney Recovery Taskforce	8,000	...	...
Natural Disaster Relief capital grants	18,000	18,000	<b>12,000</b>
<b>Total Expenses</b>	<b>30,000</b>	<b>157,251</b>	<b>16,000</b>
<b>NET COST OF SERVICES</b>	<b>30,000</b>	<b>157,251</b>	<b>16,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 CROWN LEASEHOLDS ENTITY**

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	2001-02	
	Budget	Revised
	\$000	\$000
		<b>2002-03</b>
		<b>Budget</b>
		<b>\$000</b>
<b>OPERATING STATEMENT</b>		
<b>Expenses -</b>		
Operating expenses -		
Other operating expenses	3,588	5,685
		<b>5,793</b>
<b>Total Expenses</b>	<b>3,588</b>	<b>5,685</b>
		<b>5,793</b>
Less:		
<b>Retained Revenue -</b>		
Sales of goods and services	37,835	37,182
Investment income	5,384	3,507
		<b>37,526</b>
		<b>4,126</b>
<b>Total Retained Revenue</b>	<b>43,219</b>	<b>40,689</b>
		<b>41,652</b>
Gain/(loss) on disposal of non current assets	(935)	(1,221)
		<b>(1,221)</b>
<b>NET COST OF SERVICES</b>	<b>(38,696)</b>	<b>(33,783)</b>
		<b>(34,638)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 CROWN LEASEHOLDS ENTITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Other	(94)	1,061	(84)
<b>Total Payments</b>	<b>(94)</b>	<b>1,061</b>	<b>(84)</b>
<b>Receipts</b>			
Sale of goods and services	37,835	37,182	37,526
Interest	5,384	3,507	4,126
Other	(2,315)	(2,218)	(438)
<b>Total Receipts</b>	<b>40,904</b>	<b>38,471</b>	<b>41,214</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>40,998</b>	<b>37,410</b>	<b>41,298</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	(346)	...	(382)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(346)</b>	...	<b>(382)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(40,559)	(38,741)	(40,827)
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(40,559)</b>	<b>(38,741)</b>	<b>(40,827)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>93</b>	<b>(1,331)</b>	<b>89</b>
Opening Cash and Cash Equivalents	3,359	4,320	2,989
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,452</b>	<b>2,989</b>	<b>3,078</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	38,696	33,783	34,638
Change in operating assets and liabilities	2,302	3,627	6,660
<b>Net cash flow from operating activities</b>	<b>40,998</b>	<b>37,410</b>	<b>41,298</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 CROWN LEASEHOLDS ENTITY**

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	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,452	2,989	<b>3,078</b>
Receivables	14,203	12,153	<b>12,535</b>
<b>Total Current Assets</b>	<b>17,655</b>	<b>15,142</b>	<b>15,613</b>
<b>Non Current Assets -</b>			
Receivables	38,525	32,029	<b>28,914</b>
Property, plant and equipment - Land and building	395,967	379,450	<b>388,989</b>
<b>Total Non Current Assets</b>	<b>434,492</b>	<b>411,479</b>	<b>417,903</b>
<b>Total Assets</b>	<b>452,147</b>	<b>426,621</b>	<b>433,516</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,858	...	<b>84</b>
Other	14,733	15,005	<b>17,245</b>
<b>Total Current Liabilities</b>	<b>18,591</b>	<b>15,005</b>	<b>17,329</b>
<b>Total Liabilities</b>	<b>18,591</b>	<b>15,005</b>	<b>17,329</b>
<b>NET ASSETS</b>	<b>433,556</b>	<b>411,616</b>	<b>416,187</b>
<b>EQUITY</b>			
Reserves	395,966	379,449	<b>388,988</b>
Accumulated funds	37,590	32,167	<b>27,199</b>
<b>TOTAL EQUITY</b>	<b>433,556</b>	<b>411,616</b>	<b>416,187</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 CROWN LEASEHOLDS ENTITY**

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**75.1 Administration of Crown Leases**

**75.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licences and permissive occupancies of Crown Land.

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	3,588	5,685	<b>5,793</b>
<b>Total Expenses</b>	<b>3,588</b>	<b>5,685</b>	<b>5,793</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Crown Land leases	37,835	37,182	<b>37,526</b>
Investment income	5,384	3,507	<b>4,126</b>
<b>Total Retained Revenue</b>	<b>43,219</b>	<b>40,689</b>	<b>41,652</b>
Gain/(loss) on disposal of non current assets	(935)	(1,221)	<b>(1,221)</b>
<b>NET COST OF SERVICES</b>	<b>(38,696)</b>	<b>(33,783)</b>	<b>(34,638)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 OLYMPIC CO-ORDINATION AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,579	5,287	...
Other operating expenses	13,646	6,331	...
Maintenance	150	8,000	...
Depreciation and amortisation	72,762	1,493	...
Grants and subsidies	...	69,259	...
<b>Total Expenses</b>	<b>89,047</b>	<b>90,370</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	72	...	...
Investment income	300	2,363	...
Retained taxes, fees and fines	...	8	...
Other revenue	138	5,125	...
<b>Total Retained Revenue</b>	<b>510</b>	<b>7,496</b>	...
Gain/(loss) on disposal of non current assets	10,000	2,000	...
<b>NET COST OF SERVICES</b>	<b>78,537</b>	<b>80,874</b>	...



**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 OLYMPIC CO-ORDINATION AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,539	6,287	...
Grants and subsidies	...	433	...
Other	20,041	33,720	...
<b>Total Payments</b>	<b>24,580</b>	<b>40,440</b>	...
<b>Receipts</b>			
Sale of goods and services	5,302	6,821	...
Interest	3,085	4,518	...
Other	2,891	13,577	...
<b>Total Receipts</b>	<b>11,278</b>	<b>24,916</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,302)</b>	<b>(15,524)</b>	...
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	35,000	2,700	...
Purchases of property, plant and equipment	(2,000)	(25,963)	...
Other	(33,462)	(33,714)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(462)</b>	<b>(56,977)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,590	15,590	...
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(2,700)	...
Cash reimbursements from the Consolidated Fund Entity	125	75	...
Cash transfers to Consolidated Fund	...	...	<b>(12,611)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,715</b>	<b>12,965</b>	<b>(12,611)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,951</b>	<b>(59,536)</b>	<b>(12,611)</b>
Opening Cash and Cash Equivalents	55,437	72,147	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>57,388</b>	<b>12,611</b>	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(78,537)	(80,874)	...
Non cash items added back	2,107	70,929	...
Change in operating assets and liabilities	63,128	(5,579)	...
<b>Net cash flow from operating activities</b>	<b>(13,302)</b>	<b>(15,524)</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 OLYMPIC CO-ORDINATION AUTHORITY**

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	2001-02	2002-03	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	57,388	12,611	...
Receivables	343	1,200	...
<b>Total Current Assets</b>	<b>57,731</b>	<b>13,811</b>	...
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	214,680	24,000	...
Plant and equipment	247	...	...
<b>Total Non Current Assets</b>	<b>214,927</b>	<b>24,000</b>	...
<b>Total Assets</b>	<b>272,658</b>	<b>37,811</b>	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	245	...	...
Employee entitlements and other provisions	200	302	...
Other	...	5,500	...
<b>Total Current Liabilities</b>	<b>445</b>	<b>5,802</b>	...
<b>Total Liabilities</b>	<b>445</b>	<b>5,802</b>	...
<b>NET ASSETS</b>	<b>272,213</b>	<b>32,009</b>	...
<b>EQUITY</b>			
Reserves	117,497	...	...
Accumulated funds	154,716	32,009	...
<b>TOTAL EQUITY</b>	<b>272,213</b>	<b>32,009</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 OLYMPIC CO-ORDINATION AUTHORITY**

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**76.1 Sydney Olympics 2000**

**76.1.1 Co-ordination of Olympic and Paralympic Activities**

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area. Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

		Average Staffing (EFT)	
		2001-02	2002-03
<u>Activities</u> :	Olympic agency wind-up	15	...

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,579	5,287	...
Other operating expenses	13,646	6,331	...
Maintenance	150	8,000	...
Depreciation and amortisation	72,672	1,493	...
Grants and subsidies			
Community use facilities	...	433	...
Capital grants -interchanges, parking etc	...	68,826	...
<b>Total Expenses</b>	<b>89,047</b>	<b>90,370</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	22	...	...
Carparking	50	...	...
Investment income	300	2,363	...
Retained taxes, fees and fines	...	8	...
Other revenue	138	5,125	...
<b>Total Retained Revenue</b>	<b>510</b>	<b>7,496</b>	...
Gain/(loss) on disposal of non current assets	10,000	2,000	...
<b>NET COST OF SERVICES</b>	<b>78,537</b>	<b>80,874</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,680	16,258	<b>17,330</b>
Other operating expenses	27,867	30,295	<b>34,492</b>
Maintenance	8,908	8,509	<b>10,235</b>
Depreciation and amortisation	28,468	28,268	<b>26,573</b>
<b>Total Expenses</b>	<b>81,923</b>	<b>83,330</b>	<b>88,630</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	11,522	11,138	<b>13,619</b>
Investment income	805	1,119	<b>1,440</b>
Retained taxes, fees and fines	500	300	<b>500</b>
Grants and contributions	3,847	2,831	<b>2,757</b>
Other revenue	63,596	66,886	<b>67,695</b>
<b>Total Retained Revenue</b>	<b>80,270</b>	<b>82,274</b>	<b>86,011</b>
Gain/(loss) on disposal of non current assets	...	...	<b>10,922</b>
<b>NET COST OF SERVICES</b>	<b>1,653</b>	<b>1,056</b>	<b>(8,303)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,841	13,717	<b>16,372</b>
Other	40,051	36,382	<b>53,529</b>
<b>Total Payments</b>	<b>53,892</b>	<b>50,099</b>	<b>69,901</b>
<b>Receipts</b>			
Sale of goods and services	6,307	6,801	<b>13,619</b>
Interest	270	1,105	<b>1,440</b>
Other	10,733	11,472	<b>10,982</b>
<b>Total Receipts</b>	<b>17,310</b>	<b>19,378</b>	<b>26,041</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(36,582)</b>	<b>(30,721)</b>	<b>(43,860)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	...	<b>14,922</b>
Proceeds from sale of investments	...	428	...
Advance repayments received	...	...	<b>376</b>
Purchases of property, plant and equipment	(30,450)	(19,347)	<b>(26,899)</b>
Advances made	...	(10,500)	<b>(1,500)</b>
Other	34,378	34,660	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>3,928</b>	<b>5,241</b>	<b>(13,101)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	34,730	34,730	<b>39,422</b>
Capital appropriation	6,856	14,656	<b>18,149</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	...	...	<b>(16,013)</b>
Cash reimbursements from the Consolidated Fund Entity	491	450	<b>560</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,077</b>	<b>49,836</b>	<b>42,118</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>9,423</b>	<b>24,356</b>	<b>(14,843)</b>
Opening Cash and Cash Equivalents	...	...	<b>24,356</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,423</b>	<b>24,356</b>	<b>9,513</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

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	2001-02		
	Budget	Revised	<b>2002-03</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(1,653)	(1,056)	<b>8,303</b>
Non cash items added back	(33,572)	(33,243)	<b>(36,689)</b>
Change in operating assets and liabilities	(1,357)	3,578	<b>(15,474)</b>
<b>Net cash flow from operating activities</b>	<b>(36,582)</b>	<b>(30,721)</b>	<b>(43,860)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,423	24,356	9,513
Receivables	6,623	4,587	4,587
Other financial assets	292	...	...
Inventories	35	35	35
Other	116	22	22
<b>Total Current Assets</b>	<b>16,489</b>	<b>29,000</b>	<b>14,157</b>
<b>Non Current Assets -</b>			
Other financial assets	...	10,500	11,624
Property, plant and equipment -			
Land and building	958,594	1,157,370	1,177,159
Plant and equipment	1,244	6,829	6,974
Infrastructure systems	640,890	584,766	576,408
Other	194,963	194,739	258,909
<b>Total Non Current Assets</b>	<b>1,795,691</b>	<b>1,954,204</b>	<b>2,031,074</b>
<b>Total Assets</b>	<b>1,812,180</b>	<b>1,983,204</b>	<b>2,045,231</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,433	12,880	4,180
Employee entitlements and other provisions	1,957	1,263	1,263
Other	623	2,200	2,200
<b>Total Current Liabilities</b>	<b>6,013</b>	<b>16,343</b>	<b>7,643</b>
<b>Total Liabilities</b>	<b>6,013</b>	<b>16,343</b>	<b>7,643</b>
<b>NET ASSETS</b>	<b>1,806,167</b>	<b>1,966,861</b>	<b>2,037,588</b>
<b>EQUITY</b>			
Accumulated funds	1,806,167	1,966,861	2,037,588
<b>TOTAL EQUITY</b>	<b>1,806,167</b>	<b>1,966,861</b>	<b>2,037,588</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

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**77.1 Administration**

**77.1.1 Administration**

Program Objective(s): To establish Sydney Olympic Park as a vibrant cultural and community centre, and a significant regional sport, recreation and tourism facility for the enjoyment of all visitors.

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community.

<u>Activities</u> :	Average Staffing (EFT)	
	2001-02	2002-03
Asset Management	35	36
Parklands	27	31
Marketing & Corporate Communications	25	30
Corporate Services	18	21
Planning & Urban Design	13	14
Finance	11	13
Commercial	9	12
	138	157

2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	16,680	16,258	<b>17,330</b>
Other operating expenses	27,867	30,295	<b>34,492</b>
Maintenance	8,908	8,509	<b>10,235</b>
Depreciation and amortisation	28,468	28,268	<b>26,573</b>
<b>Total Expenses</b>	<b>81,923</b>	<b>83,330</b>	<b>88,630</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**77 SYDNEY OLYMPIC PARK AUTHORITY**

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**77.1 Administration**

**77.1.1 Administration (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	...	...	...
Rents and leases	4,986	5,633	<b>6,434</b>
Canteen sales	374	...	...
Radio tower lease	150	...	...
Carparking	6,000	5,000	<b>6,500</b>
Minor sales of goods and services	12	505	<b>685</b>
Investment income	805	1,119	<b>1,440</b>
Retained taxes, fees and fines	500	300	<b>500</b>
Grants and contributions	3,847	2,831	<b>2,757</b>
Other revenue	63,596	66,886	<b>67,695</b>
<b>Total Retained Revenue</b>	<b>80,270</b>	<b>82,274</b>	<b>86,011</b>
Gain/(loss) on disposal of non current assets	...	...	<b>10,922</b>
<b>NET COST OF SERVICES</b>	<b>1,653</b>	<b>1,056</b>	<b>(8,303)</b>

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<b>ASSET ACQUISITIONS</b>	<b>31,964</b>	<b>28,097</b>	<b>18,149</b>
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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,919	21,586	<b>23,101</b>
Other operating expenses	14,499	15,360	<b>15,379</b>
Maintenance	200	200	<b>205</b>
Depreciation and amortisation	1,500	1,500	<b>1,000</b>
Grants and subsidies	18,387	15,574	<b>18,849</b>
Other expenses	42,131	32,834	<b>44,113</b>
<b>Total Expenses</b>	<b>98,636</b>	<b>87,054</b>	<b>102,647</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	250	250	<b>255</b>
Investment income	527	600	<b>550</b>
Grants and contributions	...	669	...
Other revenue	200	157	<b>204</b>
<b>Total Retained Revenue</b>	<b>977</b>	<b>1,676</b>	<b>1,009</b>
Gain/(loss) on disposal of non current assets	...	(7)	...
<b>NET COST OF SERVICES</b>	<b>97,659</b>	<b>85,385</b>	<b>101,638</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	20,690	20,357	21,847
Grants and subsidies	18,387	15,574	18,849
Other	64,339	55,903	67,371
<b>Total Payments</b>	<b>103,416</b>	<b>91,834</b>	<b>108,067</b>
<b>Receipts</b>			
Sale of goods and services	250	250	255
Interest	527	678	526
Other	7,730	8,429	7,178
<b>Total Receipts</b>	<b>8,507</b>	<b>9,357</b>	<b>7,959</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(94,909)</b>	<b>(82,477)</b>	<b>(100,108)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	5,101	...
Advance repayments received	120	3,120	130
Purchases of property, plant and equipment	(1,086)	(994)	(733)
Advances made	...	(3,000)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(966)</b>	<b>4,227</b>	<b>(603)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(120)	(120)	(120)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(120)</b>	<b>(120)</b>	<b>(120)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	93,922	79,455	97,154
Capital appropriation	1,086	4,086	733
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(3,000)	...
Cash reimbursements from the Consolidated Fund Entity	723	723	877
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>95,731</b>	<b>81,264</b>	<b>98,764</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(264)</b>	<b>2,894</b>	<b>(2,067)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2001-02		
	Budget	Revised	2002-03
	\$000	\$000	Budget
			\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	18,128	16,065	<b>18,959</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,864</b>	<b>18,959</b>	<b>16,892</b>
<hr/>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(97,659)	(85,385)	<b>(101,638)</b>
Non cash items added back	2,729	2,729	<b>2,254</b>
Change in operating assets and liabilities	21	179	<b>(724)</b>
<b>Net cash flow from operating activities</b>	<b>(94,909)</b>	<b>(82,477)</b>	<b>(100,108)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,864	18,959	16,892
Receivables	1,331	1,905	1,880
Other financial assets	120	...	...
Other	1,115	666	666
<b>Total Current Assets</b>	<b>20,430</b>	<b>21,530</b>	<b>19,438</b>
<b>Non Current Assets -</b>			
Receivables	500	500	500
Other financial assets	224	401	271
Property, plant and equipment -			
Land and building	2,131	2,364	2,364
Plant and equipment	3,379	4,128	3,861
<b>Total Non Current Assets</b>	<b>6,234</b>	<b>7,393</b>	<b>6,996</b>
<b>Total Assets</b>	<b>26,664</b>	<b>28,923</b>	<b>26,434</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,609	4,697	3,948
Interest bearing	121	121	131
Employee entitlements and other provisions	1,713	1,715	1,715
<b>Total Current Liabilities</b>	<b>8,443</b>	<b>6,533</b>	<b>5,794</b>
<b>Non Current Liabilities -</b>			
Interest bearing	390	390	260
<b>Total Non Current Liabilities</b>	<b>390</b>	<b>390</b>	<b>260</b>
<b>Total Liabilities</b>	<b>8,833</b>	<b>6,923</b>	<b>6,054</b>
<b>NET ASSETS</b>	<b>17,831</b>	<b>22,000</b>	<b>20,380</b>
<b>EQUITY</b>			
Reserves	858	...	...
Accumulated funds	16,973	22,000	20,380
<b>TOTAL EQUITY</b>	<b>17,831</b>	<b>22,000</b>	<b>20,380</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**78.1 Development of the New South Wales Economy**

**78.1.1 Development of the New South Wales Economy**

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas.

Program Description: The provision of business information on Government policies applying to industries. Marketing regional and metropolitan New South Wales as an investment location. Project facilitation and the provision of limited financial assistance. Provision of business counselling and consultancy assistance to small and medium enterprises. Assisting the development of enterprises. Promoting exports and co-ordinating public sector exports. Encouraging and promoting innovation. Acting as an advocate for business within Government.

<u>Outcomes:</u>	Units	1999-00	2000-01	2001-02	<b>2002-03</b>
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	615	439	208	<b>400</b>
Employment Impact	no.	3,198	3,982	2,448	<b>3,500</b>
Regional projects facilitated or financially assisted -					
Investment committed	\$m	383	423	879	<b>600</b>
Employment Impact	no.	4,630	4,761	4,241	<b>4,000</b>
Small and medium business clients -					
Employment growth in firms assisted	no.	2,610	3,071	5,450	<b>6,070</b>
	%	12	10	8	<b>8</b>
Export growth in firms assisted	\$m	99	157	275	<b>340</b>
	%	19	23	18	<b>18</b>
Micro and Start Up business clients -					
New employment reported by Business Enterprise Centres	no.	3,821	4,030	5,000	<b>5,500</b>
Industrial Supplies Office import replacement	\$m	138	82	100	<b>100</b>

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	35	44	21	<b>40</b>
Funding to assist investment projects	\$m	3	8	8	<b>7</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**78.1 Development of the New South Wales Economy**

**78.1.1 Development of the New South Wales Economy (cont)**

Regional projects facilitated or financially assisted - Investment projects assisted	no.	156	131	118	<b>135</b>
Funding to assist investment projects	\$m	25	17	13	<b>15</b>
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	26,427	30,000	24,200	<b>26,000</b>
Internet access to DSRD's web pages (sessions)	no.	93,500	288,538	305,112	<b>395,000</b>
Small and medium business clients - Clients assisted	no.	863	1,059	2,200	<b>2,300</b>
Value of assistance paid	\$m	2.8	2.4	3.0	<b>4.0</b>
Micro and Start Up business clients - Enquiries reported	no.	94,556	99,106	125,000	<b>135,000</b>
Businesses assisted	no.	28,953	25,551	30,000	<b>35,000</b>
<u>Average Staffing:</u>	EFT	239	254	260	<b>269</b>

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2001-02		2002-03
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses - Employee related	21,919	21,586	<b>23,101</b>
Other operating expenses	14,499	15,360	<b>15,379</b>
Maintenance	200	200	<b>205</b>
Depreciation and amortisation	1,500	1,500	<b>1,000</b>
Grants and subsidies			
Recurrent grants to non profit organisations	2,685	2,685	<b>2,747</b>
Regional headquarters tax concessions	1,179	797	<b>1,179</b>
Katoomba/Echo Point Development	7,726	4,935	<b>7,627</b>
Hunter Advantage Fund	1,297	3,157	<b>1,796</b>
Illawarra Advantage Fund	3,000	1,500	<b>3,000</b>
Newcastle Centre for Excellence in Energy Research	2,500	2,500	<b>2,500</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**78 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**78.1 Development of the New South Wales Economy**

**78.1.1 Development of the New South Wales Economy (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	41	<b>150</b>
Small Businesses' Loans Guarantee Act - liquidation of liabilities	67	...	<b>67</b>
Assistance to industry	16,714	9,544	<b>14,446</b>
Biotechnology strategies	...	1,410	<b>4,150</b>
Small Business Development	6,539	6,539	<b>6,539</b>
Regional development assistance	17,361	14,000	<b>17,361</b>
NSW High Growth Business	1,300	1,300	<b>1,400</b>
<b>Total Expenses</b>	<b>98,636</b>	<b>87,054</b>	<b>102,647</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	250	250	<b>255</b>
Investment income	527	600	<b>550</b>
Grants and contributions	...	669	...
Other revenue	200	157	<b>204</b>
<b>Total Retained Revenue</b>	<b>977</b>	<b>1,676</b>	<b>1,009</b>
Gain/(loss) on disposal of non current assets	...	(7)	...
<b>NET COST OF SERVICES</b>	<b>97,659</b>	<b>85,385</b>	<b>101,638</b>
<b>ASSET ACQUISITIONS</b>	<b>1,086</b>	<b>1,086</b>	<b>733</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	680,721	653,388	<b>835,719</b>
Investment income	173,969	100,645	<b>245,817</b>
Grants and contributions	81,000	876,000	<b>111,000</b>
<b>Total Retained Revenue</b>	<b>935,690</b>	<b>1,630,033</b>	<b>1,192,536</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	913,881	1,107,820	<b>1,070,303</b>
<b>Total Expenses</b>	<b>913,881</b>	<b>1,107,820</b>	<b>1,070,303</b>
<b>SURPLUS/(DEFICIT)</b>	<b>21,809</b>	<b>522,213</b>	<b>122,233</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	705,900	678,981	<b>853,459</b>
Interest	4,680	3,482	<b>3,730</b>
Other	78,791	975,059	<b>177,512</b>
<b>Total Receipts</b>	<b>789,371</b>	<b>1,657,522</b>	<b>1,034,701</b>
<b>Payments</b>			
Employee Related	...	(3,915)	...
Other	772,559	935,808	<b>902,988</b>
<b>Total Payments</b>	<b>772,559</b>	<b>931,893</b>	<b>902,988</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>16,812</b>	<b>725,629</b>	<b>131,713</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	93,802	...
Purchases of investments	(17,361)	(800,000)	<b>(135,211)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(17,361)</b>	<b>(706,198)</b>	<b>(135,211)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(549)</b>	<b>19,431</b>	<b>(3,498)</b>
Opening Cash and Cash Equivalents	75,592	47,867	<b>67,298</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>75,043</b>	<b>67,298</b>	<b>63,800</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	21,809	522,213	<b>122,233</b>
Non cash items added back	(169,489)	(97,236)	<b>(242,087)</b>
Change in operating assets and liabilities	164,492	300,652	<b>251,567</b>
<b>Net cash flow from operating activities</b>	<b>16,812</b>	<b>725,629</b>	<b>131,713</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	86,055	72,051	<b>67,493</b>
Receivables	146,520	212,900	<b>213,714</b>
Other	8,325	15,500	<b>16,400</b>
<b>Total Current Assets</b>	<b>240,900</b>	<b>300,451</b>	<b>297,607</b>
<b>Non Current Assets -</b>			
Receivables	368,990	383,416	<b>382,510</b>
Other financial assets	2,019,799	2,658,336	<b>3,035,634</b>
Other	...	70	...
<b>Total Non Current Assets</b>	<b>2,388,789</b>	<b>3,041,822</b>	<b>3,418,144</b>
<b>Total Assets</b>	<b>2,629,689</b>	<b>3,342,273</b>	<b>3,715,751</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	72,000	<b>76,000</b>
Interest bearing	11,012	4,753	<b>3,693</b>
Employee entitlements and other provisions	574,739	613,173	<b>662,390</b>
Other	7,335	54,925	<b>57,084</b>
<b>Total Current Liabilities</b>	<b>593,086</b>	<b>744,851</b>	<b>799,167</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	2,339,811	2,444,085	<b>2,641,084</b>
Other	...	70	...
<b>Total Non Current Liabilities</b>	<b>2,339,811</b>	<b>2,444,155</b>	<b>2,641,084</b>
<b>Total Liabilities</b>	<b>2,932,897</b>	<b>3,189,006</b>	<b>3,440,251</b>
<b>NET ASSETS</b>	<b>(303,208)</b>	<b>153,267</b>	<b>275,500</b>
<b>EQUITY</b>			
Accumulated funds	(303,208)	153,267	<b>275,500</b>
<b>TOTAL EQUITY</b>	<b>(303,208)</b>	<b>153,267</b>	<b>275,500</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

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	2001-02	
	Budget	Revised
	\$000	\$000
		<b>2002-03</b>
		<b>Budget</b>
		<b>\$000</b>
<hr/>		
<b>OPERATING STATEMENT</b>		
<b>Retained Revenue -</b>		
Investment income	...	...
		<b>22,000</b>
<b>Total Retained Revenue</b>	...	...
		<b>22,000</b>
Less:		
<b>Expenses -</b>		
Operating Expenses -		
<b>SURPLUS/(DEFICIT)</b>	...	...
		<b>22,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

---

	2001-02	
	Budget	Revised
	\$000	\$000
	<b>2002-03</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>CASH FLOW STATEMENT</b>		
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of investments	...	...
		<b>(929,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...
		<b>(929,000)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Other	...	...
		<b>929,000</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	...
		<b>929,000</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...
		...
<b>CASH FLOW RECONCILIATION</b>		
Surplus/(deficit) for year before distributions	...	...
		<b>22,000</b>
Non cash items added back	...	...
		<b>(22,000)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

---

	2001-02	
	Budget	Revised
	\$000	\$000
		<b>2002-03</b>
		<b>Budget</b>
		<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Other financial assets	...	...
		<b>47,550</b>
<b>Total Current Assets</b>	...	...
		<b>47,550</b>
<b>Non Current Assets -</b>		
Other financial assets	...	...
		<b>903,450</b>
<b>Total Non Current Assets</b>	...	...
		<b>903,450</b>
<b>Total Assets</b>	...	...
		<b>951,000</b>
<b>LIABILITIES -</b>		
<b>Non Current Liabilities -</b>		
Other	...	...
		<b>929,000</b>
<b>Total Non Current Liabilities</b>	...	...
		<b>929,000</b>
<b>Total Liabilities</b>	...	...
		<b>929,000</b>
<b>NET ASSETS</b>	...	...
		<b>22,000</b>
<b>EQUITY</b>		
Accumulated funds	...	...
		<b>22,000</b>
<b>TOTAL EQUITY</b>	...	...
		<b>22,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	...	7,000	<b>14,400</b>
Retained taxes, fees and fines	20,070	261,737	...
<b>Total Retained Revenue</b>	<b>20,070</b>	<b>268,737</b>	<b>14,400</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	70	160	<b>105</b>
<b>Total Expenses</b>	<b>70</b>	<b>160</b>	<b>105</b>
<b>SURPLUS/(DEFICIT)</b>	<b>20,000</b>	<b>268,577</b>	<b>14,295</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	20,070	261,737	...
Interest	...	7,000	<b>14,400</b>
Other	...	32,236	...
<b>Total Receipts</b>	<b>20,070</b>	<b>300,973</b>	<b>14,400</b>
<b>Payments</b>			
Finance costs	...	121	...
Other	3,070	3,136	<b>105</b>
<b>Total Payments</b>	<b>3,070</b>	<b>3,257</b>	<b>105</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>17,000</b>	<b>297,716</b>	<b>14,295</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(27,722)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(27,722)</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>17,000</b>	<b>269,994</b>	<b>14,295</b>
Opening Cash and Cash Equivalents	3,000	6	<b>270,000</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>20,000</b>	<b>270,000</b>	<b>284,295</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	20,000	268,577	<b>14,295</b>
Change in operating assets and liabilities	(3,000)	29,139	...
<b>Net cash flow from operating activities</b>	<b>17,000</b>	<b>297,716</b>	<b>14,295</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

---

	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	20,000	270,000	284,295
<b>Total Current Assets</b>	<b>20,000</b>	<b>270,000</b>	<b>284,295</b>
<b>Total Assets</b>	<b>20,000</b>	<b>270,000</b>	<b>284,295</b>
<b>NET ASSETS</b>	<b>20,000</b>	<b>270,000</b>	<b>284,295</b>
<b>EQUITY</b>			
Accumulated funds	20,000	270,000	284,295
<b>TOTAL EQUITY</b>	<b>20,000</b>	<b>270,000</b>	<b>284,295</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

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	2001-02		2002-03
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	139,065	132,958	<b>148,739</b>
Grants and contributions	22,007	81,919	<b>131,549</b>
Other revenue	11,237	11,870	<b>9,169</b>
<b>Total Retained Revenue</b>	<b>172,309</b>	<b>226,747</b>	<b>289,457</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	104,941	116,935	<b>237,508</b>
Maintenance	19,357	8,080	<b>7,664</b>
Depreciation and amortisation	9,236	9,285	<b>7,820</b>
Grants and subsidies	...	16,000	...
Borrowing costs	16,413	16,415	<b>16,660</b>
<b>Total Expenses</b>	<b>149,947</b>	<b>166,715</b>	<b>269,652</b>
Gain/(loss) on disposal of non current assets	2,942	(2,216)	<b>(20,702)</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>25,304</b>	<b>57,816</b>	<b>(897)</b>
<b>Distributions -</b>			
Dividends and capital repatriations	28,774	11,022	<b>125,615</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>(3,470)</b>	<b>46,794</b>	<b>(126,512)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	139,445	128,718	151,139
Other	41,645	100,809	146,551
<b>Total Receipts</b>	<b>181,090</b>	<b>229,527</b>	<b>297,690</b>
<b>Payments</b>			
Grants and subsidies	8,196	24,017	8,199
Finance costs	16,413	16,415	16,660
Other	137,028	133,810	181,875
<b>Total Payments</b>	<b>161,637</b>	<b>174,242</b>	<b>206,734</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>19,453</b>	<b>55,285</b>	<b>90,956</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	13,870	1,882	122,715
Purchases of property, plant and equipment	(5,000)	(47,760)	(13,933)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>8,870</b>	<b>(45,878)</b>	<b>108,782</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	1,751	1,750	1,127
Repayment of borrowings and advances	(334)	(334)	(363)
Dividends paid	(28,774)	(11,022)	(125,615)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(27,357)</b>	<b>(9,606)</b>	<b>(124,851)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>966</b>	<b>(199)</b>	<b>74,887</b>
Opening Cash and Cash Equivalents	8,877	14,070	13,871
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,843</b>	<b>13,871</b>	<b>88,758</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	25,304	57,816	(897)
Non cash items added back	9,236	9,285	7,820
Change in operating assets and liabilities	(15,087)	(11,816)	84,033
<b>Net cash flow from operating activities</b>	<b>19,453</b>	<b>55,285</b>	<b>90,956</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2001-02		2002-03
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,843	13,871	<b>88,758</b>
Receivables	5,300	6,240	<b>3,740</b>
Other	4,100	50	<b>50</b>
<b>Total Current Assets</b>	<b>19,243</b>	<b>20,161</b>	<b>92,548</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Land and building	477,453	569,698	<b>432,394</b>
<b>Total Non Current Assets</b>	<b>477,453</b>	<b>569,698</b>	<b>432,394</b>
<b>Total Assets</b>	<b>496,696</b>	<b>589,859</b>	<b>524,942</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,900	3,700	<b>3,700</b>
Interest bearing	15,896	15,896	<b>16,852</b>
Employee entitlements and other provisions	...	...	<b>70,000</b>
Other	23,549	13,190	<b>12,711</b>
<b>Total Current Liabilities</b>	<b>41,345</b>	<b>32,786</b>	<b>103,263</b>
<b>Non Current Liabilities -</b>			
Interest bearing	79,052	79,052	<b>78,860</b>
Other	19,833	26,637	<b>17,947</b>
<b>Total Non Current Liabilities</b>	<b>98,885</b>	<b>105,689</b>	<b>96,807</b>
<b>Total Liabilities</b>	<b>140,230</b>	<b>138,475</b>	<b>200,070</b>
<b>NET ASSETS</b>	<b>356,466</b>	<b>451,384</b>	<b>324,872</b>
<b>EQUITY</b>			
Reserves	108,231	126,206	<b>126,074</b>
Accumulated funds	248,235	325,178	<b>198,798</b>
<b>TOTAL EQUITY</b>	<b>356,466</b>	<b>451,384</b>	<b>324,872</b>

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