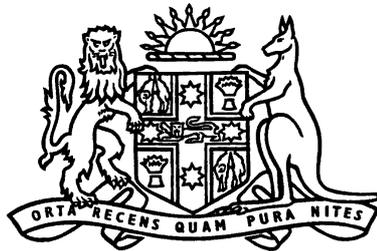


Budget Estimates

2001-02



New South Wales

Budget Paper No. 3

Volume 1

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THE LEGISLATURE
1 THE LEGISLATURE

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	41,768	42,905	42,813
Other operating expenses	12,727	12,722	13,912
Maintenance	416	620	486
Depreciation and amortisation	3,560	4,368	4,380
Other expenses	23,162	22,310	24,242
Total Expenses	81,633	82,925	85,833
Less:			
Retained Revenue -			
Sales of goods and services	1,046	1,503	1,890
Investment income	15	50	25
Other revenue	1,554	1,237	940
Total Retained Revenue	2,615	2,790	2,855
NET COST OF SERVICES	79,018	80,135	82,978

THE LEGISLATURE
1 THE LEGISLATURE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	32,688	34,271	33,615
Other	36,305	38,187	38,640
Total Payments	68,993	72,458	72,255
Receipts			
Sale of goods and services	1,046	2,158	1,890
Interest	22	59	35
Other	1,554	2,340	940
Total Receipts	2,622	4,557	2,865
NET CASH FLOWS FROM OPERATING ACTIVITIES	(66,371)	(67,901)	(69,390)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(4,121)	(3,907)	(3,426)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,121)	(3,907)	(3,426)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	64,961	65,136	67,793
Capital appropriation	4,121	3,821	3,426
Cash reimbursements from the Consolidated Fund Entity	1,400	1,374	1,650
Cash transfers to Consolidated Fund	...	(58)	...
NET CASH FLOWS FROM GOVERNMENT	70,482	70,273	72,869
NET INCREASE/(DECREASE) IN CASH	(10)	(1,535)	53
Opening Cash and Cash Equivalents	251	1,739	204
CLOSING CASH AND CASH EQUIVALENTS	241	204	257
CASH FLOW RECONCILIATION			
Net cost of services	(79,018)	(80,135)	(82,978)
Non cash items added back	12,540	13,189	13,478
Change in operating assets and liabilities	107	(955)	110
Net cash flow from operating activities	(66,371)	(67,901)	(69,390)

THE LEGISLATURE
1 THE LEGISLATURE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	241	204	257
Receivables	544	552	542
Inventories		200	200
Other	433	260	260
Total Current Assets	1,218	1,216	1,259
Non Current Assets -			
Property, plant and equipment -			
Land and building	97,198	97,969	97,304
Plant and equipment	30,233	28,271	27,982
Total Non Current Assets	127,431	126,240	125,286
Total Assets	128,649	127,456	126,545
LIABILITIES -			
Current Liabilities -			
Payables	2,165	2,908	2,908
Employee entitlements and other provisions	2,728	2,724	2,824
Total Current Liabilities	4,893	5,632	5,732
Non Current Liabilities -			
Employee entitlements and other provisions	178	230	230
Total Non Current Liabilities	178	230	230
Total Liabilities	5,071	5,862	5,962
NET ASSETS	123,578	121,594	120,583
EQUITY			
Reserves	8,000	9,067	9,067
Accumulated funds	115,578	112,527	111,516
TOTAL EQUITY	123,578	121,594	120,583

THE LEGISLATURE
1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.1 Legislative Council

Program Objective(s): To represent the people of New South Wales in the Upper House. To support the functions of the Legislative Council and its 42 Members

Program Description: Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and Committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Secretarial services for Members	48	48
Procedural and administrative support	29	27
Committee advisory, research and administrative support	13	13
	90	88

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	8,289	8,585	8,393
Other operating expenses	2,357	1,690	2,478
Maintenance	3		4
Depreciation and amortisation	180	246	255
Other expenses			
Salaries and allowances of Members of the Legislative Council	3,858	3,775	4,200
Salaries and allowances of the President of the Legislative Council and others	2,236	1,915	2,200
Salaries and allowances of Ministers of the Crown	1,184	915	1,060
Overseas delegation	3		3
Total Expenses	18,110	17,126	18,593

THE LEGISLATURE
1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.1 Legislative Council (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

Other revenue

10

373

398

395

Total Retained Revenue

383

398

395

NET COST OF SERVICES

17,727

16,728

18,198

ASSET ACQUISITIONS

308

400

379

THE LEGISLATURE

1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.2 Legislative Assembly

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and Committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

		Average Staffing (EFT)	
		2000-01	2001-02
Activities:			
	Secretarial and research services for Members	207	207
	Procedural and administrative support	33	33
	Committee advisory, research and administrative support	21	20
		261	260

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	20,768	21,305	21,300
Other operating expenses	7,976	8,825	9,036
Maintenance	115	188	125
Depreciation and amortisation	1,104	1,555	1,580
Other expenses			
Salaries and allowances of Members of Parliament	7,775	7,850	8,150
Salaries and allowances of the Speaker and others	4,202	4,230	4,385
Salaries and allowances of Ministers of the Crown	3,649	3,350	3,481
Commonwealth Parliamentary Association	248	275	756
Overseas delegation	7		7
Total Expenses	45,844	47,578	48,820

THE LEGISLATURE
1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.2 Legislative Assembly (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	15	42	40
Other revenue	441	731	485
Total Retained Revenue	456	773	525
NET COST OF SERVICES	45,388	46,805	48,295
ASSET ACQUISITIONS	2,463	2,514	1,482

THE LEGISLATURE
1 THE LEGISLATURE

1.2 Parliamentary Support Services

1.2.1 Joint Services

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members Operation of both Houses and the Parliament House Building.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Accounting and financial	10	12
Archives	2	2
Building	57	57
Catering	53	49
Education and Community Relations	1	2
Hansard	23	22
Information technology	13	15
Library	33	33
Security	15	15
Printing Services	12	12
	219	219

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,711	13,015	13,120
Other operating expenses	2,394	2,207	2,398
Maintenance	298	432	357
Depreciation and amortisation	2,276	2,567	2,545
Total Expenses	17,679	18,221	18,420

THE LEGISLATURE
1 THE LEGISLATURE

1.2 Parliamentary Support Services

1.2.1 Joint Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Energy recoupment	420	503	450
Functions	430	550	450
Minor sales of goods and services	171	408	950
Investment income	15	50	25
Other revenue	740	108	60

Total Retained Revenue	1,776	1,619	1,935
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NET COST OF SERVICES	15,903	16,602	16,485
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ASSET ACQUISITIONS	1,350	907	1,565
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THE LEGISLATURE

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
The Legislature			
Total Expenses	81.6	85.8	5.1
Asset Acquisitions	4.1	3.4	- 16.9

The Legislature is comprised of two Houses, the Legislative Council and the Legislative Assembly. Both Houses are directly elected by the people of New South Wales and together form one arm of the system of responsible government.

The functions of Parliament are wide ranging and include the making of laws, control of State finances, oversight and scrutiny of Executive Government operations and the provision of a forum to discuss matters of concern or importance to the public.

The Legislative Council, Legislative Assembly and Joint House Departments provide procedural, administrative and support services to assist Members in the performance of their parliamentary and constituency duties, both at Parliament House and in the ninety three Legislative Assembly electorate offices throughout the State.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Legislature's expenditure trends reflect the sittings of Parliament and the provision of services to Members. Total expenses have increased from \$75.5 million in 1996-97 to an estimated \$82.9 million in 2000-01. The increase is mainly attributable to increases in salary costs together with higher telecommunication and electorate office rental costs. The Legislature has increased the use of technology to deliver services by expanding Parliament's Internet site which provides access to Hansard, House business papers and Parliamentary Committee reports, and allows the on-line receipt of Committee Inquiry submissions from the public.

The Parliamentary Remuneration Tribunal released its new Determination and Report on Members' additional allowances and entitlements on 4 December 2000. The Determination came into effect on 31 December 2000 and has provided increased flexibility for Members in the use of their non-salary entitlements through the establishment of a Logistic Support Allocation. All Members' Logistic Support Allocation expenditure and country based Members' Sydney Allowances will be audited annually by the Auditor-General's Office.

STRATEGIC DIRECTIONS

The Legislature's primary focus will be on improving procedural and corporate business processes to support Members in their Parliamentary and constituency duties. This will involve increased use of technology to expand information available on the Parliament's Internet website and use of e-commerce in accounting and administrative business processes.

In 2001-02, the Legislature will undertake an evaluation of processes and services that can be enhanced for Members and support areas through the use of current technology. In addition, a review and assessment of the Government's public sector reform and service delivery initiatives will be carried out to determine their suitability and relevance for implementation within the Parliament.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated to be \$85.8 million. \$67.4 million will be expended to directly support the functions of the Upper and Lower Houses and Members in their Parliamentary and constituency duties. \$18.4 million has been budgeted for support and ancillary operations.

Asset Acquisitions

Funding of \$3.4 million in 2001-02 has been provided to:

- ◆ Replace facsimile machines in electorate offices (\$0.3 million).
- ◆ Upgrade Parliament's management information system (\$0.3 million).
- ◆ Upgrade and replace electorate office furniture (\$0.8 million).

- ◆ Upgrade computer hardware for Members of the Legislative Council (\$0.3 million) and Members of the Legislative Assembly (\$0.4 million).
- ◆ Upgrade Parliament's business systems, communications systems and infrastructure (\$0.9 million).
- ◆ Fit out electorate offices for Members of the Legislative Assembly and for other minor works (\$0.4 million).

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	7,933	7,453	8,226
Other operating expenses	3,872	4,379	3,941
Maintenance	12	33	12
Depreciation and amortisation	300	300	300
Grants and subsidies	...	12	...
Other expenses	2,376	2,403	2,376
Total Expenses	14,493	14,580	14,855
Less:			
Retained Revenue -			
Investment income	97	125	99
Grants and contributions	1,360	1,360	1,220
Total Retained Revenue	1,457	1,485	1,319
NET COST OF SERVICES	13,036	13,095	13,536

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	7,503	7,041	7,759
Grants and subsidies		12	
Other	6,260	7,646	6,901
Total Payments	13,763	14,699	14,660
Receipts			
Sale of goods and services		376	
Interest	97	125	99
Other	1,360	1,767	1,795
Total Receipts	1,457	2,268	1,894
NET CASH FLOWS FROM OPERATING ACTIVITIES	(12,306)	(12,431)	(12,766)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(245)	(257)	(615)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(245)	(257)	(615)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	12,351	12,684	12,546
Capital appropriation	245	245	615
Cash reimbursements from the Consolidated Fund Entity	240	240	245
Cash transfers to Consolidated Fund		(639)	
NET CASH FLOWS FROM GOVERNMENT	12,836	12,530	13,406
NET INCREASE/(DECREASE) IN CASH	285	(158)	25
Opening Cash and Cash Equivalents	713	2,953	2,795
CLOSING CASH AND CASH EQUIVALENTS	998	2,795	2,820
CASH FLOW RECONCILIATION			
Net cost of services	(13,036)	(13,095)	(13,536)
Non cash items added back	757	739	767
Change in operating assets and liabilities	(27)	(75)	3
Net cash flow from operating activities	(12,306)	(12,431)	(12,766)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	998	2,795	2,820
Receivables	260	334	324
Total Current Assets	1,258	3,129	3,144
Non Current Assets -			
Property, plant and equipment -			
Land and building	1,290	1,123	1,123
Plant and equipment	266	621	936
Total Non Current Assets	1,556	1,744	2,059
Total Assets	2,814	4,873	5,203
LIABILITIES -			
Current Liabilities -			
Payables	705	678	671
Employee entitlements and other provisions	767	798	798
Total Current Liabilities	1,472	1,476	1,469
Total Liabilities	1,472	1,476	1,469
NET ASSETS	1,342	3,397	3,734
EQUITY			
Accumulated funds	1,342	3,397	3,734
TOTAL EQUITY	1,342	3,397	3,734

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy

Program Description: Provision of administrative and advisory support to the Premier and Cabinet

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities</u> :			
	Policy Branches	81	87
	Cabinet Secretariat	17	18
	Drug Policy	6	8
	Families First	9	12
		113	125

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,933	7,453	8,226
Other operating expenses	3,872	4,379	3,941
Maintenance	12	33	12
Depreciation and amortisation	300	300	300
Grants and subsidies			
Grants to agencies		12	
Other expenses			
Drug policy	960	910	960
Families first	1,100	1,050	1,100
Children's and youths' initiatives	280	256	280
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	187	36
Total Expenses	14,493	14,580	14,855

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP
2 CABINET OFFICE**

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	97	125	99
Grants and contributions	1,360	1,360	1,220
Total Retained Revenue	1,457	1,485	1,319
NET COST OF SERVICES	13,036	13,095	13,536

ASSET ACQUISITIONS	245	257	615
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,634	4,373	4,442
Other operating expenses	839	960	980
Maintenance	65	65	67
Depreciation and amortisation	300	92	310
Total Expenses	5,838	5,490	5,799
Less:			
Retained Revenue -			
Sales of goods and services	134	200	190
Investment income	16	40	40
Total Retained Revenue	150	240	230
NET COST OF SERVICES	5,688	5,250	5,569

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,139	4,057	4,017
Other	904	1,270	1,119
Total Payments	5,043	5,327	5,136
Receipts			
Sale of goods and services	134	200	193
Interest	24	48	48
Other		127	106
Total Receipts	158	375	347
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,885)	(4,952)	(4,789)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,100)	(251)	(817)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,100)	(251)	(817)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,641	4,637	4,734
Capital appropriation	700	251	817
Cash reimbursements from the Consolidated Fund Entity	66	66	67
NET CASH FLOWS FROM GOVERNMENT	5,407	4,954	5,618
NET INCREASE/(DECREASE) IN CASH	(578)	(249)	12
Opening Cash and Cash Equivalents	755	522	273
CLOSING CASH AND CASH EQUIVALENTS	177	273	285
CASH FLOW RECONCILIATION			
Net cost of services	(5,688)	(5,250)	(5,569)
Non cash items added back	795	508	735
Change in operating assets and liabilities	8	(210)	45
Net cash flow from operating activities	(4,885)	(4,952)	(4,789)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	177	273	285
Receivables	18	56	44
Total Current Assets	195	329	329
Non Current Assets -			
Property, plant and equipment - Plant and equipment	1,293	583	1,090
Total Non Current Assets	1,293	583	1,090
Total Assets	1,488	912	1,419
LIABILITIES -			
Current Liabilities -			
Payables	295	273	306
Employee entitlements and other provisions	259	293	293
Total Current Liabilities	554	566	599
Total Liabilities	554	566	599
NET ASSETS	934	346	820
EQUITY			
Accumulated funds	934	346	820
TOTAL EQUITY	934	346	820

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

3.1 Drafting and Publishing of Government Legislation

3.1.1 Drafting and Publishing of Government Legislation

Program Objective(s): To provide a comprehensive legislative drafting and publishing service

Program Description: Developing and drafting Government legislation for Parliament or the Governor-in-Council. Advising on and drafting or settling environmental planning instruments. Providing legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertaking research on legislative and related matters. Publishing legislation including Bills, new Acts and Regulations, updated reprints of legislation and information guides. Compiling the New South Wales Legislation Database.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Drafting and publishing legislation	46	48

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,634	4,373	4,442
Other operating expenses	839	960	980
Maintenance	65	65	67
Depreciation and amortisation	300	92	310
Total Expenses	5,838	5,490	5,799

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

3.1 Drafting and Publishing of Government Legislation

3.1.1 Drafting and Publishing of Government Legislation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Drafting and publication of legislation	134	200	190
Investment income	16	40	40
Total Retained Revenue	150	240	230
NET COST OF SERVICES	5,688	5,250	5,569

ASSET ACQUISITIONS	1,100	251	817
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	33,013	36,949	37,759
Other operating expenses	27,697	25,813	29,389
Maintenance	552	434	178
Depreciation and amortisation	1,326	1,540	1,502
Grants and subsidies	18,493	12,963	13,122
Other expenses	12,437	12,437	2,872
Total Expenses	93,518	90,136	84,822
Less:			
Retained Revenue -			
Sales of goods and services	2,023	1,746	1,815
Investment income	106	400	109
Grants and contributions	522	1,137	207
Other revenue	1,559	2,342	1,685
Total Retained Revenue	4,210	5,625	3,816
Gain/(loss) on disposal of non current assets		2	
NET COST OF SERVICES	89,308	84,509	81,006

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	31,084	34,442	35,186
Grants and subsidies	18,493	12,963	13,122
Other	40,686	44,673	36,270
Total Payments	90,263	92,078	84,578
Receipts			
Sale of goods and services	2,023	1,746	1,652
Interest	106	400	109
Other	2,081	8,962	6,131
Total Receipts	4,210	11,108	7,892
NET CASH FLOWS FROM OPERATING ACTIVITIES	(86,053)	(80,970)	(76,686)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		2	
Purchases of property, plant and equipment	(245)	(432)	(970)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(245)	(430)	(970)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	84,428	79,190	75,100
Capital appropriation	245	245	970
Cash reimbursements from the Consolidated Fund Entity	779	837	856
NET CASH FLOWS FROM GOVERNMENT	85,452	80,272	76,926
NET INCREASE/(DECREASE) IN CASH	(846)	(1,128)	(730)
Opening Cash and Cash Equivalents	2,610	5,394	4,266
CLOSING CASH AND CASH EQUIVALENTS	1,764	4,266	3,536
CASH FLOW RECONCILIATION			
Net cost of services	(89,308)	(84,509)	(81,006)
Non cash items added back	3,255	4,047	4,075
Change in operating assets and liabilities		(508)	245
Net cash flow from operating activities	(86,053)	(80,970)	(76,686)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,764	4,266	3,536
Receivables	2,100	1,573	1,309
Other	50	19	19
Total Current Assets	3,914	5,858	4,864
Non Current Assets -			
Property, plant and equipment -			
Land and building	30,365		
Plant and equipment	5,772	4,683	4,151
Total Non Current Assets	36,137	4,683	4,151
Total Assets	40,051	10,541	9,015
LIABILITIES -			
Current Liabilities -			
Payables	1,879	3,065	3,046
Employee entitlements and other provisions	4,387	3,251	3,251
Other		175	175
Total Current Liabilities	6,266	6,491	6,472
Non Current Liabilities -			
Other	27		
Total Non Current Liabilities	27		
Total Liabilities	6,293	6,491	6,472
NET ASSETS	33,758	4,050	2,543
EQUITY			
Accumulated funds	33,758	4,050	2,543
TOTAL EQUITY	33,758	4,050	2,543

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.1 Services for the Governor's Office

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

Average Staffing (EFT)

	2000-01	2001-02
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Activities:

Operation of the Governor's Office	12	12
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	2000-01	2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	811	951		879
Other operating expenses	700	700		725
Maintenance	5	5		5
Depreciation and amortisation	10	210		210
Total Expenses	1,526	1,866		1,819
NET COST OF SERVICES	1,526	1,866		1,819

ASSET ACQUISITIONS	10	10		10
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.2 Services for the Leaders of the Opposition

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

Average Staffing (EFT)

	2000-01	2001-02
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Activities:

Services for the Leaders of the Opposition in both Houses of Parliament	17	17
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	2000-01	2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,090	1,074	1,097
Other operating expenses	372	414	375
Maintenance	5	10	5
Depreciation and amortisation	7	16	16
Total Expenses	1,474	1,514	1,493
NET COST OF SERVICES	1,474	1,514	1,493

ASSET ACQUISITIONS	14	14	14
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.3 Review and Reform

Program Objective(s): To review, measure and report public sector performance and develop reform initiatives to improve quality and value for money

Program Description: Undertake program and management reviews, assess performance against key service delivery indicators, oversee implementation of public sector reform projects, including the corporate services reform initiative. Support the Council on the Cost and Quality of Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Performance measurement, review and improvement tasks and support for the Council	29	30

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,227	2,321	3,454
Other operating expenses	1,446	1,346	774
Maintenance	9	9	11
Depreciation and amortisation	10	29	30
Total Expenses	3,692	3,705	4,269
Less:			
Retained Revenue -			
Other revenue		9	
Total Retained Revenue		9	
NET COST OF SERVICES	3,692	3,696	4,269

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.4 Equal Opportunity in Public Employment

Program Objective(s): Promote equal employment opportunity in the New South Wales Public Sector for designated groups and eliminate discriminatory employment practices.

Program Description: Lead the New South Wales Public Sector to achieve Equal Employment Opportunity outcomes. Advise and assist Public Sector agencies. Monitor the Equal Employment Opportunity program and report to Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Program advice	13	12
Research and policy development	4	5
Project management	2	2
	19	19

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,368	1,415	1,435
Other operating expenses	558	671	580
Maintenance	21	21	22
Depreciation and amortisation	12	15	13
Grants and subsidies			
Grants to agencies	346	125	300
Total Expenses	2,305	2,247	2,350

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.4 Equal Opportunity in Public Employment (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Publication sales

Grants and contributions

30

1

31

71

Total Retained Revenue

30

72

31

Gain/(loss) on disposal of non current assets

2

NET COST OF SERVICES

2,275

2,173

2,319

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.5 Ministerial and Parliamentary Services

Program Objective(s): To manage functions relating to Ministerial offices and Parliamentary services for the Premier's administration.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Ministerial and Parliamentary Services		
Operations	75	75
Premier's Office	29	29
Ministerial Offices	21	21
Former Office Holders	5	5
	130	130

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,647	11,823	12,267
Other operating expenses	7,897	7,551	8,405
Maintenance	39	55	40
Depreciation and amortisation	58	144	144
Other expenses			
Parliamentary Remuneration Tribunal	153	153	96
Special reports for the Premier and unforeseen expenses	270	270	278
Total Expenses	19,064	19,996	21,230

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.5 Ministerial and Parliamentary Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Publication sales

Other revenue

38

1,159

2,100

1,675

Total Retained Revenue

1,197

2,100

1,675

NET COST OF SERVICES

17,867

17,896

19,555

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.6 Public Sector Management Office

Program Objective(s): To support the public sector to deliver Government objectives through leadership and provision of advice concerning reform, employee relations and superannuation policy To facilitate a whole-of government approach, where appropriate, to the delivery of public sector services.

Program Description: Develop and implement a public sector reform agenda with the capacity and structure to meet present and future community expectations. Provide strategic advice on public sector reform and assist agencies resolve complex management and employee issues across the New South Wales public sector. Provide advice to Government in the Department's statutory role as employer of public servants for industrial purposes

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Deputy Director General's Unit	2	2
Employee relations	31	37
Strategic policy and reform	34	40
Public Sector Management Course	5	5
Police Complaints Case Management	2	3
	74	87

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,903	6,064	5,912
Other operating expenses	5,035	4,647	4,530
Maintenance	28	30	29
Depreciation and amortisation	124	221	216

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.6 Public Sector Management Office (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Grants to agencies	14,398	6,163	8,373
Total Expenses	25,488	17,125	19,060
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	37	24	38
Fees for services from general government agencies	341	339	349
Training charges from general government agencies	997	982	997
Investment income		30	
Total Retained Revenue	1,375	1,375	1,384
NET COST OF SERVICES	24,113	15,750	17,676

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.7 Strategic Projects

Program Objective(s): To maximise the economic, environmental and social benefits of strategic projects for communities at State, regional and local levels.

Program Description: Lead and co-ordinate a whole-of-government approach to major projects and issues at State, regional and local levels in partnership with private and community sectors. Ensure that infrastructure planning, management and service delivery objectives are met.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Strategic Projects Division	74	79
Infrastructure Co-ordination Unit	7	7
	81	86

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,058	8,365	8,361
Other operating expenses	4,944	5,082	7,454
Maintenance	34	34	35
Depreciation and amortisation	101	101	93
Grants and subsidies			
Recurrent grants to non profit organisations			100
Grants to agencies	988	3,914	753
Regional and rural miscellaneous recurrent grants	1,000	1,000	1,000
Total Expenses	14,125	18,496	17,796

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.7 Strategic Projects (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Grants and contributions	522	1,006	207
Other revenue		13	
Total Retained Revenue	522	1,019	207
NET COST OF SERVICES	13,603	17,477	17,589

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.8 State Administration Services

Program Objective(s): To organise, plan and manage functions for the Premier's administration.

Program Description: Provision of management and co-ordination services for the Premier in community events, official visits and executive and departmental administration, including actuarial services.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Director General's Unit	8	10
Protocol and Policy Development	9	
Community and management services	16	16
Government Actuary	7	5
	40	40

9

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,909	4,936	4,354
Other operating expenses	6,745	5,402	6,546
Maintenance	411	270	31
Depreciation and amortisation	1,004	804	780
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,667	1,667	2,502
Constitutional Centenary Foundation Inc.	94	94	94
Other expenses			
Expenses involved in protocol	1,531	1,531	811
Australia Day Council	713	713	687
Centenary of Federation	9,770	9,770	1,000
Total Expenses	25,844	25,187	16,805

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.8 State Administration Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	580	400	400
Investment income	106	370	109
Grants and contributions		60	
Other revenue	400	220	10
Total Retained Revenue	1,086	1,050	519
NET COST OF SERVICES	24,758	24,137	16,286

ASSET ACQUISITIONS	221	408	946
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,595	10,096	10,536
Other operating expenses	4,091	4,613	4,418
Maintenance	251	245	258
Depreciation and amortisation	500	552	530
Total Expenses	15,437	15,506	15,742
Less:			
Retained Revenue -			
Sales of goods and services	20	25	35
Investment income	6	22	10
Other revenue	34	10	15
Total Retained Revenue	60	57	60
Gain/(loss) on disposal of non current assets		(19)	
NET COST OF SERVICES	15,377	15,468	15,682

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,813	9,355	9,756
Other	4,344	4,837	5,056
Total Payments	14,157	14,192	14,812
Receipts			
Sale of goods and services	25	89	34
Interest	6	20	15
Other	55	262	375
Total Receipts	86	371	424
NET CASH FLOWS FROM OPERATING ACTIVITIES	(14,071)	(13,821)	(14,388)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		7	
Purchases of property, plant and equipment	(450)	(184)	(520)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(450)	(177)	(520)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,872	13,863	14,124
Capital appropriation	450	170	520
Cash reimbursements from the Consolidated Fund Entity	300	329	320
NET CASH FLOWS FROM GOVERNMENT	14,622	14,362	14,964
NET INCREASE/(DECREASE) IN CASH	101	364	56
Opening Cash and Cash Equivalents	9	(353)	11
CLOSING CASH AND CASH EQUIVALENTS	110	11	67
CASH FLOW RECONCILIATION			
Net cost of services	(15,377)	(15,468)	(15,682)
Non cash items added back	1,205	1,278	1,260
Change in operating assets and liabilities	101	369	34
Net cash flow from operating activities	(14,071)	(13,821)	(14,388)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	110	11	67
Receivables	15	45	40
Other	100	80	100
Total Current Assets	225	136	207
Non Current Assets -			
Property, plant and equipment - Land and building	920	900	670
Plant and equipment	1,016	685	905
Total Non Current Assets	1,936	1,585	1,575
Total Assets	2,161	1,721	1,782
LIABILITIES -			
Current Liabilities -			
Payables	710	686	685
Employee entitlements and other provisions	500	500	500
Total Current Liabilities	1,210	1,186	1,185
Non Current Liabilities -			
Employee entitlements and other provisions	300	300	350
Total Non Current Liabilities	300	300	350
Total Liabilities	1,510	1,486	1,535
NET ASSETS	651	235	247
EQUITY			
Accumulated funds	651	235	247
TOTAL EQUITY	651	235	247

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

5.1 Investigation, Community Education and Prevention of Corruption

5.1.1 Investigation, Community Education and Prevention of Corruption

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
Regulatory program	74	78	
Advisory program	26	25	
Corporate services	25	23	
	125	126	

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,595	10,096	10,536
Other operating expenses	4,091	4,613	4,418
Maintenance	251	245	258
Depreciation and amortisation	500	552	530
Total Expenses	15,437	15,506	15,742

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

5.1 Investigation, Community Education and Prevention of Corruption

**5.1.1 Investigation, Community Education and Prevention of Corruption
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	20	25	35
Investment income	6	22	10
Other revenue	34	10	15
Total Retained Revenue	60	57	60
Gain/(loss) on disposal of non current assets		(19)	
NET COST OF SERVICES	15,377	15,468	15,682

ASSET ACQUISITIONS	450	184	520
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	7,143	7,390	8,616
Other operating expenses	1,490	2,121	1,553
Maintenance	35	69	185
Depreciation and amortisation	207	232	559
Total Expenses	8,875	9,812	10,913
Less:			
Retained Revenue -			
Sales of goods and services	46	91	63
Investment income	30	40	35
Grants and contributions	1,211	737	759
Other revenue	2	3	
Total Retained Revenue	1,289	871	857
Gain/(loss) on disposal of non current assets		1	
NET COST OF SERVICES	7,586	8,940	10,056

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	6,933	6,887	8,178
Other	1,527	2,369	1,790
Total Payments	8,460	9,256	9,968
Receipts			
Sale of goods and services	46	91	63
Interest	30	48	27
Other	1,213	755	789
Total Receipts	1,289	894	879
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,171)	(8,362)	(9,089)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		1	
Purchases of property, plant and equipment	(1,386)	(611)	(1,117)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,386)	(610)	(1,117)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	7,733	8,408	9,326
Capital appropriation		127	358
Cash reimbursements from the Consolidated Fund Entity	314	340	407
Cash transfers to Consolidated Fund		(135)	
NET CASH FLOWS FROM GOVERNMENT	8,047	8,740	10,091
NET INCREASE/(DECREASE) IN CASH	(510)	(232)	(115)
Opening Cash and Cash Equivalents	897	617	385
CLOSING CASH AND CASH EQUIVALENTS	387	385	270
CASH FLOW RECONCILIATION			
Net cost of services	(7,586)	(8,940)	(10,056)
Non cash items added back	479	625	941
Change in operating assets and liabilities	(64)	(47)	26
Net cash flow from operating activities	(7,171)	(8,362)	(9,089)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	387	385	270
Receivables	36	74	72
Other	145	160	160
Total Current Assets	568	619	502
Non Current Assets -			
Property, plant and equipment -			
Land and building	349	380	634
Plant and equipment	1,654	346	194
Infrastructure systems		705	1,161
Total Non Current Assets	2,003	1,431	1,989
Total Assets	2,571	2,050	2,491
LIABILITIES -			
Current Liabilities -			
Payables	125	210	258
Employee entitlements and other provisions	584	635	645
Other		34	34
Total Current Liabilities	709	879	937
Non Current Liabilities -			
Other		250	216
Total Non Current Liabilities	...	250	216
Total Liabilities	709	1,129	1,153
NET ASSETS	1,862	921	1,338
EQUITY			
Accumulated funds	1,862	921	1,338
TOTAL EQUITY	1,862	921	1,338

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.1 Resolution of Complaints About Police

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police Service.

Program Description: Keep under scrutiny Police Service systems, investigate complaints, report and make recommendations for change

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Reports containing recommended changes to law, policy or procedures	%	59	60	60	60
Written complaints -					
Received	no.	4,805	5,506	5,045	5,000
Finalised	no.	4,809	4,800	5,045	5,000
Complaints audited	no.	403	364	400	400
Direct investigations	no.	14	14	16	16
Requests for review as a percent of total finalised	%	2	1	1	2
<u>Average Staffing</u> :	EFT	43	42	48	49

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,250	3,355	3,712
Other operating expenses	658	899	622
Maintenance	16	35	76
Depreciation and amortisation	97	95	229
Total Expenses	4,021	4,384	4,639

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.1 Resolution of Complaints About Police (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	7	13	13
Investment income	14	16	14
Grants and contributions	1,211	737	759
Other revenue	2	2	
Total Retained Revenue	1,234	768	786
Gain/(loss) on disposal of non current assets		1	
NET COST OF SERVICES	2,787	3,615	3,853
ASSET ACQUISITIONS	1,386	499	929

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve justified complaints and protected disclosures about the administrative conduct of public authorities and local councils Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	80
Written complaints -					
Received	no.	2,919	3,025	3,400	3,400
Finalised	no.	2,985	2,914	3,300	3,400
Informal investigations	no.	1,471	1,333	1,300	1,300
Formal investigations	no.	11	12	10	10
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	7.8	7.2	7.2	7.2
Freedom of Information	Weeks	24	19	19	15
Telephone complaints/inquiries:					
Total received	thous	23.1	24	24	25
<u>Average Staffing:</u>	EFT	36	35	37	38

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related		2,669	2,472	2,721
Other operating expenses		577	673	522

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison
Complaints and Review of Freedom of Information Complaints
(cont)**

OPERATING STATEMENT (cont)

Maintenance	14	19	61
Depreciation and amortisation	79	77	184
Total Expenses	3,339	3,241	3,488
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services		9	
Training charges	31	51	32
Minor sales of goods and services	6	10	10
Investment income	11	13	11
Other revenue		1	
Total Retained Revenue	48	84	53
NET COST OF SERVICES	3,291	3,157	3,435
ASSET ACQUISITIONS			105

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.3 Resolution of Child Protection Related Complaints

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate allegations of child abuse, investigate complaints, make recommendations for change.

	Units	1999-00	2000-01	2001-02
<u>Outputs</u> :				
Reports containing recommended changes to law, policy or procedures	%	100	100	100
Inquiries, notifications and complaints:				
telephone inquiries	no.	1,203	1,000	1,200
written notifications	no.	1,153	1,100	1,200
written complaints	no.	60	70	70
Complaints assessed within 5 working days	%	89	75	80
Notifications assessed within 5 working days	%	38	64	80
Direct investigations completed	no.	13	9	10
Requests for review as a % of total finalised	%	0.50	0.50	0.05
<u>Average Staffing</u> :	EFT	14	20	28

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,224	1,563	2,183
Other operating expenses	255	549	409
Maintenance	5	15	48
Depreciation and amortisation	31	60	146
Total Expenses	1,515	2,187	2,786

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.3 Resolution of Child Protection Related Complaints (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	2	8	8
Investment income	5	11	10
Total Retained Revenue	7	19	18
NET COST OF SERVICES	1,508	2,168	2,768

ASSET ACQUISITIONS	112	83
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,637	1,600	1,616
Other operating expenses	896	1,568	1,098
Maintenance	7	37	12
Depreciation and amortisation	386	380	377
Other expenses	5,626	4,996	5,618
Total Expenses	8,552	8,581	8,721
Less:			
Retained Revenue -			
Sales of goods and services	165	933	217
Investment income	22	100	23
Total Retained Revenue	187	1,033	240
NET COST OF SERVICES	8,365	7,548	8,481

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,951	1,879	1,861
Other	6,036	6,531	6,805
Total Payments	7,987	8,410	8,666
Receipts			
Sale of goods and services	189	933	217
Interest	42	107	23
Other		421	537
Total Receipts	231	1,461	777
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,756)	(6,949)	(7,889)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment		(129)	(1,101)
NET CASH FLOWS FROM INVESTING ACTIVITIES		(129)	(1,101)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	7,746	7,145	7,781
Capital appropriation		129	1,101
Cash reimbursements from the Consolidated Fund Entity	22	45	46
Cash transfers to Consolidated Fund		(4)	
NET CASH FLOWS FROM GOVERNMENT	7,768	7,315	8,928
NET INCREASE/(DECREASE) IN CASH	12	237	(62)
Opening Cash and Cash Equivalents	861	1,167	1,404
CLOSING CASH AND CASH EQUIVALENTS	873	1,404	1,342
CASH FLOW RECONCILIATION			
Net cost of services	(8,365)	(7,548)	(8,481)
Non cash items added back	540	569	570
Change in operating assets and liabilities	69	30	22
Net cash flow from operating activities	(7,756)	(6,949)	(7,889)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	873	1,404	1,342
Receivables	5	154	154
Total Current Assets	878	1,558	1,496
Non Current Assets -			
Property, plant and equipment - Plant and equipment	782	920	1,644
Total Non Current Assets	782	920	1,644
Total Assets	1,660	2,478	3,140
LIABILITIES -			
Current Liabilities -			
Payables	850	932	932
Employee entitlements and other provisions	269	167	189
Other	57	3	3
Total Current Liabilities	1,176	1,102	1,124
Total Liabilities	1,176	1,102	1,124
NET ASSETS	484	1,376	2,016
EQUITY			
Accumulated funds	484	1,376	2,016
TOTAL EQUITY	484	1,376	2,016

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.1 Management and Administration of Elections

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct Local Government and Statutory and Industrial ballots on a cost recovery basis

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Conduct and Administration of Elections	19	19

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,455	1,429	1,454
Other operating expenses	797	1,447	994
Maintenance	6	33	11
Depreciation and amortisation	329	324	321
Other expenses			
By-election	354	200	363
General election	490	490	460
Payments to Commonwealth	2,758	2,811	2,758
Total Expenses	6,189	6,734	6,361

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.1 Management and Administration of Elections (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	129	897	180
Minor sales of goods and services	36	36	37
Investment income	20	90	21
Total Retained Revenue	185	1,023	238
NET COST OF SERVICES	6,004	5,711	6,123

ASSET ACQUISITIONS	129	1,101	
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.2 Funding of Parliamentary Election Campaigns

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

Average Staffing (EFT)

	2000-01	2001-02
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Activities:

Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure	3	2
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	2000-01	2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	182	171	162
Other operating expenses	99	121	104
Maintenance	1	4	1
Depreciation and amortisation	57	56	56
Other expenses			
Payments to candidates, groups and parties	610	81	623
Political education	1,414	1,414	1,414
Total Expenses	2,363	1,847	2,360

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**
7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.2 Funding of Parliamentary Election Campaigns (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

2 10 2

Total Retained Revenue

2 10 2

NET COST OF SERVICES

2,361 1,837 2,358

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,921	4,618	5,991
Other operating expenses	1,968	3,529	4,336
Maintenance	21	38	22
Depreciation and amortisation	136	166	143
Total Expenses	6,046	8,351	10,492
Less:			
Retained Revenue -			
Sales of goods and services	100	369	550
Investment income	10	50	30
Other revenue	48	47	32
Total Retained Revenue	158	466	612
NET COST OF SERVICES	5,888	7,885	9,880

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,729	4,279	5,529
Other	2,035	4,052	4,895
Total Payments	5,764	8,331	10,424
Receipts			
Sale of goods and services	100	369	550
Interest	10	50	30
Other	48	408	513
Total Receipts	158	827	1,093
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,606)	(7,504)	(9,331)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(74)	(274)	(344)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(74)	(274)	(344)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,478	7,309	9,183
Capital appropriation	74	274	344
Cash reimbursements from the Consolidated Fund Entity	110	136	174
Cash transfers to Consolidated Fund		(5)	
NET CASH FLOWS FROM GOVERNMENT	5,662	7,714	9,701
NET INCREASE/(DECREASE) IN CASH	(18)	(64)	26
Opening Cash and Cash Equivalents	225	449	385
CLOSING CASH AND CASH EQUIVALENTS	207	385	411
CASH FLOW RECONCILIATION			
Net cost of services	(5,888)	(7,885)	(9,880)
Non cash items added back	328	505	605
Change in operating assets and liabilities	(46)	(124)	(56)
Net cash flow from operating activities	(5,606)	(7,504)	(9,331)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	207	385	411
Receivables	46	152	159
Other		8	8
Total Current Assets	253	545	578
Non Current Assets -			
Property, plant and equipment - Land and building	41		
Plant and equipment	240	448	649
Total Non Current Assets	281	448	649
Total Assets	534	993	1,227
LIABILITIES -			
Current Liabilities -			
Payables	246	405	385
Employee entitlements and other provisions	296	405	405
Other	46	29	
Total Current Liabilities	588	839	790
Non Current Liabilities -			
Other	29	.	
Total Non Current Liabilities	29		
Total Liabilities	617	839	790
NET ASSETS	(83)	154	437
EQUITY			
Accumulated funds	(83)	154	437
TOTAL EQUITY	(83)	154	437

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

8.1 Pricing Regulation

8.1.1 Pricing Regulation

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by Government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry, pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities</u> :			
	Administration	6	7
	Research and analysis	32	42
		38	49
		2000-01	2001-02
		Budget	Revised
		\$000	\$000
			Budget
			\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,921	4,618	5,991
Other operating expenses	1,968	3,529	4,336
Maintenance	21	38	22
Depreciation and amortisation	136	166	143
Total Expenses	6,046	8,351	10,492

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

8.1 Pricing Regulation

8.1.1 Pricing Regulation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	100	369	550
Investment income	10	50	30
Other revenue	48	47	32

Total Retained Revenue	158	466	612
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NET COST OF SERVICES	5,888	7,885	9,880
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ASSET ACQUISITIONS	74	274	344
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,863	4,180	4,278
Other operating expenses	5,111	5,138	3,783
Maintenance	2,142	2,108	3,661
Depreciation and amortisation	3,049	3,097	3,482
Total Expenses	14,165	14,523	15,204
Less:			
Retained Revenue -			
Sales of goods and services	7,927	8,369	9,327
Investment income	486	1,046	458
Retained taxes, fees and fines	75	75	77
Grants and contributions	6,910	7,674	18
Other revenue	138	505	211
Total Retained Revenue	15,536	17,669	10,091
Gain/(loss) on disposal of non current assets		(16)	
NET COST OF SERVICES	(1,371)	(3,130)	5,113

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,683	3,999	4,095
Other	9,848	(1,256)	10,316
Total Payments	13,531	2,743	14,411
Receipts			
Sale of goods and services	7,927	8,369	9,327
Interest	411	758	458
Other	9,501	10,104	2,698
Total Receipts	17,839	19,231	12,483
NET CASH FLOWS FROM OPERATING ACTIVITIES	4,308	16,488	(1,928)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	25	5	25
Proceeds from sale of investments	3,304	3,369	
Purchases of property, plant and equipment	(14,235)	(24,927)	(3,825)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(10,906)	(21,553)	(3,800)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,582	2,582	2,640
Capital appropriation	2,941	2,941	1,752
Cash reimbursements from the Consolidated Fund Entity	155	163	158
NET CASH FLOWS FROM GOVERNMENT	5,678	5,686	4,550
NET INCREASE/(DECREASE) IN CASH	(920)	621	(1,178)
Opening Cash and Cash Equivalents	9,027	9,611	10,232
CLOSING CASH AND CASH EQUIVALENTS	8,107	10,232	9,054
CASH FLOW RECONCILIATION			
Net cost of services	1,371	3,130	(5,113)
Non cash items added back	3,154	2,989	3,666
Change in operating assets and liabilities	(217)	10,369	(481)
Net cash flow from operating activities	4,308	16,488	(1,928)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	8,107	10,232	9,054
Receivables	588	798	748
Other financial assets		214	214
Other	40	16	16
Total Current Assets	8,735	11,260	10,032
Non Current Assets -			
Property, plant and equipment -			
Land and building	338,920	358,845	357,633
Plant and equipment	284	236	181
Infrastructure systems	181,327	170,766	172,351
Other	232	184	184
Total Non Current Assets	520,763	530,031	530,349
Total Assets	529,498	541,291	540,381
LIABILITIES -			
Current Liabilities -			
Payables	572	421	425
Employee entitlements and other provisions	215	236	236
Other	59	10,603	10,068
Total Current Liabilities	846	11,260	10,729
Total Liabilities	846	11,260	10,729
NET ASSETS	528,652	530,031	529,652
EQUITY			
Reserves	8,400	8,400	8,400
Accumulated funds	520,252	521,631	521,252
TOTAL EQUITY	528,652	530,031	529,652

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

9.1 Centennial Park and Moore Park Trust

9.1.1 Centennial Park and Moore Park Trust

Program Objective(s): Sustainable management of parkland and leisure facilities on behalf of the community

Program Description: Protect and enhance the Centennial Parklands. Provide recreational and cultural opportunities for the enjoyment of all.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Administration and maintenance	68	68

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,863	4,180	4,278
Other operating expenses	5,111	5,138	3,783
Maintenance	2,142	2,108	3,661
Depreciation and amortisation	3,049	3,097	3,482
Total Expenses	14,165	14,523	15,204
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	5,244	5,464	6,477
Use of recreation facilities	2,667	2,905	2,847
Minor sales of goods and services	16		3
Investment income	486	1,046	458
Retained taxes, fees and fines	75	75	77
Grants and contributions	6,910	7,674	18
Other revenue	138	505	211
Total Retained Revenue	15,536	17,669	10,091

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

9.1 Centennial Park and Moore Park Trust

9.1.1 Centennial Park and Moore Park Trust (cont)

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets		(16)	
NET COST OF SERVICES	(1,371)	(3,130)	5,113
<hr/>			
ASSET ACQUISITIONS	14,235	24,927	3,825
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,254	2,131	2,425
Other operating expenses	2,337	2,616	3,028
Maintenance	50	37	75
Depreciation and amortisation	210	210	210
Total Expenses	4,851	4,994	5,738
Less:			
Retained Revenue -			
Sales of goods and services	75	129	
Investment income	12	56	12
Grants and contributions			35
Other revenue	35	56	60
Total Retained Revenue	122	241	107
NET COST OF SERVICES	4,729	4,753	5,631

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,140	1,405	2,334
Other	2,363	3,277	3,355
Total Payments	4,503	4,682	5,688
Receipts			
Sale of goods and services	75	116	
Interest	12	56	12
Other	35	302	347
Total Receipts	122	474	359
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,381)	(4,208)	(5,330)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(59)	(58)	(94)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(59)	(58)	(94)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,743	4,741	5,496
Capital appropriation	59	59	94
Cash reimbursements from the Consolidated Fund Entity	90	90	101
Cash transfers to Consolidated Fund		(614)	
NET CASH FLOWS FROM GOVERNMENT	4,892	4,276	5,691
NET INCREASE/(DECREASE) IN CASH	452	10	267
Opening Cash and Cash Equivalents	112	949	959
CLOSING CASH AND CASH EQUIVALENTS	564	959	1,226
CASH FLOW RECONCILIATION			
Net cost of services	(4,729)	(4,753)	(5,631)
Non cash items added back	299	302	301
Change in operating assets and liabilities	49	243	
Net cash flow from operating activities	(4,381)	(4,208)	(5,330)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	564	959	1,226
Receivables	4	78	78
Other	20		
Total Current Assets	588	1,037	1,304
Non Current Assets -			
Property, plant and equipment - Land and building		557	557
Plant and equipment	369	216	100
Total Non Current Assets	369	773	657
Total Assets	957	1,810	1,961
LIABILITIES -			
Current Liabilities -			
Payables	213	222	222
Employee entitlements and other provisions		782	782
Total Current Liabilities	213	1,004	1,004
Total Liabilities	213	1,004	1,004
NET ASSETS	744	806	957
EQUITY			
Accumulated funds	744	806	957
TOTAL EQUITY	744	806	957

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

10.1 Commission for Children and Young People

10.1.1 Commission for Children and Young People

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children

	Units	1999-00	2000-01	2001-02
<u>Outputs:</u>				
Employment screens completed	no.	...	11,000	11,000
Inquiries completed	no.	...	1	1
Reports and guidelines published	no.	4	5	5
Training courses and seminars conducted	no.	40	12	12
Research projects completed	no.	3	4	4
<u>Average Staffing:</u>	EFT	15	28	34

	2000-01	2001-02
	Budget	Revised
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,254	2,131	2,425
Other operating expenses	2,337	2,616	3,028
Maintenance	50	37	75
Depreciation and amortisation	210	210	210
Total Expenses	4,851	4,994	5,738

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

10.1 Commission for Children and Young People

10.1.1 Commission for Children and Young People (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	75	129	
Investment income	12	56	12
Grants and contributions			35
Other revenue	35	56	60
Total Retained Revenue	122	241	107
NET COST OF SERVICES	4,729	4,753	5,631

ASSET ACQUISITIONS	59	58	94
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,332	2,188	2,330
Other operating expenses	2,624	5,335	2,990
Maintenance	308	530	520
Depreciation and amortisation	889	774	940
Grants and subsidies	53,279	53,791	59,196
Total Expenses	59,432	62,618	65,976
Less:			
Retained Revenue -			
Sales of goods and services	556	798	780
Investment income	143	359	180
Grants and contributions	34	4,149	
Other revenue	432	160	50
Total Retained Revenue	1,165	5,466	1,010
NET COST OF SERVICES	58,267	57,152	64,966

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,193	2,004	2,164
Grants and subsidies	52,554	53,126	58,491
Other	6,018	8,906	6,576
Total Payments	60,765	64,036	67,231
Receipts			
Sale of goods and services	556	752	780
Interest	143	359	180
Other	2,827	6,670	2,496
Total Receipts	3,526	7,781	3,456
NET CASH FLOWS FROM OPERATING ACTIVITIES	(57,239)	(56,255)	(63,775)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received			20
Purchases of property, plant and equipment	(18,969)	(11,090)	(13,525)
Advances made		(20)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(18,969)	(11,110)	(13,505)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	57,261	57,527	63,884
Capital appropriation	18,969	10,675	13,525
Cash reimbursements from the Consolidated Fund Entity	67	70	71
NET CASH FLOWS FROM GOVERNMENT	76,297	68,272	77,480
NET INCREASE/(DECREASE) IN CASH	89	907	200
Opening Cash and Cash Equivalents	2,507	410	1,317
CLOSING CASH AND CASH EQUIVALENTS	2,596	1,317	1,517
CASH FLOW RECONCILIATION			
Net cost of services	(58,267)	(57,152)	(64,966)
Non cash items added back	1,022	930	1,100
Change in operating assets and liabilities	6	(33)	91
Net cash flow from operating activities	(57,239)	(56,255)	(63,775)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	2,596	1,317	1,517
Receivables	454	518	446
Other financial assets		20	20
Total Current Assets	3,050	1,855	1,983
Non Current Assets -			
Other financial assets	175	155	135
Property, plant and equipment -			
Land and building	52,321	43,564	56,177
Plant and equipment	149	908	880
Total Non Current Assets	52,645	44,627	57,192
Total Assets	55,695	46,482	59,175
LIABILITIES -			
Current Liabilities -			
Payables	126	185	198
Employee entitlements and other provisions	188	220	226
Total Current Liabilities	314	405	424
Total Liabilities	314	405	424
NET ASSETS	55,381	46,077	58,751
EQUITY			
Reserves	307	307	307
Accumulated funds	55,074	45,770	58,444
TOTAL EQUITY	55,381	46,077	58,751

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance

11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance

Program Objective(s): To advise the Government on arts and cultural matters and on the management of the State's eight cultural institutions To provide assistance to the arts and to co-ordinate portfolio-wide issues and projects

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of the Cultural Grants Program and other support to non-profit arts organisations, provision of awards and fellowships to individuals.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed	\$m	17.9	17.9	21.2	23.3
Organisations/ individuals assisted	no.	361	346	339	n.a
Applications approved	no.	700	637	546	n.a
Applications processed	no.	2,272	2,114	1,813	n.a
Distribution of funds -					
General running costs/salaries/annual programs	%	68	63	55	55
Specific projects	%	32	37	45	45
Fellowships, scholarships and awards -					
Funds distributed	\$000	321	410	375	375
Individuals assisted	no.	17	23	27	n.a
Applications processed	no.	1,024	933	960	n.a
Sydney Opera House					
Indoor events	no.	2,098	2,474	2,050	2,200
Indoor participants	mill	1.3	1.3	1.2	1.3
Outdoor events	no.	132	126	165	150
Outdoor participants	mill	0.58	0.36	0.45	0.40
Guided tour participants	thous	284	279	261	280
<u>Average Staffing:</u>	EFT	27	29	30	30

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts
Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other
Arts Assistance**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,332	2,188	2,330
Other operating expenses	2,624	5,335	2,990
Maintenance	308	530	520
Depreciation and amortisation	889	774	940
Grants and subsidies			
Museum of Contemporary Art	1,147	1,147	1,147
Arts development initiatives	400	400	400
Cultural Grant Program	20,933	21,219	23,344
Annual endowment Sydney Opera House Trust	9,477	9,513	9,683
Carnivale	725	665	705
Sydney Festival Ltd	1,530	1,780	1,565
Sydney Opera House - maintenance	6,067	6,067	6,152
Sydney Opera House - capital grants	13,000	13,000	16,200
Total Expenses	59,432	62,618	65,976
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	556	750	750
Minor sales of goods and services		48	30
Investment income	143	359	180
Grants and contributions	34	4,149	
Other revenue	432	160	50
Total Retained Revenue	1,165	5,466	1,010
NET COST OF SERVICES	58,267	57,152	64,966
<hr/>			
ASSET ACQUISITIONS	18,969	11,090	13,525

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	22,877	22,157	23,335
Other operating expenses	8,514	9,666	8,550
Maintenance	1,463	959	970
Depreciation and amortisation	1,626	1,600	1,735
Grants and subsidies	19,670	19,670	19,920
Borrowing costs		38	35
Other expenses		752	
Total Expenses	54,150	54,842	54,545
Less:			
Retained Revenue -			
Sales of goods and services	3,060	2,780	3,134
Investment income	771	1,153	579
Grants and contributions	1,915	2,384	2,270
Other revenue	545	489	687
Total Retained Revenue	6,291	6,806	6,670
NET COST OF SERVICES	47,859	48,036	47,875

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	21,258	20,227	21,292
Grants and subsidies	19,670	19,670	19,920
Finance costs		38	35
Other	10,328	11,527	9,433
Total Payments	51,256	51,462	50,680
Receipts			
Sale of goods and services	3,015	2,735	3,134
Interest	776	987	574
Other	3,060	2,756	3,091
Total Receipts	6,851	6,478	6,799
NET CASH FLOWS FROM OPERATING ACTIVITIES	(44,405)	(44,984)	(43,881)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	765	0	966
Purchases of property, plant and equipment	(5,440)	(6,340)	(5,723)
Purchases of investments			(963)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,675)	(6,340)	(5,720)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances			(41)
NET CASH FLOWS FROM FINANCING ACTIVITIES			(41)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	42,980	43,326	42,552
Capital appropriation	5,440	6,340	5,723
Cash reimbursements from the Consolidated Fund Entity	660	660	673
NET CASH FLOWS FROM GOVERNMENT	49,080	50,326	48,948
NET INCREASE/(DECREASE) IN CASH		(998)	(694)
Opening Cash and Cash Equivalents	175	1,209	1,928
Reclassification of Cash Equivalents		(1,717)	0
CLOSING CASH AND CASH EQUIVALENTS	175	1,928	1,234
CASH FLOW RECONCILIATION			
Net cost of services	(47,859)	(48,036)	(47,875)
Non cash items added back	3,451	3,530	3,597
Change in operating assets and liabilities	3	(478)	397
Net cash flow from operating activities	(44,405)	(44,984)	(43,881)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	175	1,928	1,234
Receivables	342	1,242	1,220
Other financial assets	778	400	1,126
Inventories	266	276	266
Other	18	220	220
Total Current Assets	1,579	4,066	4,066
Non Current Assets -			
Other financial assets	14,432	14,814	14,405
Property, plant and equipment -			
Land and building	112,893	171,365	171,030
Plant and equipment*	2,098,019	1,522,731	1,527,054
Other	5		
Total Non Current Assets	2,225,349	1,708,910	1,712,489
Total Assets	2,226,928	1,712,976	1,716,555
LIABILITIES -			
Current Liabilities -			
Payables	1,621	1,945	2,105
Interest bearing		41	46
Employee entitlements and other provisions	1,274	1,397	1,602
Other		120	120
Total Current Liabilities	2,895	3,503	3,873
Non Current Liabilities -			
Interest bearing		574	528
Total Non Current Liabilities	...	574	528
Total Liabilities	2,895	4,077	4,401
NET ASSETS	2,224,033	1,708,899	1,712,154

* The overall valuation of the State Library's collection assets was adjusted from \$2,089 billion to \$1,509 billion in 1999-00 as a result of amendments made to the sampling and estimation techniques used in 1998-99.

PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP

12 STATE LIBRARY OF NEW SOUTH WALES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	819	59,471	59,791
Accumulated funds	2,223,214	1,649,428	1,652,363
TOTAL EQUITY	2,224,033	1,708,899	1,712,154

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

12.1 State Library

12.1.1 State Library

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies

Program Description: Design and provision of information services to the public including the delivery of reference, research, exhibition and education services. Preservation and maintenance of the documentary heritage of New South Wales. Administration of public library subsidies and grants.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Onsite services -					
Visitors (including exhibitions)	mill	1.16	1.16	1.10	1.10
Use of services	mill	3.37	2.96	2.96	2.96
Attendance at public programs	thous	31	21	16	9
Offsite and regional services -					
Use of services	mill	0.66	0.60	0.60	0.57
Attendance at public programs	thous	32	25	52	43
Visitors to travelling exhibitions	thous	9	27	25	25
Website visits	mill	14	16	17	17
Public libraries receiving Library Development Grants	no.	61	65	99	n.a
Local councils connected to NSW net	no.	63	80	117	125
Collections -					
Additions to the collection	thous	562	544	545	545
<u>Average Staffing:</u>	EFT	436	400	406	404

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	22,877	22,157	23,335
Other operating expenses	8,514	9,666	8,550

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

12.1 State Library

12.1.1 State Library (cont)

OPERATING STATEMENT (cont)

Maintenance	1,463	959	970
Depreciation and amortisation	1,626	1,600	1,735
Grants and subsidies			
Library services by Councils and other organisations	19,670	19,670	19,920
Borrowing costs			
interest on public sector borrowings and advances		38	35
Other expenses			
Acquisition of books, manuscripts, paintings, pictures and films		752	
Total Expenses	54,150	54,842	54,545
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	210	177	215
Fees for services	1,646	1,369	1,686
Retail sales	432	343	442
Subscriptions	412	531	422
Minor sales of goods and services	360	360	369
Investment income	771	1,153	579
Grants and contributions	1,915	2,384	2,270
Other revenue	545	489	687
Total Retained Revenue	6,291	6,806	6,670
NET COST OF SERVICES	47,859	48,036	47,875
ASSET ACQUISITIONS	5,440	6,340	5,723

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	18,603	19,320	19,060
Other operating expenses	9,624	8,754	9,443
Maintenance	1,615	1,615	1,660
Depreciation and amortisation	3,497	3,670	3,750
Grants and subsidies	45	180	45
Total Expenses	33,384	33,539	33,958
Less:			
Retained Revenue -			
Sales of goods and services	7,917	6,344	7,294
Investment income	5	107	61
Grants and contributions	1,259	1,300	1,317
Total Retained Revenue	9,181	7,751	8,672
NET COST OF SERVICES	24,203	25,788	25,286

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	17,579	18,352	18,073
Grants and subsidies	45	180	45
Other	12,914	12,065	13,037
Total Payments	30,538	30,597	31,155
Receipts			
Sale of goods and services	8,112	6,440	7,312
Interest	5	107	61
Other	2,508	2,821	2,973
Total Receipts	10,625	9,368	10,346
NET CASH FLOWS FROM OPERATING ACTIVITIES	(19,913)	(21,229)	(20,809)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments		1,492	
Purchases of property, plant and equipment	(3,816)	(5,066)	(4,397)
Purchases of investments		(86)	(50)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,816)	(3,660)	(4,447)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances			(120)
NET CASH FLOWS FROM FINANCING ACTIVITIES			(120)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	19,403	20,574	20,305
Capital appropriation	3,816	3,816	4,397
Cash reimbursements from the Consolidated Fund Entity	618	630	630
NET CASH FLOWS FROM GOVERNMENT	23,837	25,020	25,332
NET INCREASE/(DECREASE) IN CASH	108	131	(44)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	250	6	137
CLOSING CASH AND CASH EQUIVALENTS	358	137	93
CASH FLOW RECONCILIATION			
Net cost of services	(24,203)	(25,788)	(25,286)
Non cash items added back	4,684	4,815	4,961
Change in operating assets and liabilities	(394)	(256)	(484)
Net cash flow from operating activities	(19,913)	(21,229)	(20,809)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	358	137	93
Receivables	654	1,083	1,056
Other financial assets	188	850	900
Inventories	254	274	300
Other		1	1
Total Current Assets	1,454	2,345	2,350
Non Current Assets -			
Property, plant and equipment -			
Land and building	192,669	193,483	192,703
Plant and equipment	14,064	15,940	17,014
Exhibitions Infrastructure	6,662	4,740	5,093
Total Non Current Assets	213,395	214,163	214,810
Total Assets	214,849	216,508	217,160
LIABILITIES -			
Current Liabilities -			
Payables	793	894	486
Interest bearing		200	80
Employee entitlements and other provisions	1,824	1,426	1,349
Other	300	150	150
Total Current Liabilities	2,917	2,670	2,065
Non Current Liabilities -			
Other	300		
Total Non Current Liabilities	300		
Total Liabilities	3,217	2,670	2,065
NET ASSETS	211,632	213,838	215,095
EQUITY			
Reserves	202,750	202,750	202,750
Accumulated funds	8,882	11,088	12,345
TOTAL EQUITY	211,632	213,838	215,095

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

13.1 Australian Museum

13.1.1 Australian Museum

Program Objective(s): To increase knowledge and public understanding of our natural environment and cultural heritage, especially in the Australian region

Program Description: Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, educational programs and research.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	400	263	222	240
- paid	thous	294	167	198	200
- free	thous	62	69	12	15
- other users	thous	44	27	12	25
New exhibitions opened	no.	23	9	13	14
Regional New South Wales -					
Total visitors/participants	thous	200	225	189	195
Exhibitions/public programs	no.	368	382	280	350
Research and collections -					
Acquisitions	thous	82	150	147	150
Publications	no.	40	81	55	50
Research papers/abstracts	no.	140	209	160	155
Representation on scientific committees	no.	45	50	50	50
Information enquiries	thous			7	8
Website visits	mill			1.0	1.2
<u>Average Staffing:</u>	EFT	294	307	264	237

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	18,603	19,320	19,060
Other operating expenses	9,624	8,754	9,443

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

13.1 Australian Museum

13.1.1 Australian Museum

OPERATING STATEMENT (cont)

Maintenance	1,615	1,615	1,660
Depreciation and amortisation	3,497	3,670	3,750
Grants and subsidies			
Research grants	45	180	45
Total Expenses	33,384	33,539	33,958
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	62	340	307
Commissions	309	113	316
Publication sales	874	7	
Fees for services	3,105	2,206	2,663
Retail sales	1,369	1,870	2,206
Functions	309	287	316
Entry fees	1,838	1,225	1,434
Minor sales of goods and services	51	296	52
Investment income	5	107	61
Grants and contributions	1,259	1,300	1,317
Total Retained Revenue	9,181	7,751	8,672
NET COST OF SERVICES	24,203	25,788	25,286
ASSET ACQUISITIONS	3,816	4,940	4,397

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	21,748	21,441	21,823
Other operating expenses	11,476	12,386	10,969
Maintenance	2,896	2,996	2,977
Depreciation and amortisation	5,292	5,159	5,239
Total Expenses	41,412	41,982	41,008
Less:			
Retained Revenue -			
Sales of goods and services	4,641	5,338	4,508
Investment income	139	139	142
Grants and contributions	3,061	3,141	2,884
Other revenue	82	82	84
Total Retained Revenue	7,923	8,700	7,618
Gain/(loss) on disposal of non current assets		45	
NET COST OF SERVICES	33,489	33,237	33,390

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	19,735	19,564	19,533
Other	13,983	15,918	13,958
Total Payments	33,718	35,482	33,491
Receipts			
Sale of goods and services	4,641	5,282	4,508
Interest	139	107	142
Other	2,440	3,145	2,462
Total Receipts	7,220	8,534	7,112
NET CASH FLOWS FROM OPERATING ACTIVITIES	(26,498)	(26,948)	(26,379)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		125	
Proceeds from sale of investments		324	56
Purchases of property, plant and equipment	(4,520)	(4,700)	(2,545)
Purchases of investments	(100)	(64)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,620)	(4,315)	(2,489)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	25,987	25,973	25,960
Capital appropriation	4,520	4,677	2,295
Cash reimbursements from the Consolidated Fund Entity	618	618	630
NET CASH FLOWS FROM GOVERNMENT	31,125	31,268	28,885
NET INCREASE/(DECREASE) IN CASH	7	5	17
Opening Cash and Cash Equivalents	116	118	123
CLOSING CASH AND CASH EQUIVALENTS	123	123	140
CASH FLOW RECONCILIATION			
Net cost of services	(33,489)	(33,237)	(33,390)
Non cash items added back	6,905	6,437	6,484
Change in operating assets and liabilities	86	(148)	527
Net cash flow from operating activities	(26,498)	(26,948)	(26,379)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	123	123	140
Receivables	258	256	256
Other financial assets	2,402	2,463	2,407
Inventories	240	240	240
Other	33	33	33
Total Current Assets	3,056	3,115	3,076
Non Current Assets -			
Property, plant and equipment -			
Land and building	69,125	93,706	91,182
Plant and equipment	19,702	378,695	378,925
Total Non Current Assets	88,827	472,401	470,107
Total Assets	91,883	475,516	473,183
LIABILITIES -			
Current Liabilities -			
Payables	2,472	3,497	3,802
Employee entitlements and other provisions	1,873	1,861	2,083
Total Current Liabilities	4,345	5,358	5,885
Total Liabilities	4,345	5,358	5,885
NET ASSETS	87,538	470,158	467,298
EQUITY			
Reserves	69,278	92,828	92,828
Accumulated funds	18,260	377,330	374,470
TOTAL EQUITY	87,538	470,158	467,298

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

14.1 Museum of Applied Arts and Sciences

14.1.1 Museum of Applied Arts and Sciences

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history

Program Description: Acquisition, conservation and research of artefacts relating to science, technology, design and society Provision of knowledge and information through exhibitions, educational programs, publications, web based outreach programs and specialist advice.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Powerhouse & Observatory					
Total visitors/participants	thous	573	573	580	570
Exhibitions visitors	thous	537	541	550	540
- paid	thous	366	366	364	360
- free	thous	171	175	186	180
Other users	thous	36	32	30	30
New exhibitions opened	no.	16	17	26	15
Public programs participants	thous	434	410	420	410
Public programs held	thous	6	6	6	6
Regional New South Wales -					
Total visitors/participants	thous	302	302	337	300
Exhibitions/public programs	no.		9	9	9
Research and collections -					
Acquisitions	no.	684	557	600	1,250
Publications	no.	25	23	32	30
Research papers/abstracts	no.	43	43	40	40
Information enquiries	thous	36	68	55	55
Website visits	thous	101	172	290	300
<u>Average Staffing:</u>	EFT	368	363	366	366

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

14.1 Museum of Applied Arts and Sciences

14.1.1 Museum of Applied Arts and Sciences (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	21,748	21,441	21,823
Other operating expenses	11,476	12,386	10,969
Maintenance	2,896	2,996	2,977
Depreciation and amortisation	5,292	5,159	5,239
Total Expenses	41,412	41,982	41,008
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	247	185	230
Publication sales	206	206	160
Fees for services	617	500	300
Retail sales	875	1,100	730
Functions	412	412	480
Entry fees	2,058	2,838	2,378
Minor sales of goods and services	226	97	230
Investment income	139	139	142
Grants and contributions	3,061	3,141	2,884
Other revenue	82	82	84
Total Retained Revenue	7,923	8,700	7,618
Gain/(loss) on disposal of non current assets		45	
NET COST OF SERVICES	33,489	33,237	33,390
ASSET ACQUISITIONS	4,520	4,700	2,545

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,501	9,653	9,669
Other operating expenses	5,528	5,711	5,758
Maintenance	2,967	2,419	3,156
Depreciation and amortisation	1,226	1,946	1,969
Total Expenses	19,222	19,729	20,552
Less:			
Retained Revenue -			
Sales of goods and services	2,869	2,865	2,865
Investment income	284	262	290
Grants and contributions	333	233	341
Other revenue		28	
Total Retained Revenue	3,486	3,388	3,496
NET COST OF SERVICES	15,736	16,341	17,056

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,097	9,411	9,259
Other	9,257	8,865	9,630
Total Payments	18,354	18,276	18,889
Receipts			
Sale of goods and services	2,868	2,919	2,864
Interest	284	263	290
Other	1,123	1,065	1,124
Total Receipts	4,275	4,247	4,278
NET CASH FLOWS FROM OPERATING ACTIVITIES	(14,079)	(14,029)	(14,611)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(886)	(434)	(3,639)
Purchases of investments	(32)	(33)	(36)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(918)	(467)	(3,675)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,256	13,250	14,416
Capital appropriation	886	776	3,639
Cash reimbursements from the Consolidated Fund Entity	414	414	423
NET CASH FLOWS FROM GOVERNMENT	14,556	14,440	18,478
NET INCREASE/(DECREASE) IN CASH	(441)	(56)	192
Opening Cash and Cash Equivalents	2,894	4,200	4,144
CLOSING CASH AND CASH EQUIVALENTS	2,453	4,144	4,336
CASH FLOW RECONCILIATION			
Net cost of services	(15,736)	(16,341)	(17,056)
Non cash items added back	1,616	2,336	2,367
Change in operating assets and liabilities	41	(24)	78
Net cash flow from operating activities	(14,079)	(14,029)	(14,611)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	2,453	4,144	4,336
Receivables	216	247	172
Other financial assets	572	572	608
Inventories	1,201	1,159	1,159
Other	47	18	18
Total Current Assets	4,489	6,140	6,293
Non Current Assets -			
Property, plant and equipment -			
Land and building	48,726	97,211	99,592
Plant and equipment	14,265	17,584	16,873
Total Non Current Assets	62,991	114,795	116,465
Total Assets	67,480	120,935	122,758
LIABILITIES -			
Current Liabilities -			
Payables	915	1,206	1,209
Employee entitlements and other provisions	643	687	687
Total Current Liabilities	1,558	1,893	1,896
Non Current Liabilities -			
Other	5	5	5
Total Non Current Liabilities	5	5	5
Total Liabilities	1,563	1,898	1,901
NET ASSETS	65,917	119,037	120,857
EQUITY			
Reserves	1,268	13,764	13,764
Accumulated funds	64,649	105,273	107,093
TOTAL EQUITY	65,917	119,037	120,857

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

15.1 Historic Houses Trust

15.1.1 Historic Houses Trust

Program Objective(s): To conserve, interpret and manage the State's places of cultural significance and promote public understanding of the State's historic properties

Program Description: Conserve, manage and maintain properties under the Trust's care, provide school programs, exhibitions and advice to visiting public.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Properties managed	no.	13	13	13	13
Total visitors/participants	thous	1,299	1,737	1,937	2,040
exhibition visitors	thous	179	415	387	400
- paid	thous	159	389	347	355
- free	thous	20	26	40	45
other users	thous	1,089	1,290	1,513	1,600
New exhibitions opened	no.	10	9	7	6
Exhibition days	no.	1,200	1,221	1,492	n.a
Public programs participants	thous	31	32	37	40
Public programs held	no.	118	203	159	200
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	7,960	32,000	7,000	2,400
Exhibitions/public programs	no.	3	20	2	2
Research and collections					
Acquisitions	no.	151	199	200	200
Publications	no.	11	7	10	6
Research papers/abstracts	no.	8	18	18	n.a
Information inquiries	thous	4	4	4	4
- website hits	thous	410	783	1,400	2,000
- other	no.	4	5	5	n.a
<u>Average Staffing:</u>	EFT	167	165	162	162

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

15.1 Historic Houses Trust

15.1.1 Historic Houses Trust (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,501	9,653	9,669
Other operating expenses	5,528	5,711	5,758
Maintenance	2,967	2,419	3,156
Depreciation and amortisation	1,226	1,946	1,969
Total Expenses	19,222	19,729	20,552
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	364	395	395
Publication sales	115	100	100
Retail sales	785	658	660
Functions	337	374	370
Entry fees	926	812	820
Minor sales of goods and services	342	526	520
Investment income	284	262	290
Grants and contributions	333	233	341
Other revenue		28	
Total Retained Revenue	3,486	3,388	3,496
NET COST OF SERVICES	15,736	16,341	17,056
ASSET ACQUISITIONS	886	434	3,639

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	12,468	12,462	12,849
Other operating expenses	12,086	10,031	10,385
Maintenance	798	2,189	907
Depreciation and amortisation	1,800	1,300	1,300
Total Expenses	27,152	25,982	25,441
Less:			
Retained Revenue -			
Sales of goods and services	9,240	6,979	7,475
Investment income	520	783	532
Grants and contributions	1,832	6,477	1,832
Total Retained Revenue	11,592	14,239	9,839
Gain/(loss) on disposal of non current assets		38	
NET COST OF SERVICES	15,560	11,705	15,602

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	10,601	10,595	10,964
Other	14,976	14,115	13,255
Total Payments	25,577	24,710	24,219
Receipts			
Sale of goods and services	9,240	6,979	7,475
Interest	520	783	532
Other	2,780	4,601	2,677
Total Receipts	12,540	12,363	10,684
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,037)	(12,347)	(13,535)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		38	
Purchases of property, plant and equipment	(8,420)	(8,420)	(8,173)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(8,420)	(8,382)	(8,173)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,829	13,824	14,482
Capital appropriation	7,420	7,420	7,173
Cash reimbursements from the Consolidated Fund Entity	361	361	368
NET CASH FLOWS FROM GOVERNMENT	21,610	21,605	22,023
NET INCREASE/(DECREASE) IN CASH	153	876	315
Opening Cash and Cash Equivalents	1,773	126	1,002
CLOSING CASH AND CASH EQUIVALENTS	1,926	1,002	1,317
CASH FLOW RECONCILIATION			
Net cost of services	(15,560)	(11,705)	(15,602)
Non cash items added back	2,538	(570)	2,053
Change in operating assets and liabilities	(15)	(72)	14
Net cash flow from operating activities	(13,037)	(12,347)	(13,535)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,926	1,002	1,317
Receivables	1,462	1,129	1,117
Other financial assets	6,159	4,800	4,800
Inventories	1,138	1,385	1,385
Other	16	597	597
Total Current Assets	10,701	8,913	9,216
Non Current Assets -			
Other financial assets	2,500	8,238	8,238
Property, plant and equipment -			
Land and building	173,733	175,320	180,269
Plant and equipment	469,153	534,492	536,416
Total Non Current Assets	645,386	718,050	724,923
Total Assets	656,087	726,963	734,139
LIABILITIES -			
Current Liabilities -			
Payables	1,565	2,885	2,887
Employee entitlements and other provisions	674	657	657
Other	9	8	8
Total Current Liabilities	2,248	3,550	3,552
Total Liabilities	2,248	3,550	3,552
NET ASSETS	653,839	723,413	730,587
EQUITY			
Reserves	108,550	171,390	171,390
Accumulated funds	545,289	552,023	559,197
TOTAL EQUITY	653,839	723,413	730,587

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

16.1 Art Gallery of New South Wales

16.1.1 Art Gallery of New South Wales

Program Objective(s): To develop and maintain collections of art for the benefit of the community

Program Description: Acquisition and maintenance of art works for public exhibition, providing education programs and art competitions to promote public appreciation of art

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
AGNSW and Whiteley Studio					
Total visitors	thous	1,168	1,065	1,200	1,144
Exhibition visitors	thous	775	717	1,020	837
- paid	thous	315	262	325	301
- free	thous	460	455	695	537
Public Programs Participants	thous	158	161	180	166
Other users (venue hire)	thous	30	31	50	37
New Exhibitions	no.	36	40	40	39
Exhibitions days	no.	2,739	2,500	2,550	2,570
Regional New South Wales					
Total Exhibition Visitors	thous	23	22	24	23
Exhibitions	no.	8	4	4	6
Research and collections					
Acquisitions	no.	300	450	375	350
Publications	no.	20	20	20	15
Research papers/abstracts	no.	40	40	40	n.a
Information enquiries	thous	14	15	15	15
Website visits	thous	n a.	21	297	356
<u>Average Staffing:</u>	EFT	211	215	222	220

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

16.1 Art Gallery of New South Wales

16.1.1 Art Gallery of New South Wales (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	12,468	12,462	12,849
Other operating expenses	12,086	10,031	10,385
Maintenance	798	2,189	907
Depreciation and amortisation	1,800	1,300	1,300
Total Expenses	27,152	25,982	25,441
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	617	617	632
Fees for services	515	515	527
Retail sales	3,704	3,443	2,122
Functions	494	494	506
Entry fees	3,910	1,910	3,688
Investment income	520	783	532
Grants and contributions	1,832	6,477	1,832
Total Retained Revenue	11,592	14,239	9,839
Gain/(loss) on disposal of non current assets		38	
NET COST OF SERVICES	15,560	11,705	15,602
ASSET ACQUISITIONS	8,420	8,420	8,173

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,663	5,816	6,210
Other operating expenses	2,523	2,729	3,206
Maintenance	300	330	360
Depreciation and amortisation	740	1,020	1,120
Total Expenses	9,226	9,895	10,896
Less:			
Retained Revenue -			
Sales of goods and services	5,728	6,251	6,421
Investment income	60	130	143
Total Retained Revenue	5,788	6,381	6,564
NET COST OF SERVICES	3,438	3,514	4,332

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	5,511	5,592	5,916
Other	3,640	3,876	4,374
Total Payments	9,151	9,468	10,290
Receipts			
Sale of goods and services	5,728	6,183	6,321
Interest	68	205	143
Other	794	794	808
Total Receipts	6,590	7,182	7,272
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,561)	(2,286)	(3,018)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(4,315)	(4,045)	(345)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,315)	(4,045)	(345)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,394	4,392	4,776
Capital appropriation	3,075	3,075	345
Cash reimbursements from the Consolidated Fund Entity	84	84	86
NET CASH FLOWS FROM GOVERNMENT	7,553	7,551	5,207
NET INCREASE/(DECREASE) IN CASH	677	1,220	1,844
Opening Cash and Cash Equivalents	2,848	2,672	3,892
CLOSING CASH AND CASH EQUIVALENTS	3,525	3,892	5,736
CASH FLOW RECONCILIATION			
Net cost of services	(3,438)	(3,514)	(4,332)
Non cash items added back	900	1,279	1,398
Change in operating assets and liabilities	(23)	(51)	(84)
Net cash flow from operating activities	(2,561)	(2,286)	(3,018)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,525	3,892	5,736
Receivables	988	1,453	1,553
Inventories	61	48	48
Other	24	106	106
Total Current Assets	4,598	5,499	7,443
Non Current Assets -			
Receivables	295		
Property, plant and equipment -			
Land and building	34,379	25,861	25,111
Plant and equipment	407	4,257	4,232
Other		341	341
Total Non Current Assets	35,081	30,459	29,684
Total Assets	39,679	35,958	37,127
LIABILITIES -			
Current Liabilities -			
Payables	544	575	576
Employee entitlements and other provisions	472	520	535
Total Current Liabilities	1,016	1,095	1,111
Non Current Liabilities -			
Employee entitlements and other provisions		341	341
Other	295		
Total Non Current Liabilities	295	341	341
Total Liabilities	1,311	1,436	1,452
NET ASSETS	38,368	34,522	35,675
EQUITY			
Reserves	4,267	1,250	1,250
Accumulated funds	34,101	33,272	34,425
TOTAL EQUITY	38,368	34,522	35,675

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

17.1 State Records Authority

17.1.1 State Records Authority

Program Objective(s): To meet the current and future needs of the people and Government for records of the business of the New South Wales public sector.

Program Description: Improving public sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's official archives and their context. Making the archives accessible and promoting their use by the public and Government. Providing records storage services to the Public Sector.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
Total semi-active storage (metres)	thous	280	280	280	280
Total semi-active records accessioned (metres)	thous	32	26	25	22
Total retrieval operations performed	thous	240	301	325	350
Total archival holdings (metres)	thous	57	49	50	51
Disposal recommendations/appraisal reports	no.	100	45	50	50
Series/Disposal classes covered in disposal authorities	no.	1,000	2,800	1,500	1,500
Records taken into archival control (metres)	no.	750	1,246	1,000	1,200
Reader visits	thous	15	12	15	16
Total original items issued	thous	100	22	24	25
Written and telephone enquiries	thous	9	11	9	9
Public programs participants	no.	1,500	2,211	1,500	2,000
Photocopy/reader prints supplied	thous	74	68	70	70
Publications produced	no.	39	51	35	35
Agency training programs participants	no.	300	1,006	1,000	1,000
Research papers/abstracts	no.	10	10	6	6
Website hits	thous	30	292	450	500
<u>Average Staffing:</u>	EFT	102	102	104	110

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

17.1 State Records Authority

17.1.1 State Records Authority (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,663	5,816	6,210
Other operating expenses	2,523	2,729	3,206
Maintenance	300	330	360
Depreciation and amortisation	740	1,020	1,120
Total Expenses	9,226	9,895	10,896
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	140	140	143
Fees for services	5,557	6,080	6,246
Minor sales of goods and services	31	31	32
Investment income	60	130	143
Total Retained Revenue	5,788	6,381	6,564
NET COST OF SERVICES	3,438	3,514	4,332
ASSET ACQUISITIONS	4,315	4,045	345

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,251	1,259	1,308
Other operating expenses	1,750	1,753	2,532
Maintenance	27	27	27
Depreciation and amortisation	143	143	142
Grants and subsidies	4,551	4,551	4,775
Total Expenses	7,722	7,733	8,784
Less:			
Retained Revenue -			
Sales of goods and services	1,169	1,169	1,045
Investment income	300	300	309
Total Retained Revenue	1,469	1,469	1,354
Gain/(loss) on disposal of non current assets		3	
NET COST OF SERVICES	6,253	6,261	7,430

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,194	1,208	1,258
Grants and subsidies	4,551	4,551	4,775
Other	2,174	2,548	3,384
Total Payments	7,919	8,307	9,417
Receipts			
Sale of goods and services	1,169	1,169	1,045
Interest	301	301	309
Other	500	727	820
Total Receipts	1,970	2,197	2,174
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,949)	(6,110)	(7,243)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		3	
Purchases of property, plant and equipment	(45)	(45)	(44)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(45)	(42)	(44)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,684	5,683	6,996
Capital appropriation	45	45	44
Cash reimbursements from the Consolidated Fund Entity	71	71	84
NET CASH FLOWS FROM GOVERNMENT	5,800	5,799	7,124
NET INCREASE/(DECREASE) IN CASH	(194)	(353)	(163)
Opening Cash and Cash Equivalents	7,352	6,552	6,199
CLOSING CASH AND CASH EQUIVALENTS	7,158	6,199	6,036
CASH FLOW RECONCILIATION			
Net cost of services	(6,253)	(6,261)	(7,430)
Non cash items added back	185	194	192
Change in operating assets and liabilities	119	(43)	(5)
Net cash flow from operating activities	(5,949)	(6,110)	(7,243)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	7,158	6,199	6,036
Receivables	232	229	233
Other financial assets	3,250	3,664	3,664
Other	16		
Total Current Assets	10,656	10,092	9,933
Non Current Assets -			
Other financial assets	500	248	248
Property, plant and equipment -			
Land and building	434	339	339
Plant and equipment	(167)	(38)	(136)
Total Non Current Assets	767	549	451
Total Assets	11,423	10,641	10,384
LIABILITIES -			
Current Liabilities -			
Payables	410	371	370
Employee entitlements and other provisions	139	88	88
Other	805	350	350
Total Current Liabilities	1,354	809	808
Non Current Liabilities -			
Other	1,856	1,132	1,132
Total Non Current Liabilities	1,856	1,132	1,132
Total Liabilities	3,210	1,941	1,940
NET ASSETS	8,213	8,700	8,444
EQUITY			
Accumulated funds	8,213	8,700	8,444
TOTAL EQUITY	8,213	8,700	8,444

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

18.1 New South Wales Film and Television Office

18.1.1 New South Wales Film and Television Office

Program Objective(s): To promote and assist the New South Wales film and television industry

Program Description: Promotes, encourages and facilitates film and television production, provides screen culture and new media grants. Provides documentary and promotional films for Government Sector agencies

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Script and Project Development					
Projects supported	no.	78	83	85	85
Projects which went into production	no.	8	14	12	12
Assistance provided	\$m	1	1	1	1
Return on assistance	\$000	225	215	200	200
Production Investment					
Production supported	no.	15	14	14	15
Investment provided	\$m	2.1	2.1	2.1	2.1
Return on investment	\$m	0.3	0.2	0.3	0.3
Aggregate budgets of invested productions	\$m	23	24	27	35
FTO investment as a proportion of aggregate budgets	%		10	9	6
Industry and audience development -					
Organisations and events assisted	no.	55	61	60	60
Funds provided (excluding ACTF)	\$000	337	424	415	415
Young Filmmakers -					
Productions assisted	no.	12	11	5	9
Funds provided	\$000	449	388	105	225
Production Loan Fund					
Productions assisted	no.	4	3	3	3
Loans provided	\$m	2.0	1.3	1.5	1.5
Government Productions -					
Productions assisted	no.	22	20	22	22
Aggregate budgets	\$m	900	1,031	800	800
Creative Initiatives -					
Fellowships	no.	10	11	9	6
Funds Provided	\$000	147	190	153	150
New Media					
Funds provided	\$000	202	190	153	150

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

18.1 New South Wales Film and Television Office

18.1.1 New South Wales Film and Television Office (cont)

Regional Film Fund					
Productions assisted	no.	n a.	n.a.	9	6
Funds provided	\$000	147	190	153	150
<u>Average Staffing:</u>	EFT	16	17	18	19

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related	1,251	1,259	1,308
Other operating expenses	1,750	1,753	2,532
Maintenance	27	27	27
Depreciation and amortisation	143	143	142
Grants and subsidies			
Australian Children's Television Foundation	110	110	110
Promotion of the industry	4,441	4,441	4,665

Total Expenses	7,722	7,733	8,784
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Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	1,169	1,169	1,045
Investment income	300	300	309

Total Retained Revenue	1,469	1,469	1,354
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Gain/(loss) on disposal of non current assets		3	
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NET COST OF SERVICES	6,253	6,261	7,430
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ASSET ACQUISITIONS	45	45	44
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	8,699	9,431	8,855
Other operating expenses	1,858	2,244	1,891
Maintenance	29	27	27
Depreciation and amortisation	215	218	319
Grants and subsidies	1,546	1,546	1,546
Total Expenses	12,347	13,466	12,638
Less:			
Retained Revenue -			
Sales of goods and services	2,159	2,675	2,156
Investment income	60	86	82
Other revenue	15	150	
Total Retained Revenue	2,234	2,911	2,238
NET COST OF SERVICES	10,113	10,555	10,400

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	8,038	8,636	8,450
Grants and subsidies	1,546	1,546	1,546
Other	2,351	2,899	2,291
Total Payments	11,935	13,081	12,287
Receipts			
Sale of goods and services	1,944	2,823	2,114
Interest	60	108	75
Other	467	149	141
Total Receipts	2,471	3,080	2,330
NET CASH FLOWS FROM OPERATING ACTIVITIES	(9,464)	(10,001)	(9,957)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment		(283)	(748)
NET CASH FLOWS FROM INVESTING ACTIVITIES		(283)	(748)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	9,265	9,600	9,428
Capital appropriation			748
Cash reimbursements from the Consolidated Fund Entity	228	308	324
Cash transfers to Consolidated Fund		(131)	
NET CASH FLOWS FROM GOVERNMENT	9,493	9,777	10,500
NET INCREASE/(DECREASE) IN CASH	29	(507)	(205)
Opening Cash and Cash Equivalents	1,408	1,876	1,369
CLOSING CASH AND CASH EQUIVALENTS	1,437	1,369	1,164
CASH FLOW RECONCILIATION			
Net cost of services	(10,113)	(10,555)	(10,400)
Non cash items added back	854	798	884
Change in operating assets and liabilities	(205)	(244)	(441)
Net cash flow from operating activities	(9,464)	(10,001)	(9,957)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,437	1,369	1,164
Receivables	717	407	468
Other	91		
Total Current Assets	2,245	1,776	1,632
Non Current Assets -			
Property, plant and equipment - Land and building	543	573	428
Plant and equipment	280	231	805
Total Non Current Assets	823	804	1,233
Total Assets	3,068	2,580	2,865
LIABILITIES -			
Current Liabilities -			
Payables	611	753	354
Employee entitlements and other provisions	416	370	389
Other	60		
Total Current Liabilities	1,087	1,123	743
Total Liabilities	1,087	1,123	743
NET ASSETS	1,981	1,457	2,122
EQUITY			
Accumulated funds	1,981	1,457	2,122
TOTAL EQUITY	1,981	1,457	2,122

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

19.1 Services for Ethnic Communities

19.1.1 Community Support Services

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Research and policy advice	28	22
Administration of grants	2	2
Administration	34	34
	64	58
	2000-01	2001-02
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,886	4,433	3,899
Other operating expenses	1,471	1,615	1,541
Maintenance	25	25	25
Depreciation and amortisation	186	208	278
Grants and subsidies			
Grants and community outreach	1,546	1,546	1,546
Total Expenses	7,114	7,827	7,289

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

19.1 Services for Ethnic Communities

19.1.1 Community Support Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	59	85	76
Investment income	60	86	82
Other revenue	15	150	

Total Retained Revenue	134	321	158
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NET COST OF SERVICES	6,980	7,506	7,131
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ASSET ACQUISITIONS		283	748
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

19.1 Services for Ethnic Communities

19.1.2 Interpreting and Translation Services

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Interpreting services booked (including cancellations)	thous	22.6	23.2	23.3	23.3
Interpreting assignments performed on a fee for service basis	thous	8.8	8.2	7.7	7.7
Interpreting assignments performed without charge	thous	10.2	10.7	10.9	10.9
Words booked for translation (including cancellations)	thous	1,972	1,930	2,105	2,105
Words translated on a fee for service basis	thous	1,713	1,805	1,776	1,776
Words translated without charge	thous	138	242	141	141
Words translated within 24 hours	thous	123	163	193	193
Languages provided by the Interpreting and Translation Unit Service	no.	88	88	88	88
Multi-lingual documents translated	no.	650	627	311	311
<u>Average Staffing:</u>	EFT	72	72	72	70

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 COMMUNITY RELATIONS COMMISSION

19.1 Services for Ethnic Communities

19.1.2 Interpreting and Translation Services (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,813	4,998	4,956
Other operating expenses	387	629	350
Maintenance	4	2	2
Depreciation and amortisation	29	10	41
Total Expenses	5,233	5,639	5,349
Less:			
Retained Revenue -			
Sales of goods and services			
Language services	2,100	2,590	2,080
Total Retained Revenue	2,100	2,590	2,080
NET COST OF SERVICES	3,133	3,049	3,269

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	22,947	22,997	23,746
Investment income	90	93	93
Total Retained Revenue	23,037	23,090	23,839
Less:			
Expenses -			
Operating Expenses -			
Employee Related	20,073	19,624	20,326
Other operating expenses	2,702	2,650	2,781
Maintenance	156	223	229
Depreciation and amortisation	384	368	428
Total Expenses	23,315	22,865	23,764
SURPLUS/(DEFICIT)	(278)	225	75

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	22,947	22,793	23,746
Interest	90	109	93
Other	2,485	2,543	2,375
Total Receipts	25,522	25,445	26,214
Payments			
Employee Related	20,073	20,055	20,326
Other	5,231	4,691	5,472
Total Payments	25,304	24,746	25,798
NET CASH FLOWS FROM OPERATING ACTIVITIES	218	699	416
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(75)	(484)	(80)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(75)	(484)	(80)
NET INCREASE/(DECREASE) IN CASH	143	215	336
Opening Cash and Cash Equivalents	1,449	1,998	2,213
CLOSING CASH AND CASH EQUIVALENTS	1,592	2,213	2,549
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(278)	225	75
Non cash items added back	384	368	428
Change in operating assets and liabilities	112	106	(87)
Net cash flow from operating activities	218	699	416

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,592	2,213	2,549
Receivables	5,965	4,947	4,947
Other	69	60	60
Total Current Assets	7,626	7,220	7,556
Non Current Assets -			
Property, plant and equipment -			
Land and building	229	199	134
Plant and equipment	911	1,087	804
Other	10,618	19,177	19,177
Total Non Current Assets	11,758	20,463	20,115
Total Assets	19,384	27,683	27,671
LIABILITIES -			
Current Liabilities -			
Payables	820	1,113	1,136
Employee entitlements and other provisions	1,515	1,505	1,505
Other	1,835	404	404
Total Current Liabilities	4,170	3,022	3,045
Non Current Liabilities -			
Employee entitlements and other provisions	5,160	5,548	5,548
Other	229	121	11
Total Non Current Liabilities	5,389	5,669	5,559
Total Liabilities	9,559	8,691	8,604
NET ASSETS	9,825	18,992	19,067
EQUITY			
Accumulated funds	9,825	18,992	19,067
TOTAL EQUITY	9,825	18,992	19,067

PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Cabinet Office			
Total Expenses	14.5	14.9	2.7
Asset Acquisitions	0.2	0.6	200.0
Parliamentary Counsel's Office			
Total Expenses	5.8	5.8	- 0.7
Asset Acquisitions	1.1	0.8	- 25.7
Premier's Department			
Total Expenses	93.5	84.8	- 9.3
Asset Acquisitions	0.2	1.0	400.0
Independent Commission Against Corruption			
Total Expenses	15.4	15.7	2.0
Asset Acquisitions	0.5	0.5	15.6
Ombudsman's Office			
Total Expenses	8.9	10.9	23.0
Asset Acquisitions	1.4	1.1	- 21.4
State Electoral Office			
Total Expenses	8.6	8.7	2.0
Asset Acquisitions	1.1	n.a.
Independent Pricing and Regulatory Tribunal			
Total Expenses	6.1	10.5	67.0
Asset Acquisitions	0.1	0.3	200.0
Centennial Park and Moore Park Trust			
Total Expenses	14.2	15.2	7.0
Asset Acquisitions	14.2	3.8	- 274.0
Commission for Children and Young People			
Total Expenses	4.9	5.7	18.3
Asset Acquisitions	0.1	0.1	59.3
Ministry for the Arts			
Total Expenses	59.4	66.0	11.0
Asset Acquisitions	19.0	13.5	- 28.7

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
State Library of New South Wales			
Total Expenses	54.1	54.5	0.7
Asset Acquisitions	5.4	5.7	5.2
Australian Museum			
Total Expenses	33.4	34.0	1.7
Asset Acquisitions	3.8	4.4	15.2
Museum of Applied Arts and Sciences			
Total Expenses	41.4	41.0	- 1.0
Asset Acquisitions	4.5	2.5	- 43.7
Historic Houses Trust of New South Wales			
Total Expenses	19.2	20.6	7.3
Asset Acquisitions	0.9	3.6	300.0
Art Gallery of New South Wales			
Total Expenses	27.2	25.4	- 6.6
Asset Acquisitions	8.4	8.2	- 2.4
State Records Authority			
Total Expenses	9.2	10.9	18.5
Asset Acquisitions	4.3	0.3	- 93.0
New South Wales Film and Television Office			
Total Expenses	7.7	8.8	14.3
Asset Acquisitions		
Community Relations Commission			
Total Expenses	12.3	12.6	2.4
Asset Acquisitions	0.7	n.a.
Audit Office of New South Wales			
Total Expenses	23.3	23.8	2.1
Asset Acquisitions	0.1	0.1	...
Total, Premier, Minister for the Arts and Minister for Citizenship			
Total Expenses	459.1	469.8	2.3
Asset Acquisitions	64.2	48.3	- 24.8

CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of Government policy. It co-ordinates New South Wales' involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet including preparation of agendas, recording of decisions, circulation and presentation of Cabinet submissions and follow-up action required.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the last five years, the core responsibilities of The Cabinet Office have remained unchanged. However, on occasions, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office. The expenditure trends over the last five years have increased from \$10.2 million in 1996-97 to \$14.6 million in 2000-01 to accommodate these additional responsibilities.

Responsibility for the co-ordination and development of social policy, as well as policy in relation to children and young people was transferred to The Cabinet Office resulting in the creation of the Social Policy Development Unit in 1995 and the Office of Children and Young People in 1997. The Office of Children and Young People is also responsible for the Government's Families First initiative and provides secretarial support to the Youth Advisory Council that reports to the Premier. The Natural Resources Branch has also absorbed responsibility for co-ordination of salinity and greenhouse policy. The Office of Drug Policy was established in 1999 to co-ordinate and develop policy in relation to drugs.

2001-02 BUDGET

Total Expenses

The Cabinet Office has estimated total expenses of almost \$15 million. This includes \$1.1 million for the continuation of the Families First initiative involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills.

Asset Acquisition

The capital allocation of \$0.6 million is for the continued development of an electronic Cabinet Document Management System, and upgrade of desktop computer equipment.

PARLIAMENTARY COUNSEL'S OFFICE

The Parliamentary Counsel's Office develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council. The Office provides legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertakes research on legislative and related matters. It also provides a legislative publishing service to the Government, Parliament and the public including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides and compiles the New South Wales Legislation Database.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends have not varied markedly over the past five years, apart from the general movements in salaries and operating costs affecting the public sector. This reflects the continuity of the Office's core functions and activities and its relatively stable staffing levels.

STRATEGIC DIRECTIONS

The Office is developing new information technology systems (including the internet) for legislative drafting and publishing that will enhance the portability and accessibility of legislation.

2001-02 BUDGET

Total Expenses

Total expenses of the Parliamentary Counsel's Office are estimated to be \$5.8 million with about 80 percent being allocated to employee related payments.

Asset Acquisitions

A capital allocation of \$1.5 million has been provided over three years from 1998-99 to replace the existing legislative drafting, publishing and database systems. This program is now expected to be completed over a 5 year period.

Capital expenditure for 2001-02 is estimated to be \$0.8 million, including \$647,000 allocated for the legislative system redevelopment, and \$170,000 which has been allocated to the Office in 2001-02 to replace obsolete desktop computers.

PREMIER'S DEPARTMENT

Premier's Department's corporate purpose is to support the Premier, as head of Government, in making New South Wales a better place in which to live, work and do business. The Department provides strategic advice and services to the Premier, manages issues and projects of significance to the State and provides leadership to the New South Wales public sector. A major focus of the Department is maintaining the effective management of public sector staff and resources and ensuring a whole-of-government approach to policy development and service provision within the public sector, especially in regional and rural areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The expenditure trends over the last five years have increased from approximately \$71.7 million in 1996-97 to an estimated figure of \$90.1 million in 2000-01.

Estimated total expenditure for the Premier's Department is \$84.8 million in 2001-02 compared with \$90.1 million in 2000-01.

Expenditure for the Department in 2001-02 has declined from previous years, with the completion of certain activities. These activities included a number of Olympic related initiatives with particular emphasis on the protocol arrangements for distinguished visitors and associated special security support, the Police Complaints Case Management computer development, the Centenary of Federation celebrations and the initiation of the Regional Service Delivery strategy.

STRATEGIC DIRECTIONS

The Department will continue its commitment to excellence and innovation to ensure better value for money in the delivery of public services while maintaining high quality and effective services to stakeholders. Key issues will include the co-ordination of whole-of-government initiatives to manage economic and social issues in regional and rural New South Wales, leading and facilitating whole-of-government efforts to strengthen communities, the co-ordination of major events, facilitating major infrastructure developments in New South Wales and improving the representation of targeted groups in the public sector workforce, focusing on Aboriginal people and people with disabilities.

2001-02 BUDGET

Total Expenses

In 2001-02 an important initiative, which will be managed by the Department on behalf of the New South Wales Government, is the State's involvement in the Year of the Outback, a National initiative with various States participating. This involvement will be in addition to the Department's ongoing responsibilities for community events, official visits and executive administration.

The role of the Department as the manager of community projects of direct concern to the Premier and as the co-ordinator of State responses in times of natural disasters is also funded within the Department's Budget.

Special projects which will be undertaken or continued in 2001-02 will include the expanded Government Access Program and Community Drug Strategies. The Department will continue to perform one of its key functions in leading and co-ordinating a whole-of-government approach to major projects and issues.

The Department is responsible for funding and support of the Premier's and Ministers' Offices and for the Offices of the Leaders of the Opposition and former Office Holders staff. The estimated cost for the provision of these services in 2001-02 is \$22.7 million.

Asset Acquisitions

In 2001-02, \$1 million will be spent on the purchase of minor office equipment and participation in a program to upgrade desktop computers to improve reliability and functionality.

INDEPENDENT COMMISSION AGAINST CORRUPTION

The Independent Commission Against Corruption is responsible for promoting integrity in public administration throughout New South Wales by exposing and minimising corruption, by conducting robust investigations using its Royal Commission and other special powers, by applying the latest corruption prevention methods and through education.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenses of the Commission over the past five years have remained relatively constant with the projected total expenses for 2000-01 being \$15.5 million. There have not been any significant changes in the responsibilities, functions or the operating environment of the Commission over the period.

During 2000-01, the Commission was involved in various major investigations, including examining corruption within and affecting the State Rail Authority, the National Parks and Wildlife Service, Liverpool City Council and the New South Wales Grains Board. During the year, the Commission has tabled reports in Parliament on its investigations into the Roads and Traffic Authority and the Greyhound Racing Authority. Other reports are anticipated before the end of the financial year.

STRATEGIC DIRECTIONS

In 2001-02, the Commission will continue to build and sustain public sector integrity with its ongoing focus on exposing and preventing corruption through investigations, working closely with a range of agencies and corruption prevention advice while at the same time promoting and enhancing its education and research activities. A major focus will be e-corruption and improving the Commission's business processes.

2001-02 BUDGET

Total Expenses

Estimated total expenses of the Commission in 2001-02 are \$15.7 million. It is expected the Commission will maintain its current level of investigation, corruption prevention and education activities.

Asset Acquisitions

In 2001-02, \$520,000 will be spent on the replacement of the Commission's records and electronic document management systems and its payroll system. The remaining funds will be used to ensure the Commission keeps up to date with changes in investigative technology.

OMBUDSMAN'S OFFICE

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. Such investigations aim to improve policies and practices and to promote responsive and accountable public administration.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The total expenses of the Ombudsman's Office have increased over the last five years. This increase is largely due to the expansion of the Ombudsman's jurisdiction to include activities such as:

- ◆ investigation of child abuse allegations against employees of Government and certain non-Government agencies;
- ◆ monitoring of the Police Service's use of new powers such as those conferred by the *Crimes (Forensic Procedures) Act 2000*; and
- ◆ the provision of increased resources in response to the Royal Commission into the Police Service.

STRATEGIC DIRECTIONS

- ◆ The Ombudsman's Office recently finalised its three year Corporate Plan. This plan sets the direction for the Office and outlines the goals and strategies that will support the Ombudsman's vision of a fair, accountable and responsive administration in New South Wales agencies. During 2001-02, the Corporate Plan will be strengthened with the development of business plans for each of the investigative teams.
- ◆ Additional funding, which has been provided to the Office, will enable the Ombudsman to deal with the increasing numbers of notifications of, and complaints concerning, allegations of child abuse. These funds have been used to employ additional investigative staff and to develop resources and training tools for agencies.

- ◆ The priority for the Child Protection team in 2001-02 will be to continue to work with relevant agencies to improve their investigation of child abuse allegations including training agency staff in investigative techniques.
- ◆ The Police Complaints Case Management system is expected to be completed in 2001-02. The introduction of the system will result in changed work practices in the Police team. These changes will need to be effectively managed and will require existing staff to be trained. The Ombudsman will also need to ensure that the introduction of the Police Complaints Case Management system will complement other systems operating within the Office.

Other priorities for the Ombudsman are:

- ◆ to improve response to oral complaints by moving resources to the Inquiries Team;
- ◆ assisting agencies to deal with their own complaints by publishing guidelines and running complaints handling and investigation related training courses;
- ◆ using informal means to resolve complaints;
- ◆ conducting “own motion” and other formal investigations focussing on systemic or public interest issues; and
- ◆ reporting to Parliament on significant public interest issues.

2001-02 BUDGET

Total Expenses

Total expenses of the Ombudsman’s Office are projected to be \$10.9 million in 2001-02. Included in this amount is funding for the Ombudsman’s child protection responsibilities and additional funding for the Police Complaints Case Management system.

Asset Acquisitions

In 2001-02 the Ombudsman’s Office will be undertaking an asset acquisition program totalling \$1.1 million including \$0.76 million to complete the Police Complaints Case Management system.

The Ombudsman will also be replacing obsolete workstations and improving the security and reliability of its computer network.

STATE ELECTORAL OFFICE

The State Electoral Office is responsible for the management and administration of Parliamentary elections, by-elections and referendums. Through the Election Funding Authority, the Office is responsible for the public funding of election campaigns, and the management and administration of the Political Education Fund (established in 1993).

In addition, the Office conducts, in accordance with the appropriate legislation, such elections as local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements. These elections are conducted on a full cost recovery basis.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Trends in expenditure for the Office are cyclical, and directly related to the occurrence of general elections.

During 2000-01, the Office administered elections for Local Councils that did not participate in the September 1999 Local Government Elections. These elections were operated on a cost recovery basis.

A review of the organisational structure of the Office was conducted in 2000-01, to ensure that the Office is properly focused on core activities in the lead up to the next State General Election.

STRATEGIC DIRECTIONS

The Office is in the process of reviewing systems, procedures and service delivery for the State General Election (March 2003) and Local Government General Election (October 2003).

The Office has received capital funding to address the main issues identified in the review, to upgrade election systems. This is consistent with the Office's information technology strategic plan.

2001-02 BUDGET

Total Expenses

The State Electoral Office has estimated total expenses of \$8.7 million. Payments to the Commonwealth under the Joint Roll Agreement (\$2.8 million in 2001-02), that have been agreed to by all States, will continue to be met.

Asset Acquisitions

Capital expenditure for 2001-02 is estimated at \$1.1 million as part of a \$1.5 million upgrade to election systems over two years in preparation for the New South Wales State General Election, to be held in March 2003. This project commenced in 2000-01.

The project is comprised of a number of sub projects and includes the upgrade of the State Election Management System; the Legislative Council Computerised Counting System; the Returning Office Management System and the Returning Officer Management Information System.

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major New South Wales Government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry pricing and competition. Within its area of expertise, IPART provides assistance to other New South Wales and interstate Government agencies.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

IPART's expenditure has increased from \$2 million in 1994-95 to an anticipated \$8.4 million in 2000-01. The increased expenditure reflects changes in the range, volume and complexity of work.

Since 1994-95, the work of IPART has expanded beyond setting maximum prices for Government utilities and transport services. Additional activities now undertaken include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries has also made regulation of these areas more complex.

In November 2000, IPART's legislation was amended to give the Tribunal responsibility for administering licensing of water, electricity and gas and for auditing compliance with licence conditions for water and electricity. These functions were previously carried out by the Ministry of Energy and Utilities. The changes to the Act also require IPART to investigate complaints about competitive neutrality referred by the Government. These changes impact on IPART's functions and work processes. IPART's Consolidated Fund allocation was increased by \$1.8 million with \$1.1 million of this amount transferred from the Ministry of Energy and Utilities.

The approach to price regulation is constantly evolving and thus requires a research capacity. The Tribunal maintains an interest in overseas developments as well as continuing membership of the Australian Regulators' Forum.

STRATEGIC DIRECTIONS

To absorb the additional responsibilities IPART has increased its staff by more than 40 percent. It now needs to invest in and manage the communication, systems, knowledge transfer, industrial and development issues resulting from this growth while maintaining the quality of regulatory outcome.

In December 2000, IPART developed a strategic business plan. The plan has helped to articulate the impact of IPART's work on its various stakeholders and the community at large. The effects extend beyond the immediate revenue impact of IPART's decisions on the regulated entities and their customers, to include investment decisions by potential competitors and users of the services.

The increased complexity of regulation also has implications for increasing the quality and volume of legal and other specialist advice.

The strategies in the business plan articulate the response by IPART to these challenges in terms of monitoring the impact of decisions, improving analytical techniques, making better use of legal and consultancy services and encouraging stakeholder communication. In response to the last area, IPART will carry out a major stakeholder perception survey to gather quantitative and qualitative performance data.

2001-02 BUDGET

Total operating expenses in 2001-02 are estimated at \$10.5 million. The total Consolidated Fund allocation in 2001-02 is estimated at \$9.2 million, an increase of \$3.7 million or 67 percent over the preceding period. Of this, \$2.3 million is a transfer from the Ministry of Energy and Utilities commensurate with licensing functions transferred to IPART.

CENTENNIAL PARK AND MOORE PARK TRUST

The Centennial Park and Moore Park Trust is responsible for a highly used area of open space in Sydney, known as the Centennial Parklands. The Parklands comprise Centennial Park, Moore Park, Queens Park, Fox Studios Australia, the Horden Pavilion and Royal Hall of Industries, and the Centennial Parklands Equestrian Centre. The complexity of the Trust's operations are due to the task of balancing conflicting demands for recreational use of its facilities, protection of parklands, financial sustainability, and equity of access.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses for the Trust have increased significantly during the last four years from \$9.6 million in 1997-98 to around \$14.5 million in 2000-01. This reflects additional costs associated with improvements to the maintenance of the Parklands, the introduction of services to address public safety and environmental issues and a range of business activities aimed at improving financial viability. During the same period sales of goods and services have grown from \$3.8 million to \$8.4 million.

Capital expenditure increased significantly during the last four years due to the completed restoration of the Equestrian Centre, the Hordern Pavilion and the Royal Hall of Industries, continuation of the ponds restoration project, the rehabilitation of Moore Park and the commencement of the Centenary of Federation Projects.

STRATEGIC DIRECTIONS

The Trust's corporate strategy aims to achieve the following outcomes:

- ◆ maintaining and enhancing business viability;
- ◆ enhancing the integrity of Centennial Parklands;

- ◆ improving relationships with stakeholders;
- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands; and
- ◆ securing opportunities for diversity of cultural expression.

The Trust implements financial strategies to increase and diversify its revenue base in order to improve the quality of services and increase contributions towards costs.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02, estimated at \$15.2 million, include an additional \$1.0 million for the asset maintenance program for buildings and infrastructure in Centennial Park.

Asset Acquisitions

The Trust's total asset acquisitions program for 2001-02, estimated at \$3.8 million, provides for:

- ◆ \$1.1 million for the continuing restoration of Moore Park East and West;
- ◆ \$0.5 million for landscaping and tree planting; and
- ◆ \$0.8 million for the continuation of the restoration of the Centennial Park ponds.

COMMISSION FOR CHILDREN AND YOUNG PEOPLE

The Commission for Children and Young People was established in June 1999 to listen to children and young people and to promote their interests. The Commission's aim is to work with others to make New South Wales a better place for children and young people.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In July 2000, Part 7 of the Commission for Children and Young People Act 1998 and the Child Protection (Prohibited Employment) Act 1998 were proclaimed. These Acts require all people seeking child-related employment to be subject to some form of screening and requires them to declare whether they are a "prohibited person", in terms of the Act.

During the year, the Commission completed a major inquiry into "Children who have no-one to turn to". It also completed its review of the 1997 Inter-agency Guidelines into Child Protection Intervention and released the 2000 Inter-agency Guidelines to all relevant Government agencies.

The Commission conducted a major research project into participatory models successfully implemented for children and young people and it commenced research projects into suicide and risk-taking behaviours.

STRATEGIC DIRECTIONS

In 2001-02 the major focus of the Commission will be:

- ◆ releasing the report from the inquiry into "Children who have no-one to turn to";
- ◆ commencing a research project into the deaths of infants and children from sleep incidents;
- ◆ developing a resource kit and conducting a community education campaign to explain the impact of the Crimes Amendment Child Protection (Excessive Punishment) Bill 2000;
- ◆ implementing employment screening for relevant apprehended violence orders and the voluntary accreditation scheme for people who work with sex offenders;
- ◆ building on the Commission's project into participatory models for children and young people and releasing material for use by people and organisations with an interest in children and young people; and
- ◆ developing and presenting a series of high profile professional seminars focusing on issues relevant to children and young people.

2001-02 BUDGET

Total Expenses

Estimated total expenses of the Commission in 2001-02 are \$5.7 million, an increase of 18.3 percent from the 2000-01 Budget. This mainly reflects an increase in funding for mandatory employment screening, research into the deaths of infants from sleep incidents and the community education campaign on the *Crimes Amendment Child Protection (Excessive Punishment) Bill 2000*.

Asset Acquisitions

The capital allocation of \$94,000 for 2001-02 is for minor enhancements to the Commission's information management systems and the purchase of minor plant and equipment.

MINISTRY FOR THE ARTS

The Ministry monitors and provides policy advice on the State's cultural institutions and manages Government arts projects, properties and capital expenditure. The Ministry also administers a cultural grants program, which supports a range of arts and cultural organisations and activities across the State, and provides awards, fellowships and scholarships to individuals.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$59.3 million in 1996-97 to an estimated \$62.6 million in 2000-01. This increase reflects additional overall funding to arts organisations and general movements in salaries and operating costs affecting the public sector.

In 2000-01 the Ministry provided a total of \$21.2 million through the cultural grants program. This support has risen steadily from \$14.2 million distributed in 1996-97.

In recent years the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio. Emphasis has also been given to providing strategic support for arts development in Western Sydney.

STRATEGIC DIRECTIONS

The Ministry's key strategic directions include:

- ◆ implementing the Government's 1999 cultural development policy "Encouraging the Arts in Local Communities"; and
- ◆ implementing and refining the Government's Western Sydney Arts Strategy.

2001-02 BUDGET

Total Expenses

Total expenses are estimated at \$66 million. The Ministry will distribute \$23.3 million under the State's cultural grants program and \$32 million to the Sydney Opera House Trust during 2001-02.

The Major Performing Arts Inquiry, initiated by the Commonwealth Government in response to deteriorating financial performance by major performing arts companies, made 95 recommendations designed to stabilise the sector and re-position it to take advantage of changes in the national and global economies. In addition to funding of \$2.6 million per annum to meet the State's commitment to this national initiative, a further \$1.8 million over three years from 2001-02 has been approved to implement an industry assistance package for the sector. Funds will be provided directly to major companies based in New South Wales, recognised by the Inquiry as some of the most important companies in Australia.

Funding of \$0.5 million per annum from 2001-02 has been provided for the Western Sydney Arts Strategy to support the development of cultural infrastructure in Western Sydney.

Regional arts will be enhanced through additional funding of \$0.75 million per annum from 2001-02 rising to \$0.95 million per annum from 2003-04. Funds will go towards mainstage production tours, masterclasses/workshops by major companies for music students and a program to renew and enhance arts activities in targeted regional centres.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$13.5 million. Budget support of \$1.7 million has been provided in 2001-02 to commence the Ministry's asset maintenance plan.

Other capital works to be continued into 2001-02 include \$2.7 million toward the purchase and fitout of a storage and rehearsal facility for arts organisations at 91 Canal Road, Leichhardt and \$9 million towards the construction of a new theatre at Walsh Bay.

The Sydney Opera House will receive \$1.5 million in 2001-02 for a detailed study of the Opera Theatre. This project will evaluate options to address acoustic deficiencies of the pit and occupational health and safety concerns, as well as provide for subsequent planning and design. The Opera House will receive an additional \$1.7 million for essential safety upgrades in addition to \$13 million per annum (increased 2001-02) for asset maintenance and management.

STATE LIBRARY OF NEW SOUTH WALES

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales. The Library fulfils a Statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means.

The Library maintains and ensures the security of the unique heritage Mitchell and Dixon collections of historical New South Wales and Australian resources. It also supports the network of public libraries throughout New South Wales through administering the public libraries grants and subsidies program and by providing policy advice and consultancies, backup reference services, loans and supply of documents and through management of NSW.net.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$51.9 million in 1996-1997 to a projected \$54.8 million in 2000-01. This is mainly due to an increase in grants and subsidies to public libraries and general movements in salaries and operating costs affecting the public sector.

A major initiative, the NSW.net project, received funding of \$2.5 million in 2000-01. By June 2001, 117 councils and public libraries will be connected to the network providing subsidised access to the Internet and selected online services. In addition, a minimum of 600 computers will be distributed to the public libraries of New South Wales.

The Library has valued its collection assets in accordance with Australian Accounting Standards at \$1.5 billion. Depreciation of non-heritage assets is now being undertaken. Land and buildings increased in value by \$58.1 million following a revaluation in 1999-2000.

STRATEGIC DIRECTIONS

The Library manages and preserves the documented cultural heritage of New South Wales through its collections. The major strategy of the Library is to provide public access to these collections through reference and research services, exhibitions and public programs.

Clients' information demands continue to grow, both in volume and complexity, particularly demand for Internet access. In response to this, the Library is promoting electronic access at the local Government level through NSW.net, part of the Government's connect.nsw initiative.

The financial and service delivery reforms introduced in 1999-2000 continue, together with the development of the Digital Library Strategy. This strategy aims to provide greater access to heritage resources through the Internet. The refurbished Mitchell Library reading room will provide improved service to clients.

2001-02 BUDGET

Total Expenses

Total expenses are estimated at \$54.5 million. The Library will distribute \$19.9 million under the State's public library subsidies and grants program during 2001-02. The NSW.net project has been funded for \$2.5 million in 2001-02.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$5.7 million. Budget support totalling \$2 million has been allocated over the next two years to continue a program of building upgrade works that commenced in 1999-2000.

An allocation of \$4.5 million has been provided for the acquisition of collection materials including books, journals, pictures, maps, manuscripts and electronic resources.

Minor works funding of \$0.5 million has been allocated for replacement of plant and equipment, including information technology equipment.

AUSTRALIAN MUSEUM

The Museum is Australia's leading natural history museum. Its mission is to increase understanding of, and influence public debate on, the natural environment, human societies and human interaction with the environment. The Australian Museum undertakes its activities at its main site at College Street, Sydney and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$23.7 million in 1996-97 to an expected \$33.5 million in 2000-01. The increase is attributable to activities that include the staging of public programs and exhibitions, scientific research and commercial ventures such as Australian Museum Business Services.

STRATEGIC DIRECTIONS

The Museum's continued focus in 2001-02 will be on implementing initiatives identified within its Corporate Strategic Plan. Within this framework, the Museum is analysing and predicting impacts on the Australian environment and the means by which this information can be effectively communicated to the rural and industrial sectors. The Museum will continue to develop research and development partnerships with scientific, Government and commercial organisations. Reaching a wider audience through outreach, rural and regional programs and electronic media will remain a significant pursuit. The Museum is also strongly committed to the presentation of Pacific Rim cultures in innovative programs.

2001-02 BUDGET

Total Expenses

Total expenses for the Museum are budgeted at \$34 million. Major ongoing responsibilities will include the staging of exhibitions, development of educational programs, research and conservation work relating to collections. Scientific research will continue to be focussed through designated centres of excellence and new biodiversity projects.

Large exhibitions planned for 2001-02 include "Fishing in the Spirit House" and "Chinsoars". The Museum will also stage a program of visitor services and smaller exhibitions that include "British Gas World Wildlife Photography", "Sisters of Charity" and "To the Islands".

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$4.4 million. Budget funding totalling \$3.4 million (\$1.5 million in 2001-02) has been allocated over three years for a program of information technology initiatives including the development of collections databases and the Museum's Internet site.

Other significant projects include improvements to the Museum's wide area network (\$0.2 million), upgrade of air conditioning facilities (\$1 million) and public programs (\$0.4 million).

MUSEUM OF APPLIED ARTS AND SCIENCES

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Museum directs its resources to activities that include the staging of major exhibitions, development of educational programs, undertaking research and conservation work on the collection.

Over the past five years, total expenses have moved in line with general movements in salaries and operating costs affecting the public sector. Projected expenditure of \$42 million in the current year has included special programs undertaken for the Olympic year.

Asset values increased by \$385 million in 2000-01. This reflects the valuation of the collection (\$361 million) and revaluation of land and buildings (\$24 million increase) in 1999-2000.

STRATEGIC DIRECTIONS

Preservation of the collection is of prime importance to the Museum, with reliable storage being an essential element. Attention is currently being focused on the replacement of collection storage facilities in Ultimo and on a project to improve visitor access to the Museum. The upgrade and renewal of permanent galleries is continuing in order for the Museum to maintain its position in the education and leisure markets.

2001-02 BUDGET

Total Expenses

Total expenses for the Museum are budgeted at \$41 million. This is a reduction on the current year's estimated expenditure of \$42 million due to the absence of major exhibitions similar to those that were shown in conjunction with the Sydney Olympics.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$2.5 million.

The Museum will spend \$692,000 to complete the accession of the Sydney 2000 Games Collection, the total cost for this project being \$849,000. A further \$250,000 will be spent on acquisition of other collections, together with funding of \$500,000 being provided for the continuation of the permanent gallery replacement program. \$1.1 million will be spent on minor works and the replacement of plant and equipment.

Construction of the new collection storage facility at Castle Hill was completed in 2000-01, on time and to budget (\$4.1 million). Fitout is under way and the movement of the collection is being planned to take place in the coming year. This will be done in conjunction with the refurbishing of other stores at Castle Hill and the accession of items from the Sydney 2000 Games Collection.

HISTORIC HOUSES TRUST OF NEW SOUTH WALES

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage properties in the State. Its objectives are to conserve and manage these properties, grounds and collections and to provide a range of public and school programs to increase awareness of the cultural heritage of the State.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In accordance with its increased role and responsibility, the Trust's operating expenditure has increased from \$12.7 million in 1996-1997 to \$19.7 million in 2000-01. This has included the Trust assuming management of Government House in 1996, the Mint in 1997 and the Rouse Hill House estate in 1999.

In 1998 the Trust developed its Total Asset Management Plans, which were developed in accordance with the Government's policy on heritage asset management. As a result, the Trust's allocation was increased by \$1.2 million. This was followed by an increase of \$0.7 million in 2000-01 and \$0.4 million in 2001-02 associated with additional responsibilities.

STRATEGIC DIRECTIONS

Following the period of rapid growth, which saw the Trust expand its property portfolio and public programs, it is now in a phase of consolidation. The most pressing issue facing the Trust over the next three years is the development of the important industrial buildings behind The Mint in Macquarie Street Sydney as the new head office. This is a complex task and will dominate the Trust's work during this development period.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$20.6 million.

A number of major exhibitions are planned for 2001-02. These include:

- ◆ "Sydney as Setting", the city in fiction, fantasy and fashion; "By Water", the private collection of Kerry Stokes, and "Sydney by Ferry" at the Museum of Sydney;
- ◆ "Fancy Dress" and "Augusto Lorenzini, Italian Artist Decorator", at Elizabeth Bay House;
- ◆ "Cops on the Box" at Justice and Police Museum; and
- ◆ "Bush Lives Bush Futures" will continue touring rural and regional areas.

The Trust is also planning a busy program of activities including a concert series, lectures, seminars, theme events and courses.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$3.6 million. Funding of \$3.3 million has been provided in 2001-02 (\$13.8 million over four years) to conserve the historic industrial buildings behind The Mint in Macquarie Street and subsequent relocation of the head office of the Historic Houses Trust. The buildings will also provide facilities for the Trust's research library and resource centre which will be open to the public.

The Trust's capital program includes an allocation of \$0.2 million for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

ART GALLERY OF NEW SOUTH WALES

The Art Gallery of New South Wales exhibits works of art from its own holdings, from pre-eminent international collections and other Australian sources. The Gallery also conducts both entertaining and educational public activities such as Aboriginal cultural performances, film screenings, lectures in art history, and free guided tours for school students and the public.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years, total expenses have increased marginally from \$23.7 million in 1996-1997 to \$26 million in 2000-01. During this time, the Gallery has accommodated salary increases and expansion of its diverse program of activities. Its major exhibitions continue to attract record audiences and high media attention, despite increasing competition and sponsorship.

STRATEGIC DIRECTIONS

The Gallery's major strategic objectives are to develop and maintain a collection of works of art, and to propagate and increase knowledge, appreciation, and access to the collection. The Gallery is also seeking to expand its focus on Asian art and culture through the new VisAsia entity.

2001-02 BUDGET

Total Expenses

Total expenses for the Gallery are budgeted at \$25.4 million. A major exhibition, "Buddha", is planned for December 2001, which features the rich and varied artistic tradition of Buddhism from several parts of the Asian region.

The Gallery is currently developing its temporary exhibition program through to 2004 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at more than \$200 million. This will provide the opportunity for visitors to view important works of art not otherwise available to the people of New South Wales.

Centenary Fund

The Gallery established a new fund in February 2000 to raise contributions from private benefactors for the enhancement of the building, specifically to enable the Gallery to construct an auditorium on the lower level of the Gallery. Almost \$1 million has been raised with several more committed over the next 20-30 years.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$8.2 million. The major feature of the capital program is budget support of \$15.2 million over the next three years to develop an Asian gallery, relocation of the restaurant and an enlarged conservation studio and sculpture garden.

As part of the Gallery's mission to increase and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art.

STATE RECORDS AUTHORITY

The State Records Authority of New South Wales (State Records) is the State's archives and records management authority. Its purpose is to ensure that the needs of people and Government for records, as evidence of the business of the New South Wales public sector are met now and in the future. State Records' functions as a coordinating agency of Government, as a provider of services to the people and Government of New South Wales, and as the protector and preserver of the State's official archives.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years, total expenses have increased from \$7.4 million in 1996-1997 to an expected \$9.9 million in 2000-01. This increase reflects the increasing costs of operating of the Government Records Repository as a result of growth in the business-records storage and retrieval.

The *State Records Act 1998* gives State Records significant new responsibilities, notably to regulate and improve records management across the New South Wales public sector, particularly in the environment of electronic business and service delivery. With the Act's coverage of local government, universities and the public hospital system from 1 January 2000, State Records' jurisdiction has doubled.

The Act also provides improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of such records being transferred to State Records' custody in the period to 2010.

STRATEGIC DIRECTIONS

In the next five years, State Records aims to complete all aspects of the implementation of the new *State Records Act*, review the Act's operations, achieve measurable improvements in record keeping across the New South Wales public sector and the accessibility and use of the State's archives throughout New South Wales. As key supporting strategies, State Records will implement new information systems for 'back-ends' cataloguing and management of the archives, for other business operations and for electronic service delivery, and will raise the profile of the State archives as a cultural resource.

2001-02 BUDGET

Total Expenses

Total expenses for State Records are budgeted at \$10.9 million in 2001-02. The Authority's resources will provide core archives and records management services, improvements in the standard of record keeping across Government, identifying, preserving and documenting the State archives and the remaining aspects of implementation of the State Records Act. Among specific initiatives, State Records will start to digitise key parts of the collection to make them accessible on-line and will support infrastructure and documentation projects for improving the preservation and use of archives in rural and regional New South Wales. This will be done in collaboration with regional partners, through funding provided for the 'Archives in the Bush' initiative.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$0.3 million. This relates to the upgrade of facilities for the storage of the State's archives and the replacement and upgrade of plant and equipment.

NEW SOUTH WALES FILM AND TELEVISION OFFICE

The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, invests in script development, provides grants for industry and audience developments and new media grants, offers a liaison service between filmmakers and location owners and provides executive producer services for documentary films for Government agencies.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Since 1995-1996, the Film and Television Office has invested \$21 million in film and television productions, which has resulted in over \$210 million worth of production expenditure in New South Wales.

The \$5 million revolving Production Loan Fund has been instrumental in attracting production to New South Wales. The cash reserves within the fund have been fully committed to "cashflow" productions in the State.

The New Media program consists of three elements: a digital special effects traineeship scheme in partnership with the private sector, a program of activity with Metro Screen, and specific industry and audience development activities.

STRATEGIC DIRECTIONS

The promotion of employment, investment and export growth in the New South Wales film and television industry is a key priority of the Office, as is the commitment to quality, innovation and local identity.

Creative development is a critical issue for the long term viability of the industry and is an important part of the Office's responsibilities. The Office encourages initiatives to assist the skills and experience of emerging and established talent.

With an additional \$0.7 million per annum provided from 2001-02 for strategic investment in the local film and television industry, the Office will be able to promote New South Wales as a competitive centre for project development and production.

The Film and Television Office continues its work in streamlining the process of obtaining film location permits in metropolitan Sydney.

From July 2001, \$0.5 million per annum will be available from the Regional Filming Fund, to help filmmakers shoot films outside Sydney. The Film and Television Office also assists regional communities wanting to establish cinemas through its Regional Cinema Officer.

2001-02 BUDGET

Total Expenses

Total expenses for the Office are budgeted at \$8.8 million. This will enable the Office to continue to occupy its integral place within the film and television industry through script development, pre-production and production support, industry and audience development grants, new media development programs and liaison with filmmakers and property owners.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$45,000. This relates to minor works funding to improve and replace office equipment.

COMMUNITY RELATIONS COMMISSION

The Community Relations Commission aims to promote the value of cultural diversity and the rights of individuals and groups from non-English speaking backgrounds. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life of New South Wales.

The Commission was established on 13 March 2001, following proclamation of the *Community Relations Commission and Principles of Multiculturalism Bill*, replacing the Ethnic Affairs Commission.

STRATEGIC DIRECTIONS

The Government has taken a whole-of-government approach to community relations through the provisions of the *Community Relations Commission and Principles of Multiculturalism Act 2000* which requires the Commission to assist and assess the effectiveness of public authorities in observing the Principles of Multiculturalism in the conduct of their affairs, particularly in connection with the delivery of Government services.

The legislation also allows the Commission to facilitate cooperative arrangements involving Governmental, business, educational and community groups or bodies and to enter into agreements with public authorities to promote the objectives of the Commission. The Commission will formulate its strategic action plans after assessment of the resolutions of the inaugural Community Relations Forum held in March 2001.

2001-02 BUDGET

Total Expenses

Total expenses of the Commission in 2001-02 are budgeted at \$12.6 million, which includes \$1.5 million for community outreach and grants, including funding assistance to projects that best support and benefit the culturally diverse communities of New South Wales. The Commission gives consideration to projects that assist and encourage people of various backgrounds to participate and contribute to all aspects of life in New South Wales.

Asset Acquisitions

Capital expenditure is budgeted at \$748,000 for 2001-02, for three projects - Information Management and Technology Strategy (\$516,485), Online Services Project (\$135,000) and the Community Interaction Framework (\$97,000) which are part of the Government's *connect.nsw* project.

AUDIT OFFICE OF NEW SOUTH WALES

The New South Wales Auditor-General is responsible for audits and related services under the *Public Finance and Audit Act 1983* and other New South Wales Acts. The Auditor-General forms part of the mechanisms whereby the Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the Auditor-General in fulfilling this role.

The Audit Office's core businesses are:

- ◆ financial audits that provide an independent opinion (report) on the financial statements of Government agencies;
- ◆ reviews, involving the examination of compliance with, laws and regulations and policy directives of central agencies;
- ◆ special audits (performance audits) that provide an independent assessment on selected Government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and
- ◆ advising Parliament and the Government on substantial matters identified during the audit process.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenses are estimated to increase in 2001-02 to \$23.8 million from \$23.3 million in 2000-01. This is the result of inflationary trends, offset by productivity related savings that have moderated the trend of increasing salary related expenditures in the past few years. The new management information systems are expected to enable the Office to contain its level of expenditure.

STRATEGIC DIRECTIONS

The client base of the Audit Office changes through departmental and portfolio restructuring, the establishment of Public Trading Enterprises and privatisation. The net result has seen a downward trend in the number and size of clients.

The Office is committed to providing appropriate training and opportunities to all staff. It is committed to an integrated information management and technology framework and using audit methodologies that:

- ◆ add value to clients and stakeholders;
- ◆ focus on client and business risk;
- ◆ are cost effective; and
- ◆ meet the requirements of the Australian Auditing Standards and quality standard AS/NZ ISO 9001:94.

2001-02 BUDGET

Total Expenses

The Office will spend \$23.8 million during the year, with expenditure on performance audits expected to total \$2.4 million.

Asset Acquisitions

Capital outlays are estimated to decrease to \$80,000 in 2001-02. Capital requirement in the next few years are expected to be small as the Office continues to use operating lease facilities to fund its computer requirements.

The majority of the \$80,000 will be spent on office plant, equipment and furniture now the major upgrades to the practice management, financial and human resource systems have been completed.

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	134,665	133,315	136,262
Other operating expenses	63,892	62,962	58,670
Maintenance	2,936	2,936	2,906
Depreciation and amortisation	9,213	9,770	9,770
Grants and subsidies	14,140	18,369	11,364
Other expenses	7,388	6,132	5,272
Total Expenses	232,234	233,484	224,244
Less:			
Retained Revenue -			
Sales of goods and services	22,744	22,844	23,258
Investment income	1,761	2,438	1,945
Grants and contributions	36,986	32,954	29,534
Total Retained Revenue	61,491	58,236	54,737
NET COST OF SERVICES	170,743	175,248	169,507

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	121,919	120,569	123,283
Grants and subsidies	14,140	18,369	11,364
Other	74,217	80,102	74,948
Total Payments	210,276	219,040	209,595
Receipts			
Sale of goods and services	22,695	22,795	23,208
Interest	2,271	2,948	1,883
Other	36,986	40,841	37,484
Total Receipts	61,952	66,584	62,575
NET CASH FLOWS FROM OPERATING ACTIVITIES	(148,324)	(152,456)	(147,020)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	4,707	4,707	500
Advance repayments received	260	18	...
Purchases of property, plant and equipment	(9,576)	(8,355)	(11,500)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,609)	(3,630)	(11,000)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(260)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(260)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	145,358	149,306	143,268
Capital appropriation	6,556	5,853	8,263
Asset sale proceeds transferred to the Consolidated Fund Entity	(9,080)	(4,330)	...
Cash reimbursements from the Consolidated Fund Entity	1,854	1,854	1,996
Cash transfers to Consolidated Fund	...	(111)	...
NET CASH FLOWS FROM GOVERNMENT	144,688	152,572	153,527
NET INCREASE/(DECREASE) IN CASH	(8,505)	(3,514)	(4,493)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	31,039	40,386	36,872
CLOSING CASH AND CASH EQUIVALENTS	22,534	36,872	32,379
CASH FLOW RECONCILIATION			
Net cost of services	(170,743)	(175,248)	(169,507)
Non cash items added back	21,370	21,862	22,156
Change in operating assets and liabilities	1,049	930	331
Net cash flow from operating activities	(148,324)	(152,456)	(147,020)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	22,534	36,872	32,379
Receivables	11,750	5,858	5,860
Inventories	5,639	5,987	6,058
Other	1,211	1,674	1,751
Total Current Assets	41,134	50,391	46,048
Non Current Assets -			
Other financial assets	4,755	462	524
Property, plant and equipment -			
Land and building	127,290	134,961	132,231
Plant and equipment	33,196	25,060	29,280
Infrastructure systems	31,297	30,241	30,031
Total Non Current Assets	196,538	190,724	192,066
Total Assets	237,672	241,115	238,114
LIABILITIES -			
Current Liabilities -			
Payables	6,802	7,607	7,602
Employee entitlements and other provisions	12,527	12,054	12,540
Total Current Liabilities	19,329	19,661	20,142
Non Current Liabilities -			
Interest bearing	4,277		
Total Non Current Liabilities	4,277		
Total Liabilities	23,606	19,661	20,142
NET ASSETS	214,066	221,454	217,972
EQUITY			
Reserves	49,196	49,196	49,196
Accumulated funds	164,870	172,258	168,776
TOTAL EQUITY	214,066	221,454	217,972

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.1 Food and Fibre Products

Program Objective(s): To assist New South Wales food and fibre industries to be internationally competitive and self reliant and meet consumer and community requirements for efficient and ecologically sustainable production systems.

Program Description: Provides research, advisory, and regulatory services for the New South Wales plant and animal product industries.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Scientific publications produced	no.	854	626	710	710
Number of items on the Department's Internet site	no.	4,000	4,714	5,000	8,000
Number of usage sessions on the Department's Internet site	thous	285	512	529	1,072
New cultivars (crop and pasture types) released	no.	37	36	35	30
Beef cattle herds benchmarked for genetic improvement	no.	560	670	730	730
Dairy farms benchmarked for profit	no.	120	125	134	140
Producers involved in farming systems groups	no.	750	800	780	760
Cotton growers receiving advice on insecticide use	%	100	100	100	100
<u>Average Staffing:</u>	EFT	1,070	1,085	1,057	1,031

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	57,000	56,706	56,833
Other operating expenses	21,634	20,707	19,732
Maintenance	336	336	336
Depreciation and amortisation	3,205	3,399	3,399

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.1 Food and Fibre Products (cont)

OPERATING STATEMENT (cont)

Other expenses			
Beekeepers Compensation	50	50	50
Australian Standing Committee on Agriculture	810	1,129	926
Total Expenses	83,035	82,327	81,276
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	481	487	483
Sale of farm produce	2,024	1,757	1,751
Miscellaneous services	2,823	3,031	3,031
Publication sales	284	250	284
Fees for services	3,258	3,150	3,430
Training charges	906	906	906
Minor sales of goods and services	208	267	273
Investment income	441	585	503
Grants and contributions	21,644	20,143	18,321
Total Retained Revenue	32,069	30,576	28,982
NET COST OF SERVICES	50,966	51,751	52,294
ASSET ACQUISITIONS	4,393	2,784	3,492

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.2 Quality Assurance

Program Objective(s): To ensure that producers and processors of food and fibre products meet the quality and safety standards of local and overseas markets. To reduce the threat and any impact of exotic pests, diseases and residues to New South Wales.

Program Description: Provides research, advisory, regulatory and diagnostic services for the New South Wales plant and animal product industries, specifically regarding quality assurance issues.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Quality assurance based production systems developed for industry	no.	7	8	9	9
Agricultural industry participants trained in quality assurance methods	no.	140	140	140	350
Exotic pest and disease outbreaks managed	no.	5	7	5	5
Animal health investigations used to support market access claims	no.	31,000	26,000	28,000	25,000
Number of livestock producer groups involved in addressing flock health issues	no.	375	380	300	230
Chemical residue tests on livestock and agricultural products	no.	29,463	48,498	37,000	35,000
Percentage of residue tests with unsatisfactory results	%	0.28	0.30	0.30	0.25
Percentage of horticulturalists adopting integrated pest management systems	%	55	60	65	67
Releases of biological (non-chemical) control agents for weeds	no.	338	330	330	300
Percentage of NSW in footrot protected or controlled areas	%	97	98	99	99
Cattle herds inspected for cattle tick control health issues	no.	1,300	1,300	400	400
<u>Average Staffing:</u>	EFT	443	449	434	440

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.2 Quality Assurance (cont)

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	29,208	28,873	30,018
Other operating expenses	13,435	13,437	13,366
Maintenance	1,897	1,897	1,897
Depreciation and amortisation	1,932	2,049	2,049
Other expenses			
Australian Standing Committee on Agriculture	3,712	2,110	2,280
Total Expenses	50,184	48,366	49,610
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	237	238	240
Sale of farm produce	1,050	912	908
Miscellaneous services	3,491	4,249	3,749
Publication sales	148	127	148
Fees for services	1,604	1,540	1,709
Training charges	470	470	470
Minor sales of goods and services	258	138	142
Investment income	427	599	466
Grants and contributions	926	50	933
Total Retained Revenue	8,611	8,323	8,765
NET COST OF SERVICES	41,573	40,043	40,845
<hr/>			
ASSET ACQUISITIONS	1,792	1,625	1,575

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.3 Resource Management

Program Objective(s): To encourage the ecologically sustainable management of pastures and range lands for the production of marketable food and fibre products. To increase the ability of the agricultural sector to recover from natural disasters and drought. To minimise the impact of vertebrate pests and noxious insects

Program Description: Provides resource information, land use and resource planning services and agricultural systems to improve the management of the State's agricultural resources, including water use efficiency, agroclimatology and farm forestry

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Resource management services provided to clients, including environmental plans, technical publications, farming system and decision support reports, water management plans	no.	760	800	800	800
Environmental Impact Statement, Development Applications and Local Government Environment Plans	no.	783	750	750	750
Percentage of cereal farmers adopting stubble retention	%	80	80	80	80
Number of sheep and cattle producers in "Prograze" pasture and grazing courses	no.	991	1,068	1,000	1,000
Number of educational courses on sustainability issues	no.	n a.	16	16	18
Tonnes of lime used to counter soil acidity	thous	500	500	500	500
Rural Assistance Authority loans provided to farmers to implement sustainable irrigation systems	no.	62	60	60	60
Salt Action incentive grants provided to farmers for the control of irrigation salinity	no.	268	209	220	n.a
<u>Average Staffing</u> :	EFT	589	605	587	592

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.3 Resource Management (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	35,945	35,368	36,928
Other operating expenses	20,290	20,627	17,498
Maintenance	252	252	252
Depreciation and amortisation	2,316	2,456	2,456
Grants and subsidies			
Noxious weeds control	6,726	6,726	6,887
Wild Dog Destruction Board	60	60	60
Rural Lands Protection Boards	280	250	425
Other expenses			
Australian Standing Committee on Agriculture	16	16	16
Acid soil action	2,150	2,150	2,000
Total Expenses	68,035	67,905	66,522
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	96	87	112
Sale of farm produce	531	461	460
Miscellaneous services	589	632	632
Publication sales	75	43	75
Fees for services	651	564	798
Training charges	237	237	237
Minor sales of goods and services	43	70	71
Investment income	675	948	733
Grants and contributions	9,130	7,934	5,707
Total Retained Revenue	12,027	10,976	8,825
NET COST OF SERVICES	56,008	56,929	57,697
ASSET ACQUISITIONS	400	984	1,323

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.4 Agricultural Education, Animal Welfare and Rural Support

Program Objective(s): To assist managers of New South Wales farming enterprises to improve their physical, financial planning and risk management skills and attitudes To ensure compliance with community standards and expectations for animal welfare.

Program Description: Development and delivery of economic and marketing research and advisory services Provision of full and part-time education courses and specialist training Development of and monitoring compliance with animal welfare standards Provision of other specialist support services to the rural community

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Competition policy reviews undertaken requiring significant involvement	no.	10	12	14	4
Statutory Authorities administered	no.	14	14	14	14
Farmers attending Departmental skills workshops programs	no.	12,975	9,951	11,500	11,200
Agricultural college home study and short course enrolments	no.	17,898	23,557	25,000	26,000
Aboriginal rural training enrolments	no.	66	160	200	200
Licensing applications processed under Animal Welfare legislation	no.	n a.	1,760	1,800	2,000
Inspections conducted under Animal Welfare legislation	no.	n a.	48	75	75
<u>Average Staffing</u> :	EFT	273	276	269	264

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,512	12,368	12,483
Other operating expenses	8,533	8,191	8,074
Maintenance	451	451	421

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.4 Agricultural Education, Animal Welfare and Rural Support (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	1,760	1,866	1,866
Grants and subsidies			
Animal welfare organisations	300	300	300
Rural financial counsellors	970	970	997
Grants to non profit organisations	291	350	299
Safe Food Production NSW	4,513	8,713	696
Sydney Markets Limited - promotion levy	1,000	1,000	1,000
Other expenses			
Support of agricultural courses	650	677	700
Total Expenses	30,980	34,886	26,836
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	164	166	166
Sale of farm produce	693	602	599
Miscellaneous services	768	825	825
Publication sales	116	103	116
Fees for services	1,112	1,071	1,179
Training charges	370	370	370
Minor sales of goods and services	57	91	94
Investment income	218	306	243
Grants and contributions	5,286	4,827	4,573
Total Retained Revenue	8,784	8,361	8,165
NET COST OF SERVICES	22,196	26,525	18,671
ASSET ACQUISITIONS	2,991	2,962	5,110

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,373	2,195	2,184
Other operating expenses	1,562	1,589	1,512
Maintenance	69	20	21
Depreciation and amortisation	56	15	18
Grants and subsidies	13,289	2,939	8,750
Other expenses	11,251	7,234	14,021
Total Expenses	28,600	13,992	26,506
Less:			
Retained Revenue -			
Investment income	4,085	4,085	3,723
Other revenue	51	51	52
Total Retained Revenue	4,136	4,136	3,775
NET COST OF SERVICES	24,464	9,856	22,731

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,189	2,054	2,192
Grants and subsidies	13,289	2,939	8,750
Other	12,883	9,117	15,704
Total Payments	28,361	14,110	26,646
Receipts			
Interest	238	238	193
Other	54	54	52
Total Receipts	292	292	245
NET CASH FLOWS FROM OPERATING ACTIVITIES	(28,069)	(13,818)	(26,401)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	24,600	18,800	17,200
Purchases of property, plant and equipment	(50)	(50)	(50)
Advances made	(9,000)	(9,000)	(9,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	15,550	9,750	8,150
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	9,000	9,000	9,000
Repayment of borrowings and advances	(24,600)	(18,572)	(16,973)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(15,600)	(9,572)	(7,973)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	28,435	13,911	26,329
Capital appropriation	50	50	50
Cash reimbursements from the Consolidated Fund Entity	84	84	50
Cash transfers to Consolidated Fund		(295)	
NET CASH FLOWS FROM GOVERNMENT	28,569	13,750	26,429
NET INCREASE/(DECREASE) IN CASH	450	110	205

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION
21 RURAL ASSISTANCE AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	3,650	5,060	5,170
CLOSING CASH AND CASH EQUIVALENTS	4,100	5,170	5,375
CASH FLOW RECONCILIATION			
Net cost of services	(24,464)	(9,856)	(22,731)
Non cash items added back	(3,657)	(3,741)	(3,428)
Change in operating assets and liabilities	52	(221)	(242)
Net cash flow from operating activities	(28,069)	(13,818)	(26,401)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,100	5,170	5,375
Receivables	513	614	614
Other financial assets	12,392	7,430	6,960
Other	37	10	10
Total Current Assets	17,042	13,224	12,959
Non Current Assets -			
Other financial assets	62,226	67,981	63,781
Property, plant and equipment - Plant and equipment	5	80	112
Total Non Current Assets	62,231	68,061	63,893
Total Assets	79,273	81,285	76,852
LIABILITIES -			
Current Liabilities -			
Payables	2,243	3,954	3,776
Interest bearing	7,413	7,514	7,014
Employee entitlements and other provisions	180	159	95
Total Current Liabilities	9,836	11,627	10,885
Non Current Liabilities -			
Interest bearing	26,325	26,908	19,435
Total Non Current Liabilities	26,325	26,908	19,435
Total Liabilities	36,161	38,535	30,320
NET ASSETS	43,112	42,750	46,532
EQUITY			
Accumulated funds	43,112	42,750	46,532
TOTAL EQUITY	43,112	42,750	46,532

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

21.1 Assistance to Farmers

21.1.1 Assistance to Farmers

Program Objective(s): To assist potentially viable farmers to remain in farming with works which will have a beneficial impact on the land, the community and the environment.

Program Description: Provision of interest subsidies, loans and grants to farmers under various schemes. Provision of assistance to farmers and small businesses affected by natural disasters

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Rural Adjustment Scheme	no.	436	161	38	50
Special Conservation Scheme	no.	411	503	300	300
Natural Disaster Relief Scheme	no.	371	233	400	100
West 2000 Program	no.	210	85	n.a.	n.a
Sunraysia Program	no.	200	175	50	n.a
FarmBis Program	no.	631	5,540	7,000	7,000
Water Reform Program	no.	20	10	10	800
Murrumbidgee Rural Partnership Program	no.	n.a.	n.a.	n.a.	250
Field trips and meetings in rural areas to promote available assistance measures	no.	80	30	40	40
<u>Average Staffing:</u>	EFT	50	40	38	35

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	2,373	2,195	2,184	
Other operating expenses	1,562	1,589	1,512	
Maintenance	69	20	21	
Depreciation and amortisation	56	15	18	

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

21.1 Assistance to Farmers

21.1.1 Assistance to Farmers (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Sunrise 21 Program	187	187	200
Murrumbidgee Rural Partnership Program	2,000	150	2,000
Water Use Efficiency Scheme	7,500	100	6,000
West 2000 program	3,602	2,502	550
Other expenses			
Advancing Australian Agriculture (State)	3,601	3,381	6,266
Advancing Australian Agriculture (Commonwealth)	7,650	3,853	7,755
Total Expenses	28,600	13,992	26,506
Less:			
Retained Revenue -			
Investment income	4,085	4,085	3,723
Other revenue	51	51	52
Total Retained Revenue	4,136	4,136	3,775
NET COST OF SERVICES	24,464	9,856	22,731
<hr/>			
ASSET ACQUISITIONS	50	50	50

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	167,107	171,707	179,162
Other operating expenses	105,677	100,456	114,029
Maintenance	13,100	13,100	13,420
Depreciation and amortisation	23,100	18,400	25,297
Grants and subsidies	147,415	153,455	159,644
Other expenses	59,704	56,076	70,794
Total Expenses	516,103	513,194	562,346
Less:			
Retained Revenue -			
Sales of goods and services	98,041	95,107	101,722
Investment income	3,320	2,350	2,918
Retained taxes, fees and fines	2,300	2,800	2,867
Grants and contributions	19,430	15,930	12,745
Other revenue	5,599	5,000	5,120
Total Retained Revenue	128,690	121,187	125,372
Gain/(loss) on disposal of non current assets	(500)	(500)	(500)
NET COST OF SERVICES	387,913	392,507	437,474

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	148,618	153,218	159,337
Grants and subsidies	153,549	158,546	167,344
Other	172,247	176,073	190,441
Total Payments	474,414	487,837	517,122
Receipts			
Sale of goods and services	97,941	95,007	97,120
Interest	3,320	2,874	2,394
Other	27,329	23,730	20,732
Total Receipts	128,590	121,611	120,246
NET CASH FLOWS FROM OPERATING ACTIVITIES	(345,824)	(366,226)	(396,876)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	2,000	2,000	2,000
Proceeds from sale of investments	490	490	490
Advance repayments received	1,510	1,510	1,510
Purchases of property, plant and equipment	(27,691)	(16,972)	(36,217)
Advances made	(2,000)	(2,000)	(2,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(25,691)	(14,972)	(34,217)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	340,011	348,676	392,138
Capital appropriation	24,491	14,972	33,603
Cash reimbursements from the Consolidated Fund Entity	3,502	3,502	3,774
Cash transfers to Consolidated Fund		(3,682)	
NET CASH FLOWS FROM GOVERNMENT	368,004	363,468	429,515
NET INCREASE/(DECREASE) IN CASH	(3,511)	(17,730)	(1,578)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	38,150	28,705	10,975
CLOSING CASH AND CASH EQUIVALENTS	34,639	10,975	9,397
CASH FLOW RECONCILIATION			
Net cost of services	(387,913)	(392,507)	(437,474)
Non cash items added back	41,589	36,889	45,122
Change in operating assets and liabilities	500	(10,608)	(4,524)
Net cash flow from operating activities	(345,824)	(366,226)	(396,876)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	34,639	10,975	9,397
Receivables	42,789	47,976	53,000
Inventories	644	334	334
Other	2,652	2,204	2,204
Total Current Assets	80,724	61,489	64,935
Non Current Assets -			
Other financial assets	16,330	18,566	18,566
Property, plant and equipment -			
Land and building	143,828	149,034	152,649
Plant and equipment	22,685	15,692	18,734
Infrastructure systems	2,095,386	2,103,525	2,105,288
Other	2,067	2,189	2,189
Total Non Current Assets	2,280,296	2,289,006	2,297,426
Total Assets	2,361,020	2,350,495	2,362,361
LIABILITIES -			
Current Liabilities -			
Payables	25,000	34,809	34,809
Interest bearing	5	64	64
Employee entitlements and other provisions	20,218	17,811	17,811
Other	10,056	4	4
Total Current Liabilities	55,279	52,688	52,688
Non Current Liabilities -			
Interest bearing	11,038	11,915	11,915
Employee entitlements and other provisions	2,067	2,189	2,189
Other		3,528	3,528
Total Non Current Liabilities	13,105	17,632	17,632
Total Liabilities	68,384	70,320	70,320
NET ASSETS	2,292,636	2,280,175	2,292,041

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

STATEMENT OF FINANCIAL POSITION (cont)

EQUITY

Reserves	15,068	25,518	25,518
Accumulated funds	2,277,568	2,254,657	2,266,523
TOTAL EQUITY	2,292,636	2,280,175	2,292,041

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater

Program Objective(s): Effective and sustainable use of the State's water resources.

Program Description: Monitor the State's water resources. Allocate water between competing interests. Operate river systems to supply water and sustain healthy water environments. Financial and technical assistance for country town and rural water supply and sewerage services. Consult with the community to develop strategies for the State's water resources.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Water management plans in place for -					
Surface water	no.	n a.	n.a	12	12
Groundwater	no.	n a.	n.a.	4	n.a
Wetlands	no.	9	9	12	12
Riverine corridors	no.	80	105	130	130
Water licences managed	thous	66.0	84.0	91.5	91.5
Dam maintenance audits completed	no.	10	18	36	36
Gated weir maintenance audits completed	no.	15	17	22	22
Water supply and sewerage projects -					
Completed	no.	17	20	18	20
Under construction	no.	70	84	67	71
Water amnesty registrations processed	no.	n a.	1,500	3,100	n.a
Bores capped and piped	no.	11	3	15	20
Area of state mapped for wetlands	%	n a.	30	35	35
Unregulated water licences converted to volumetric	%	n a.	30	85	100
<u>Average Staffing:</u>	EFT	887	882	890	980

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	59,898	61,156	68,505
Other operating expenses	40,328	42,334	46,827
Maintenance	13,100	13,100	13,420

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	19,903	16,346	22,474
Grants and subsidies			
Alternative funding (interest) subsidy	3,000	3,000	2,700
Pensioner rate rebates – Australian Inland Energy			
Water Infrastructure	288	288	288
Recurrent grants to non profit organisations	2,341	2,341	2,341
Country Towns Water Supply and Sewerage Scheme			
- Local Government	51,800	56,800	68,400
Subsidies to organisations - public trading enterprises	1,102	1,397	1,102
Borrowing costs			
interest on public sector borrowings and advances			389
Other expenses			
NSW - Queensland Border Rivers Commission	750	750	700
Murray Darling Basin Commission	18,950	18,950	21,260
Irrigation Areas works - private sector	7,777	7,777	15,757
Flood warning systems	200	200	200
Total Expenses	219,437	224,884	264,727
Less:			
Retained Revenue -			
Sales of goods and services			
Miscellaneous services	3,159	3,981	4,076
Fees for services	1,500	800	819
Rental of cottages	470	600	614
Consulting services	3,500	3,500	3,584
Solicitors' enquiry fees	300	285	292
Murray Darling Basin Commission	20,572	20,572	21,066
River management agreements	400	400	410
Services provided to departmental commercial activities	190		
Income from water operations	36,400	35,700	40,200
Minor sales of goods and services	5,211	5,790	5,929
Investment income	1,269	850	1,074
Grants and contributions	6,828	4,976	5,658
Other revenue	4,275	1,991	2,038
Total Retained Revenue	84,074	79,445	85,760

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater (cont)

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets	(184)	(198)	(198)
NET COST OF SERVICES	135,547	145,439	178,967
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ASSET ACQUISITIONS	20,143	10,924	27,119
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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.2 Land and Vegetation

Program Objective(s): Effective and sustainable use of the State's soil, land and vegetation resources.

Program Description: Monitor the State's soil, land and vegetation resources. Prevent land degradation. Consult with the community to develop strategies for soil, land and vegetation ecosystems management.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Land assessed in the Western and Central Divisions	'000ha	2,500	1,500	1,500	1,500
Soil landscape maps completed of the Eastern and Central Divisions - Maps	no.	5	4	4	4
Cumulative total mapped	%	38	41	45	45
Vegetation Management Plans finalised*	no.	1	2	6	10
Rural landholders with voluntary native vegetation management contracts and property agreements*	no.	50	550	700	1,400
<u>Average Staffing</u> :	EFT	736	700	736	723

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	45,881	49,077	49,131
Other operating expenses	31,770	28,222	32,769
Depreciation and amortisation	2,030	1,303	1,792
Grants and subsidies			
Recurrent grants to non profit organisations	50	50	50
Other expenses			
Rehabilitation of artesian bores	5,953	5,953	5,488
Native vegetation management fund	5,000	5,000	5,000
Total Expenses	90,684	89,605	94,230

* Cumulative

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
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22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.2 Land and Vegetation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	2,672	3,101	3,175
Soil Business Operations	15,000	12,000	13,000
Investment income	718	335	502
Grants and contributions	5,775	3,876	3,160
Other revenue	655	1,550	1,588
Total Retained Revenue	24,820	20,862	21,425
Gain/(loss) on disposal of non current assets	(156)	(155)	(155)
NET COST OF SERVICES	66,020	68,898	72,960
ASSET ACQUISITIONS	3,316	2,016	3,199

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.3 Catchment, Coastal and Floodplain Communities

Program Objective(s): Effective, sustainable and integrated management of land and water resources.

Program Description: Raise community awareness of natural resource problems and their resolution. Assistance to Total Catchment Management groups and councils in resource planning and management. Consult with the community to develop strategies to manage land and water resources.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Floodplain Management Plans adopted by councils	no.	64	68	71	77
Land and Water Management Plans completed	no.	8	8	8	n.a
Catchment Management Committees/Trusts' strategies published	no.	26	28	n.a.	n.a
Catchment Management Plans submitted for Minister's approval	no.				18
Workshops transferring sustainable natural resource management skills to landholders	no.	600	600	600	600
Coastal and Estuary Management Plans	no.	25	30	42	42
<u>Average Staffing</u> :	EFT	551	514	498	491

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	34,617	33,878	33,909
Other operating expenses	24,385	21,547	24,981
Depreciation and amortisation	721	421	578

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.3 Catchment, Coastal and Floodplain Communities (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Natural Heritage Trust Program	8,550	8,550	8,550
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	357
Soil conservation grants - other	34,600	34,600	34,700
Soil conservation grants - budget dependent agencies	4,120	4,120	3,520
Hawkesbury Nepean Catchment Trust	3,588	3,588	*
Local Government - capital grants	31,967	31,967	31,960
Grants to organisations - other general government agencies	2,250	2,250	2,250
Other expenses			
Fishing port maintenance	1,800	1,800	1,800
West 2000 Program - other	1,986	1,986	2,500
Irrigation Areas - Land and Water Management Plans	6,134	5,091	7,700
Murray Irrigation Land and Water Management Plans	11,154	8,569	10,000
Total Expenses	166,229	158,724	162,805
Less:			
Retained Revenue -			
Sales of goods and services			
Miscellaneous services	1,965	2,022	2,071
Contributions from Hunter Catchment Management Trust	950	950	950
Minor sales of goods and services	1,627	1,808	1,851
Investment income	528	218	327
Grants and contributions	5,178	5,958	3,014
Other revenue	482	1,011	1,035
Total Retained Revenue	10,730	11,967	9,248
Gain/(loss) on disposal of non current assets	(115)	(102)	(102)
NET COST OF SERVICES	155,614	146,859	153,659
ASSET ACQUISITIONS	2,116	2,016	2,949

* Integrated into the Department

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.2 State Land Assets

22.2.1 State Land Assets

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales

Program Description: Assessment and allocation of Crown Land. Maintenance of the system of Crown reserves (recreational areas, walking tracks, showgrounds, and caravan parks). Administration of Crown Land tenures, Crown roads, Aboriginal Land Claims and Native Title Applications. Development and marketing of Crown Land.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Community involvement in Crown Land facilitated through -					
Community trusts serviced	no.	914	882	864	860
Local government trusts serviced	no.	4,712	4,876	4,959	4,940
Commons serviced	no.	249	211	213	215
State Recreation Area trusts serviced	no.	8	8	8	8
Incorporated community organisations serviced	no.	676	709	724	720
Administration of Crown Land -					
Crown Land dealings processed	thous	25	25	25	25
Crown Tenures administered	thous	94	94	94	94
Allotments of Crown Land developed and sold	no.	500	400	350	350
Aboriginal land claims finalised	no.	500	300	350	350
<u>Average Staffing:</u>	EFT	493	427	418	410

2000-01	2001-02
Budget	Budget
\$000	\$000
Revised	
\$000	

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	26,711	27,596	27,617
Other operating expenses	9,194	8,353	9,452
Depreciation and amortisation	446	330	453

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.2 State Land Assets

22.2.1 State Land Assets (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Wild Dog Destruction Board	200	200	200
State Parks Trusts	980	980	1,004
Recurrent grants to non profit organisations	1,007	1,752	1,007
Capital grants paid to other organisations	315	315	315
Public Reserves - capital grants	900	900	900
Total Expenses	39,753	40,426	40,948
Less:			
Retained Revenue -			
Sales of goods and services			
Miscellaneous services	763	896	918
Stock agistment on dam foreshores	1,000	800	819
Recoupment of administration costs - general government agencies	2,000	1,500	1,536
Minor sales of goods and services	362	402	412
Investment income	805	947	1,015
Retained taxes, fees and fines	2,300	2,800	2,867
Grants and contributions	1,649	1,120	913
Other revenue	187	448	459
Total Retained Revenue	9,066	8,913	8,939
Gain/(loss) on disposal of non current assets	(45)	(45)	(45)
NET COST OF SERVICES	30,732	31,558	32,054
ASSET ACQUISITIONS	2,116	2,016	2,950

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION
LUNA PARK RESERVE TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	69	125	25
Investment income	13	70	60
Other revenue		1,750	
Total Retained Revenue	82	1,945	85
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	292	822	620
Depreciation and amortisation	457	457	450
Other expenses		2,383	
Total Expenses	749	3,662	1,070
SURPLUS/(DEFICIT)	(667)	(1,717)	(985)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION
LUNA PARK RESERVE TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	69	125	25
Interest	13	70	60
Other			1,750
Total Receipts	82	195	1,835
Payments			
Other	292	936	620
Total Payments	292	936	620
NET CASH FLOWS FROM OPERATING ACTIVITIES	(210)	(741)	1,215
NET INCREASE/(DECREASE) IN CASH	(210)	(741)	1,215
Opening Cash and Cash Equivalents	1,709	2,025	1,284
CLOSING CASH AND CASH EQUIVALENTS	1,499	1,284	2,499
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(667)	(1,717)	(985)
Non cash items added back	457	2,840	450
Change in operating assets and liabilities		(1,864)	1,750
Net cash flow from operating activities	(210)	(741)	1,215

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION
LUNA PARK RESERVE TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,499	1,284	2,499
Receivables	6	1,756	6
Total Current Assets	1,505	3,040	2,505
Non Current Assets -			
Property, plant and equipment - Land and building	15,773	15,773	15,773
Plant and equipment	8,576	8,576	8,126
Total Non Current Assets	24,349	24,349	23,899
Total Assets	25,854	27,389	26,404
LIABILITIES -			
Current Liabilities -			
Payables	999	999	999
Total Current Liabilities	999	999	999
Non Current Liabilities -			
Interest bearing	5,550	5,550	5,550
Total Non Current Liabilities	5,550	5,550	5,550
Total Liabilities	6,549	6,549	6,549
NET ASSETS	19,305	20,840	19,855
EQUITY			
Reserves	10,985	10,985	10,985
Accumulated funds	8,320	9,855	8,870
TOTAL EQUITY	19,305	20,840	19,855

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION
SAFE FOOD PRODUCTION NSW**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	6,000	1,486	2,326
Investment income		450	50
Retained taxes, fees and fines		5,244	7,013
Grants and contributions	4,513	8,713	696
Total Retained Revenue	10,513	15,893	10,085
Less:			
Expenses -			
Operating Expenses -			
Employee Related	6,147	10,660	7,841
Other operating expenses	4,920	4,927	4,494
Maintenance		30	31
Depreciation and amortisation	78	717	904
Total Expenses	11,145	16,334	13,270
Gain/(loss) on disposal of non current assets	25	(10)	(69)
SURPLUS/(DEFICIT)	(607)	(451)	(3,254)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NSW

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	6,000	1,586	2,376
Interest		350	
Other	26,188	29,766	8,273
Total Receipts	32,188	31,702	10,649
Payments			
Employee Related	5,057	10,998	7,720
Other	30,603	21,160	6,721
Total Payments	35,660	32,158	14,441
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,472)	(456)	(3,792)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	475	685	685
Sale of investments	2,615
Purchases of property, plant and equipment	(765)	(2,400)	(800)
Purchases of investments		(8,860)	
Advances made		(35)	
Other		35	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(290)	(10,575)	2,500
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(171)		
NET CASH FLOWS FROM FINANCING ACTIVITIES	(171)		
NET INCREASE/(DECREASE) IN CASH	(3,933)	(11,031)	(1,292)
Opening Cash and Cash Equivalents	7,622	12,497	1,466
CLOSING CASH AND CASH EQUIVALENTS	3,689	1,466	174

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NSW

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(607)	(451)	(3,254)
Non cash items added back	78	667	854
Change in operating assets and liabilities	(2,943)	(672)	(1,392)
Net cash flow from operating activities	(3,472)	(456)	(3,792)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NSW

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,689	1,466	174
Receivables	1,667	692	687
Other financial assets	300	10,195	7,630
Other	6,200	6,784	6,784
Total Current Assets	11,856	19,137	15,275
Non Current Assets -			
Other financial assets		433	433
Property, plant and equipment -			
Land and building	1,195	2,050	1,738
Plant and equipment	4,977	3,690	3,144
Total Non Current Assets	6,172	6,173	5,315
Total Assets	18,028	25,310	20,590
LIABILITIES -			
Current Liabilities -			
Payables	1,338	2,770	1,143
Employee entitlements and other provisions	1,689	1,299	1,300
Other	616	1,200	1,250
Total Current Liabilities	3,643	5,269	3,693
Non Current Liabilities -			
Interest bearing		100	100
Employee entitlements and other provisions	1,500	1,340	1,450
Total Non Current Liabilities	1,500	1,440	1,550
Total Liabilities	5,143	6,709	5,243
NET ASSETS	12,885	18,601	15,347
EQUITY			
Reserves	72	72	72
Accumulated funds	12,813	18,529	15,275
TOTAL EQUITY	12,885	18,601	15,347

MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND WATER CONSERVATION

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Agriculture			
Total Expenses	232.2	224.2	- 3.4
Asset Acquisitions	9.6	11.5	20.1
Rural Assistance Authority			
Total Expenses	28.6	26.5	- 7.3
Asset Acquisitions	0.1	0.1	...
Department of Land and Water Conservation			
Total Expenses	516.1	562.3	9.0
Asset Acquisitions	27.7	36.2	30.8
Luna Park Reserve Trust			
Total Expenses	0.7	1.0	42.8
Asset Acquisitions
Safe Food Production NSW			
Total Expenses	11.1	13.3	19.1
Asset Acquisitions	0.8	0.8	4.6
Total, Minister for Agriculture and Minister for Land and Water Conservation			
Total Expenses	788.7	827.3	4.9
Asset Acquisitions	38.2	48.6	27.2

DEPARTMENT OF AGRICULTURE

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be economically viable and environmentally sustainable.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Some notable enhancements to the Department's expenditure and Budget in recent years include assisting noxious weed control and the provision of advice regarding acid soils, water reform and salinity. To support these initiatives, and at the same time achieve improvements in productivity and efficiency, the Department has continued to modernise and rationalise its internal corporate support services.

STRATEGIC DIRECTIONS

The key thrust of the Department's Corporate Plan is to provide practical, economically viable solutions to current agricultural and environmental problems. The aim is to assist the profitable production of high quality, residue free food and fibre products for increasingly diverse domestic and overseas markets, in synergy with the community's commitment to the care of the State's fragile environmental resources.

The Department's key strategies to achieve these goals are to:

- ◆ maintain a strong research and extension commitment to all aspects of plant and animal production systems to ensure New South Wales producers have the advantage of the most productivity enhancing technologies possible;
- ◆ develop and promote new technologies to improve soil health and remediate chemical and pesticide contamination of soils and to improve individual farm and catchment-wide water use;
- ◆ develop, communicate and encourage adoption of quality assurance systems by food and fibre industries;
- ◆ provide efficient and effective plant and animal health diagnostic services;
- ◆ encourage the adoption of integrated pest management, biological control, disaster preparedness and other practices to counter pest and disease incursions; and
- ◆ assist producers to better analyse and manage their own financial situations including gaining an appreciation of the financial impact of changing technologies and different operating environments.

2001-02 BUDGET

Total Expenses

Components of the Department's \$224.2 million total expenses for 2001-02 are:

- ◆ \$81.3 million for the Food and Fibre Products programs aimed at assisting New South Wales food and fibre industries to become internationally competitive and self reliant and to meet consumer and community requirements for efficient and environmentally sustainable production systems;
- ◆ \$49.6 million for Quality Assurance programs to ensure that producers and processors of food and fibre products meet the quality and safety standards of local and overseas markets in relation to the threat and impact of exotic pests, diseases and residues in New South Wales;
- ◆ \$66.5 million for Resource Management programs to:
 - encourage the ecologically sustainable management of pastures and rangelands for the production of marketable food and fibre products;
 - increase the ability of the agricultural sector to recover from natural disasters and drought; and
 - minimise the impact of vertebrate pests and noxious insects on the agricultural sector.
- ◆ \$26.8 million for Agricultural Education, Animal Welfare and Rural Support programs to:
 - assist managers of farming enterprises to improve their physical, financial planning and risk management skills and attitudes; and
 - ensure compliance with community standards and expectations for animal welfare.

Major allocations in the 2001-02 Budget include:

- ◆ \$6.9 million to improve the four-year delivery of noxious weed control programs across New South Wales through local government authorities;
- ◆ \$4 million over the next two years (including \$2 million in 2001-02) to continue combating the problem of soil acidity, including acid sulfate soils;
- ◆ \$2.6 million for the fourth year of the Government's five-year Water Reform program. An additional allocation to New South Wales Agriculture of \$6.1 million over three years has been made to further assist in the process of water reform as embodied in the *Water Management Act 2000*;
- ◆ \$2.3 million to assist the sheep industry combat Ovine Johne's disease;
- ◆ \$0.7 million for the second year of the Government's four-year Salinity Strategy, total allocation \$2.8 million over the four years towards the \$52 million whole-of-Government four-year plan; and
- ◆ \$0.7 million as the final contribution towards the establishment of Safe Food Production NSW to oversee and coordinate food safety regulations across all New South Wales food industries.

Asset Acquisitions

A key component of the Department's capital strategy is the development and enhancement of nine key agricultural Centres of Excellence. These centres have an integrated approach between research, extension and other departmental services and those of CSIRO, universities and industry.

The Department also seeks to maximise Commonwealth Government and industry contributions towards adult education, rural trainee programs and research facilities. Examples of recent and ongoing works include building developments at Tocal and Yanco Agricultural Colleges, the Wine and Grape Teaching Facility at Wagga Wagga (new laboratory and plant breeding facilities) and a new Education Centre at the Centre for Crop Improvement at Tamworth.

In 2001-02 information technology infrastructure will continue to be enhanced and e-commerce initiatives such as the provision of online client services will be developed.

Major items of NSW Agriculture's \$11.5 million asset acquisition program for 2001-02 include:

- ◆ \$1.7 million to enhance and upgrade information technology infrastructure;
- ◆ \$0.8 million for the establishment of e-commerce;
- ◆ \$0.7 million to correct occupational health and safety related problems at various locations;
- ◆ \$0.8 million for a laboratory information management system;
- ◆ \$0.5 million for construction of a new genetic plant research laboratory at Wagga Wagga;
- ◆ \$0.3 million for the Wagga Wine and Grape Teaching Centre;
- ◆ \$80,000 to commence a \$1.1 million sustainable farming education centre at Tamworth; and
- ◆ \$0.5 million to address soil pesticide redemption work on the north coast of New South Wales.

RURAL ASSISTANCE AUTHORITY

The Rural Assistance Authority administers:

- ◆ the provision of assistance to primary producers under the Advancing Australian Agriculture Package;
- ◆ the Special Conservation Scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the Natural Disaster Relief Scheme on behalf of the State, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ the provision of financial support for water use efficiency schemes under the Water Reform Structural Adjustment Package;
- ◆ the provision of financial support for the attendance by farmers at training programs under FarmBis;

- ◆ the *Farm Debt Mediation Act 1994*, which requires financiers to offer farmers mediation prior to commencement of any legal recovery action in regard to secured debts; and
- ◆ other initiatives such as the Murrumbidgee Rural Partnership Program.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

FarmBis, an assistance scheme for farmers to undertake farm business management training commenced in New South Wales on 1 December 1998. FarmBis is administered by the Rural Assistance Authority and has been jointly funded by the New South Wales and Commonwealth Governments at \$21 million over three years. The original FarmBis program will conclude on 30 June 2001.

A new FarmBis – Skilling Farmers for the Future Program – will commence 1 July 2001. The New South Wales and Commonwealth Governments are providing joint funding of \$26.8 million over three years.

The Authority also manages the Water Use Efficiency Scheme as part of the Water Reform Structural Adjustment Package. A total of \$25 million is being spent on this scheme over a five-year period. The scheme is designed to encourage irrigators to make optimal use of irrigation water by provision of financial assistance to irrigators with the capacity to undertake capital improvements to increase on-farm water use efficiency and the adoption of water use monitoring technologies.

The Murrumbidgee Rural Partnership Program was established in 2000-01, although the majority of expenditure will commence in 2001-02. The scheme is designed to enhance the viability of farm business within the Murrumbidgee Irrigation Area by the provision of financial assistance in the areas of business enterprise, planning and business and property redevelopment.

STRATEGIC DIRECTIONS

In providing financial assistance to farmers via the various programs, the Authority will continue to place emphasis on measures which improve performance in the areas of productivity, profitability, sustainability and the financial management skills of primary producers.

2001-02 BUDGET

Total Expenses

In 2001-02, total expenses of the Authority are budgeted at \$26.5 million.

Key areas of expenditure include:

- ◆ \$14.9 million for the Advancing Australian Agriculture program, which includes FarmBis and “Exceptional Circumstances” provisions;
- ◆ \$6 million for the Water Use Efficiency scheme; and
- ◆ \$2 million for the Murrumbidgee Rural Partnership Program.

Special Conservation and Natural Disaster Schemes

The Authority manages the Special Conservation Scheme, which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works would have a beneficial impact on the land, the community and the environment. In 2001-02, \$7 million is being made available for this scheme.

The Authority also manages the Natural Disaster Relief Scheme on behalf of the State. Under this scheme, concessional rate loans are made available to assist eligible primary producers and small businesses recover from the effects of natural disasters, such as storms, floods or bushfires. In 2001-02, a notional amount of \$2 million has been provided for this scheme. Additional funding will be provided if required and will depend on the extent and severity of any natural disasters that occur.

Asset Acquisitions

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

DEPARTMENT OF LAND AND WATER CONSERVATION

The Department of Land and Water Conservation is the State’s primary land, vegetation and water manager. The Department’s mission is to work with local communities, other State and Local Governments and the Commonwealth to achieve a balanced mix of social, economic and environmental outcomes in the management of natural resources across large area landscapes.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's expenditure in recent years has included significant funding enhancements to develop and implement major reform priorities in water and vegetation management.

Recent major developments include:

- ◆ passing of the *Water Management Act 2000* as part of the Government's water reform initiatives;
- ◆ being the lead agency for implementing salinity programs;
- ◆ significant staff relocation to regional areas to better service client stakeholders. For example, the Native Vegetation Unit will be relocated to Wellington in 2001-02; and
- ◆ the Department's move to a holistic Landscape Management resourcing structure to ensure integrated management of environmental issues and ensure best value outcomes.

STRATEGIC DIRECTIONS

The role of the Department, as a leader in natural resource management, is to support and facilitate the sustainable use of the State's limited, and sometimes fragile, natural resources. The Department, in collaboration with the community, achieves an acceptable balance across the competing demands for those resources.

To achieve this balance, the Department's approach is now based on the integrated management of natural resources across large landscapes which recognises the impacts of resource use beyond the immediately affected area.

Broad strategies to deliver this approach are:

- ◆ the use of catchment-wide planning and targets that provide for the adaptive management of natural resources across the landscape;
- ◆ development of markets and investment strategies that encourage public and private participation in activities producing environmental benefits;
- ◆ effective regulatory frameworks to ensure the protection and productivity of natural resources;

- ◆ enhanced information and scientific knowledge that supports effective decision making; and
- ◆ innovative advice and services that are client and outcome focussed.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$562.3 million.

Major expenditures include:

- ◆ \$66.8 million to meet commitments in delivering projects in backlog water supply and sewerage schemes in country towns. This represents enhanced funding of \$15 million in 2001-02. In addition, \$20 million over five years will be spent in bringing forward projects in the Sydney Catchment Area;
- ◆ \$38.2 million for Natural Heritage Trust programs administered by the Department;
- ◆ \$21.3 million as New South Wales' contribution to the operating costs and works program of the Murray Darling Basin Commission;
- ◆ \$17.9 million as the State's contribution towards local government programs in estuary, coastal and waterways management;
- ◆ \$17.7 million for works including the implementation of Land and Water Management Plans;
- ◆ \$15.8 million contribution to the Irrigation Areas and Districts;
- ◆ \$13.9 million as the State's contribution towards floodplain management, inclusive of funding of \$2 million (as part of a two-year, \$4 million commitment) to expedite the construction of a levee bank at Lismore;
- ◆ \$11 million in enhanced funding to meet implementation costs associated with the *Water Management Act 2000* (part of a total \$64.7 million program over four years, spread across several agencies);
- ◆ \$10 million in funding towards the implementation of the New South Wales Salinity Strategy (part of a total \$52 million program over four years, spread across several agencies);

- ◆ \$5 million for the Native Vegetation Management Fund (as part of a total program of \$18.5 million over four years) to protect, maintain and rehabilitate native vegetation;
- ◆ \$2.5 million as the State's contribution towards a program to cap and pipe bores;
- ◆ \$2.2 million, as part of an additional \$5.9 million over four years, for the remediation of Lake Macquarie and the employment of a Lake Coordinator; and
- ◆ \$2 million, as part of \$8 million over four years, to map native vegetation in New South Wales.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$36.2 million. Major acquisitions include:

- ◆ \$5 million to implement rehabilitation on river structures;
- ◆ \$4.1 million for flood security and upgrade works at Chaffey, Glenbawn, Burrendong, Copeton and Keepit dams;
- ◆ \$4.0 million in enhanced funding to undertake various periodic maintenance programs at major storages;
- ◆ \$3.3 million for completion of building extensions at Dubbo;
- ◆ \$2.4 million for works at Wellington, Bethungra and Wyangala Dams;
- ◆ \$1.4 million for Macquarie River re-regulation capability;
- ◆ \$0.7 million for Blowering Dam structural integrity; and
- ◆ substantial funding on electronic information systems:
 - \$1.8 million towards the Water Information System being developed at a total cost of \$4.9 million;
 - \$1.0 million towards further development of the multi-agency program to provide Community Access to Natural Resources Information (CANRI); and

- \$0.8 million towards the development of integrated electronic delivery systems.

LUNA PARK RESERVE TRUST

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

On 12 August 1999 Metro Edgley Pty Limited was selected as the new long term operator for Luna Park. It presently occupies and operates the site under a licence from the Trust.

Implementation of the Metro Edgley scheme has been delayed by a failure to obtain development consent.

To enable resolution of the matter, State Environmental Planning Policy No 56 (Amendment No 4) was gazetted on 2 February 2001. This policy declares development at Luna Park to be a significant development in the State and the Minister for Urban Affairs and Planning is now the development consent authority.

On 9 February 2001, the Minister for Land and Water Conservation appointed the Sydney Harbour Foreshore Authority in its capacity as a corporation as Trustee of the Lunar Park Reserve Trust.

Expenditure incurred by the Trust has been for administrator and consultancy fees.

STRATEGIC DIRECTIONS

Metro Edgley Pty Limited opened Luna Park to the public on weekends and in school holidays until 28 January 2001. The Park is now available only for private and corporate functions and will continue to trade in this manner pending the granting of development consent and commencement of construction works. The construction period is expected to be fifteen months. Revenue generated by the Park operations will accordingly remain minimal.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated to be \$1 million. This is principally related to a depreciation charge of \$0.5 million and expenditure to meet the operating costs of the Trust.

The Trust will make no asset acquisitions in 2001-02.

SAFE FOOD PRODUCTION NSW

Safe Food Production NSW (Safe Food) was established in December 1998 as a first step towards a single Government agency responsible for food safety. Safe Food's coverage, which is being implemented in stages, extends from production, harvest or catch to the back door of retail". Safe Food also covers retail butcher shops and supermarket meat departments.

The former Dairy Corporation and Meat Industry Authority have been merged with Safe Food as its dairy and meat branches, respectively. A new seafood branch administers the New South Wales Shellfish Quality Assurance Program.

Safe Food develops, implements and manages food safety schemes". Each scheme is tailored to specific industries or sectors and is introduced by regulation. Dairy and meat food safety schemes have already been introduced and a seafood safety scheme will be introduced by mid-2001. Schemes are also being developed for plant products and goat and sheep milk.

Current Government policy is that Safe Food, when fully implemented, will be completely funded by industry through licence fees, service fees and levies. A statutory Ministerial review of Safe Food is currently underway.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Safe Food's income and expenditure has dramatically decreased since the deregulation of the New South Wales dairy industry on 1 July 2000. The decrease is related to the cessation of milk supply management functions formerly performed by the dairy division of Safe Food.

STRATEGIC DIRECTIONS

Safe Food's mission is to protect consumers by developing scientifically robust food safety systems and ensuring their effective adoption by the New South Wales food industry".

Safe Food's key strategies to fulfil its mission are:

- ◆ ensuring that food safety scheme requirements are based on sound science, are proportionate to food safety risks, and are regularly reviewed;
- ◆ involving stakeholders, including industry and consumers, in scheme development and review processes to ensure that food safety requirements are practical, effective and understood by industry;
- ◆ establishing robust mechanisms for consultation on the continuing operation of food safety schemes; and
- ◆ maintaining strong awareness of emerging food safety issues and regulatory developments.

2001-02 BUDGET

Total Expenses

Total expenditure in 2001-02 is estimated at \$13.3 million. The major expenditure area relates to the provision of food audit and licensing services.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
23 ATTORNEY GENERAL'S DEPARTMENT**

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	248,371	239,201	267,335
Other operating expenses	78,006	77,432	78,830
Maintenance	9,024	12,848	10,357
Depreciation and amortisation	17,377	23,452	23,487
Grants and subsidies	2,999	2,754	2,672
Other expenses	132,394	137,789	136,026
Total Expenses	488,171	493,476	518,707
Less:			
Retained Revenue -			
Sales of goods and services	71,726	73,241	74,460
Investment income	246	752	252
Retained taxes, fees and fines	3,400	5,492	3,400
Grants and contributions	29,097	28,757	30,367
Other revenue	8,819	8,954	9,586
Total Retained Revenue	113,288	117,196	118,065
Gain/(loss) on disposal of non current assets	...	31	...
NET COST OF SERVICES	374,883	376,249	400,642

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	216,786	210,767	235,524
Grants and subsidies	2,999	2,754	2,672
Finance costs	3,231	3,131	3,432
Other	214,776	224,039	221,891
Total Payments	437,792	440,691	463,519
Receipts			
Sale of goods and services	75,571	77,370	74,460
Interest	166	888	322
Other	39,899	41,791	43,353
Total Receipts	115,636	120,049	118,135
NET CASH FLOWS FROM OPERATING ACTIVITIES	(322,156)	(320,642)	(345,384)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		173	
Purchases of property, plant and equipment	(31,350)	(27,343)	(24,376)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(31,350)	(27,170)	(24,376)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	229		
Repayment of borrowings and advances	(1,082)	(889)	(1,216)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(853)	(889)	(1,216)

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	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	319,514	325,198	340,087
Capital appropriation	31,350	26,207	24,376
Cash reimbursements from the Consolidated Fund Entity	4,600	5,278	5,649
Cash transfers to Consolidated Fund		(443)	
NET CASH FLOWS FROM GOVERNMENT	355,464	356,240	370,112
NET INCREASE/(DECREASE) IN CASH	1,105	7,539	(864)
Opening Cash and Cash Equivalents	6,191	3,074	10,613
CLOSING CASH AND CASH EQUIVALENTS	7,296	10,613	9,749
CASH FLOW RECONCILIATION			
Net cost of services	(374,883)	(376,249)	(400,642)
Non cash items added back	48,212	53,574	54,881
Change in operating assets and liabilities	4,515	2,033	377
Net cash flow from operating activities	(322,156)	(320,642)	(345,384)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	7,296	10,613	9,749
Receivables	9,784	14,785	14,715
Other	3,241	3,936	4,053
Total Current Assets	20,321	29,334	28,517
Non Current Assets -			
Receivables	42,568	44,343	44,343
Property, plant and equipment -			
Land and building	422,322	417,766	426,415
Plant and equipment	40,539	46,029	38,269
Other	3,202	3,694	3,883
Total Non Current Assets	508,631	511,832	512,910
Total Assets	528,952	541,166	541,427
LIABILITIES -			
Current Liabilities -			
Payables	22,071	19,774	19,859
Interest bearing	729	744	686
Employee entitlements and other provisions	14,547	14,067	14,485
Other	21,806	15,956	15,956
Total Current Liabilities	59,153	50,541	50,986
Non Current Liabilities -			
Interest bearing	43,125	43,124	41,966
Employee entitlements and other provisions	3,256	3,768	3,878
Total Non Current Liabilities	46,381	46,892	45,844
Total Liabilities	105,534	97,433	96,830
NET ASSETS	423,418	443,733	444,597
EQUITY			
Reserves	64,078	64,078	64,078
Accumulated funds	359,340	379,655	380,519
TOTAL EQUITY	423,418	443,733	444,597

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.1 Justice Services

23.1.1 Justice Policy and Planning

Program Objective(s): To provide an equitable and just legal system for the community

Program Description: Research and provision of legal policy and information to assist the Government in formulating and initiating new policies and developing legislation. Review of laws and services in consultation with the community, to ensure they are relevant to contemporary needs. Development of initiatives to promote a safer community.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Aboriginal Justice Advisory Council	4	4
Bureau of Crime Statistics and Research	27	31
Crime Prevention Division	37	42
Criminal Law Review Division	5	7
Law Reform Commission	16	16
Legislation and Policy Division	19	22
	108	122

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,300	7,479	8,642
Other operating expenses	3,320	3,381	3,631
Maintenance	295	88	79
Depreciation and amortisation	306	401	322

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23.1 Justice Services

23.1.1 Justice Policy and Planning (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Recurrent grants to non profit organisations	2,294	2,119	2,217
Criminology Research	70	70	69
Australian Institute of Judicial Administration	67	67	67
Local Government - capital grants	250	250	
Total Expenses	13,902	13,855	15,027
Less:			
Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	58	68	63
Minor sales of goods and services	263	240	254
Investment income	9	26	9
Grants and contributions	2,247	2,344	2,052
Other revenue	87	44	83
Total Retained Revenue	2,664	2,722	2,461
NET COST OF SERVICES	11,238	11,133	12,566
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ASSET ACQUISITIONS	151	139	153

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.1 Justice Services

23.1.2 Regulatory Services

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Legal Profession Advisory Council	1	1
Office of the Legal Services Commissioner	12	14
Professional Standards Council	2	5
	15	20

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,503	1,469	1,659
Other operating expenses	950	1,063	1,260
Maintenance	10	66	62
Depreciation and amortisation	106	52	63
Total Expenses	2,569	2,650	3,044

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23.1 Justice Services

23.1.2 Regulatory Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Services provided to departmental commercial activities			3
Minor sales of goods and services		13	
Other revenue	2,363	2,800	2,902
Total Retained Revenue	2,363	2,813	2,905
NET COST OF SERVICES	206	(163)	139

ASSET ACQUISITIONS	21	19	22
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.3 Legal and Support Services

Program Objective(s): To provide a range of legal and support services to Government and the community, including legal representation, debt recovery and legal practice management services. To provide information about the Department, the Attorney General and the New South Wales justice system and act as a point of contact for members of the public who wish to raise questions with the Attorney General.

Program Description: Representation of and advice to members of the public granted legal aid. Provision of relevant policy submissions to Government. Provision of an impartial dispute resolution service to all sections of the community. The recovery of debt to New South Wales Government Departments and other Government agencies.

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02
Community Justice Centres- Number of matters dealt with	no.	5,887	6,112	6,428
Community Relations Division- Number of legal management requests	no.	9	25	25
Legal Representation Office - Number of clients receiving representation*	no.	119	33	n.a
Public Defenders- Total Court trials and sentences	no.	571	420	410
Advisings	no.	250	350	300
State Debt Recovery Office- Number of Enforcement Orders issued	no.	467,900	650,000	696,800
<u>Average Staffing</u> :	EFT	130	135	190

* Due to the nature of the representations provided, it is not possible to predict future workload.

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses - Employee related	18,477	11,139	17,988
Other operating expenses	8,275	10,264	9,749

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.1 Justice Services

23.1.3 Legal and Support Services (cont)

OPERATING STATEMENT (cont)

Maintenance	807	356	421
Depreciation and amortisation	657	1,607	1,284
Grants and subsidies			
Commercial Disputes Centre	87	87	86
Other expenses			
Compensation for legal costs	548	517	450
Costs in Criminal Cases Act	264	1,270	269
Costs awarded against the Crown in criminal matters	1,798	1,146	1,829
Legal Representation Office	863	1,000	1,800
Compensation - Crimes Act inquiries	295		292
Witnesses expenses	493	38	489
Special inquiries - expenses		3,050	
Legal assistance claims	393	7	389
Dormant Funds on Public Trust	25	21	25
Crown Solicitor's Office fees	13,067	13,067	14,469
Total Expenses	46,049	43,569	49,540
Less:			
Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	121	86	127
Minor sales of goods and services	902	141	82
Investment income	15	34	19
Grants and contributions	264	256	270
Other revenue	115	55	201
Total Retained Revenue	1,417	572	699
NET COST OF SERVICES	44,632	42,997	48,841
ASSET ACQUISITIONS	262	266	308

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.1 Justice Services

23.1.4 Justice Support Services

Program Objective(s): To provide services which support the integrity of the justice system.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	1999-00	2000-01	2001-02
<u>Outputs</u> :				
Office of the Sheriff-				
Jury management - persons served on jury duty	no.	14,510	14,330	14,240
Court security - incidents reported	no.	808	973	1,040
Enforcement warrants executed	no.	77,000	78,000	80,000
Reporting Services Bureau-				
Reporting service provided-Court sittings	no.	27,046	27,350	27,800
<u>Average Staffing</u> :	EFT	738	768	814

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	42,953	39,991	46,512
Other operating expenses	11,913	12,275	12,276
Maintenance	2,045	1,271	484
Depreciation and amortisation	1,680	3,156	3,044
Other expenses			
Jury costs	6,971	7,757	7,406
Total Expenses	65,562	64,450	69,722

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23.1 Justice Services

23.1.4 Justice Support Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts		1	
Sheriff's fees	5,011	3,817	5,129
Services provided to departmental commercial activities	460	555	467
Minor sales of goods and services	501	619	10
Investment income	60	183	61
Grants and contributions		294	210
Other revenue	1,058	1,276	1,038
Total Retained Revenue	7,090	6,745	6,915
NET COST OF SERVICES	58,472	57,705	62,807
<hr/>			
ASSET ACQUISITIONS	1,680	1,960	2,651

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.1 Justice Services

23.1.5 Human Rights Services

Program Objective(s): To ensure the individual rights of the people of New South Wales are understood, respected and supported.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeals.

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02
Administrative Decisions Tribunal - Total cases finalised	no.	639	700	1,070
Matters disposed by alternative dispute resolution	no.	52	60	65
Anti-Discrimination Board- Complaints lodged	no.	1,381	1,450	1,500
Office of Public Guardian- People under public guardianship	no.	1,539	1,649	1,759
Privacy Committee- Complaints lodged	no.	214	220	250
Privacy Management Plans registered	no.	15	187	0
Victims Compensation Tribunal- Applications registered	no.	8,300	8,500	8,500
Counselling hours approved	hrs.	20,000	20,200	20,000
<u>Average Staffing</u> :	EFT	137	137	160

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses - Employee related	5,333	5,126	6,330
Other operating expenses	5,339	4,214	3,818
Maintenance	354	77	83

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23.1 Justice Services

23.1.5 Human Rights Services (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	274	662	668
Grants and subsidies			
Recurrent grants to non profit organisations	150	21	150
Other expenses			
Office of the Public Guardian	5,083	5,083	5,225
Compensation to victims of crimes	92,246	94,369	92,246
Ex gratia payments		1	
Total Expenses	108,779	109,553	108,520
Less:			
Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	73	86	84
Minor sales of goods and services	692	613	565
Investment income	11	34	13
Retained taxes, fees and fines	3,400	5,492	3,400
Grants and contributions		4	
Other revenue	1,190	743	1,034
Total Retained Revenue	5,366	6,972	5,096
NET COST OF SERVICES	103,413	102,581	103,424
ASSET ACQUISITIONS	191	176	205

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.1 Supreme Court

Program Objective(s): To provide a range of appropriate and accessible civil and criminal dispute resolution services which meet the demands of all clients.

Program Description: The provision of courts, judges, masters, registry services and support staff to hear appeals and criminal and civil trials. The administration of deceased estates by the Probate Division of the Supreme Court.

	Units	1999-00	2000-01	2001-02
<u>Outputs:</u>				
Cases finalised -				
Civil cases finalised-	no.	8,147	7,436	10,000
Matters resolved through				
Arbitration	no.	285	168	170
Criminal cases finalised	no.	3,620	3,258	1,130
<u>Average Staffing:</u>	EFT	310	320	330

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	29,058	31,034	32,209
Other operating expenses	4,822	5,101	6,143
Maintenance	733	1,066	370
Depreciation and amortisation	1,436	2,049	2,164
Other expenses			
Law Courts Limited	3,402	3,402	3,462
Fees for the arbitration of civil claims	336	9	346
Total Expenses	39,787	42,661	44,694

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23.2 Court Services

23.2.1 Supreme Court (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts	1,245	1,288	1,275
Supreme Court fees	21,543	26,005	25,274
Services provided to departmental commercial activities	152	180	171
Minor sales of goods and services	2	40	2
Investment income	22	71	25
Grants and contributions		9	
Other revenue	498	468	611
Total Retained Revenue	23,462	28,061	27,358
NET COST OF SERVICES	16,325	14,600	17,336

ASSET ACQUISITIONS	4,962	4,742	5,751
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.2 District Court

Program Objective(s): To provide statewide intermediate court services in the State justice system To provide an independent centralised listing service for criminal proceedings in higher courts

Program Description: The provision of courts, judges, registry services and support staff to hear non-capital indictable offences and civil matters up to a limit of \$250,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts

<u>Outputs</u> :	Units	1999-00	2000-01	2001-02
Disputes finalised -				
Civil disputes finalised	no.	13,022	14,500	16,700
Matters resolved through Arbitration	no.	2,970	3,500	4,500
Criminal disputes finalised	no.	10,981	10,600	10,400
<u>Average Staffing</u> :	EFT	265	267	272

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	29,338	30,964	31,993
Other operating expenses	6,214	6,054	6,221
Maintenance	708	1,209	1,253
Depreciation and amortisation	2,969	3,249	3,633
Other expenses			
Fees for the arbitration of civil claims	916	886	941
Ex gratia payments		2	
Contingent expenses - financing leases	61	154	189
Interest expenses - financing leases	907	898	852
Total Expenses	41,113	43,416	45,082

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23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.2 District Court (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts	865	905	886
District Court fees	11,595	12,872	13,229
Services provided to departmental commercial activities	142	167	139
Minor sales of goods and services	2	4	2
Investment income	21	66	21
Grants and contributions		9	
Other revenue	940	507	918
Total Retained Revenue	13,565	14,530	15,195
NET COST OF SERVICES	27,548	28,886	29,887
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ASSET ACQUISITIONS	4,146	3,173	1,991

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.3 Local Courts

Program Objective(s): To provide lower or magistrate court services in the State justice system

Program Description: The provision of courts, magistrates, registry services and support staff to hear summary matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

<u>Outputs:</u>	Units	1999-00	2000-01	2001-02
Disputes resolved -				
Civil claims	no.	10,020	8,924	8,924
Arbitration	no.	2,149	1,920	1,920
Criminal matters	no.	244,300	255,891	255,891
Other matters (Family Law & Children's Court)	no.	33,730	33,482	33,482
<u>Average Staffing:</u>	EFT	1,183	1,192	1,202

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	82,225	79,539	87,900
Other operating expenses	22,399	21,077	21,608
Maintenance	3,466	8,168	7,140
Depreciation and amortisation	8,449	10,286	10,725
Grants and subsidies			
Recurrent grants to non profit organisations	81	140	83
Other expenses			
Fees for the arbitration of civil claims	638	462	617
Fees for inquests and post mortems	1,514	2,000	1,687
Ex gratia payments		17	
Total Expenses	118,772	121,689	129,760

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23.2 Court Services

23.2.3 Local Courts (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	400	557	643
Family Law Court	2,220	1,545	1,792
Sale of transcripts	935	740	957
Local Court fees	20,592	17,593	19,286
Services provided to departmental commercial activities	635	746	610
Birth, death and marriage fees - other	301	381	375
Minor sales of goods and services	9	61	7
Investment income	94	293	90
Grants and contributions		48	
Other revenue	1,770	1,822	1,941
Total Retained Revenue	26,956	23,786	25,701
Gain/(loss) on disposal of non current assets		31	
NET COST OF SERVICES	91,816	97,872	104,059

ASSET ACQUISITIONS	17,291	14,599	12,740
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.4 Land and Environment Court

Program Objective(s): To provide superior court services in the State justice system in respect of local government appeals, land valuation and environment matters

Program Description: The provision of courts, judges, assessors, registry services and support staff to deal with development, building and environmental matters

	Units	1999-00	2000-01	2001-02
<u>Outputs:</u>				
Disputes finalised	no.	2,119	1,980	1,990
Matters resolved through Arbitration	no.	77	82	84
<u>Average Staffing:</u>	EFT	47	50	50

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,097	5,369	5,480
Other operating expenses	915	902	836
Maintenance	119	44	24
Depreciation and amortisation	638	713	676

Total Expenses	6,769	7,028	7,016
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Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts	53	94	54
Land and Environment Court fees	1,390	1,617	1,432
Services provided to departmental commercial activities	25	30	27

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23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.4 Land and Environment Court (cont)

OPERATING STATEMENT (cont)

Minor sales of goods and services	8	1	
Investment income	4	12	4
Grants and contributions		2	
Other revenue	20	126	18
Total Retained Revenue	1,500	1,882	1,535
NET COST OF SERVICES	5,269	5,146	5,481
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ASSET ACQUISITIONS	241	85	89

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.5 Industrial Relations Commission

Program Objective(s): To provide court and dispute resolution services concerning industrial matters and to make and vary industrial awards upon application.

Program Description: The conduct of compulsory conferences in an endeavour to settle industrial disputes. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements. The hearing of certain criminal prosecutions for offences under industrial laws.

	Units	1999-00	2000-01	2001-02
<u>Outputs:</u>				
Total cases finalised	no.	6,968	6,100	6,100
<u>Average Staffing:</u>	EFT	132	130	130

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,008	11,125	11,453
Other operating expenses	4,559	4,171	4,363
Maintenance	354	320	243
Depreciation and amortisation	394	1,013	676

Total Expenses	16,315	16,629	16,735
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Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts	400	417	410
Services provided to departmental commercial activities	70	83	65
Minor sales of goods and services	166	577	170

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.5 Industrial Relations Commission (cont)

OPERATING STATEMENT (cont)

Investment income	10	33	10
Grants and contributions		4	
Other revenue	173	288	210
Total Retained Revenue	819	1,402	865
NET COST OF SERVICES	15,496	15,227	15,870
ASSET ACQUISITIONS	1,424	769	178

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.6 Compensation Court

Program Objective(s): To achieve the earliest possible resolution of disputes through the provision of appropriate services in the Compensation Court. To facilitate the prompt resolution of dust diseases claims.

Program Description: The provision of courts, judges, registry services and support staff to hear claims and appeals concerning compensation matters

	Units	1999-00	2000-01	2001-02
<u>Outputs</u> :				
Compensation Court (includes Dust Diseases Tribunal)- Total cases finalised	no.	20,710	19,350	18,380
<u>Average Staffing</u> :	EFT	192	190	192

	2000-01	2001-02
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	16,079	15,966	17,169
Other operating expenses	9,300	8,930	8,925
Maintenance	133	183	198
Depreciation and amortisation	468	264	232
Other expenses			
Contingent expenses - financing leases	250	400	463
Interest expenses - financing leases	2,324	2,233	2,580
Total Expenses	28,554	27,976	29,567

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
23 ATTORNEY GENERAL'S DEPARTMENT**

23.2 Court Services

23.2.6 Compensation Court (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sale of transcripts	465	464	415
Compensation Court fees	355	558	405
Minor sales of goods and services	75	77	50
Grants and contributions	26,586	25,787	27,835
Other revenue	605	825	630

Total Retained Revenue	28,086	27,711	29,335
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NET COST OF SERVICES	468	265	232
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ASSET ACQUISITIONS	981	279	288
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,882	1,996	1,974
Other operating expenses	1,100	1,100	1,120
Maintenance	20	15	15
Depreciation and amortisation	132	100	157
Other expenses	110	9	
Total Expenses	3,244	3,220	3,266
Less:			
Retained Revenue -			
Sales of goods and services	21	71	22
Investment income	2	5	2
Other revenue	5	2	5
Total Retained Revenue	28	78	29
NET COST OF SERVICES	3,216	3,142	3,237

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,766	1,873	1,872
Other	1,347	1,247	1,243
Total Payments	3,113	3,120	3,115
Receipts			
Sale of goods and services	21	93	22
Interest	2	5	2
Other	91	94	123
Total Receipts	114	192	147
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,999)	(2,928)	(2,968)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(50)	(50)	(289)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(50)	(50)	(289)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,952	2,849	2,884
Capital appropriation	50	50	289
Cash reimbursements from the Consolidated Fund Entity	57	80	85
NET CASH FLOWS FROM GOVERNMENT	3,059	2,979	3,258
NET INCREASE/(DECREASE) IN CASH	10	1	1
Opening Cash and Cash Equivalents	10	8	9
CLOSING CASH AND CASH EQUIVALENTS	20	9	10
CASH FLOW RECONCILIATION			
Net cost of services	(3,216)	(3,142)	(3,237)
Non cash items added back	243	216	274
Change in operating assets and liabilities	(26)	(2)	(5)
Net cash flow from operating activities	(2,999)	(2,928)	(2,968)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	20	9	10
Receivables	31	37	30
Other		12	9
Total Current Assets	51	58	49
Non Current Assets -			
Property, plant and equipment - Plant and equipment	163	216	348
Total Non Current Assets	163	216	348
Total Assets	214	274	397
LIABILITIES -			
Current Liabilities -			
Payables	39	122	122
Employee entitlements and other provisions	200	160	145
Total Current Liabilities	239	282	267
Total Liabilities	239	282	267
NET ASSETS	(25)	(8)	130
EQUITY			
Accumulated funds	(25)	(8)	130
TOTAL EQUITY	(25)	(8)	130

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

24.1 Judicial Commission of New South Wales

24.1.1 Judicial Commission of New South Wales

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Sentencing consistency and judicial education/training	22	22
Complaints	2	2
Administration, management support and stenographic services	4	4
	28	28

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,882	1,996	1,974
Other operating expenses	1,100	1,100	1,120
Maintenance	20	15	15
Depreciation and amortisation	132	100	157
Other expenses			
Conduct Division	110	9	
Total Expenses	3,244	3,220	3,266

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

24.1 Judicial Commission of New South Wales

24.1.1 Judicial Commission of New South Wales (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	21	71	22
Investment income	2	5	2
Other revenue	5	2	5

Total Retained Revenue	28	78	29
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NET COST OF SERVICES	3,216	3,142	3,237
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ASSET ACQUISITIONS	50	50	289
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	35,958	37,158	39,869
Other operating expenses	8,393	8,653	10,497
Maintenance	825	830	853
Depreciation and amortisation	1,700	1,796	1,000
Grants and subsidies	10,619	10,693	11,240
Other expenses	42,286	40,576	51,743
Total Expenses	99,781	99,706	115,202
Less:			
Retained Revenue -			
Sales of goods and services	38,814	31,142	44,829
Investment income	1,035	1,434	1,200
Grants and contributions	18,351	18,541	18,526
Other revenue	150	205	150
Total Retained Revenue	58,350	51,322	64,705
Gain/(loss) on disposal of non current assets			(400)
NET COST OF SERVICES	41,431	48,384	50,897

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	35,958	36,542	40,373
Grants and subsidies	10,619	10,693	11,240
Other	50,832	49,163	62,821
Total Payments	97,409	96,398	114,434
Receipts			
Sale of goods and services	38,344	31,782	42,962
Interest	1,035	1,434	1,200
Other	18,528	26,273	16,234
Total Receipts	57,907	59,489	60,396
NET CASH FLOWS FROM OPERATING ACTIVITIES	(39,502)	(36,909)	(54,038)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	400	400	500
Purchases of property, plant and equipment	(2,641)	(2,641)	(689)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,241)	(2,241)	(189)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	39,880	39,537	50,508
Capital appropriation	2,641	2,641	689
NET CASH FLOWS FROM GOVERNMENT	42,521	42,178	51,197
NET INCREASE/(DECREASE) IN CASH	778	3,028	(3,030)
Opening Cash and Cash Equivalents	4,818	4,574	7,602
CLOSING CASH AND CASH EQUIVALENTS	5,596	7,602	4,572
CASH FLOW RECONCILIATION			
Net cost of services	(41,431)	(48,384)	(50,897)
Non cash items added back	1,700	1,796	1,000
Change in operating assets and liabilities	229	9,679	(4,141)
Net cash flow from operating activities	(39,502)	(36,909)	(54,038)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	5,596	7,602	4,572
Receivables	4,028	3,491	3,711
Other	3,950		
Total Current Assets	13,574	11,093	8,283
Non Current Assets -			
Receivables	7,386	5,476	6,776
Property, plant and equipment -			
Land and building	3,448	3,547	2,893
Plant and equipment	3,736	3,728	3,171
Other		11,127	11,127
Total Non Current Assets	14,570	23,878	23,967
Total Assets	28,144	34,971	32,250
LIABILITIES -			
Current Liabilities -			
Payables	9,019	8,282	8,265
Employee entitlements and other provisions	2,391	2,862	2,862
Other		2,500	2,500
Total Current Liabilities	11,410	13,644	13,627
Non Current Liabilities -			
Employee entitlements and other provisions	5,701	5,766	5,262
Other	2,963	5,382	2,882
Total Non Current Liabilities	8,664	11,148	8,144
Total Liabilities	20,074	24,792	21,771
NET ASSETS	8,070	10,179	10,479
EQUITY			
Accumulated funds	8,070	10,179	10,479
TOTAL EQUITY	8,070	10,179	10,479

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes
Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation To promote the role of alternative dispute resolution in family law matters

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme All legal assistance is subject to guidelines, discretions, means and merit tests

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	72.7	63.2	63.6	66.5
Non-English Speaking Background	%	7.2	6.4	5.6	6.4
Aboriginal & Torres Strait Islander	%	2.3	3	2.3	6.0
Non-Urban	%	43.3	27.6	32.6	34.5
Receiving Commonwealth benefits	%	78.9	47.5	52.2	59.5
Approval rate of applications for legal aid	%	56	55	71	75

Outputs:

Number of Services Provided					
Advice and minor assistance	no.	21,717	22,072	21,034	31,200
Telephone information	no.	13,717	15,483	30,911	57,500
Alternative Dispute Resolution	no.	n a.	482	900	2,000
Case approvals *	no.	6,558	5,912	6,965	14,193
Duty appearances *	no.	1,581	7,540	9,927	4,400

<u>Average Staffing:</u>	EFT	167	160	150	150
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* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes
Arising from Family Relationships (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,625	10,030	11,228
Other operating expenses	2,497	2,400	2,826
Maintenance	246	229	235
Depreciation and amortisation	507	495	278
Other expenses			
Payments to private practitioners	15,025	11,345	24,685
Total Expenses	27,900	24,499	39,252
Less:			
Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	920	1,093	1,907
Legal aid services - Commonwealth matters	26,011	18,277	30,599
Investment income	200	280	800
Grants and contributions	650	650	650
Other revenue	25	35	30
Total Retained Revenue	27,806	20,335	33,986
Gain/(loss) on disposal of non current assets		(1)	(116)
NET COST OF SERVICES	94	4,165	5,382
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ASSET ACQUISITIONS	767	767	186

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal
Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	18.4	18.5	17.8	18.2
Non-English Speaking Background	%	9.6	14.2	13.2	12.3
Aboriginal & Torres Strait Islander	%	3.5	3.9	3.5	5.5
Non-Urban	%	34.1	19.8	20.6	24.8
Receiving Commonwealth benefits	%	70.1	54.7	52.0	58.9
Approval rate of applications for legal aid	%	91.4	81.1	82.4	85.0
<u>Outputs:</u>					
Advice and minor assistance	no.	10,301	8,413	8,160	8,466
Telephone information	no.	8,531	9,208	19,277	34,131
Case approvals *	no.	7,363	16,084	14,783	31,139
Duty appearances *	no.	88,056	138,054	143,352	63,715
<u>Average Staffing:</u>	EFT	316	305	300	300

* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards. This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal
Law Matters (cont)**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	19,461	19,868	20,752
Other operating expenses	3,822	4,316	5,408
Maintenance	377	436	449
Depreciation and amortisation	776	893	497
Other expenses			
Payments to private practitioners	20,501	24,247	21,084
Total Expenses	44,937	49,760	48,190
Less:			
Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	975	683	683
Legal aid services - Commonwealth matters	3,163	3,823	3,199
Investment income	491	676	235
Grants and contributions	9,572	9,637	9,572
Other revenue	78	103	80
Total Retained Revenue	14,279	14,922	13,769
Gain/(loss) on disposal of non current assets		1	(181)
NET COST OF SERVICES	30,658	34,837	34,602
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ASSET ACQUISITIONS	1,184	1,184	369

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law
Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
<u>Percent of Grants to Access and Equity</u>					
Target Group clients					
Female	%	41.7	42.0	44.0	42.6
Non-English Speaking Background	%	11.9	16.7	16.4	15.0
Aboriginal & Torres Strait Islander	%	1.4	1.4	1.8	4.0
Non-Urban	%	26.6	28.5	27.3	27.5
Receiving Commonwealth benefits	%	75.7	71.6	65.8	71.0
Approval rate of applications for legal aid	%	91.1	54.7	58.8	68.2
<u>Outputs</u> :					
Advice and minor assistance	no.	18,466	15,027	13,171	13,000
Telephone information	no.	18,798	20,377	32,951	41,219
Alternative Dispute Resolution	no.	n.a.	35	50	n.a
Case approvals *	no.	3,980	1,233	928	3,220
Duty appearances *	no.	7,857	12,855	15,183	6,681
<u>Average Staffing</u> :	EFT	111	124	100	100

* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards. This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law
Matters (cont)**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	6,603	6,979	7,595
Other operating expenses	2,005	1,861	2,181
Maintenance	197	161	165
Depreciation and amortisation	407	398	219
Other expenses			
Payments to private practitioners	6,760	4,984	5,974
Total Expenses	15,972	14,383	16,134
Less:			
Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	4,100	3,473	3,310
Legal aid services - Commonwealth matters	3,575	3,701	5,039
Investment income	344	478	165
Grants and contributions	2,978	3,028	3,078
Other revenue	47	67	40
Total Retained Revenue	11,044	10,747	11,632
Gain/(loss) on disposal of non current assets			(101)
NET COST OF SERVICES	4,928	3,636	4,603
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ASSET ACQUISITIONS	669	669	129

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

25.1.4 Funding for Community Legal Centres and other community legal services

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Administration	4	4

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	269	281	294
Other operating expenses	69	76	82
Maintenance	5	4	4
Depreciation and amortisation	10	10	6
Grants and subsidies			
Grants to community legal centres	7,885	7,959	8,041
Women's domestic violence court assistance program	2,326	2,326	2,787
Domestic Violence Advocacy Service	270	270	273
Community Legal Centres Secretariat - NSW	138	138	139
Total Expenses	10,972	11,064	11,626

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

25.1 Legal Aid and Other Legal Services

**25.1.4 Funding for Community Legal Centres and other community legal
services (cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Legal aid services - Commonwealth matters

Grants and contributions

70	92	92
5,151	5,226	5,226

Total Retained Revenue

5,221	5,318	5,318
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Gain/(loss) on disposal of non current assets

(2)

NET COST OF SERVICES

5,751	5,746	6,310
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ASSET ACQUISITIONS

21	21	5
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	45,393	45,956	46,359
Other operating expenses	9,976	9,464	10,421
Maintenance	520	708	535
Depreciation and amortisation	2,430	1,150	2,130
Other expenses	2,913	2,913	2,991
Total Expenses	61,232	60,191	62,436
Less:			
Retained Revenue -			
Sales of goods and services	167	122	171
Investment income	129	113	132
Grants and contributions	2,089		2,030
Other revenue	42	40	43
Total Retained Revenue	2,427	275	2,376
Gain/(loss) on disposal of non current assets	5	12	5
NET COST OF SERVICES	58,800	59,904	60,055

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	41,304	41,261	41,717
Other	13,458	13,874	14,830
Total Payments	54,762	55,135	56,547
Receipts			
Sale of goods and services	167	471	171
Interest	129	179	132
Other	2,122	833	3,078
Total Receipts	2,418	1,483	3,381
NET CASH FLOWS FROM OPERATING ACTIVITIES	(52,344)	(53,652)	(53,166)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	5	12	5
Purchases of property, plant and equipment	(6,678)	(2,299)	(5,489)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(6,673)	(2,287)	(5,484)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	52,466	52,488	54,153
Capital appropriation	4,648	2,299	3,459
Cash reimbursements from the Consolidated Fund Entity	800	1,140	916
Cash transfers to Consolidated Fund		(2,052)	
NET CASH FLOWS FROM GOVERNMENT	57,914	53,875	58,528
NET INCREASE/(DECREASE) IN CASH	(1,103)	(2,064)	(122)
Opening Cash and Cash Equivalents	2,144	2,600	536
CLOSING CASH AND CASH EQUIVALENTS	1,041	536	414
CASH FLOW RECONCILIATION			
Net cost of services	(58,800)	(59,904)	(60,055)
Non cash items added back	6,792	5,490	6,479
Change in operating assets and liabilities	(336)	762	410
Net cash flow from operating activities	(52,344)	(53,652)	(53,166)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,041	536	414
Receivables	422	190	274
Other	500	600	121
Total Current Assets	1,963	1,326	809
Non Current Assets -			
Property, plant and equipment - Plant and equipment	9,698	7,497	10,856
Total Non Current Assets	9,698	7,497	10,856
Total Assets	11,661	8,823	11,665
LIABILITIES -			
Current Liabilities -			
Payables	1,110	2,703	2,749
Employee entitlements and other provisions	3,741	3,585	3,559
Total Current Liabilities	4,851	6,288	6,308
Total Liabilities	4,851	6,288	6,308
NET ASSETS	6,810	2,535	5,357
EQUITY			
Reserves	1,563	1,563	1,563
Accumulated funds	5,247	972	3,794
TOTAL EQUITY	6,810	2,535	5,357

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

26.1 Criminal Prosecutions

26.1.1 Crown Representation in Criminal Prosecutions

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Courts

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	100	100	100	100
Trials completed	no.	80	90	105	110
District Court -					
Trials registered	no.	3,300	3,300	2,600	2,500
Trials completed	no.	2,400	3,000	3,000	3,000
Sentences registered	no.	900	1,000	1,000	1,000
Sentences completed	no.	900	1,000	1,000	1,200
All grounds appeals registered	no.	1,500	1,500	2,000	2,000
All grounds appeals completed	no.	2,000	2,000	2,000	2,000
Local Courts -					
Committals registered	no.	5,000	5,200	6,000	6,000
Committals completed	no.	5,300	5,300	5,500	5,500
<u>Average Staffing:</u>	EFT	506	530	540	544

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	45,393	45,956	46,359
Other operating expenses	9,976	9,464	10,421
Maintenance	520	708	535
Depreciation and amortisation	2,430	1,150	2,130

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

26.1 Criminal Prosecutions

26.1.1 Crown Representation in Criminal Prosecutions (cont)

OPERATING STATEMENT (cont)

Other expenses			
Allowances to witnesses	2,773	2,773	2,851
Ex gratia payments	50	50	50
Living expenses of non-Australian citizen defendants	90	90	90
Total Expenses	61,232	60,191	62,436
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	167	122	171
Investment income	129	113	132
Grants and contributions	2,089		2,030
Other revenue	42	40	43
Total Retained Revenue	2,427	275	2,376
Gain/(loss) on disposal of non current assets	5	12	5
NET COST OF SERVICES	58,800	59,904	60,055
ASSET ACQUISITIONS	6,678	2,299	5,489

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	58,078	56,655	57,837
Other operating expenses	15,754	19,364	20,816
Maintenance	1,118	940	1,090
Depreciation and amortisation	5,200	5,200	5,200
Grants and subsidies	67,162	72,456	90,681
Total Expenses	147,312	154,615	175,624
Less:			
Retained Revenue -			
Sales of goods and services	10	215	205
Investment income	343	320	320
Grants and contributions	536	949	914
Other revenue	924	1,400	1,434
Total Retained Revenue	1,813	2,884	2,873
Gain/(loss) on disposal of non current assets		(500)	(500)
NET COST OF SERVICES	145,499	152,231	173,251

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	53,110	50,753	53,734
Grants and subsidies	67,162	72,456	90,681
Other	17,662	21,269	23,747
Total Payments	137,934	144,478	168,162
Receipts			
Sale of goods and services	10	215	205
Interest	336	321	334
Other	1,561	2,490	2,661
Total Receipts	1,907	3,026	3,200
NET CASH FLOWS FROM OPERATING ACTIVITIES	(136,027)	(141,452)	(164,962)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		300	300
Purchases of property, plant and equipment	(5,729)	(5,730)	(5,853)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,729)	(5,430)	(5,553)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	133,874	140,398	160,696
Capital appropriation	5,729	5,729	5,853
Cash reimbursements from the Consolidated Fund Entity	1,794	1,794	1,935
Cash transfers to Consolidated Fund		(1,016)	
NET CASH FLOWS FROM GOVERNMENT	141,397	146,905	168,484
NET INCREASE/(DECREASE) IN CASH	(359)	23	(2,031)
Opening Cash and Cash Equivalents	3,039	3,581	3,604
CLOSING CASH AND CASH EQUIVALENTS	2,680	3,604	1,573

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(145,499)	(152,231)	(173,251)
Non cash items added back	9,734	9,990	10,095
Change in operating assets and liabilities	(262)	789	(1,806)
Net cash flow from operating activities	(136,027)	(141,452)	(164,962)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	2,680	3,604	1,573
Receivables	295	866	539
Other	158	499	500
Total Current Assets	3,133	4,969	2,612
Non Current Assets -			
Property, plant and equipment - Land and building	9,907	9,533	12,415
Plant and equipment	17,432	16,710	13,681
Total Non Current Assets	27,339	26,243	26,096
Total Assets	30,472	31,212	28,708
LIABILITIES -			
Current Liabilities -			
Payables	2,610	4,090	2,998
Employee entitlements and other provisions	6,347	7,154	5,614
Total Current Liabilities	8,957	11,244	8,612
Total Liabilities	8,957	11,244	8,612
NET ASSETS	21,515	19,968	20,096
EQUITY			
Reserves	1,950	1,950	1,950
Accumulated funds	19,565	18,018	18,146
TOTAL EQUITY	21,515	19,968	20,096

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.1 Air and Noise

Program Objective(s): To reduce air and noise emissions and minimise their impacts on the community

Program Description: Reducing the impact of air and noise emissions through education, economic instruments, regulation, enforcement, influencing planning and reporting, and providing information to the community

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Occasions when air quality goals have been exceeded	no.	39	25	19	n.a
<u>Outputs:</u>					
Penalty infringement notices issued - smoky vehicles	no.	2,838	2,491	2,500	3,000
noisy vehicles	no.	187	238	200	200
Warning letters issued - smoky vehicles	no.	2,916	2,292	3,000	3,000
noisy vehicle	no.	67	22	50	50
<u>Average Staffing:</u>	EFT	125	115	117	117

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,888	9,648	9,182
Other operating expenses	2,618	3,310	3,304
Maintenance	186	160	173
Depreciation and amortisation	866	885	825
Grants and subsidies			
Research grants	8	45	8
Local Government - capital grants	170	332	159
Total Expenses	13,736	14,380	13,651

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.1 Air and Noise (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Licences - Ozone Protection Act		15	
Minor sales of goods and services		34	33
Investment income	57	54	51
Grants and contributions	89	162	145
Other revenue	154	238	228
Total Retained Revenue	300	503	457
Gain/(loss) on disposal of non current assets		(85)	(79)
NET COST OF SERVICES	13,436	13,962	13,273

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

27 ENVIRONMENT PROTECTION AUTHORITY

27.1 Protection of the Environment

27.1.2 Waters and Catchment

Program Objective(s): To improve the health and sustainability of New South Wales waterways

Program Description: Establish and audit environmental objectives for water quality and river flow and promoting catchment management activities, that reduce the impact of discharges to waterways

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Proportion of Beachwatch sites that comply >90% of the time with NHMRC guidelines for -					
faecal coliforms	%	91	91	91	91
enterococci	%	20	29	35	35
Proportion of Harbourwatch sites that comply with NHMRC guidelines for -					
faecal coliforms	%	64	77	85	85
enterococci	%	4	29	35	35
<u>Average Staffing</u> :	EFT	188	152	151	151

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,832	11,545	11,802
Other operating expenses	3,270	3,885	4,245
Maintenance	232	193	223
Depreciation and amortisation	1,078	1,060	1,061
Grants and subsidies			
Research grants	10	54	10
Grant to Stormwater Trust	20,000	20,000	20,000
Local Government - capital grants	204	397	204
Total Expenses	36,626	37,134	37,545

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.2 Waters and Catchment (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services		41	42
Investment income	71	65	65
Grants and contributions	111	193	186
Other revenue	192	285	293
Total Retained Revenue	374	584	586
Gain/(loss) on disposal of non current assets		(102)	(102)
NET COST OF SERVICES	36,252	36,652	37,061

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.3 Hazardous Substances

Program Objective(s): To minimise the adverse impact of chemicals and hazardous substances on the environment and public health

Program Description: Provide policies and controls to minimise the risk and reduce exposure to radiation and hazardous chemicals. Reduce the contamination of land through policies and guidelines on control and remediation, regulation, enforcement and education.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Licences in effect					
Pesticides	no.	177	141	426	426
Environmentally hazardous chemicals	no.	501	21	40	40
Dangerous Goods Drivers	no.	8,546	2,581	9,250	9,250
Penalty Infringement Notices	no.	79	59	100	100
Hazardous pollution incidents reported to EPA	no.	373	433	480	500
<u>Average Staffing:</u>	EFT	116	80	78	76

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,926	5,778	5,964
Other operating expenses	1,727	1,983	2,147
Maintenance	123	96	112
Depreciation and amortisation	565	530	537
Grants and subsidies			
Research grants	5	27	5
Local Government - capital grants	102	199	103
Total Expenses	8,448	8,613	8,868

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.3 Hazardous Substances (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services		20	21
Investment income	38	33	33
Grants and contributions	59	96	95
Other revenue	101	143	148
Total Retained Revenue	198	292	297
Gain/(loss) on disposal of non current assets		(52)	(51)
NET COST OF SERVICES	8,250	8,373	8,622

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.4 Waste

Program Objective(s): To minimise the level of waste produced, promote effective programs for reusing and recycling or reprocessing waste and ensuring the environmentally sound management, storage and disposal of waste.

Program Description: Develop waste minimisation programs and sound environmental policies, guidelines, monitoring, regulation and enforcement, economic instruments and education programs.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Total waste disposal kg/\$100 Gross State Product	kg	3	3	n.a.	n.a
Kerbside Recycling volume kg/\$100 Gross State Product	kg	0	0	n.a.	n.a
 <u>Outputs</u> :					
Waste certificates of registration or licence issued for - transporters	no.	381	452	480	500
Penalty Infringement notices for litter	no.	n a.	476	1,200	1,200
<u>Average Staffing</u> :	EFT	74	72	77	80

2000-01	2001-02
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,531	5,394	6,222
Other operating expenses	1,435	1,851	2,239
Maintenance	102	89	117
Depreciation and amortisation	476	495	560

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.4 Waste (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Research grants	5	25	5
Grant to Waste Management and Planning Fund	36,575	36,575	47,400
Local Government - capital grants	95	186	108
Total Expenses	44,219	44,615	56,651
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services		19	22
Investment income	31	30	34
Grants and contributions	49	91	98
Other revenue	84	133	154
Total Retained Revenue	164	273	308
Gain/(loss) on disposal of non current assets		(47)	(54)
NET COST OF SERVICES	44,055	44,389	56,397

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.5 Supporting the Community

Program Objective(s): To enable the wider community to help protect the environment

Program Description: Develop partnerships with state and local government, industry and community groups. Provide access to information which will encourage environmentally responsible actions

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Callers to Pollution Line (average monthly)	no.	7,185	6,347	5,800	5,600
External visitors to the EPA Internet Site	no.	162,367	363,760	420,000	500,000
<u>Average Staffing:</u>	EFT	95	70	71	78

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,636	5,497	6,070
Other operating expenses	1,429	1,885	2,185
Maintenance	101	91	114
Depreciation and amortisation	475	505	545
Grants and subsidies			
Research grants	5	26	5
Recurrent grants to non profit organisations	128	258	125
Local Government - capital grants	97	189	105
Total Expenses	7,871	8,451	9,149

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.5 Supporting the Community (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services		19	22
Investment income	31	31	34
Grants and contributions	49	93	96
Other revenue	84	136	151
Total Retained Revenue	164	279	303
Gain/(loss) on disposal of non current assets		(49)	(52)
NET COST OF SERVICES	7,707	8,221	8,898

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.6 Environmental Compliance

Program Objective(s): To ensure a high level of compliance with statutory requirements to achieve environmental goals

Program Description: Improving the environment by environment protection licences, notices, compliance audits, economic instruments, legal action and prosecutions and encouraging environmental reporting.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Successful prosecution cases	no.	90	91	100	100
Number of Prosecutions commenced	no.	99	122	n.a.	n.a
Number of prosecutions completed	no.	85	115	n.a.	n.a
Pollution reduction programs - total	no.	230	157	150	200
Compliance audits conducted	no.	43	35	50	50
Protection of the Environment Licences	no.	4,334	3,471	2,717	2,867
Penalty Infringement Notices Issued	no.	3,535	3,570	4,000	4,000
<u>Average Staffing</u> :	EFT	155	231	240	238

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,265	18,793	18,597
Other operating expenses	5,275	6,450	6,696
Maintenance	374	311	351
Depreciation and amortisation	1,740	1,725	1,672
Grants and subsidies			
Research grants	17	87	17
Local Government - capital grants	332	647	321
Total Expenses	27,003	28,013	27,654

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.6 Environmental Compliance (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	10	67	65
Investment income	115	107	103
Grants and contributions	179	314	294
Other revenue	309	465	460
Total Retained Revenue	613	953	922
Gain/(loss) on disposal of non current assets		(165)	(162)
NET COST OF SERVICES	26,390	27,225	26,894
ASSET ACQUISITIONS	5,729	5,730	5,853

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
27 ENVIRONMENT PROTECTION AUTHORITY**

27.1 Protection of the Environment

27.1.7 Government Contributions

Program Objective(s): To maintain essential assets at Taronga and Western Plains Zoos.

Program Description: Grants to the Zoological Parks Board for asset maintenance and as a contribution towards operating costs of the Zoos

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Grants and subsidies			
Government recurrent contribution to Zoological Parks Board	7,409	11,409	22,106
Zoological Parks Board - capital grants	2,000	2,000	
Total Expenses	9,409	13,409	22,106
NET COST OF SERVICES	9,409	13,409	22,106

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
28 ENVIRONMENTAL TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	39	105	115
Other operating expenses	658	593	595
Grants and subsidies	32,087	27,867	28,723
Total Expenses	32,784	28,565	29,433
Less:			
Retained Revenue -			
Investment income	1,000	3,412	1,712
Other revenue		2	
Total Retained Revenue	1,000	3,414	1,712
NET COST OF SERVICES	31,784	25,151	27,721

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

28 ENVIRONMENTAL TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	23	105	115
Grants and subsidies	32,087	27,867	28,723
Other	642	593	595
Total Payments	32,752	28,565	29,433
Receipts			
Interest	1,024	3,420	1,712
Other		(6)	
Total Receipts	1,024	3,414	1,712
NET CASH FLOWS FROM OPERATING ACTIVITIES	(31,728)	(25,151)	(27,721)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,993	13,993	14,889
Asset sale proceeds transferred to the Consolidated Fund Entity	(102)		
Cash transfers to Consolidated Fund		(45)	
NET CASH FLOWS FROM GOVERNMENT	13,891	13,948	14,889
NET INCREASE/(DECREASE) IN CASH	(17,837)	(11,203)	(12,832)
Opening Cash and Cash Equivalents	50,138	50,634	39,431
CLOSING CASH AND CASH EQUIVALENTS	32,301	39,431	26,599
CASH FLOW RECONCILIATION			
Net cost of services	(31,784)	(25,151)	(27,721)
Change in operating assets and liabilities	56		
Net cash flow from operating activities	(31,728)	(25,151)	(27,721)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

28 ENVIRONMENTAL TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	32,301	39,431	26,599
Receivables		8	8
Total Current Assets	32,301	39,439	26,607
Non Current Assets -			
Property, plant and equipment -			
Total Assets	32,301	39,439	26,607
LIABILITIES -			
Current Liabilities -			
Payables	2,286	18	18
Employee entitlements and other provisions	41	31	31
Total Current Liabilities	2,327	49	49
Total Liabilities	2,327	49	49
NET ASSETS	29,974	39,390	26,558
EQUITY			
Accumulated funds	29,974	39,390	26,558
TOTAL EQUITY	29,974	39,390	26,558

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

28 ENVIRONMENTAL TRUST

28.1 Support of the Environment

28.1.1 Support of the Environment

Program Objective(s): To encourage and support environmental research, restoration and rehabilitation projects.

Program Description: Reducing environmental degradation of any kind Research and education for the development of solutions to environmental problems within New South Wales. Administration of a grants program including grants to fund land acquisitions for the national parks estate

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	39	105	115
Other operating expenses	658	593	595
Grants and subsidies			
Recurrent grants to non profit organisations	12,700	14,467	16,691
Grants to agencies	19,387	13,400	12,032
Total Expenses	32,784	28,565	29,433
Less:			
Retained Revenue -			
Investment income	1,000	3,412	1,712
Other revenue		2	
Total Retained Revenue	1,000	3,414	1,712
NET COST OF SERVICES	31,784	25,151	27,721

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	116,883	128,389	124,309
Other operating expenses	80,574	86,113	84,901
Maintenance	25,635	24,035	25,073
Depreciation and amortisation	24,950	23,100	23,100
Grants and subsidies	3,068	3,552	4,605
Total Expenses	251,110	265,189	261,988
Less:			
Retained Revenue -			
Sales of goods and services	32,658	29,400	30,100
Investment income	406	260	423
Retained taxes, fees and fines	1,698	1,850	1,900
Grants and contributions	11,594	11,536	11,056
Other revenue	3,600	13,100	3,253
Total Retained Revenue	49,956	56,146	46,732
Gain/(loss) on disposal of non current assets	(100)	(150)	50
NET COST OF SERVICES	201,254	209,193	215,206

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	107,872	119,490	114,897
Grants and subsidies	3,068	3,552	4,605
Other	106,509	110,148	109,974
Total Payments	217,449	233,190	229,476
Receipts			
Sale of goods and services	32,531	29,250	30,100
Interest	333	313	361
Other	17,242	26,486	16,209
Total Receipts	50,106	56,049	46,670
NET CASH FLOWS FROM OPERATING ACTIVITIES	(167,343)	(177,141)	(182,806)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,900	441	550
Purchases of property, plant and equipment	(59,913)	(59,276)	(44,865)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(58,013)	(58,835)	(44,315)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	165,135	172,840	181,162
Capital appropriation	58,063	58,776	44,315
Cash reimbursements from the Consolidated Fund Entity	3,502	3,902	3,677
NET CASH FLOWS FROM GOVERNMENT	226,700	235,518	229,154
NET INCREASE/(DECREASE) IN CASH	1,344	(458)	2,033
Opening Cash and Cash Equivalents	3,178	4,279	3,821
CLOSING CASH AND CASH EQUIVALENTS	4,522	3,821	5,854
CASH FLOW RECONCILIATION			
Net cost of services	(201,254)	(209,193)	(215,206)
Non cash items added back	33,961	31,691	32,512
Change in operating assets and liabilities	(50)	361	(112)
Net cash flow from operating activities	(167,343)	(177,141)	(182,806)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
29 NATIONAL PARKS AND WILDLIFE SERVICE**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,522	3,821	5,854
Receivables	6,274	7,067	7,129
Other financial assets		16	16
Inventories	1,428	1,357	1,357
Other	366	1,002	1,002
Total Current Assets	12,590	13,263	15,358
Non Current Assets -			
Receivables		105	105
Other financial assets	462		
Property, plant and equipment -			
Land and building	1,099,567	1,323,724	1,328,024
Plant and equipment	29,448	24,763	28,063
Infrastructure systems	467,574	467,609	481,274
Total Non Current Assets	1,597,051	1,816,201	1,837,466
Total Assets	1,609,641	1,829,464	1,852,824
LIABILITIES -			
Current Liabilities -			
Payables	9,661	8,926	8,926
Employee entitlements and other provisions	12,145	12,053	12,053
Total Current Liabilities	21,806	20,979	20,979
Non Current Liabilities -			
Other	11	4	4
Total Non Current Liabilities	11	4	4
Total Liabilities	21,817	20,983	20,983
NET ASSETS	1,587,824	1,808,481	1,831,841
EQUITY			
Reserves	120,440	333,984	333,984
Accumulated funds	1,467,384	1,474,497	1,497,857
TOTAL EQUITY	1,587,824	1,808,481	1,831,841

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.1 Conservation Assessment

Program Objective(s): To ensure conservation planning and management is based on rigorous and systematic policy, science and assessment.

Program Description: Assessing and monitoring natural and cultural heritage and community conservation attitudes and values.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Responses to development applications and other Environmental Impact Statements (EISs) by external bodies	no.	3,500	3,250	3,250	3,250
EISs responded to within the legislative time frame	%	95	95	95	95
<u>Average Staffing</u> :	EFT	186	190	207	214

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	16,294	17,975	17,404	
Other operating expenses	9,669	10,334	10,187	
Maintenance	769	721	752	
Depreciation and amortisation	499	452	452	
Grants and subsidies				
Grants to agencies	425	425		
Grants to organisations - other general government agencies		163	42	
Total Expenses	27,656	30,070	28,837	

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.1 Conservation Assessment (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	35	43	44
Publication sales		7	7
Fees for services	35	33	34
Entry fees	48	48	48
Use of recreation facilities	28	5	6
Sale of manufactured goods		3	3
Minor sales of goods and services	17	10	10
Grants and contributions	3,016	3,000	2,875
Other revenue	144	524	130
Total Retained Revenue	3,323	3,673	3,157
Gain/(loss) on disposal of non current assets	(4)	14	22
NET COST OF SERVICES	24,337	26,383	25,658

ASSET ACQUISITIONS	433	1,193	963
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

29 NATIONAL PARKS AND WILDLIFE SERVICE

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.2 Conservation Planning

Program Objective(s): To establish conservation priorities for New South Wales that integrate natural and cultural heritage values and community values, and are responsive to threats and to change

Program Description: Developing appropriate frameworks for decision making on the conservation of natural and cultural heritage, and the means by which this can be achieved.

	Units	1998-99	1999-00	2000-01	2001-02
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Outputs:

Service areas covered by a Plan of Management or where a draft plan has been on exhibition-					
National parks	no.		69	74	86
Historic sites	no.		9	9	10
Nature reserves	no.		64	72	82
Listed threatened species covered by recovery/threat abatement plans	no.	n a.	n.a.	200	220
<u>Average Staffing</u> :	EFT	185	189	207	214

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	16,294	17,975	17,404
Other operating expenses	9,617	10,334	10,187
Maintenance	769	721	752
Depreciation and amortisation	499	452	452
Grants and subsidies			
Grants to agencies	425	425	
Grants to organisations - other general government agencies		163	42
Total Expenses	27,604	30,070	28,837

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.2 Conservation Planning (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	35	43	44
Publication sales		7	7
Fees for services	35	33	34
Entry fees	48	48	48
Use of recreation facilities	28	5	6
Sale of manufactured goods		3	3
Minor sales of goods and services	17	10	10
Grants and contributions	3,016	3,000	2,875
Other revenue	144	524	130
Total Retained Revenue	3,323	3,673	3,157
Gain/(loss) on disposal of non current assets	(4)	14	22
NET COST OF SERVICES	24,285	26,383	25,658

ASSET ACQUISITIONS	433	1,193	963
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

29 NATIONAL PARKS AND WILDLIFE SERVICE

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.3 Conservation Management

Program Objective(s): To protect natural, cultural and historic heritage To improve the use of formal mechanisms, in addition to the reserve system, to achieve conservation outcomes. To manage parks and reserves in a culturally sensitive and ecologically sustainable way To contribute to the environmental, social and economic well being of local and regional communities.

Program Description: Managing natural and cultural heritage values across the State, incorporating conservation incentives, education and advice, regulation and enforcement, nurturing and rehabilitation, reserve establishment and ecological sustainability

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Weed control programs commenced	no.	340	350	350	350
Feral animal programs commenced	no.	375	400	400	425
Pest control programs undertaken in collaboration with neighbours	no.	300	331	300	300
Licences issued for dealing in and keeping native animals	no.	12,499	12,068	12,100	12,500
Reserves covered by Reserve Fire Plan	%	26	41	50	60
<u>Average Staffing:</u>	EFT	544	556	605	642

	2000-01	2001-02
	Budget	Revised
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	36,078	39,800	38,536
Other operating expenses	29,816	31,862	31,416
Maintenance	6,665	6,249	6,519
Depreciation and amortisation	6,986	6,328	6,328

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.3 Conservation Management (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Lord Howe Island Board	1,318	1,152	1,184
Grants to agencies	850	150	
Capital grants paid to other organisations			2,103
Grants to organisations - other general government agencies		324	84
Total Expenses	81,713	85,865	86,170
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	414	510	522
Publication sales		84	84
Fees for services	423	390	408
Entry fees	573	570	576
Use of recreation facilities	340	60	65
Sale of manufactured goods		30	30
Minor sales of goods and services	210	120	120
Investment income	394	252	410
Retained taxes, fees and fines	1,273	1,387	1,425
Grants and contributions	4,057	4,037	3,870
Other revenue	2,124	7,729	1,920
Total Retained Revenue	9,808	15,169	9,430
Gain/(loss) on disposal of non current assets	(59)	207	325
NET COST OF SERVICES	71,964	70,489	76,415
ASSET ACQUISITIONS	20,689	18,911	15,454

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.4 Conservation Facilitation

Program Objective(s): To work with the community to foster understanding, appreciation and enjoyment of natural and cultural heritage, and to increase and support community involvement in the management of this heritage.

Program Description: Encouraging and supporting community stewardship, appreciation and enjoyment of natural and cultural heritage.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Agreements in place with Aboriginal communities for management or use of protected areas	no.			15	20
"Discovery" programs conducted	no.	75	80	80	80
Participants in NPWS community conservation programs	no.	2,852	3,182	3,000	3,500
Area off park covered by conservation agreements	ha	6,120	6,998	7,080	7,080
<u>Average Staffing</u> :	EFT	676	692	708	715

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	48,217	52,639	50,965
Other operating expenses	31,472	33,583	33,111
Maintenance	17,432	16,344	17,050
Depreciation and amortisation	16,966	15,868	15,868
Grants and subsidies			
Environment and conservation organisations	50	50	50
Current grants paid to other organisations		700	1,100
Total Expenses	114,137	119,184	118,144

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
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29 NATIONAL PARKS AND WILDLIFE SERVICE**

29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

29.1.4 Conservation Facilitation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	6,416	7,904	8,090
Publication sales		1,302	1,302
Fees for services	6,556	6,044	6,324
Entry fees	8,881	8,834	8,928
Use of recreation facilities	5,264	930	1,023
Sale of manufactured goods		464	464
Minor sales of goods and services	3,255	1,860	1,860
Investment income	12	8	13
Retained taxes, fees and fines	425	463	475
Grants and contributions	1,505	1,499	1,436
Other revenue	1,188	4,323	1,073
Total Retained Revenue	33,502	33,631	30,988
Gain/(loss) on disposal of non current assets	(33)	(385)	(319)
NET COST OF SERVICES	80,668	85,938	87,475

ASSET ACQUISITIONS	38,508	37,979	27,485
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	15,399	16,128	16,384
Other operating expenses	11,026	10,372	7,049
Maintenance	1,642	1,364	1,688
Depreciation and amortisation	2,400	2,440	2,425
Grants and subsidies	51	50	52
Total Expenses	30,518	30,354	27,598
Less:			
Retained Revenue -			
Sales of goods and services	5,460	5,127	5,376
Investment income	176	316	177
Retained taxes, fees and fines	1,173	810	850
Grants and contributions	818	1,413	676
Other revenue	557	1,000	711
Total Retained Revenue	8,184	8,666	7,790
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	22,284	21,638	19,758

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	13,932	14,951	15,183
Grants and subsidies	51	50	52
Other	15,258	14,226	10,628
Total Payments	29,241	29,227	25,863
Receipts			
Sale of goods and services	5,322	5,072	5,417
Interest	176	316	177
Other	4,682	5,401	4,098
Total Receipts	10,180	10,789	9,692
NET CASH FLOWS FROM OPERATING ACTIVITIES	(19,061)	(18,438)	(16,171)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	100	100	100
Purchases of property, plant and equipment	(3,664)	(4,483)	(4,064)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,564)	(4,383)	(3,964)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	18,181	18,191	15,473
Capital appropriation	3,544	4,363	3,761
Cash reimbursements from the Consolidated Fund Entity	449	480	458
NET CASH FLOWS FROM GOVERNMENT	22,174	23,034	19,692
NET INCREASE/(DECREASE) IN CASH	(451)	213	(443)
Opening Cash and Cash Equivalents	1,755	1,805	2,018
CLOSING CASH AND CASH EQUIVALENTS	1,304	2,018	1,575
CASH FLOW RECONCILIATION			
Net cost of services	(22,284)	(21,638)	(19,758)
Non cash items added back	3,576	3,538	3,625
Change in operating assets and liabilities	(353)	(338)	(38)
Net cash flow from operating activities	(19,061)	(18,438)	(16,171)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,304	2,018	1,575
Receivables	397	606	571
Inventories	331	318	328
Other	108	49	49
Total Current Assets	2,140	2,991	2,523
Non Current Assets -			
Property, plant and equipment -			
Land and building	100,425	113,412	112,492
Plant and equipment	3,687	29,520	29,268
Infrastructure systems	34,039	30,710	33,471
Total Non Current Assets	138,151	173,642	175,231
Total Assets	140,291	176,633	177,754
LIABILITIES -			
Current Liabilities -			
Payables	1,167	1,200	1,187
Employee entitlements and other provisions	1,154	936	936
Other		132	132
Total Current Liabilities	2,321	2,268	2,255
Total Liabilities	2,321	2,268	2,255
NET ASSETS	137,970	174,365	175,499
EQUITY			
Reserves	12,870	26,600	26,600
Accumulated funds	125,100	147,765	148,899
TOTAL EQUITY	137,970	174,365	175,499

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

30.1 Royal Botanic Gardens and Domain Trust

30.1.1 Research

Program Objective(s): To initiate, conduct and publish scientific research. To develop and implement state, national and international policies

Program Description: Provision of scientific research into systematic and environmental botany Provision of horticultural research into the culture, propagation, pathology and selection of plants.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
Scientific publications	no.	53	56	35	75
Species and genera described	no.	32	30	34	50
Species reclassified	no.	140	120	100	52
<u>Average Staffing:</u>	EFT	37	37	37	37

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

2,163 2,259 **2,293**

Other operating expenses

1,763 1,661 **1,206**

Maintenance

263 218 **270**

Depreciation and amortisation

386 390 **388**

Total Expenses

4,575 4,528 4,157

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

186 228 **225**

Investment income

176 191 **27**

Grants and contributions

90 194 **84**

Other revenue

67 119 **85**

Total Retained Revenue

519 732 421

NET COST OF SERVICES

4,056 3,796 3,736

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

30.1 Royal Botanic Gardens and Domain Trust

30.1.2 Management of Resources

Program Objective(s): To manage and develop horticultural displays and living collections of plants. To maintain heritage landscapes and structures. To manage and develop the State's reference collection of preserved plants

Program Description: Development of the living collections at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Gardens. Curation and extension of the preserved collections held at the National Herbarium of New South Wales. Protection of land and structures to ensure appropriate opportunities for recreational use.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Accessions of rare and endangered species at Mount Annan Seed Bank	no.	688	703	735	750
New acquisitions	no.	2,015	1,510	900	1,000
Individual plantings	no.	26,946	23,104	15,259	20,000
Herbarium species databased	no.	19,000	19,000	18,000	17,000
Herbarium species mounted	no.	25,000	25,000	23,000	23,000
Books and periodicals catalogued and accessioned	no.	2,500	2,500	2,500	2,400
<u>Average Staffing</u> :	EFT	196	196	196	202

		2000-01			2001-02
	Budget	Revised	Budget	Budget	Budget
	\$000	\$000	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -					
Employee related		11,356	11,910		12,123
Other operating expenses		8,243	7,781		5,168
Maintenance		1,226	1,023		1,266
Depreciation and amortisation		1,795	1,831		1,820
Grants and subsidies					
Recurrent grants to non profit organisations		51	50		52
Total Expenses		22,671	22,595		20,429

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

30.1 Royal Botanic Gardens and Domain Trust

30.1.2 Management of Resources (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	1,102	465	717
Land rentals	576		
Use of recreation facilities	652	1,426	1,395
Investment income		125	
Retained taxes, fees and fines	1,173	810	850
Grants and contributions	664	1,057	530
Other revenue	418	751	534
Total Retained Revenue	4,585	4,634	4,026
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	18,036	17,911	16,353

ASSET ACQUISITIONS	3,664	4,483	4,064
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

30.1 Royal Botanic Gardens and Domain Trust

30.1.3 Interpretation, Education and Visitor Services

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through educational programs and onsite interpretations

Program Description: Delivery of public educational programs. Maintenance and development of interpretive displays to highlight aspects of plant collections. Improvement of the quality of visitor facilities

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Botanical inquiries answered within seven days	%	85	85	87	85
Hours of public use of reference collection	no.	250	260	260	337
Education programs for remote schools	no.	2	2	2	2
Teacher in-service courses held	no.	3	3	3	3
School gardeners workshops held	no.	2	2	2	1
Garden advisory services developed for schools	no.	10	10	10	10
Community education programs developed and implemented	no.	42	42	42	45
Vacation programs developed and implemented	no.	10	7	7	10
Childrens theatre programs introduced	no.	2	2	3	1
Number of visitors at Sydney Botanic Gardens	mill	2.3	3.0	3.3	3.2
Number of visitors at Mount Tomah Botanic Garden	thous	106	92	71	80
Number of visitors at Mount Annan Botanic Garden	thous	85	92	85	100
<u>Average Staffing</u> :	EFT	32	33	33	33

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

30.1 Royal Botanic Gardens and Domain Trust

30.1.3 Interpretation, Education and Visitor Services (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,880	1,959	1,968
Other operating expenses	1,020	930	675
Maintenance	153	123	152
Depreciation and amortisation	219	219	217
Total Expenses	3,272	3,231	3,012
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	61	43	62
Retail sales	1,908	1,319	1,290
Entry fees	360	330	400
Use of recreation facilities	584	1,278	1,249
Minor sales of goods and services	31	38	38
Grants and contributions	64	162	62
Other revenue	72	130	92
Total Retained Revenue	3,080	3,300	3,193
NET COST OF SERVICES	192	(69)	(181)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

31 BICENTENNIAL PARK TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,143	2,198	2,110
Other operating expenses	1,217	1,229	1,317
Maintenance	554	370	210
Depreciation and amortisation	1,040	1,840	2,040
Total Expenses	4,954	5,637	5,677
Less:			
Retained Revenue -			
Sales of goods and services	654	392	536
Investment income	28	88	55
Grants and contributions		181	
Total Retained Revenue	682	661	591
Gain/(loss) on disposal of non current assets		25	
NET COST OF SERVICES	4,272	4,951	5,086

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

31 BICENTENNIAL PARK TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,078	2,108	2,011
Other	1,786	1,585	1,925
Total Payments	3,864	3,693	3,936
Receipts			
Sale of goods and services	654	363	536
Interest	19	71	40
Other	6	187	398
Total Receipts	679	621	974
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,185)	(3,072)	(2,962)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		25	
Purchases of property, plant and equipment	(4,563)	(4,765)	(1,964)
Purchases of investments		(160)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,563)	(4,900)	(1,964)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,131	3,236	2,852
Capital appropriation	4,563	4,156	1,964
Cash reimbursements from the Consolidated Fund Entity	88	105	116
NET CASH FLOWS FROM GOVERNMENT	7,782	7,497	4,932
NET INCREASE/(DECREASE) IN CASH	34	(475)	6
Opening Cash and Cash Equivalents	1,341	1,391	916
CLOSING CASH AND CASH EQUIVALENTS	1,375	916	922
CASH FLOW RECONCILIATION			
Net cost of services	(4,272)	(4,951)	(5,086)
Non cash items added back	1,086	1,903	2,114
Change in operating assets and liabilities	1	(24)	10
Net cash flow from operating activities	(3,185)	(3,072)	(2,962)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

31 BICENTENNIAL PARK TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,375	916	922
Receivables	76	91	91
Other financial assets	105	277	292
Inventories	22	35	35
Other	25	116	116
Total Current Assets	1,603	1,435	1,456
Non Current Assets -			
Property, plant and equipment -			
Land and building	41,258	37,381	37,345
Plant and equipment	615	721	681
Infrastructure systems	3,390	5,284	5,284
Total Non Current Assets	45,263	43,386	43,310
Total Assets	46,866	44,821	44,766
LIABILITIES -			
Current Liabilities -			
Payables	261	818	818
Employee entitlements and other provisions	157	147	157
Total Current Liabilities	418	965	975
Total Liabilities	418	965	975
NET ASSETS	46,448	43,856	43,791
EQUITY			
Reserves	6,171	6,171	6,171
Accumulated funds	40,277	37,685	37,620
TOTAL EQUITY	46,448	43,856	43,791

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

31 BICENTENNIAL PARK TRUST

31.1 Bicentennial Park Trust

31.1.1 Bicentennial Park Trust

Program Objective(s): To manage and maintain a regional recreational facility commemorating Australia's Bicentennial.

Program Description: Maintenance and development of Bicentennial Park as a significant regional recreation and tourism facility for the benefit of the community

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Administration and maintenance	36	35

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,143	2,198	2,110
Other operating expenses	1,217	1,229	1,317
Maintenance	554	370	210
Depreciation and amortisation	1,040	1,840	2,040

Total Expenses	4,954	5,637	5,677
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Less:

Retained Revenue -

Sales of goods and services			
Canteen sales	506	230	374
Radio tower lease	143	150	150
Minor sales of goods and services	5	12	12
Investment income	28	88	55
Grants and contributions		181	

Total Retained Revenue	682	661	591
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
31 BICENTENNIAL PARK TRUST**

31.1 Bicentennial Park Trust

31.1.1 Bicentennial Park Trust (cont)

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets		25	
NET COST OF SERVICES	4,272	4,951	5,086
<hr/>			
ASSET ACQUISITIONS	4,563	4,765	1,964
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	233,643	255,038	262,242
Other operating expenses	47,478	46,839	38,159
Maintenance	10,213	9,481	7,134
Depreciation and amortisation	17,594	19,780	19,800
Total Expenses	308,928	331,138	327,335
Less:			
Retained Revenue -			
Sales of goods and services	5,760	6,070	5,960
Investment income	1,260	1,090	1,300
Retained taxes, fees and fines	2,050	2,486	2,100
Other revenue	950	5,686	1,024
Total Retained Revenue	10,020	15,332	10,384
Gain/(loss) on disposal of non current assets		932	
NET COST OF SERVICES	298,908	314,874	316,951

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	233,960	253,583	264,283
Other	58,241	53,124	44,482
Total Payments	292,201	306,707	308,765
Receipts			
Sale of goods and services	5,555	1,472	8,366
Retained taxes	2,050	2,486	2,100
Interest	1,193	1,733	1,300
Other	640	5,655	1,024
Total Receipts	9,438	11,346	12,790
NET CASH FLOWS FROM OPERATING ACTIVITIES	(282,763)	(295,361)	(295,975)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	4,150	1,576	3,900
Purchases of property, plant and equipment	(38,777)	(38,777)	(38,860)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(34,627)	(37,201)	(34,960)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	6,480	2,600	320
Repayment of borrowings and advances			(2,600)
NET CASH FLOWS FROM FINANCING ACTIVITIES	6,480	2,600	(2,280)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	299,408	304,177	314,107
Capital appropriation	13,843	13,843	18,740
NET CASH FLOWS FROM GOVERNMENT	313,251	318,020	332,847
NET INCREASE/(DECREASE) IN CASH	2,341	(11,942)	(368)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	34,347	23,122	11,180
CLOSING CASH AND CASH EQUIVALENTS	36,688	11,180	10,812
CASH FLOW RECONCILIATION			
Net cost of services	(298,908)	(314,874)	(316,951)
Non cash items added back	17,594	19,780	19,800
Change in operating assets and liabilities	(1,449)	(267)	1,176
Net cash flow from operating activities	(282,763)	(295,361)	(295,975)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	36,688	11,180	10,812
Receivables	6,632	8,133	5,427
Inventories	575	600	600
Other	1,799	1,529	1,018
Total Current Assets	45,694	21,442	17,857
Non Current Assets -			
Property, plant and equipment -			
Land and building	182,629	180,960	185,050
Plant and equipment	101,162	111,646	122,716
Total Non Current Assets	283,791	292,606	307,766
Total Assets	329,485	314,048	325,623
LIABILITIES -			
Current Liabilities -			
Payables	20,185	17,798	18,507
Interest bearing	7,340	2,600	320
Employee entitlements and other provisions	16,521	20,258	18,648
Total Current Liabilities	44,046	40,656	37,475
Non Current Liabilities -			
Employee entitlements and other provisions	4,563	5,240	4,100
Total Non Current Liabilities	4,563	5,240	4,100
Total Liabilities	48,609	45,896	41,575
NET ASSETS	280,876	268,152	284,048
EQUITY			
Reserves	114,762	122,901	122,601
Accumulated funds	166,114	145,251	161,447
TOTAL EQUITY	280,876	268,152	284,048

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

32 NEW SOUTH WALES FIRE BRIGADES

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

32.1.1 Operation and Maintenance of Brigades and Special Services

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and fighting engines and equipment to enable prompt response to fire incidents.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	69	73	73	73
Structure of origin	%	85	90	90	90
<u>Outputs:</u>					
Total attendance at incidents	no.	112,873	119,532	127,000	133,000
All calls attended within 10 minutes -					
Sydney	%	91	94	94	94
Newcastle	%	82	82	82	82
Wollongong	%	66	73	73	73
Rest of State	%	71	78	78	78
<u>Average Staffing:</u>	EFT	3,496	3,630	3,672	3,738

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	222,463	243,843	250,653
Other operating expenses	39,906	39,214	30,874
Maintenance	9,783	9,051	6,704
Depreciation and amortisation	17,121	19,307	19,327
Total Expenses	289,273	311,415	307,558

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

32.1.1 Operation and Maintenance of Brigades and Special Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Automatic fire alarm monitoring	4,650	4,650	4,813
False alarm charges	550	775	563
Minor sales of goods and services	85	45	92
Investment income	1,177	1,007	1,217
Retained taxes, fees and fines	1,924	2,360	1,974
Other revenue	890	5,686	964
Total Retained Revenue	9,276	14,523	9,623
Gain/(loss) on disposal of non current assets		932	
NET COST OF SERVICES	279,997	295,960	297,935

ASSET ACQUISITIONS	38,777	36,138	38,860
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

32.1 Prevention and Suppression of Fire and Provision of Other and Rescue Services

32.1.2 Fire Brigade Training and Development

Program Objective(s): To maintain a high standard of performance of fire fighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Mean time to control incidents -					
Building fires	mins	61	53	53	53
Non-fire rescue calls	mins	86	77	77	77
Hazardous material incidents	mins	76	69	69	69
<u>Outputs</u> :					
Recruit firefighters trained	no.	116	222	60	160
Number of firefighters qualified for Senior Firefighter rank	no.	92	108	75	85
Number qualified for Station Officer rank and above	no.	38	16	96	40
Firefighters qualified as pumper/aerial appliance operators	no.	160	369	350	280
Breathing Apparatus training/accreditation	no.	2,400	2,870	2,900	2,900
<u>Average Staffing</u> :	EFT	103	103	103	102

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,535	6,521	6,540
Other operating expenses	4,737	4,757	4,542

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

32.1.2 Fire Brigade Training and Development (cont)

OPERATING STATEMENT (cont)

Maintenance	336	336	336
Depreciation and amortisation	360	360	360
Total Expenses	11,968	11,974	11,778
Less:			
Retained Revenue -			
Investment income	10	10	10
Retained taxes, fees and fines	72	72	72
Other revenue	7		7
Total Retained Revenue	89	82	89
NET COST OF SERVICES	11,879	11,892	11,689

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

32 NEW SOUTH WALES FIRE BRIGADES

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

32.1.3 Investigations, Research and Advisory Services

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Fires/100,000 population	no.	499	479	479	479
Incendiary/suspicious fires/100,000 population	no.	193	165	165	165
Malicious calls/100,000 population	no.	100	98	98	98
Building fires/100,000 population	no.	120	120	120	120
<u>Outputs:</u>					
Number of building inspections completed	no.	1,954	2,026	1,079	1,600
Total time spent on inspection of premises (in officer hours)	no.	7,816	8,496	3,777	5,600
Total incidents investigated	no.	471	476	508	508
Accidental	no.	173	176	200	200
Suspicious/deliberate	no.	186	210	221	221
Undetermined	no.	112	90	87	87
Number of automatic fire alarms connected to various types of premises in -					
Sydney	no.	7,481	7,500	6,849	500¹
Newcastle	no.	317	320	332	200
Wollongong	no.	170	170	169	100
<u>Average Staffing:</u>	EFT	64	66	66	67

1. NSWFB is moving to automatic fire alarm third party service providers and these numbers will eventually reduce to zero.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

32.1.3 Investigations, Research and Advisory Services (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,645	4,674	5,049
Other operating expenses	2,835	2,868	2,743
Maintenance	94	94	94
Depreciation and amortisation	113	113	113
Total Expenses	7,687	7,749	7,999
Less:			
Retained Revenue -			
Sales of goods and services			
Public education course fees	475	600	492
Investment income	73	73	73
Retained taxes, fees and fines	54	54	54
Other revenue	53	.	53
Total Retained Revenue	655	727	672
NET COST OF SERVICES	7,032	7,022	7,327

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,228	10,428	29,509
Other operating expenses	6,200	6,200	6,540
Depreciation and amortisation	1,100	1,100	1,000
Grants and subsidies	71,412	70,712	76,088
Other expenses	3,628	4,128	3,619
Total Expenses	92,568	92,568	116,756
Less:			
Retained Revenue -			
Retained taxes, fees and fines	67,051	67,051	83,338
Grants and contributions	11,190	11,190	15,082
Other revenue	800	800	800
Total Retained Revenue	79,041	79,041	99,220
NET COST OF SERVICES	13,527	13,527	17,536

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,778	9,978	28,209
Grants and subsidies	52,578	50,360	55,588
Other	28,732	30,750	34,659
Total Payments	91,088	91,088	118,456
Receipts			
Retained taxes	67,051	67,051	83,338
Other	12,060	11,990	19,882
Total Receipts	79,111	79,041	103,220
NET CASH FLOWS FROM OPERATING ACTIVITIES	(11,977)	(12,047)	(15,236)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment			200
Purchases of property, plant and equipment	(3,200)	(3,200)	(1,200)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,200)	(3,200)	(1,000)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	14,507	14,507	16,458
NET CASH FLOWS FROM GOVERNMENT	14,507	14,507	16,458
NET INCREASE/(DECREASE) IN CASH	(670)	(740)	222
Opening Cash and Cash Equivalents	17,501	17,380	16,640
CLOSING CASH AND CASH EQUIVALENTS	16,831	16,640	16,862
CASH FLOW RECONCILIATION			
Net cost of services	(13,527)	(13,527)	(17,536)
Non cash items added back	1,100	1,100	1,000
Change in operating assets and liabilities	450	380	1,300
Net cash flow from operating activities	(11,977)	(12,047)	(15,236)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	16,831	16,640	16,862
Receivables	894	466	466
Other	457	2,225	2,225
Total Current Assets	18,182	19,331	19,553
Non Current Assets -			
Property, plant and equipment - Plant and equipment	3,834	3,479	3,479
Total Non Current Assets	3,834	3,479	3,479
Total Assets	22,016	22,810	23,032
LIABILITIES -			
Current Liabilities -			
Payables	2,278	3,405	3,405
Employee entitlements and other provisions	1,340	1,330	1,930
Total Current Liabilities	3,618	4,735	5,335
Non Current Liabilities -			
Employee entitlements and other provisions	1,834	1,768	2,468
Total Non Current Liabilities	1,834	1,768	2,468
Total Liabilities	5,452	6,503	7,803
NET ASSETS	16,564	16,307	15,229
EQUITY			
Accumulated funds	16,564	16,307	15,229
TOTAL EQUITY	16,564	16,307	15,229

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

33.1 Funding and Administration of Rural Firefighting Services

33.1.1 Funding and Administration of Rural Firefighting Services

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 13 percent, councils contribute 13.3 percent and insurance companies contribute 73.7 percent.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Provision of new tankers to local government	no.	155	157	172	180
Provision of second hand tankers to local government	\$m	5.0	7.6	6.2	6.2
Subsidies to local government for brigade stations	\$m	2.6	2.1	2.1	2.2
Provision of maintenance grants to local government	\$m	17.4	17.5	18.1	18.2
Provision of equipment grants to local government	\$m	21.0	22.1	25.6	25.7
<u>Average Staffing:</u>	EFT	107	118	116	400

2000-01	2001-02
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	8,567	8,767	27,781
Other operating expenses	3,746	3,746	4,330
Depreciation and amortisation	1,100	1,100	1,000

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

33.1 Funding and Administration of Rural Firefighting Services

33.1.1 Funding and Administration of Rural Firefighting Services (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Fire fighting equipment - capital grants	47,705	44,688	50,704
Payments to Regional Fire Associations	500	500	500
Costs associated with bush fire fighting activities - payments to Local Councils	18,334	19,852	19,850
Disaster welfare relief	4,286	5,085	4,286
Other expenses			
Aerial support	1,000	1,000	1,000
Insurance costs - firefighting	528	528	619
Workers compensation - Bushfire Fund	2,100	2,600	2,000
Total Expenses	87,866	87,866	112,070
Less:			
Retained Revenue -			
Retained taxes, fees and fines	67,051	67,051	83,338
Grants and contributions	11,190	11,190	15,082
Other revenue	500	500	500
Total Retained Revenue	78,741	78,741	98,920
NET COST OF SERVICES	9,125	9,125	13,150
<hr/>			
ASSET ACQUISITIONS	3,200	3,200	1,200

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

33.2 Support of Rural Firefighting Services

33.2.1 Training of Volunteer Bush Fire Fighters

Program Objective(s): To facilitate and promote the training of bushfire fighters

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Certified bush fire instructors (at 30 June)	no.	1,060	1,220	1,300	1,350
Bush fire assessors (at 30 June)	no.	208	253	280	300
Hours of training, regional and State	thous	31	43	30	30
Hours of training, local district/brigade level	thous	362	360	364	370
<u>Average Staffing:</u>	EFT	8	8	8	8

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	455	455	465
Other operating expenses	585	585	420
Grants and subsidies			
Costs associated with bush fire fighting activities - payments to Local Councils			150
Total Expenses	1,040	1,040	1,035
NET COST OF SERVICES	1,040	1,040	1,035

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

33.2 Support of Rural Firefighting Services

33.2.2 Public Education and Information Services

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Bush Fire Bulletin circulation	no.	33,000	34,000	36,000	36,000
Public skills displays and competitions for bush fire fighters	no.	15	20	20	20
Community fireguard courses	no.	10	10	10	10
Rural Education Program	no.	3	4	5	8
School Education Program	no.	3	3	3	4
<u>Average Staffing:</u>	EFT	5	6	6	6

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

Other operating expenses

323	323	350
1,300	1,300	1,200

Total Expenses

1,623	1,623	1,550
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NET COST OF SERVICES

1,623	1,623	1,550
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

33.3 Planning and Co-ordination of Rescue Services and Emergency Management

33.3.1 Planning and Co-ordination of Rescue Services and Emergency Management

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations
Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Training	EFT	1	1	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	EFT	4	4	4	4
Planning and operations	EFT	3	3	3	3
Policy advice and co-ordination	EFT	6	6	6	6
<u>Average Staffing:</u>	EFT	14	14	14	14

2000-01	2001-02
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	883	883	913
Other operating expenses	569	569	590
Grants and subsidies			
Grants to volunteer rescue units	587	587	598
Total Expenses	2,039	2,039	2,101

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
33 DEPARTMENT OF RURAL FIRE SERVICE**

**33.3 Planning and Co-ordination of Rescue Services and Emergency
Management**

**33.3.1 Planning and Co-ordination of Rescue Services and Emergency
Management (cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Other revenue

300

300

300

Total Retained Revenue

300

300

300

NET COST OF SERVICES

1,739

1,739

1,801

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

34 STATE EMERGENCY SERVICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,624	5,647	5,893
Other operating expenses	9,520	9,662	9,448
Maintenance	70	70	72
Depreciation and amortisation	1,855	1,855	1,910
Grants and subsidies	6,341	12,341	6,341
Total Expenses	23,410	29,575	23,664
Less:			
Retained Revenue -			
Sales of goods and services	23	23	24
Investment income	36	200	75
Grants and contributions	4,746	10,666	4,666
Other revenue	65	65	67
Total Retained Revenue	4,870	10,954	4,832
NET COST OF SERVICES	18,540	18,621	18,832

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

34 STATE EMERGENCY SERVICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	5,096	5,152	5,387
Grants and subsidies	6,341	12,341	6,341
Other	9,685	9,690	11,280
Total Payments	21,122	27,183	23,008
Receipts			
Sale of goods and services	23	23	24
Interest	36	127	148
Other	4,731	10,731	6,369
Total Receipts	4,790	10,881	6,541
NET CASH FLOWS FROM OPERATING ACTIVITIES	(16,332)	(16,302)	(16,467)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(2,838)	(2,838)	(3,421)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,838)	(2,838)	(3,421)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	15,998	16,244	16,292
Capital appropriation	2,838	2,838	3,421
Cash reimbursements from the Consolidated Fund Entity	168	168	176
Cash transfers to Consolidated Fund		(250)	
NET CASH FLOWS FROM GOVERNMENT	19,004	19,000	19,889
NET INCREASE/(DECREASE) IN CASH	(166)	(140)	1
Opening Cash and Cash Equivalents	997	1,441	1,301
CLOSING CASH AND CASH EQUIVALENTS	831	1,301	1,302
CASH FLOW RECONCILIATION			
Net cost of services	(18,540)	(18,621)	(18,832)
Non cash items added back	2,346	2,346	2,412
Change in operating assets and liabilities	(138)	(27)	(47)
Net cash flow from operating activities	(16,332)	(16,302)	(16,467)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

34 STATE EMERGENCY SERVICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	831	1,301	1,302
Receivables	71	102	154
Inventories	2,926	3,458	3,458
Other	105	102	102
Total Current Assets	3,933	4,963	5,016
Non Current Assets -			
Property, plant and equipment -			
Land and building	5,721	5,435	5,325
Plant and equipment	5,464	6,970	8,591
Total Non Current Assets	11,185	12,405	13,916
Total Assets	15,118	17,368	18,932
LIABILITIES -			
Current Liabilities -			
Payables	634	467	468
Employee entitlements and other provisions	454	529	533
Total Current Liabilities	1,088	996	1,001
Total Liabilities	1,088	996	1,001
NET ASSETS	14,030	16,372	17,931
EQUITY			
Reserves	467	467	467
Accumulated funds	13,563	15,905	17,464
TOTAL EQUITY	14,030	16,372	17,931

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

34 STATE EMERGENCY SERVICE

34.1 Provision of Emergency Services

34.1.1 Provision of Emergency Services

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Number of volunteers trained					
Disaster rescue	no.	200	350	350	400
Flood boat rescue	no.	270	300	300	350
First aid	no.	1,600	1,500	1,500	1,700
Vertical rescue	no.	38	75	100	100
Flood plans completed or reviewed	no.	22	15	15	16
Flood plans tested	no.	20	10	5	10
River gauge data base completed	%	100	100	100	n.a
Flood intelligence cards completed	%		5	40	30
Operational training sessions conducted	no.	8	10	10	10
Field radio communications systems installed	no.	4	2	2	4
Protective clothing supplied	thous	30	30	30	30
Flood boats provided	no.	16	12	12	10
General rescue equipment provided	no.	900	900	900	1,100
Radio stations receiving community service announcements	no.	105	105	140	140
Public awareness workshops conducted	no.	2	2	12	12
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	14	7	12	n.a
Responses to support for communities, bushfires and other agencies	thous	2	2	2	n.a
<u>Average Staffing:</u>	EFT	73	74	83	85

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES**

34 STATE EMERGENCY SERVICE

34.1 Provision of Emergency Services

34.1.1 Provision of Emergency Services (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,624	5,647	5,893
Other operating expenses	9,520	9,662	9,448
Maintenance	70	70	72
Depreciation and amortisation	1,855	1,855	1,910
Grants and subsidies			
Emergency Rescue Workers Insurance	3,000	3,000	3,000
Grants to volunteer rescue units	125	125	125
Volunteer rescue units - capital grants	1,216	1,216	1,216
Disaster welfare relief	2,000	8,000	2,000
Total Expenses	23,410	29,575	23,664
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	23	23	24
Investment income	36	200	75
Grants and contributions	4,746	10,666	4,666
Other revenue	65	65	67
Total Retained Revenue	4,870	10,954	4,832
NET COST OF SERVICES	18,540	18,621	18,832
ASSET ACQUISITIONS	2,838	2,838	3,421

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	22,013	22,013	22,270
Investment income	1,500	1,500	1,485
Other revenue	1,157	1,157	3,790
Total Retained Revenue	24,670	24,670	27,545
Less:			
Expenses -			
Operating Expenses -			
Employee Related	18,100	18,100	19,238
Other operating expenses	5,307	5,308	5,728
Maintenance	891	891	789
Depreciation and amortisation	2,018	2,018	3,162
Total Expenses	26,316	26,317	28,917
Gain/(loss) on disposal of non current assets	4	4	(30)
SURPLUS/(DEFICIT)	(1,642)	(1,643)	(1,402)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	22,010	23,524	22,270
Interest	2,212	2,159	1,770
Other	3,356	2,769	6,034
Total Receipts	27,578	28,452	30,074
Payments			
Employee Related	17,817	18,470	19,088
Other	8,259	8,647	8,758
Total Payments	26,076	27,117	27,846
NET CASH FLOWS FROM OPERATING ACTIVITIES	1,502	1,335	2,228
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	504	504	470
Proceeds from sale of investments	5,000	7,000	5,000
Purchases of property, plant and equipment	(5,262)	(5,910)	(5,652)
Purchases of investments	(1,698)	(495)	(2,046)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,456)	1,099	(2,228)
NET INCREASE/(DECREASE) IN CASH	46	2,434	
Opening Cash and Cash Equivalents	1,058	(258)	2,176
CLOSING CASH AND CASH EQUIVALENTS	1,104	2,176	2,176
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(1,642)	(1,643)	(1,402)
Non cash items added back	2,702	2,702	3,447
Change in operating assets and liabilities	442	276	183
Net cash flow from operating activities	1,502	1,335	2,228

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,104	2,176	2,176
Receivables	1,347	1,347	1,348
Other financial assets	5,000	5,000	5,000
Other	2,407	275	275
Total Current Assets	9,858	8,798	8,799
Non Current Assets -			
Other financial assets	15,637	12,555	9,316
Property, plant and equipment -			
Land and building	8,827	12,803	12,271
Plant and equipment	10,133	11,817	14,339
Other		3,588	3,588
Total Non Current Assets	34,597	40,763	39,514
Total Assets	44,455	49,561	48,313
LIABILITIES -			
Current Liabilities -			
Payables	383	383	387
Employee entitlements and other provisions	1,400	1,400	1,425
Total Current Liabilities	1,783	1,783	1,812
Non Current Liabilities -			
Employee entitlements and other provisions	12,900	5,500	5,625
Total Non Current Liabilities	12,900	5,500	5,625
Total Liabilities	14,683	7,283	7,437
NET ASSETS	29,772	42,278	40,876
EQUITY			
Accumulated funds	29,772	42,278	40,876
TOTAL EQUITY	29,772	42,278	40,876

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	14,122	13,441	14,274
Investment income	307	324	229
Other revenue	59	71	75
Total Retained Revenue	14,488	13,836	14,578
Less:			
Expenses -			
Operating Expenses -			
Employee Related	6,539	6,099	6,319
Other operating expenses	3,569	3,310	3,203
Maintenance	211	259	264
Depreciation and amortisation	848	1,157	1,450
Borrowing costs		147	269
Total Expenses	11,167	10,972	11,505
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	3,321	2,864	3,073
Distributions -			
Dividends	1,687	2,005	2,152

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	14,122	13,441	14,274
Interest	307	348	229
Other	138	428	442
Total Receipts	14,567	14,217	14,945
Payments			
Employee Related	6,541	5,754	5,819
Finance costs		147	269
Other	4,161	3,934	3,827
Total Payments	10,702	9,835	9,915
NET CASH FLOWS FROM OPERATING ACTIVITIES	3,865	4,382	5,030
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(3,901)	(6,637)	(6,507)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,901)	(6,637)	(6,507)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances		4,500	
Repayment of borrowings and advances			(818)
Dividends paid	(1,438)	(2,435)	(2,005)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,438)	2,065	(2,823)
NET INCREASE/(DECREASE) IN CASH	(1,474)	(190)	(4,300)
Opening Cash and Cash Equivalents	5,485	6,424	6,234
CLOSING CASH AND CASH EQUIVALENTS	4,011	6,234	1,934
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	3,321	2,864	3,073
Non cash items added back	848	1,157	1,450
Change in operating assets and liabilities	(304)	361	507
Net cash flow from operating activities	3,865	4,382	5,030

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,011	6,234	1,934
Receivables	397	180	173
Other	1,978	115	115
Total Current Assets	6,386	6,529	2,222
Non Current Assets -			
Property, plant and equipment -			
Land and building	80	5,017	7,495
Plant and equipment	5,299	2,934	5,513
Other	1,205	5,205	4,705
Total Non Current Assets	6,584	13,156	17,713
Total Assets	12,970	19,685	19,935
LIABILITIES -			
Current Liabilities -			
Payables	240	240	240
Employee entitlements and other provisions	1,972	2,290	2,437
Total Current Liabilities	2,212	2,530	2,677
Non Current Liabilities -			
Interest bearing		4,500	3,682
Employee entitlements and other provisions	1,205	1,205	1,205
Total Non Current Liabilities	1,205	5,705	4,887
Total Liabilities	3,417	8,235	7,564
NET ASSETS	9,553	11,450	12,371
EQUITY			
Accumulated funds	9,553	11,450	12,371
TOTAL EQUITY	9,553	11,450	12,371

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
STORMWATER TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	200	900	600
Grants and contributions	20,000	20,000	20,000
Other revenue		70	
Total Retained Revenue	20,200	20,970	20,600
Less:			
Expenses -			
Operating Expenses -			
Employee Related	310	355	705
Other operating expenses	229	532	2,685
Grants and subsidies	16,276	12,320	26,008
Total Expenses	16,815	13,207	29,398
SURPLUS/(DEFICIT)	3,385	7,763	(8,798)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
STORMWATER TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	500	1,097	600
Other	20,000	20,147	20,260
Total Receipts	20,500	21,244	20,860
Payments			
Employee Related	310	360	692
Grants and subsidies	16,276	12,320	26,008
Other	229	585	2,948
Total Payments	16,815	13,265	29,648
NET CASH FLOWS FROM OPERATING ACTIVITIES	3,685	7,979	(8,788)
NET INCREASE/(DECREASE) IN CASH	3,685	7,979	(8,788)
Opening Cash and Cash Equivalents	894	10,730	18,709
CLOSING CASH AND CASH EQUIVALENTS	4,579	18,709	9,921
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	3,385	7,763	(8,798)
Change in operating assets and liabilities	300	216	10
Net cash flow from operating activities	3,685	7,979	(8,788)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
STORMWATER TRUST**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,579	18,709	9,921
Receivables	100	107	107
Total Current Assets	4,679	18,816	10,028
Non Current Assets -			
Property, plant and equipment -			
Total Assets	4,679	18,816	10,028
LIABILITIES -			
Current Liabilities -			
Payables	9	59	60
Employee entitlements and other provisions	74	71	80
Total Current Liabilities	83	130	140
Total Liabilities	83	130	140
NET ASSETS	4,596	18,686	9,888
EQUITY			
Accumulated funds	4,596	18,686	9,888
TOTAL EQUITY	4,596	18,686	9,888

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
WASTE PLANNING AND MANAGEMENT FUND**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	300	1,062	1,030
Grants and contributions	36,575	36,575	47,400
Other revenue		1	
Total Retained Revenue	36,875	37,638	48,430
Less:			
Expenses -			
Operating Expenses -			
Employee Related	170	189	184
Other operating expenses	100	273	27
Grants and subsidies	36,575	26,500	61,362
Total Expenses	36,845	26,962	61,573
SURPLUS/(DEFICIT)	30	10,676	(13,143)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
WASTE PLANNING AND MANAGEMENT FUND**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	300	1,062	1,030
Other	36,575	36,576	47,400
Total Receipts	36,875	37,638	48,430
Payments			
Employee Related	170	189	184
Grants and subsidies	36,575	26,500	61,362
Other	101	296	27
Total Payments	36,846	26,985	61,573
NET CASH FLOWS FROM OPERATING ACTIVITIES	29	10,653	(13,143)
NET INCREASE/(DECREASE) IN CASH	29	10,653	(13,143)
Opening Cash and Cash Equivalents	1,523	8,070	18,723
CLOSING CASH AND CASH EQUIVALENTS	1,552	18,723	5,580
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	30	10,676	(13,143)
Change in operating assets and liabilities	(1)	(23)	
Net cash flow from operating activities	29	10,653	(13,143)

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND
MINISTER FOR EMERGENCY SERVICES
WASTE PLANNING AND MANAGEMENT FUND**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,552	18,723	5,580
Receivables	17	29	29
Total Current Assets	1,569	18,752	5,609
Total Assets	1,569	18,752	5,609
LIABILITIES -			
Current Liabilities -			
Payables	7	183	183
Employee entitlements and other provisions	6	64	64
Total Current Liabilities	13	247	247
Total Liabilities	13	247	247
NET ASSETS	1,556	18,505	5,362
EQUITY			
Accumulated funds	1,556	18,505	5,362
TOTAL EQUITY	1,556	18,505	5,362

ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND MINISTER FOR EMERGENCY SERVICES

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Attorney General's Department			
Total Expenses	488.2	518.7	6.3
Asset Acquisitions	31.4	24.4	- 22.3
Judicial Commission of New South Wales			
Total Expenses	3.2	3.3	0.7
Asset Acquisitions	0.1	0.3	200.0
Legal Aid Commission of New South Wales			
Total Expenses	99.8	115.2	15.5
Asset Acquisitions	2.6	0.5	- 81.0
Office of the Director of Public Prosecutions			
Total Expenses	61.2	62.4	2.0
Asset Acquisitions	6.7	5.5	- 17.9
Environment Protection Authority			
Total Expenses	147.3	175.6	19.2
Asset Acquisitions	5.7	5.9	3.5
Environmental Trust			
Total Expenses	32.8	29.4	- 10.2
Asset Acquisitions
National Parks and Wildlife Service			
Total Expenses	251.1	262.0	4.3
Asset Acquisitions	59.9	44.9	- 25.1
Royal Botanic Gardens and Domain Trust			
Total Expenses	30.5	27.6	- 9.6
Asset Acquisitions	3.7	4.1	10.9
Bicentennial Park Trust			
Total Expenses	5.0	5.7	14.6
Asset Acquisitions	4.6	2.0	- 57.0

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
New South Wales Fire Brigades			
Total Expenses	308.9	327.3	6.0
Asset Acquisitions	38.8	38.9	
Department of Rural Fire Service			
Total Expenses	92.6	116.8	26.1
Asset Acquisitions	3.2	1.2	- 62.5
State Emergency Service			
Total Expenses	23.4	23.7	1.1
Asset Acquisitions	2.8	3.4	20.5
Public Trust Office – Administration			
Total Expenses	26.3	28.9	9.9
Asset Acquisitions	5.3	5.7	7.4
Registry of Births, Deaths and Marriages			
Total Expenses	11.2	11.5	3.0
Asset Acquisitions	3.9	6.5	66.8
Stormwater Trust			
Total Expenses	16.8	29.4	75.0
Asset Acquisitions		
Waste Planning and Management Fund			
Total Expenses	36.8	61.6	67.4
Asset Acquisitions		
Total, Attorney General, Minister for the Environment and Minister for Emergency Services			
Total Expenses	1,635.1	1,799.1	10.0
Asset Acquisitions	168.7	143.3	- 15.1

ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives and achievements in 2000-01 included:

- ◆ the successful continuation of the New South Wales Drug Court Trial reducing criminal activity of drug-dependent offenders by directing them into supervised drug treatment and away from the traditional criminal justice system. The trial has now been extended by a further year, with acceptances into the program being taken up to 30 June 2002;
- ◆ the ongoing management of the Safer Communities Development Program providing grants to Local Councils and non-Government organisations to undertake crime prevention activities;
- ◆ the continued implementation of the Strategic Framework for Court Services 2000 to 2004, which provides a broad strategic direction for New South Wales Court Services. The ongoing reform program includes:
 - implementation of electronic service delivery;
 - improving criminal procedures;
 - improving civil procedures; and
 - improving Court environments.
- ◆ provision of supporting legal services by the Crown Solicitor's Office to major Coronial Inquiries such as the Glenbrook Train Disaster and the Gretley Mine Disaster;
- ◆ funding of \$150,000 for projects designed to eradicate graffiti, dissuade youth from graffiti vandalism and trial new specialist cleaning equipment;
- ◆ continued implementation of the Disability Strategic Plan;
- ◆ funding of \$150,000 for the establishment of a pilot mandated *Domestic Violence Intervention Education Program* for perpetrators of domestic violence;
- ◆ implementation of model Key Performance Indicators with all courts reporting on a monthly basis and the progressive introduction of time standards and measures of backlogs and overloads;

- ◆ introduction of new Court technology, e-commerce and Internet services such as:
 - online fine and penalty payments (State Debt Recovery Office) and online purchase of birth certificates and registration of deaths by funeral directors;
 - teleconferencing for routine call-overs in the Land and Environment Court and in the Administrative Decisions Tribunal;
 - electronic document and case management system in the Compensation Court and Dust Diseases Tribunal;
 - enhancement of “CaseLaw NSW” enabling subscribers to receive judgments in electronic format via e-mail; and
 - significant progress in the Criminal Histories Project with 43 Local Courts in New South Wales now being equipped with technology to electronically transmit criminal histories.
- ◆ renovation and upgrading of facilities in a number of courthouses throughout New South Wales;
- ◆ the significant expansion of the State Debt Recovery Office’s fines management services to more effectively manage the large number of new matters received each year, and to progressively clear the large number of outstanding historical and accumulated matters;
- ◆ a state-wide public education campaign *Violence Against Women It’s Against All the Rules* developed by the New South Wales Council on Violence Against Women has been implemented by the Violence Against Women Specialist Unit and the network of Regional Violence Prevention Specialists; and
- ◆ significant improvement in the management of caseloads within various jurisdictions, especially within the District Court where substantial inroads into the backlog of pending criminal trials and improved disposal times for civil matters has been achieved.

STRATEGIC DIRECTIONS

The Department will continue to focus upon client service and performance improvements. The Department has developed Our Commitment to the Community, which was launched in April 2001. This document sets the Department's objectives as a diverse organisation and includes challenges such as excellent client service, good management and working well with others. These objectives will guide the Department's planning, service delivery, performance management and policy making in future.

Key priority areas for 2001-02 include:

- ◆ continued development and implementation of the Strategic Framework for Court Services to further enhance court services and facilities;
- ◆ continue the program to improve court security for all participants in the justice system in the face of increasing risk;
- ◆ implementation of the Department's Indigenous Justice Strategy focussed on indigenous contact with the Criminal Justice System;
- ◆ provide ongoing support to the various jurisdictions to further improve the management of caseloads to reduce backlogs and achieve service delivery standards;
- ◆ launch of a new document management system in the Land and Environment Court for electronic lodgement and secure access to documents;
- ◆ introduction of Electronic Court Transcript systems resulting in real time availability of transcripts; and
- ◆ evaluation of the Youth Drug Court program and MERIT (Magistrates Early Referral into Treatment) program to improve drug crime diversion options through appropriate policy legislation and alternative interventions into juvenile offending.

The Department will also continue to take lead responsibility for a wide range of key programs including those of a regulatory nature as well as improvements to the courts systems through projects such as the Courts Administration System.

2001-02 BUDGET

Total Expenses

In 2001-02, it is estimated that the total expenses of the Attorney General's Department will amount to \$518.7 million representing an increase of 6.3 percent over the budgeted expenditure levels of 2000-01.

Funding of \$1.0 million per annum has been provided to implement the Department's Indigenous Justice Strategy. Initiatives funded under the Strategy will improve outcomes for indigenous people who come into contact with the criminal justice system, as well as outcomes for indigenous people who are victims of crime.

The Police and Court Services Project (a project aimed at reducing the time spent by Police in courts) will be extended through the allocation of \$2.2 million. This will include a range of additional strategies designed to reduce the time spent in court by police officers, such as the appointment of Aboriginal Court Liaison Officers, scheduled hearings, e-mail links between court registries and police stations, and mediation support services.

An additional \$3 million has been provided to meet both current and increased workloads arising from increased policing activity and the progressive appointment of additional Police.

Funding of \$2.1 million has been provided for the establishment of a Revenue Division of the Administrative Decisions Tribunal. The Revenue Division has been given jurisdiction by legislative amendment to review certain decisions of the Chief Commissioner of Taxation of State Revenue as set out in the *Taxation Administration Act 1996*.

The Safer Communities Development Program will be continued with a further \$0.5 million allocation in 2001-02, for grants to Local Councils and non-Government organisations to undertake crime prevention activities.

Funding of \$150,000 is also provided in 2001-02 for the continuation of the pilot mandated *Domestic Violence Intervention Education Program* for perpetrators of domestic violence, which commenced in 2000-01. Attendance at the program is a condition of an apprehended violence order (AVO), ensuring that non-attendees are charged with a breach of an AVO.

A further increase in the number of Sheriff's officers in courts is planned for 2001-02 and will build on the successful implementation in 2000-01 of the Court Security program, which deployed 26 officers to the highest risk locations. The increased presence of Sheriff's officers is a key feature of the Government's strategic program to improve the safety of all participants in the justice system.

The ongoing work of the Justice Agency Data Exchange project will also further improve the quality and timeliness of information exchanged across the Justice sector, eliminate manual processes and increase user accessibility to data.

Asset Acquisitions

The Attorney General's Department's asset acquisition program provides for the construction of new courthouses, expansion/modification of existing courthouses, development of major computing facilities, and the purchase/replacement of plant and equipment. The funding for the 2001-02 program is \$24.4 million. The major new works are:

- ◆ commencement of construction of a new Metropolitan Children's Court at Parramatta. The new six-court facility will provide discrete care and criminal courts, with holding areas and other necessary facilities. The court will form part of a justice precinct being developed on the adjacent Parramatta Hospital site. The estimated total cost of the court is \$17.3 million (\$0.5 million in 2001-02); and
- ◆ commencement of construction of a new Children's Court in the Hunter District at Worimi. The court will provide for children's care and criminal matters and have two courtrooms and associated facilities for the delivery of the children's court services. The estimated total cost of the court is \$6.5 million (\$0.3 million in 2001-02).

Other major components of the 2001-02 program are:

- ◆ further refurbishment of the King Street courts complex to conserve and upgrade the site (\$2.7 million);
- ◆ backlog maintenance of court premises (\$6.7 million) including major structural repairs at North Sydney, Cooma, and conservation works at Darlinghurst, Central Local Court and 50 Phillip Street;
- ◆ extended application of security technologies to court houses (\$0.5 million);
- ◆ completion of a major extension of the Orange Court House (\$1.4 million); and

- ◆ minor works to improve court functionality, improve rental accommodation, and for the provision of office and recording equipment in support of operations.

Other major components of the 2001-02 program are:

- ◆ continued development of the Courts Administration System to improve registry operations and services offered to the community by courts (\$2.4 million);
- ◆ funding of \$1 million for a number of projects under the Justice Agencies Data Exchange Project. This is aimed at enabling the electronic transfer of data between the Attorney General's Department, the Police Service, the Department of Juvenile Justice and the Director of Public Prosecutions, thereby saving costs and increasing community safety; and
- ◆ continued enhancement of court transcription services to allow on-line delivery of electronic documents to judges and court registries (\$1.3 million).

JUDICIAL COMMISSION OF NEW SOUTH WALES

The Commission's major functions are: the organisation and supervision of a scheme for the continuing education and training of judicial officers; assisting the courts to achieve consistency in imposing sentences; and the examination of complaints against judicial officers.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 1999-2000 judges and magistrates attended 1,350 days of education and demands for education programs have continued in 2000-01. This included 18 different programs, including three special seminars on important legal developments. In addition there were six pre-bench training sessions for newly appointed magistrates and 275 computer training sessions. Together with the Australian Institute of Judicial Administration, the Commission also conducted a weeklong National Judicial Orientation Program for newly appointed judges from across Australia.

The number of complaints received by the Commission in recent years has remained reasonably static. Significant improvements in the Commission's ability to complete its investigation of complaints have been achieved as a result of new procedures. This resulted in 43 percent of matters being finalised within two months of receipt and 89 percent of matters finalised within four months of receipt during 1999-2000.

STRATEGIC DIRECTIONS

The Commission will continue to focus on the provision of high quality and relevant programs to assist judicial officers undertake their professional responsibilities. The emphasis will be on the provision of timely and practical information whether through publications, conferences and seminars or the computerised Judicial Information Research System containing sentencing and other information.

In particular, the Commission will offer an extensive conference and seminar program for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique. The Commission will also continue its initiatives to ensure that New South Wales judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

The seminars will be organised on a regular basis to keep judicial officers up to date with current developments and emerging trends. Seminar topics will include areas identified as needing review or rapid and major changes in the law. There will also be an Annual Conference for each court and inter-curial seminars on topics of interest to all courts.

2001-02 BUDGET

Total Expenses

Total expenses of the Commission are projected to be approximately \$3.3 million in 2001-02.

An additional amount of \$100,000 per annum has been provided to update and maintain the Criminal Trial Courts Bench Book used by judges of the Supreme and District Courts, when directing juries on the law.

Asset Acquisitions

The Commission has been provided with \$190,000 in 2001-02 for the further development of the Judicial Information Research System. Funding of \$50,000 has also been provided for the replacement of the Commission's PABX telephone system.

An amount of \$49,000 has also been provided to meet the Commission's on-going plant and equipment needs.

LEGAL AID COMMISSION OF NEW SOUTH WALES

The Legal Aid Commission provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The primary sources of funds for the Legal Aid Commission are the State Government and the Public Purposes Fund. The Commission also operates under an agency agreement with the Commonwealth Government to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth. A new four-year agreement with the Commonwealth, which commenced on 1 July 2000, provides a significant increase in funding compared to the previous agreement. This will allow the Commission to provide enhanced family law services.

The Commission will also implement the requirements of the *Children and Young Persons (Care and Protection) Act 1998* during 2001-02 utilising funding provided by the State Government.

STRATEGIC DIRECTIONS

In 2001-02 service delivery will be improved and costs reduced through the following initiatives:

- ◆ achieving greater efficiencies in the processing of applications for grants of legal aid by introducing measures such as the electronic lodgement of applications and implementing a range of new systems;
- ◆ increasing front-end services with lower unit costs such as mediation, improved advice and information services, and increased levels of community legal education;
- ◆ reducing corporate service and administrative support;
- ◆ contributing to greater efficiency in the wider justice system through strategies including court delay reduction in country areas and law reform issues; and

- ◆ providing enhanced legal representation to eligible young people and parents/carers under the *Children and Young Persons (Care and Protection) Act 1998* in both alternative dispute resolution and court processes.

2001-02 BUDGET

Total Expenses

Total expenses of the Commission are projected to be \$115.2 million in 2001-02 which represents an increase of 15.5 percent on 2000-01.

The Government has provided an additional \$2.2 million for the implementation of the *Children and Young Persons (Care and Protection) Act 1998*. The funding will enable the Commission to provide high quality legal representation in both court processes and alternative dispute resolution for children and young people who are at risk. These services will be provided by a combination of in-house and assigned solicitors.

The Criminal Law Program has been allocated an additional \$4.7 million to compensate for the withdrawal of Commonwealth funds under the four year agreement with the Commonwealth signed in July 2000. Under the previous agreement with the Commonwealth, the Commission was permitted to utilise part of the Commonwealth allocation for State criminal law matters. The new agreement has withdrawn this provision.

Asset Acquisitions

In 2001-02, the Commission will introduce electronic lodgement and processing of applications for legal aid from the private profession and a practice management system for the efficient management of matters within the inhouse practice. To facilitate this, a computer desktop replacement program will be implemented using leased equipment as opposed to the outright purchase policy that has been the practice in the past. The Commission will also continue to improve accommodation at its regional offices.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences against New South Wales laws and the conduct of appeals in the Local, District, Supreme and High Courts.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Office received additional recurrent funding of \$4.3 million in 1999-2000 and \$5.5 million in 2000-01 to meet the increase in the Office's workloads as identified by the Council on the Cost of Government in 1998.

The centralised committal project commenced in Sydney in 1998 and was extended to Sydney West in February 1999, Lismore in October 1999, Wollongong in November 1999, and Newcastle in January 2000. This project has led to a major reduction in the criminal trial caseload before the District Court.

The Drug Court pilot commenced in 1999 at Parramatta. The Office will continue its commitment to the pilot during 2001-02.

STRATEGIC DIRECTIONS

The Office will continue its commitment to improving the criminal justice system and to providing the people of New South Wales with an independent, fair and just prosecution service.

The Office and the New South Wales Police Service have successfully implemented a system for the electronic interchange of information relating to indictable charges. The electronic transfer of information between the Police Service and the Office is being further developed. The two agencies are working closely to develop a system for the electronic transfer of briefs of evidence.

The Reporting Services Branch of the Attorney General's Department and the Office have agreed to pilot the electronic provision of District and Supreme Court transcripts. The potential for electronic transfer of information between the Court of Criminal Appeal and the Office is being explored.

Upgrading of the Office's information technology structure will continue in 2001-02. This will provide an integrated document management system and improve the Office's capacity to report on performance. This upgrading will significantly improve the Office's efficiency and enable more effective communication with other criminal justice agencies.

2001-02 BUDGET

Total Expenses

In 2001-02 total expenses will amount to \$62.4 million, which is an increase of 2.0 percent on 2000-01. This includes \$2.9 million for cost reimbursements to witnesses and \$2.1 million for flow on costs arising from the appointment of additional police officers.

The Office will pursue its objective of providing the people of New South Wales with an independent, fair and just prosecution service.

In 2001-02 the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve the performance of the criminal justice system. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

Asset Acquisitions

The Office's asset acquisition program will total \$5.5 million in 2001-02.

The refurbishment of head office will cost \$4.2 million in 2001-02 with the Consolidated Fund contributing \$2.2 million. The balance of \$2 million will be provided by the lessor. This project is planned for completion in 2001-02 and will greatly improve the functionality and overall efficiency of the Office's operations. Victims and witnesses of crime will have access to much needed facilities. This will allow the Office to make much more efficient use of its office space.

The Office commenced migration of its core computer application, the Criminal Advocacy Support and Enquiry System in 2000-01. Funding of \$0.2 million will be allocated towards this project, to be completed in early 2001-02. This will permit easier use, better access to information and full utilisation of the Office's investment in upgraded technology.

Funding totalling \$0.4 million will be used for ongoing plant and equipment replacement, furniture and fittings.

ENVIRONMENT PROTECTION AUTHORITY

The Environment Protection Authority's (EPA) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development. It also seeks to reduce environmental risks to human health and to prevent degradation of the environment.

The EPA's *1998 to 2003 Corporate Plan* sets its mission as that of "guiding the community to achieve and maintain a healthy environment in a productive New South Wales".

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Since the EPA commenced operations in March 1992, there has been a steady increase in budget support reflecting the Government's commitment to the environment as well as increased awareness by the community of environmental issues and the EPA's responsibilities.

In 2000-01, the EPA will contribute 55 percent of waste levy revenue to the Waste Planning and Management Fund commenced as part of the Government's overall waste reduction program. The projected contribution to the Fund for 2001-02 is \$47.4 million. This payment will bring total contributions to the Fund to \$153.8 million since its inception in 1995-96.

The EPA appropriation also includes a contribution of \$20 million to the Stormwater Trust as part of the Government's commitment to improved urban stormwater management and \$22.1 million to be paid to the Zoological Parks Board as part of the Government's support for that body.

STRATEGIC DIRECTIONS

The Environment Protection Authority has developed strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

Of particular importance have been recent legislative changes to the overall regulatory regime for environmental control in New South Wales. This has included the introduction of a system of "load based" licensing as a means of focusing on the total load of pollutants discharged into the environment rather than the concentration of pollutants in discharges. The new system directly links the level of licence fee to the total load.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;

- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

The most important of these legislative changes came into effect on 1 July 1999. These changes posed significant implementation challenges for the EPA, some of which will continue in 2001-02. During the transition period the EPA has needed to run a dual system of licences and approvals. Significant new responsibilities have also been acquired in environmental education, pesticides management and waste management.

2001-02 BUDGET

Total Expenses

The EPA's expenses have increased from \$147.3 million to \$175.6 million. This is due to the increased grant contributions of \$10.8 million to the Waste Planning and Management Fund, to reflect increased receipts from the s88 Waste Levy, and increased grants of \$14.7 million to the Zoological Parks Board for the redevelopment of both of the State's zoos. Major expenditures include:

- ◆ \$56.7 million on waste minimisation and management initiatives, including \$47.4 million to support the Waste Planning and Management Fund;
- ◆ \$37.5 million on improving the health and sustainability of New South Wales waterways, including a contribution to the Stormwater Trust of \$20 million to fund programs to plan for and control stormwater discharges and reduce the impact from sewerage systems;
- ◆ \$27.7 million on environmental compliance, including the one-off transitional costs associated with implementing the new *Protection of the Environment (Operations) Act 2000* and other new legislation;
- ◆ \$8.8 million on minimising the adverse impact of chemicals and other hazardous substances on the environment and public health;
- ◆ \$13.6 million to reduce air and noise emissions and to minimise their impact on the community;
- ◆ \$9.1 million to enable the wider community to help protect the environment through the provision of access to key environmental information; and

- ◆ a contribution of \$22.1 million to the Zoological Parks Board for various purposes, including a comprehensive program of rebuilding and modernisation of facilities, research and public education.

Asset Acquisitions

Asset acquisitions in 2001-02 total \$5.9 million.

An amount of \$3.0 million (plus \$4.2 million in 2002-03) will be spent building a purpose built accommodation for laboratories at Lidcombe.

Expenditure of \$0.3 million will be incurred for the continuing upgrade of the air-quality monitoring network.

ENVIRONMENTAL TRUST

The objectives of the Environmental Trust are:

- ◆ to promote environmental education, to encourage the development of education programs and to increase the awareness of environmental issues;
- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund the acquisition of land for national parks.

In addition, the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Environmental Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund associated with the following objectives:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and
- ◆ implementing a range of high priority environment projects.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure from the Trust and its predecessor bodies has risen steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry Restructuring and Nature Conservation Act 1995*.

Amendments to this Act in 1999 increased the total amount of forest industry restructuring payments from \$60 million to \$80 million, and extended the scheme by a further five years to June 2006. As at February 2001, a total of \$31.7 million has been reimbursed from the Trust for forestry purposes.

In recent years, the Environmental Trust's grants under its Act were limited to \$1.1 million per annum, with the bulk of the Trust's funds going towards expenditure incurred under the *Forestry Restructuring and Nature Conservation Act 1995*. From July 2000, the *Environmental Trust Act 1998* empowers the Trust to undertake a larger annual grants program within its objectives.

STRATEGIC DIRECTIONS

In 2001-02, the Trust has up to \$17.4 million approved for expenditure on its own programs. The Trust receives a standing appropriation from the Consolidated Fund (\$13.5 million in 1998-99 dollars indexed to the CPI) to support these grants.

The *Environmental Trust Act 1998* states that a minimum \$2 million per annum will be allocated to community groups for environmental education, restoration and research projects.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-0 are projected to be \$29.4 million and include the following projects:

- ◆ forest industry restructuring expenditure incurred under section 4(1)(a) of the *Forestry Restructuring and Nature Conservation Act 1995* (\$12 million); and
- ◆ grants to Government agencies, community groups and conservation organisations (\$16.7 million).

NATIONAL PARKS AND WILDLIFE SERVICE

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, regional parks and the conservation of the State's heritage.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure since 1995-96 has increased from \$147.3 million to projected expenditure in 2000-01 of \$252.7 million (excluding seasonal firefighting costs recoverable from the Treasury Managed Fund). This significant increase reflects the Government's continuing commitment to the environment and the increased responsibilities of the NPWS in conservation management, protecting threatened species, promoting biodiversity and managing the expanding areas of reserves and regional parks.

Since 1995-96, the Government has declared over 250 new national parks and reserves, including additions to existing reserves. As at 30 June 2000, more than 700,000 hectares of State forest in the north east and south east of New South Wales had been transferred to the NPWS as a result of the Government's forestry reform process. During 2000-01, the NPWS assumed control of an additional 325,000 hectares of land as part of the Southern Comprehensive Regional Assessment, resulting in the declaration of a further 89 new national parks and 18 additions to existing parks.

In continuing the Government's commitment to the environment, \$17 million (\$10 million in recurrent funding and \$7 million in capital funding) will have been spent in 2000-01 on establishing and managing new national parks in the upper and lower north east regions of the State. In addition, funding of \$1.5 million was provided to meet the ongoing costs of management of park additions acquired during 1999-2000.

Other commitments in recent years include implementing strategies for recovery and threat abatement of threatened species, developing and implementing a State Biodiversity Strategy and establishing and maintaining new and existing regional parks in western Sydney.

STRATEGIC DIRECTIONS

In meeting its objectives of conserving, protecting and managing the State's natural and cultural heritage, the Service has adopted three key conservation themes that reflect a shift in focus towards greater community involvement:

- ◆ facilitating conservation outside of the formal reserve system;
- ◆ managing the reserve system within a regional landscape context; and
- ◆ introducing agreed conservation criteria to target further improvement to the reserve system.

Within this framework, specific initiatives focus on strategic additions to the reserve system in under-represented bioregions, especially in western New South Wales. These include providing improved protection of biodiversity and cultural heritage, working with aboriginal communities in joint management arrangements for culturally significant lands, and working with the general community to promote conservation efforts on privately-owned lands.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$262 million. Major expenditure areas include fire management, pest species management and the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Continued emphasis will be placed on community education and consultation programs consistent with the agency's strategy to engage its stakeholders in the delivery of its core programs.

Major new areas of expenditure include:

- ◆ \$1.7 million for maintaining roads and bridges in Kosciuszko National Park (\$3.1 million per annum from 2002-03);
- ◆ \$1.1 million for developing a new Kosciuszko Plan of Management & Regional Environmental Plan (\$1 million in 2002-03);
- ◆ \$0.93 million for establishing and managing the proposed Stockton Bight National Park (rising to \$0.96 million per annum from 2004-05 for park management);
- ◆ \$5.4 million (\$4.7 million per annum from 2002-03) for managing newly established parks following the Southern Comprehensive Regional Assessment;
- ◆ \$0.9 million (rising to \$2.9 million per annum from 2004-05) to enhance the electronic communications capability of the agency and for the leasing of IT equipment;

- ◆ \$1.8 million for a further stage of the State Biodiversity Strategy (with a further \$1 million in 2002-03);
- ◆ \$0.8 million to undertake water reform projects required under the *Water Management Act 2000*; and
- ◆ \$0.9 million provided as a capital grant to the Jenolan Caves Reserve Trust for remediation works, including the upgrade of sewerage systems at Wombeyan Caves and Jenolan Caves and flood mitigation at Abercrombie Caves.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$44.9 million, which is a decrease of \$15 million from the 2000-01 budgeted capital program, due mainly to remediation work on the Alpine Way nearing completion and the establishment of national parks under regional forest agreements also nearing completion.

A major component of the NPWS capital program is directed towards enhancing the community's appreciation of the environmental significance of areas through the provision of visitor facilities. The program encompasses acquiring land and constructing or upgrading of facilities and minor works.

In 2001-02, major new works totalling \$10 million include:

- ◆ \$2.5 million (total cost of \$10 million) for Stage 2 of the Sewerage Upgrade Program to address health and public safety risk issues in parks, and to generally improve amenities;
- ◆ \$2.4 million (total cost of \$6.4 million) to provide recreational facilities at the Lower Prospect Canal site and to complete landscaping works;
- ◆ \$1.2 million for the relocation of a wader bird habitat on Kooragang Island in Newcastle;
- ◆ \$1.3 million (total cost of \$5 million) to upgrade roads and bridges in Kosciuszko National Park;
- ◆ \$1 million to purchase Crown Lease Lands following the Upper and Lower North East Forests Agreement;
- ◆ \$0.6 million (total cost of \$1.1 million) to upgrade and expand the computer network to improve communication across the widely dispersed facilities of the NPWS; and

- ◆ \$0.5 million (total cost of \$4 million) to revitalise metropolitan icon parks.

The program also provides \$11.6 million for minor works and \$23.2 million for major works-in-progress including:

- ◆ a further \$4 million for development works in former State forests in the Upper and Lower North East Forests;
- ◆ a further \$4 million for Stage 1 of the Sewerage Upgrade Program;
- ◆ \$4.3 million to finalise the reconstruction and stabilisation of the Alpine Way road above Thredbo Village;
- ◆ \$1.6 million for further initiatives in fire management and pest species management;
- ◆ \$2.6 million to establish and improve works in regional parks; and
- ◆ \$6.3 million for land acquisitions: \$4.1 million for purchases under specific Government programs and \$2.2 million to meet the costs associated with ongoing general acquisitions of land with high conservation values for addition to the reserve system.

ROYAL BOTANIC GARDENS AND DOMAIN TRUST

The Royal Botanic Gardens and Domain Trust maintains the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens. It also provides research, advice, education and extension services in botanical and horticultural areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Capital Program for 2000-01 included:

- ◆ completion of the Middle Gardens Shop;
- ◆ upgrade of the Domain Horticultural Depot;
- ◆ restoration of the Tropical Centre;
- ◆ construction of a kiosk at Mount Tomah;

- ◆ completion of an environmentally friendly effluent system at Mount Tomah; and
- ◆ enhancements to irrigation and visitor services at Mount Annan.

STRATEGIC DIRECTIONS

The major priorities to be addressed by the Trust during the coming year include:

- ◆ a continued focus on the development of opportunities to increase and diversify the Trust's revenue base; and
- ◆ application of total asset management plans at all sites following the piloting and successful implementation at Mount Annan.

2001-02 BUDGET

Total Expenses

Budgeted expenses of the Trust total \$27.6 million.

The decrease in expenditure between 2000-01 and 2001-02 is due to the end of the provision for settlement of claims arising from litigation over the amount payable by South Sydney Council for the rental of the Domain Car Park.

Asset Acquisitions

Budgeted asset acquisitions total \$4.1 million and include the following major works projects:

- ◆ \$1 million for the continuation of the Sydney Gardens and Domain irrigation systems;
- ◆ restoration of the Macquarie Culvert;
- ◆ \$580,000 for the renovation of the Sydney Tropical Centre;
- ◆ installation of a footbridge crossing the Bells Line of Road at Mount Tomah;
- ◆ \$102,000 for the completion of the alternative irrigation and water supply system at Mount Annan; and
- ◆ \$445,000 for the Visitor Services Agencies IT Infrastructure.

BICENTENNIAL PARK TRUST

The Bicentennial Park Trust is responsible for the maintenance and management of Bicentennial Park, a highly used area of parklands in western Sydney. Bicentennial Park forms a gateway to Sydney Olympic Park and part of the emerging Millennium Parklands.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the last three years, the Trust's total expenditure has increased significantly from \$4.4 million in 1999-2000 to an estimated \$5.6 million in 2000-01. This reflects the Government's commitment to improving the maintenance of parklands, enhancing the protection strategies for the wetlands and improving customer service standards.

A major upgrade of the Park's internal road and the provision of additional car parking facilities have been undertaken during 2000-01 under the Park's capital program.

It is proposed that all Government owned lands within the Homebush Bay precinct will be vested in Sydney Olympic Park Authority, including those of Bicentennial Park.

STRATEGIC DIRECTIONS

The Trust's strategic plan focuses on achieving the following outcomes in four key result areas:

- ◆ financial effectiveness;
- ◆ customer service;
- ◆ process excellence; and
- ◆ innovation and learning.

Growth in tourism, specialised event and conferencing support services, innovative business partnerships combined with growth in current recreation and education markets will enable the Trust to increase revenue as infrastructure is developed in the Park. The Park will continue to diversify its revenue base, improving its quality of services, assets, business development and a higher level of cost recovery.

2001-02 BUDGET

Total Expenses

Total expenses of the Trust in 2001-02, estimated at \$5.7 million, will provide for the maintenance of educational, recreational and cultural services and facilities located in the Parklands. This includes the Field Studies Centre, Visitor and Environment Centre, recreation and tourism management services, horticultural and wetlands management programs and marketing and business development programs.

Asset Acquisitions

Total asset acquisitions in 2001-02 are estimated at \$2 million and will be used in the continuing development of Bicentennial Park assets consistent with the objectives of the Bicentennial Park Futures Strategic Masterplan.

NEW SOUTH WALES FIRE BRIGADES

The New South Wales Fire Brigades serves and works with the community to prevent fire and to respond to fires, hazardous material incidents and rescue operations in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State. In times of emergency, such as a bush fire crisis, it also supports the New South Wales Rural Fire Service in non-urban areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The New South Wales Fire Brigades is funded 73.7 percent by the insurance industry and 12.3 percent by Local Government with a net cost to the State of 14 percent.

Between 1993-94 and 1999-2000 there was a 51.8 percent growth in incidents attended by the Brigades. In 1999-2000 the Brigades responded to 119,532 primary incidents, an increase of 6 percent on 1998-99.

The Brigades has received significant funding increases over the past seven financial years. In 1994-95, the amount provided was \$241.5 million. In comparison, the total amount to be provided in 2001-02 will be \$366.2 million, an increase of 51.6 percent over this period.

In 1997, the Government embarked on the first major fire station building program in 75 years. A \$25 million greater Sydney area Strategic Program will see new fire stations built in Western Sydney to provide improved and equitable urban fire protection. Nine of these stations are already operational (St. Andrews, Blacktown, Kellyville, Rosemeadow, Narellan, Huntingwood, Horningsea Park, Regentville and Bonnyrigg Heights). Other stations will become operational at Schofields, Cranebrook and Horsley Park during 2001-02 and 2002-03.

Funding has now been provided to complete the next stage of this program (relocation of Castle Hill, Northmead and Rockdale fire stations) during 2001-02 and 2002-03, subject to acquisition of suitable sites.

More than 100 additional firefighters in Western Sydney and 78 in country areas have been recruited as a result of the fire station building program.

Since 1995, the Government has injected more than \$1.8 billion into the Brigades including more than \$60 million for state-of-the-art fire engines.

Funds to the extent of \$14 million are being allocated to recruit an additional 120 permanent and 60 retained firefighters over the four year period which commenced in 1999-2000.

The Brigades' other initiatives include successful smoke alarm campaigns in partnership with the Department of Housing, Rural Fire Service, local Area Health Services, local government and the insurance industry. As a result of this, the number of homes fitted with smoke alarms has increased from 20 percent in 1995 to more than 60 percent at present.

STRATEGIC DIRECTIONS

The New South Wales Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades has taken a number of strategic initiatives to improve decision-making required for better planning, evaluation and operational service delivery throughout the organisation. Many of these involve improved consultation with local government. Improved decision-making capability will maximise the effectiveness and efficiency of the Brigades' core business: fire prevention, fire suppression, management of hazardous material incidents, provision of rescue services and response to natural hazards.

Building Program

An amount of \$33.3 million is being allocated over the period 1999-2000 to 2002-03 to build 25 new or upgraded fire stations and training facilities in Sydney, the Illawarra, the Central Coast, the Hunter region and country areas and to undertake major refurbishment of a further seven stations.

Under the greater Sydney area program, establishing or relocating fire stations at Glenhaven, Baulkham Hills, Yennora and Arncliffe will be completed during this period. Stage one of the Central Coast program will see new fire stations built at Warnervale, Umina (completed in March 2001), Doyalson and Kincumber subject to consultations with local groups. New stations at Kariong, Berkeley Vale and Bateau Bay were completed in 1999-00 as part of this program.

In the Illawarra, a new fire station will be built at Shellharbour. Stage one of a program to build or upgrade stations in the Hunter Valley will continue. Under this program fire stations to be built during the period 1999-2000 to 2002-03 will be at Toronto, Wangi Wangi, Tingira Heights, Kotara, Wallsend, West Wallsend, Stockton and East Maitland, subject to consultations with local groups. A new fire station has been completed at Dubbo and the new station at Kelso was opened in 1999-2000.

Additionally, training facilities will be provided in Penrith, Newcastle and Lismore during the period 2001-02 to 2002-03. Refurbishment of the fire stations at a number of country locations will also be carried out.

Equipment

The fire appliance program will continue with the allocation of \$36 million for new firefighting appliances over the next two years. This continues the \$72 million program commenced in 1999-2000. This program includes the purchase of 168 new and upgraded fire engines for country New South Wales as part of the Brigades' forward program as well as continuing the replacement of heavy duty fire engines for use in the urban areas of Sydney, Newcastle and Wollongong.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$327.3 million.

The Brigades will continue its repair and maintenance programs for the firefighting fleet and fire stations. The continuance of the greater Sydney area strategic plan and opening a number of other new fire stations will involve the allocation of \$8.5 million for staffing of these new stations. This will meet the expanding demands of growth areas and community needs.

Some of the key issues that will be addressed are:

- ◆ providing enhanced protective clothing for firefighters to improve firefighter safety;
- ◆ continuing the reform process with an increased focus on prevention and community risk management;
- ◆ provide an extra nine permanent positions to enable 24 hour staffing at Dubbo Fire Station; and
- ◆ establishment of an additional 60 Community Fire Units over the period 2000-01 to 2002-03.

Asset Acquisitions

The New South Wales Fire Brigades' 2001-02 asset acquisition program of \$38.9 million includes provision for the following projects:

- ◆ communications project including the continued developments associated with Government Radio Network (\$4.0 million);
- ◆ continuation of the new fire station program in the greater Sydney area (\$1.8 million) as well as the continuation of new fire station programs on the Central Coast (\$1.1 million) and in the Hunter (\$3.5 million);
- ◆ continuation of the Illawarra station program (\$1.4 million);
- ◆ the construction of a purpose-built fire station at No. 1 Fire Station, Sydney (estimated total cost of \$13.2 million and \$2.9 million provided in 2001-02);
- ◆ commencement of training facilities at Penrith, Lismore and Newcastle (\$1.1 million);
- ◆ continuation of a program to acquire and replace firefighting appliances and pumpers (\$13 million);

- ◆ continuation of a program to replace special appliances such as breathing apparatus, Hazmat (Hazardous Material responses) and salvage vehicles (\$2 million);
- ◆ purchase of specialised aerial firefighting appliances (\$3 million);
- ◆ information systems (\$2 million); and
- ◆ various other minor works (\$3 million).

These asset acquisitions will be of particular benefit to both city and rural areas of New South Wales and will continue to address the needs for additional facilities required in growth areas.

DEPARTMENT OF RURAL FIRE SERVICE

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bush fire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and executive and administrative support to the State Emergency Management Committee and the State Rescue Board.

The prevention and containment of bush fires would not be possible without the unpaid work of some 70,000 volunteers, who operate through 2,400 community based bush fire brigades attached to 142 local councils.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The State's contribution towards fire fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The funding formula for the RFFF has altered slightly under amendments to the *Rural Fires Act 1997*, to apply from 1 July 2001. The contributions of the State and Local Government are now set at 13 percent and 13.3 percent respectively. The proportion contributed by the insurance industry, 73.7 percent, remains unchanged.

The RFFF has received significant funding increases over the past seven financial years. In 1994-95 the total amount provided to the RFFF was \$50.7 million. In comparison, the total amount to be provided in 2001-02 will be \$114.9 million, an increase of 126.6 percent over this period.

STRATEGIC DIRECTIONS

The Department of Rural Fire Service is an integral part of a complex bush fire management infrastructure comprising volunteer bush fire brigades, local government councils, land management agencies and other fire authorities.

Since the January 1994 bushfires, the agency has focussed on improving radio communication, replacing aged tankers and developing an appropriate management structure to minimise fire hazard and improve response to fire emergencies.

The new administrative arrangements to be introduced from 1 July 2001 will transfer fire control staff, currently employed by local government, to the direct employment of the Service. These new arrangements will ensure the provision of a cohesive emergency service, and address concerns expressed by the Coroner in relation to the previous dual accountability of fire control staff to both the State and Local Government. It represents a logical extension of the significant reforms that the Government began in 1996.

The Rural Fire Service is continuing a service-wide upgrade of safety features on tankers, and also replacing protective clothing and equipment for fire fighters with superior products made available through improved technology.

2001-02 BUDGET

The higher level of funding provided in 2001-02 allows for the transfer of the administration of district fire control staff to the Service from 1 July 2001. As a result of these new arrangements employee-related expenditure will increase from \$10.2 million in 2000-01 to \$29.5 million in 2001-02. The increase includes a one-off payment of \$10 million to compensate local councils for wages paid to fire control staff in 2000-01.

The Service will continue its tanker replacement program, with an estimated 180 new tankers to be provided during the year. A total amount of \$27 million has been provided for the purchase of new and used tankers during 2001-02.

An amount of \$5 million has been provided for the continuing fit-out of existing tankers with vehicle protection systems and the provision of fire blankets.

Allocations to local government will allow the roll-out of a dedicated communications platform linking all Rural Fire Service sites. This platform will enhance management, planning and communication capacity at corporate, regional and district levels.

The equipment replacement program will also continue at the accelerated level initiated by the Government to ensure that firefighters have access to the latest technology.

Funding for the Office of Emergency Services has been provided at a level commensurate with that of the previous financial year.

STATE EMERGENCY SERVICE

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man made incidents or emergencies. While its main responsibilities reflect its role as the combat agency for floods and storms, the SES is also the major provider of land and inland water search and rescue throughout the State. Additionally, the SES provides significant support to the Police Service and other emergency services in a wide range of emergency situations. Currently there are around 9,000 SES volunteers contributing 440,000 hours per year to operations and training.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The State Emergency Service has received substantial increases in funding since 1998-99, which have enabled it to address major priorities in the areas of protective clothing, safety equipment, competency based training, maintenance of communications equipment and the commencement of employment of Permanent Division Controllers.

The SES has received significant funding increases over the past seven financial years. In 1994-95, the amount provided was \$14.4 million. In comparison, the total amount to be provided in 2001-02 will be \$27.1 million, an increase of 88 percent over this period.

Additional funding in 2000-01 included:

- ◆ \$1 million per annum for the provision of protective clothing and safety equipment for volunteers;

- ◆ \$1.4 million per annum to fund both the employment of six additional trainers located in the field and the delivery of a competency based training package to all volunteers based on world best practice;
- ◆ \$191,000 per annum for the employment of two additional flood planning staff; and
- ◆ \$217,000 per annum up to and including 2002-03 for the recurrent needs of computerisation of State Emergency Service volunteer units.

The 2000-01 financial year saw the continued funding of the Hawkesbury/Nepean Flood Management Project to improve public education, upgrade flood warning systems and enhance SES flood response capability.

Throughout the year the volunteer members of the SES attended numerous floods including those in the North West and Namoi regions in November 2000 and the Mid and Far North Coast in February/March 2001. Volunteers also provided assistance during major storms at Dubbo, Casino and in the Sydney Metropolitan area.

Volunteers also carried out road rescues, search and rescue and provided valuable assistance to the community during floods and storms.

STRATEGIC DIRECTIONS

The State Emergency Service will continue to improve its capability to deal with floods, storms, tempests and other incidents and emergencies.

This will be achieved through:

- ◆ developing public communication;
- ◆ flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property; and
- ◆ by continuing to improve its response capabilities.

2001-02 BUDGET

Total Expenses

The State Emergency Service's total expenses are projected to be \$23.7 million in 2001-02.

Additional funding of \$200,000 in 2001-02 has been provided to enable the SES to upgrade radio profiles.

An amount of \$156,000 in 2001-02 and \$121,000 per annum thereafter has been provided to employ two permanent part time Division Controllers for rural and regional New South Wales.

Further, an amount of \$166,000 per annum has been provided from 2003-04 onwards to continue funding of two full time Divisional Controllers in the Sydney metropolitan area currently funded from the Hawkesbury Nepean project.

Asset Acquisitions

In 2001-02, asset acquisitions will total approximately \$3.4 million.

As part of the asset acquisition program approximately \$1.2 million has been provided for rescue equipment. The funding will ensure road rescue equipment, flood rescue boats, emergency lighting and vertical rescue equipment are available to provide continued professional emergency support to the community.

Funding of approximately \$1.8 million has been provided for the purchase of model 3 analogue radios for North West, Clarence/Nambucca and Illawarra/South Coast Divisions as well as replacing HF-SSB radios. Included in this amount is \$200,000 for the conversion of radio communications equipment for the Far West Division as part of the Government's election commitments.

Other allocations include:

- ◆ \$250,000 for the supply and installation of computers to SES volunteer units. This is the second year of funding of a three year program to implement a Government election commitment;
- ◆ \$100,000 for the purchase of five sand-bagging machines that will be deployed to flood affected regions of the State; and
- ◆ \$50,000 for annual provisions.

PUBLIC TRUST OFFICE - ADMINISTRATION

The Public Trust Office offers:

- ◆ life planning services including will making;

- ◆ estate, trust and asset management;
- ◆ document safe custody;
- ◆ funeral bonds; and
- ◆ private client services.

The Public Trust Office is financially independent of the Consolidated Fund. Total expenses and asset acquisitions are funded through revenue generated from clients and other corporate income. The Public Trustee is obliged to accept all estates regardless of their value.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Public Trust Office restructured in 1998 to focus on business development and marketing to customers, particularly the growing seniors market. To improve customer service, the consolidation and development of core business and technical support systems has been a focus of expenditure over the last three to four years. This has included expenditure of \$5.3 million over three years on the development of the Trust Estate Asset Management System, which will be completed during 2001.

STRATEGIC DIRECTIONS

The Public Trust Office will continue to improve services to customers and has commenced a Service Delivery Review to assess an optimum business model for the statewide Branch network. This will be in conjunction with improvements in workflow management and the expansion of on-line services during 2001.

The Public Trustee's Regulation came up for review in September 1999 under the *Subordinate Legislation Act 1989*. A Regulatory Impact Statement (RIS) completed in 2000 is currently being considered by the Government.

In keeping with the changes to the *Trustee Act 1925* in March 1998, requiring trustees to manage client portfolios under prudent person principles, the Public Trustee's investment powers have been broadened to include equities. The Public Trustee will be providing suitable investment vehicles for client funds at risk levels acceptable to the Public Trustee and its client base.

2001-02 BUDGET

Total Expenses

The 2001-02 Budget provides for total expenses of \$28.9 million. Salary and related items account for approximately 66 percent of total expenses, while working expenses (34 percent) are used to maintain agency structures and state-wide Branch networks, as well as plant and equipment items.

Asset Acquisitions

An asset acquisition program of approximately \$5.7 million is planned for 2001-02.

Expenditure is planned on upgrades/replacement to the computer infrastructure which includes NT and Novell Servers, Office/Windows 2000, personal computers, notebooks, printers, routers and switches.

Other significant areas of expenditure include refurbishment of the 19 O'Connell Street office, the Wills production system and the records management system. The development of the Trust Estate Asset Management System (TEAMS) will be completed with enhanced functionality to be added.

REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

The New South Wales Registry of Births, Deaths and Marriages records in perpetuity, all births, deaths and marriages occurring in New South Wales and, provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for Government and other organisations, performs civil marriages and undertakes searches of the records.

The Registry performs both regulatory and commercial activities, with sufficient revenue being generated from its commercial activities to offset the cost of the registration function and pay a dividend to the Government.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Registry of Births, Deaths and Marriages has been operating commercially since 1992. The dividend for 2000-01 is anticipated to be approximately \$2 million.

The Registry has focused on expanding and improving its services and products to clients throughout New South Wales over the past five years. The Registry has developed a product range that includes genealogical indexes, commemorative birth, death and marriage certificates, an on-line certificate validation service and a Wills Register. Further initiatives are being undertaken to develop new business products and services.

STRATEGIC DIRECTIONS

The Registry's strategic priorities are to ensure its commercial viability and overall performance. These include the development of information technology systems to improve client service and to support management and staff; and human resources strategies to enhance staff skills, productivity and flexibility. The Registry's operational software is being upgraded and processes are being re-engineered in order to achieve quality-driven systemic efficiencies.

2001-02 BUDGET

Total Expenses

Total expenses are estimated at \$11.5 million. This represents an increase of 3 percent above the 2000-01 Budget.

Asset Acquisitions

The Registry's asset acquisition program in 2001-02 will be \$6.5 million. In December 2000 the Registry purchased business premises and will spend \$2.6 million on an upgrade to public access and office fit-out. The Registry will move into the new premises in November 2001.

The Registry is completing the second phase of a major project to convert its older paper records (up to and including 1951) to a digitised format. The third phase consisting of deaths and marriages for the period of 1952 to 1994 will commence in early 2002. This project will reduce production costs, improve service delivery to the Registry's clients and ensure the preservation of the Registry's data. Total projected expenditure on these projects in 2001-02 is approximately \$2.4 million and both these phases will be completed by the end of the 2002-03 financial year.

The Registry will also spend \$465,000 on the Asset Based Enhancement Project which involves the development of further on-line services and approximately \$1 million on computer upgrades and system development. The latter includes:

- ◆ \$250,000 on the development of the new plastic birth card service;
- ◆ \$229,000 on the replacement of computers;
- ◆ \$150,000 on the development of a Management Information System; and
- ◆ \$413,000 on technological upgrades and systems development that includes the new Call Centre and business continuity.

All capital expenditure in 2001-02 will be internally funded from the Registry's retained earnings.

STORMWATER TRUST

In May 1997, the New South Wales Government released the Waterways Package which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of urban stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialing innovative stormwater treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of the package.

STRATEGIC DIRECTIONS

The Government has committed up to \$80 million over the years 1997-98 to 2001-02 for the Stormwater Trust Fund. The Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package. Establishing the Fund was also a response to the recommendations of the report prepared by the Waterways Advisory Panel on Sydney Water's proposal for sewage overflow abatement in Sydney Harbour.

This funding has been allocated to:

- ◆ assist councils, and certain state government agencies either individually or in groups, to pilot innovation in stormwater management or to undertake remedial activities;
- ◆ provide assistance to councils for the preparation of Stormwater Management Plans; and
- ◆ a statewide education program coordinated by the Environment Protection Authority.

2001-02 BUDGET

Total Expenses

Funding of \$20 million has been provided in 2001-02 for Stage 2 of the grants program and for a stormwater education campaign.

An evaluation of the results of the grants program and the management plans has found that the Trust's program has been successful in reducing waterway pollution and increasing the ability of local councils to manage urban stormwater. The evaluation also found that further efforts should be made to increase the capacity of councils to manage urban stormwater in a more sustainable way.

The program expenditure will focus on providing grants for cost-effective projects tackling significant stormwater issues across the state. Significant expenditure will also be allocated to projects designed to increase the stormwater management abilities of councils.

WASTE PLANNING AND MANAGEMENT FUND

The Waste Planning and Management Fund was established in 1995-96 with an initial allocation of \$60 million. In 1998, additional funds were allocated specifically to fund a range of initiatives to support kerbside recycling across New South Wales, taking the total allocation to \$106.3 million for the six years to 2000-01.

The majority of this funding has been provided for the establishment, operations and waste reductions programs of Regional Waste Boards, a community grants program, state-wide waste and litter education initiatives, a series of rural pilot schemes to reduce waste, and a range of programs to support kerbside recycling.

Beginning in 2000-01 and for subsequent years, 55 percent of receipts of the levy imposed under Section 88 of the *Environment Operations Act 1997* for the disposal of waste to landfill will be allocated to the Fund.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2000-01, the Environment Protection Authority's (EPA) contribution of 55 percent of the s88 waste levy was estimated to provide \$36.6 million to the Waste Planning and Management Fund.

Major expenditures include:

- ◆ \$65 million to support Regional Waste Boards. This includes establishment, recurrent and program funding as well as allocations to each Board to develop its regional waste plan;
- ◆ \$11.7 million to provide support for kerbside recycling, including emergency support and structural improvement programs;
- ◆ \$6.5 million for the "Waste Challenge" and litter community awareness and education campaigns;
- ◆ \$7 million over five years for the annual Community Waste Reduction Grants program;
- ◆ \$1.7 million to support two important programs to tackle the problem of unwanted hazardous substances - Chemcollect (farm chemical) and OPAL / RUM (unwanted pharmaceuticals); and
- ◆ \$1.5 million to support regional waste arrangements in rural New South Wales, including \$1 million for the South-East Waste Board pilot.

STRATEGIC DIRECTIONS

Two major initiatives will determine the future strategic direction for waste minimisation and management in New South Wales. The major driver will be the Government's review of the *Waste Minimisation and Management Act 1995* currently under way. This review, which commenced in September 2000 with the calling of public submissions, will be completed shortly and reported in Parliament by the Minister for the Environment.

Future initiatives will also be framed around the recommendations arising out of the Independent Inquiry into Alternative Waste Technologies and Practices, which reported its findings last year. These initiatives will be integrated into the Report to Parliament on the Act.

Together these two initiatives will provide the framework for:

- ◆ increasing the focus on waste avoidance;
- ◆ massively improving materials recovery and disposal diversion in the commercial and industrial waste streams; and
- ◆ a greater focus on extended producer responsibility.

2001-02 BUDGET

Total Expenses

The Waste Planning and Management Fund will increase its expenses from \$36.8 million to \$61.6 million in order to utilise the additional contributions from the EPA.

Major expenditure from the Fund will be directed towards the initiatives that arise out of the current review of the *Waste Minimisation and Management Act 1995*.

These will include spending on:

- ◆ regional waste reduction and management initiatives, building upon achievements of the past six years;
- ◆ support for cleaner production initiatives for industry;
- ◆ integration of, and improvement to, waste and resource recovery processes, systems, services and infrastructure;
- ◆ a new round of community waste reduction grants; and
- ◆ research and development.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

35 DEPARTMENT OF COMMUNITY SERVICES

	- 2000-01- - Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	124,574	129,984	135,599
Other operating expenses	48,701	52,454	51,517
Maintenance	1,561	7,560	1,599
Depreciation and amortisation	4,024	7,006	8,695
Grants and subsidies	356,760	366,314	317,503
Other expenses	67,083	79,249	80,076
Total Expenses	602,703	642,567	594,989
Less:			
Retained Revenue -			
Sales of goods and services	456	445	248
Investment income	467	698	465
Grants and contributions	2,588	4,137	2,805
Other revenue	114	115	114
Total Retained Revenue	3,625	5,395	3,632
Gain/(loss) on disposal of non current assets	500	500	(1,885)
NET COST OF SERVICES	598,578	636,672	593,242

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

35 DEPARTMENT OF COMMUNITY SERVICES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	126,488	131,295	126,733
Grants and subsidies	356,760	366,314	317,503
Other	156,283	177,022	181,541
Total Payments	639,531	674,631	625,777
Receipts			
Sale of goods and services	456	445	248
Interest	759	840	465
Other	52,578	53,629	51,268
Total Receipts	53,793	54,914	51,981
NET CASH FLOWS FROM OPERATING ACTIVITIES	(585,738)	(619,717)	(573,796)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	5,695	3,273	165
Purchases of property, plant and equipment	(12,979)	(9,097)	(17,390)
Other	(24,430)	(16,610)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(31,714)	(22,434)	(17,225)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	583,028	601,511	561,574
Capital appropriation	12,871	8,989	17,391
Cash reimbursements from the Consolidated Fund Entity	4,279	4,642	4,757
Cash transfers to Consolidated Fund	...	(2,830)	...
NET CASH FLOWS FROM GOVERNMENT	600,178	612,312	583,722
NET INCREASE/(DECREASE) IN CASH	(17,274)	(29,839)	(7,299)
Opening Cash and Cash Equivalents	24,682	51,540	21,701
CLOSING CASH AND CASH EQUIVALENTS	7,408	21,701	14,402

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

35 DEPARTMENT OF COMMUNITY SERVICES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(598,578)	(636,672)	(593,242)
Non cash items added back	11,791	15,053	16,936
Change in operating assets and liabilities	1,049	1,902	2,510
Net cash flow from operating activities	(585,738)	(619,717)	(573,796)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

35 DEPARTMENT OF COMMUNITY SERVICES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	7,408	21,701	14,402
Receivables	1,818	1,901	1,901
Other financial assets	57	484	484
Total Current Assets	9,283	24,086	16,787
Non Current Assets -			
Property, plant and equipment -			
Land and building	60,337	55,062	51,572
Plant and equipment	29,316	19,628	29,763
Total Non Current Assets	89,653	74,690	81,335
Total Assets	98,936	98,776	98,122
LIABILITIES -			
Current Liabilities -			
Payables	9,381	10,439	10,811
Employee entitlements and other provisions	9,700	8,803	9,056
Total Current Liabilities	19,081	19,242	19,867
Total Liabilities	19,081	19,242	19,867
NET ASSETS	79,855	79,534	78,255
EQUITY			
Reserves	20,516	20,332	20,332
Accumulated funds	59,339	59,202	57,923
TOTAL EQUITY	79,855	79,534	78,255

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.1 Child and Family Support

Program Objective(s): To provide support and assistance to children, adolescents and families under stress or in crisis. To assist in the protection of children from abuse and neglect. To reconcile and strengthen family relationships except where the child's safety is at risk. To provide transitional support and accommodation services to children, young people, women and men.

Program Description: Notification, investigation and intervention in respect of children in need of protection. Provision of a range of care options for children separated from parents, including placements providing care at home and out of home (foster care and residential care). Monitoring and review of placements. Licensing and management of carers. Provision of adoption services and related information. Provision of support for organisations that assist vulnerable children, young people, women and men. Statewide coordination and provision of disaster welfare assistance to people who experience disadvantage due to disasters.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
Children receiving protective services*	thous	27.1	26.1	26.2	26.3
Children receiving substitute care services during year	thous	12.2	12.8	13.6	14.7
Children in substitute care at year-end	thous	7.8	8.5	9.6	10.9
Total number of children for whom the Department receives reports**	thous	50.9	51.0	59.5	67.7
Reports concerning children and young people	thous	72.8	73.0	91.3	115.4
Clients receiving a service under the Supported Accommodation Assistance Program	thous	33.0	33.2	31.7	33.3
<u>Average Staffing:</u>	EFT	1,608	1,631	1,720	1,811

* Previous years' data revised downwards following quality assurance of data bases and elimination of data duplicate counts

** In previous years, this was titled "Total number of children receiving assessment"

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.1 Child and Family Support (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	111,661	116,881	121,273
Other operating expenses	42,476	46,542	45,217
Maintenance	1,355	6,797	1,387
Depreciation and amortisation	3,440	5,998	7,419
Grants and subsidies			
Refuges for men, women, youth, children and intoxicated persons	91,290	94,369	93,331
Family and individual support	29,484	25,490	34,844
Community based residential care	40,781	42,571	40,821
Child protection	3,987	4,005	4,105
Grants to agencies		57	
Disaster welfare relief	1,400	2,400	1,400
Other expenses			
Financial assistance for vulnerable families	2,887	2,368	2,255
Child sexual assault program	114	14	113
Child support allowances and associated expenses for foster care	59,924	71,924	72,442
Family group homes	496	296	308
Total Expenses	389,295	419,712	424,915

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.1 Child and Family Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	236	436	248
Investment income	395	576	389
Grants and contributions	2,494	3,894	2,503
Other revenue	96	96	96
Total Retained Revenue	3,221	5,002	3,236
Gain/(loss) on disposal of non current assets	500	500	(1,885)
NET COST OF SERVICES	385,574	414,210	423,564

ASSET ACQUISITIONS	12,743	8,990	17,390
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.2 Children's Services

Program Objective(s): To assist in the provision of early childhood and other services to meet the physical, cognitive and emotional needs of children aged 0 - 12 years. To ensure that services meet minimum standards and deliver agreed outcomes

Program Description: Planning and provision of funds toward the provision of early childhood and related services for children. Monitoring and evaluation of compliance with legislation and standards covering services

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
Total licensed places	thous	120	120	120	120
Total funded child care places (excluding vacation care)	thous	50	50	50	50
Total vacation care places	thous	15	15	15	15
<u>Average Staffing:</u>	EFT	109	110	98	117

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,010	7,145	8,229
Other operating expenses	3,027	2,790	2,841
Maintenance	97	354	100
Depreciation and amortisation	309	507	638
Grants and subsidies			
Pre-schools and day care centres	83,199	82,027	85,919
Vacation care	2,292	2,540	2,383
Early childhood projects	4,165	4,243	4,325
Assistance for establishment of child care places		3,159	
Other expenses			
Financial assistance for vulnerable families	156	675	694
Total Expenses	100,255	103,440	105,129

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.2 Children's Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services		3	
Minor sales of goods and services			
Investment income	24	43	26
Grants and contributions	6	5	
Other revenue	5	7	6

Total Retained Revenue	35	58	32
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NET COST OF SERVICES	100,220	103,382	105,097
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ASSET ACQUISITIONS	67		
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.3 Community Resources

Program Objective(s): To provide support services and concessions which assist in reducing the effects of social disadvantage of local groups and communities and increase community self-sufficiency

Program Description: Provision of support services to significantly disadvantaged groups and communities to minimise social disadvantages. Funding of concession programs for people with special needs.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Spectacles provided under the NSW Spectacles Program	thous	83	83	83	83
Energy Accounts Payment Assistance Scheme -					
Number of customers assisted	thous	90	95	96	96
Number of vouchers issued	thous	252	248	255	255
<u>Average Staffing:</u>	EFT	60	69	72	72

	2000-01	2001-02
	Budget	Revised
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,903	5,958	6,097
Other operating expenses	3,198	3,122	3,459
Maintenance	109	409	112
Depreciation and amortisation	275	501	638
Grants and subsidies			
Charitable Goods Transport Scheme	2,000	4,000	4,000
Electricity subsidy for pensioners and life support*	55,414	57,914	1,823
Community development	19,234	19,488	20,081

* Electricity subsidy for pensioners transferred to the Ministry of Energy and Utilities on 1 July 2001.

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35 DEPARTMENT OF COMMUNITY SERVICES

35.1 Child and Family Services

35.1.3 Community Resources (cont)

OPERATING STATEMENT (cont)

Community youth projects and adolescent support programs	15,867	16,261	16,610
Energy accounts payment assistance	7,647	7,647	7,861
Grants to agencies		143	
Other expenses			
Financial assistance for vulnerable families	3,506	3,972	4,264
Total Expenses	113,153	119,415	64,945
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	220	6	
Investment income	48	79	50
Grants and contributions	88	238	302
Other revenue	13	12	12
Total Retained Revenue	369	335	364
NET COST OF SERVICES	112,784	119,080	64,581
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ASSET ACQUISITIONS	61		

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

36 COMMUNITY SERVICES COMMISSION

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,275	3,144	3,061
Other operating expenses	782	893	986
Maintenance	24	29	30
Depreciation and amortisation	100	95	90
Total Expenses	4,181	4,161	4,167
Less:			
Retained Revenue -			
Sales of goods and services	10	10	10
Investment income	12	12	12
Total Retained Revenue	22	22	22
NET COST OF SERVICES	4,159	4,139	4,145

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

36 COMMUNITY SERVICES COMMISSION

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,102	3,014	2,901
Other	806	894	1,076
Total Payments	3,908	3,908	3,977
Receipts			
Sale of goods and services	10	10	10
Interest	12	12	12
Other		5	55
Total Receipts	22	27	77
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,886)	(3,881)	(3,900)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(18)	(18)	(18)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(18)	(18)	(18)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,736	3,736	3,792
Capital appropriation	18	18	18
Cash reimbursements from the Consolidated Fund Entity	130	130	132
NET CASH FLOWS FROM GOVERNMENT	3,884	3,884	3,942
NET INCREASE/(DECREASE) IN CASH	(20)	(15)	24
Opening Cash and Cash Equivalents	180	146	131
CLOSING CASH AND CASH EQUIVALENTS	160	131	155
CASH FLOW RECONCILIATION			
Net cost of services	(4,159)	(4,139)	(4,145)
Non cash items added back	238	233	230
Change in operating assets and liabilities	35	25	15
Net cash flow from operating activities	(3,886)	(3,881)	(3,900)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

36 COMMUNITY SERVICES COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	160	131	155
Receivables	11	11	16
Other	7	7	7
Total Current Assets	178	149	178
Non Current Assets -			
Property, plant and equipment - Plant and equipment	174	196	124
Total Non Current Assets	174	196	124
Total Assets	352	345	302
LIABILITIES -			
Current Liabilities -			
Payables	177	177	177
Employee entitlements and other provisions	275	240	260
Total Current Liabilities	452	417	437
Total Liabilities	452	417	437
NET ASSETS	(100)	(72)	(135)
EQUITY			
Accumulated funds	(100)	(72)	(135)
TOTAL EQUITY	(100)	(72)	(135)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

36 COMMUNITY SERVICES COMMISSION

36.1 Community Services Commission

36.1.1 Community Services Commission

Program Objective(s): To provide an independent complaints handling, review and monitoring mechanism for community services provided within the Minister's portfolio or funded by the Minister.

Program Description: Investigation and mediation of complaints, review of the situation of children and people with disabilities who are in care, co-ordination of the community visitors scheme, monitoring the quality of community services, inquiring into key community services issues, provision of consumer and service provider education and training, and review of the deaths of people with disabilities in care.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Enquiries received	no.	1,650	2,000	2,300	2,300
Complaints handled	no.	1,061	1,250	1,500	1,500
Community visits undertaken	days	1,105	1,150	1,500	1,650
Deaths in care assessed	no.	32	70	70	100
<u>Average Staffing:</u>	EFT	40	40	42	40

	2000-01	2001-02
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,275	3,144	3,061
Other operating expenses	782	893	986
Maintenance	24	29	30
Depreciation and amortisation	100	95	90
Total Expenses	4,181	4,161	4,167

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
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36 COMMUNITY SERVICES COMMISSION

36.1 Community Services Commission

36.1.1 Community Services Commission (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	10	10	10
Investment income	12	12	12
Total Retained Revenue	22	22	22
NET COST OF SERVICES	4,159	4,139	4,145

ASSET ACQUISITIONS	18	18	18
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

37 OFFICE OF THE CHILDREN'S GUARDIAN

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
OPERATING STATEMENT		
Expenses -		
Operating expenses -		
Employee related	244	1,471
Other operating expenses	641	1,059
Maintenance	15	15
Depreciation and amortisation	13	90
Total Expenses	913	2,635
Less:		
Retained Revenue -		
Investment income	3	5
Total Retained Revenue	3	5
NET COST OF SERVICES	910	2,630

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

37 OFFICE OF THE CHILDREN'S GUARDIAN

	2000-01	2001-02
	Budget \$000	Revised \$000
		Budget \$000
CASH FLOW STATEMENT		
CASH FLOWS FROM OPERATING ACTIVITIES		
Payments		
Employee Related	230	1,391
Other	644	1,080
Total Payments	874	2,471
Receipts		
Interest		5
Other	23	23
Total Receipts	23	28
NET CASH FLOWS FROM OPERATING ACTIVITIES	(851)	(2,443)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property, plant and equipment	(685)	(40)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(685)	(40)
CASH FLOWS FROM GOVERNMENT		
Recurrent appropriation	842	2,318
Capital appropriation	685	40
Cash reimbursements from the Consolidated Fund Entity	12	130
NET CASH FLOWS FROM GOVERNMENT	1,539	2,488
NET INCREASE/(DECREASE) IN CASH	3	5
Opening Cash and Cash Equivalents		3
CLOSING CASH AND CASH EQUIVALENTS	3	8
CASH FLOW RECONCILIATION		
Net cost of services	(910)	(2,630)
Non cash items added back	19	131
Change in operating assets and liabilities	40	56
Net cash flow from operating activities	(851)	(2,443)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

37 OFFICE OF THE CHILDREN'S GUARDIAN

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets		3	8
Receivables		6	6
Total Current Assets		9	14
Non Current Assets -			
Property, plant and equipment - Plant and equipment		672	622
Total Non Current Assets		672	622
Total Assets		681	636
LIABILITIES -			
Current Liabilities -			
Payables		38	55
Employee entitlements and other provisions		8	47
Total Current Liabilities		46	102
Total Liabilities		46	102
NET ASSETS		635	534
EQUITY			
Accumulated funds		635	534
TOTAL EQUITY		635	534

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

37 OFFICE OF THE CHILDREN'S GUARDIAN

37.1 Office of the Children's Guardian

37.1.1 Office of the Children's Guardian

Program Objective(s): To promote the best interests of all children and young people in out-of-home care and ensure their rights are safeguarded and promoted.

Program Description: Exercising (subject to any direction of the Minister) the parental responsibilities of the Minister for a child or young person; examining case plans, conducting reviews of children in out-of-home care and accrediting designated agencies

	Units	2000-01	2001-02
<u>Outputs</u> :			
Case plans reviewed	no.	n.a.	3,000
Accreditations completed	no.	n.a.	1
Procedures and guidelines published	no.	n.a.	10
<u>Average Staffing</u> :	EFT	3	22

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -		
Employee related	244	1,471
Other operating expenses	641	1,059
Maintenance	15	15
Depreciation and amortisation	13	90
Total Expenses	913	2,635

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

37 OFFICE OF THE CHILDREN'S GUARDIAN

37.1 Office of the Children's Guardian

37.1.1 Office of the Children's Guardian (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

3

5

Total Retained Revenue

3

5

NET COST OF SERVICES

910

2,630

ASSET ACQUISITIONS

685

40

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	361,959	384,183	362,173
Other operating expenses	53,329	69,587	53,635
Maintenance	5,944	6,989	12,663
Depreciation and amortisation	4,496	7,514	10,425
Grants and subsidies	541,119	559,058	665,202
Other expenses	9,749	10,286	10,404
Total Expenses	976,596	1,037,617	1,114,502
Less:			
Retained Revenue -			
Sales of goods and services	22,233	22,694	23,013
Investment income	2,247	4,851	2,275
Grants and contributions	1,939	2,778	2,241
Other revenue	1,266	3,615	2,866
Total Retained Revenue	27,685	33,938	30,395
Gain/(loss) on disposal of non current assets			2,385
NET COST OF SERVICES	948,911	1,003,679	1,081,722

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	326,488	347,784	334,092
Grants and subsidies	541,119	559,058	665,202
Other	66,281	97,899	76,633
Total Payments	933,888	1,004,741	1,075,927
Receipts			
Sale of goods and services	22,233	22,694	23,013
Interest	1,955	4,129	3,025
Other	1,946	5,088	5,103
Total Receipts	26,134	31,911	31,141
NET CASH FLOWS FROM OPERATING ACTIVITIES	(907,754)	(972,830)	(1,044,786)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	4,750	3,575	7,750
Purchases of property, plant and equipment	(21,792)	(9,597)	(7,809)
Other	11,938	16,610	0
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,104)	10,588	(59)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	894,916	938,793	1,022,848
Capital appropriation	21,895	9,703	7,810
Cash reimbursements from the Consolidated Fund Entity	13,828	16,910	17,243
Cash transfers to Consolidated Fund		(2,430)	
NET CASH FLOWS FROM GOVERNMENT	930,639	962,976	1,047,901
NET INCREASE/(DECREASE) IN CASH	17,781	734	3,056
Opening Cash and Cash Equivalents	21,815	24,970	25,704
CLOSING CASH AND CASH EQUIVALENTS	39,596	25,704	28,760

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(948,911)	(1,003,679)	(1,081,722)
Non cash items added back	28,895	33,021	36,660
Change in operating assets and liabilities	12,262	(2,172)	276
Net cash flow from operating activities	(907,754)	(972,830)	(1,044,786)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	39,596	25,704	28,760
Receivables	3,208	4,289	3,549
Inventories	225	235	235
Other	85		
Total Current Assets	43,114	30,228	32,544
Non Current Assets -			
Property, plant and equipment -			
Land and building	229,780	216,639	211,183
Plant and equipment	6,406	5,594	3,069
Total Non Current Assets	236,186	222,233	214,252
Total Assets	279,300	252,461	246,796
LIABILITIES -			
Current Liabilities -			
Payables	13,661	13,973	15,072
Employee entitlements and other provisions	29,940	27,481	28,228
Other	75	75	75
Total Current Liabilities	43,676	41,529	43,375
Non Current Liabilities -			
Other	65	63	138
Total Non Current Liabilities	65	63	138
Total Liabilities	43,741	41,592	43,513
NET ASSETS	235,559	210,869	203,283
EQUITY			
Reserves	28,771	28,513	28,513
Accumulated funds	206,788	182,356	174,770
TOTAL EQUITY	235,559	210,869	203,283

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

38.1 Ageing, Home and Community Care and Disability

38.1.1 Ageing, Home and Community Care and Disability

Program Objective(s): To provide strategic policy advice to Government on ageing and disability matters with emphasis on improving the quality of services and opportunities available to older people and people with disabilities
To provide support for services that assist frail older people, people with a disability and their carers to maximise their independence and participation in the community

Program Description: Provision of strategic policy and planning advice on ageing and disability issues to the Minister. Provision of funding to Government and non-Government agencies (including the Home Care Service of New South Wales) that deliver services to the aged and people with a disability and their carers. Monitoring the effectiveness of services provided to older people, people with disabilities and their carers.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
	Director General and support	11	16
	Corporate Services	29	30
	Program performance	72	79
	Strategic policy and planning	41	48
	Regional offices	74	77
	Guardianship Tribunal	50	54
	Disability Council	5	6
		282	310

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,938	20,500	21,786
Other operating expenses	9,759	13,800	12,494
Maintenance	96	140	160
Depreciation and amortisation	520	520	520

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
38.1 Ageing, Home and Community Care and Disability			
38.1.1 Ageing, Home and Community Care and Disability (cont)			
OPERATING STATEMENT (cont)			
Grants and subsidies			
Disability Services program – payments to non-Government organisations	279,889	294,783	377,534
Disability Services program - payments to budget dependent agencies	1,155	1,155	1,180
Home and Community Care program - payments to Home Care Service	117,615	120,804	120,936
Home and Community Care program - payments to other budget dependent agencies	14,387	14,387	14,387
Home and Community Care program - other	107,566	108,867	127,391
Ageing program	2,185	2,198	4,875
Capital grants to non profit organisations	12,185	14,585	12,000
Capital grants - general government agencies	6,137	2,279	6,899
Total Expenses	571,432	594,018	700,162
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	50	500	500
Investment income	800	2,700	800
Grants and contributions		850	230
Other revenue	900	3,250	2,500
Total Retained Revenue	1,750	7,300	4,030
NET COST OF SERVICES	569,682	586,718	696,132
ASSET ACQUISITIONS	677	677	540

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

38.2 Disability Services

38.2.1 Disability services

Program Objective(s): To assist people with disabilities and their carers

Program Description: Coordination and provision of support services to children and adults with intellectual or multiple disabilities and their carers. These include: day activity programs, respite care, diagnostic and assessment services, early intervention and therapy services, counselling and behaviour management services. Provision of accommodation and support services to children and adults with an intellectual disability who are unable to live independently in the community. These are provided in a range of settings including: the person's own home, group homes and medium to large residential centres.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Clients in large and mini residential centres	no.	1,570	1,463	1,440	1,440
Clients in group homes operated by the Department	no.	1,105	1,221	1,180	1,180
Number of group homes	no.	256	276	273	273
<u>Average Staffing:</u>	EFT	5,773	5,810	5,682	5,709

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
38.2 Disability Services			
38.2.1 Disability services (cont)			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	342,021	363,683	340,387
Other operating expenses	43,570	55,787	41,141
Maintenance	5,848	6,849	12,503
Depreciation and amortisation	3,976	6,994	9,905
Other expenses			
Expenses for child support and departmental residential care	9,749	10,286	10,404
Total Expenses	405,164	443,599	414,340
Less:			
Retained Revenue -			
Sales of goods and services			
Accommodation and meals	8,492	8,492	9,322
Residential client fees	13,514	13,514	13,148
Minor sales of goods and services	177	188	43
Investment income	1,447	2,151	1,475
Grants and contributions	1,939	1,928	2,011
Other revenue	366	365	366
Total Retained Revenue	25,935	26,638	26,365
Gain/(loss) on disposal of non current assets		...	2,385
NET COST OF SERVICES	379,229	416,961	385,590
ASSET ACQUISITIONS	21,218	9,027	7,269

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

39 HOME CARE SERVICE OF NEW SOUTH WALES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	116,374	119,808	132,897
Other operating expenses	20,299	20,620	21,580
Maintenance	114	174	240
Depreciation and amortisation	3,938	2,535	5,777
Total Expenses	140,725	143,137	160,494
Less:			
Retained Revenue -			
Sales of goods and services	17,500	17,840	29,600
Investment income	1,200	1,000	1,300
Grants and contributions	125,857	126,255	131,706
Other revenue	2,000	1,000	1,000
Total Retained Revenue	146,557	146,095	163,606
NET COST OF SERVICES	(5,832)	(2,958)	(3,112)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

39 HOME CARE SERVICE OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	115,974	121,449	129,718
Other	20,081	27,774	24,670
Total Payments	136,055	149,223	154,388
Receipts			
Sale of goods and services	17,146	18,022	28,650
Interest	1,200	1,000	1,300
Other	127,857	130,092	135,696
Total Receipts	146,203	149,114	165,646
NET CASH FLOWS FROM OPERATING ACTIVITIES	10,148	(109)	11,258
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments			250
Purchases of property, plant and equipment	(8,552)	(3,243)	(9,589)
Purchases of investments		(39)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(8,552)	(3,282)	(9,339)
NET INCREASE/(DECREASE) IN CASH	1,596	(3,391)	1,919
Opening Cash and Cash Equivalents	13,322	17,813	14,422
CLOSING CASH AND CASH EQUIVALENTS	14,918	14,422	16,341
CASH FLOW RECONCILIATION			
Net cost of services	5,832	2,958	3,112
Non cash items added back	3,938	2,535	5,777
Change in operating assets and liabilities	378	(5,602)	2,369
Net cash flow from operating activities	10,148	(109)	11,258

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

39 HOME CARE SERVICE OF NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	14,918	14,422	16,341
Receivables	4,600	3,185	4,000
Other	520	175	175
Total Current Assets	20,038	17,782	20,516
Non Current Assets -			
Other financial assets	9,211	9,750	10,000
Property, plant and equipment -			
Land and building	4,351	1,448	2,028
Plant and equipment	5,348	3,118	6,350
Other	6,439	10,780	10,080
Total Non Current Assets	25,349	25,096	28,458
Total Assets	45,387	42,878	48,974
LIABILITIES -			
Current Liabilities -			
Payables	4,540	4,020	5,025
Employee entitlements and other provisions	6,700	6,902	7,500
Other	4,200		
Total Current Liabilities	15,440	10,922	12,525
Non Current Liabilities -			
Employee entitlements and other provisions	9,300	8,119	9,000
Total Non Current Liabilities	9,300	8,119	9,000
Total Liabilities	24,740	19,041	21,525
NET ASSETS	20,647	23,837	27,449
EQUITY			
Reserves	4,000	4,500	5,000
Accumulated funds	16,647	19,337	22,449
TOTAL EQUITY	20,647	23,837	27,449

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

39 HOME CARE SERVICE OF NEW SOUTH WALES

39.1 Home Care Service

39.1.1 Home Care Service

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Total hours of service provided	thous	3,375	3,391	3,875	4,294
General housework hours	%	48	48	46	45
Personal care hours	%	39	41	40	37
Respite care hours	%	10	10	12	15
Other care hours	%	3	1	2	3
Total number of households serviced per year	thous	50	50	55	64
Average hours per customer per year	no.	68	68	70	67
<u>Average Staffing:</u>	EFT	2,691	2,689	3,141	3,350

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	116,374	119,808	132,897
Other operating expenses	20,299	20,620	21,580
Maintenance	114	174	240
Depreciation and amortisation	3,938	2,535	5,777
Total Expenses	140,725	143,137	160,494

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

39 HOME CARE SERVICE OF NEW SOUTH WALES

39.1 Home Care Service

39.1.1 Home Care Service (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Home Care Service fees	17,500	17,840	29,600
Investment income	1,200	1,000	1,300
Grants and contributions	125,857	126,255	131,706
Other revenue	2,000	1,000	1,000

Total Retained Revenue	146,557	146,095	163,606
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NET COST OF SERVICES	(5,832)	(2,958)	(3,112)
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ASSET ACQUISITIONS	10,092	3,243	9,589
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

40 DEPARTMENT FOR WOMEN

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,941	2,851	2,881
Other operating expenses	741	741	713
Maintenance	18	18	19
Depreciation and amortisation	80	106	112
Grants and subsidies	1,000	1,000	1,000
Other expenses	392	467	536
Total Expenses	5,172	5,183	5,261
Less:			
Retained Revenue -			
Investment income	19	30	37
Grants and contributions		219	
Other revenue	1	1	1
Total Retained Revenue	20	250	38
NET COST OF SERVICES	5,152	4,933	5,223

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

40 DEPARTMENT FOR WOMEN

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,845	2,736	2,739
Grants and subsidies	1,000	1,000	1,000
Other	1,241	1,522	1,498
Total Payments	5,086	5,258	5,237
Receipts			
Sale of goods and services		23	
Interest	19	35	34
Other	1	442	231
Total Receipts	20	500	265
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,066)	(4,758)	(4,972)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(570)	(746)	(129)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(570)	(746)	(129)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,840	4,583	4,750
Capital appropriation	570	746	129
Cash reimbursements from the Consolidated Fund Entity	132	128	135
Cash transfers to Consolidated Fund		(30)	
NET CASH FLOWS FROM GOVERNMENT	5,542	5,427	5,014
NET INCREASE/(DECREASE) IN CASH	(94)	(77)	(87)
Opening Cash and Cash Equivalents	406	492	415
CLOSING CASH AND CASH EQUIVALENTS	312	415	328
CASH FLOW RECONCILIATION			
Net cost of services	(5,152)	(4,933)	(5,223)
Non cash items added back	195	230	224
Change in operating assets and liabilities	(109)	(55)	27
Net cash flow from operating activities	(5,066)	(4,758)	(4,972)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

40 DEPARTMENT FOR WOMEN

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	312	415	328
Receivables	20	23	26
Total Current Assets	332	438	354
Non Current Assets -			
Property, plant and equipment - Plant and equipment	686	834	851
Total Non Current Assets	686	834	851
Total Assets	1,018	1,272	1,205
LIABILITIES -			
Current Liabilities -			
Payables	111	157	169
Employee entitlements and other provisions	184	212	230
Total Current Liabilities	295	369	399
Total Liabilities	295	369	399
NET ASSETS	723	903	806
EQUITY			
Accumulated funds	723	903	806
TOTAL EQUITY	723	903	806

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

40 DEPARTMENT FOR WOMEN

40.1 Policy Development and Projects Affecting the Status of Women

40.1.1 Policy Development and Projects Affecting the Status of Women

Program Objective(s): To improve the economic and social well-being of women in New South Wales.

Program Description: Provision of leadership and direction in shaping whole-of-government policy, programs and services for women. Provision of policy advice to the Government on issues affecting women. Participation in community education, provision of information and government support for initiatives for women.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Women's Information and Referral Service - total calls	no.	9,751	9,200	9,700	9,500
Women's Information and Referral Service - total referrals	no.	13,600	13,100	9,500	10,500
Major publications issued	no.	28	25	20	20
Participation in community events	no.	45	48	50	55
<u>Average Staffing</u> :	EFT	50	48	48	48

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,941	2,851	2,881
Other operating expenses	741	741	713
Maintenance	18	18	19
Depreciation and amortisation	80	106	112
Grants and subsidies			
Women's Services Grants Program	1,000	1,000	1,000
Other expenses			
Special projects	392	467	536
Total Expenses	5,172	5,183	5,261

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

40 DEPARTMENT FOR WOMEN

40.1 Policy Development and Projects Affecting the Status of Women

**40.1.1 Policy Development and Projects Affecting the Status of Women
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	19	30	37
Grants and contributions		219	
Other revenue	1	1	1

Total Retained Revenue	20	250	38
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NET COST OF SERVICES	5,152	4,933	5,223
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ASSET ACQUISITIONS	570	746	129
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**MINISTER FOR COMMUNITY SERVICES,
MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND
MINISTER FOR WOMEN**

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Community Services			
Total Expenses	602.7	595.0	- 1.3 ^(a)
Asset Acquisitions	12.9	17.4	35.1
Community Services Commission			
Total Expenses	4.2	4.2	...
Asset Acquisitions
Office of the Children's Guardian			
Total Expenses	2.6	n.a.
Asset Acquisitions	n.a.
Department of Ageing, Disability and Home Care			
Total Expenses	976.6	1,114.5	14.1
Asset Acquisitions	21.9	7.8	- 64.3
Home Care Service of New South Wales			
Total Expenses	140.7	160.5	14.0
Asset Acquisitions	10.1	9.6	- 5.0
Department for Women			
Total Expenses	5.2	5.3	1.7
Asset Acquisitions	0.6	0.1	- 77.4
Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Women ^(b)			
Total Expenses	1,611.8	1,761.2	9.3^(a)
Asset Acquisitions	45.5	34.9	- 23.3

(a) This variation reflects the transfer of the Pensioner Electricity Subsidy to the Ministry of Energy and Utilities from 1 July 2001. Excluding the impact of this transfer, Total Expenses increase by 8.4 percent on the 2000-01 Budget for the Department of Community Services, with a corresponding increase of 13 percent for the Minister's total portfolio.

(b) The Ministerial totals have been reduced to exclude recurrent payments made by the Department of Ageing, Disability and Home Care to the Home Care Service of New South Wales.

DEPARTMENT OF COMMUNITY SERVICES

The Department of Community Services' main role is in assisting children, families and communities within New South Wales. The activities of the Department include child protection, assisting families to protect and care for their children, providing accommodation and support services for children and young people who live away from their families or who are homeless or in crisis, regulating childcare, and coordinating services for people affected by disasters.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Allocations to the Department of Community Services have increased substantially in recent years. This has been in response to growing demand for the Department's services. In particular, reporting rates of child abuse and the numbers of children in care continued to increase in 2000-01, leading to further growth in demand for child protection services.

During 2000-01, work continued on improving the level and quality of services. The significant areas of activity included whole-of-government responses in child protection, the proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998*, reforming out-of-home care services, refocusing adoption services, collaborative work with community partners, enhanced children's services and support for families and people in need of accommodation.

The new *Children and Young Persons (Care and Protection) Act 1998* signalled a shift from crisis care to a focus on prevention of child abuse and neglect. Improvements also focused on the responsiveness of the system in instances when abuse has occurred.

The Department's Helpline, a centralised statewide call centre, became operational from December 2000.

The Child and Family Services area experienced major increases in reports of concern about children and families. The number of reports increased from 72,800 in 1998-99 to an estimated 91,300 in 2000-01, with an estimated level of 115,400 reports in 2001-02.

The increase in demand for Child and Family Services is attributed to a number of factors including increases in child poverty, drug abuse and reports of family violence together with an increase in community awareness of child abuse and neglect, an increase in the number of mandatory reporters under the new Act, a widening of definitions within the new Act on what is reported and improved data analysis and reporting.

Estimates for the number of reports of abuse and neglect for 2001-02 and beyond are subject to uncertainty, as the cumulative effect of the new reporting requirements, the Helpline and the new Legislation will not be known for at least twelve months.

The number of children receiving substitute care services also increased, up from 12,200 in 1998-99 to an estimated level of 13,600 children in 2000-01, and an estimated level of 14,700 in 2001-02.

The Department is responsible for co-ordinating disaster welfare services. During 2000-01 there has been an increase in the frequency and severity of natural disasters, which has created a significant impact on the Department's resources.

Overarching the activities of the Department has been the transformation of the organisation into a contemporary service, which is flexible and responsive to changing client needs, and which has improved levels of clinical and professional supervision.

The transformation process commenced in February 2000. To date, the Department has reduced its administrative areas from sixteen to eight, and increased the number of frontline staff and their clinical supervision. The Department consulted with staff and their union representatives on the transformation, and improvements will continue through 2001-02.

On 11 April 2001, the Government announced the creation of the Department of Ageing, Disability and Home Care. The new agency now incorporates the Disability Services Program formerly maintained by the Department of Community Services.

In addition to the transfer of disability services:

- ◆ the Office of the Children's Guardian became a separate entity on 2 January 2001 whilst remaining under the Minister's portfolio. Recurrent funding of \$2.4 million for the Office of the Children's Guardian transferred from the Department at that date; and
- ◆ the administration of the Pensioner Electricity Subsidy Scheme, excluding that portion of the Scheme related to electricity subsidies for people on life support appliances, transfers to the Ministry of Energy and Utilities on 1 July 2001.

STRATEGIC DIRECTIONS

In 2001-02, the focus will be to improve the consistency of services and increase the capacity of staff through learning and development, whilst achieving the Government's commitments towards the delivery of child and family services.

Child and Family Support Services

Within the Child and Family Support services, a number of initiatives and developments will take place, including:

- ◆ the continuing proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998* as it relates to the Children's Court Clinic, Out-of-Home Care, Children's Services and Child Employment;
- ◆ continued development of the new Client Database to assist the Department with client services;
- ◆ early intervention and prevention through the Families First Initiative; and
- ◆ ongoing review and reform of Out-of-Home Care Services including improving the quality and capacity of services.

Community Partners

The Department provides funding and support to its *Community Partners* – community agencies, volunteers, local communities and local government agencies. The focus will continue to be on:

- ◆ supporting homeless people;
- ◆ reforming adoption services;
- ◆ strengthening partnerships;
- ◆ developing communities;
- ◆ improving disaster welfare resources; and
- ◆ implementing a purchasing framework for all funded programs.

These activities will be supported by the new *Community Partners System* that will assist the Department with its administration of funded services.

2001-02 BUDGET

Total Expenses

Total 2001-02 expenses for the Department are estimated at \$595 million. This is an increase of \$45.9 million on the 2000-01 Budget, after taking account of the transfer of the Pensioner Electricity Subsidy to the Ministry of Energy and Utilities from 1 July 2001. The increase in expenditure reflects the net impact of initiatives in the following programs.

Child and Family Support

Total expenses of \$424.9 million will provide for supporting children, adolescents and families under stress or in crisis as well as the Families First program (an early intervention and prevention support program). This represents an increase of \$35.6 million on the 2000-01 Budget.

Funding under this program consists of:

- ◆ \$121.2 million towards the protection of children from abuse and neglect, an increase of 9.7 percent on last year. This includes:
 - an additional \$4 million for sixty additional child protection caseworkers to meet increasing demand levels and achieve a reduction in caseload levels; and
 - an additional \$1 million for the Department's Cabramatta initiatives which are designed to meet the needs of street-frequenting drug-affected persons in Cabramatta (includes a Cabramatta Street Team, family counselling and support services and a mobile child care service).
- ◆ \$100.6 million under the Supported Accommodation Assistance Program – a joint Commonwealth-State Program providing assistance to people who are in crisis or homeless people moving towards independent living or returning to their own families;
- ◆ \$165.5 million towards the provision of out-of-home care and foster care – including an additional \$5.7 million for foster care growth in 2001-02 and \$28.8 million over four years; and
- ◆ \$37.6 million to provide support and help to children and families during the year, including direct payments of \$34.8 million under the family and individual support program.

Children's Services

Total expenses of \$105.1 million have been allocated to assist the community in the provision of childcare and related services. This will include flexible and innovative childcare for rural families, seasonal workers and farming, Aboriginal and remote communities.

Specific programs include:

- ◆ Pre-schools and day care centres (\$85.9 million);
- ◆ Vacation care (\$2.4 million); and
- ◆ Early childhood resource and support services (\$4.3 million).

Community Resources

A total of \$64.9 million is being provided for support services and concessions to assist in reducing the effects of social disadvantage of individuals and families and to enhance community capacity.

Funding of \$20 million is also provided for community development projects, \$16.6 million for youth support services and \$4.3 million for financial assistance to vulnerable families, including the Spectacles Program.

In addition, \$13.7 million is provided in concessions, including \$7.9 million towards electricity vouchers for financially disadvantaged people, and \$4 million for the Charitable Goods Transport Subsidy, an increase of \$2 million on last year.

Asset Acquisitions

The Department's 2001-02 Asset Acquisition program of \$17.4 million will fund the following major projects:

- ◆ \$644,000 towards the final stage of the Service 2000 projects which include the Client Information System, the Community Partners System and the Helpline;
- ◆ \$1.1 million for the Enterprise Information Infrastructure project which will remediate the Department's core data for more efficient and effective usage;
- ◆ \$12.6 million for the system design, specification and implementation of a Financial Management System;

- ◆ \$200,000 for essential refurbishment and capital maintenance; and
- ◆ \$2.9 million for minor works projects, including replacement of furniture and equipment.

COMMUNITY SERVICES COMMISSION

The Community Services Commission is an independent government body operating under the *Community Services (Complaints, Reviews and Monitoring) Act 1993*. It investigates and mediates complaints concerning unreasonable conduct by Government and non-Government community service providers in New South Wales as well as monitoring service quality. The Commission also coordinates the Community Visitor Scheme to aid in the independent monitoring of residential facilities for children, young people and people with disabilities.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Enhancement funding of \$200,000 was provided in 2000-01 for the Community Visitors scheme to enable more visits to services where children, young people and people with a disability are in care.

In November 2000, the Commission published the report of its major inquiry into the practice and provision of substitute care in New South Wales, and its recommendations for the reform of the care system.

STRATEGIC DIRECTIONS

Consistent with the Government's social justice strategy and the provision of the *Community Services (Complaints, Reviews and Monitoring) Act 1993*, the Commission's strategic goals are to:

- ◆ promote and encourage high quality community services;
- ◆ promote and protect the interests, needs and rights of consumers of community services, especially those most vulnerable; and
- ◆ foster community attitudes which are informed and vigilant about consumer rights and needs.

In performing its work in 2001-02, the Commission will also place a greater emphasis on alternative dispute resolution, community access activities and service improvement initiatives, in line with its internal restructure of functions.

2001-02 BUDGET

Total Expenses

The Commission's total expenses budget for 2001-02 is \$4.2 million. This includes funding for:

- ◆ the ongoing functioning of the Disability Death Review Team; and
- ◆ an increase in the number of day visits from around 1,500 in 2000-01 to 1,650 in 2001-02 under the Community Visitors Scheme.

Asset Acquisitions

The Commission's asset acquisitions program of \$18,000 in 2001-02 provides for the purchase of computers and minor office equipment.

OFFICE OF THE CHILDREN'S GUARDIAN

The Office of the Children's Guardian is a new agency established in 2000-01 under the *Children and Young Persons (Care and Protection) Act 1998* .

The responsibilities of the Children's Guardian include:

- ◆ exercising the parental responsibilities of the Minister for a child or young person for the benefit of the child or young person;
- ◆ promoting the best interests of all children and young persons in out-of-home care and ensuring that their rights are safeguarded; and
- ◆ examining case plans, accrediting designated agencies and monitoring their responsibilities under the Act and the regulations.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Office began operations on 2 January 2001. During 2001, the Office established its new premises, recruited staff and acquired the IT infrastructure necessary for the operations of the Office. Total expenses in 2000-01 are estimated at \$0.9 million.

STRATEGIC DIRECTIONS

During its first full year of operation, the Office's main priority will be to examine all care plans and reviews of children and young people in out-of-home care.

Other priorities in 2001-02 will be to:

- ◆ establish a statutory accreditation scheme for designated agencies providing out-of-home care to children and young people;
- ◆ publish guidelines for reviews of children and young people in out-of-home care under an order of the Children's Court;
- ◆ publish intake procedures and procedures relating to assessments and inter-agency co-ordination for children and young people placed in voluntary out-of-home care;
- ◆ establish the Office's website; and
- ◆ release a three-year strategic plan.

2001-02 BUDGET

Total Expenses

The Office's total expenses for 2001-02, its first full year of operation, are forecast to be \$2.6 million.

Asset Acquisitions

The total capital allocation for 2001-02 is \$40,000, which will be used for minor enhancements to the Office's information management systems and the purchase of minor plant and equipment.

DEPARTMENT OF AGEING, DISABILITY AND HOME CARE

The Department was established on 11 April 2001 to promote and provide programs and direct community-based support for people with disabilities, older people and their families and to enable them to live independently in their communities.

The newly created Department brings together the former Ageing and Disability Department, Disability Services from the Department of Community Services and the Home Care Service of New South Wales, a statutory authority that now reports to the Director-General of the Department.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The total expenditure for the new Department in 2000-01 is estimated at \$1,037.6 million. The Ageing, Home and Community Care and Disability Program (formerly the Ageing and Disability Program within the Ageing and Disability Department) has an estimated total expenditure of \$594 million for 2000-01, an increase of \$120.1 million over 1999-2000.

Total expenses include additional funding of:

- ◆ \$44.9 million provided in the 2000-01 Budget for supported accommodation, local support coordination, relocation of residents from large disability residential facilities and other flexible disability support services;
- ◆ \$16.8 million through the amended Commonwealth-State Bilateral Agreement under the Commonwealth-State Disability Agreement; and
- ◆ \$21.5 million in the Home and Community Care Program.

Disability Services (formerly in the Department of Community Services and now a directorate of the Department of Ageing, Disability and Home Care) has an estimated expenditure of \$443.6 million for 2000-01, representing an increase of \$19.7 million over 1999-2000. This increase has been applied to:

- ◆ strengthening the delivery of Disability services through competency based training for staff;
- ◆ ongoing employment of senior practitioners to support quality care;
- ◆ support for individuals in crisis;
- ◆ increase in Workers Compensation premiums; and
- ◆ operation of large residential facilities.

STRATEGIC DIRECTIONS

The Department will continue to consolidate the *Living in Community* strategy announced at the time of the last Budget. The Department of Ageing, Disability and Home Care will work collaboratively with non-Government and Government services to achieve the optimum use of available resources to assist the maximum possible number of individuals and their families to gain an adequate combination of informal and formal supports.

In particular, the Department will focus on:

- ◆ applying resources to individuals who have priority needs, as assessed by the Department;
- ◆ establishing more appropriate prevention programs which support individuals to enable them to remain in their communities;
- ◆ improving outcomes for individuals and their families from the significant investment the Government has made in non-Government and Government services over the past six years;
- ◆ improving collaboration between non-Government and Government services;
- ◆ supporting community-based solutions to the needs of individuals and their families; and
- ◆ improving provision of support services to children and their families.

Integration of Disability Services formerly administered by the Department of Community Services will also be a focus of the new Department. Work will continue on the following initiatives:

- ◆ improving the skill levels and capabilities of staff;
- ◆ creating greater diversity in the range of service models;
- ◆ completion of the current Group Homes Expression of Interest process; and,
- ◆ working with clients, families and staff to implement stage one of the Devolution Plan for large residences so that clients in congregate care environments can access community-based accommodation and support services that meet their individual needs.

2001-02 BUDGET

Total Expenses

The Department's total expenses budget in 2001-02 of \$1,114.5 million will be administered under two major programs: the Ageing, Home and Community Care and Disability Program; and the Disability Services Program. This includes \$171.5 million (Commonwealth contribution \$164.1 million) to fund a range of programs under the Commonwealth/State Disability Agreement (CSDA). For budget reporting purposes, the total expenditure has been allocated across these two programs. The funder-provider relationship will be maintained and refined to ensure equity of treatment of services between the non-Government and Government service providers in the two programs by the Strategic Policy, Planning and Funding Directorate.

Ageing, Home and Community Care and Disability Program

Total expenditure for the Ageing, Home and Community Care and Disability Program in 2001-02 is estimated at \$700.2 million. The program comprises the following areas:

Disability Services – Non Government and other Providers

Total 2001-02 expenditure on Disability Services is estimated at \$390.7 million. This includes \$171.5 million to fund a range of programs under the Commonwealth/State Disability Agreement (CSDA) and \$12 million in capital grants that will provide supported accommodation, devolution seed funding, and equipment for people with disabilities.

The Budget provides an additional \$30.1 million in recurrent expenditure to meet commitments for Disability Services announced prior to this Budget for increased prevention and support, respite and in-home support services. The Budget also provides \$10.5 million in one-off funding for assistance through the Service Access System to people at risk, accommodation and support services as well as additional seed and recurrent funding for stage one of the relocation of people from large residential facilities.

The Department will provide \$9.5 million to the Office of Community Housing in 2001-02 to administer the capital component of the relocation of high needs residents from boarding houses.

Home and Community Care

The Home and Community Care (HACC) program is a joint Commonwealth-State program which has operated since 1986. The program provides funds for an extensive range of support services to assist frail older people, and people with disabilities, to continue to live independently and to minimise premature or inappropriate admission to permanent residential care.

The Department of Ageing, Disability and Home Care will administer the program with assistance from the Departments of Health, Housing and Transport. One of the main service providers is the Home Care Service of New South Wales, which is shown separately as an agency in the 2001-02 Budget Papers.

Total estimated expenditure on the HACC program in 2001-02, including funding allocated direct to the Department of Health, will be \$317.9 million. This represents an increase of \$26.2 million or 9 percent over last year. The New South Wales Government contribution will be \$127.4 million.

Growth in HACC funding will enable services to be maintained as well as expanded in areas such as home help and personal care, home maintenance, food services, community respite care, community paramedical services, community nursing, education and information and coordination and Aboriginal and Torres Strait Islander (ATSI) services.

Ageing

In addition to funding provided under the HACC Program for services to older people, funding of \$4.9 million is being provided in 2001-02 for a number of initiatives associated with the Department's Ageing Program. This includes new funding of \$2.7 million (\$11.0 million over four years) to fund a Dementia Action plan that will promote dementia awareness, expand dementia advisory services and establish behaviour support services.

Other new funding of \$0.6 million (\$1.7 million over three years) will be provided in 2001-02 to improve access by older people to information technology through training and the development of a website that will provide information about Government and other services.

Disability Council

The Disability Council is a statutory authority that provides advice to the New South Wales Government on issues affecting people with disabilities, their families and carers. The budget for the Council is included within the budget for the Department of Ageing, Disability and Home Care and is administered on a day-to-day basis by the Executive Officer of the Council.

Guardianship Tribunal

The Guardianship Tribunal is an autonomous body dealing with applications for guardianship and financial management orders. It also undertakes related investigative and educative roles. The budget for the Tribunal is included within the budget for the Department of Ageing, Disability and Home Care.

Disability Services Program

Disability Services Program (formerly with the Department of Community Services) focuses on Government provision of community and accommodation support services to maximise the independence and community participation of people with disabilities.

Total expenditure for 2001-02 is estimated at \$414.3 million, an increase of \$9.2 million over 2000-01.

This expenditure excludes any impact of the Group Home Expression of Interest process and of the Devolution Plan in respect to large residences.

Asset Acquisitions

The Department's approved capital program of \$7.8 million for 2001-02 includes funding for the second part of an E_Business project to enable the community, service providers, Departmental personnel and other Human Services agencies to access the information and systems necessary to significantly improve the delivery of services to the ageing and disability sectors. The capital program also provides for asset acquisitions associated with the upgrading of computer facilities and the purchase of minor equipment.

HOME CARE SERVICE OF NEW SOUTH WALES

The Home Care Service provides high quality, cost-effective household support services to frail and aged people, younger people with disabilities and their carers. Assistance is provided to maintain the independence of these individuals in a community setting thus avoiding or delaying their admission into institutional care. The majority of the funding for the Service is provided through the Home and Community Care (HACC) program, which is a joint Commonwealth/State program.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure has increased steadily over recent years as the Home Care Service has successfully bid for new funding for community programs, especially in rural New South Wales. Expenditure has risen from \$132.3 million in 1997-98 to an expected \$160.5 million in 2001-02.

During 2000-01, the Home Care Service succeeded in gaining additional business from the new Veterans' Home Care Program estimated to be in the order of \$11.8 million.

Demand for Home Care services continues to be high throughout New South Wales. The Service's ability to respond to this demand has been enhanced in recent years by progressively improving Occupational Health and Safety performance, resulting in a corresponding reduction in workers' compensation premiums. This has allowed the Home Care Service to direct more resources to face-to-face service provision.

In 2000-01, the Home Care Service is expecting to deliver an additional 484,000 hours of service (14.3 percent) over the prior year. A further \$2.5 million will be released for direct service provision in 2001-02. This is mainly as a result of the continuing improvements in Occupational Health and Safety performance.

STRATEGIC DIRECTIONS

In 2001-02, the Home Care Service will focus on:

- ◆ reducing administrative costs through improvements in Occupational Health and Safety performance and other business processes;
- ◆ securing new business opportunities in the field of home-based community care;
- ◆ investing in the skills and competence of staff to ensure the delivery of high quality services; and
- ◆ contributing to the development and operation of the new Department of Ageing, Disability and Home Care.

Total Expenses

The Home Care Service's total expenses for 2000-01 are estimated at \$143.1 million. Expenses are expected to increase to \$160.5 million for 2001-02. The bulk of the \$17.4 million increase is attributable to increases in staff costs (\$13.1 million) due to wage rises and the delivery of an additional 419,000 hours of service.

The Home Care Service's revenue for 2000-01 is estimated at \$146.1 million, increasing to \$163.6 million in 2001-02. Of this increase, \$13.3 million will come as a result of new business.

Asset Acquisitions

The Service's asset acquisition program includes \$2.7 million for the replacement of plant and equipment.

In addition, an amount of \$6.9 million is provided to support the second year of implementation of the Assessment and Rostering Service Management System.

DEPARTMENT FOR WOMEN

The Department for Women was established in April 1995 to significantly improve opportunities for women in New South Wales. The Department's purpose is to act as a key agent in improving the economic and social well-being of the women of New South Wales.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has undergone several changes in recent years, including the expansion of the Women's Information and Referral Service, the development of the Aboriginal and Torres Strait Islander Career Development and Employment Strategy and the establishment of a Premier's Council for Women Policy Unit.

STRATEGIC DIRECTIONS

The Department for Women provides advice, leadership and direction in shaping whole-of-government policy, programs and services for women in line with the objectives of the Department and the Premier's Council for Women. This work is complemented by the Department's role in the provision of information services, development of the Women's Gateway and administration of the Women's Grants Program.

2001-02 BUDGET

Total Expenses

The Department has estimated total expenses of \$5.3 million in 2001-02, which includes funding of \$1 million for the Women's Grants Program. The Department will continue to implement the whole-of-government framework in the areas that impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives.

Asset Acquisitions

The total capital allocation in 2001-02 is \$0.13 million, which will be used for the ongoing upgrade of general office equipment.

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,795,842	4,871,021	4,975,101
Other operating expenses	686,862	707,096	762,195
Maintenance	165,574	183,821	182,619
Depreciation and amortisation	306,391	306,391	312,225
Grants and subsidies	661,133	719,774	714,861
Borrowing costs	10	10	8
Other expenses	239,863	255,570	244,845
Total Expenses	6,855,675	7,043,683	7,191,851
Less:			
Retained Revenue -			
Sales of goods and services	151,112	162,520	172,668
Investment income	15,656	18,561	20,495
Grants and contributions	28,991	27,803	26,814
Other revenue	10,432	10,112	10,214
Total Retained Revenue	206,191	218,996	230,191
NET COST OF SERVICES	6,649,484	6,824,687	6,961,660

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,362,670	4,526,349	4,535,205
Grants and subsidies	660,533	719,174	713,661
Finance costs	10	10	5
Other	1,102,449	1,144,513	1,190,459
Total Payments	6,125,662	6,390,046	6,439,330
Receipts			
Sale of goods and services	151,112	162,512	172,668
Interest	15,656	20,934	19,395
Other	38,964	38,574	36,628
Total Receipts	205,732	222,020	228,691
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,919,930)	(6,168,026)	(6,210,639)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	21,629	21,629	14,919
Advance repayments received	...	83	...
Purchases of property, plant and equipment	(298,888)	(312,694)	(357,541)
Purchases of investments	(83)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(277,259)	(290,982)	(342,705)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	83
Repayment of borrowings and advances	...	(83)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	...	(83)	83

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,733,264	5,997,391	6,025,155
Capital appropriation	294,688	294,844	355,541
Asset sale proceeds transferred to the Consolidated Fund Entity	(2,314)		(1,003)
Cash reimbursements from the Consolidated Fund Entity	156,000	156,000	174,746
Cash transfers to Consolidated Fund		(2,581)	
NET CASH FLOWS FROM GOVERNMENT	6,181,638	6,445,654	6,554,439
NET INCREASE/(DECREASE) IN CASH	(15,551)	(13,437)	1,178
Opening Cash and Cash Equivalents	375,982	367,107	353,670
CLOSING CASH AND CASH EQUIVALENTS	360,431	353,670	354,848
CASH FLOW RECONCILIATION			
Net cost of services	(6,649,484)	(6,824,687)	(6,961,660)
Non cash items added back	738,445	739,571	752,121
Change in operating assets and liabilities	(8,891)	(82,910)	(1,100)
Net cash flow from operating activities	(5,919,930)	(6,168,026)	(6,210,639)

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	360,431	353,670	354,848
Receivables	74,372	75,687	76,787
Other financial assets	58	55	55
Other	4,898	13,954	13,954
Total Current Assets	439,759	443,366	445,644
Non Current Assets -			
Other financial assets	980	1,124	1,207
Property, plant and equipment -			
Land and building	14,838,914	14,912,120	14,929,636
Plant and equipment	235,970	123,153	136,034
Other	5,834	2,434	2,434
Total Non Current Assets	15,081,698	15,038,831	15,069,311
Total Assets	15,521,457	15,482,197	15,514,955
LIABILITIES -			
Current Liabilities -			
Payables	199,621	176,802	176,802
Employee entitlements and other provisions	36,467	46,393	46,393
Other	22,802	31,883	31,883
Total Current Liabilities	258,890	255,078	255,078
Non Current Liabilities -			
Interest bearing	167	41	124
Employee entitlements and other provisions	48,860	44,413	44,413
Other	5,429	7,155	7,155
Total Non Current Liabilities	54,456	51,609	51,692
Total Liabilities	313,346	306,687	306,770
NET ASSETS	15,208,111	15,175,510	15,208,185

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	3,237,788	3,210,833	3,210,833
Accumulated funds	11,970,323	11,964,677	11,997,352
TOTAL EQUITY	15,208,111	15,175,510	15,208,185

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.1 Pre-School and Primary Education Services

41.1.1 Pre-School Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Pre-school students	no.	2,234	2,235	2,235	2,290
Pre-school classes	no.	110	111	111	111
<u>Average Staffing:</u>	EFT	258	259	269	269

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,460	12,841	13,112
Other operating expenses	1,313	1,344	1,378
Maintenance	311	354	339
Depreciation and amortisation	417	469	478
Other expenses			
Funding towards school expenses	581	591	602
Total Expenses	15,082	15,599	15,909

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.1 Pre-School and Primary Education Services

41.1.1 Pre-School Education Services in Government Schools (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Commissions	5	5	5
Fees for services	4	4	4
Pre-school fees	316	316	324
Investment income	40	50	58
Total Retained Revenue	365	375	391
NET COST OF SERVICES	14,717	15,224	15,518

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.1 Pre-School and Primary Education Services

41.1.2 Primary Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6 Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity

		Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>						
Government students in programs provided through Distance Education Centres	no.		833	819	807	800
Aboriginal students	no.		17,580	19,240	19,522	20,000
Students of non-English speaking background at Government schools	no.		96,765	100,443	105,635	106,000
Students receiving support through the English as a Second Language program	no.		57,903	58,949	60,128	61,458
Total students in support classes and special schools	no.		7,131	7,114	6,682	6,600
Students in Government schools receiving special education support in integrated settings	no.		7,905	9,801	10,773	11,060
Students in Early Intervention programs	no.		1,390	1,460	1,460	1,730
Students	no.		454,101	454,628	455,914	456,600
<u>Average Staffing:</u>	EFT		34,757	35,111	34,993	35,031

		2000-01		2001-02
		Budget	Revised	Budget
		\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -					
Employee related		2,000,094	2,032,134		2,074,809
Other operating expenses		239,016	246,536		267,681

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.1 Pre-School and Primary Education Services

41.1.2 Primary Education Services in Government Schools (cont)

OPERATING STATEMENT (cont)

Maintenance	64,809	73,860	70,546
Depreciation and amortisation	99,035	111,393	113,382
Grants and subsidies			
Conveyance of school children	20,277	22,306	22,079
Recurrent grants to non profit organisations	14,117	19,258	13,580
Grants to agencies		33	
Contribution to Teacher Housing Authority	1,070	1,070	1,213
Back to School Allowance	23,750	23,750	23,286
State schools - capital grants - minor works	940	1,570	940
Teacher Housing Auth -capital payment for School Education owned bldgs	115	115	231
Other expenses			
Career Change Scheme		3,640	
Funding towards school expenses	117,677	119,737	120,141
Total Expenses	2,580,900	2,655,402	2,707,888
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	10	244	267
Commissions	616	616	629
Publication sales	3,006	3,506	4,053
Fees for services	543	543	551
Correspondence school fees	12	12	12
Course fees - other		2,200	1,350
Investment income	5,500	6,866	7,545
Grants and contributions	2,523	2,213	2,361
Other revenue	3,757	3,757	3,982
Total Retained Revenue	15,967	19,957	20,750
NET COST OF SERVICES	2,564,933	2,635,445	2,687,138
ASSET ACQUISITIONS	70,861	84,667	136,523

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.2 Secondary Education Services

41.2.1 Secondary Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,146	2,019	1,880	1,890
Students attending Disadvantaged Schools Program schools	no.	55,582	54,226	52,634	52,600
Aboriginal students	no.	9,120	9,679	9,943	10,000
Students of non-English speaking background at Government schools	no.	74,303	76,019	77,249	78,000
Students receiving support through the English as a Second Language program	no.	22,502	22,048	22,488	21,882
Students attending selective schools	no.	19,551	19,695	19,663	19,700
Total students in support classes and special schools	no.	8,265	8,804	8,599	8,580
Students in Government schools receiving special education support in integrated settings	no.	3,995	3,699	4,077	4,098
Students	no.	311,273	310,077	305,922	302,780
<u>Average Staffing:</u>	EFT	33,442	33,369	33,390	33,274

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.2 Secondary Education Services

41.2.1 Secondary Education Services in Government Schools (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,887,441	1,917,624	1,955,976
Other operating expenses	222,641	229,056	247,079
Maintenance	65,533	74,686	71,335
Depreciation and amortisation	91,914	103,384	105,230
Grants and subsidies			
Conveyance of school children	7,498	8,249	8,162
Recurrent grants to non profit organisations	15,204	20,922	14,369
Grants to agencies		20	
Contribution to Teacher Housing Authority	4,530	4,530	5,087
Living away from home allowances	279	279	279
Back to School Allowance	15,290	15,290	15,139
State schools - capital grants - minor works	1,060	1,130	1,060
Teacher Housing Auth -capital payment for School Education owned bldgs	485	485	969
Borrowing costs			
interest on public sector borrowings and advances	10	10	5
Other expenses			
Career Change Scheme		7,860	
Funding towards school expenses	121,605	123,734	124,102
Total Expenses	2,433,490	2,507,259	2,548,792
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	9	244	264
Commissions	581	581	597
Publication sales	3,006	3,506	4,053
Fees for services	509	509	526
Correspondence school fees	58	58	60
Agricultural high school hostel fees	5,244	5,244	5,370
Overseas student fees	5,000	5,000	5,427
Course fees - other		2,200	1,350

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.2 Secondary Education Services

41.2.1 Secondary Education Services in Government Schools (cont)

OPERATING STATEMENT (cont)

Investment income	5,173	6,456	7,170
Grants and contributions	2,534	2,220	2,374
Other revenue	3,947	3,947	4,183
Total Retained Revenue	26,061	29,965	31,374
NET COST OF SERVICES	2,407,429	2,477,294	2,517,418
<hr/>			
ASSET ACQUISITIONS	145,970	145,970	135,018

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.3 Non-Government Schools Assistance

41.3.1 Non-Government Schools Assistance

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
Students	no.	322,310	330,500	339,100	348,500
Number of schools -					
Primary	no.	538	539	531	540
Secondary	no.	148	150	141	142
Combined primary/secondary	no.	168	182	196	196
Special	no.	34	34	33	33
<u>Average Staffing</u> :	EFT	2	2	3	5

2000-01	2001-02
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	150	224	375
Other operating expenses	1,251	1,250	1,372
Grants and subsidies			
Interest subsidies on loans for approved building projects	35,227	35,227	36,379
Conveyance of school children	1,980	3,200	3,293
Recurrent grants to non profit organisations	4,466	6,674	4,589
Per capita pupil allowances to non government primary schools	162,444	178,514	185,929
Textbook allowances to non government schools	7,774	7,806	8,253
Living away from home allowances	557	557	557
Per capita pupil allowances to non government secondary schools	212,454	229,397	240,531
Back to School Allowance	16,710	16,710	17,425
Total Expenses	443,013	479,559	498,703
NET COST OF SERVICES	443,013	479,559	498,703

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.4 TAFE and Related Services

41.4.1 TAFE Education Services

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Enrolments	thous	447.3	452.7	485.8	460.9
Equivalent full-time students	thous	120.5	122.9	128.8	128.8
<u>Average Staffing:</u>	EFT	17,470	16,930	16,670	16,711

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	867,387	879,916	901,044
Other operating expenses	199,859	199,265	209,866
Maintenance	34,921	34,921	40,399
Depreciation and amortisation	110,320	85,855	87,750
Other expenses			
Property, plant and equipment revaluation - decrement		8	
Total Expenses	1,212,487	1,199,965	1,239,059

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.4 TAFE and Related Services

41.4.1 TAFE Education Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other			48
Miscellaneous services	38,581	42,000	43,567
Publication sales			633
Overseas student fees	10,496	10,496	11,500
Administration charge	36,000	36,000	38,380
Course fees - other	39,504	41,504	46,315
Commonwealth Aboriginal Programs	3,883	3,883	3,300
Commonwealth Labour Market Programs	800	800	808
Minor sales of goods and services	2,729	2,729	2,221
Investment income	4,213	4,459	4,992
Grants and contributions	778	442	526
Total Retained Revenue	136,984	142,313	152,290
NET COST OF SERVICES	1,075,503	1,057,652	1,086,769

ASSET ACQUISITIONS	82,057	82,057	86,000
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MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.4 TAFE and Related Services

41.4.2 Grants for Education and Training Services

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services

<u>Average Staffing (EFT):</u>	1998-99	1999-2000	2000-01	2001-02
	389	391	391	406

	2000-01	2001-02
	Budget	Budget
	Revised	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	28,310	28,282	29,785
Other operating expenses	22,782	29,645	34,819
Depreciation and amortisation	4,705	5,290	5,385
Grants and subsidies			
TAFE infrastructure facilities - capital grant	3,600	3,600	2,500
Industry Training Services	63,433	66,946	60,775
Education Access Services	20,088	20,916	20,670
Adult and Community Education Services	18,795	18,795	20,463
Policy and Planning Projects	4,962	5,497	3,082
Recognition Services	4,028	6,928	4,021
Total Expenses	170,703	185,899	181,500

MINISTER FOR EDUCATION AND TRAINING
41 DEPARTMENT OF EDUCATION AND TRAINING

41.4 TAFE and Related Services

41.4.2 Grants for Education and Training Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	200	320	335
Publication sales			26
Administration charge			237
Course fees - other			274
Minor sales of goods and services			182
Investment income	730	730	730
Grants and contributions	23,156	22,928	21,553
Other revenue	2,728	2,408	2,049
Total Retained Revenue	26,814	26,386	25,386
NET COST OF SERVICES	143,889	159,513	156,114

MINISTER FOR EDUCATION AND TRAINING
42 OFFICE OF THE BOARD OF STUDIES

	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	55,237	56,437	60,502
Other operating expenses	17,657	17,537	20,281
Depreciation and amortisation	1,410	1,410	1,410
Grants and subsidies		470	470
Total Expenses	74,304	75,854	82,663
Less:			
Retained Revenue -			
Sales of goods and services	4,060	4,060	4,158
Investment income	147	92	72
Grants and contributions	262	800	262
Other revenue	221	221	226
Total Retained Revenue	4,690	5,173	4,718
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	69,564	70,631	77,895

MINISTER FOR EDUCATION AND TRAINING
42 OFFICE OF THE BOARD OF STUDIES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	53,916	55,080	59,152
Grants and subsidies		470	470
Other	17,656	19,192	22,017
Total Payments	71,572	74,742	81,639
Receipts			
Sale of goods and services	4,060	4,047	4,158
Interest	156	82	72
Other	483	2,596	2,196
Total Receipts	4,699	6,725	6,426
NET CASH FLOWS FROM OPERATING ACTIVITIES	(66,873)	(68,017)	(75,213)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	250	250	250
Purchases of property, plant and equipment	(1,836)	(1,836)	(900)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,586)	(1,586)	(650)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	64,468	65,519	71,703
Capital appropriation	1,836	1,836	900
Cash reimbursements from the Consolidated Fund Entity	2,678	2,678	3,173
Cash transfers to Consolidated Fund		(345)	
NET CASH FLOWS FROM GOVERNMENT	68,982	69,688	75,776
NET INCREASE/(DECREASE) IN CASH	523	85	(87)
Opening Cash and Cash Equivalents	122	462	547
CLOSING CASH AND CASH EQUIVALENTS	645	547	460
CASH FLOW RECONCILIATION			
Net cost of services	(69,564)	(70,631)	(77,895)
Non cash items added back	2,632	2,667	2,710
Change in operating assets and liabilities	59	(53)	(28)
Net cash flow from operating activities	(66,873)	(68,017)	(75,213)

MINISTER FOR EDUCATION AND TRAINING
42 OFFICE OF THE BOARD OF STUDIES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	645	547	460
Receivables	551	255	283
Inventories	1,398	721	721
Total Current Assets	2,594	1,523	1,464
Non Current Assets -			
Property, plant and equipment -			
Land and building	1,248	1,248	840
Plant and equipment	3,957	3,437	3,135
Total Non Current Assets	5,205	4,685	3,975
Total Assets	7,799	6,208	5,439
LIABILITIES -			
Current Liabilities -			
Payables	1,522	1,926	1,926
Employee entitlements and other provisions	1,381	1,219	1,269
Total Current Liabilities	2,903	3,145	3,195
Non Current Liabilities -			
Total Liabilities	2,903	3,145	3,195
NET ASSETS	4,896	3,063	2,244
EQUITY			
Accumulated funds	4,896	3,063	2,244
TOTAL EQUITY	4,896	3,063	2,244

MINISTER FOR EDUCATION AND TRAINING

42 OFFICE OF THE BOARD OF STUDIES

42.1 Office of the Board of Studies

42.1.1 Office of the Board of Studies

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Candidates awarded the Higher School Certificate	no.	56,429	57,558	58,212	57,700
Examinations conducted for Higher School Certificate candidates	no.	305,586	315,702	312,747	315,800
Candidates awarded the School Certificate	no.	78,215	77,580	78,108	78,000
<u>Average Staffing</u> :	EFT	837	833	821	845

	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	55,237	56,437	60,502
Other operating expenses	17,657	17,537	20,281
Depreciation and amortisation	1,410	1,410	1,410
Grants and subsidies			
Indigenous Education Projects		470	470
Total Expenses	74,304	75,854	82,663

MINISTER FOR EDUCATION AND TRAINING
42 OFFICE OF THE BOARD OF STUDIES

42.1 Office of the Board of Studies

42.1.1 Office of the Board of Studies (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Examination fees	2,246	2,246	2,300
Minor sales of goods and services	1,814	1,814	1,858
Investment income	147	92	72
Grants and contributions	262	800	262
Other revenue	221	221	226
Total Retained Revenue	4,690	5,173	4,718
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	69,564	70,631	77,895

ASSET ACQUISITIONS	1,836	1,836	900
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MINISTER FOR EDUCATION AND TRAINING

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Education and Training			
Total Expenses	6,855.7	7,191.9	4.9
Asset Acquisitions	298.9	357.5	19.6
Office of the Board of Studies			
Total Expenses	74.3	82.7	11.3
Asset Acquisitions	1.8	0.9	- 50.0
Total, Minister for Education and Training			
Total Expenses	6,930.0	7,274.6	5.0
Asset Acquisitions	300.7	358.4	19.2

DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training provides quality general schooling and vocational education and training services to over 1.6 million students each year through an extensive network of Government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non Government schools and funds specialist training, employment and youth programs.

The Department formulates and co-ordinates education and training policy and plans and allocates resources across the State-funded sectors of schools, TAFE NSW and vocational education and training providers.

The key priorities in education and training for 2001-02 will be to:

- ◆ improve the amenity of schools through the Schools Improvement package of capital works;
- ◆ promote and improve the quality of client services provided by the Department;

- ◆ introduce new technology strategies, including the staged implementation of expanded Internet services for teachers and students in Government schools and TAFE;
- ◆ introduce a Computing Skills Assessment program for all Year 6 students in Government schools;
- ◆ continue the focus on improving literacy and numeracy skills; and
- ◆ provide quality employment-related training through schools, TAFE NSW and adult and community education colleges.

In 2001-02 over 761,000 students will attend New South Wales Government schools. TAFE enrolments in 2001-02 are projected to be more than 460,000, whilst Adult and Community Education student numbers are likely to exceed 390,000 in 2002.

The capacity for TAFE NSW to expand continues to be constrained due to the absence of Commonwealth growth funding under the proposed 2001 Australian National Training Authority (ANTA) Agreement.

SCHOOL EDUCATION SERVICES

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has a legislative responsibility to provide education services to public school students of New South Wales. This encompasses core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services which address the needs of a range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$5,272.6 million in 2001-02, an increase of \$243.2 million on 2000-01.

The Non-Government Schools Assistance program provides financial support of \$498.7 million to non-Government schools.

STRATEGIC DIRECTIONS

Literacy and Numeracy

Funding of over \$464 million will be provided over the next four years for the Literacy and Numeracy Strategy.

The success of the State Literacy and Numeracy Plan was demonstrated in 2000 with New South Wales achieving favourable results in reading for Year 3 and Year 5 against the national benchmark. In addition, the proportion of Year 3 students in the lowest skill band in literacy has been steadily declining.

In 2001 all Year 3 and Year 5 students in New South Wales Government schools will complete the Primary Writing Assessment Program. The highly successful Reading Recovery Program will continue with some 8,000 students expected to participate in the program in 2002.

New programs have been introduced such as Counting On and Literacy Linkages. Regular statewide testing will continue through the Basic Skills Testing in Years 3 and 5, the English Language and Literacy Assessment in Years 7 and 8, the New School Certificate in Year 10 and the New Higher School Certificate at the end of Year 12. The new Secondary Numeracy Assessment Program will be compulsory for all Year 7 students in Government schools in 2001.

Technology

Over the past four years, the addition of 90,000 multi-media computers to schools has reduced the computer to student ratio in Government schools to around 1:8. These computers are now being replaced through leasing arrangements to ensure schools have the most up-to-date technology. This ratio will be further improved as 25,000 extra computers are distributed over the next two years.

Funding has been provided for new technology strategies. These include:

- ◆ the staged introduction of expanded Internet services for students and teachers in Government schools and TAFE. This will include some e-mail services to enable communication between students anywhere within the public school system and filtered access to the world wide web. Utilising these facilities will create new ways for teachers, students and their parents to communicate with one another, enhancing the delivery of education to students in all areas of New South Wales; and
- ◆ the introduction from 2002 of a Computing Skills Assessment test for all Year 6 students in Government schools.

Training for teachers in the Technology in Learning and Teaching (TILT) Program will continue with almost \$10 million being available in the next two years. By 2003, around 40,000 teachers will have been trained in using technology in the classroom.

Vocational Education and Training in Schools

Under the Ready for Work Plan, there are increasing opportunities for secondary students to undertake vocational training to strengthen their employment prospects when their schooling is completed. Initiatives include:

- ◆ some \$21.5 million over four years, for individual School to Work plans for students in Years 9 to 12 to help them direct their study and career paths;
- ◆ an expanded work education program to improve the knowledge of young people on how to get a job, where the jobs are and the personal qualities and other skills needed to succeed;
- ◆ accredited industry-based courses as part of the New Higher School Certificate, which count towards university entrance;
- ◆ \$1.1 million over four years for scholarships to encourage school students to continue their studies full-time at TAFE NSW;
- ◆ \$7.2 million over four years to expand programs for young people at risk; and
- ◆ stronger links between schools, TAFE NSW and employers.

2001-02 BUDGET

Total Expenses

Total expenses on school education services for 2001-02 are estimated at \$5,771.3 million. This represents an increase of almost \$299 million, or some 5.5 percent on last year's Budget. Key initiatives include:

- ◆ \$464.5 million over four years for the further expansion of the State Literacy and Numeracy Plan with almost \$117 million to be spent in 2001-02;
- ◆ \$555.3 million over four years for the Computers in Schools Plan, for the replacement of the existing 90,000 computers through leasing arrangements and provision of an additional 25,000 computers. A total of \$137.3 million will be provided in 2001-02 for this program;

- ◆ \$160 million over four years for targeted student welfare programs, including \$46.2 million for a wider range of placement and support options for students with disruptive behaviour. In 2001-02 over \$42 million will be available for these programs;
- ◆ \$18.2 million will be spent over four years to expand opportunities for teacher training in using new technology in the classroom, including \$5.6 million allocated in 2001-02;
- ◆ some \$21.5 million over four years (\$5.7 million in 2001-02) will be provided to prepare young people for work through the development of individual school to work plans for all students in Years 9 to 12; and
- ◆ an expanded school maintenance program, providing \$628 million over the next four years. Some \$157 million will be spent in 2001-02 to maintain public schools.

Asset Acquisitions

Schools

The school education component of the asset acquisition program provides for the construction of new and replacement schools and upgrading of and additions to existing facilities. The cost of sites for new schools, furniture and equipment and major computer projects are also funded under this program.

In 2001-02 \$257.6 million will be available for spending on capital projects at schools, an increase of \$80.4 million (45 percent) on last year's allocation. The allocation is part of a four year \$1.1 billion Schools Improvement package, which will see a significant upgrade in the amenity of New South Wales public schools and deliver improved facilities for students, teachers and the community. This is more than \$400 million above the previous forward capital program.

The School Improvement package, over the four years, includes:

- ◆ more than \$240 million for 23 new primary schools and 8 new high schools in growth areas including the Tweed, Camden, Kellyville, the Hawkesbury, the Central Coast and the Hills District;
- ◆ more than \$70 million extra for upgrades to classrooms, libraries and security at 1,000 public schools;
- ◆ \$130 million to improve facilities for students, teachers and school staff, including \$50 million for better disabled access;

- ◆ \$80 million for new school halls;
- ◆ \$50 million extra to replace 330 demountables with permanent facilities; and
- ◆ \$45 million for landscaping, new fencing and general improvements at older schools.

This year's program will provide for the commencement of 38 new building projects including new primary schools at Cecil Hills, Glenwood, Prestons and a replacement primary school at Rouse Hill. Work will also commence on the first stage of the upgrade of Mullumbimby High School and on the second stages of new high schools at Kellyville, Mount Annan and a joint high school and TAFE facility, at Tuncurry.

Work will continue on over 50 projects commenced in previous years, including new or replacement schools at Harrington Park, Hoxton Park, Jerrabomberra, Quakers Hill East and Flinders Public School, near Shellharbour. Work will also continue on the construction of the first stages of new high schools at Kellyville and Mount Annan and the first stage of the Great Lakes College at Tuncurry.

Funds have also been provided for Stage 1 of the Northern Beaches Multi Campus College which will involve work on the senior campus and for the continuation of work on the Dubbo and Chifley Multi Campus Colleges.

A total of \$100.3 million, an increase of 85.4 percent, will also be expended on a wide range of minor miscellaneous works projects, including \$10 million for air-conditioning in schools and demountable classrooms and the upgrading of student and teacher facilities.

Sydney Conservatorium of Music

A further \$13.9 million has been provided to finalise the redevelopment of the Sydney Conservatorium of Music and the Conservatorium High School. The project is due for completion in July 2001.

Conservatorium – Heritage Precinct

The project reflects costs related to the discovery, during redevelopment of the Conservatorium project, of extensive archaeological artefacts and heritage material. Costs associated with the conservation, restoration and exhibition of the findings, to accord with requirements of the NSW Heritage Council, are estimated at \$44.7 million, making the Conservatorium an important historical site and city landmark.

TAFE AND RELATED SERVICES

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant structural and technological changes in business, industry and government enterprises. TAFE NSW has an on-going commitment to develop and implement a range of strategies to ensure courses are responsive to industry needs, provide more flexible delivery options including workplace learning and promote new educational technologies.

Achieving recognition as Quality Endorsed Training Organisations (QETO), through the Australian National Training Authority (ANTA), is a major priority for TAFE NSW. All TAFE Institutes have now achieved the status of Registered Training Organisations which is a pre-requisite to QETO endorsement. To date nine TAFE Institutes have gained QETO status, with the remaining two Institutes to be assessed later in 2001.

The 1998 ANTA Agreement provided for the cessation of Commonwealth growth funding to States from 1998. As a consequence, TAFE NSW has been required to implement significant restructuring and productivity improvements. Commonwealth - State negotiations on the 2001 ANTA Agreement have not yet concluded.

Total expenses on TAFE and related services are estimated at \$1,420.6 million in 2001-02. The TAFE Budget takes into account the on-going reductions in Commonwealth funding and the need for greater efficiencies in an increasingly competitive training market.

STRATEGIC DIRECTIONS

Key priorities have been identified as:

- ◆ working closely with emerging industries to ensure a skilled workforce is available;
- ◆ strengthening links between TAFE, schools and universities through the development of Multi Campus Colleges;
- ◆ capitalising on the use of new technologies to meet customers' needs and increasing the delivery of training via the Internet;

- ◆ developing new courses to assist small and rural businesses;
- ◆ continuing to deliver programs to Aboriginal people in conjunction with Aboriginal centres providing opportunities for the whole community to join with Aboriginal people in a variety of programs; and
- ◆ supporting the expertise, creativity, innovation and commitment of staff to improve overall performance, particularly students' outcomes.

2001-02 BUDGET

Total Expenses

Major initiatives to be undertaken during 2001-02 include:

- ◆ \$18.3 million over four years to support TAFE scholarships and students at risk programs, with some \$4.4 million being allocated this year;
- ◆ the ongoing development of partnerships between TAFE and industry to deliver flexible training programs specific to the clients needs and at times and locations suitable to the client;
- ◆ \$1.8 million in 2001-02, for a joint TAFE and schools initiative through TAFE NSW Outreach and school substitute care, to target youth and to expand their access to vocational education and training. An additional 100 TAFE places for students in Juvenile Justice Centres will be available; and
- ◆ \$2.6 million assistance to students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to continue full-time study at TAFE NSW.

Asset Acquisitions

The asset acquisition program for 2001-2002 is \$86 million. The program provides for the commencement of 38 new projects in 2001-2002, including new facilities at Dubbo, Cessnock, Kurri Kurri, Miller and Ultimo campuses and major refurbishment works at GyMEA, Wollongong and St George campuses.

Construction will continue on major works at Bathurst, Blacktown, Dubbo, Liverpool, Taree, Ultimo and Wollongbar campuses and on the Great Lakes Education Precinct, which is a joint schools and TAFE NSW facility at Tuncurry.

OFFICE OF THE BOARD OF STUDIES

The Office of the Board of Studies provides professional and administrative support to the Board of Studies which is responsible for development of curriculum and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-Government schools and the development and conduct of the School Certificate (SC) and Higher School Certificate (HSC) examinations. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (New South Wales) and the Aboriginal Education Consultative Group.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2000 key activities of the Office included:

- ◆ 344 examination papers in 130 Higher School Certificate courses and 4 papers for the School Certificate;
- ◆ 830 examination centres, across metropolitan and regional New South Wales, interstate and overseas;
- ◆ marking over 450,000 Higher School Certificate papers and 260,000 School Certificate papers at 14 venues;
- ◆ over 27,000 calls on the Higher School Certificate Advice Line;
- ◆ 58,212 candidates completing the Higher School Certificate in 2000; and
- ◆ 78,108 candidates completing the School Certificate in 2000.

New Higher School Certificate

The Office of the Board of Studies and the Department of Education and Training have spent over \$30 million since 1997-98 to support reform of the School and Higher School Certificates. Funding was provided for:

- ◆ the development of revised syllabuses and Vocational Education and Training Industry Frameworks;
- ◆ teaching support materials and training and development programs for teachers;

- ◆ revised assessment and reporting of student achievement based on a standards-based approach; and
- ◆ assistance to the non-Government sector for training and development and curriculum support.

Kindergarten to Year 10 Curriculum Framework

During 2000-01 the Office is undertaking the development of a Kindergarten to Year 10 Curriculum Framework. The Framework will take into account current and emerging issues in relation to the delivery of curriculum within schools, particularly the use of information and communications technology in the classroom and its impact on learning and assessment. The framework will support the evaluation of Years 7 to 10 syllabuses to be undertaken from 2001-02.

STRATEGIC DIRECTIONS

Years 7 to 10 Syllabus Development

The Office will undertake an evaluation of all Years 7 to 10 curriculum to ensure compatibility with the criteria for introducing new subjects and courses as part of the new Higher School Certificate. Revised English and Mathematics syllabuses will be distributed to schools by mid 2002 for implementation from 2003, with the remainder of syllabuses being ready for implementation from the beginning of 2004. An additional \$3.8 million has been allocated in 2001-02 (\$27 million over four years, including funding to the Department of Education and Training) to meet the accelerated timeframe. This initiative will support the assessment and reporting of student achievement from Kindergarten to Year 12 using a standards-based methodology (that is, against a set of descriptions of achievement rather than only reporting results of students within the same cohort).

Information and Communications Technology

Since 1999 the Office has implemented a range of on-line services to schools, teachers and students including lodgement of entries, examination results for candidates and product and services information. For the last two years HSC results have been available before Christmas. The Office will continue to expand the range of available services including interactive curriculum support materials and approaches to the use of computers in examinations and in scoring examination responses.

2001-02 BUDGET

Total Expenses

Total expenses for 2001-02 are estimated at \$82.7 million, an increase of \$6.8 million on 2000-01. Key expenditure initiatives in 2001-02 include:

- ◆ \$15.2 million over four years (\$3.7 million in 2001-02) to evaluate and redevelop Years 7 to 10 syllabuses;
- ◆ \$2.4 million over four years (\$0.6 million in 2001-02) for the development of a state-wide external Year 10 Computing Skills Assessment test to determine students' knowledge, skills and understanding of information and communications technology; and
- ◆ \$2.1 million over four years (\$0.7 million in 2001-02) for support materials for students and teachers on the standards referenced assessment methodology.

Asset Acquisitions

An amount of \$0.9 million will be provided to the Office in 2001-02 for capital projects. This includes \$0.3 million for continuation of a \$1.6 million project for electronic service delivery to schools to facilitate the exchange of course and candidate information and \$0.6 million for development of computer systems to support the Computing Skills Assessment test for Year 10 students and for the Years 7 to 10 syllabus redevelopment project.

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	74,813	74,572	77,939
Other operating expenses	30,628	30,217	33,588
Depreciation and amortisation	3,182	5,325	5,300
Grants and subsidies	19,096	18,515	16,361
Other expenses	2,699	1,513	2,555
Total Expenses	130,418	130,142	135,743
Less:			
Retained Revenue -			
Sales of goods and services	26,858	33,853	33,290
Investment income	1,882	2,601	1,782
Retained taxes, fees and fines	20,209	24,559	27,800
Grants and contributions	13,450	6,024	5,500
Other revenue	214	597	418
Total Retained Revenue	62,613	67,634	68,790
Gain/(loss) on disposal of non current assets	...	597	...
NET COST OF SERVICES	67,805	61,911	66,953

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	71,413	71,351	74,540
Grants and subsidies	19,096	18,515	16,361
Other	34,371	33,133	37,365
Total Payments	124,880	122,999	128,266
Receipts			
Sale of goods and services	26,853	33,853	33,285
Retained taxes	(975)	105	(1,200)
Interest	645	875	580
Other	35,988	34,271	36,145
Total Receipts	62,511	69,104	68,810
NET CASH FLOWS FROM OPERATING ACTIVITIES	(62,369)	(53,895)	(59,456)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	2,500	8,114	2,500
Advance repayments received	15	13	13
Purchases of property, plant and equipment	(6,372)	(6,626)	(7,359)
Purchases of investments	(1,595)	(7,991)	(1,298)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,452)	(6,490)	(6,144)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(13)	(13)	(13)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(13)	(13)	(13)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	62,453	62,363	60,062
Capital appropriation	2,447	2,447	3,690
Cash reimbursements from the Consolidated Fund Entity	1,126	1,326	1,376
NET CASH FLOWS FROM GOVERNMENT	66,026	66,136	65,128
NET INCREASE/(DECREASE) IN CASH	(1,808)	5,738	(485)
Opening Cash and Cash Equivalents	10,530	12,302	18,040
CLOSING CASH AND CASH EQUIVALENTS	8,722	18,040	17,555
CASH FLOW RECONCILIATION			
Net cost of services	(67,805)	(61,911)	(66,953)
Non cash items added back	5,220	6,736	7,296
Change in operating assets and liabilities	216	1,280	201
Net cash flow from operating activities	(62,369)	(53,895)	(59,456)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	8,722	18,040	17,555
Receivables	3,020	4,240	4,240
Other financial assets	19,381	27,513	27,513
Other	1,000	1,000	1,000
Total Current Assets	32,123	50,793	50,308
Non Current Assets -			
Other financial assets	5,024	27	14
Property, plant and equipment - Plant and equipment	33,809	29,560	31,619
Total Non Current Assets	38,833	29,587	31,633
Total Assets	70,956	80,380	81,941
LIABILITIES -			
Current Liabilities -			
Payables	3,390	3,337	3,538
Interest bearing	13	13	13
Employee entitlements and other provisions	5,200	5,200	5,200
Other	1,059	1,059	1,059
Total Current Liabilities	9,662	9,609	9,810
Non Current Liabilities -			
Interest bearing	26	27	14
Employee entitlements and other provisions	5,200	5,200	5,200
Total Non Current Liabilities	5,226	5,227	5,214
Total Liabilities	14,888	14,836	15,024
NET ASSETS	56,068	65,544	66,917
EQUITY			
Reserves	102	885	885
Accumulated funds	55,966	64,659	66,032
TOTAL EQUITY	56,068	65,544	66,917

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.1 Fair Trading Strategy

Program Objective(s): To develop and promote value and fairness in the New South Wales marketplace

Program Description: Development and review of the policy and regulatory framework. Support of the Department's programs through the development and conduct of information and education campaigns

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Regulatory reforms completed	no.	10	35	35	24
Community consultation meetings held	no.	n a.	33	60	60
Consultation papers prepared	no.	n a.	22	12	9
Publications produced					
Fact sheets	no.	n a.	34	24	20
Brochures/booklets	no.	n a.	31	25	25
Guides	no.	n a.	21	21	20
Other/electronic titles	no.	n a.	104	99	105
Information seminars held	no.	n a.	958	1,000	1,100
<u>Average Staffing:</u>	EFT	74	76	76	78

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,378	5,172	5,446
Other operating expenses	2,385	2,373	2,648
Depreciation and amortisation	153	331	350
Grants and subsidies			
Recurrent grants to non profit organisations	120	151	50
Miscellaneous education grants	120		200
Total Expenses	8,156	8,027	8,694

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.1 Fair Trading Strategy (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	133		100
Recoupment of administration costs - general government agencies	937	1,112	1,000
Investment income	112	157	80
Retained taxes, fees and fines	20	110	120
Grants and contributions		4	
Other revenue	11	33	18
Total Retained Revenue	1,213	1,416	1,318
NET COST OF SERVICES	6,943	6,611	7,376

ASSET ACQUISITIONS	252	214	332
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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.2 Marketplace Performance

Program Objective(s): To detect, remedy and deter unfair trading practices.

Program Description: Investigations into illegal conduct Marketplace surveillance, industry consultation and prosecution

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Investigations					
Fair trading	no.	n a.	380	560	560
Real estate	no.	n a.	301	250	270
Product and electrical safety	no.	n a.	267	520	550
Home building	no.	400	458	500	560
Inspections					
Fair trading licensee	no.	n a.	273	273	273
Real estate licensee	no.	n a.	2,160	1,300	1,700
Product and electrical safety	no.	n a.	n.a.	310	320
Electrical certification applications processed	no.	n a.	2,377	2,600	2,600
Measuring instrument certification applications	no.	n a.	3,469	3,200	3,240
Trade measurement licensee audits	no.	n a.	86	50	50
Building complaints	no.	n a.	578	1,500	1,800
Industry assessments	no.	n a.	2	3	4
Building industry audit field inspections	no.	n a.	370	500	600
Prosecutions	no.	495	563	520	550
Civil proceedings	no.	n a.	193	181	181
Disciplinary actions	no.	n a.	58	60	62
<u>Average Staffing:</u>	EFT	158	155	169	178

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.2 Marketplace Performance (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,753	11,490	11,779
Other operating expenses	3,090	4,235	4,570
Depreciation and amortisation	273	670	680
Grants and subsidies			
Recurrent grants to non profit organisations		14	
Subsidies to organisations - public financial enterprises	1,215	1,215	900
Other expenses			
Settlement of claims for damages	800	346	800
Legal and other costs	1,200	279	950
Total Expenses	17,331	18,249	19,679
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services	1,618	.	
Recoupment of administration costs - general government agencies	1,898	2,251	2,100
Electrical appliance testing	773	609	650
Investment income	228	319	193
Retained taxes, fees and fines	1,664	1,390	1,480
Grants and contributions	500	7	
Other revenue	21	149	44
Total Retained Revenue	6,702	4,725	4,467
Gain/(loss) on disposal of non current assets		597	
NET COST OF SERVICES	10,629	12,927	15,212
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ASSET ACQUISITIONS	510	486	673

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.3 Fair Trading Standards and Registers

Program Objective(s): To maintain confidence in the marketplace through the provision of registration and licensing services

Program Description: Registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	2001-02
Registration enquiries	thous	266.3	253.7	171.6	170.0
Licensing enquiries	thous	118.7	122.1	160.1	160.0
New business name registrations	thous	77.8	101.6	93.4	87.0
Business name renewals	thous	70.8	67.5	69.7	69.5
Business name extracts	thous	195.8	152.9	176.8	160.0
Co-operatives registered	no.	856	893	910	925
Associations incorporated	thous	1.8	1.6	1.8	1.6
New Association names reserved	thous	2.6	2.9	3.0	2.5
New licences/certificates issued (general)	thous	6.0	7.4	7.3	7.3
New licences/certificates issued (building)	thous	11.1	11.3	10.8	10.5
Licences/certificates renewed (general)	thous	19.6	28.4	28.0	26.0
Licences/certificates renewed (building)	thous	98.8	94.9	93.4	111.9
Business licence packages issued	thous	32.7	31.8	30.5	31.0
<u>Average Staffing:</u>	EFT	197	198	192	197

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,170	10,566	11,029
Other operating expenses	4,941	4,138	4,255

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.3 Fair Trading Standards and Registers (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	540	1,023	870
Grants and subsidies			
Recurrent grants to non profit organisations		3	
Co-operative development	350	250	350
Other expenses			
Advances written off	27		
Indemnity payments	150	120	150
Ex gratia payments	20	21	5
Total Expenses	17,198	16,121	16,659
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services		1,888	1,880
Recoupment of administration costs - general government agencies	2,441	2,895	2,650
Minor sales of goods and services	63	44	65
Investment income	296	411	241
Retained taxes, fees and fines	813	897	925
Grants and contributions		9	
Other revenue	27	86	54
Total Retained Revenue	3,640	6,230	5,815
NET COST OF SERVICES	13,558	9,891	10,844
ASSET ACQUISITIONS	655	729	866

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.4 Consumer and Trader Services

Program Objective(s): To foster fairness and ethical trading in the marketplace.

Program Description: The provision of advice and mediation services and the administration of the Register of Encumbered Vehicles, strata titles and building insurance activities.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Fair trading enquiries	thous	773.3	870.7	845.0	870.0
Register of Encumbered Vehicles checks	thous	799.0	951.4	979.9	999.5
Strata scheme enquiries	thous	42.0	46.7	41.4	47.7
Fair trading complaints	thous	25.6	25.9	24.9	25.5
Dispute Management Service building complaints (former Statutory Scheme)	thous	4.1	3.4	2.0	1.0
Building insurance claims processed (former Statutory Scheme)	no.	750	507	600	400
Register of Encumbered Vehicles certificates generated	thous	81.7	96.4	93.5	95.4
Encumbrances registered	thous	324.9	424.9	412.2	420.4
<u>Average Staffing:</u>	EFT	612	607	588	593

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	33,471	32,460	34,486
Other operating expenses	13,508	13,071	15,482
Depreciation and amortisation	1,949	2,647	2,740
Grants and subsidies			
Financial counselling services	975	975	975

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.4 Consumer and Trader Services (cont)

OPERATING STATEMENT (cont)

Recurrent grants to non profit organisations	15	9	170
Miscellaneous education grants	750	220	550
Building service grants	350	400	650
Tenancy advice and advocacy education program	1,416	1,490	1,416
Subsidies to organisations - public financial enterprises	13,785	13,785	11,100
Other expenses			
Settlement of claims for damages	500	600	500
Legal and other costs		11	150
Ex gratia payments		129	
Total Expenses	66,719	65,797	68,219
Less:			
Retained Revenue -			
Sales of goods and services			
Recoupment of administration costs - non general government agencies		6,190	6,000
Recoupment of administration costs - general government agencies	7,435	8,819	8,700
Register of Encumbered Vehicles fees	8,200	6,402	6,600
Minor sales of goods and services	176	121	175
Investment income	1,027	1,401	1,031
Retained taxes, fees and fines	17,674	21,945	25,035
Grants and contributions	6,623	126	
Other revenue	134	263	245
Total Retained Revenue	41,269	45,267	47,786
NET COST OF SERVICES	25,450	20,530	20,433
ASSET ACQUISITIONS	4,457	4,562	4,830

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.5 Tribunals

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes

Program Description: The resolution of disputes through the Residential and Fair Trading Tribunals and the Strata Schemes Board.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Applications processed:					
Fair Trading Tribunal -					
Consumer Claims Division	no.	7,100	6,456	7,180	7,680
Home Building Division	no.	3,200	4,368	5,380	5,810
Commercial Division	no.	225	315	330	350
Motor Vehicle Division	no.	100	1,662	1,800	1,900
Residential Tribunal	thous	44.5	46.7	52.0	55.0
Strata Schemes mediations	no.	900	894	828	830
<u>Average Staffing</u> :	EFT	133	135	149	154

		2000-01		2001-02
	Budget	Revised	Budget	
	\$000	\$000	\$000	

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	14,041	14,884	15,199
Other operating expenses	6,704	6,400	6,633
Depreciation and amortisation	267	654	660
Grants and subsidies			
Recurrent grants to non profit organisations		3	
Other expenses			
Ex gratia payments	2	7	
Total Expenses	21,014	21,948	22,492

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

43 DEPARTMENT OF FAIR TRADING

43.1 Fair Trading and Marketplace Performance

43.1.5 Tribunals (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	1,330	1,324	1,320
Recoupment of administration costs - general government agencies	1,854	2,198	2,050
Investment income	219	313	237
Retained taxes, fees and fines	38	217	240
Grants and contributions	6,327	5,878	5,500
Other revenue	21	66	57
Total Retained Revenue	9,789	9,996	9,404
NET COST OF SERVICES	11,225	11,952	13,088
ASSET ACQUISITIONS	498	635	658

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

44 DEPARTMENT OF CORRECTIVE SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	381,491	379,288	403,162
Other operating expenses	109,163	113,062	114,811
Maintenance	12,000	12,000	12,259
Depreciation and amortisation	21,100	24,000	26,650
Grants and subsidies	3,000	2,751	2,836
Other expenses	247	495	599
Total Expenses	527,001	531,596	560,317
Less:			
Retained Revenue -			
Sales of goods and services	24,404	30,150	27,917
Investment income	315	1,000	717
Grants and contributions	1,524	2,290	1,789
Other revenue	70	5,500	72
Total Retained Revenue	26,313	38,940	30,495
Gain/(loss) on disposal of non current assets		(1,453)	270
NET COST OF SERVICES	500,688	494,109	529,552

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

44 DEPARTMENT OF CORRECTIVE SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	356,427	353,091	375,498
Grants and subsidies	3,000	2,751	2,836
Other	121,043	126,079	128,038
Total Payments	480,470	481,921	506,372
Receipts			
Sale of goods and services	27,088	31,281	27,917
Retained taxes	(51)		
Interest	510	641	867
Other	1,594	7,629	1,820
Total Receipts	29,141	39,551	30,604
NET CASH FLOWS FROM OPERATING ACTIVITIES	(451,329)	(442,370)	(475,768)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		148	270
Purchases of property, plant and equipment	(82,069)	(60,646)	(85,941)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(82,069)	(60,498)	(85,671)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	443,097	443,463	461,126
Capital appropriation	82,069	60,646	85,941
Cash reimbursements from the Consolidated Fund Entity	9,476	12,700	12,954
NET CASH FLOWS FROM GOVERNMENT	534,642	516,809	560,021
NET INCREASE/(DECREASE) IN CASH	1,244	13,941	(1,418)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

44 DEPARTMENT OF CORRECTIVE SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	6,993	14,686	28,627
CLOSING CASH AND CASH EQUIVALENTS	8,237	28,627	27,209
CASH FLOW RECONCILIATION			
Net cost of services	(500,688)	(494,109)	(529,552)
Non cash items added back	45,514	48,800	54,314
Change in operating assets and liabilities	3,845	2,939	(530)
Net cash flow from operating activities	(451,329)	(442,370)	(475,768)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

44 DEPARTMENT OF CORRECTIVE SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	8,237	28,627	27,209
Receivables	2,409	5,456	5,306
Inventories	6,551	4,824	4,824
Other	950	863	863
Total Current Assets	18,147	39,770	38,202
Non Current Assets -			
Property, plant and equipment -			
Land and building	739,593	718,151	768,097
Plant and equipment	42,465	35,686	45,031
Total Non Current Assets	782,058	753,837	813,128
Total Assets	800,205	793,607	851,330
LIABILITIES -			
Current Liabilities -			
Payables	22,073	28,536	28,126
Employee entitlements and other provisions	18,793	15,562	15,562
Total Current Liabilities	40,866	44,098	43,688
Non Current Liabilities -			
Employee entitlements and other provisions	16,500	19,526	19,526
Other	4,000	3,951	3,951
Total Non Current Liabilities	20,500	23,477	23,477
Total Liabilities	61,366	67,575	67,165
NET ASSETS	738,839	726,032	784,165
EQUITY			
Reserves	84,474	84,555	84,555
Accumulated funds	654,365	641,477	699,610
TOTAL EQUITY	738,839	726,032	784,165

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES

44.1 Containment and Care of Inmates

44.1.1 Containment and Care of Inmates

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Escapes from full time custody -					
Maximum security	no.	1		*	n.a
Medium security	no.		3	1*	n.a
Minimum security	no.	30	12	32*	n.a
Malabar fines unit	no.	3			n.a
Escorted - other	no.	2	4	2*	n.a
Court complex	no.		6	9*	n.a
Transport	no.	1			n.a
Periodic detention	no.	4	1	*	n.a
Absconds from full time custody -					
Minimum security	no.	20	12	8*	n.a
Escorted external work party away from institution	no.	15	9	2*	n.a
Escorted sports/educational excursion	no.		1	*	n.a
Day/weekend leave	no.	2		*	n.a
Unescorted education programs	no.		1	*	n.a
Work release program	no.		3	2*	n.a
Other unescorted authorised absence	no.	1		1*	n.a
Periodic detention	no.		3	3*	n.a
Overall escape rate (per 100 inmate years)	no.	1.1	0.9	1.0	n.a
Deaths in custody -					
Natural causes	no.	2	4	2*	n.a
Other	no.	24	19	10*	n.a
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	73	78	75#	76
Protection segregation	no.	1,152	1,247	1,330#	1,330

* Actual data to 31 March 2001

Average figures for the financial year to date

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES

44.1 Containment and Care of Inmates

44.1.1 Containment and Care of Inmates (cont)

Assaults (financial year) –					
On staff	no.	353	327	350 **	n.a
On inmates - serious	no.	161	197	270 **	n.a
On inmates - minor	no.	908	1,128	1,100 **	n.a
 <u>Outputs:</u>					
Sentenced receptions during year	no.	9,878	10,458	9,670 **	10,290
Daily average inmate population	no.	6,635	7,372	7,430 **	7,920
Unsentenced and appellants in custody	no.	1,737	2,014	2,120 **	1,300
Average number under sentence to periodic detention	no.	1,386	1,266	1,100 **	1,300
Working days lost due to industrial disputes	no.	918	603	340	n.a
Average Staffing:	EFT	3,377	3,579	3,760	3,883

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	281,182	280,111	298,695
Other operating expenses	72,496	75,361	76,026
Maintenance	9,783	9,783	9,994
Depreciation and amortisation	17,129	19,441	18,957
Other expenses			
Inspector General's Office operating expenses		253	260
Settlement of claims for damages and compensation to inmates	101	20	101
Expenses of Parole Board	41	41	42
Total Expenses	380,732	385,010	404,075

** 2000-01 estimate based on average figures for the financial year to date extrapolated for the full year.

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES**

44.1 Containment and Care of Inmates

44.1.1 Containment and Care of Inmates (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	215	400	410
Canteen sales	646	700	662
Accommodation work release	630	450	645
ACT inmates	7,203	9,000	9,728
Maintenance of prohibited immigrants	700	4,200	922
Minor sales of goods and services	1,191	1,892	1,356
Investment income	270	857	614
Grants and contributions		90	5
Other revenue	36	4,852	37
Total Retained Revenue	10,891	22,441	14,379
Gain/(loss) on disposal of non current assets		(1,453)	270
NET COST OF SERVICES	369,841	364,022	389,426

ASSET ACQUISITIONS	81,710	60,287	83,386
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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

44 DEPARTMENT OF CORRECTIVE SERVICES

44.2 Assessment, Classification and Development of Inmates

44.2.1 Assessment, Classification and Development of Inmates

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Percentage of inmates employed full time -					
Corrective Services Industries	%	33	31	32	32
Domestic and services	%	36	36	33	33
Full time education	%	4	4	4	4
<u>Outputs:</u>					
Inmate employment positions available	no.	4,556	4,519	5,105	5,105
Inmate enrolments -					
Literacy/numeracy	no.	3,450	3,762	3,972	3,972
Additional education programs	no.	2,550	3,108	3,180	3,180
Therapeutic Program admissions	no.	n a.	2,150*	2,372	2,633
<u>Average Staffing:</u>	EFT	788	823	830	855

* The previous unit of measurement, daily state figures, is now more accurately measured as annual admissions

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES

44.2 Assessment, Classification and Development of Inmates

44.2.1 Assessment, Classification and Development of Inmates (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	61,695	61,343	64,723
Other operating expenses	28,038	28,372	29,916
Maintenance	2,146	2,146	2,193
Depreciation and amortisation	3,758	4,265	7,451
Grants and subsidies			
Inmates' after-care	1,800	1,551	1,536
Clergy attending centres	1,200	1,200	1,300
Other expenses			
Inspector General's Office operating expenses		57	59
Serious Offenders Review Council	10	12	10
Official Visitors Scheme	74	74	75
Drug and Alcohol Program for Aboriginal inmates	21	8	21
Total Expenses	98,742	99,028	107,284
Less:			
Retained Revenue -			
Sales of goods and services			
Corrective Services Industries	13,436	12,900	13,758
Minor sales of goods and services	320	508	364
Investment income	45	143	103
Grants and contributions	1,218	1,894	1,471
Other revenue	8	628	8
Total Retained Revenue	15,027	16,073	15,704
NET COST OF SERVICES	83,715	82,955	91,580
<hr/>			
ASSET ACQUISITIONS	360	360	2,555

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES

44.3 Alternatives to Custody

44.3.1 Alternatives to Custody

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders To prepare pre-release reports for releasing authorities. To provide sentencers with alternatives to full-time custody To provide a State-wide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offenders suitability for sentences other than full-time custody Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community Provision of direct alternatives to full-time custody such as the Home Detention Program Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Pre-sentence reports	no.	22,832	23,824	25,100	26,400
Registrations -					
Probation	no.	8,394	9,928	10,300	10,500
Post custodial	no.	2,384	2,532	2,550	2,600
Community service orders	no.	5,559	5,318	5,400	5,500
Home detention	no.	392	281	300	320
Total Registrations	no.	16,604	18,059	18,550	18,920
Average monthly offender caseload -					
Probation	no.	10,151	11,496	11,600	11,700
Post custodial	no.	2,780	3,706	3,750	3,800
Community service orders	no.	5,345	5,289	5,460	5,500
Fine default orders	no.	307	361	127	n.a.*
Home detention	no.	183	180	189	200
Total cases	no.	14,770	21,032	21,126	21,200
<u>Average Staffing:</u>	EFT	618	642	677	677

* In January 1998 a new fines Act was introduced and all matters relating to fine defaulters were handed to the State Debt Recovery Office, who have indicated that a structured roll out of orders will commence during 2001-02.

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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44 DEPARTMENT OF CORRECTIVE SERVICES

44.3 Alternatives to Custody

44.3.1 Alternatives to Custody (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	38,614	37,834	39,744
Other operating expenses	8,629	9,329	8,869
Maintenance	71	71	72
Depreciation and amortisation	213	294	242
Other expenses			
Inspector General's Office operating expenses		30	31
Total Expenses	47,527	47,558	48,958
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	63	100	72
Grants and contributions	306	306	313
Other revenue	26	20	27
Total Retained Revenue	395	426	412
NET COST OF SERVICES	47,132	47,132	48,546

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	26,272	25,030	25,685
Other operating expenses	17,436	18,384	18,518
Maintenance	2,284	2,785	3,099
Depreciation and amortisation	2,215	2,216	2,567
Grants and subsidies	28,017	28,046	26,085
Total Expenses	76,224	76,461	75,954
Less:			
Retained Revenue -			
Sales of goods and services	21,111	19,915	21,732
Investment income	356	588	404
Grants and contributions	1,961	1,964	1,816
Other revenue	176	212	104
Total Retained Revenue	23,604	22,679	24,056
NET COST OF SERVICES	52,620	53,782	51,898

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	24,759	23,458	24,015
Grants and subsidies	28,017	28,046	26,085
Other	19,997	24,864	25,309
Total Payments	72,773	76,368	75,409
Receipts			
Sale of goods and services	21,111	19,551	21,732
Interest	356	588	404
Other	2,224	5,850	5,609
Total Receipts	23,691	25,989	27,745
NET CASH FLOWS FROM OPERATING ACTIVITIES	(49,082)	(50,379)	(47,664)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	253	400	319
Purchases of property, plant and equipment	(6,472)	(9,227)	(3,539)
Advances made	(600)	(1,480)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(6,819)	(10,307)	(3,220)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	47,119	48,846	45,285
Capital appropriation	6,472	9,690	3,539
Cash reimbursements from the Consolidated Fund Entity	855	873	890
Cash transfers to Consolidated Fund	(341)	(798)	(352)
NET CASH FLOWS FROM GOVERNMENT	54,105	58,611	49,362
NET INCREASE/(DECREASE) IN CASH	(1,796)	(2,075)	(1,522)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	7,857	9,631	7,556
CLOSING CASH AND CASH EQUIVALENTS	6,061	7,556	6,034
CASH FLOW RECONCILIATION			
Net cost of services	(52,620)	(53,782)	(51,898)
Non cash items added back	3,520	3,862	4,237
Change in operating assets and liabilities	18	(459)	(3)
Net cash flow from operating activities	(49,082)	(50,379)	(47,664)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	6,061	7,556	6,034
Receivables	1,261	1,525	1,528
Other financial assets	555	410	411
Other	138	38	38
Total Current Assets	8,015	9,529	8,011
Non Current Assets -			
Other financial assets	2,377	3,119	2,799
Property, plant and equipment -			
Land and building	101,456	101,910	103,142
Plant and equipment	1,437	2,417	2,157
Total Non Current Assets	105,270	107,446	108,098
Total Assets	113,285	116,975	116,109
LIABILITIES -			
Current Liabilities -			
Payables	1,760	1,808	1,808
Employee entitlements and other provisions	2,704	2,437	2,437
Other	1,796	1,957	1,957
Total Current Liabilities	6,260	6,202	6,202
Total Liabilities	6,260	6,202	6,202
NET ASSETS	107,025	110,773	109,907
EQUITY			
Reserves	21,539	21,539	21,539
Accumulated funds	85,486	89,234	88,368
TOTAL EQUITY	107,025	110,773	109,907

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development

Program Objective(s): To improve the quality of life for the people of New South Wales by helping them participate in sport and recreation

Program Description: Providing quality, customer focused sport and recreation services. Developing and extending partnerships with other Government agencies and the sport and recreation industry

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Customers satisfied with services	%	93	94	95	95
NSW population 18 years and over participating in organised sport and physical activities	%	29	28	29	30
NSW population aged 5-17 years participating in organised sport and physical activities	%	64	65	60	61
Sport and Recreation community organisations adopting Active Australia provider model	no.	109	152	160	170
 <u>Outputs:</u>					
Outdoor education program (participant days)	thous	264	249	250	250
Swimsafe program (participant days)	thous	412	385	350	325
Sport and Recreation Centres and Academies (participant days)	thous	442	436	450	460
Local level sports facilities (development) completed	no.	380	460	467	470
Regional sports facilities (development) supported	no.	17	14	22	22
High performance sports squads	no.	26	26	25	25
Scholarships to high performance athletes	no.	692	649	647	664
<u>Average Staffing:</u>	EFT	354	363	359	346

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
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45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	26,272	25,030	25,685
Other operating expenses	17,236	18,187	18,315
Maintenance	2,284	2,785	3,099
Depreciation and amortisation	1,857	1,858	2,209
Grants and subsidies			
Sporting associations	4,876	4,876	4,570
Sports development assistance	2,708	3,316	2,739
Assistance for special community groups	260	525	295
International Sporting Events Council	500	500	500
NSW Institute of Sport	4,739	4,739	4,726
Capital grants to non profit organisations*	3,262	2,854	3,215
Capital grants paid to other organisations	2,000	2,000	
State Sports Centre - maintenance	797	797	797
Local Government sporting facilities - capital			
Grants*	4,550	4,059	4,863
Sydney Aquatic and Athletic Centres	4,325	4,380	4,380
Total Expenses	75,666	75,906	75,393

* Grants expense is based on expected payments for capital projects. This includes progress payments for a number of projects approved in prior years. The Budget provision in 2001-02 for new capital project approvals is \$1.5 million for the Regional Sporting Facilities Program and \$4.5 million for local government sporting facilities, the latter comprising \$4.0 million for the Capital Assistance Program and \$500,000 for the Shooting Facilities Development Program.

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45 DEPARTMENT OF SPORT AND RECREATION**

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sport and recreation centres	18,898	17,496	19,143
Board and lodging	227	278	287
Minor sales of goods and services	1,304	1,454	1,599
Investment income	330	535	350
Grants and contributions	1,961	1,964	1,816
Other revenue	176	212	104
Total Retained Revenue	22,896	21,939	23,299
NET COST OF SERVICES	52,770	53,967	52,094

ASSET ACQUISITIONS	6,472	9,227	3,539
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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.2 Eastern Creek Raceway

Program Objective(s): To provide the people of New South Wales with a world class facility for motorsport events.

Program Description: The Eastern Creek property is leased on a commercial basis so that promoters can stage events

OPERATING STATEMENT

Expenses -

Operating expenses -			
Other operating expenses	200	197	203
Depreciation and amortisation	358	358	358
Total Expenses	558	555	561
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	682	687	703
Investment income	26	53	54
Total Retained Revenue	708	740	757
NET COST OF SERVICES	(150)	(185)	(196)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION
RENTAL BOND BOARD**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	30,000	31,888	27,382
Other revenue		200	
Total Retained Revenue	30,000	32,088	27,382
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	14,931	14,931	15,066
Grants and subsidies	9,370	8,915	8,543
Borrowing costs	750	750	750
Total Expenses	25,051	24,596	24,359
SURPLUS/(DEFICIT)	4,949	7,492	3,023

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

RENTAL BOND BOARD

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	30,000	28,196	26,800
Other	16	342	16
Total Receipts	30,016	28,538	26,816
Payments			
Grants and subsidies	9,370	8,915	8,543
Finance costs	750	750	750
Other	22,400	21,054	16,465
Total Payments	32,520	30,719	25,758
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,504)	(2,181)	1,058
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments		250	50
Advance repayments received	50		
NET CASH FLOWS FROM INVESTING ACTIVITIES	50	250	50
NET INCREASE/(DECREASE) IN CASH	(2,454)	(1,931)	1,108
Opening Cash and Cash Equivalents	22,890	8,137	6,206
CLOSING CASH AND CASH EQUIVALENTS	20,436	6,206	7,314
CASH FLOW RECONCILIATION			
Surplus/(deficit)	4,949	7,492	3,023
Non cash items added back		(3,692)	(582)
Change in operating assets and liabilities	(7,453)	(5,981)	(1,383)
Net cash flow from operating activities	(2,504)	(2,181)	1,058

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION
RENTAL BOND BOARD**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	20,436	6,206	7,314
Receivables	1,581	1,251	1,251
Other financial assets		21,418	22,000
Total Current Assets	22,017	28,875	30,565
Non Current Assets -			
Other financial assets	750	506	456
Property, plant and equipment -			
Total Non Current Assets	750	506	456
Total Assets	22,767	29,381	31,021
LIABILITIES -			
Current Liabilities -			
Other	74	2,159	776
Total Current Liabilities	74	2,159	776
Total Liabilities	74	2,159	776
NET ASSETS	22,693	27,222	30,245
EQUITY			
Accumulated funds	22,693	27,222	30,245
TOTAL EQUITY	22,693	27,222	30,245

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

STATE SPORTS CENTRE TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	2,429	1,857	2,569
Investment income	20	24	18
Grants and contributions	805	1,393	801
Other revenue	115	40	68
Total Retained Revenue	3,369	3,314	3,456
Less:			
Expenses -			
Operating Expenses -			
Employee Related	1,894	1,646	1,876
Other operating expenses	1,120	950	1,184
Maintenance	305	572	312
Depreciation and amortisation	1,948	1,873	1,903
Total Expenses	5,267	5,041	5,275
Gain/(loss) on disposal of non current assets		117	
SURPLUS/(DEFICIT)	(1,898)	(1,610)	(1,819)

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

STATE SPORTS CENTRE TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	2,357	1,497	2,595
Interest	20	24	19
Other	920	1,643	1,042
Total Receipts	3,297	3,164	3,656
Payments			
Employee Related	1,889	1,666	1,866
Other	1,427	2,134	1,670
Total Payments	3,316	3,800	3,536
NET CASH FLOWS FROM OPERATING ACTIVITIES	(19)	(636)	120
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		117	
Proceeds from sale of investments	50	860	
Purchases of property, plant and equipment	(50)	(538)	(70)
NET CASH FLOWS FROM INVESTING ACTIVITIES		439	(70)
NET INCREASE/(DECREASE) IN CASH	(19)	(197)	50
Opening Cash and Cash Equivalents	106	419	222
CLOSING CASH AND CASH EQUIVALENTS	87	222	272
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	(1,898)	(1,610)	(1,819)
Non cash items added back	1,928	1,873	1,883
Change in operating assets and liabilities	(49)	(899)	56
Net cash flow from operating activities	(19)	(636)	120

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE
SERVICES AND MINISTER FOR SPORT AND RECREATION**

STATE SPORTS CENTRE TRUST

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	87	222	272
Receivables	207	418	404
Other financial assets	150	150	150
Inventories	24	24	25
Other	22	22	25
Total Current Assets	490	836	876
Non Current Assets -			
Property, plant and equipment -			
Land and building	49,873	50,074	48,399
Plant and equipment	664	680	522
Total Non Current Assets	50,537	50,754	48,921
Total Assets	51,027	51,590	49,797
LIABILITIES -			
Current Liabilities -			
Payables	139	169	179
Employee entitlements and other provisions	124	124	120
Other	93	53	63
Total Current Liabilities	356	346	362
Non Current Liabilities -			
Employee entitlements and other provisions	140	135	145
Total Non Current Liabilities	140	135	145
Total Liabilities	496	481	507
NET ASSETS	50,531	51,109	49,290
EQUITY			
Reserves	13,900	13,900	13,900
Accumulated funds	36,631	37,209	35,390
TOTAL EQUITY	50,531	51,109	49,290

MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE SERVICES AND MINISTER FOR SPORT AND RECREATION

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Fair Trading			
Total Expenses	130.4	135.7	4.1
Asset Acquisitions	6.4	7.4	15.5
Department of Corrective Services			
Total Expenses	527.0	560.3	6.3
Asset Acquisitions	82.1	85.9	4.7
Department of Sport and Recreation			
Total Expenses	76.2	76.0	- 0.4
Asset Acquisitions	6.5	3.5	- 45.3
Rental Bond Board			
Total Expenses	25.1	24.4	- 2.8
Asset Acquisitions
State Sports Centre Trust			
Total Expenses	5.3	5.3	0.2
Asset Acquisitions	0.1	0.1	40.0
Total, Minister for Fair Trading, Minister for Corrective Services and Minister for Sport and Recreation			
Total Expenses	764.0	801.7	4.9
Asset Acquisitions	95.1	96.9	1.9

DEPARTMENT OF FAIR TRADING

The Department provides a wide range of services to consumers and traders. These services cover business name registrations and licensing information, advice on home building, strata scheme administration and advice, and information on general consumer matters through Fair Trading Centres, as well as investigations and compliance activities.

Other services provided by Fair Trading Centres include information on the rights and obligations of landlords and tenants, and on encumbrances on motor vehicles and boats.

The Department also administers the formation and regulation of co-operatives, and provides trade measurement and technical services. The portfolio incorporates two tribunals – the Fair Trading Tribunal and the Residential Tribunal.

In 2001-02 the Department will provide advice to the public on over 2 million matters. This is in response to an estimated:

- ◆ 870,000 fair trading enquiries;
- ◆ 999,000 Register of Encumbered Vehicles database enquiries;
- ◆ 170,000 business names enquiries; and
- ◆ 160,000 traders licensing enquiries.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses for 2001-02 are estimated to be \$135.7 million compared to a forecast \$130.1 million in 2000-01. The increase is mainly due to cost escalation and the provision of an additional \$3 million for the introduction of Home Building Reforms.

STRATEGIC DIRECTIONS

The strategic intent of the Department of Fair Trading is for New South Wales to be recognised for value and fairness in the marketplace. The Department's key corporate objectives are:

- ◆ develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders;
- ◆ encourage maximum compliance with regulatory requirements (through information and education for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing, registration and certification); and

- ◆ use public resources accountably and ensure operations are economical, efficient and customer-focused.

2001-02 BUDGET

Total Expenses

Total expenses for 2001-02 are estimated at \$135.7 million. Significant allocations include:

- ◆ \$19.8 million (\$18.9 million in 2000-01) to fund the operations of the Fair Trading Tribunal and the Residential Tribunal to assist in the resolution of disputes;
- ◆ \$13.3 million (\$13.2 million in 2000-01) for the operation of the licensing and registration areas that license builders, real estate agents, valuers, conveyancers and private employment agents and the registration of business names, co-operatives, associations and co-operative housing societies;
- ◆ \$14.3 million (\$11.9 million in 2000-01) to detect and ultimately decrease unfair practices in the marketplace through the investigation of illegal conduct which leads to prosecutions; and
- ◆ \$28 million (\$25.4 million in 2000-01) for costs related to the Fair Trading Centres in the city and regional areas, the Registry of Encumbered Vehicles (REVS) and community education programs.

Asset Acquisitions

The Department's 2001-02 asset acquisition program of \$7.4 million provides for:

- ◆ completion of the upgrade of Local Area Network (LAN) Technologies throughout the Department (\$0.3 million);
- ◆ implementation of a managed network infrastructure to increase LAN/WAN performance (\$1.74 million);
- ◆ upgrade of essential business application infrastructures (\$0.7 million);
- ◆ expansion of the Department's Internet/Intranet system (\$0.9 million);

- ◆ upgrading the Department's Customer Assistance System (\$0.8 million);
- ◆ implementation of the Home Building Disputes strategy (\$0.3 million);
- ◆ integration of computer technology and telephone technology at REVS (\$0.3 million);
- ◆ development of electronic billing and payment via the Internet (\$0.2 million);
- ◆ Interactive Voice Response System for the Department's Call Centre (\$0.2 million);
- ◆ REVS information enhancement project (\$0.4 million); and
- ◆ replacement of minor plant and equipment (\$1.5 million).

DEPARTMENT OF CORRECTIVE SERVICES

The Department is responsible for carrying out both custodial and non-custodial orders of the criminal courts for both sentenced and unsentenced adult inmates. This responsibility includes the management of offenders who have been sentenced to imprisonment, are on remand or appeal, or have been required to adhere to an order involving supervision and case management by the Probation and Parole Service. Secure transport of offenders from police cells, and to and from courts and correctional centres in a considerable number of New South Wales locations is also the role of the Department.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The increasing full time inmate population has impacted on expenditure trends within the Department over recent years, with the full time population level increasing from 5,002 in 1990-91 to 7,710 in early April 2001. Over the last 12 months there has been an increase of 268 full time inmates. The Probation and Parole Service, which provides offender management programs and services within the community and pre-sentence reports to the judiciary, has also seen a marked increase in workload in past years. Average caseloads of persons under community supervision and in community based correctional programs such as home detention are expected to further increase from 19,000 in 2000-01 to 22,000 in 2004-05. Most recently there has been growth in the use by the judiciary of suspended sentence options.

These increases are reflective of a combination of factors including better police response to crime patterns, rates of conviction, sentencing outcomes and bail decisions. In line with the Government's policy on law enforcement, demand for custodial correctional services and community-based alternatives to custody is expected to continue to increase in the immediately foreseeable future.

STRATEGIC DIRECTIONS

One of the key strategic issues in 2001-02 facing the Department is the predicted growth in the full time inmate population in comparison to current and proposed facility operational capacity. This Budget provides capital works funding to construct enhanced or new facilities at Parklea, South Windsor and at Kempsey.

Other strategic priorities of the Department are to:

- ◆ enhance the integration between community based and institutional settings by building strategic relationships with Government and non-Government agencies including offenders receiving ongoing support to improve throughcare and to target a reduction in re-offending;
- ◆ develop and refine core correctional programs which address risk and are based upon evidence of effectiveness in reducing offending and which are fully integrated between institutional and community settings;
- ◆ develop and extend community based sentencing options, which provide the sentencing authority with genuine alternatives to full time imprisonment and are effective in reducing re-offending;
- ◆ implement common offender assessment and case management protocols within both custodial and community based offender management programs designed to maximise program and service effectiveness;
- ◆ implement an adult victim-offender conferencing scheme to aid victims coming to terms with their trauma, with offenders taking responsibility for their crimes;
- ◆ establish a program approach to service delivery in the management of community based offenders that accords with best practice principles;
- ◆ analyse qualitative and quantitative trends in all correctional programs to ensure efficiency of program service delivery by way of benchmarking and other key performance indicator analysis;

- ◆ respond to increasing levels of offenders in all community based programs; and
- ◆ implement specific non-custodial programs that target services to identified indigenous communities in an integrated approach involving the Probation and Parole Service working with other agencies.

2001-02 BUDGET

Total Expenses

Estimated total expenses of \$560.3 million in 2001-02 will be incurred on the core functions of the Department which include offender management in the community and within institutions, delivery of developmental programs and the provision of secure offender management within selected court and police cells.

Provision has been made in 2001-02 for the following items.

Increased Inmate Numbers

- ◆ Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers. This is estimated to cost \$8 million in 2001-02.

Court Security and Regional Inmate Transport

- ◆ Additional funding of \$1.6 million has been provided in 2001-02 to meet the full year operating costs of court security and regional inmate transport activities taken over from the Police Service in 2000-01 and in early 2001-02. This transfer of responsibilities will free up more police in regional areas for frontline duties.

Training of additional correctional officers

- ◆ The 2001-02 recurrent allocation addresses the need for correctional and probation and parole staff by providing \$2 million to meet the costs incurred in training additional staff to fill current vacancies and those expected as a consequence of the increasing full time inmate and offender population.

Asset Acquisitions – New Works

Highlights of the 2001-02 program, which totals \$85.9 million, are detailed below. The program includes commencement of one major new work.

Replacement of Mid Range Computers

This project involves the replacement of the Department's current mid range computer hardware used to run critical offender systems. This will enable the Department to also acquire market-leading technologies backed by appropriate support and maintenance arrangements. Such hardware will also ensure that departmental systems support the increased use of web technologies and web orientated operating systems, languages and protocols.

Completion is scheduled for June 2002 with expenditure in 2001-02 of \$1.9 million.

Asset Acquisitions – Works in Progress

200 Bed Parklea Metropolitan Remand Centre

This project involves the upgrade of existing infrastructure and the construction of purpose built remand accommodation as an expansion of Parklea Correctional Centre. The Centre will provide 200 new beds for young offenders in order to address the accommodation requirements of an increasing inmate remand population within the Sydney Metropolitan area.

The estimated total cost for the project is \$36.6million (\$19 million in 2001-02) with completion anticipated in December 2002.

350 Bed Mid North Coast Correctional Centre at Kempsey

This project involves the construction of a new purpose built multi-classification Correctional Centre for male and female inmates. The Centre will provide 350 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation on the Mid North Coast.

The estimated total cost for the project is \$70million (\$20 million in 2001-02) with completion anticipated in early 2004.

200 Bed Metropolitan Women's Correctional Centre

Funding of \$20 million has been included in the 2001-02 program for the construction of a new purpose built Correctional Centre for female inmates. The Centre will provide 200 new beds and operate as a multi-classification Centre, enabling Mulawa Correctional Centre to cater specifically for remand and special needs female inmates.

The estimated total cost for the project is \$48 million with completion anticipated in April 2003.

Infrastructure Upgrade for Silverwater Correctional Complex

A \$5 million infrastructure upgrade at the Silverwater Correctional Complex will involve construction of a new gatehouse, administration facilities and visitors' centre and will provide additional program space for inmates. The existing administration building for the Metropolitan Remand and Reception Centre will be extended to provide additional file storage and relocate the accounts section, avoiding the need for the public to be admitted to a correctional centre to pay bails and fines.

Completion is scheduled for early 2002 with expenditure of \$2.8million in 2001-02.

Information Architecture Facility

The Information Architecture Facility project incorporates data warehousing, data mining and the use of Internet/Intranet technologies to enhance the availability and use of information across all areas of the Department and with external business partners. The purpose of the Information Architecture project is to leverage off existing systems and provide a means of accessing, manipulating, transforming and disseminating information across the key corporate inmate systems.

The estimated total cost of the project is \$1.2million (\$0.5 million in 2001-02) with completion scheduled for July 2001.

Goulburn Redevelopment - Stage Two

A new intensive case management facility for seventy-five inmates is currently being constructed within an extension of the secure perimeter wall. The facility is due for commissioning in July 2001.

Stage 2 of the redevelopment also includes a new visiting facility, new gatehouse, control room, administration building and accommodation for the Emergency Unit. The estimated total cost of the Stage 2 redevelopment is \$41million (\$7.1 million in 2001-02) and completion is scheduled for early 2002.

Long Bay Redevelopment

The redevelopment will cater for therapeutic special needs programs such as those for sex offenders, violent offenders, inmates with intellectual disabilities, those at high risk of suicide, medical transients and offenders with major drug and/or alcohol problems.

The estimated total cost of the project is \$36.4million (\$7 million in 2001-02) and the redevelopment is scheduled for completion in June 2004.

DEPARTMENT OF SPORT AND RECREATION

The role of the Department of Sport and Recreation is to provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Because of the completion of Olympic activities, the Department's grant expenditure will decrease marginally in 2001-02. Operational expenditure has remained constant since the Department's re-alignment in 1998-99.

In June 2001 the Department will relocate its head office to Homebush Bay. The move is expected to provide efficiency gains in the provision of its services.

During 2000-01, program staff at Sport and Recreation Centres and Academies of Sport and Recreation throughout New South Wales participated in development activities to upgrade their skills and hence improve the quality of programs offered.

The Department has continued to place particular emphasis on the development of services in regional and rural New South Wales. This has included ongoing grant funding to support facility development through the Capital Assistance Program, the Regional Sports Facility Program and the Shooting Clubs Development Program.

The Department strengthened its emphasis on working collaboratively with other agencies including police and community youth clubs, local community organisations and other key Government Departments. These partnerships aim to improve outcomes for disadvantaged groups within the community and build on the capacity of sport and recreation to enhance community well being and address broader social issues.

STRATEGIC DIRECTIONS

In 2001-02 the Department will focus on the activities and programs delivered at the Centres and Academies. This follows a two year period of intensive analysis of customer feedback and an upgrading of facilities at a number of locations to better meet customer needs.

To complement these developments, new marketing strategies will be developed to ensure that services provided are accessed by a wide cross section of people, particularly those who have not previously participated in the activities of the Department.

Industry and community service activities will also be refocused around capacity building, sustainable program development, organisational development, local partnerships and more effectively addressing the issue of social exclusion.

Major priorities for 2001-02 are:

- ◆ Strengthening and expanding its commitment to water safety, building on the work of the New South Wales Water Safety Task Force;
- ◆ Increasing participation in services provided by Sport and Recreation Centres and Academies of Sport and Recreation;
- ◆ Encouraging capacity building with the community and improving outcomes for disadvantaged groups;
- ◆ Strengthening partnership arrangements with Government agencies, State and peak sporting organisations; and
- ◆ Increasing the use of sport, recreation and physical activity to address emerging social and health issues such as crime prevention, social dislocation and substance abuse.

2001-02 BUDGET

Total Expenses

A total of \$76.0 million will be spent by the Department in 2001-02 to provide and facilitate quality sport and recreation services. Overall spending will be similar to 2000-01. Additional funding in 2001-02 includes:

- ◆ \$1.2 million to improve water safety in New South Wales to support the implementation of the New South Wales Water Safety Framework (\$500,000), the continuation of the Safe Waters public education campaign (\$500,000) and the water safety education grants program (\$165,000);
- ◆ \$0.6 million for asset maintenance on building and land improvements at Sport and Recreation Centres and Academies of Sport and Recreation; and
- ◆ \$135,000 for child protection services.

Major features of the Department's total expenditure include:

- ◆ \$28.1 million for sport and recreation programs co-ordinated by the Department's Regional Offices or provided at Sport and Recreation Centres and Academies of Sport and Recreation;
- ◆ \$2.2 million to support a comprehensive water safety program for New South Wales. This comprises the \$1.2 million enhancement in addition to \$1 million funding for the existing water safety and rescue programs;
- ◆ \$15.7 million in grant payments from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facilities capital grants. This includes payments for the Capital Assistance Program (\$4.3 million), the Regional Sports Facility Program (\$3.2 million), the Sports Development Program (\$2.7 million), the Shooting Facilities Development Program (\$570,000), the Youth at Risk Program (\$300,000), Disabled Athlete Scholarships (\$105,000), the Country Athlete Scheme (\$200,000) and the Remote Areas Travel Assistance Scheme (\$100,000); and
- ◆ \$9.9 million in administered grant funding towards the operations of the NSW Institute of Sport (\$4.7 million) and the Sydney Aquatic and Athletic Centres (\$4.4 million) in addition to maintenance funding for the State Sports Centre (\$0.8 million).

Asset Acquisitions

A total of \$3.5 million will be spent in 2001-02. The asset acquisition program comprises:

- ◆ \$0.5 million for lodge accommodation at the Myuna Bay Sport and Recreation Centre;
- ◆ \$0.5 million for an aerobics and fitness centre at the Sydney Academy of Sport and Recreation;
- ◆ \$1.5 million to continue remediation of the former shotgun range at the Sydney Academy of Sport and Recreation; and
- ◆ \$1 million for minor works projects at the Department's Sport and Recreation Centres and Academies of Sport and Recreation.

RENTAL BOND BOARD

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Director-General of the Department of Fair Trading. The activities of the Board are undertaken by staff employed by the Department of Fair Trading.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Board is a self funding body, and derives its income from interest earned on rental bond deposits and accumulated funds. In 2001-02, rental bond deposits are estimated to be \$440 million, which should generate approximately \$27.4 million of revenue.

As well as the cost of bond administration, the Board funds 50 percent of the operating expenses of the Residential Tribunal and the Tenants Advice and Advocacy Program and all the costs of Tenancy Services.

2001-02 BUDGET

Total expenses are estimated at \$24.4 million in 2001-02 compared with \$25.1 million in 2000-01 and include provision for:

- ◆ \$7.5 million contribution towards the Residential Tribunal;
- ◆ \$3 million for grants including the Tenants Advice and Advocacy Program;
- ◆ \$4.5 million to meet the operating costs of Tenancy Services; and
- ◆ \$1 million to meet operating costs of the Strata and Mediation Services.

STATE SPORTS CENTRE TRUST

As required under its Charter, the State Sports Centre Trust will continue to provide affordable world-class facilities to the sporting community and assist NSW Institute of Sport athletes. In order for the Trust to discharge its community service obligations, the Department of Sport and Recreation provides an operating subsidy to the Trust.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure over the past five years has remained at constant levels with the exception of the Centre's involvement in the Olympic Games. The Centre has been reimbursed for the cost of these activities.

STRATEGIC DIRECTIONS

The Trust's medium term objective is to continue to re-establish business after the Centre's closure for five months in 2000 due to the Olympics. In the longer term, marketing initiatives are planned to increasingly attract sporting and commercial events. The Trust has also adopted a new strategic plan for the State Hockey Centre aimed at increasing usage and improving operations.

2001-02 BUDGET

Total Expenses

Total trust expenses, estimated at \$5.3 million in 2001-02, will be used to provide and maintain the Centre's sporting facilities.

Asset Acquisitions

The Trust will spend \$70,000 on replacement equipment in 2001-02.

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	17,933	18,948	14,825
Other operating expenses	6,168	6,464	4,704
Maintenance	341	572	496
Depreciation and amortisation	1,799	1,722	1,708
Grants and subsidies	3,320	1,500	3,620
Other expenses	11,705	11,705	12,485
Total Expenses	41,266	40,911	37,838
Less:			
Retained Revenue -			
Sales of goods and services	1,774	1,774	1,887
Investment income	696	837	794
Other revenue	1,156	2,071	1,535
Total Retained Revenue	3,626	4,682	4,216
NET COST OF SERVICES	37,640	36,229	33,622

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,761	17,705	13,622
Grants and subsidies	3,320	1,500	3,620
Other	18,354	20,401	19,054
Total Payments	38,435	39,606	36,296
Receipts			
Sale of goods and services	1,785	1,997	1,887
Interest	697	832	982
Other	1,180	3,176	3,104
Total Receipts	3,662	6,005	5,973
NET CASH FLOWS FROM OPERATING ACTIVITIES	(34,773)	(33,601)	(30,323)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(441)	(441)	(132)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(441)	(441)	(132)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	33,511	33,805	30,654
Capital appropriation	441	441	132
Cash reimbursements from the Consolidated Fund Entity	636	439	539
Cash transfers to Consolidated Fund	...	(565)	...
NET CASH FLOWS FROM GOVERNMENT	34,588	34,120	31,325
NET INCREASE/(DECREASE) IN CASH	(626)	78	870
Opening Cash and Cash Equivalents	18,388	19,366	19,444
CLOSING CASH AND CASH EQUIVALENTS	17,762	19,444	20,314
CASH FLOW RECONCILIATION			
Net cost of services	(37,640)	(36,229)	(33,622)
Non cash items added back	3,488	3,167	2,939
Change in operating assets and liabilities	(621)	(539)	360
Net cash flow from operating activities	(34,773)	(33,601)	(30,323)

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	17,762	19,444	20,314
Receivables	728	924	536
Other	67	49	49
Total Current Assets	18,557	20,417	20,899
Non Current Assets -			
Property, plant and equipment - Plant and equipment	3,510	3,297	1,721
Total Non Current Assets	3,510	3,297	1,721
Total Assets	22,067	23,714	22,620
LIABILITIES -			
Current Liabilities -			
Payables	583	576	595
Employee entitlements and other provisions	1,661	1,791	1,744
Total Current Liabilities	2,244	2,367	2,339
Non Current Liabilities -			
Employee entitlements and other provisions	190	190	190
Total Non Current Liabilities	190	190	190
Total Liabilities	2,434	2,557	2,529
NET ASSETS	19,633	21,157	20,091
EQUITY			
Accumulated funds	19,633	21,157	20,091
TOTAL EQUITY	19,633	21,157	20,091

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.1 Policy and Development

46.1.1 Policy and Development

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Industry bulletins issued	no.	7	9	5	6
Workshops conducted	no.	25	51	21	20
Premises represented at workshops	no.	500	860	448	500
Enquiries received	no.	16,800	16,200	40,000	40,000
Grants approved by the Casino Community Benefit Fund	no.	42	183	23	94
Grants approved by the Casino Community Benefit Fund	\$m	3.4	14.4	2.1	5.5
<u>Average Staffing:</u>	EFT	36	38	38	44

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,046	3,069	3,237
Other operating expenses	2,079	2,072	1,706
Maintenance	138	380	301
Depreciation and amortisation	400	376	411
Other expenses			
Community Benefit Fund	11,700	11,700	12,480
Total Expenses	17,363	17,597	18,135

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.1 Policy and Development

46.1.1 Policy and Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	579	579	663
Investment income	662	682	603
Other revenue	850	1,550	1,034

Total Retained Revenue	2,091	2,811	2,300
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NET COST OF SERVICES	15,272	14,786	15,835
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ASSET ACQUISITIONS	72	72	26
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MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.1 Liquor and Machine Gaming Compliance

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries.

Program Description: Ensuring compliance by clubs/licensees of statutory responsibilities. Determining standards for gaming machines. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	15	24	20	30
Complaints received concerning the conduct of licensed and club premises	no.	570	580	750	1,140
Licence applications reviewed	no.	3,500	3,500	3,500	3,480
Compliance notices issued	no.	900	2,130	1,500	1,500
Penalty notices issued	no.	26	27	60	100
Inspections undertaken	no.	2,200	2,660	1,835	1,900
Function licences reviewed	no.	2,200	1,400	222	100
Gaming device applications approved	no.	500	495	475	500
Gaming systems approved	no.	10	9	6	5
Field inspections undertaken (premises)	no.	200	200	130	200
Gaming devices inspected	no.	750	1,600	1,200	1,600
Liquor fees assessed	\$m	5	5	5	5
Club gaming device duty assessed	\$m	530	590	409	427
Hotel gaming machine duty assessed	\$m	250	332	323	328
Applications processed for*					
Club gaming machines	no.	12,000	11,500	10,500	6,000
Hotel gaming machines	no.	11,500	8,000	7,000	4,000
Subsidiary equipment	no.	200	210	220	100
Progressive gaming machines	no.	9,000	8,550	8,550	4,000
Liquor fee subsidy applications processed	no.	1,120	1,200	1,035	920
<u>Average Staffing:</u>	EFT	189	166	141	130

* The downturn in applications is directly attributed to the imposition of the capping of gaming machine numbers in hotels and clubs. The estimated numbers of applications in 2001-02 relate to changes to existing gaming machines, eg replacements, conversions, denomination changes, etc

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.1 Liquor and Machine Gaming Compliance (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	8,287	9,783	8,426
Other operating expenses	2,495	2,721	2,008
Maintenance	118	91	139
Depreciation and amortisation	921	874	983
Grants and subsidies			
Central monitoring fee assistance for clubs	1,320		1,620
Total Expenses	13,141	13,469	13,176
Less:			
Retained Revenue -			
Sales of goods and services			
Device evaluation fees	1,000	1,000	1,024
Minor sales of goods and services	171	171	180
Investment income	19	133	175
Other revenue	151	221	221
Total Retained Revenue	1,341	1,525	1,600
NET COST OF SERVICES	11,800	11,944	11,576
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ASSET ACQUISITIONS	217	217	78

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.3 Public Charity Fundraising Standards

46.3.1 Public Charity Fundraising Standards

Program Objective(s): To ensure the integrity of fundraising for charity

Program Description: Approving fundraising activities for charity Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Authorities to fundraise issued	no.	800	3,200	1,950	1,500
Authorities to fundraise revoked	no.		2		2
Education seminars conducted	no.	47	25	25	30
Complaints received	no.	450	460	500	510
Inspections and investigations conducted	no.	440	410	490	495
Breach/compliance notices issued	no.	400	320	445	455
Trade promotion competitions processed	no.	11,500	12,500	13,130	13,500
Community gaming permits processed	no.	550	550	490	500
<u>Average Staffing:</u>	EFT	31	29	33	31

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,819	1,919	1,927
Other operating expenses	375	322	305
Maintenance	25	18	30
Depreciation and amortisation	152	155	149
Total Expenses	2,371	2,414	2,411

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.3 Public Charity Fundraising Standards

46.3.1 Public Charity Fundraising Standards (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	11	11	15
Investment income	5	13	12
Other revenue	36	54	54
Total Retained Revenue	52	78	81
NET COST OF SERVICES	2,319	2,336	2,330

ASSET ACQUISITIONS	51	51	18
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MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.4 Casino Surveillance

46.4.1 Casino Surveillance

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	1,100	1,800	2,400	
Special audits conducted on casino operations	no.	24	3	4	
Complaints relating to conduct of casino gaming received and investigated	no.	360	230	250	
Applications for review of exclusion orders investigated and reported	no.	36	20	30	
Prosecution of offences under Casino Control Act 1992	no.	80	80	100	
Probity assessments of industry personnel	no.	20	5	15	
<u>Average Staffing:</u>	EFT	67	38	36	

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,005	2,502	
Other operating expenses	629	671	
Maintenance	30	17	
Depreciation and amortisation	140	110	
Total Expenses	3,804	3,300	

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.4 Casino Surveillance

46.4.1 Casino Surveillance (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services		
Minor sales of goods and services	8	8
Investment income	6	
Other revenue	42	37
Total Retained Revenue	56	45
NET COST OF SERVICES	3,748	3,255

ASSET ACQUISITIONS	62	62
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Note: The function of casino surveillance will be transferred to the Casino Control Authority from 2001-02.

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.5 Sport and Recreation in the Community

46.5.1 Development, Control and Regulation of the Racing Industry

Program Objective(s): To support and enhance the viability of racing organisations
To protect the interests of the public in relation to racing operations

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on-and off-course betting. Monitoring of totalizators' and bookmakers' operations. Administration of reimbursements to bookmakers and domestic totalisators for Goods and Services Tax

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Betting taxation collected	\$m	192	195	69	
Attendances at race meetings by inspectors	no.	1,050	800	700	800
<u>Average Staffing:</u>	EFT	31	28	23	16

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,776	1,675	1,235
Other operating expenses	590	678	685
Maintenance	30	66	26
Depreciation and amortisation	186	207	165
Grants and subsidies			
GST offset payments for bookmakers	2,000	1,500	2,000
Other expenses			
Bookmakers Revision Committee	5	5	5
Total Expenses	4,587	4,131	4,116

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.5 Sport and Recreation in the Community

46.5.1 Development, Control and Regulation of the Racing Industry (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	5	5	5
Investment income	4	9	4
Other revenue	77	209	226
Total Retained Revenue	86	223	235
NET COST OF SERVICES	4,501	3,908	3,881

ASSET ACQUISITIONS	39	39	10
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MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,690	1,608	4,047
Other operating expenses	1,428	1,608	1,329
Depreciation and amortisation	180	140	220
Total Expenses	3,298	3,356	5,596
Less:			
Retained Revenue -			
Sales of goods and services	269	215	200
Investment income	19	75	26
Total Retained Revenue	288	290	226
NET COST OF SERVICES	3,010	3,066	5,370

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,601	1,511	3,788
Other	1,428	1,608	1,329
Total Payments	3,029	3,119	5,117
Receipts			
Sale of goods and services	269	215	200
Interest	23	66	39
Other		30	
Total Receipts	292	311	239
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,737)	(2,808)	(4,878)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(60)	(60)	(220)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(60)	(60)	(220)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,679	2,678	4,763
Capital appropriation	60	60	220
Cash reimbursements from the Consolidated Fund Entity	62	62	133
NET CASH FLOWS FROM GOVERNMENT	2,801	2,800	5,116
NET INCREASE/(DECREASE) IN CASH	4	(68)	18
Opening Cash and Cash Equivalents	1,235	1,530	1,462
CLOSING CASH AND CASH EQUIVALENTS	1,239	1,462	1,480
CASH FLOW RECONCILIATION			
Net cost of services	(3,010)	(3,066)	(5,370)
Non cash items added back	269	237	479
Change in operating assets and liabilities	4	21	13
Net cash flow from operating activities	(2,737)	(2,808)	(4,878)

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,239	1,462	1,480
Receivables	164	60	47
Other	30	30	30
Total Current Assets	1,433	1,552	1,557
Non Current Assets -			
Property, plant and equipment - Plant and equipment	186	258	258
Total Non Current Assets	186	258	258
Total Assets	1,619	1,810	1,815
LIABILITIES -			
Current Liabilities -			
Payables	110	137	137
Employee entitlements and other provisions	110	104	104
Other	40	40	40
Total Current Liabilities	260	281	281
Total Liabilities	260	281	281
NET ASSETS	1,359	1,529	1,534
EQUITY			
Accumulated funds	1,359	1,529	1,534
TOTAL EQUITY	1,359	1,529	1,534

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

47.1 Casino Control

47.1.1 Casino Control

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

	Units	2000-01	2001-02
<u>Outputs:</u>			
Casino employee licence applications investigated and reported	no.		2,600
Special audits conducted on casino operations	no.		4
Complaints relating to conduct of casino gaming received and investigated	no.		280
Applications for review of exclusion orders investigated and reported	no.		35
Prosecution of offences under Casino Control Act 1992	no.		75
Probity assessments of industry personnel	no.		
<u>Average Staffing:</u>	EFT	19	48

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,690	1,608	4,047
Other operating expenses	1,428	1,608	1,329
Depreciation and amortisation	180	140	220
Total Expenses	3,298	3,356	5,596

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

47.1 Casino Control

47.1.1 Casino Control (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	269	215	200
Investment income	19	75	26
Total Retained Revenue	288	290	226
NET COST OF SERVICES	3,010	3,066	5,370

ASSET ACQUISITIONS	60	60	220
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Note: The function of casino surveillance has been transferred from the Department of Gaming and Racing to the Casino Control Authority from 2001-02 onwards

MINISTER FOR GAMING AND RACING

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Gaming and Racing			
Total Expenses	41.3	37.8	- 8.3
Asset Acquisitions	0.4	0.1	- 70.1
Casino Control Authority			
Total Expenses	3.3	5.6	69.7
Asset Acquisitions	0.1	0.2	266.7
Total, Minister for Gaming and Racing			
Total Expenses	44.6	43.4	- 2.7
Asset Acquisitions	0.5	0.3	- 40.0

DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is currently overseeing the introduction of a centralised monitoring system for gaming machines in New South Wales, as well as the implementation of the recommendations of the McClellan Report into Casino Gaming and the Independent Commission Against Corruption inquiry into the greyhound racing industry.

During 2000-01, the Department:

- ◆ restructured its Liquor and Machine Gaming Compliance Division;
- ◆ transferred keno and racing revenue collections to the Office of State Revenue;

- ◆ developed legislation to integrate the Casino Surveillance Division into the Casino Control Authority; and
- ◆ continued to oversee the introduction of the Central Monitoring System.

STRATEGIC DIRECTIONS

Specific initiatives that will be undertaken by the Department in the short to medium term include:

- ◆ implement and enhance the Government's measures to promote responsible gambling as well as minimise harm associated with gambling activities;
- ◆ the review of liquor, gambling, wagering and racing legislation in accordance with National Competition Policy requirements;
- ◆ the transfer of gaming machine monitoring functions to TAB Limited under departmental supervision;
- ◆ the transfer of gaming machine and racing revenue collection functions to the Office of State Revenue;
- ◆ finalise the integration of the Casino Surveillance Division into the Casino Control Authority following the recommendations of the McClellan Report;
- ◆ overseeing the implementation of recommendations contained in the Independent Commission Against Corruption report following the Commission's inquiry into matters relating to the Greyhound Racing Industry; and
- ◆ a review of the structure of the Boards of the New South Wales Greyhound Racing Authority and Harness Racing (New South Wales) to ensure that the structures are serving the needs of the greyhound racing and harness racing industries.

2001-02 BUDGET

Total Expenses

Total expenses for the Department of Gaming and Racing in 2001-02 are estimated at \$37.8 million, a reduction of approximately 8 percent on 2000-01. The reduction is related to the transfer of the casino surveillance division to the Casino Control Authority, the transfer of revenue collection functions to the Office of State Revenue, and the transfer of gaming machine monitoring to TAB Limited. Major features of the Department's expenditure include:

- ◆ an increase in expenditure by the Casino Community Benefit Fund from \$11.7 million in 2000-01 to \$12.5 million in 2001-02. Funding is provided from a 2 percent levy on the casino operator. These funds will be used for problem gambling-related research, education, treatment, support and rehabilitation services and other community benefit projects;
- ◆ provide financial assistance to eligible registered clubs following implementation of the Centralised Monitoring System (\$1.6 million);
- ◆ provide offset payments to bookmakers for Goods and Services Tax payments (\$2 million); and
- ◆ develop enhancements to the Central Monitoring System (\$0.5 million).

Asset Acquisitions

The Department's asset acquisition program of \$132,000 for 2001-02 will provide for the purchase of minor plant and equipment.

CASINO CONTROL AUTHORITY

The main objectives of the New South Wales Casino Control Authority are to maintain and administer systems for the licensing, supervision and control of a casino in New South Wales.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses over the last five years reflect the work associated with the control of the permanent casino since its opening at the end of 1997, and a number of investigations/inquiries in the last four years. This included the conduct of the first and second statutory investigations into the casino operator; the investigation into TABCORP Holdings Limited (1998-99 to 1999-2000); and the inquiry into the probity of the Leighton group of companies (1998-99 to 1999-2000).

In May 2000, the Authority appointed Mr Peter McClellan QC to oversee the conduct of the Authority's second statutory review of the casino operator under Section 31 of the *Casino Control Act 1992*. The review was completed in December 2000.

The Authority endorsed Mr McClellan's recommendations and will implement those for which the Authority is responsible. Other recommendations require amendments to the *Casino Control Act 1992* before they can be implemented. The organisational structure of the Authority will change as a result with some staff from the Department of Gaming and Racing being transferred to the Authority. The proposed amendments to the *Casino Control Act 1992* have been introduced into Parliament.

STRATEGIC DIRECTIONS

The current focus of the Authority is to implement the recommendations of Mr McClellan. This includes streamlining its operations and putting the structural changes into place. The Authority will also conduct a review into the casino operator at the end of 2001, as recommended by Mr McClellan.

2001-02 BUDGET

The Casino Control Authority has estimated total expenditure of \$5.6 million, an increase of \$2.2 million, reflecting the transfer of the Casino Surveillance Division from the Department of Gaming and Racing to the Authority.

Asset Acquisitions

The capital allocation of \$220,000 includes \$100,000 to redevelop the Authority's Casino Employee Licensing System; \$50,000 to upgrade its communication system; and \$70,000 to replace fully depreciated and/or obsolete computer and office equipment.

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,617,581	4,592,422	4,756,024
Other operating expenses	1,604,476	1,707,175	1,792,673
Maintenance	182,462	193,113	200,780
Depreciation and amortisation	335,576	320,576	339,177
Grants and subsidies	562,198	560,577	564,931
Borrowing costs	9,700	9,184	8,954
Other expenses	104,874	92,322	104,019
Total Expenses	7,416,867	7,475,369	7,766,558
Less:			
Retained Revenue -			
Sales of goods and services	695,976	775,576	788,571
Investment income	18,051	29,051	29,749
Grants and contributions	132,366	127,366	130,499
Other revenue	35,693	44,693	45,766
Total Retained Revenue	882,086	976,686	994,585
NET COST OF SERVICES	6,534,781	6,498,683	6,771,973

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,441,957	4,423,196	4,620,916
Grants and subsidies	562,198	560,577	564,931
Finance costs	9,700	9,184	8,954
Other	2,150,804	2,279,753	2,396,679
Total Payments	7,164,659	7,272,710	7,591,480
Receipts			
Sale of goods and services	695,976	768,676	779,282
Interest	18,032	29,032	29,740
Other	408,285	424,342	431,417
Total Receipts	1,122,293	1,222,050	1,240,439
NET CASH FLOWS FROM OPERATING ACTIVITIES	(6,042,366)	(6,050,660)	(6,351,041)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	53,808	51,204	62,986
Proceeds from sale of investments	48,144
Purchases of property, plant and equipment	(472,294)	(428,784)	(528,604)
Purchases of investments	(985)	(15,492)	(1,775)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(371,327)	(393,072)	(467,393)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(54,934)	(52,702)	(2,655)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(54,934)	(52,702)	(2,655)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,890,859	5,936,209	6,174,690
Capital appropriation	351,717	378,367	412,700
Cash reimbursements from the Consolidated Fund Entity	237,827	215,327	233,699
Cash transfers to Consolidated Fund	...	(23,550)	...
NET CASH FLOWS FROM GOVERNMENT	6,480,403	6,506,353	6,821,089
NET INCREASE/(DECREASE) IN CASH	11,776	9,919	...

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	68,601	51,652	61,571
CLOSING CASH AND CASH EQUIVALENTS	80,377	61,571	61,571
CASH FLOW RECONCILIATION			
Net cost of services	(6,534,781)	(6,498,683)	(6,771,973)
Non cash items added back	454,830	432,330	445,516
Change in operating assets and liabilities	37,585	15,693	(24,584)
Net cash flow from operating activities	(6,042,366)	(6,050,660)	(6,351,041)

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	80,377	61,571	61,571
Receivables	118,481	116,480	119,275
Other financial assets	134,306	299,587	301,362
Inventories	58,512	60,140	61,824
Other	24,746	22,709	23,018
Total Current Assets	416,422	560,487	567,050
Non Current Assets -			
Other financial assets	18,262	61,202	61,202
Property, plant and equipment -			
Land and building	5,370,084	5,487,857	5,642,752
Plant and equipment	535,069	534,135	506,277
Other	2,210	9,535	9,435
Total Non Current Assets	5,925,625	6,092,729	6,219,666
Total Assets	6,342,047	6,653,216	6,786,716
LIABILITIES -			
Current Liabilities -			
Payables	369,049	407,643	345,443
Employee entitlements and other provisions	452,288	451,650	469,579
Other		4,987	4,987
Total Current Liabilities	821,337	864,280	820,009
Non Current Liabilities -			
Interest bearing	89,471	90,125	87,470
Employee entitlements and other provisions	621,523	648,449	674,177
Other	40,137	39,177	38,420
Total Non Current Liabilities	751,131	777,751	800,067
Total Liabilities	1,572,468	1,642,031	1,620,076
NET ASSETS	4,769,579	5,011,185	5,166,640
EQUITY			
Reserves	454,690	589,332	589,332
Accumulated funds	4,314,889	4,421,853	4,577,308
TOTAL EQUITY	4,769,579	5,011,185	5,166,640

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.1 Primary and Community Based Services

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to Non-Government Organisations for community health purposes.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Dental Health non-inpatient occasions of service	thous	1,043	982	1,166	1,285
Drug and Alcohol non-inpatient occasions of service	thous	907	1,085	1,277	1,352
Notification of vaccine preventable diseases in children less than 16 years	no.	769	688	1,971	703
Infants aged 24-26 months fully immunised	%	67	71	82	86
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,088	2,100	2,165	2,275
Notifications of HIV attributable to injecting drug use	no.	10	18	10	10
Home nursing occasions of service	thous	81	209	204	204
<u>Average Staffing:</u>	EFT	5,823	5,823	7,227	7,255

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.1 Primary and Community Based Services (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	346,572	426,183	436,402
Other operating expenses	101,267	127,309	135,268
Maintenance	14,049	14,252	14,818
Depreciation and amortisation	25,503	19,490	20,622
Grants and subsidies			
Voluntary organisations	73,149	68,200	74,347
Grants to agencies	241	241	241
Third schedule hospitals	3,445	3,087	3,154
Total Expenses	564,226	658,762	684,852
Less:			
Retained Revenue -			
Sales of goods and services			
Patient fees and other hospital charges	12,163	13,184	13,405
Investment income	614	1,938	1,984
Grants and contributions	7,149	10,074	10,322
Other revenue	2,748	1,622	1,661
Total Retained Revenue	22,674	26,818	27,372
NET COST OF SERVICES	541,552	631,944	657,480
<hr/>			
ASSET ACQUISITIONS	9,594	8,600	11,797

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.2 Aboriginal Health Services

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

	Units	1998-99	1999-00	2000-01	2001-02
<u>Average Staffing:</u>	EFT	190	190	253	254
				2000-01 Budget \$000	2001-02 Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	10,770	14,145	14,249	
Other operating expenses	4,306	5,474	5,744	
Maintenance	365	521	542	
Depreciation and amortisation	1,007	609	645	
Grants and subsidies				
Voluntary organisations	6,149	5,700	6,213	
Grants to agencies	24	32	32	
Total Expenses	22,621	26,481	27,425	

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.2 Aboriginal Health Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	18	23	24
Grants and contributions	794	904	926
Other revenue	36	22	23

Total Retained Revenue	848	949	973
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NET COST OF SERVICES	21,773	25,532	26,452
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ASSET ACQUISITIONS	1,000	889	1,096
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MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.3 Outpatient Services

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	6,174	6,351	6,158	6,161
Diagnostics: occasions of service	thous	1,753	1,785	1,755	1,760
<u>Average Staffing:</u>	EFT	7,681	7,610	8,187	8,301

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	397,809	434,214	449,585
Other operating expenses	154,776	169,474	177,765
Maintenance	16,604	21,378	22,226
Depreciation and amortisation	30,202	38,629	40,871
Grants and subsidies			
Grants to agencies	273	326	326
Third schedule hospitals	63,417	53,849	55,034
Total Expenses	663,081	717,870	745,807

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.3 Outpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	27,120	29,515	30,217
Department of Veterans' Affairs	10,450	12,366	12,366
Investment income	1,119	2,199	2,252
Grants and contributions	7,942	11,285	11,563
Other revenue	2,891	1,707	1,748
Total Retained Revenue	49,522	57,072	58,146
NET COST OF SERVICES	613,559	660,798	687,661

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.1 Emergency Services

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Transport response times for emergency cases in metropolitan areas within 8 minutes	%	35	35	35	40
Transport response times for emergency cases in metropolitan areas within 14 minutes	%	79	79	79	85
Transport response times for emergency cases in rural districts within 19 minutes	%	n a.	86	87	87
 <u>Outputs:</u>					
Patient separations	thous	98	106	128	134
Number of attendances in Emergency Departments	thous	1,746	1,732	1,845	1,937
Attendances admitted	thous	433	430	494	519
Emergency road transport cases	thous	488	480	500	520
Emergency aircraft transport cases	no.	2,228	2,235	2,280	2,350
Emergency helicopter transport cases	no.	1,126	1,580	1,620	1,650
 <u>Average Staffing:</u>	 EFT	 7,509	 7,440	 8,494	 8,621

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.1 Emergency Services (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	439,590	495,815	513,350
Other operating expenses	136,386	151,065	158,459
Maintenance	14,232	16,357	17,006
Depreciation and amortisation	27,181	31,192	33,002
Grants and subsidies			
Grants to agencies	118	67	67
Third schedule hospitals	6,889	5,831	5,959
Total Expenses	624,396	700,327	727,843
Less:			
Retained Revenue -			
Sales of goods and services			
Patient fees and other hospital charges	10,286	12,237	12,186
Ambulance charges	15,388	20,689	21,189
Motor vehicle third party payments	2,600	2,600	3,000
Department of Veterans' Affairs	16,720	14,885	14,885
Investment income	560	1,116	1,142
Grants and contributions	3,044	1,936	1,983
Other revenue	6,353	3,754	3,844
Total Retained Revenue	54,951	57,217	58,229
NET COST OF SERVICES	569,445	643,110	669,614
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ASSET ACQUISITIONS	22,541	21,922	26,653

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.2 Overnight Acute Inpatient Services

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Patient separations	thous	737	727	700	701
Patients charged for admission	%	16.1	16.2	16.9	16.9
<u>Average Staffing:</u>	EFT	35,614	35,177	31,136	31,649

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,047,832	1,778,419	1,847,647
Other operating expenses	717,511	753,280	790,315
Maintenance	85,439	76,202	79,228
Depreciation and amortisation	164,102	144,196	152,562
Grants and subsidies			
Grants to agencies	847	847	847
Third schedule hospitals	181,046	196,973	188,682
Blood transfusion services	47,848	50,120	52,047
Borrowing costs			
Finance lease interest charges	9,700	9,184	8,954
Other expenses			
Cross border payments	97,322	92,322	104,019
Total Expenses	3,351,647	3,101,543	3,224,301

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.2 Acute Health Services

48.2.2 Overnight Acute Inpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	260,417	283,146	290,692
Ambulance charges	1,584	2,245	2,296
Motor vehicle third party payments	21,000	24,100	24,000
Cross border revenues	609	609	841
Department of Veterans' Affairs	129,580	151,369	151,369
Investment income	5,686	9,842	10,079
Grants and contributions	57,580	40,464	41,459
Other revenue	12,421	30,945	31,688
Total Retained Revenue	488,877	542,720	552,424
NET COST OF SERVICES	2,862,770	2,558,823	2,671,877

ASSET ACQUISITIONS	419,594	379,836	468,041
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MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.3 Same Day Acute Inpatient Services

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Patient separations	thous	425	396	405	410
<u>Average Staffing:</u>	EFT	5,071	5,024	4,957	5,032

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	293,508	287,463	297,734
Other operating expenses	110,091	107,841	113,119
Maintenance	11,495	14,580	15,159
Depreciation and amortisation	17,786	25,069	26,523
Grants and subsidies			
Grants to agencies	104	104	104
Third schedule hospitals	6,889	5,831	5,959
Total Expenses	439,873	440,888	458,598

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.2 Acute Health Services

48.2.3 Same Day Acute Inpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	36,162	39,899	40,848
Department of Veterans' Affairs	14,630	16,717	16,717
Investment income	614	1,705	1,746
Grants and contributions	4,103	7,668	7,856
Other revenue	1,249	738	757
Total Retained Revenue	56,758	66,727	67,924
NET COST OF SERVICES	383,115	374,161	390,674

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.3 Mental Health Services

48.3.1 Mental Health Services

Program Objective(s): To improve the health, well being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	22,095	21,614	21,594	22,000
Non-acute mental health inpatient days	thous	254	259	248	250
Non-admitted mental health patient occasions of service	thous	1,727	1,852	2,200	2,300
<u>Average Staffing:</u>	EFT	6,204	6,204	6,735	6,965

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	370,563	383,914	404,949
Other operating expenses	113,176	108,195	113,493
Maintenance	12,963	11,452	11,906
Depreciation and amortisation	23,151	18,914	20,012
Grants and subsidies			
Voluntary organisations	8,636	8,018	8,740
Grants to agencies	107	97	97
Total Expenses	528,596	530,590	559,197

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.3 Mental Health Services

48.3.1 Mental Health Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	24,414	26,371	26,811
Investment income	289	479	491
Grants and contributions	1,986	1,936	1,983
Other revenue	964	568	581

Total Retained Revenue	27,653	29,354	29,866
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NET COST OF SERVICES	500,943	501,236	529,331
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ASSET ACQUISITIONS	14,445	12,963	15,974
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MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.4 Rehabilitation and Extended Care Services

48.4.1 Rehabilitation and Extended Care Services

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Admitted patients discharged to home/hostel care	%	67.5	65.1	64.5	63.9
Admitted patients discharged to a nursing home	%	9.3	9.4	10.0	10.7
Total non-admitted occasions of service	thous	2,778	2,755	2,737	2,719
<u>Average Staffing</u> :	EFT	8,426	8,322	10,323	10,399

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
	Revised	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	382,755	503,525	517,904
Other operating expenses	162,404	163,680	171,667
Maintenance	14,232	19,794	20,580
Depreciation and amortisation	33,222	26,223	27,745
Grants and subsidies			
Grants to agencies	561	561	561
Third schedule hospitals	136,255	121,753	118,130
Total Expenses	729,429	835,536	856,587

MINISTER FOR HEALTH
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48.4 Rehabilitation and Extended Care Services

48.4.1 Rehabilitation and Extended Care Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	58,571	76,151	77,960
Ambulance charges	5,658	4,196	4,297
Department of Veterans' Affairs	37,620	33,663	33,663
Investment income	3,809	6,867	7,031
Grants and contributions	11,516	10,623	10,885
Other revenue	4,604	2,722	2,787

Total Retained Revenue	121,778	134,222	136,623
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NET COST OF SERVICES	607,651	701,314	719,964
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ASSET ACQUISITIONS	5,120	4,574	5,639
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MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.5 Population Health Services

48.5.1 Population Health Services

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Adult male smokers (current)	%	27.6	26.8	26.8	26.8
Adult female smokers (current)	%	21.4	21.4	21.4	21.4
Age standardised mortality rate breast cancer per 100,000	no.	58.1	53.8	55.6	54.0
Age standardised mortality rate cervical cancer per 100,000	no.	2.5	1.9	2.3	2.2
Two-yearly participation rate of women within breast cancer screening target group (50-69 years) per 100,000	%	58	59	60	60
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years) per 100,000	%	59.4	59.9	60.2	60.5
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	7,229	7,742	8,291	8,879
<u>Average Staffing:</u>	EFT	2,456	2,433	1,545	1,572

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.5 Population Health Services

48.5.1 Population Health Services (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	145,182	90,873	94,305
Other operating expenses	59,418	70,420	73,881
Maintenance	4,561	8,497	8,834
Depreciation and amortisation	5,033	5,642	5,969
Grants and subsidies			
Grants to agencies	259	259	259
Total Expenses	214,453	175,691	183,248
Less:			
Retained Revenue -			
Sales of goods and services			
Patient fees and other hospital charges	5,282	5,429	5,520
Investment income	722	1,016	1,041
Grants and contributions	133	114	117
Other revenue	607	358	366
Total Retained Revenue	6,744	6,917	7,044
NET COST OF SERVICES	207,709	168,774	176,204

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.6 Teaching and Research

48.6.1 Teaching and Research

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well being of the people of New South Wales.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Interns	no.	488	466	484	474
First year Resident Medical Officers	no.	408	390	365	382
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	86	87	83	83
<u>Average Staffing:</u>	EFT	3,239	3,210	3,107	3,110

	2000-01	2001-02
	Budget	Revised
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	183,000	177,871	179,899
Other operating expenses	55,808	51,464	53,989
Maintenance	8,522	10,080	10,481
Depreciation and amortisation	8,389	10,612	11,226
Grants and subsidies			
Voluntary organisations	15,798	14,684	16,007
Research grants		17,000	21,000
Grants to agencies	139	139	139
Third schedule hospitals	6,889	5,831	5,959
Total Expenses	278,545	287,681	298,700

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.6 Teaching and Research

48.6.1 Teaching and Research (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	5,722	6,205	6,309
Investment income	4,620	3,866	3,959
Grants and contributions	38,119	42,362	43,405
Other revenue	3,820	2,257	2,311
Total Retained Revenue	52,281	54,690	55,984
NET COST OF SERVICES	226,264	232,991	242,716

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,415	4,491	4,518
Other operating expenses	1,750	1,801	1,618
Maintenance	20	5	10
Depreciation and amortisation	80	31	30
Total Expenses	6,265	6,328	6,176
Less:			
Retained Revenue -			
Sales of goods and services	15	11	15
Investment income	15	26	15
Other revenue	171	210	200
Total Retained Revenue	201	247	230
Gain/(loss) on disposal of non current assets		11	
NET COST OF SERVICES	6,064	6,070	5,946

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,147	4,168	4,190
Other	1,955	1,975	1,779
Total Payments	6,102	6,143	5,969
Receipts			
Sale of goods and services	15	11	15
Interest	14	25	15
Other	316	316	365
Total Receipts	345	352	395
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,757)	(5,791)	(5,574)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		11	
Purchases of property, plant and equipment		(14)	
NET CASH FLOWS FROM INVESTING ACTIVITIES		(3)	
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,550	5,546	5,408
Cash reimbursements from the Consolidated Fund Entity	150	150	153
NET CASH FLOWS FROM GOVERNMENT	5,700	5,696	5,561
NET INCREASE/(DECREASE) IN CASH	(57)	(98)	(13)
Opening Cash and Cash Equivalents	407	458	360
CLOSING CASH AND CASH EQUIVALENTS	350	360	347
CASH FLOW RECONCILIATION			
Net cost of services	(6,064)	(6,070)	(5,946)
Non cash items added back	328	349	321
Change in operating assets and liabilities	(21)	(70)	51
Net cash flow from operating activities	(5,757)	(5,791)	(5,574)

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	350	360	347
Receivables	202	188	183
Other		32	28
Total Current Assets	552	580	558
Non Current Assets -			
Property, plant and equipment - Plant and equipment	33	101	71
Total Non Current Assets	33	101	71
Total Assets	585	681	629
LIABILITIES -			
Current Liabilities -			
Payables	30	190	232
Employee entitlements and other provisions	500	320	320
Total Current Liabilities	530	510	552
Total Liabilities	530	510	552
NET ASSETS	55	171	77
EQUITY			
Accumulated funds	55	171	77
TOTAL EQUITY	55	171	77

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

49.1 Health Care Complaints

49.1.1 Health Care Complaints

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To ensure that health care services are of an acceptable standard and health providers are accountable for their actions.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Complaints received and assessed	no.	2,052	2,425	2,700	2,800
Complaints finalised	no.	1,858	2,479	2,500	2,800
Investigations finalised	no.	417	441	400	400
Formal review of investigations undertaken by other agencies	no.	149	165	200	250
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	81	86	90	90
Disciplinary - recommendations made to registration boards including counselling	no.	113	119	120	120
Health care policy recommendations made to providers and institutions	no.	17	10	10	10
Telephone inquiries	no.	5,497	5,340	6,600	7,000
Patient Support Office clients	no.	2,842	3,119	4,000	4,500
<u>Average Staffing:</u>	EFT	66	65	69	68

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,415	4,491	4,518
Other operating expenses	1,750	1,801	1,618

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

49.1 Health Care Complaints

49.1.1 Health Care Complaints (cont)

OPERATING STATEMENT (cont)

Maintenance	20	5	10
Depreciation and amortisation	80	31	30
Total Expenses	6,265	6,328	6,176
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	15	11	15
Investment income	15	26	15
Other revenue	171	210	200
Total Retained Revenue	201	247	230
Gain/(loss) on disposal of non current assets		11	
NET COST OF SERVICES	6,064	6,070	5,946

ASSET ACQUISITIONS	14
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MINISTER FOR HEALTH

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Health			
Total Expenses	7,416.9	7,766.6	4.7
Asset Acquisitions	472.3	529.2	12.0
Health Care Complaints Commission			
Total Expenses	6.3	6.2	- 1.4
Asset Acquisitions
Total, Minister for Health			
Total Expenses	7,423.2	7,772.8	4.7
Asset Acquisitions	472.3	529.2	12.0

DEPARTMENT OF HEALTH

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department of Health is responsible for implementing the Government Action Plan for Health to achieve significant improvements in the quality and effectiveness of health services across the State's public hospital system.

The Government Action Plan commenced in 2000-01 and has been supported by substantial growth funding. Recurrent expenditure of \$7,767 million is projected in 2001-02, representing an increase of \$828 million over the 1999-2000 Budget year.

The NSW health system continues to experience rising levels of activity due to population growth and ageing, new treatments and rising consumer expectations. For example, the demand for renal dialysis has been growing at an annual rate of 5.9 percent, cataract extractions at 4 percent and knee replacement operations at 3.6 percent. Attendances to emergency departments have increased significantly from 1.6 million in 1993-94 to an estimated 1.9 million in 2001-02.

New technologies and improved work practices are helping to cope with these demands. The average length of stay has declined from 6.1 days in 1993-94 to a projected 4.9 days in 2001-02, a reduction of 19.7 percent over this period.

The percentage of booked surgery performed on a same day basis has steadily increased over the last five years, from 45.7 percent in 1995 to 55.3 percent in 2000-01. This percentage is projected to increase to 60 percent in 2001-02.

The percentage of booked patients admitted on the day their surgery is to be carried out has risen from 40 percent in late 1997 to 79 percent as at March 2001. This percentage is projected to reach 80 percent in 2001-02.

STRATEGIC DIRECTIONS

The Government Action Plan for Health is promoting best practice patient care within an environment of greater certainty and stability for the New South Wales health system.

The Government Action Plan follows the recommendations of the Sinclair Committee Report on Health Services in Smaller Towns and the Report of the NSW Health Council and is being driven by a team of leading clinicians, managers and consumers from across New South Wales. The Plan is building on the strengths already present in the system and is achieving concrete results in a wide range of areas:

- ◆ Acute care reforms include improving Day of Surgery Admission and Day Only Surgery rates.
- ◆ Development of coordinated discharge planning policy that incorporates the continuum of care from pre-admission assessment to discharge from hospital and also includes the requirements of emergency patients.
- ◆ Metropolitan Service Plans have been completed for heart and heart-lung transplant, renal transplant, ophthalmology services and gynaecological oncology.
- ◆ A coordinated planning process for Metropolitan Specialty Services with metropolitan and rural liaison and linkages.
- ◆ Implementation of best practice standards and models of care for people with chronic and complex diseases. The three priority health areas are: cardiovascular disease, respiratory illness and cancer.

- ◆ Mental health funding will increase by \$107.5 million over the three years to 2002-03 providing an additional 700 direct care staff. By 2002-03, this increased funding will support 12,000 new community service clients, 450,000 additional community service contacts each year and 150 new acute beds, including 90 in rural areas.
- ◆ An additional 12 intensive care unit beds have been opened, resulting in a 52 percent decrease in the need to transfer patients when no intensive care unit beds are available on site.
- ◆ The identification of priorities for upgrading rural referral hospitals in specialties such as: oncology, orthopaedics, renal services and mental health.
- ◆ Development of an Acute Aged Care Interface policy.
- ◆ Work towards a whole-of-government approach to community and non-urgent health transport.
- ◆ Preparation of a strategy on opportunities for a whole-of-government approach to accommodation to assist in recruitment and retention of the rural workforce.
- ◆ NSW Telehealth services have been expanded, with 46 new sites across the State and 18 new or expanded clinical services offered through Telehealth.
- ◆ Development of a statewide emergency services plan to improve networking of emergency departments and coordination of services. Strategies have also been developed to improve collaboration between emergency departments and general practitioners.
- ◆ Creation of an Institute for Health Care Improvement and Excellence to contribute to the implementation of the Government Action Plan for Health and to provide support to Area Health Services in improving health care.
- ◆ Trialing of HEALTHshare as a possible solution to the problems inherent in the separate Commonwealth and State systems of health service planning and delivery. HEALTHshare is a comprehensive, geographically-based, integrated health model. It embraces aspects of patient care from primary health through to acute inpatient service. It will create one health service approach under a single planning group in a defined geographic area.

New funding models are being implemented under the Government Action Plan to achieve improved value for money and to promote best practice delivery of health care:

- ◆ Episode funding commenced in 2000-01 for acute inpatient episodes and is encouraging quality care and best practice as well as greater certainty of funding for planned patient admissions.
- ◆ Funding models for emergency departments and intensive care units will be implemented from 2001-02 to recognise the fixed cost of these services which need to be available at any time for critically ill patients. These models will support a planned level of service provision resulting in better access for patients.
- ◆ A system of Budget Holding for Area Health Services will be implemented from 2001-02. As part of a systematic planning process Areas will identify services which are more appropriately provided locally and they will develop transition plans to reverse flows of patients to other Areas. The implementation of Budget Holding will benefit patients by providing services closer to their homes.
- ◆ A method of Capital Charging will be phased in from 2001-02 to better reflect the cost of capital in the delivery of health care. By making the cost of capital assets real and transparent there will be better decision-making about the acquisition, maintenance and disposal of these assets.

2001-02 BUDGET

Total Expenses

Budgeted total expenditure of \$7.77 billion in 2001-02 is consistent with the Government announcement during 2000 that the annual expenditure on the provision of health services in New South Wales is projected to increase to \$8.1 billion by 2002-03.

The Government remains committed to a three-year recurrent health budget, enabling clinicians and managers to plan for growth in demand and related service delivery and workforce needs.

The guaranteed growth funding will also give effect to the Government's commitment to ensure equity in the distribution of health resources, particularly in relatively high growth Areas such as Northern Rivers, Mid North Coast, Central Coast and South Western Sydney.

Major uses of the additional growth funding provided in 2001-02 include:

- ◆ An increase in medical and surgical procedures undertaken across a variety of disciplines at hospitals throughout the State including those in the Hunter, Mid North Coast, Central Coast, Northern Rivers, Greater Murray and South West Sydney.
- ◆ Establishment of new community centres at Wyong, Erina and Lake Haven on the Central Coast.
- ◆ An additional eight fully operational intensive care beds at a number of centres in western Sydney and the Hunter.
- ◆ New funding to provide additional orthopaedic services at Shoalhaven and the restoration of obstetrics services at Shellharbour Hospital.
- ◆ Major redevelopment occurring in the Tweed Valley region involving an additional 36 beds, including surgical ward and theatre staff, increased community services and establishment of a 25 patient mental health unit at Tweed Heads.
- ◆ Activity in outpatient procedures has increased particularly for chemotherapy, cardiac catheterisation, endoscopy, cancer radiotherapy and imaging services.
- ◆ The provision of community-based acute and post-acute care services throughout Northern Sydney aimed at reducing inpatients length of stay.
- ◆ Expansion of aged care, cardiac, palliative and respiratory rehabilitation and extended care services in the Mid North Coast.
- ◆ Improvements in the provision and management of chronic care patients with respiratory disease, cardiovascular and cancer related illnesses throughout the Mid Western area of New South Wales.

Funding provided in 2000-01 to support reform initiatives under the Government Action Plan, and amounting to \$45 million per annum, will continue to be used to reduce pressure on local emergency departments, to improve the care of chronic care patients with cardiovascular, respiratory or cancer-related illnesses and to increase medical and surgical inpatient services.

Asset Acquisitions

The Government has for the first time provided NSW Health with a guarantee of \$480 million a year for four years to build and upgrade health services.

In addition, the Government has provided a further \$49 million in 2001-02 to accelerate several key projects in the Government's Action for Health Plan.

All together, this \$1.98 billion hospital building program provides a guaranteed indexed increase of \$340 million on the previous four years.

This guarantee of future funding makes it possible for NSW Health to plan for long-term construction programs with security. This has allowed major regional strategic projects to be given early approval whilst guaranteeing ongoing clinical and community input into their planning and implementation.

For this reason, in addition to the pre-announced Central Coast hospital building program, the Government has also agreed to commence major renewal programs for Newcastle and Western Sydney.

The Government has committed \$4 million in the 2001-02 Budget to finalise detailed planning and commence work for the Newcastle and Western Sydney strategies. Major construction will commence in 2002-03.

The Government is also allocating \$500,000 to further the planning process for the Northern Sydney Strategy and another \$500,000 to plan the redevelopment of Bathurst and Orange Hospitals.

Provision has been made for the commencement of the following major new works:

<i>Project</i>	<i>2001-02 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<p>Central Coast Health Access Plan – Wyong Hospital</p> <p>Redevelopment to provide additional acute inpatient beds and mental health beds and clinical, imaging and diagnostic facilities.</p>	15.5	79.6
<p>Central Coast Health Access Plan – Gosford Hospital</p> <p>Redevelopment to upgrade the emergency department, operating theatres, cardiac care and acute inpatient facilities.</p>	13.5	100.8
<p>Patient Administration System (PAS)</p> <p>This project will provide Area Health Services with demographic information for all patients and it will support coordination of care for both admitted and non-admitted patients. The new PAS will be the foundation for the later point-of-care clinical systems, as it will supply patient data to all clinical diagnostic and patient billing systems.</p>	9.0	82.0
<p>State Electronic Health Record (NSW EHR*net)</p> <p>The implementation of this pilot project for the NSW EHR*net will enable information to be shared between hospitals, community health, general practitioners and other clinicians within the context of chronic and complex care. This will enable patient care services to be coordinated across the health care continuum. The project includes development of mandated standards and systems for data, security, classification and access. It will also be underpinned by new privacy legislation.</p>	7.0	19.4
<p>Rural Information Technology Infrastructure</p> <p>This project covers broadband cabling and networks in rural areas and complements the new Statewide Telecommunications Strategy. Information communications and technology infrastructure within rural and regional hospitals in NSW will be upgraded and/or replaced so that users are better able to utilise current and new applications.</p>	2.5	7.0
<p>Ambulance Infrastructure</p> <p>Enhancements are proposed to clinical care and information systems, Computer-Aided-Despatch communications, building works, medical equipment and fleet replacement.</p>	6.5	46.6
<p>Prince of Wales Parkes Block</p> <p>Refurbishment of this existing facility providing oncology haematology, renal, vascular and eye services will improve efficiency, effectiveness and quality of patient care and complete the Prince of Wales Redevelopment Project.</p>	2.0	7.0

<i>Project</i>	<i>2001-02 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
Mental Health Phase 2B	3.0	25.1
<p>This project is part of an ongoing program addressing service priorities including an expanded inpatient and new ambulatory care facility at Liverpool Hospital, provision of new community ambulatory and inpatient facilities and the upgrading of mental health facilities in emergency departments at Auburn, Blacktown, Mt Druitt, Westmead and James Fletcher Hospitals.</p>		
Cabramatta Anti-Drug Strategy	1.2	1.2
<p>Enhancement of drug treatment services in the Cabramatta and Fairfield area. This will include site development for the assessment team for methadone dispensing and for acute care, mental health and rehabilitation beds.</p>		
Newcastle Strategy*	2.0	234.0
<p>A new Bone and Joint Ambulatory Care Centre on the Rankin Park Campus; the upgrading and enhancement of Belmont Hospital; improvement to John Hunter Hospital with the construction of a second access road and improved car parking facilities; the redevelopment of the Newcastle Mater Misericordiae Hospital; a new Polyclinic within the Newcastle Central Business District.</p>		
Western Sydney Strategy[#]	2.0	178.5
<p>A major upgrading of the Westmead Campus in the areas of rehabilitation, allied health, cancer care, cardiac services, maternity, imaging, operating theatres and patient wards; the upgrading of Auburn Hospital; expansion of psycho-geriatric services at St Joseph's Hospital in Auburn; the redevelopment of services provided by Lottie Stewart Hospital.</p>		
Young and Mercy Co-location[#]	0.7	15.0
<p>To consolidate Young District Hospital (acute services), Young Community Health Service and Mercy Health Service (which covers sub-acute and rehabilitation services) onto the Young District Hospital site.</p>		

* *Cost and construction time-frames are consistent with the Hunter Better Health Plan and will be updated as part of ongoing clinical and community consultation.*

[#] *Cost and construction time-frames will be updated as part of ongoing clinical and community consultation.*

The 2001-02 Asset Acquisition Program also provides for the continuation of major upgrading and redevelopment works at Central Sydney, Coffs Harbour, John Hunter, Lower North Coast, Macarthur Sector, Prince of Wales, Rankin Park, Royal North Shore, Sutherland, Tweed Heads, Wollongong, Shoalhaven and St George, as well as the ongoing implementation of works for aboriginal, rural and mental health.

Specifically in rural health, provision has been made to build and redevelop 19 small rural health facilities across New South Wales to ensure that health services will meet the special needs of remote communities. The health facilities are located at Collarenebri, Holbrook, Coolah, Rylstone, Nimbin, Lightning Ridge, Coolamon, Gilgandra, Vegetable Creek, Denman, Brewarrina, Jerilderie, Blayney, Boggabri, Lord Howe Island, Gulargambone, Barraba, Tullamore and Murrumbarrah/Harden. The Budget also makes provision in future years for redevelopment works at further 15 rural hospitals identified in the Report of the Sinclair Committee on Health Services in Smaller Towns.

The Ambulance Service of New South Wales will receive capital supplementation to support the ongoing operational improvement program and work will continue on new stations at Tanilba Bay, South West Rocks and Queanbeyan.

HEALTH CARE COMPLAINTS COMMISSION

The Health Care Complaints Commission is an independent statutory body reporting directly to the Minister for Health and to the Joint Parliamentary Committee on the Health Care Complaints Commission. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses in the last five years have increased, partly due to strengthening the Patient Support Office and the Commission's investigation capacity to provide an intensive response to major events as they occur. There has been a significant increase in legal costs directly related to the increase in prosecutions over this period. However, the amount of legal costs recovered has not changed significantly.

STRATEGIC DIRECTIONS

The Commission will endeavour to further enhance its services in rural and regional New South Wales and recently appointed an indigenous Patient Support Officer. There continues to be a changed emphasis in complaint handling by, in appropriate cases, seeking to resolve complaints in the early stages rather than referring them for formal investigation. Strategies have been developed to improve complaint handling and include the Commission's training program for complaint investigators employed in other parts of the health care system.

2001-02 BUDGET

Total estimated expenses for the Commission amount to \$6.2 million for 2001-02. The decrease in expenses compared to 2000-01 is due to one-off funding in that year of \$250,000 for a new complaint database for the Commission.

There are no planned asset acquisitions in 2001-02.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	2000-01-	-	2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	7,112	7,507	11,596
Other operating expenses	11,958	14,201	14,874
Maintenance	76	600	36
Depreciation and amortisation	3,520	8,351	6,205
Grants and subsidies	37,326	43,956	47,200
Other expenses	11,935	9,890	56,342
Total Expenses	71,927	84,505	136,253
Less:			
Retained Revenue -			
Sales of goods and services	10,740	11,395	10,120
Investment income	...	700	748
Grants and contributions	...	4,713	2,575
Other revenue	1,500	1,999	...
Total Retained Revenue	12,240	18,807	13,443
NET COST OF SERVICES	59,687	65,698	122,810

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	8,823	9,739	11,133
Grants and subsidies	38,326	44,956	52,021
Other	31,856	29,339	75,203
Total Payments	79,005	84,034	138,357
Receipts			
Sale of goods and services	13,013	13,610	10,120
Interest	133	776	748
Other	4,033	9,912	10,862
Total Receipts	17,179	24,298	21,730
NET CASH FLOWS FROM OPERATING ACTIVITIES	(61,826)	(59,736)	(116,627)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,500)	(1,148)	(1,994)
Other	(3,693)	(7,418)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,193)	(8,566)	(1,994)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	57,476	63,667	116,032
Capital appropriation	1,500	1,038	1,994
Cash reimbursements from the Consolidated Fund Entity	65	183	253
Cash transfers to Consolidated Fund		(3,451)	
NET CASH FLOWS FROM GOVERNMENT	59,041	61,437	118,279
NET INCREASE/(DECREASE) IN CASH	(7,978)	(6,865)	(342)

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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	12,710	16,628	9,763
CLOSING CASH AND CASH EQUIVALENTS	4,732	9,763	9,421
CASH FLOW RECONCILIATION			
Net cost of services	(59,687)	(65,698)	(122,810)
Non cash items added back	3,908	8,775	6,668
Change in operating assets and liabilities	(6,047)	(2,813)	(485)
Net cash flow from operating activities	(61,826)	(59,736)	(116,627)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,732	9,763	9,421
Receivables		3,445	3,930
Inventories	71		
Other	150	150	150
Total Current Assets	4,953	13,358	13,501
Non Current Assets -			
Property, plant and equipment - Plant and equipment Infrastructure systems	38,337 853	40,346	36,135
Total Non Current Assets	39,190	40,346	36,135
Total Assets	44,143	53,704	49,636
LIABILITIES -			
Current Liabilities -			
Payables	5,631	10,787	10,787
Employee entitlements and other provisions	100	660	660
Total Current Liabilities	5,731	11,447	11,447
Total Liabilities	5,731	11,447	11,447
NET ASSETS	38,412	42,257	38,189
EQUITY			
Accumulated funds	38,412	42,257	38,189
TOTAL EQUITY	38,412	42,257	38,189

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.1 Office of Information Technology

50.1.1 Office of Information Technology

Program Objective(s): To reduce the cost of and enhance the use of information and communications technology within and between Government, industry and the community

Program Description: Provision of a co-ordinated and integrated approach for the effective use and integration of information and communications technology across government that improves service delivery to the community and business, and maximises relationships between Government and the private sector to benefit growth of the local information and communication technology industry

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Government Radio Network					
Agencies on the network	no.	28	32	36	37
Users on the network	no.	10,600	11,400	12,000	12,000
Telecommunication Services Agreement-					
Agencies using voice & mobile services	no.	n a.	350	450	550
Agencies using data communications services (Government Network Services)	no.	n a.	8	17	25
Connect.nsw -					
Agencies with websites	no.	217	280	300	310
Agencies reporting on the delivery of all appropriate services electronically	no.	n a.	115	117	120
Community Technology Centres-					
New centres funded	no.	n a.	n.a.	3	20
Information & Communication Technology Skills Strategy-					
Agencies with an action plan to address ICT skills needs	no.	n a.	n.a.	8	40
Industry Partnerships -					
Agencies using services	no.	n a.	1	2	2
<u>Average Staffing:</u>	EFT	39	51	44	60

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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.1 Office of Information Technology

50.1.1 Office of Information Technology (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,261	5,397	8,564
Other operating expenses	11,131	12,828	13,489
Maintenance	51	592	28
Depreciation and amortisation	3,500	8,300	6,150
Grants and subsidies			
Recurrent grants to non profit organisations		660	3,195
Grants to agencies		900	900
Minor NSW statutory bodies		300	300
Connect.nsw	10,000	10,000	12,000
Australian Centre for Advanced Computing and Communications (AC3)	5,000	6,000	4,000
Capital grants paid to other organisations			4,100
Other expenses			
Online business licensing			7,400
Total Expenses	34,943	44,977	60,126
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services	4,500	1,750	
Government radio network charges	5,980	6,000	5,770
Strategic relations agreement rebate on telecommunication services		3,100	3,800

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.1 Office of Information Technology

50.1.1 Office of Information Technology (cont)

OPERATING STATEMENT (cont)

Investment income		700	748
Grants and contributions		4,643	2,500
Other revenue	1,500	1,999	
Total Retained Revenue	11,980	18,192	12,818
NET COST OF SERVICES	22,963	26,785	47,308
ASSET ACQUISITIONS	1,500	1,148	1,994

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.2 Forestry Policy and Reforms

50.2.1 Forestry Policy and Reforms

Program Objective(s): Successful implementation of the Government's forestry reform, industry structural adjustment program and private forestry initiatives.

Program Description: Provide advice to the Minister, committees on forestry, industry and other Government agencies regarding the Government's forestry reform and structural adjustment program. Promote and facilitate investment in forest plantations and sustainable management of private native forests. Facilitate the restructuring of the New South Wales native timber industry by providing assistance to eligible workers and businesses under the Forest Industry Structural Adjustment Package (FISAP).

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Timber businesses assisted to invest in value adding employment creation	no.	5	2	2	35
Displaced timber workers assisted	no.	56	140	260	190
Forestry workers retrained	no.	350	400	960	1,850
 <u>Outputs:</u>					
Worker assistance applications considered	no.	65	173	30	40
Industry development initiatives considered	no.	6	2	2	60
Marketing and development initiatives supported	no.	n a.	n.a.	8	5
<u>Average Staffing:</u>	EFT	12	12	13	13

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.2 Forestry Policy and Reforms

50.2.1 Forestry Policy and Reforms (cont)

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	946	1,026	1,114
Other operating expenses	264	347	279
Maintenance	3	3	3
Depreciation and amortisation	20	20	20
Grants and subsidies			
State Forests - capital grants	9,750	12,250	8,500
Government contribution to State forests of NSW	12,526	13,846	14,205
Capital grants paid to other organisations	50		
Other expenses			
Forest Industry Restructure Package	11,935	9,890	48,942
Total Expenses	35,494	37,382	73,063
Less:			
Retained Revenue -			
Grants and contributions		70	75
Total Retained Revenue		70	75
NET COST OF SERVICES	35,494	37,312	72,988

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.3 Office of Western Sydney

50.3.1 Office of Western Sydney

Program Objective(s): To improve the economic performance, social development and urban liveability of Western Sydney

Program Description: Provide strategic advice to Government on Western Sydney issues, regional leadership and implement whole-of-region initiatives. Foster partnerships and links between organisations within Western Sydney and with key decisions makers and act as a catalyst for change in the region

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
New partnerships and alliances formed with Government, business and community	no.	30	30	30	35
Regional initiatives commenced to meet identified regional priorities	no.	35	20	20	25
Initiatives identified to address backlogs and barriers to Government service delivery	no.	10	5	13	15
<u>Average Staffing:</u>	EFT	6	12	14	20

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	905	1,084	1,918
Other operating expenses	563	1,026	1,106
Maintenance	22	5	5
Depreciation and amortisation		31	35

Total Expenses	1,490	2,146	3,064
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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
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50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.3 Office of Western Sydney

50.3.1 Office of Western Sydney (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Fees for services

260

545

550

Total Retained Revenue

260

545

550

NET COST OF SERVICES

1,230

1,601

2,514

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,370	4,175	4,717
Other operating expenses	3,026	2,430	3,430
Maintenance	60	12	18
Depreciation and amortisation	73	97	96
Grants and subsidies	800	950	67,299
Other expenses	718	1,993	3,490
Total Expenses	10,047	9,657	79,050
Less:			
Retained Revenue -			
Sales of goods and services	636	472	444
Investment income	237	250	240
Retained taxes, fees and fines	71	2	
Grants and contributions		65	
Other revenue	61	157	80
Total Retained Revenue	1,005	946	764
NET COST OF SERVICES	9,042	8,711	78,286

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	5,093	4,026	4,717
Grants and subsidies	800	950	67,299
Other	3,834	4,762	7,267
Total Payments	9,727	9,738	79,283
Receipts			
Sale of goods and services	636	559	444
Interest	354	331	240
Other	139	328	409
Total Receipts	1,129	1,218	1,093
NET CASH FLOWS FROM OPERATING ACTIVITIES	(8,598)	(8,520)	(78,190)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(76)	(77)	(76)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(76)	(77)	(76)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	7,909	8,177	77,149
Capital appropriation	76	76	76
NET CASH FLOWS FROM GOVERNMENT	7,985	8,253	77,225
NET INCREASE/(DECREASE) IN CASH	(689)	(344)	(1,041)
Opening Cash and Cash Equivalents	5,613	5,173	4,829
CLOSING CASH AND CASH EQUIVALENTS	4,924	4,829	3,788
CASH FLOW RECONCILIATION			
Net cost of services	(9,042)	(8,711)	(78,286)
Non cash items added back	73	97	96
Change in operating assets and liabilities	371	94	
Net cash flow from operating activities	(8,598)	(8,520)	(78,190)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,924	4,829	3,788
Receivables	367	399	399
Other	849	1,466	1,466
Total Current Assets	6,140	6,694	5,653
Non Current Assets -			
Property, plant and equipment - Plant and equipment	355	320	300
Total Non Current Assets	355	320	300
Total Assets	6,495	7,014	5,953
LIABILITIES -			
Current Liabilities -			
Payables	789	661	661
Employee entitlements and other provisions	593	406	406
Total Current Liabilities	1,382	1,067	1,067
Non Current Liabilities -			
Employee entitlements and other provisions	1,935	1,600	1,600
Total Non Current Liabilities	1,935	1,600	1,600
Total Liabilities	3,317	2,667	2,667
NET ASSETS	3,178	4,347	3,286
EQUITY			
Accumulated funds	3,178	4,347	3,286
TOTAL EQUITY	3,178	4,347	3,286

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

51.1 Energy Management and Utilisation, Metropolitan Water Quality

51.1.1 Energy Management and Utilisation, Metropolitan Water Quality

Program Objective(s): To promote the responsible development and use of energy resources in New South Wales.

Program Description: Provision of advice to the Minister for Energy regarding the use of the State's energy resources to ensure the sound implementation of policy and regulatory frameworks and the safe distribution and use of energy

Average Staffing (EFT)

2000-01 2001-02

Activities:

Policy development and regulation of energy resources	50	49
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	2000-01		2001-02
Budget	Budget	Revised	Budget
\$000	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,370	4,175	4,717
Other operating expenses	3,026	2,430	3,430
Maintenance	60	12	18
Depreciation and amortisation	73	97	96
Grants and subsidies			
Energy research and development	800	950	800
Other expenses			
Gas and electricity reform	718	1,993	3,490
Total Expenses	10,047	9,657	12,551

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

51.1 Energy Management and Utilisation, Metropolitan Water Quality

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	110		
Publication sales	3		
Pipeline fees	373	246	250
Electrolysis Committee - recoupment of expenses	150	226	194
Investment income	237	250	240
Retained taxes, fees and fines	71	2	
Grants and contributions		65	
Other revenue	61	157	80
Total Retained Revenue	1,005	946	764
NET COST OF SERVICES	9,042	8,711	11,787

ASSET ACQUISITIONS	76	77	76
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* The Ministry will also be initiating a separate program for Pensioner Energy Rebates this year.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,326	2,886	3,005
Other operating expenses	1,053	1,147	1,417
Maintenance	3	13	10
Depreciation and amortisation	161	300	310
Grants and subsidies	3,358	3,050	2,315
Other expenses	4,641	5,654	6,680
Total Expenses	11,542	13,050	13,737
Less:			
Retained Revenue -			
Investment income	66	275	142
Other revenue	1,025	1,450	3,049
Total Retained Revenue	1,091	1,725	3,191
NET COST OF SERVICES	10,451	11,325	10,546

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,228	2,776	2,901
Grants and subsidies	3,358	3,050	2,315
Other	5,700	6,741	8,217
Total Payments	11,286	12,567	13,433
Receipts			
Interest	64	273	115
Other	1,025	1,067	3,275
Total Receipts	1,089	1,340	3,390
NET CASH FLOWS FROM OPERATING ACTIVITIES	(10,197)	(11,227)	(10,043)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	1,617	2,299	1,387
Purchases of property, plant and equipment		(299)	(130)
Advances made	(2,700)	(1,484)	(2,670)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,083)	516	(1,413)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	9,606	10,156	10,078
Capital appropriation	1,350	1,350	2,011
Cash reimbursements from the Consolidated Fund Entity	142	165	169
NET CASH FLOWS FROM GOVERNMENT	11,098	11,671	12,258
NET INCREASE/(DECREASE) IN CASH	(182)	960	802
Opening Cash and Cash Equivalents	959	343	1,303
CLOSING CASH AND CASH EQUIVALENTS	777	1,303	2,105
CASH FLOW RECONCILIATION			
Net cost of services	(10,451)	(11,325)	(10,546)
Non cash items added back	226	383	403
Change in operating assets and liabilities	28	(285)	100
Net cash flow from operating activities	(10,197)	(11,227)	(10,043)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	777	1,303	2,105
Receivables	91	1,013	886
Other financial assets	2,063	1,387	1,130
Other	16	7	7
Total Current Assets	2,947	3,710	4,128
Non Current Assets -			
Other financial assets	10,005	7,908	9,448
Property, plant and equipment - Plant and equipment	230	870	690
Total Non Current Assets	10,235	8,778	10,138
Total Assets	13,182	12,488	14,266
LIABILITIES -			
Current Liabilities -			
Payables	417	290	253
Employee entitlements and other provisions	135	115	125
Total Current Liabilities	552	405	378
Total Liabilities	552	405	378
NET ASSETS	12,630	12,083	13,888
EQUITY			
Accumulated funds	12,630	12,083	13,888
TOTAL EQUITY	12,630	12,083	13,888

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

52.1 Reduce Adverse Environmental Impacts of Energy Use

52.1.1 Reduce Adverse Environmental Impacts of Energy Use

Program Objective(s): To reduce greenhouse gas emissions and other adverse by-products of the generation and use of energy To encourage the development, commercialisation, promotion and use of sustainable energy technology

Program Description: Assist in the commercialisation of sustainable energy technologies, services and practices

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Assess and promote development of sustainable energy technologies	30	30

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,326	2,886	3,005
Other operating expenses	1,053	1,147	1,417
Maintenance	3	13	10
Depreciation and amortisation	161	300	310
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	3,358	3,050	2,315
Other expenses			
Education and marketing expenses	787	1,800	2,400
Fee for services for Program Delivery	3,854	3,854	4,280
Total Expenses	11,542	13,050	13,737

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

52.1 Reduce Adverse Environmental Impacts of Energy Use

52.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	66	275	142
Other revenue	1,025	1,450	3,049

Total Retained Revenue	1,091	1,725	3,191
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NET COST OF SERVICES	10,451	11,325	10,546
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ASSET ACQUISITIONS		299	130
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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Grants and subsidies	73,102	70,343	74,075
Total Expenses	73,102	70,343	74,075
NET COST OF SERVICES	73,102	70,343	74,075

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Grants and subsidies	73,102	70,343	74,075
Total Payments	73,102	70,343	74,075
NET CASH FLOWS FROM OPERATING ACTIVITIES	(73,102)	(70,343)	(74,075)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	73,102	70,343	74,075
NET CASH FLOWS FROM GOVERNMENT	73,102	70,343	74,075
NET INCREASE/(DECREASE) IN CASH			
CASH FLOW RECONCILIATION			
Net cost of services	(73,102)	(70,343)	(74,075)
Net cash flow from operating activities	(73,102)	(70,343)	(74,075)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

53.1 Water and Sewerage Assistance

53.1.1 Water and Sewerage Assistance

Program Objective(s): To compensate Sydney Water and Hunter Water Corporations for revenue foregone from the provision of non-commercial activities

Program Description: Funding for pensioner rate concessions and other metropolitan water community service obligations

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Grants and subsidies			
Water and sewerage rate rebates for pensioners	72,405	69,615	69,925
Sewer backlog program - capital grants to public trading enterprises			3,429
Blue Mountains septic pumpout service	697	728	721
Total Expenses	73,102	70,343	74,075
NET COST OF SERVICES	73,102	70,343	74,075

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	102,000	100,114	106,338
Investment income	1,150	1,078	177
Grants and contributions		900	900
Other revenue	1,217	1,329	1,800
Total Retained Revenue	104,367	103,421	109,215
Less:			
Expenses -			
Operating Expenses -			
Employee Related	59,639	60,178	58,866
Other operating expenses	27,950	24,582	26,086
Maintenance	3,503	3,189	2,200
Depreciation and amortisation	6,477	6,257	6,480
Borrowing costs	325	325	325
Total Expenses	97,894	94,531	93,957
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	6,473	8,890	15,258
Distributions -			
Dividends	3,558	4,934	9,078
Tax equivalents	2,160	3,023	4,577

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	100,695	96,803	104,701
Interest	1,150	1,133	811
Other	1,217	2,229	2,700
Total Receipts	103,062	100,165	108,212
Payments			
Employee Related	71,049	75,874	60,015
Finance costs	325	325	325
Equivalent Income Tax	7,139	14,532	4,189
Other	12,933	(2,232)	26,730
Total Payments	91,446	88,499	91,259
NET CASH FLOWS FROM OPERATING ACTIVITIES	11,616	11,666	16,953
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(13,167)	(14,924)	(11,601)
Other	3,693	7,418	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(9,474)	(7,506)	(11,601)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(3,330)	(225)	(230)
Dividends paid	(16,681)	(29,196)	(4,934)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(20,011)	(29,421)	(5,164)
NET INCREASE/(DECREASE) IN CASH	(17,869)	(25,261)	188
Opening Cash and Cash Equivalents	23,326	28,538	3,277
CLOSING CASH AND CASH EQUIVALENTS	5,457	3,277	3,465
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before dividends	4,313	5,867	10,681
Non cash items added back	6,477	6,257	6,480
Change in operating assets and liabilities	826	(458)	(208)
Net cash flow from operating activities	11,616	11,666	16,953

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	5,457	3,277	3,465
Receivables	4,300	4,414	5,412
Inventories	1,300	515	1,344
Other	1,730	286	411
Total Current Assets	12,787	8,492	10,632
Non Current Assets -			
Property, plant and equipment -			
Land and building	67,206	63,887	65,792
Plant and equipment	22,081	19,824	24,268
Infrastructure systems	916	928	
Other		19,137	18,940
Total Non Current Assets	90,203	103,776	109,000
Total Assets	102,990	112,268	119,632
LIABILITIES -			
Current Liabilities -			
Payables	4,563	7,372	10,377
Tax	540	756	1,144
Employee entitlements and other provisions	15,283	22,014	25,460
Total Current Liabilities	20,386	30,142	36,981
Non Current Liabilities -			
Interest bearing		3,105	2,875
Employee entitlements and other provisions	21,945	20,206	19,358
Total Non Current Liabilities	21,945	23,311	22,233
Total Liabilities	42,331	53,453	59,214
NET ASSETS	60,659	58,815	60,418
EQUITY			
Reserves	13,382	6,840	7,592
Accumulated funds	47,277	51,975	52,826
TOTAL EQUITY	60,659	58,815	60,418

**MINISTER FOR INFORMATION TECHNOLOGY,
MINISTER FOR ENERGY,
MINISTER FOR FORESTRY AND
MINISTER FOR WESTERN SYDNEY**

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Information Technology and Management			
Total Expenses	71.9	136.3	89.6
Asset Acquisitions	1.5	2.0	33.3
Ministry of Energy and Utilities			
Total Expenses	10.0	79.1	686.8
Asset Acquisitions	0.1	0.1	...
Sustainable Energy Development Authority			
Total Expenses	11.5	13.7	19.1
Asset Acquisitions	0.1	...
Payments for Water and Sewerage Assistance			
Total Expenses	73.1	74.1	1.3
Asset Acquisitions
Land and Property Information New South Wales			
Total Expenses	97.9	94.0	- 4.0
Asset Acquisitions	13.2	11.9	- 9.8
Total, Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney			
Total Expenses	264.4	397.2	50.2
Asset Acquisitions	14.8	14.1	- 4.7

DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

The Department of Information Technology and Management comprises the Office of Information Technology, the Office of Western Sydney, and the Offices of Forestry Information. Land and Property Information New South Wales, a General Government Non-Budget dependent agency responsible for land and property information, is also incorporated within the Department of Information Technology and Management, although it provides separate financial statements.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Office of Information Technology

In 2001-02, over \$32 million will fund projects targeted at the use of information technology to improve service delivery, streamline internal Government practices and reduce costs. This is an increase of \$20 million over 2000-01. Community Technology Centres will be established in regional New South Wales, at a cost of \$4.9 million, to facilitate community access to technology and online services. A further \$4 million ongoing support has been provided for the Australian Centre for Advanced Computing and Communications towards establishment costs for the Centre and regional nodes at Bathurst, Newcastle, Wollongong and Western Sydney.

The increased expenditure in 2001-02 will be used to continue to fund initiatives that improve service delivery to the community including \$8 million for a streamlined online entry point for business licensing.

Office of Western Sydney

The Office of Western Sydney will receive an additional \$751,000 to a total budget of \$3.1 million in 2001-02 to deliver strategic whole-of-region initiatives and solutions to advance the interest of Western Sydney. The Office is a catalyst for the region and will continue to build on the range of recent initiatives in partnership with State, Commonwealth and Local Government agencies, local businesses, industry groups and industry associations, community organisations and the education and research sector.

In 2001-02, the Office will continue to build on its strategic initiatives such as the Western Sydney Industry Awards which receive sponsorship of more than \$300,000, Western Sydney Environment Strategy, the Advancing Information Technology in Western Sydney program and Corporate Partners for Change, an initiative to assist young people make the transition to jobs and traineeships.

Office of Forestry Information

The Office of Forestry Information comprises the Forestry Policy and Structural Adjustment Units and the Office of Private Forestry. The Forestry Policy and Structural Adjustment Units facilitate implementation of the Government's forestry reforms and industry structural adjustment programs. The Office of Private Forestry facilitates the flow of private forestry services and information from the Government, and promotes plantation development and sustainable private native forestry in New South Wales.

The expenditure under the Forest Industry Structural Adjustment Package (FISAP) reflects continued New South Wales Government support for businesses and workers affected by forestry reforms. In 1998, the Commonwealth Government suspended its involvement in the joint FISAP. It is anticipated that the Commonwealth Government will resume its participation in FISAP returning funding for industry restructuring. Consequently, expenditure in 2001-02 is expected to increase from \$9.9 million to \$48.9 million. This includes an increase in assistance for marketing and development initiatives which benefit the native timber industry, following the establishment of the Native Timber Industry Marketing and Development Fund in December 1999.

STRATEGIC DIRECTIONS

Office of Information Technology

The Office of Information Technology's main objective is to provide leadership in the advancement and use of information and communications technology to achieve improved service delivery and cost savings in all areas of Government operations.

Strategic priorities of the Office include:

- ◆ developing and driving whole-of-government policies and initiatives for the use and management of information technology and telecommunications (ICT) within and between Government, industry and the community;
- ◆ accelerating the range and volume of Government services delivered electronically, and facilitating improved information sharing and exchange across Government;
- ◆ driving the use of core telecommunications service contracts by Government agencies;
- ◆ coordinating the implementation of the Government's ICT Skills Action Plan;

- ◆ working with other State and Commonwealth agencies in the establishment of regulatory frameworks that foster development and growth of the online economy; and
- ◆ developing information technology and telecommunications industry attraction and growth strategies in consultation with other agencies.

Office of Western Sydney

The Office of Western Sydney's strategic priorities are to:

- ◆ foster partnerships and links between organisations within Western Sydney and with key decision makers both within and outside Western Sydney; and
- ◆ act as a catalyst for change in the region by generating and driving a range of strategic, innovative, economic, social and environmental initiatives in partnership with Government, business, the community and the education and research sectors.

Office of Forestry Information

Priorities of the Office are to:

- ◆ provide advice to the Minister, forestry committees, industry and other Government agencies regarding the Government's forestry policy, reform and structural adjustment programs;
- ◆ facilitate the implementation of the Government's forestry reform agenda through the provision of Forest Industry Structural Adjustment Package (FISAP) assistance to workers and businesses in the native timber industry;
- ◆ increase viability of the New South Wales native timber industry by providing assistance for marketing and development initiatives under the Native Timber Industry Marketing and Development Fund; and
- ◆ promote development of sustainable private forestry and plantations.

2001-02 BUDGET

Total Expenses

The Department of Information Technology and Management's expenses will increase from \$84.5 million to \$136.3 million. This includes an anticipated additional \$35 million from the Commonwealth Government and \$5 million from the State Government for the Forest Industry Structural Adjustment Program. An additional \$2 million has been allocated to *connect.nsw* projects, \$7.4 million (as well as \$0.6 million capital expenditure) for the Online Business Licensing project and \$4.9 million for the establishment of Community Technology Centres in regional New South Wales.

Estimated total expenses for 2001-02 are \$136.3 million and provide for:

- ◆ \$73.1 million for Forestry Policy and Reforms. This includes forestry related grants and subsidies and the Forest Industry Structural Adjustment Package;
- ◆ \$60.1 million for the Office of Information Technology, including \$12 million for the *connect.nsw* program, \$7.4 million for the online business licensing project, \$4 million for the Australian Centre for Advanced Computing and Communications; and
- ◆ \$3.1 million for the Office of Western Sydney, including \$985,000 for projects to assist young people obtain jobs, apprenticeships and traineeships, small and medium sized enterprises to adopt new technologies, to develop entrepreneurial skills and to support emerging technology firms.

Asset Acquisitions

The 2001-02 Asset Acquisitions program of the Department is \$2 million. This includes continuing the upgrade of the Government Radio Network and capital costs of information and communication technology projects.

MINISTRY OF ENERGY AND UTILITIES

The Ministry of Energy and Utilities was established in April 1999 to provide the Minister for Energy with strategic policy, legislative and regulatory advice in relation to the development of the State's energy sector and urban water utilities.

The Ministry develops and implements strategies for promoting the efficient, safe, reliable and ecologically sustainable supply and use of energy and urban water services. The Ministry has additional responsibility for the regulatory frameworks aimed at improving the performance of the energy industries and urban water utilities. The Ministry is particularly focused on competition reform of the State's natural gas and electricity markets, the sustainable use of energy, energy safety and supply reliability.

As a strategic policy organisation, the Ministry provides the following services:

- ◆ policy advice on the future directions of energy and urban water in New South Wales;
- ◆ administration of regulatory frameworks which facilitate the operation of safe, reliable, technically efficient and environmentally responsible energy and water networks in the context of competitive and converging markets; and
- ◆ management of programs, including research and development, which support greenhouse and sustainable energy initiatives of the Government.

The electricity pensioner rebate scheme formerly with the Department of Community Services, will be transferred to the Ministry from 1 July 2001. This will allow the Ministry to ensure the scheme is integrated with arrangements enabling households to enter the contestable markets for both gas and electricity from 1 January 2002.

From 1 January 2002, a single pensioner energy rebate will be funded by the New South Wales Government. This rebate will be provided on electricity bills and set at \$107 per annum. This higher rebate level, also incorporating the old gas rebates, increases the Government's total expenditure commitments on rebates by \$12.4 million to \$67.5 million. This level ensures that no pensioner will be worse-off compared to their current total gas and electricity rebates, while 94 percent of pensioners are better off under the new arrangements.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Ministry's expenses will increase from \$10 million in 2000-01 to \$79.1 million in 2001-02. This increase is largely attributable to the \$67.5 million expenditure on the pensioner energy rebate scheme transferred from the Department of Community Services as from 1 July 2001.

In November 2000, the Ministry transferred its gas and electricity licensing functions to the Independent Pricing and Regulatory Tribunal and its appliance safety and gas meter testing functions to the Department of Fair Trading. Associated with the transfer of functions was a \$2.3 million reduction in the Ministry's recurrent Consolidated Fund allocation. The Ministry has refocused its key functions as a result of this process.

Other major developments in 2000-01 included:

- ◆ development and approval by the Government of the Policy Framework for Gas Retail Competition and its subsequent implementation including legislation and regulatory amendment;
- ◆ finalisation of proposed amendments of the *Pipelines Act 1967* for release to industry;
- ◆ continued leadership in the development of the electricity network safety regulatory framework and reliability reporting for improved performance outcomes;
- ◆ development and introduction of a new Pipelines Regulation establishing an outcomes-based safety and environmental framework; and
- ◆ continuing initiatives for reducing New South Wales greenhouse gas emissions through electricity retailer licensing regimes, the Government Energy Management Policy, appliance labelling and research and development.

STRATEGIC DIRECTIONS

New South Wales has led the way in reforming the gas market and will continue with these processes until the new arrangements are implemented, tested and refined as necessary. Specifically the Ministry will:

- ◆ monitor the implementation of the new National Gas Access Law and Code at the National and State level and participate in the code change process;
- ◆ advise the Minister in his role as the relevant Minister under the inter-governmental gas access agreement; and
- ◆ ensure a smooth transition to full retail gas contestability.

The Ministry's efforts in relation to electricity reform will focus on the development and implementation of further enhancements to the regulatory framework applying to electricity retail suppliers, electricity distributors and other network operators. Particular attention will be given to the further development of the successful Network Management Plan system, and electricity network issues.

The Ministry will continue to implement a number of National Greenhouse Strategy measures. This role is carried out in close co-operation with The Cabinet Office and NSW Treasury.

The Ministry will also monitor compliance of the Sydney and Hunter Water Corporations and the Sydney Catchment Authority with the conditions of their operating licence.

The New South Wales Government is committed to ensuring that the State's electricity supplies remain reliable and secure. Currently there are sufficient generation reserves to provide high levels of reliability for several years to come. The Ministry is undertaking work to provide an enhanced understanding of the demand and supply balance into the future. Support is being provided by Treasury's Market Implementation Group.

Despite the presence of these reserves, New South Wales is already making provision to ensure State-owned and independent generators have access to sites on which to locate new generators. In particular, the Government is looking at ways of ensuring that approval processes are clearly delineated. These need to be implemented consistently within required time frames, but also in a manner that ensures community interests, as well as the State's electricity needs, are satisfied.

2001-02 BUDGET

Total Expenses

The Ministry's expenditure for 2001-02 is expected to be \$79.1 million. The principal items of additional expenditure are:

- ◆ Pensioner energy rebate scheme (\$67.5 million);
- ◆ natural gas and electricity market retail contestability communication campaign (\$3 million);
- ◆ gas network safety and reliability regime implementation (\$0.4 million); and
- ◆ Utility Consumer Advocacy Program (UCAP) (\$0.2 million).

With the implementation of full retail contestability in the gas market from 1 January 2002, the Ministry's facilitation role will be wound back. Accordingly, the expenditure relating to this role will be reduced by approximately \$1.5 million in 2001-02.

Asset Acquisitions

The Ministry will undertake minor capital works of \$76,000 to maintain its information technology capabilities and to purchase office equipment.

SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

The Sustainable Energy Development Authority (SEDA) was established in 1996 to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and use of energy efficiency and renewable energy technologies.

In addition, SEDA aims to increase business competitiveness through more efficient energy use, to foster new employment and investment in New South Wales through the development of the sustainable energy industry, to inform policy makers and contribute to market reform through on-the-ground replicable experience and to provide a vision of Australia's energy future.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Estimated expenditure in 2000-01 is \$13.1 million. Highlights of SEDA's activities included:

- ◆ \$2.4 million to improve Commercial and Industrial Energy Efficiency. Over 170 businesses have signed agreements under the Energy Smart Business Program and are now saving in excess of \$10 million per annum. In addition, New South Wales Government Agency savings from participating in the Energy Smart Government Program amount to more than \$3.7 million per annum. The Building Greenhouse Rating Scheme has expanded nationally and continues to transform the market for energy efficiency in the commercial building sector;

- ◆ \$2.4 million on programs to encourage efficient energy use in New South Wales homes. Sixty local councils have now committed to the program and 28 councils have fully adopted the Energy Smart Homes Policy. As a result, over 50 percent of development applications are now subject to home energy performance standards. SEDA initiated a state-wide Energy Smart communications program to industry and the community to highlight the economic and environmental benefits of sustainable energy technologies;
- ◆ \$4.3 million on Sustainable Energy Supply programs. Through the Renewables Investment Program, \$3.7 million of financial support was allocated to projects that will result in an estimated \$34 million of investment in New South Wales. SEDA also administered \$3.2 million in renewable energy grants on behalf of the Australian Greenhouse Office; and
- ◆ the Green Power Accreditation Program, which has been extended to Victoria, Queensland, South Australia and Western Australia, has stimulated the commitment of more than \$140 million in renewable energy investments in New South Wales.

STRATEGIC DIRECTIONS

SEDA has redefined its business planning process and focus. This new approach incorporates an annually updated three-year plan, which has been agreed in consultation with the Minister and NSW Treasury. This plan consolidates SEDA's role as a catalyst for the development and application of sustainable energy technologies in New South Wales homes and businesses. The plan provides the blueprint for SEDA's continued commercial evolution, reflecting the Government's goal of exploiting a wider range of sustainable energy opportunities by increasing SEDA's level of self-funding.

SEDA's three key strategies are:

- ◆ to seize opportunities for continual improvement in existing programs;
- ◆ to continue to shift existing programs, where possible, onto a more self-sustaining basis; and
- ◆ to create value in SEDA through developing and servicing new markets.

While maintaining its commitment to long-term "market transformation" through its existing programs, SEDA's commercial evolution will increasingly focus on new activities on a cost recovery or fee-for-service basis.

Elements of the commercial evolution that SEDA will pursue in 2001-02 and beyond include:

- ◆ the Energy Smart Business Program will be expanded from being opened to fee-paying partners;
- ◆ SEDA will further extend the scope nationally of the Building Greenhouse Rating scheme partially through fee-for-service income;
- ◆ facilitation of financing options for sustainable energy for both business and consumers such as energy performance contracts and pooled investment vehicles;
- ◆ facilitating the development of demand side management to defer capital expenditure by electricity network businesses and to reduce greenhouse gas emissions;
- ◆ assisting New South Wales and Australian sustainable energy businesses to tap into the burgeoning export markets, particularly in the Asia Pacific region; and
- ◆ continued cooperation with key authorities to facilitate effective regulation, where appropriate. This includes application of the Energy Smart Homes Policy, development of efficiency standards for appliances and clarification of electricity retailers' environmental guidelines, including emission benchmarks.

SEDA will also engage in strategic communication initiatives such as participating in the Government's sustainability education program by undertaking the second stage of the Energy Smart campaign.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$13.7 million and include:

- ◆ Program Delivery – approximately \$6 million will be spent on program delivery, which includes the Energy Smart programs that ensure forecast energy savings are achieved and partnership commitments are met; and
- ◆ Grants - SEDA will allocate over \$2.3 million in grants to improve the sustainable energy supply.

Investments

SEDA will make investments worth around \$2 million in sustainable energy technologies to commercialise their use in the market place in 2001-02.

PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

Payments for Water and Sewerage Assistance have increased from \$73.1 million to \$74.1 million. The change comprises:

- ◆ adjustments to meet the provision of pensioner rebates in accordance with price determinations made by the Independent Pricing and Regulatory Tribunal; and
- ◆ inclusion of payments for priority sewerage projects.

Payments in 2001-02 comprise:

- ◆ \$69.9 million for water and sewerage rate rebates for pensioners provided by Sydney Water and Hunter Water Corporations;
- ◆ \$3.4 million for the connection of non-sewered areas to sewerage services based on public health and environmental priorities; and
- ◆ \$0.7 million for the Blue Mountains septic pump-out service.

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

Land and Property Information New South Wales (LPI) is a Government business formed on 1 July 2000 following the merger of the Land Information Centre, the Land Titles Office and the Valuer General's Office. LPI's role is to operate the State's land and property information services and to create value through the integration of land and property information.

LPI operates from two main locations, Sydney and Bathurst, and has offices throughout New South Wales. LPI offers customer convenience irrespective of location through the innovative use of Information and Communications Technology.

LPI has an advisory Board, chaired by the Director-General of the Department of Information Technology and Management, which includes the Valuer General and members from the private sector.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Reductions in most categories of expenditure in 2001-02, compared to 2000-01, will be achieved through the increased use of technology and the amalgamation of functions.

STRATEGIC DIRECTIONS

The Government business structure represents the first stage of progression from operating as a Department to operating as a commercial Government entity. The non-commercial activities of LPI include operations of the Geographical Names Board and the spatial data infrastructure.

Technology will be used to improve efficiency, to maximise return on assets, and to expand the range of services delivered online.

LPI is currently resolving practical issues related to the merger of the three entities, integrating processes and developing longer-term operating and investment plans.

2001-02 BUDGET

Total Expenses

Total expenses for 2001-02 are estimated to be \$94 million. The majority of this expenditure is required to provide statutory land valuations (\$18 million), land title creation and registration services (\$17 million), spatial information (\$6 million), survey and mapping services (\$12 million) and technical support (\$13 million).

Asset Acquisitions

The 2001-02 Budget for asset acquisitions is \$11.9 million. The program for LPI includes consolidating, expanding and enhancing computerised land information systems, maintenance of buildings, including the heritage listed building at Queens Square, the renewal of plant and equipment. Specific projects are an integrated land and property information warehouse, a new valuation roll maintenance system and a common accounting system across all entities.

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	77,976	77,357	87,391
Other operating expenses	13,381	13,021	13,193
Maintenance	3,000	2,000	3,000
Depreciation and amortisation	3,172	4,945	5,243
Grants and subsidies	2,882	3,479	4,687
Other expenses	3,906	3,745	3,850
Total Expenses	104,317	104,547	117,364
Less:			
Retained Revenue -			
Sales of goods and services	145	135	135
Investment income	...	85	85
Grants and contributions	112	1,280	1,280
Other revenue	65	14	14
Total Retained Revenue	322	1,514	1,514
Gain/(loss) on disposal of non current assets	...	1	1
NET COST OF SERVICES	103,995	103,032	115,849

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	74,865	73,935	83,685
Grants and subsidies	2,882	3,479	4,687
Other	20,287	18,470	19,993
Total Payments	98,034	95,884	108,365
Receipts			
Sale of goods and services	145	135	135
Interest		58	85
Other	177	1,254	1,294
Total Receipts	322	1,447	1,514
NET CASH FLOWS FROM OPERATING ACTIVITIES	(97,712)	(94,437)	(106,851)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		1	1
Purchases of property, plant and equipment	(2,288)	(2,247)	(5,827)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,288)	(2,246)	(5,826)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	94,548	95,516	104,321
Capital appropriation	2,288	2,288	5,827
Cash reimbursements from the Consolidated Fund Entity	2,661	3,090	3,152
Cash transfers to Consolidated Fund		(92)	...
NET CASH FLOWS FROM GOVERNMENT	99,497	100,802	113,300
NET INCREASE/(DECREASE) IN CASH	(503)	4,119	623
Opening Cash and Cash Equivalents	536	695	4,814
CLOSING CASH AND CASH EQUIVALENTS	33	4,814	5,437
CASH FLOW RECONCILIATION			
Net cost of services	(103,995)	(103,032)	(115,849)
Non cash items added back	6,283	8,438	8,809
Change in operating assets and liabilities		157	189
Net cash flow from operating activities	(97,712)	(94,437)	(106,851)

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	33	4,814	5,437
Receivables	321	1,039	1,039
Inventories	179	1	1
Other	250		
Total Current Assets	783	5,854	6,477
Non Current Assets -			
Property, plant and equipment -			
Land and building	133,421	125,890	127,438
Plant and equipment	4,864	7,348	6,384
Total Non Current Assets	138,285	133,238	133,822
Total Assets	139,068	139,092	140,299
LIABILITIES -			
Current Liabilities -			
Payables	4,330	3,176	3,254
Employee entitlements and other provisions	5,280	5,560	5,671
Other		53	54
Total Current Liabilities	9,610	8,789	8,979
Total Liabilities	9,610	8,789	8,979
NET ASSETS	129,458	130,303	131,320
EQUITY			
Reserves	9,027	9,027	9,027
Accumulated funds	120,431	121,276	122,293
TOTAL EQUITY	129,458	130,303	131,320

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Custodial Services-					
Remands in custody (as a % of bail decisions)	%	55	57	50	45
Custodial orders (as a % of Children's Court outcomes)	%	6.4	6.9	6.9	6.9
Escapes per 1,000 admissions	no.	10	11	12	10
Deaths in custody	no.			1	
Self harm incidents	no.	157	158	226	190
Community Based Services-					
Successful bail interventions	%	44	57	51	52
Supervised orders as a % of court outcomes (excluding CSOs)	%	15	14	17	18
Community service orders as a % of court outcomes	%	6.7	6.6	6.7	7.5
% of community based orders completed	%	90	82	81	90
% of pre-sentence report recommendations adopted	%	40	30	24	30

Outputs:

Custodial Services-					
Custodial orders	no.	876	800	750	700
Total admissions	no.	4,816	4,396	4,233	4,150
Daily average detainee population	no.	383	355	309	290
Average length of committals (months)	no.	8.8	7.8	7.1	7.0
Average no of detainees					
ATSI young people	no.	122	122	125	105
NESB young people	no.	94	90	83	75

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice (cont)

Community Based Services-					
Pre-sentence reports	no.	5,479	5,454	4,711	4,700
Remand Interventions	no.	3,169	2,939	3,463	3,500
Non-custodial orders (as at 30 June)	no.	1,805	1,631	1,732	2,000
Average caseload-					
Counsellors	no.	7.5	7.5	9.1	9.5
Juvenile Justice Officers					
Metropolitan	no.	12	12	11	13
Non-metropolitan	no.	16.2	16.0	16.0	17.0
<u>Average Staffing:</u>	EFT	1,120	1,137	1,139	1,230

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	77,976	77,357	87,391
Other operating expenses	13,381	13,021	13,193
Maintenance	3,000	2,000	3,000
Depreciation and amortisation	3,172	4,945	5,243
Grants and subsidies			
Clergy attending centres	219	279	287
Recurrent grants to non profit organisations	2,623	3,200	4,400
Area Assistance Scheme pick up costs	40		
Other expenses			
Supervised travel of children	290	211	217
Professional reports, assessments and consultations	192	259	266
Expenses for child support and departmental residential care	3,424	3,275	3,367
Total Expenses	104,317	104,547	117,364

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Board and lodging	10		
Recoupment of administration costs	75	75	75
Minor sales of goods and services	60	60	60
Investment income		85	85
Grants and contributions	112	1,280	1,280
Other revenue	65	14	14
Total Retained Revenue	322	1,514	1,514
Gain/(loss) on disposal of non current assets		1	1
NET COST OF SERVICES	103,995	103,032	115,849

ASSET ACQUISITIONS	2,288	1,992	5,827
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MINISTER FOR JUVENILE JUSTICE

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Juvenile Justice			
Total Expenses	104.3	117.4	12.5
Asset Acquisitions	2.3	5.8	154.6
Total, Minister for Juvenile Justice			
Total Expenses	104.3	117.4	12.5
Asset Acquisitions	2.3	5.8	154.6

DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility for breaking the cycle of juvenile crime. The Department provides a range of custodial and non-custodial programs for the rehabilitation of young offenders.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The implementation of Youth Justice Conferencing has continued as a major focus of the Department.

The Department is providing a range of new programs funded through the Drug Summit including detoxification, expanded drug and alcohol counselling and pre-employment skills training.

The Department has also been funded for Graffiti Removal Teams using young offenders on Community Service Orders.

The Worimi Juvenile Justice Centre was closed in July 2000.

STRATEGIC DIRECTIONS

Juvenile Justice community-based support services will continue to be a major emphasis for the Department. These services include post-release support schemes, mentor schemes, services for young people from non-English speaking backgrounds and the provision of alternative placement programs for young offenders who cannot live with their parents or families.

Funding will continue for programs designed to reduce the high proportion of indigenous young offenders in detention.

Funding also continues to the Youth Justice Conferencing initiative which commenced operation in 1998. Under the scheme young offenders face their victims and take responsibility for their actions. Victims have a direct say in deciding an outcome plan for the young offender to make reparation for their offence.

In 2001-02 funding has been allocated to allow a significant increase in the ratio of frontline staff to detainees in Juvenile Justice Centres. This will improve the quality of care for clients and workplace safety for staff.

The Department will also continue its expanded induction training program for all new staff. Detention centre staff will continue to receive training in the management of difficult behaviour.

Commencing in 2001-02, the Government has allocated \$35.6 million over five years for Stage 2 of the Department's capital works program. This additional funding will be used for the construction of a young women's facility on the Minda/Minali site at Lidcombe (to replace the outdated Yasmar facility at Haberfield), the redevelopment of the Reiby facility and the provision of additional facilities at Cobham Juvenile Justice Centre. These three centres will ensure that juveniles are accommodated in facilities that meet national standards for detention centres and enhance their reintegration into their communities of origin.

2001-02 BUDGET

Total Expenses

The Department's total expenses for 2001-02 are expected to be \$117.4 million. Expenses will be higher than in the 2000-01 budget, reflecting improved staff to detainee ratios in the Department's detention centres, expanded community based services for clients, and improved staffing in the Central Support Office.

Funding of \$1 million has been provided for training in 2001-02 and \$3.6 million provided under the Government Plan of Action on Drugs.

Drug Summit funding has already produced expanded counselling and detoxification services and specific pre-employment skills training throughout metropolitan and regional New South Wales.

Funding has also been allocated for the continuation of the successful Youth Justice Conferencing Scheme.

Asset Acquisitions

Stage 1 of the capital works program was completed in 1999-2000. The Government is allocating \$3.1 million in 2001-02 to commence Stage 2.

In total \$35.6 million is being allocated over five years to construct a young women's facility at Lidcombe (to replace the outdated Yasmar facility), to redevelop the Reiby facility and to provide additional facilities at Cobham Juvenile Justice Centre.

The Department's minor capital works allocation of \$2.7 million will continue the asset replacement program.

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,623	5,720	6,025
Other operating expenses	9,570	9,017	7,486
Maintenance	46	46	42
Depreciation and amortisation	180	180	82
Grants and subsidies	73,265	72,684	73,100
Total Expenses	88,684	87,647	86,735
Less:			
Retained Revenue -			
Sales of goods and services	24	180	25
Investment income	65	226	200
Retained taxes, fees and fines	6,406	5,615	4,317
Total Retained Revenue	6,495	6,021	4,542
NET COST OF SERVICES	82,189	81,626	82,193

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	5,004	5,264	5,503
Grants and subsidies	73,265	72,684	73,100
Other	9,734	9,462	7,748
Total Payments	88,003	87,410	86,351
Receipts			
Sale of goods and services	24	180	25
Interest	81	195	212
Other	6,406	5,885	4,557
Total Receipts	6,511	6,260	4,794
NET CASH FLOWS FROM OPERATING ACTIVITIES	(81,492)	(81,150)	(81,557)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(50)	(50)	(49)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(50)	(50)	(49)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	80,921	80,617	81,161
Capital appropriation	50	50	49
Cash reimbursements from the Consolidated Fund Entity	50	250	165
NET CASH FLOWS FROM GOVERNMENT	81,021	80,917	81,375
Opening Cash and Cash Equivalents	1,288	2,034	1,751
CLOSING CASH AND CASH EQUIVALENTS	767	1,751	1,520
CASH FLOW RECONCILIATION			
Net cost of services	(82,189)	(81,626)	(82,193)
Non cash items added back	800	537	604
Change in operating assets and liabilities	(103)	(61)	32
NET INCREASE/(DECREASE) IN CASH	(521)	(283)	(231)
Net cash flow from operating activities	(81,492)	(81,150)	(81,557)

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	767	1,751	1,520
Receivables	15	162	150
Total Current Assets	782	1,913	1,670
Non Current Assets -			
Property, plant and equipment - Plant and equipment	195	216	183
Total Non Current Assets	195	216	183
Total Assets	977	2,129	1,853
LIABILITIES -			
Current Liabilities -			
Payables	362	465	485
Employee entitlements and other provisions	784	592	592
Total Current Liabilities	1,146	1,057	1,077
Total Liabilities	1,146	1,057	1,077
NET ASSETS	(169)	1,072	776
EQUITY			
Accumulated funds	(169)	1,072	776
TOTAL EQUITY	(169)	1,072	776

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.1 Development, Oversight and Assistance to Local Government

55.1.1 Development, Oversight of and Assistance to Local Government

Program Objective(s): To develop a framework for local government which facilitates high quality local government services for New South Wales citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Amendments to legislation and regulations	no.	9	14	5	6
Circulars and guidelines issued to councils	no.	125	120	97	105
Councils that attended education seminars	no.	258	215	80	86
Complaints processed	no.	1,400	650	840	950
Regulatory determinations made	no.	600	157	92	106
<u>Average Staffing:</u>	EFT	122	68	66	67

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,433	5,452	5,747
Other operating expenses	3,279	3,517	3,284
Maintenance	46	46	42
Depreciation and amortisation	180	180	82
Grants and subsidies			
Western Division Improvement Fund	100	100	...
Premier's Department – Regional			
Co-ordination Program	...	19	...
On-site Sewage Management Program	1,905	1,005	1,100
Payments for guarantee and credit rating fees	10	10	...
Total Expenses	10,953	10,329	10,255

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.1 Development, Oversight and Assistance to Local Government

**55.1.1 Development, Oversight of and Assistance to Local Government
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	24	180	25
Investment income	55	141	105
Total Retained Revenue	79	321	130
NET COST OF SERVICES	10,874	10,008	10,125

ASSET ACQUISITIONS	50	50	49
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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**
55 DEPARTMENT OF LOCAL GOVERNMENT

55.2 Rate Rebates for Pensioners

55.2.1 Rate Rebates for Pensioners

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 50 per cent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Pensioner households assisted across the rating categories					
General	thous	395.6	399.3	403.2	407.2
Water	thous	126.0	127.2	128.5	129.8
Sewerage	thous	116.7	117.8	118.9	120.1
 <u>Outputs:</u>					
Rebate claims processed	no.	388	381	410	416
<u>Average Staffing:</u>	EFT	1	1	1	1

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	65	68	68
Grants and subsidies			
Pensioner rate rebates	71,250	71,550	72,000
Total Expenses	71,315	71,618	72,068
NET COST OF SERVICES	71,315	71,618	72,068

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.3 Companion Animals

55.3.1 Companion Animals

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Number of animals registered	thous	...	110	238	190
Education campaigns conducted	no.	...	40	55	50
<u>Average Staffing</u> :	EFT	...	2	4	4
				2000-01	2001-02
				Budget	Budget
				\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

Other operating expenses

	125	200	210
	6,291	5,500	4,202

Total Expenses

	6,416	5,700	4,412
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Less:

Retained Revenue -

Investment income

Retained taxes, fees and fines

	10	85	95
	6,406	5,615	4,317

Total Retained Revenue

	6,416	5,700	4,412
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NET COST OF SERVICES

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MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Local Government			
Total Expenses	88.7	86.7	- 2.2
Asset Acquisitions	0.1	...	- 2.0
Total, Minister for Local Government, Minister for Regional Development and Minister for Rural Affairs			
Total Expenses	88.7	86.7	- 2.2
Asset Acquisitions	0.1	...	- 2.0

DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's main functions are to:

- ◆ provide strategic direction to the local government sector;
- ◆ develop and oversight the legislative and policy framework within which local councils operate;
- ◆ examine and investigate issues affecting local government performance and operations;
- ◆ improve local government accountability to their residents and ratepayers for their performance; and
- ◆ manage the State's relationship with local government.

The *Local Government Act 1993* is the principal piece of legislation under which councils operate, and is regularly reviewed to address systematic change, microeconomic reform and changes in the method of regulation. The focus of current functions relates to the policy and strategic management of the local government framework, in meeting the ongoing needs of the community, as well as maintaining a direct oversight of some local council operations and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During the last five years, total operating expenses have reduced by \$2.7 million per annum, from \$11.9 million to \$9.2 million, from refocussing the organisation and transferring the Building Codes and Standards Branch to the Department of Urban Affairs and Planning in 1999.

Following the establishment of the Companion Animals Fund in 1998, expenditures increased by \$2.5 million in 1999-2000 and by \$5.6 million in 2000-01 for payments made from the Fund. Fees from the registration of animals are paid into the Fund and the costs of maintaining the register and administering the Scheme are drawn from the Fund. The balance is distributed to local councils to manage their companion animals functions.

STRATEGIC DIRECTIONS

The Department provides a high analytical and intervention capacity, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ benchmarking and performance; and
- ◆ assisting councils with the process of structural reform.

The Department continues to promote the structural reform of councils. The voluntary amalgamation process commenced by the Government during 1999 has resulted in the merging of ten councils. A major inquiry into the structure of local government in eight council areas in inner Sydney was completed. The Department will continue to encourage councils to review their circumstances so that they are able to better meet the needs of current and future communities.

As part of the State Government's commitment to shift jobs to regional New South Wales, the Department will move to Nowra. The Department will be a tenant in a new multiple occupancy building planned for construction during 2001 and 2002.

2001-02 BUDGET

Total Expenses

The Department's expenses for 2001-02 are estimated at \$86.7 million, a decrease of \$0.9 million over the projected total expenses for 2000-01 of \$87.6 million. This decrease is attributed to the reduced payments from the Companion Animals Fund.

The Department's 2001-02 Budget includes:

- ◆ \$72 million for the pensioner council rates rebate scheme;
- ◆ \$1.1 million for the On-site Sewage Management Program;
- ◆ \$0.3 million to investigate and assist councils that are poorly managed or in financial difficulties; and
- ◆ \$0.1 million for preliminary costs of the relocation to Nowra.

The Companion Animals budget is \$4.4 million.

Asset Acquisitions

The Department's asset acquisition program covers the replacement cost of computers and related equipment to ensure that technology continues to be effectively used in meeting the Department's corporate objectives.

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	29,561	29,876	30,462
Other operating expenses	15,444	15,594	17,309
Maintenance	1,347	1,331	1,200
Depreciation and amortisation	1,450	1,414	1,460
Other expenses	1,653	1,636	4,001
Total Expenses	49,455	49,851	54,432
Less:			
Retained Revenue -			
Sales of goods and services	3,195	2,889	2,750
Investment income	79	270	80
Grants and contributions	119	2,205	1,100
Total Retained Revenue	3,393	5,364	3,930
NET COST OF SERVICES	46,062	44,487	50,502

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	27,958	27,523	27,793
Grants and subsidies	...	(2,025)	(730)
Other	17,589	18,197	22,235
Total Payments	45,547	43,695	49,298
Receipts			
Sale of goods and services	3,195	3,205	2,750
Interest	79	270	80
Other	175	296	535
Total Receipts	3,449	3,771	3,365
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,098)	(39,924)	(45,933)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(687)	(462)	(625)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(687)	(462)	(625)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	41,598	41,577	43,474
Capital appropriation	687	687	625
Cash reimbursements from the Consolidated Fund Entity	262	775	774
Cash transfers to Consolidated Fund	...	(7)	...
NET CASH FLOWS FROM GOVERNMENT	42,547	43,032	44,873
NET INCREASE/(DECREASE) IN CASH	(238)	2,646	(1,685)
Opening Cash and Cash Equivalents	2,315	3,821	6,467
CLOSING CASH AND CASH EQUIVALENTS	2,077	6,467	4,782
CASH FLOW RECONCILIATION			
Net cost of services	(46,062)	(44,487)	(50,502)
Non cash items added back	4,065	4,518	4,589
Change in operating assets and liabilities	(101)	45	(20)
Net cash flow from operating activities	(42,098)	(39,924)	(45,933)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	2,077	6,467	4,782
Receivables	649	550	570
Inventories	697	586	586
Other	490	490	490
Total Current Assets	3,913	8,093	6,428
Non Current Assets -			
Property, plant and equipment -			
Land and building	9,316	11,251	11,067
Plant and equipment	6,421	6,262	5,611
Total Non Current Assets	15,737	17,513	16,678
Total Assets	19,650	25,606	23,106
LIABILITIES -			
Current Liabilities -			
Payables	751	645	645
Employee entitlements and other provisions	2,744	3,180	3,180
Total Current Liabilities	3,495	3,825	3,825
Non Current Liabilities -			
Employee entitlements and other provisions	297	350	350
Total Non Current Liabilities	297	350	350
Total Liabilities	3,792	4,175	4,175
NET ASSETS	15,858	21,431	18,931
EQUITY			
Reserves	3,942	5,910	5,910
Accumulated funds	11,916	15,521	13,021
TOTAL EQUITY	15,858	21,431	18,931

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.1 Resource Assessment

Program Objective(s): To provide a comprehensive information framework on the State's geology, mineral and energy resources to ensure informed assessments on land use, infrastructure planning and the optimisation of responsible exploration and sustainable development of the State's resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral and energy resources

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
NSW share of private exploration in Australia	%	7.8	8.3	8.3	8.5
Private mineral exploration expenditure	\$m	66	56	60	62
Private petroleum exploration expenditure	\$m	29	24	15	20
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	2,816	2,611	2,765	3,543
Average number of 3 square km units covered by new Exploration Licence applications	no.	1,905	800	800	800
Additional areas of the State covered by new - geological maps	%	1.9	1.6	1.7	1.3
geophysical maps	%	2.0	5.0	5.1	4.0
Mineral resource mapping (% of State covered per annum)	%	2	2	2	2
Defined coal resource areas for tendering	no.	1	1	1	1
 <u>Outputs</u> :					
Major geological studies	no.	57	45	50	48
Provision of land use information and analysis	no.	990	950	850	850
Mineral deposits records prepared	no.	500	500	500	500
Map products - digital or hard copy	no.	11	13	14	14
Regional land use and prospectivity analysis studies	no.		1	1	1

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.1 Resource Assessment (cont)

Promotional data packages for minerals and petroleum	no.	4	3	5	5
Conversion of geoscience exploration and mining legacy system to digital imaging	%	n a.	n.a.	5	20
<u>Average Staffing:</u>	EFT	140	129	126	135

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,139	9,446	9,567
Other operating expenses	5,839	6,077	7,408
Maintenance	410	417	376
Depreciation and amortisation	441	444	458

Total Expenses	15,829	16,384	17,809
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Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	33	9	20
Commissions	6	1	2
Publication sales	143	119	114
Consulting services	14		
Recoupments for advertising costs etc	24		
Recoupment of administration costs	548	529	482
Geophysical data	334	292	288

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.1 Resource Assessment (cont)

OPERATING STATEMENT (cont)

Investment income	23	84	25
Grants and contributions	119	180	370
Total Retained Revenue	1,244	1,214	1,301
NET COST OF SERVICES	14,585	15,170	16,508
ASSET ACQUISITIONS	200	145	196

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.2 Resource Allocation

Program Objective(s): To advance sustainable mineral development in the State To encourage and facilitate well planned, responsible mineral exploration, mining and mineral processing development To manage exploration and mining titles. To ensure a fair and equitable royalty return to the community from development of its mineral resources.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales Facilitation of new developments, including consultation with Government agencies. Administration and development of the royalty regime.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Value of NSW mineral production	\$m	6,594	5,930	6,800	7,300
NSW share of Australia's coal export tonnage	%	45	41	39	40
Private new capital expenditure in NSW mining sector	\$m	529	482	500	550
Investment in new mines/expansions	\$m	1,100	1,000	1,000	1,000
New and/or expanded minerals processing facilities	no.	2	2	2	2
Percentage of outstanding debts to royalties payable	%	2.5	1.9	1.7	2.5
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	70	85	85	85
Mining Lease Application processing times (offers made 2 months from Development Consent)	%	70	90	90	90
<u>Outputs:</u>					
Exploration Licence Renewals	no.	n a.	278	227	170
Mining Lease Renewals	no.	n a.	149	150	200
Mineral claims granted/renewed at Lightning Ridge	no.	5,944	5,500	5,600	5,600
Mining leases granted	no.	17	15	15	12
Exploration licences granted	no.	89	150	110	100
Conceptual Project Development Plans accepted	no.	n a.	13	9	4

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.2 Resource Allocation (cont)

Royalties collected	\$m	202.1	215.4	212.9	218.6
Average Staffing:	EFT	89	89	82	86

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	5,856	6,123	6,116	
Other operating expenses	2,802	2,668	2,851	
Maintenance	267	267	241	
Depreciation and amortisation	287	284	293	

Total Expenses	9,212	9,342	9,501	
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Less:

Retained Revenue -

Sales of goods and services				
Rents and leases - other	21	6	13	
Commissions	4		1	
Publication sales	95	82	80	
Consulting services	82	95	80	
Recoupments for advertising costs etc	15	...		
Recoupment of administration costs	357	338	308	
Geophysical data	2			
Investment income	16	54	16	

Total Retained Revenue	592	575	498	
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NET COST OF SERVICES	8,620	8,767	9,003	
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ASSET ACQUISITIONS	152	93	125	
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management

Program Objective(s): To improve safety culture and performance of the mining industry by providing an appropriate regulatory framework. To ensure that the exploration and mining industry meets outcomes expected by the community and Government for environmental management and rehabilitation.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Lost time injury rate (accidents per million hours worked) -					
coal	no.	39	46	34	28
non coal	no.	14	8	10	9
Fatal injury (fatal injuries per million hours worked) -					
coal	no.	0.2	0.2	0.1	0.1
non coal	no.	0.08	0.63	0.16	0.17
Permanent Disablement Index (permanent disablement injuries per thousand employees) -					
coal	no.	0.71	0.54	0.49	0.43
non coal	no.	0.61	0.47	0.42	0.37
Mines operating to acceptable Mining Operation Plans	%	65	80	80	85
Mines that have submitted Annual Environmental Management Reports	no.	111	137	140	150
Derelict mine sites rehabilitated p.a.-					
sites	no.	15	14	15	16
hectares	no.	50	80	60	80
Reduction in the number of sites identified with security deposits below 80% of estimated rehabilitation costs	%	50	40	40	20

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management (cont)

Outputs:

Total physical inspections -					
coalmines underground	no.	224	657	510	470
coalmines open cut	no.	175	146	100	90
non coalmines underground	no.	42	64	70	70
non coalmines continuous surface					
operation	no.	87	400	260	270
non coal mine surface intermittent					
operation	no.		125	100	60
Physical inspections unannounced (% of					
total inspections)	%	25	27	30	10
Investigations of fatal/serious					
accidents -					
Inspectorate	no.	100	54	40	37
Investigations Unit	no.	n a.	8	5	8
Investigations of non-fatal serious					
incidents	no.	114	355	260	122
Certificates of competency/permits					
issued	no.	251	232	150	200
Enforcement of breaches of Acts -					
Prosecutions	no.	5	7	4	6
Notices/Directions	no.	240	356	340	320
Reviews of applications for secondary					
workings in coalmines	no.	39	58	70	50
Environmental audits, reviews,					
investigations and assessment	no.	428	502	450	450
Review of Annual Environmental					
Management Reports	no.	111	137	120	150
Reviews of security deposits	no.	93	177	100	100
Amount of environmental security					
deposits held	\$m	238	262	255	260
Recommendations under Part 5 of the					
Environmental Planning and					
Assessment Act	no.	52	78	30	40
<u>Average Staffing:</u>	EFT	156	163	158	168

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	13,993	13,756	14,043
Other operating expenses	5,732	5,865	6,352
Maintenance	644	615	554
Depreciation and amortisation	693	652	674
Other expenses			
Remedial works to mined areas	1,653	1,636	4,001
Total Expenses	22,715	22,524	25,624
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	51	13	29
Commissions	9	1	3
Publication sales	202	294	291
Consulting services	305	280	280
Recoupments for advertising costs etc	37		
Recoupment of administration costs	861	780	712
Geophysical data	4		
Investment income	38	125	37
Grants and contributions		2,025	730
Total Retained Revenue	1,507	3,518	2,082
NET COST OF SERVICES	21,208	19,006	23,542
<hr/>			
ASSET ACQUISITIONS	322	213	289

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.4 Resource Policy and Executive Support

Program Objective(s): To provide effective, accurate, timely liaison and support services to the Minister and Government. To provide a policy and regulatory environment which promotes the sustainable development of the State's mineral resources.

Program Description: Development of policies that advance the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate, timely liaison and support services to the Minister, the Director-General and stakeholder committees.

<u>Activities</u> :	Average Staffing (EFT)											
	2000-01	2001-02										
Policy development and review and contracted services to Ministry of Energy and Utilities	20	20										
	<table style="margin: auto; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left; padding-right: 10px;">2000-01</th> <th style="text-align: left; padding-right: 10px;">2001-02</th> </tr> <tr> <th style="text-align: left; padding-right: 10px;">Budget</th> <th style="text-align: left; padding-right: 10px;">Revised</th> </tr> <tr> <th style="text-align: left; padding-right: 10px;">\$000</th> <th style="text-align: left; padding-right: 10px;">\$000</th> </tr> </thead> <tbody> <tr> <td style="text-align: right; padding-right: 10px;">736</td> <td style="text-align: right; padding-right: 10px;">698</td> </tr> <tr> <td style="text-align: right; padding-right: 10px;">29</td> <td style="text-align: right; padding-right: 10px;">35</td> </tr> </tbody> </table>		2000-01	2001-02	Budget	Revised	\$000	\$000	736	698	29	35
2000-01	2001-02											
Budget	Revised											
\$000	\$000											
736	698											
29	35											

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	573	551	736
Other operating expenses	1,071	984	698
Maintenance	26	32	29
Depreciation and amortisation	29	34	35
Total Expenses	1,699	1,601	1,498

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.4 Resource Policy and Executive Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Rents and leases - other	2	1	2
Publication sales	8	9	8
Recoupments for advertising costs etc	2		
Recoupment of administration costs	36	40	37
Investment income	2	7	2

Total Retained Revenue	50	57	49
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NET COST OF SERVICES	1,649	1,544	1,449
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ASSET ACQUISITIONS	13	11	15
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,134	3,014	2,557
Other operating expenses	1,081	946	1,077
Maintenance	20	12	10
Depreciation and amortisation	70	70	70
Other expenses		12,823	
Total Expenses	4,305	16,865	3,714
Less:			
Retained Revenue -			
Sales of goods and services	10	24	10
Investment income	30	50	20
Total Retained Revenue	40	74	30
NET COST OF SERVICES	4,265	16,791	3,684

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,876	2,738	2,482
Other	26,336	26,344	11,167
Total Payments	29,212	29,082	13,649
Receipts			
Sale of goods and services	10	24	10
Interest	45	66	33
Other		92	90
Total Receipts	55	182	133
NET CASH FLOWS FROM OPERATING ACTIVITIES	(29,157)	(28,900)	(13,516)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(40)	(51)	(40)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(40)	(51)	(40)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,420	3,418	13,306
Capital appropriation	25,282	25,282	40
Cash reimbursements from the Consolidated Fund Entity	143	145	80
Cash transfers to Consolidated Fund		(237)	
NET CASH FLOWS FROM GOVERNMENT	28,845	28,608	13,426
NET INCREASE/(DECREASE) IN CASH	(352)	(343)	(130)
Opening Cash and Cash Equivalents	433	474	131
CLOSING CASH AND CASH EQUIVALENTS	81	131	1
CASH FLOW RECONCILIATION			
Net cost of services	(4,265)	(16,791)	(3,684)
Non cash items added back	318	281	265
Change in operating assets and liabilities	(25,210)	(12,390)	(10,097)
Net cash flow from operating activities	(29,157)	(28,900)	(13,516)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	81	131	1
Receivables	20	33	20
Other		20	10
Total Current Assets	101	184	31
Non Current Assets -			
Property, plant and equipment - Plant and equipment	137	102	72
Total Non Current Assets	137	102	72
Total Assets	238	286	103
LIABILITIES -			
Current Liabilities -			
Payables	5,932	10,092	10,100
Employee entitlements and other provisions	160	220	120
Total Current Liabilities	6,092	10,312	10,220
Non Current Liabilities -			
Employee entitlements and other provisions		15,046	5,018
Total Non Current Liabilities		15,046	5,018
Total Liabilities	6,092	25,358	15,238
NET ASSETS	(5,854)	(25,072)	(15,135)
EQUITY			
Accumulated funds	(5,854)	(25,072)	(15,135)
TOTAL EQUITY	(5,854)	(25,072)	(15,135)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

57.1 Compensation for Repurchase of Property Rights

57.1.1 Compensation for Repurchase of Property Rights

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigation and determination of claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Modelling of coal areas	11	9
Assessment of compensation and restitution	15	5
Executive and managerial support	6	8
Legal and administrative services	17	7
	49	29

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,134	3,014	2,557
Other operating expenses	1,081	946	1,077
Maintenance	20	12	10
Depreciation and amortisation	70	70	70
Other expenses			
Coal compensation payments		12,823	
Total Expenses	4,305	16,865	3,714

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

57.1 Compensation for Repurchase of Property Rights

57.1.1 Compensation for Repurchase of Property Rights (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services	10	24	10
Investment income	30	50	20
Total Retained Revenue	40	74	30
NET COST OF SERVICES	4,265	16,791	3,684

ASSET ACQUISITIONS	40	51	40
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	25,005	25,645	28,261
Other operating expenses	13,456	13,115	18,389
Maintenance	616	620	650
Depreciation and amortisation	1,200	1,650	1,650
Other expenses	600	500	600
Total Expenses	40,877	41,530	49,550
Less:			
Retained Revenue -			
Sales of goods and services	4,400	4,400	5,100
Investment income	200	470	400
Retained taxes, fees and fines	4,000	4,000	8,500
Grants and contributions	2,520	2,820	2,820
Other revenue	100	100	100
Total Retained Revenue	11,220	11,790	16,920
Gain/(loss) on disposal of non current assets	110	110	150
NET COST OF SERVICES	29,547	29,630	32,480

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	23,335	23,713	26,481
Other	16,092	15,409	20,819
Total Payments	39,427	39,122	47,300
Receipts			
Sale of goods and services	4,380	4,369	5,080
Interest	200	405	400
Other	8,060	8,120	12,620
Total Receipts	12,640	12,894	18,100
NET CASH FLOWS FROM OPERATING ACTIVITIES	(26,787)	(26,228)	(29,200)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,700	1,300	600
Purchases of property, plant and equipment	(2,501)	(2,787)	(4,205)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(801)	(1,487)	(3,605)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	25,907	25,433	27,746
Capital appropriation	1,761	1,661	3,805
Cash reimbursements from the Consolidated Fund Entity	700	800	800
Cash transfers to Consolidated Fund		(26)	
NET CASH FLOWS FROM GOVERNMENT	28,368	27,868	32,351
NET INCREASE/(DECREASE) IN CASH	780	153	(454)
Opening Cash and Cash Equivalents	6,783	7,973	8,126
CLOSING CASH AND CASH EQUIVALENTS	7,563	8,126	7,672
CASH FLOW RECONCILIATION			
Net cost of services	(29,547)	(29,630)	(32,480)
Non cash items added back	2,770	3,330	3,330
Change in operating assets and liabilities	(10)	72	(50)
Net cash flow from operating activities	(26,787)	(26,228)	(29,200)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	7,563	8,126	7,672
Receivables	527	1,739	1,739
Other	100		
Total Current Assets	8,190	9,865	9,411
Non Current Assets -			
Property, plant and equipment -			
Land and building	18,795	22,942	22,392
Plant and equipment	3,291	3,690	6,345
Infrastructure systems		6,898	6,898
Total Non Current Assets	22,086	33,530	35,635
Total Assets	30,276	43,395	45,046
LIABILITIES -			
Current Liabilities -			
Payables	1,150	2,360	2,360
Employee entitlements and other provisions	2,690	2,840	2,940
Total Current Liabilities	3,840	5,200	5,300
Non Current Liabilities -			
Employee entitlements and other provisions	140	140	140
Total Non Current Liabilities	140	140	140
Total Liabilities	3,980	5,340	5,440
NET ASSETS	26,296	38,055	39,606
EQUITY			
Reserves	5,775	19,620	19,620
Accumulated funds	20,521	18,435	19,986
TOTAL EQUITY	26,296	38,055	39,606

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

58.1 Fisheries Conservation and Management

58.1.1 Fisheries Conservation and Management

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Species protected	no.	16	17	23	26
Number of trout stocked	mill	3	4	4	4
Number of native fish stocked	mill	2.6	2.5	2.1	2.5
Habitat protection plans gazetted	no.	3	3	3	5
Educational publications produced	no.	57	60	65	70
Scientific publications produced	no.	45	37	51	45
Prosecutions	no.	851	389	440	440
SEINS penalty notices	no.	631	1,108	720	720
Fisheries assessments completed	no.	8	9	10	13
Fisheries under Management	no.	8	8	9	10
Aquatic communities protected	no.	25	25	25	29
Habitat restoration sites	no.	45	50	55	55
Aquaculture Industry Development Plans	no.	1	1	2	5
Aquaculture Production	\$m	39	43	44	46
Land-based fish farms	no.	316	340	298	310
Areas of submerged land leased	ha	4,483	4,235	4,282	4,200
<u>Average Staffing:</u>	EFT	385	385	401	420

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

58.1 Fisheries Conservation and Management

58.1.1 Fisheries Conservation and Management (cont)

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	25,005	25,645	28,261
Other operating expenses	13,456	13,115	18,389
Maintenance	616	620	650
Depreciation and amortisation	1,200	1,650	1,650
Other expenses			
Meshing for sharks	600	500	600
Total Expenses	40,877	41,530	49,550
Less:			
Retained Revenue -			
Sales of goods and services			
Fishery management charges	3,400	3,400	4,100
Minor sales of goods and services	1,000	1,000	1,000
Investment income	200	470	400
Retained taxes, fees and fines	4,000	4,000	8,500
Grants and contributions	2,520	2,820	2,820
Other revenue	100	100	100
Total Retained Revenue	11,220	11,790	16,920
Gain/(loss) on disposal of non current assets	110	110	150
NET COST OF SERVICES	29,547	29,630	32,480
<hr/>			
ASSET ACQUISITIONS	2,501	2,787	4,205

MINISTER FOR MINERAL RESOURCES AND MINISTER FOR FISHERIES

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Mineral Resources			
Total Expenses	49.5	54.4	10.1
Asset Acquisitions	0.7	0.6	- 9.0
Coal Compensation Board			
Total Expenses	4.3	3.7	- 13.7
Asset Acquisitions
New South Wales Fisheries			
Total Expenses	40.9	49.6	21.2
Asset Acquisitions	2.5	4.2	68.1
Total, Minister for Mineral Resources and Minister for Fisheries			
Total Expenses	94.7	107.7	13.7
Asset Acquisitions	3.2	4.8	50.0

DEPARTMENT OF MINERAL RESOURCES

The Department's mission is to ensure that the people of New South Wales benefit from the responsible assessment, development and regulation of their mineral resources. The mission is accomplished through activities that involve the assessment of the State's geology and mineral resources, effectively allocating those resources for exploration, mining and regulating for the safety and environmental performance of mines.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's expenses will increase to \$54.4 million in 2001-02 compared to \$44.3 million in 1996-97. This is due to increases in administrative costs, maintenance and depreciation expenses and new spending initiatives.

Global competition, commodity prices and developments in financial markets continue to impact on the level of exploration and development investment in the State. However, New South Wales has maintained its share of Australian minerals and petroleum exploration investment. The annual value of production has increased by about 14 percent to \$6.8 billion.

In this context, the Department has maintained a strong focus on attracting investment and facilitating responsible development to ensure that New South Wales continues to have a viable exploration and mining industry in the future.

Recent major developments affecting the Department include:

- ◆ the Government's seven year, \$30 million "Exploration NSW" initiative. The focus of the initiative is on attracting exploration investment to the State by providing advanced, high quality geo-scientific data to industry and Government. Funding of \$3.8 million in 2000-01 was expended mainly in Broken Hill and the Central West and northern regions of the State. This geological information is also important to improving land use decision making;
- ◆ an important strategic study, conducted in the Murray Basin in cooperation with industry and other Governments. The study examines potential infrastructure needs to support the development of mineral sand mining projects;
- ◆ 2000-01 year was the third year in the Government's \$13.9 million five-year mine safety initiative, with an expenditure of \$3.2 million. The focus of the past 12 months has been on extensive consultation for developing a new regulatory framework and on a new campaign to improve the safety performance of small mines. Funding of \$1 million over two years has also been made to establish a prosecutions fund to support the Government's enforcement policy;
- ◆ the focus on improving mining approvals processes continued to achieve significant economic outcomes for the State. The most recent example is the approval of the Mount Arthur North Coal Mine in the Hunter Valley, which is estimated to be worth approximately \$400 million a year;
- ◆ amendments to mining legislation in 2000 strengthened the Government's ability to ensure best practice environmental outcomes by increasing fines and penalties for environmental non-compliance; and

- ◆ a continued commitment to restoring derelict mine sites by increasing funding for the Derelict Mined Lands Rehabilitation Program to \$1.6 million in 2000-01. This funding has enabled major works to be undertaken on 15 significant sites across the State and minor works on a further 15 sites to reduce safety hazards and increase environmental sustainability.

STRATEGIC DIRECTIONS

The key issues being addressed by the Department are:

- ◆ maintaining New South Wales' competitive position for attracting mineral and petroleum exploration investment;
- ◆ facilitating new mine development that achieves the Government's economic, environmental and social objectives. The minimisation of adverse social and environmental impacts is of particular importance; and
- ◆ regulating and managing mine safety and environment issues.

The Department is implementing long-term strategies to address these issues, including:

- ◆ continuing the implementation of "Exploration NSW" (\$5 million expenditure in 2001-02);
- ◆ consolidating reforms to mine safety regulation in response to issues raised in the discussion paper on coal mine safety;
- ◆ working with the industry to improve the environmental performance and safety of mining operations so that they achieve best practice standards; and
- ◆ continuing focus on the rehabilitation of derelict mine sites, particularly in water catchment areas. Current Government funding of \$1.6 million will be further enhanced in 2001-02 by a grant of \$2.8 million from the Environmental Trust. This grant will restore and rehabilitate the Conrad Mine near Inverell, the CSA excised areas at Cobar, the Yerranderie silver mines in the Blue Mountains and the Woodsreef asbestos mine near Barraba.

2001-02 BUDGET

Total Expenses

Total expenses of \$54.4 million for 2001-02 include:

- ◆ \$17.5 million to provide a comprehensive information framework on the State's geological, mineral and energy resources. This will ensure informed decision making processes for land use, infrastructure planning and the sustainable development of the State's resource. This will help deliver the exploration and development of the State's mineral resources in a responsible manner;
- ◆ \$9.5 million to advance sustainable mineral development in the State for the benefit of the community by:
 - providing stewardship of mineral resources and ensuring sound resource utilisation;
 - the encouragement and facilitation of well planned, responsible mining, mineral exploration and minerals processing developments;
 - managing and allocating exploration and mining titles in a timely and efficient manner; and
 - ensuring a fair return to the community for the development of its mineral resources;
- ◆ \$23.1 million to provide a regulatory framework that encourages industry to adopt "best practice" in environmental management and the management of health and safety on mine sites. This framework will continue to be supported by an active regime of audits, inspections and investigations and a clear and effective enforcement policy.

Asset Acquisitions

A total of \$625,000 has been allocated for asset acquisition. The allocation includes capital expenditure associated with the "Exploration NSW" initiative (\$161,000) and replacement of the Department's drill core truck (\$164,000).

COAL COMPENSATION BOARD

The Coal Compensation Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981* and applications for compensation for re-acquired coal under the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*. The Board is also involved in a program of purchasing coal rights from owners who wish to sell their rights to the State.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Board's expenses will decrease by \$0.6 million to \$3.7 million in 2001-02. This decrease is attributable to the shift in responsibilities of the Board away from assessing equitable compensation for claims to management of the appeals process against their determinations.

The State re-acquired private coal rights in 1981 under the *Coal Acquisition Act 1981*. The State receives the royalties on this coal and has an outstanding liability to pay compensation to the former owners.

Compensation payments made by the Board totalled \$60 million in 1998-99 and \$37.6 million in 1999-2000. For the 2000-01 financial year, the Board estimates that it will pay out \$25.3 million in coal compensation. As at March 2001, total compensation paid since the inception of the Board was \$606.8 million.

The Board has substantially completed its business plan *Strategy 2001* by determining compensation for virtually all claims and applications for compensation. The few remaining claims and applications will be determined in conjunction with claims remitted back for reconsideration following successful appeals.

STRATEGIC DIRECTIONS

In 2001-02, the Board will focus on the management of appeals against the Board's compensation assessments based on expectations of "just and equitable" compensation. Virtually all compensation claims have now been determined.

2001-02 BUDGET

Total Expenses

The Board estimates that it will pay out \$10 million in coal compensation during 2001-02.

Administrative expenses are estimated at \$3.7 million. No new liabilities arising from compensation claims are anticipated.

NEW SOUTH WALES FISHERIES

New South Wales Fisheries is the State's aquatic conservation agency. It conserves, develops and shares the fisheries resources of the State for the benefit of present and future generations. Its role involves developing strategies for the conservation and sustainable use of fisheries resources, undertaking research to underpin those strategies, and carrying out compliance activities.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2000-01, New South Wales Fisheries has achieved significant milestones in conserving the State's fisheries and fostering growth in the emerging aquaculture industry. Key initiatives over the past year have included:

- ◆ completing the first year of the Government's three year \$3 million Aquaculture Initiative – which featured a series of business forums, the development of sustainable aquaculture strategies for regional areas, and key research initiatives;
- ◆ commencing a comprehensive and transparent process of environmental assessment for each of the State's significant fisheries;
- ◆ promoting sustainability by listing six major saltwater commercial fisheries as category two share management fisheries;
- ◆ extending the successful freshwater fishing fee into the saltwater domain, with a commitment to reinvest the money raised back into recreational fishing;
- ◆ commencing a community selection process to create new recreational fishing areas;

- ◆ implementing comprehensive new conservation-focused saltwater bag limits for recreational fishers;
- ◆ implementing a new regulatory framework for the charter fishing boat sector, promoting the industry's sustainability and security;
- ◆ strengthening fish habitat protection laws;
- ◆ completing bioregional assessments for the Tweed-Moreton and Manning bioregions in order to identify candidate marine protected areas;
- ◆ releasing a consultation paper on aquatic reserves for rocky shores and estuaries in the Batemans and Hawkesbury Shelf bioregions; and
- ◆ finalising draft zoning and operational plans for the Solitary Islands Marine Park.

STRATEGIC DIRECTIONS

New South Wales Fisheries' strategic direction for 2001-02 will include:

- ◆ progressing the development of management strategies and the preparation of associated environmental impact statements for each of the State's significant fisheries;
- ◆ selecting new recreational fishing areas based on the outcomes of the community consultation process;
- ◆ developing regional sustainable aquaculture strategies;
- ◆ completing bioregional assessments for the Batemans and Twofold Shelf bioregions;
- ◆ developing zone and operational planning processes for the Solitary Islands, Jervis Bay and Lord Howe Island marine parks;
- ◆ selecting new aquatic reserves for rocky shores and estuaries in the Batemans and Hawkesbury Shelf bioregions; and
- ◆ developing recovery plans for threatened species, populations and ecological communities.

2001-02 BUDGET

TOTAL EXPENSES

Total expenses in 2001-02 will be \$49.6 million. This includes:

- ◆ an additional \$0.5 million for the identification of critical habitat and the development of recovery plans for threatened species, populations and ecological communities;
- ◆ an additional \$0.8 million to facilitate the Department's contribution to the Government's water reform agenda as embodied in the *Water Management Act 2000*;
- ◆ an additional \$178,000 to assist in the conservation of marine biodiversity through the creation of marine parks;
- ◆ \$1 million for the development of the emerging aquaculture industry – part of the \$3 million three year aquaculture initiative;
- ◆ \$0.3 million to upgrade the Department's corporate information network; and
- ◆ re-investment of the \$8.5 million expected to be raised by the general recreational fishing fee back into improving recreational fishing across New South Wales.

Asset Acquisitions

The Asset Acquisitions program for 2001-02 is \$4.2 million. This includes:

- ◆ \$1.5 million to build a joint office facility for the Marine Parks Authority, New South Wales Fisheries and the National Parks and Wildlife Service at Huskisson;
- ◆ \$0.5 million to upgrade the department's corporate information network, and \$410,000 for an ongoing program of computer replacement to allow more effective service delivery;
- ◆ an additional \$395,000 for marine parks;
- ◆ \$0.3 million for an upgrade of ponds and facility maintenance at the Port Stephens Fisheries Centre; and
- ◆ \$140,000 to upgrade the aquaria facility at the Cronulla Fisheries Centre for use in tagging experiments and aquaculture research.

MINISTER FOR POLICE
59 MINISTRY FOR POLICE

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,139	2,928	3,238
Other operating expenses	774	863	891
Depreciation and amortisation	58	44	50
Grants and subsidies	250	250	250
Total Expenses	4,221	4,085	4,429
Less:			
Retained Revenue -			
Investment income	20	36	30
Total Retained Revenue	20	36	30
NET COST OF SERVICES	4,201	4,049	4,399

MINISTER FOR POLICE
59 MINISTRY FOR POLICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,015	2,810	3,104
Grants and subsidies	250	250	250
Other	838	992	974
Total Payments	4,103	4,052	4,328
Receipts			
Interest	20	38	32
Other	53	73	85
Total Receipts	73	111	117
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,030)	(3,941)	(4,211)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(29)	(33)	(29)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(29)	(33)	(29)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,056	4,148	4,206
Capital appropriation	29	29	29
Cash reimbursements from the Consolidated Fund Entity	105	105	107
Cash transfers to Consolidated Fund	...	(228)	...
NET CASH FLOWS FROM GOVERNMENT	4,190	4,054	4,342
NET INCREASE/(DECREASE) IN CASH	131	80	102
Opening Cash and Cash Equivalents	215	269	349
CLOSING CASH AND CASH EQUIVALENTS	346	349	451
CASH FLOW RECONCILIATION			
Net cost of services	(4,201)	(4,049)	(4,399)
Non cash items added back	173	170	178
Change in operating assets and liabilities	(2)	(62)	10
Net cash flow from operating activities	(4,030)	(3,941)	(4,211)

MINISTER FOR POLICE
59 MINISTRY FOR POLICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	346	349	451
Receivables	32	29	27
Other		1	1
Total Current Assets	378	379	479
Non Current Assets -			
Property, plant and equipment - Plant and equipment	177	182	161
Total Non Current Assets	177	182	161
Total Assets	555	561	640
LIABILITIES -			
Current Liabilities -			
Payables	121	156	159
Employee entitlements and other provisions	316	296	301
Total Current Liabilities	437	452	460
Non Current Liabilities -			
Employee entitlements and other provisions	16	17	17
Total Non Current Liabilities	16	17	17
Total Liabilities	453	469	477
NET ASSETS	102	92	163
EQUITY			
Accumulated funds	102	92	163
TOTAL EQUITY	102	92	163

MINISTER FOR POLICE
59 MINISTRY FOR POLICE

59.1 Policy Advice Co-ordination and Support

59.1.1 Policy Advice, Co-ordination and Support

Program Objective(s): To independently advise the Minister upon and to co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio

Program Description: Advice to the Minister on policies, resource allocation and specific issues. Support to the Minister in performance of Ministerial correspondence and other functions. Co-ordination of advice from, and action by, portfolio agencies and specific issues. Advice and assistance to portfolio agencies

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Minister's Office	14	15
Policy advice and co-ordination	21	23
Police Integrity Commission Inspector	1	1
	36	39

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,139	2,928	3,238
Other operating expenses	774	863	891
Depreciation and amortisation	58	44	50
Grants and subsidies			
Voluntary organisations	150	120	150
Grants to agencies	100	130	100
Total Expenses	4,221	4,085	4,429

MINISTER FOR POLICE
59 MINISTRY FOR POLICE

59.1 Policy Advice Co-ordination and Support

59.1.1 Policy Advice, Co-ordination and Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

20

36

30

Total Retained Revenue

20

36

30

NET COST OF SERVICES

4,201

4,049

4,399

ASSET ACQUISITIONS

29

14

29

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,285,587	1,307,219	1,225,502
Other operating expenses	262,198	261,762	248,304
Maintenance	10,260	10,260	10,547
Depreciation and amortisation	43,975	55,148	55,488
Grants and subsidies		2	
Other expenses	1,621	1,651	1,621
Total Expenses	1,603,641	1,636,042	1,541,462
Less:			
Retained Revenue -			
Sales of goods and services	33,946	29,238	40,665
Investment income	1,300	2,300	1,400
Grants and contributions	48,193	49,609	6,274
Other revenue	1,901	3,341	1,137
Total Retained Revenue	85,340	84,488	49,476
Gain/(loss) on disposal of non current assets	(246)	535	(1,789)
NET COST OF SERVICES	1,518,547	1,551,019	1,493,775

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,141,035	1,147,711	1,079,398
Grants and subsidies		2	
Other	298,654	299,442	288,944
Total Payments	1,439,689	1,447,155	1,368,342
Receipts			
Sale of goods and services	33,946	29,163	40,665
Interest	1,300	2,039	1,500
Other	83,369	82,869	39,100
Total Receipts	118,615	114,071	81,265
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,321,074)	(1,333,084)	(1,287,077)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,600	2,700	1,500
Purchases of property, plant and equipment	(67,183)	(59,318)	(65,956)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(65,583)	(56,618)	(64,456)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,325,332	1,322,941	1,280,064
Capital appropriation	60,873	54,058	63,066
Asset sale proceeds transferred to the Consolidated Fund Entity	(750)	(1,850)	(700)
Cash reimbursements from the Consolidated Fund Entity	22,000	25,981	27,200
Cash transfers to Consolidated Fund		(2,331)	
NET CASH FLOWS FROM GOVERNMENT	1,407,455	1,398,799	1,369,630
NET INCREASE/(DECREASE) IN CASH	20,798	9,097	18,097
Opening Cash and Cash Equivalents	26,765	25,293	34,390
CLOSING CASH AND CASH EQUIVALENTS	47,563	34,390	52,487
CASH FLOW RECONCILIATION			
Net cost of services	(1,518,547)	(1,551,019)	(1,493,775)
Non cash items added back	174,818	195,330	187,338
Change in operating assets and liabilities	22,655	22,605	19,360
Net cash flow from operating activities	(1,321,074)	(1,333,084)	(1,287,077)

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	47,563	34,390	52,487
Receivables	9,742	11,324	11,310
Inventories	1,940	2,256	2,256
Other	6,500	6,145	6,317
Total Current Assets	65,745	54,115	72,370
Non Current Assets -			
Property, plant and equipment -			
Land and building	562,886	498,519	500,998
Plant and equipment	202,733	199,993	205,363
Total Non Current Assets	765,619	698,512	706,361
Total Assets	831,364	752,627	778,731
LIABILITIES -			
Current Liabilities -			
Payables	50,725	53,071	53,921
Employee entitlements and other provisions	109,400	112,746	126,746
Other	14,500	7,021	9,900
Total Current Liabilities	174,625	172,838	190,567
Non Current Liabilities -			
Employee entitlements and other provisions	9,200	8,658	8,658
Total Non Current Liabilities	9,200	8,658	8,658
Total Liabilities	183,825	181,496	199,225
NET ASSETS	647,539	571,131	579,506
EQUITY			
Reserves	94,391	53,637	54,307
Accumulated funds	553,148	517,494	525,199
TOTAL EQUITY	647,539	571,131	579,506

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

	Units	1998-99	1999-00	2000-01	2001-02
<u>Average Staffing across all Programs:</u>					
Total Police Service	EFT	17,067	17,008	17,170	17,235
Operational police as % of total actual Police numbers	%	89	90	90	90

60.1 Policing Services

60.1.1 Community Support

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events Reduction of incentives and opportunities to commit crime Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Satisfaction with police services based on personal contact	%	77	80	77	80
Strongly agree that police perform job professionally	%	75	77	77	77
Strongly agree that most police are honest	%	70	70	70	71
Incidents reported - major personal and property crime	thous	456	486	510	500

Outputs:

Calls responded to across the State	mill	2.4	2.7	2.7	2.7
Response time for urgent calls:					
Number of minutes taken to attend 50% of calls	mins	5	5	5	5
Number of minutes taken to attend 80% of calls	mins	10	11	10	10
Major State emergencies	no.	7	7	11	10

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.1 Community Support (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	808,816	825,901	774,273
Other operating expenses	139,725	165,380	156,879
Maintenance	6,431	6,482	6,664
Depreciation and amortisation	27,564	34,843	35,058
Grants and subsidies			
Community youth projects and adolescent support programs		1	
Other expenses			
Witnesses expenses	1,621	1,621	1,621
Firearms purchase scheme		30	
Total Expenses	984,157	1,034,258	974,495
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	2,650	3,381	3,476
Academy operations	3,501	2,371	2,437
Inventory sales to other agencies	4,916	3,796	5,034
Minor sales of goods and services	4,800	5,139	5,282
Investment income	815	1,453	885
Grants and contributions	45,066	45,873	3,202
Other revenue	1,192	2,062	718
Total Retained Revenue	62,940	64,075	21,034
Gain/(loss) on disposal of non current assets	(154)	338	(1,130)
NET COST OF SERVICES	921,371	969,845	954,591
<hr/>			
ASSET ACQUISITIONS	41,961	37,477	41,671

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.2 Criminal Investigation

Program Objective(s): To detect, investigate and reduce the incidence of crime

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Incidents reported - major personal and property crime	thous	456	486	510	500
<u>Outputs</u> :					
Crime scenes attended	thous	49	63	67	70
Scenes where latent prints taken	thous	18	22	24	25
Alleged offenders proceeded against	thous	163	158	157	160
not proceeded against	thous	78	100	110	110

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	283,368	288,371	270,346
Other operating expenses	65,747	57,742	54,775
Maintenance	2,253	2,263	2,327
Depreciation and amortisation	9,657	12,166	12,241
Grants and subsidies			
Community youth projects and adolescent support programs		1	
Total Expenses	361,025	360,543	339,689

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.2 Criminal Investigation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Officers on loan	2,600	3,261	3,353
Academy operations	1,257	828	851
Investment income	285	507	309
Grants and contributions	75	441	
Other revenue	417	766	251
Total Retained Revenue	4,634	5,803	4,764
Gain/(loss) on disposal of non current assets	(54)	118	(395)
NET COST OF SERVICES	356,445	354,622	335,320

ASSET ACQUISITIONS	14,841	13,086	14,550
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MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.3 Traffic

Program Objective(s): To minimise road trauma, promote orderly and safe road use and ensure the free flow of traffic

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and Government bodies concerned with road safety and traffic management.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Road fatalities and injury crashes per 100,000 vehicles (RTA data)	no.	577	574	575	575
Persons who wear a seatbelt always/most of the time	%	98	98	93	95
Persons who never drive: over the speed limit by 10 kilometres per hour or more when possibly over the 0.05% blood alcohol limit	%	24	25	24	25
	%	75	76	74	75
<u>Outputs:</u>					
Prescribed concentration of alcohol incidents	thous	21.5	22.7	23.0	23.0
Proportion of drivers charged after testing	%	1.1	1.2	1.0	1.0
Traffic infringement notices issued	mill	1.0	1.0	1.1	1.1

2000-01	2001-02
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	93,398	88,630	83,089
Other operating expenses	27,062	17,746	16,835
Maintenance	781	696	715
Depreciation and amortisation	3,346	3,739	3,762
Total Expenses	124,587	110,811	104,401

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.3 Traffic (cont)

Less:

Retained Revenue -

Sales of goods and services			
Interviews regarding accidents	1,480	1,116	1,147
Insurance reports	3,700	700	584
Academy operations	393	254	262
Commercial Infringement Bureau	8,200	8,092	17,931
Investment income	99	156	95
Grants and contributions	3,026	3,135	3,072
Other revenue	145	235	77
Total Retained Revenue	17,043	13,688	23,168
Gain/(loss) on disposal of non current assets	(18)	36	(121)
NET COST OF SERVICES	107,562	97,087	81,354

ASSET ACQUISITIONS	5,144	4,021	4,472
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MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.4 Judicial Support

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support for victims and witnesses

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Persons proceeded against	thous	163.4	157.6	157.0	160.0
Cases diverted from court by caution or youth conference	%	11	8	9	10
Cases directed to court by:					
Arrests and charges	%	36	37	39	37
Other (eg. Court Attendance Notices or summonses)	%	53	55	52	53

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	100,005	104,317	97,794
Other operating expenses	29,664	20,894	19,815
Maintenance	795	819	841
Depreciation and amortisation	3,408	4,400	4,427
Total Expenses	133,872	130,430	122,877

MINISTER FOR POLICE
60 NEW SOUTH WALES POLICE SERVICE

60.1 Policing Services

60.1.4 Judicial Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Academy operations	449	300	308
Investment income	101	184	111
Grants and contributions	26	160	
Other revenue	147	278	91

Total Retained Revenue	723	922	510
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Gain/(loss) on disposal of non current assets	(20)	43	(143)
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NET COST OF SERVICES	133,169	129,465	122,510
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ASSET ACQUISITIONS	5,237	4,734	5,263
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MINISTER FOR POLICE
61 NEW SOUTH WALES CRIME COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	6,948	6,776	7,028
Other operating expenses	2,234	2,849	2,277
Maintenance	123	95	100
Depreciation and amortisation	1,412	1,549	1,646
Other expenses	18		18
Total Expenses	10,735	11,269	11,069
Less:			
Retained Revenue -			
Sales of goods and services	5	12	5
Investment income	51	55	50
Other revenue	525	1,000	525
Total Retained Revenue	581	1,067	580
Gain/(loss) on disposal of non current assets		(5)	
NET COST OF SERVICES	10,154	10,207	10,489

MINISTER FOR POLICE
61 NEW SOUTH WALES CRIME COMMISSION

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	6,545	6,329	6,676
Other	2,355	2,952	2,385
Total Payments	8,900	9,281	9,061
Receipts			
Sale of goods and services	5	(35)	5
Interest	51	54	50
Other	505	909	725
Total Receipts	561	928	780
NET CASH FLOWS FROM OPERATING ACTIVITIES	(8,339)	(8,353)	(8,281)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		25	
Purchases of property, plant and equipment	(1,290)	(1,590)	(982)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,290)	(1,565)	(982)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	8,055	8,050	8,206
Capital appropriation	1,290	1,590	982
Cash reimbursements from the Consolidated Fund Entity	280	323	283
NET CASH FLOWS FROM GOVERNMENT	9,625	9,963	9,471
NET INCREASE/(DECREASE) IN CASH	(4)	45	208
Opening Cash and Cash Equivalents	1,468	1,123	1,168
CLOSING CASH AND CASH EQUIVALENTS	1,464	1,168	1,376
CASH FLOW RECONCILIATION			
Net cost of services	(10,154)	(10,207)	(10,489)
Non cash items added back	1,815	1,891	1,998
Change in operating assets and liabilities		(37)	210
Net cash flow from operating activities	(8,339)	(8,353)	(8,281)

MINISTER FOR POLICE
61 NEW SOUTH WALES CRIME COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	1,464	1,168	1,376
Receivables	779	798	588
Other	46	32	32
Total Current Assets	2,289	1,998	1,996
Non Current Assets -			
Property, plant and equipment -			
Land and building	6,750	6,750	6,625
Plant and equipment	2,684	2,938	2,399
Total Non Current Assets	9,434	9,688	9,024
Total Assets	11,723	11,686	11,020
LIABILITIES -			
Current Liabilities -			
Payables	361	481	481
Employee entitlements and other provisions	546	535	535
Total Current Liabilities	907	1,016	1,016
Total Liabilities	907	1,016	1,016
NET ASSETS	10,816	10,670	10,004
EQUITY			
Reserves	2,183	2,183	2,183
Accumulated funds	8,633	8,487	7,821
TOTAL EQUITY	10,816	10,670	10,004

MINISTER FOR POLICE
61 NEW SOUTH WALES CRIME COMMISSION

61.1 Combating Crime

61.1.1 Combating Crime

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the Civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Commission	1	1
Operations Division	78	79
Operations Support Division	15	16
	94	96

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,948	6,776	7,028
Other operating expenses	2,234	2,849	2,277
Maintenance	123	95	100
Depreciation and amortisation	1,412	1,549	1,646
Other expenses			
Witness protection expenses	18		18
Total Expenses	10,735	11,269	11,069

MINISTER FOR POLICE
61 NEW SOUTH WALES CRIME COMMISSION

61.1 Combating Crime

61.1.1 Combating Crime (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	5	12	5
Investment income	51	55	50
Other revenue	525	1,000	525

Total Retained Revenue	581	1,067	580
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Gain/(loss) on disposal of non current assets		(5)	
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NET COST OF SERVICES	10,154	10,207	10,489
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ASSET ACQUISITIONS	1,290	1,590	982
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MINISTER FOR POLICE
62 POLICE INTEGRITY COMMISSION

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,155	9,278	10,209
Other operating expenses	5,202	5,164	4,328
Maintenance	312	312	321
Depreciation and amortisation	1,275	1,275	1,092
Total Expenses	15,944	16,029	15,950
Less:			
Retained Revenue -			
Investment income	14	40	14
Grants and contributions	2,372	798	1,574
Total Retained Revenue	2,386	838	1,588
NET COST OF SERVICES	13,558	15,191	14,362

MINISTER FOR POLICE
62 POLICE INTEGRITY COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,010	9,148	9,958
Other	5,514	5,476	5,129
Total Payments	14,524	14,624	15,087
Receipts			
Interest	33	42	27
Other	2,372	798	2,006
Total Receipts	2,405	840	2,033
NET CASH FLOWS FROM OPERATING ACTIVITIES	(12,119)	(13,784)	(13,054)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(2,740)	(1,166)	(2,374)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,740)	(1,166)	(2,374)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,247	13,332	13,980
Capital appropriation	799	799	800
Cash reimbursements from the Consolidated Fund Entity	521	521	656
NET CASH FLOWS FROM GOVERNMENT	14,567	14,652	15,436
NET INCREASE/(DECREASE) IN CASH	(292)	(298)	8
Opening Cash and Cash Equivalents	727	555	257
CLOSING CASH AND CASH EQUIVALENTS	435	257	265
CASH FLOW RECONCILIATION			
Net cost of services	(13,558)	(15,191)	(14,362)
Non cash items added back	1,475	1,475	1,343
Change in operating assets and liabilities	(36)	(68)	(35)
Net cash flow from operating activities	(12,119)	(13,784)	(13,054)

MINISTER FOR POLICE
62 POLICE INTEGRITY COMMISSION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	435	257	265
Receivables		50	85
Other	18	8	8
Total Current Assets	453	315	358
Non Current Assets -			
Property, plant and equipment -			
Land and building	1,474	1,820	1,028
Plant and equipment	5,804	3,831	5,905
Total Non Current Assets	7,278	5,651	6,933
Total Assets	7,731	5,966	7,291
LIABILITIES -			
Current Liabilities -			
Payables	17	196	196
Employee entitlements and other provisions	280	514	514
Total Current Liabilities	297	710	710
Total Liabilities	297	710	710
NET ASSETS	7,434	5,256	6,581
EQUITY			
Accumulated funds	7,434	5,256	6,581
TOTAL EQUITY	7,434	5,256	6,581

MINISTER FOR POLICE
62 POLICE INTEGRITY COMMISSION

62.1 Prevention of Serious Police Misconduct

62.1.1 Prevention of Serious Police Misconduct

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Commission	4	4
Operations	75	82
Support Services	20	22
	99	108

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,155	9,278	10,209
Other operating expenses	5,202	5,164	4,328
Maintenance	312	312	321
Depreciation and amortisation	1,275	1,275	1,092
Total Expenses	15,944	16,029	15,950
Less:			
Retained Revenue -			
Investment income	14	40	14
Grants and contributions	2,372	798	1,574
Total Retained Revenue	2,386	838	1,588
NET COST OF SERVICES	13,558	15,191	14,362

ASSET ACQUISITIONS	2,740	1,166	2,374
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MINISTER FOR POLICE

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Ministry for Police			
Total Expenses	4.2	4.4	4.9
Asset Acquisitions
New South Wales Police Service			
Total Expenses	1,603.6	1,541.5 ^(a)	- 3.9
Asset Acquisitions	67.2	66.0	- 1.8
New South Wales Crime Commission			
Total Expenses	10.7	11.1	3.1
Asset Acquisitions	1.3	1.0	- 23.9
Police Integrity Commission			
Total Expenses	15.9	16.0	0.6
Asset Acquisitions	2.7	2.4	- 13.4
Total, Minister for Police			
Total Expenses	1,634.4	1,573.0	- 3.8
Asset Acquisitions	71.2	69.4	- 2.5

^(a) After allowing for one-off costs associated with the Olympic Games, total expenses for the New South Wales Police Service will increase by 3.9 percent in 2001-02.

MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial functions, including the Government's legislative program for the portfolio and preparation of Ministerial correspondence.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Ministry's total expenses for 2000-01 are projected to fall 7.2 percent compared with 1999-2000 as savings from the 1998-99 restructure are fully realised. Staff turnover has also contributed to lower costs in 2000-01. Recent recruitment action indicates that expenditure will return to previous levels in 2001-02.

STRATEGIC DIRECTIONS

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. The Ministry will continue to develop policy and legislation and manage the Minister's legislative program. Portfolio legislation is wide-ranging covering such issues as police reform, police powers, confiscation of proceeds of crime, firearms, the security industry, registration of child sex offenders and other law enforcement related matters. The Ministry is also involved in wider policy issues arising from, or impacting on, the criminal justice system.

The Ministry plays an important role in the police reform process, not only in respect of its legislative aspects, but also the broader issues of improved management, more effective operations and returning police to the front-line.

Issues of resource allocation and management also continue to be a focus across the portfolio. These include recurrent and capital budget monitoring, industrial issues, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

2001-02 BUDGET

Total Expenses

The estimated total expenses for the Ministry for Police in 2001-02 are \$4.4 million. Outside of the Ministry's core functions, other expenses include the Minister's Office and the Office of the Inspector of the Police Integrity Commission.

Asset Acquisitions

The Ministry will spend \$29,000 in 2001-02 on purchasing minor equipment and on general office maintenance.

NEW SOUTH WALES POLICE SERVICE

The New South Wales Police Service protects and serves the community by preventing, detecting and investigating crime, promoting orderly and safe road use and undertaking and coordinating emergency and rescue functions.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Service remains committed to a significant reform program to meet community expectations of improved public safety, to maximise efficiency and effectiveness through technology and build a corruption resistant Service.

Reform continues to be addressed on many fronts. Indicators of success include:

- ◆ restoration of public confidence in the integrity of police officers. The ABS survey of May 2000 shows that 80 percent of the New South Wales public have confidence in the police;
- ◆ the consolidation of the success of the Service in containing crime rates – 13 of the 16 crime categories remained stable last year, while there was no reported increase in crimes of violence or firearms crime; and
- ◆ achievement of Sydney metropolitan police response times for urgent calls equal to the London Metropolitan Police target level of 85 percent within 12 minutes.

The successful management of Olympic and Paralympic Security also represented a major achievement by the Service in terms of leadership, planning and execution.

Significant recent developments include:

Use Of New Laws To Improve Public Safety

For the 12 months to December 2000, following implementation of the *Police and Public Safety Act 1998*, police officers have:

- ◆ used search powers on 54,922 occasions;
- ◆ seized 10,657 knives; and
- ◆ issued 55,942 directions to move-on under the Act.

Increasing Police Numbers To Make The Streets Safer

In November 1994 the total number of police was 12,678. At the end of January 2001 this number had risen to 13,605 - an increase of 927 officers.

Additional Budget funding continues to be provided to meet the Government's commitment to increase police numbers by 1,000 over the four years to December 2003.

Adoption of Smarter Policing

The Police Service's Investigation Management System (e@gle.i) is a multi-award winning system that, with further development, will enable all material from a police investigation to be placed on-line for access from any police station in the State. The e@gle.i system can hold all the evidence for a crime, including statements, photos, videos and audio material.

This system offers enormous potential for managing investigations to assist in solving crime.

The introduction of Livescan technology is also proceeding following the completion of successful trials. Livescan is an electronic inkless fingerprinting system using laser technology to scan fingers and palms to produce clear undistorted images.

This system will be integrated with the national CrimTrac system, contributing to nation-wide access to suspects' fingerprints.

Innovative Systems Like The Police Assistance Line

The Police Assistance Line (PAL) is a reporting system that enables the public to report minor crime by telephone, thereby freeing up police time for front-line duties. The Government provided \$9 million in capital funding to establish PAL, which has been operating Statewide since January 2000.

PAL has won several awards and surveys conducted since its inception show that it is well accepted in the community. In addition to the 240 new jobs created in PAL call centres at Tuggerah and Lithgow, it is estimated that the equivalent of up to 500 police has been released for operational duties through this initiative.

Innovative New Technology - Mobile Data Terminals

A total of \$7 million has been provided under the Radio Communications Network Project over 2000-01 and 2001-02 for the installation of data terminals in many first response police vehicles. This Mobile Data System will enable police to access the Service's information systems from their vehicles. Police will also be able to directly enter incident data from their vehicles, freeing up computer resources at police stations.

Mobile data terminals will have a Geographic Positioning System capability that will be able to provide location coordinates for the vehicle, thus improving officer safety.

Improved Forensic Science Through DNA Technology

The Government has passed legislation to empower the police to take DNA samples from crime suspects or those convicted of or imprisoned for a serious indictable offence. DNA is the 'fingerprint of the 21st century' and can link seemingly unrelated crimes by comparing DNA profiles found at different crime scenes.

This legislation has the potential to assist victims of crime by encouraging guilty pleas and hence avoiding often traumatic and lengthy court proceedings.

STRATEGIC DIRECTIONS

The Service's key priorities include:

- ◆ ethical cost effective crime reduction;
- ◆ improved public safety; and
- ◆ continuing improvement in cultural and workplace reform.

This means a continuing emphasis on addressing community expectations through improvements in service delivery and addressing long term organisational reform issues identified by the Royal Commission.

Policing services will be delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

This program structure provides a comprehensive and meaningful grouping of policing services and is aimed at improved community outcomes, value for money and efficient resource allocation.

2001-02 BUDGET

Total Expenses

The 2001-02 recurrent allocation provides for the third stage of the plan to improve the operational strength of the Police Service in line with the Government's commitment to provide an additional 1,000 police officers over the four years to December 2003.

Total expenses, after allowing for one-off costs associated with the Olympic Games during 2000-01, are expected to increase by \$57.8 million, or 3.9 percent compared to last year's Budget.

The civilianisation program also continues into its third stage, with an estimated 159 police positions to be released to the front-line. An additional amount of \$5.1 million is being provided for this purpose in 2001-02, bringing the total Government funding for this program to \$6.7 million.

Additional funding of \$485,000 has been provided for the Police and Community (PACT) Program in 2001-02. The primary objectives of this program are to:

- ◆ reduce crime by bringing together police, youth and community groups in jointly facilitated sessions to identify innovative strategies;
- ◆ enhance local stakeholder awareness of policing and related services, particularly among community groups of culturally and linguistically diverse backgrounds; and
- ◆ provide reciprocal training opportunities for police, youth, community groups non-Government and other Government agencies on issues related to public safety, police/community relations and the causes of crime and anti-social behaviour.

Funding of \$224,000 has also been included for the Workplace Training Program to address cultural and linguistic diversity issues. The primary objective of this program is to build an inventory of police/practitioner experiences in servicing the needs of culturally diverse client groups. This will be used to devise appropriate workplace training on policing in a multicultural environment.

The Service's IT leasing program, which falls within the framework of the Government's Master IT Leasing Agreement, has been extended with \$5.2 million to be spent in 2001-02.

Asset Acquisitions

The Police Service capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

The 2001-02 Budget allows for expenditure of \$66 million on asset acquisitions, compared with estimated expenditure of \$59.3 million last year.

Major New Works

The capital program provides for the commencement of six new projects with an estimated total cost of \$39.6 million, of which \$16 million is allocated in 2001-02.

An amount of \$9.2 million has been provided for new computer works, with \$3.4 million of this sum being allocated for the continued enhancement of the Computerised Operational Policing System (COPS). This is the Service's main computer operating system.

The adoption of E-Business practices in the management of enforcement notices will be encouraged through the provision of \$1.9 million to facilitate the execution and serving of warrants, orders, summonses and subpoenas electronically.

Further development of the Criminal Histories System will continue, with \$1.1 million being provided for the tracking of court notices, while enhancements to the Investigation Management System (e@gle.i) have been funded at a cost of \$2.8 million.

The new works program also provides \$6 million to improve the Service's Country Radio Communications Network and \$800,000 has been allocated for purchase of a Scanning Electron Microscope to assist in the examination of forensic evidence.

Works-in-Progress

The value of Works-in-Progress for 2001-02 is \$33.6 million.

An amount of \$2.5 million has been provided for the continuation of the Cell Improvement Program, which is aimed at maximising the safety and security of persons in custody. In addition, works will continue at the new Kogarah and Waratah Police Stations (\$8.4 million), while \$8.1 million has been allocated for the Infringement Processing Bureau to complete its information technology upgrade and relocation to Maitland.

A further \$4.6 million will enable the completion of both the Police Complaints Case Management System and upgrades to the Police radio communications network. Some \$3 million has also been allocated to continue the distribution of Livescan fingerprint equipment throughout the State.

Minor Works

The Minor Works allocation of \$16.4 million will be used for the upgrading of police accommodation and facilities, the purchase of smaller items of operational plant and equipment, the replacement of road safety equipment and for minor computer works.

NEW SOUTH WALES CRIME COMMISSION

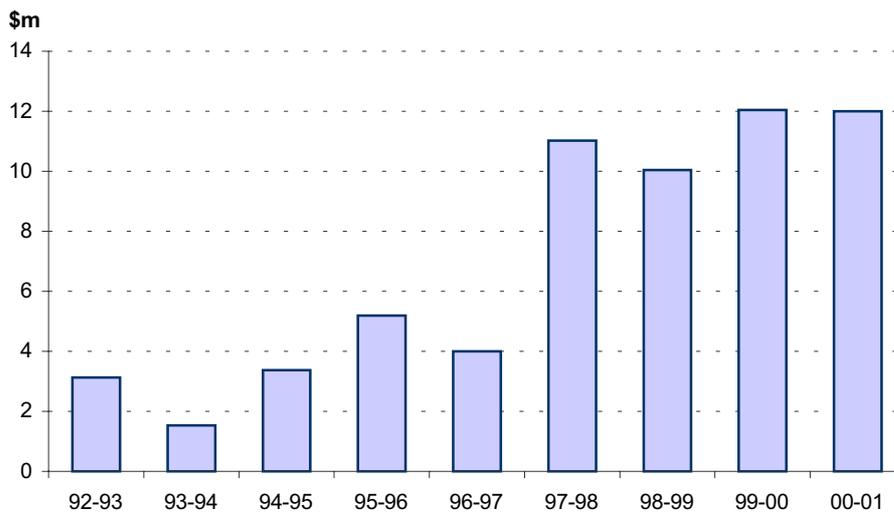
The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised crime in New South Wales. Its activities include the targeting of high level drug traffickers and persons involved in organised crime; the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets; the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of investigatory, technological and analytical expertise.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Commission concluded an extensive restructure in 1996-97. This has produced substantial results already in terms of major arrests and confiscation action.

The restructure was followed by an increase in staff numbers and an improved application of technology (both staff and equipment). This led to increases in the Commission's level of recurrent and capital expenditure.

Chart 14.1: Total Realisable Confiscation Orders



STRATEGIC DIRECTIONS

The Commission is constantly reviewing its procedures and practices to ensure it is using the most efficient and effective means to achieve its objectives. Specific attention is paid to changes in technology and the impact this has on the operations of the Commission.

2001-02 BUDGET

Total Expenses

In 2001-02, estimated total expenditure of the Commission will amount to \$11.1 million, representing a 3.1 percent increase on the 2000-01 Budget.

Asset Acquisitions

The Commission has undertaken a significant program in recent years to better utilise technological change to combat drug trafficking and organised crime. The allocation of \$982,000 in 2001-02 will allow the Commission to keep abreast of ever changing technologies in the field in which it operates.

POLICE INTEGRITY COMMISSION

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct and managing and overseeing other agencies in the detection and investigation of police misconduct.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The demand for the Commission to undertake additional functions and responsibilities has continued to increase. Included within these responsibilities has been the establishment of the Commission's telecommunications interception facility, the Qualitative and Strategic Audit of the Reform Process of the New South Wales Police Service and the establishment of a Response Unit to address matters emanating from the Royal Commission.

STRATEGIC DIRECTIONS

In 2001-02, the Commission will continue to develop and apply innovative investigation and prevention strategies aimed at combating serious police misconduct. The Commission will also have an ongoing role in managing and overseeing other agencies, undertaking inquiries and audits and making recommendations concerning criminal and disciplinary prosecutions, other disciplinary action, and improvements.

2001-02 BUDGET

Total Expenses

In 2001-02, estimated total expenses of the Commission will amount to \$16 million.

An additional \$349,000 in funding will enable the continued operation of the Response Unit. This Unit deals with on-going prosecutions and other matters arising from investigations carried out by the Royal Commission into the New South Wales Police Service. Further additional funding will also enable the Commission to increase its telecommunications interception capacity.

Asset Acquisitions

An amount of \$1.6 million will be spent by the Commission in completing development of the Police Complaints Case Management System, which also involves the Ombudsman's Office and Police Service. A further \$0.8 million will be spent on enhancing the Commission's technical surveillance capabilities and replacing information technology equipment.

MINISTER FOR PUBLIC WORKS AND SERVICES
63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	625	661	658
Other operating expenses	534	534	663
Depreciation and amortisation	62	62	62
Grants and subsidies	19,481	15,038	14,926
Other expenses	21,100	22,850	22,912
Total Expenses	41,802	39,145	39,221
Less:			
Retained Revenue -			
Investment income	103	179	105
Total Retained Revenue	103	179	105
NET COST OF SERVICES	41,699	38,966	39,116

MINISTER FOR PUBLIC WORKS AND SERVICES
63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	605	631	628
Grants and subsidies	19,481	16,638	15,846
Other	21,634	26,434	22,655
Total Payments	41,720	43,703	39,129
Receipts			
Interest	125	202	105
Other	...	207	...
Total Receipts	125	409	105
NET CASH FLOWS FROM OPERATING ACTIVITIES	(41,595)	(43,294)	(39,024)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(29)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(29)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	41,652	43,159	39,042
Capital appropriation	29
Cash reimbursements from the Consolidated Fund Entity	...	26	26
Cash transfers to Consolidated Fund	...	(692)	...
NET CASH FLOWS FROM GOVERNMENT	41,652	42,493	39,097
NET INCREASE/(DECREASE) IN CASH	57	(801)	44
Opening Cash and Cash Equivalents	429	1,542	741
CLOSING CASH AND CASH EQUIVALENTS	486	741	785
CASH FLOW RECONCILIATION			
Net cost of services	(41,699)	(38,966)	(39,116)
Non cash items added back	82	92	92
Change in operating assets and liabilities	22	(4,420)	...
Net cash flow from operating activities	(41,595)	(43,294)	(39,024)

MINISTER FOR PUBLIC WORKS AND SERVICES
63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	486	741	785
Receivables	50	70	70
Inventories	753	4,985	4,985
Other		2,074	2,074
Total Current Assets	1,289	7,870	7,914
Non Current Assets -			
Property, plant and equipment -			
Land and building	103	103	41
Plant and equipment			29
Total Non Current Assets	103	103	70
Total Assets	1,392	7,973	7,984
NET ASSETS	1,392	7,973	7,984
EQUITY			
Accumulated funds	1,392	7,973	7,984
TOTAL EQUITY	1,392	7,973	7,984

MINISTER FOR PUBLIC WORKS AND SERVICES
63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

63.1 Risk Management and Policy Development

63.1.1 Risk Management and Policy Development

Program Objective(s): Effective utilisation of resources and minimal risk exposure of Government procurement activities

Program Description: Provide advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities</u> :		
Provisions of Government-wide services	7	8

		2001-02
2000-01	Revised	Budget
Budget	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	625	661	658
Other operating expenses	534	534	663
Depreciation and amortisation	62	62	62
Grants and subsidies			
Grants to agencies	10,062	9,319	9,577
Government Cleaning Service - sick leave liability	85	85	85
Heritage buildings programs	4,334	4,334	4,704
Purchase of sandstone	5,000	1,300	560
Other expenses			
Parliament House maintenance	1,111	1,111	2,562
Government House maintenance	520	520	520
Parramatta Government Property Strategy		1,600	920
Public building maintenance	312	312	312
Whole-of-government procurement	2,296	2,371	2,296

MINISTER FOR PUBLIC WORKS AND SERVICES
63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

63.1 Risk Management and Policy Development

63.1.1 Risk Management and Policy Development (cont)

OPERATING STATEMENT (cont)

Information technology and telecommunications policy and services	153	153	153
Information services	2,140	2,192	2,192
Procurement risk management	5,336	5,411	5,336
Total Asset Management	450	450	450
Construction industry development	3,297	3,297	3,297
Specialist policy advice and investigations	4,806	4,679	4,120
Regulatory Compliance	679	754	754
Total Expenses	41,802	39,145	39,221
Less:			
Retained Revenue - Investment income	103	179	105
Total Retained Revenue	103	179	105
NET COST OF SERVICES	41,699	38,966	39,116

ASSET ACQUISITIONS			29
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MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	361,452	363,695	375,233
Investment income	3,320	670	1,428
Total Retained Revenue	364,772	364,365	376,661
Less:			
Expenses -			
Operating Expenses -			
Employee Related	174,130	180,318	192,899
Other operating expenses	176,981	164,056	168,366
Maintenance	3,483	3,031	3,562
Depreciation and amortisation	8,097	9,900	8,911
Total Expenses	362,691	357,305	373,738
Gain/(loss) on disposal of non current assets	29	23	120
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	2,110	7,083	3,043
Distributions -			
Dividends	717	2,550	1,217
Tax equivalents	760	2,408	913

MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	362,605	368,221	383,375
Interest	3,100	1,310	900
Other	53,020	54,441	53,909
Total Receipts	418,725	423,972	438,184
Payments			
Employee Related	172,806	180,047	193,035
Equivalent Income Tax	570	657	2,436
Other	223,233	249,385	228,848
Total Payments	396,609	430,089	424,319
NET CASH FLOWS FROM OPERATING ACTIVITIES	22,116	(6,117)	13,865
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	78	532	126
Proceeds from sale of investments		43,196	
Purchases of property, plant and equipment	(17,749)	(54,572)	(5,683)
Purchases of investments	(6,625)		(5,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(24,296)	(10,844)	(10,557)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(2,550)
NET CASH FLOWS FROM FINANCING ACTIVITIES			(2,550)
NET INCREASE/(DECREASE) IN CASH	(2,180)	(16,961)	758
Opening Cash and Cash Equivalents	29,497	33,420	16,459
CLOSING CASH AND CASH EQUIVALENTS	27,317	16,459	17,217
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before dividends	1,350	4,675	2,130
Non cash items added back	8,097	9,900	8,911
Change in operating assets and liabilities	12,669	(20,692)	2,824
Net cash flow from operating activities	22,116	(6,117)	13,865

MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	27,317	16,459	17,217
Receivables	154,725	228,792	222,925
Other financial assets	70,625	40,000	45,000
Inventories	9,323	9,400	9,400
Other	235,234	262,590	262,590
Total Current Assets	497,224	557,241	557,132
Non Current Assets -			
Property, plant and equipment -			
Land and building	32,583	35,633	35,292
Plant and equipment	51,344	49,986	51,002
Other	44,795	53,880	53,880
Total Non Current Assets	128,722	139,499	140,174
Total Assets	625,946	696,740	697,306
LIABILITIES -			
Current Liabilities -			
Payables	136,791	136,882	138,382
Tax	190	1,751	228
Employee entitlements and other provisions	16,940	22,090	20,621
Other	66,901	84,855	86,000
Total Current Liabilities	220,822	245,578	245,231
Non Current Liabilities -			
Employee entitlements and other provisions	44,795	51,880	51,880
Total Non Current Liabilities	44,795	51,880	51,880
Total Liabilities	265,617	297,458	297,111
NET ASSETS	360,329	399,282	400,195
EQUITY			
Reserves	2,778	9,699	9,699
Accumulated funds	357,551	389,583	390,496
TOTAL EQUITY	360,329	399,282	400,195

MINISTER FOR PUBLIC WORKS AND SERVICES

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Office of the Minister for Public Works and Services			
Total Expenses	41.8	39.2	- 6.2
Asset Acquisitions
Department of Public Works and Services			
Total Expenses	362.7	373.7	3.0
Asset Acquisitions	18.1	9.6	- 47.0
Total, Minister for Public Works and Services			
Total Expenses	404.5	412.9	2.1
Asset Acquisitions	18.1	9.6	- 47.0

OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

The Office of the Minister for Public Works and Services provides for the development of operational policy and risk management frameworks for Government to ensure the effective utilisation of resources and reduce Government's risk exposure across its total procurement activities.

The services include advice and policy development for procurement, risk management, total asset management, management of Government-wide contracts and maintenance services for key heritage buildings.

These services are purchased from the Department of Public Works and Services.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Compared to 1998-99, savings of \$6.5 million have been achieved in the activities of the Office of the Minister for Public Works and Services. A further \$1 million saving is anticipated in 2001-02 over 2000-01. This will be achieved through efficiency gains and direct charging arrangements.

STRATEGIC DIRECTIONS

The Office of the Minister for Public Works and Services has an advisory role to Government and develops whole-of-government policies and activities to:

- ◆ develop a whole-of-government approach to total asset management policy, procedures and standards;
- ◆ provide leadership in the reform of the building and construction industry;
- ◆ consolidate the Government's purchasing power to maximise the benefits and cost savings to Government and clients;
- ◆ consolidate the Government's contracting to maximise benefits of the risk management process across all procurement functions;
- ◆ provide information to the public on Government initiatives and activities through various communication media and the provision of the Government Gazette; and
- ◆ provide impartial advice and professional expertise on business services and infrastructure to the New South Wales Government in areas including environment and energy management, natural disasters relief and heritage conservation.

2001-02 BUDGET

Total Expenses

Total expenses of \$39.2 million include:

- ◆ \$9.1 million to complete the CBD core accommodation strategy;
- ◆ \$5.8 million allocated to procurement, risk management and total asset management activities in 2001-02 to reduce risks in contracting for capital works and make optimal use of Government assets through effective planning, acquisition, management and disposal strategies;
- ◆ \$4.9 million for specialist policy advice, investigations and regulatory compliance;

- ◆ \$4.7 million for stonework and heritage maintenance projects and \$0.6 million for the purchase of sandstone. Restoration work will be carried out on Sydney Observatory, Art Gallery, Australian Museum, Government House, East Sydney College, State Library and Supreme Court;
- ◆ \$3.3 million for ongoing construction industry development;
- ◆ \$3.1 million for maintenance of Parliament House and Government House; and
- ◆ \$2.3m for the provision of Government-wide procurement and purchasing policies which pass on savings to agencies through the bulk purchasing power of the Government.

Asset Acquisitions

The office of the Minister for Public Works and Services has a minor asset requisition program of \$29,000 for computer equipment.

DEPARTMENT OF PUBLIC WORKS AND SERVICES

The Department of Public Works and Services (DPWS) provides a range of services including procurement, asset management, project management, property disposal, engineering and valuation services. DPWS brings together a wide range of technical, managerial and specialist skills which, together with an intimate knowledge of Government, ensures clients are provided with innovative and practical solutions to all their asset related needs. As a commercially focused service delivery organisation, the work of the Department is broad and diverse, ranging from providing leadership in developing and implementing whole-of-government policies to providing commercial business services.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

As the Department's major client base is the public sector, changes in Government policies and directions have a direct impact on its financial performance. Savings in Government spending, restructure of agencies, new policy initiatives and redirection of funding to specific portfolios have the capacity to open up new markets or conversely restrict other markets with a resultant impact on performance.

The Department's expenditure and revenue have been around \$360-\$370 million for the previous two financial years, and are anticipated to increase marginally in 2001-02.

STRATEGIC DIRECTIONS

The Department is continuing with its business improvement programs to ensure it remains competitive in the current and future economic climate.

A new focus for DPWS is in the developing area of e-Commerce. In response to the Premier's intention for technology to be dominant within New South Wales, DPWS has undertaken a substantial number of innovative projects including Electronic Tendering, the development of Jobs-on-Line and Project Web. The most significant development is the implementation of an Electronic Marketplace to facilitate procurement within the New South Wales public sector. This will have a measurable benefit although it will involve considerable investment within DPWS and from participating agencies and suppliers.

The implementation of the shared business support model, a major strategy to reduce corporate overheads, has completed its initial stage of consolidating and standardising the shared corporate and business services within DPWS. During 2001-02, the Department will focus on re-engineering a number of administrative and support activities to improve service quality and lower service delivery costs.

Another major initiative is the implementation of the Integrated Management System, with the major benefits to be realised from 2001-02.

DPWS has recently implemented a Portfolio Diagnosis Review to improve the performance of the Department. The Portfolio Diagnosis process reviews performance of business units and identifies key factors affecting performance. After completing the review, the Department developed an improvement program for the Business Units and corporate areas. The program focuses on the areas within DPWS requiring significant improvement to ensure the Department's improved service delivery.

2001-02 BUDGET

Total Expenses

Total expenses for 2001-02 are estimated to be \$374 million, an increase of 4.6 percent over 2000-01. The increase mainly reflects increased net superannuation expenses and award salary increases. These are partly offset by savings associated with the Shared Business Support and Integrated Management Systems.

Asset Acquisitions

Total capital expenditure for 2001-02 is estimated to be \$9.6 million. Major expenditure includes the Information Management and Technology System Upgrade (\$2.9 million), Information Technology Infrastructure (\$2.4 million), plant and equipment (\$1.4 million) and Information System Enhancements (\$1 million). The lower expenditure in 2001-02 compared to 2000-01 is due to significant expenditure incurred in 2000-01, mainly on the Integrated Management System and IT related projects, which will not be incurred in 2001-02.

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	11,430	11,816	12,191
Other operating expenses	37,711	40,479	36,312
Depreciation and amortisation	557	140	549
Grants and subsidies	...	2,050	500
Total Expenses	49,698	54,485	49,552
Less:			
Retained Revenue -			
Sales of goods and services	760	746	755
Investment income	250	300	300
Grants and contributions	5,828	8,878	6,904
Other revenue	45	61	21
Total Retained Revenue	6,883	9,985	7,980
NET COST OF SERVICES	42,815	44,500	41,572

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	10,762	11,124	11,509
Grants and subsidies		350	500
Other	37,804	37,965	33,858
Total Payments	48,566	49,439	45,867
Receipts			
Sale of goods and services	755	696	750
Interest	260	338	300
Other	4,708	6,057	4,675
Total Receipts	5,723	7,091	5,725
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,843)	(42,348)	(40,142)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(878)	(189)	(1,505)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(878)	(189)	(1,505)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	41,388	41,228	39,989
Capital appropriation	878	539	1,505
Cash reimbursements from the Consolidated Fund Entity	345	440	500
NET CASH FLOWS FROM GOVERNMENT	42,611	42,207	41,994
NET INCREASE/(DECREASE) IN CASH	(1,110)	(330)	347
Opening Cash and Cash Equivalents	1,413	477	147
CLOSING CASH AND CASH EQUIVALENTS	303	147	494
CASH FLOW RECONCILIATION			
Net cost of services	(42,815)	(44,500)	(41,572)
Non cash items added back	1,200	2,427	1,201
Change in operating assets and liabilities	(1,228)	(275)	229
Net cash flow from operating activities	(42,843)	(42,348)	(40,142)

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	303	147	494
Receivables	1,708	1,977	1,817
Other	200	200	100
Total Current Assets	2,211	2,324	2,411
Non Current Assets -			
Other financial assets		100	100
Property, plant and equipment -			
Land and building	1,804	660	540
Plant and equipment	907	1,067	2,143
Total Non Current Assets	2,711	1,827	2,783
Total Assets	4,922	4,151	5,194
LIABILITIES -			
Current Liabilities -			
Payables	977	1,115	1,175
Employee entitlements and other provisions	1,050	900	920
Other	120	184	193
Total Current Liabilities	2,147	2,199	2,288
Non Current Liabilities -			
Other	540	540	420
Total Non Current Liabilities	540	540	420
Total Liabilities	2,687	2,739	2,708
NET ASSETS	2,235	1,412	2,486
EQUITY			
Reserves	600		...
Accumulated funds	1,635	1,412	2,486
TOTAL EQUITY	2,235	1,412	2,486

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

64.1 Development of the Tourism Industry

64.1.1 Strategic Planning

Program Objective(s): To improve the contribution of tourism to the future development of New South Wales through implementation of the New South Wales Tourism Masterplan. The Masterplan provides a coordinated industry and Government approach for the development of the New South Wales tourism industry

Program Description: Actions taken by Industry and Government in accordance with the New South Wales Tourism Masterplan.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Tourism Masterplan actions initiated	no.	75	73	97	98
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	17	17	17	17
Regional Tourism Plans supported	no.	10	5	4	2
<u>Average Staffing</u> :	EFT	12	13	14	14

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -					
Employee related	1,152	1,269			1,341
Other operating expenses	1,169	1,389			1,387
Depreciation and amortisation	44	14			55
Grants and subsidies					
Local Government - current grants		350			500
Total Expenses	2,365	3,022			3,283

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

64.1 Development of the Tourism Industry

64.1.1 Strategic Planning (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	7	7	7
Investment income	25	30	30
Grants and contributions		4	...
Other revenue	2	2	2
Total Retained Revenue	34	43	39
NET COST OF SERVICES	2,331	2,979	3,244

ASSET ACQUISITIONS	150
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MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

64.1 Development of the Tourism Industry

64.1.2 Marketing

Program Objective(s): To drive demand for the sale of New South Wales tourism products to achieve economic benefit throughout the State.

Program Description: Promotion of tourism to New South Wales through development of tourism products and marketing which meets consumers' needs
 Encouragement of wider distribution of tourism benefits throughout New South Wales by implementing the Regional Tourism Action Plan.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Room nights – calendar year	mill	12.1	13.1	13.7	n.a
Conference bids won for Sydney					
International Events	no.	40	22	22	29
Delegates	thous	38	25	20	46
Delegate days (rooms)	thous	168	190	154	352
<u>Outputs:</u>					
Expenditure value of promotional activities	\$m	12	13	13	13
Visiting journalists hosted					
International	no.	426	222	267	220
Domestic	no.	127	135	180	161
Consumer website (visitnsw)					
User sessions	thous	n.a.	n.a.	567	624
Page Views	thous	n.a.	n.a.	3,325	3,658
International tailored websites	no.	n.a.	n.a.	6	7
Marketing funds contributed by the tourist industry -					
In-kind	\$m	5.2	6.8	6.5	6.5
Cash	\$m	4.5	4.7	5.6	3.7
Product sales wholesale	\$m	11	15	18	25
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	51.7	129.5	228.0	117.5
Domestic	\$m	10.5	10.5	11.0	9.4
<u>Average Staffing:</u>	EFT	139	155	162	161

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
64 TOURISM NEW SOUTH WALES

64.1 Development of the Tourism Industry

64.1.2 Marketing (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,278	10,547	10,850
Other operating expenses	36,542	39,090	34,925
Depreciation and amortisation	513	126	494
Grants and subsidies			
Grant by Tourism NSW to Department of Land and Water Conservation		1,700	...
Total Expenses	47,333	51,463	46,269
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	68	68	68
Publication sales	35	60	40
Travel Centre commissions	650	611	640
Investment income	225	270	270
Grants and contributions	5,828	8,874	6,904
Other revenue	43	59	19
Total Retained Revenue	6,849	9,942	7,941
NET COST OF SERVICES	40,484	41,521	38,328
<hr/>			
ASSET ACQUISITIONS	878	189	1,355

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Tourism New South Wales			
Total Expenses	49.7	49.6	...
Asset Acquisitions	0.9	1.5	71.4
Total, Minister for Small Business and Minister for Tourism			
Total Expenses	49.7	49.6	...
Asset Acquisitions	0.9	1.5	71.4

TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for marketing New South Wales as a holiday destination in the Australian domestic market and in the international markets.

The organisation also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace, with an emphasis on regional development. In 2000-01, approximately 60 percent of the effort focused on domestic marketing and development activities while the other 40 percent concentrated on international promotion and development.

The Australian Bureau of Statistics estimates that in 1999 tourism accounted for over 4.5 percent of Australia's Gross Domestic Product, with New South Wales accounting for 37 percent of total Australian tourism.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Domestic Marketing

Touring By Car - The Touring By Car program has been a success for regional New South Wales with studies from the South Coast and Pacific Coast Routes showing a high conversion rate, with 35 percent of inquirers actually taking the drive. This year the Explorers Way, Kosciuszko Alpine Way, Waterfall Way Scenic Drive and a Federation Towns brochure were launched.

Sydney Promotions - Eleven different Sydney campaigns with key industry partners achieved strong results in 2000-01.

Short Breaks - The successful Short Breaks campaigns continued in 2000-01 promoting the regions of Shoalhaven, Hunter, Capital Country, Illawarra, Blue Mountains, Coffs Harbour and the Central Coast as easy getaway breaks for the Sydney Market.

New South Wales Holidays - New South Wales Holidays entered its sixth year as a major tourism-wholesaling program targeting Australian consumers. Its sales force was increased during the year to promote New South Wales in other States more vigorously.

International Marketing

Tourism New South Wales continues to focus on trade marketing and providing leadership to the Tourism industry in the core markets of United Kingdom, Japan, United States and New Zealand, and the growing markets of Asia and Europe.

The New South Wales new tourism brand "Feel Free" was launched internationally as part of the new Asian consumer campaign run in Singapore and Hong Kong.

During 2000-01, six international tailored websites were developed to support consumer and trade initiatives. Considerable resources were also employed in training retail agents in key markets so that they could more effectively and efficiently sell New South Wales. Tourism's website (www.visitnewsouthwales.com) was re-developed as a platform for a coordinated distribution strategy linking New South Wales tourism product directly with the Australian and International markets.

Olympics

Between June and November 2000, Tourism New South Wales operated the Sydney Media Centre that serviced over 5,000 accredited and non-accredited media resulting in an unprecedented level of global media publicity for Sydney and New South Wales. Additionally, over 100 volunteers were trained, equipped and deployed to provide enhanced visitor information services at three city kiosks and telephone call centre during the Olympic and Paralympic Games. Tourism New South Wales continues to provide leadership through the Tourism Industry Forum in order to maximise the tourism benefits from the Sydney 2000 Olympic and Paralympic Games.

Expenditure in 2000-01 is forecast to be above budget due to one-off funding to promote the Sydney Olympic Games and similar promotions. Early indications are that the Olympics will have a lasting benefit to Tourism, for example, accommodation revenue for the whole state was 16 percent higher in 2000.

STRATEGIC DIRECTIONS

The New South Wales Tourism Masterplan provides the framework for Tourism New South Wales' Strategic Plan 1999-2002 within which the following objectives will be achieved:

- ◆ Increase awareness, positive perceptions and intention to travel to New South Wales for a leisure holiday;
- ◆ Convert awareness, positive perceptions and intention to travel to New South Wales into increased sales of New South Wales leisure holidays;
- ◆ Grow business related tourism in New South Wales;
- ◆ Develop quality products and experiences that best motivate and meet customer demand;
- ◆ Enhance the long term sustainability of the New South Wales tourism industry;
- ◆ Facilitate effective networks that develop the industry; and
- ◆ Deliver quality corporate services to key internal and external stakeholders.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are estimated at \$49.6 million. The focus of work will include:

- ◆ expanding the Touring by Car domestic consumer promotion;
- ◆ growing the New South Wales Holiday domestic wholesaling program;
- ◆ progressing the Asia consumer campaign;
- ◆ incorporating the "Feel Free" brand into all domestic and international campaigns;
- ◆ increasing the number and capabilities of the international websites; and
- ◆ completing the new New South Wales Tourism Masterplan to take the vision through to 2020.

Asset Acquisitions

The asset acquisition program of Tourism New South Wales is \$1.5 million in 2001-02. The focus of work will be expanding the capabilities of the Virtual Multi-Agency Network.

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

	- 2000-01- Budget \$000	- Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	16,796	20,084	18,994
Other operating expenses	8,167	7,028	8,168
Maintenance	150	105	108
Depreciation and amortisation	1,418	1,163	1,213
Grants and subsidies	1,300	1,300	1,300
Total Expenses	27,831	29,680	29,783
Less:			
Retained Revenue -			
Sales of goods and services	1,077	1,418	1,209
Investment income	15	50	50
Grants and contributions	8,660	8,754	9,046
Total Retained Revenue	9,752	10,222	10,305
NET COST OF SERVICES	18,079	19,458	19,478

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,302	19,350	17,958
Grants and subsidies	1,300	1,300	1,300
Other	9,374	7,857	8,793
Total Payments	26,976	28,507	28,051
Receipts			
Sale of goods and services	1,113	1,424	1,224
Interest	15	41	50
Other	9,497	9,204	9,598
Total Receipts	10,625	10,669	10,872
NET CASH FLOWS FROM OPERATING ACTIVITIES	(16,351)	(17,838)	(17,179)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(795)	(895)	(595)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(795)	(895)	(595)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	15,265	17,466	17,262
Capital appropriation	695	695	395
Cash reimbursements from the Consolidated Fund Entity	392	602	580
Cash transfers to Consolidated Fund	...	(2)	...
NET CASH FLOWS FROM GOVERNMENT	16,352	18,761	18,237
NET INCREASE/(DECREASE) IN CASH	(794)	28	463
Opening Cash and Cash Equivalents	991	837	865
CLOSING CASH AND CASH EQUIVALENTS	197	865	1,328
CASH FLOW RECONCILIATION			
Net cost of services	(18,079)	(19,458)	(19,478)
Non cash items added back	2,184	2,270	2,167
Change in operating assets and liabilities	(456)	(650)	132
Net cash flow from operating activities	(16,351)	(17,838)	(17,179)

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	197	865	1,328
Receivables	721	1,045	1,048
Other	243	13	15
Total Current Assets	1,161	1,923	2,391
Non Current Assets -			
Property, plant and equipment - Plant and equipment	4,359	4,720	4,102
Total Non Current Assets	4,359	4,720	4,102
Total Assets	5,520	6,643	6,493
LIABILITIES -			
Current Liabilities -			
Payables	915	752	814
Employee entitlements and other provisions	1,609	1,470	1,530
Other	160	400	400
Total Current Liabilities	2,684	2,622	2,744
Non Current Liabilities -			
Interest bearing	400		
Other	110	110	125
Total Non Current Liabilities	510	110	125
Total Liabilities	3,194	2,732	2,869
NET ASSETS	2,326	3,911	3,624
EQUITY			
Accumulated funds	2,326	3,911	3,624
TOTAL EQUITY	2,326	3,911	3,624

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

65.1 Industrial Relations

65.1.1 Private Sector

Program Objective(s): To develop workplace change and ensure industrial laws in New South Wales are understood and complied with.

Program Description: Provision of award information and policy advice on industrial relations and workplace equity Inspection, regulation and licensing of certain occupations

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
Industrial compliance	97	106	
Industrial information	79	73	
Workplace services	24	31	
	200	210	

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,446	13,507	12,255
Other operating expenses	4,284	3,967	4,951
Maintenance	149	96	98
Depreciation and amortisation	964	790	824
Grants and subsidies			
Tractor rollover protection scheme	1,200	1,200	1,200
Recurrent grants to non profit organisations	100	100	100
Total Expenses	17,143	19,660	19,428

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

65.1 Industrial Relations

65.1.1 Private Sector (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Publication sales	600	685	650
Fees for services	100	130	129
Recoupment of administration costs - general government agencies	290	319	319
Minor sales of goods and services	47	72	72

Investment income

Grants and contributions	14	47	47
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Grants and contributions

	605	773	773
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Total Retained Revenue	1,656	2,026	1,990
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NET COST OF SERVICES	15,487	17,634	17,438
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ASSET ACQUISITIONS	660	646	367
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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

65.1 Industrial Relations

65.1.2 Dispute Resolution

Program Objective(s): To review promotion and disciplinary decisions of Government agencies and to conciliate resolution of workers' compensation claims

Program Description: Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector. Resolution of disputed workers' compensation claims

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
	Public sector appeals	13	12
	Conciliation service	66	68
		79	80
		2000-01	2001-02
		Budget	Budget
		\$000	\$000
		Revised	\$000
		\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,350	6,577	6,739
Other operating expenses	3,883	3,061	3,217
Maintenance	1	9	10
Depreciation and amortisation	454	373	389
Total Expenses	10,688	10,020	10,355

Less:

Retained Revenue -

Sales of goods and services			
Fees for services		166	2

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

65 DEPARTMENT OF INDUSTRIAL RELATIONS

65.1 Industrial Relations

65.1.2 Dispute Resolution (cont)

OPERATING STATEMENT (cont)

Sale of transcripts	15	5	5
Recoupment of administration costs - general government agencies	22	24	24
Minor sales of goods and services	3	17	8
Investment income	1	3	3
Grants and contributions	8,055	7,981	8,273
Total Retained Revenue	8,096	8,196	8,315
NET COST OF SERVICES	2,592	1,824	2,040
ASSET ACQUISITIONS	135	249	228

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

MOTOR ACCIDENTS AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	1,034	1,009	927
Retained taxes, fees and fines	18,688	18,358	18,733
Other revenue		351	285
Total Retained Revenue	19,722	19,718	19,945
Less:			
Expenses -			
Operating Expenses -			
Employee Related	4,378	4,080	4,809
Other operating expenses	15,082	11,762	12,441
Maintenance	130		
Depreciation and amortisation	51	79	88
Total Expenses	19,641	15,921	17,338
SURPLUS/(DEFICIT)	81	3,797	2,607

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

MOTOR ACCIDENTS AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Retained taxes	18,568	19,132	18,705
Interest	1,034	1,052	927
Other	58	1,330	1,550
Total Receipts	19,660	21,514	21,182
Payments			
Employee Related	4,332	4,269	4,809
Other	14,832	14,511	13,809
Total Payments	19,164	18,780	18,618
NET CASH FLOWS FROM OPERATING ACTIVITIES	496	2,734	2,564
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(100)	(41)	(106)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(100)	(41)	(106)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances		(4)	
NET CASH FLOWS FROM FINANCING ACTIVITIES		(4)	
NET INCREASE/(DECREASE) IN CASH	396	2,689	2,458
Opening Cash and Cash Equivalents	12,568	15,321	18,010
CLOSING CASH AND CASH EQUIVALENTS	12,964	18,010	20,468
CASH FLOW RECONCILIATION			
Surplus/(deficit)	81	3,797	2,607
Non cash items added back	51	79	88
Change in operating assets and liabilities	364	(1,142)	(131)
Net cash flow from operating activities	496	2,734	2,564

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

MOTOR ACCIDENTS AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	12,964	18,010	20,468
Receivables	2,181	1,689	1,729
Other	895	996	996
Total Current Assets	16,040	20,695	23,193
Non Current Assets -			
Other financial assets	109	109	109
Property, plant and equipment - Plant and equipment	214	150	168
Total Non Current Assets	323	259	277
Total Assets	16,363	20,954	23,470
LIABILITIES -			
Current Liabilities -			
Payables	3,172	200	109
Interest bearing	17		
Employee entitlements and other provisions	235	280	280
Other		93	93
Total Current Liabilities	3,424	573	482
Non Current Liabilities -			
Employee entitlements and other provisions	367	428	428
Total Non Current Liabilities	367	428	428
Total Liabilities	3,791	1,001	910
NET ASSETS	12,572	19,953	22,560
EQUITY			
Accumulated funds	12,572	19,953	22,560
TOTAL EQUITY	12,572	19,953	22,560

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS
WORKCOVER AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	156,068	129,713	163,589
Investment income	8,400	16,600	6,300
Grants and contributions	1,200	1,200	1,200
Other revenue	1,500	14,785	1,500
Total Retained Revenue	167,168	162,298	172,589
Less:			
Expenses -			
Operating Expenses -			
Employee Related	66,269	61,964	67,240
Other operating expenses	76,583	65,976	81,057
Maintenance		530	550
Depreciation and amortisation	7,157	5,600	4,700
Grants and subsidies	33,700	29,420	35,472
Total Expenses	183,709	163,490	189,019
SURPLUS/(DEFICIT)	(16,541)	(1,192)	(16,430)

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKCOVER AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	16,498	16,949	19,180
Retained taxes	139,387	111,728	144,409
Interest	6,800	4,476	4,700
Other	6,972	18,295	5,700
Total Receipts	169,657	151,448	173,989
Payments			
Employee Related	62,093	57,788	63,030
Grants and subsidies	33,700	29,420	35,472
Other	85,107	67,784	83,967
Total Payments	180,900	154,992	182,469
NET CASH FLOWS FROM OPERATING ACTIVITIES	(11,243)	(3,544)	(8,480)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	49,113	33,043	55,698
Purchases of property, plant and equipment	(25,540)	(15,982)	(36,054)
Purchases of investments	(12,477)	(15,702)	(11,164)
NET CASH FLOWS FROM INVESTING ACTIVITIES	11,096	1,359	8,480
NET INCREASE/(DECREASE) IN CASH	(147)	(2,185)	
Opening Cash and Cash Equivalents	5,086	19,523	17,338
CLOSING CASH AND CASH EQUIVALENTS	4,939	17,338	17,338
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(16,541)	(1,192)	(16,430)
Non cash items added back	5,557	(6,524)	3,100
Change in operating assets and liabilities	(259)	4,172	4,850
Net cash flow from operating activities	(11,243)	(3,544)	(8,480)

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKCOVER AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,939	17,338	17,338
Receivables	25,680	23,346	23,362
Other financial assets	34,523	33,948	28,138
Inventories	799	1,343	1,343
Other	20,980	24,240	21,240
Total Current Assets	86,921	100,215	91,421
Non Current Assets -			
Receivables	40,420	13,119	13,119
Other financial assets	145,896	186,392	149,268
Property, plant and equipment -			
Land and building	15,388	8,446	15,292
Plant and equipment	29,041	23,144	47,652
Total Non Current Assets	230,745	231,101	225,331
Total Assets	317,666	331,316	316,752
LIABILITIES -			
Current Liabilities -			
Payables	9,734	9,461	9,471
Employee entitlements and other provisions	10,211	9,098	10,308
Other	26,502	24,362	24,440
Total Current Liabilities	46,447	42,921	44,219
Non Current Liabilities -			
Employee entitlements and other provisions	202,706	186,948	187,516
Other	9,654	16,496	16,496
Total Non Current Liabilities	212,360	203,444	204,012
Total Liabilities	258,807	246,365	248,231
NET ASSETS	58,859	84,951	68,521
EQUITY			
Reserves	7,673	7,673	7,673
Accumulated funds	51,186	77,278	60,848
TOTAL EQUITY	58,859	84,951	68,521

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

SUPERANNUATION ADMINISTRATION CORPORATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	44,156	45,262	45,445
Grants and contributions		14,000	3,000
Other revenue	322	8,794	458
Total Retained Revenue	44,478	68,056	48,903
Less:			
Expenses -			
Operating Expenses -			
Employee Related	22,187	28,691	22,245
Other operating expenses	17,586	24,965	15,911
Maintenance	1,386	937	1,001
Depreciation and amortisation	5,353	5,809	7,888
Borrowing costs	1,325	654	791
Total Expenses	47,837	61,056	47,836
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	(3,359)	7,000	1,067
Distributions -			
Dividends		802	509
Tax equivalents		300	320

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

SUPERANNUATION ADMINISTRATION CORPORATION

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	44,156	46,176	45,445
Other	322	15,507	3,458
Total Receipts	44,478	61,683	48,903
Payments			
Employee Related	23,787	16,578	20,057
Finance costs	1,325	654	791
Equivalent Income Tax		1,609	380
Other	23,619	28,689	16,238
Total Payments	48,731	47,530	37,466
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,253)	14,153	11,437
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(2,000)	(9,799)	(12,844)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,000)	(9,799)	(12,844)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances		(6,000)	(500)
Dividends paid		...	(802)
NET CASH FLOWS FROM FINANCING ACTIVITIES		(6,000)	(1,302)
NET INCREASE/(DECREASE) IN CASH	(6,253)	(1,646)	(2,709)
Opening Cash and Cash Equivalents	387	7,234	5,588
CLOSING CASH AND CASH EQUIVALENTS	(5,866)	5,588	2,879
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before dividends	(3,359)	6,700	747
Non cash items added back	5,353	(1,791)	7,888
Change in operating assets and liabilities	(6,247)	9,244	2,802
Net cash flow from operating activities	(4,253)	14,153	11,437

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS
SUPERANNUATION ADMINISTRATION CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets		5,588	2,879
Receivables	4,050		
Other	10,873	10,559	9,728
Total Current Assets	14,923	16,147	12,607
Non Current Assets -			
Property, plant and equipment - Plant and equipment	10,762	17,440	22,396
Tax Credits		804	884
Total Non Current Assets	10,762	18,244	23,280
Total Assets	25,685	34,391	35,887
LIABILITIES -			
Current Liabilities -			
Payables	2,575	10,812	10,596
Interest bearing debt	5,866	4,186	3,686
Tax		300	320
Employee entitlements and other provisions	2,975	7,981	9,365
Total Current Liabilities	11,416	23,279	23,967
Non Current Liabilities -			
Interest bearing debt	17,856		
Employee entitlements and other provisions	1,600	3,085	3,164
Other	1,737	3,283	3,774
Total Non Current Liabilities	21,193	6,368	6,938
Total Liabilities	32,609	29,647	30,905
NET ASSETS	(6,924)	4,744	4,982
EQUITY			
Accumulated funds	(6,924)	4,744	4,982
TOTAL EQUITY	(6,924)	4,744	4,982

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKERS' COMPENSATION (DUST DISEASES) BOARD

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	63	75	73
Investment income	25,687	18,276	28,887
Other revenue	45,230	50,263	53,912
Total Retained Revenue	70,980	68,614	82,872
Less:			
Expenses -			
Operating Expenses -			
Employee Related	1,077	1,161	1,177
Other operating expenses	65,305	63,146	76,515
Maintenance	21	105	120
Depreciation and amortisation	204	231	237
Grants and subsidies	4,386	3,986	4,835
Total Expenses	70,993	68,629	82,884
Gain/(loss) on disposal of non current assets	14	15	12
SURPLUS/(DEFICIT)	1	...	

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS
WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	63	75	73
Retained taxes	63,035	71,484	63,500
Interest	4,376	5,276	9,008
Other	209	489	449
Total Receipts	67,683	77,324	73,030
Payments			
Employee Related	1,047	1,092	1,132
Grants and subsidies	4,386	3,986	4,835
Other	37,135	49,194	49,456
Total Payments	42,568	54,272	55,423
NET CASH FLOWS FROM OPERATING ACTIVITIES	25,115	23,052	17,607
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	48	75	60
Proceeds from sale of investments	50,500	175,000	50,500
Purchases of property, plant and equipment	(181)	(499)	(298)
Purchases of investments	(73,800)	(198,244)	(68,246)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23,433)	(23,668)	(17,984)
NET INCREASE/(DECREASE) IN CASH	1,682	(616)	(377)
Opening Cash and Cash Equivalents	21,059	35,511	34,895
CLOSING CASH AND CASH EQUIVALENTS	22,741	34,895	34,518
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	1		
Non cash items added back	(21,107)	(12,769)	(19,642)
Change in operating assets and liabilities	46,221	35,821	37,249
Net cash flow from operating activities	25,115	23,052	17,607

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS
WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	22,741	34,895	34,518
Receivables	8,010	10,010	10,510
Other financial assets	63,304	90,285	74,423
Other	85	269	273
Total Current Assets	94,140	135,459	119,724
Non Current Assets -			
Receivables	(83,965)	(48,640)	(58,728)
Other financial assets	327,800	268,950	322,437
Property, plant and equipment -			
Land and building	2,736	2,895	2,821
Plant and equipment	340	585	672
Total Non Current Assets	246,911	223,790	267,202
Total Assets	341,051	359,249	386,926
LIABILITIES -			
Current Liabilities -			
Payables	700	740	1,270
Employee entitlements and other provisions	38,320	51,320	58,859
Total Current Liabilities	39,020	52,060	60,129
Non Current Liabilities -			
Employee entitlements and other provisions	302,030	307,189	326,797
Total Non Current Liabilities	302,030	307,189	326,797
Total Liabilities	341,050	359,249	386,926
NET ASSETS	1		
EQUITY			
Accumulated funds	1		
TOTAL EQUITY	1		

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	26,800	26,800	32,200
Retained taxes, fees and fines	36,500	36,500	32,400
Other revenue	16	16	17
Total Retained Revenue	63,316	63,316	64,617
Less:			
Expenses -			
Operating Expenses -			
Employee Related	5,203	5,225	5,257
Other operating expenses	3,758	3,228	4,368
Maintenance	98	68	68
Depreciation and amortisation	664	478	717
Other expenses	61,000	64,800	71,800
Total Expenses	70,723	73,799	82,210
Gain/(loss) on disposal of non current assets	12	12	12
SURPLUS/(DEFICIT)	(7,395)	(10,471)	(17,581)

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Retained taxes	36,500	37,627	32,600
Interest	200	200	200
Other	12	(31)	13
Total Receipts	36,712	37,796	32,813
Payments			
Employee Related	5,203	5,198	5,257
Other	33,352	51,886	58,032
Total Payments	38,555	57,084	63,289
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,843)	(19,288)	(30,476)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	50	50	50
Proceeds from sale of investments	3,394	21,477	32,026
Purchases of property, plant and equipment	(1,600)	(1,000)	(1,600)
NET CASH FLOWS FROM INVESTING ACTIVITIES	1,844	20,527	30,476
NET INCREASE/(DECREASE) IN CASH	1	1,239	
Opening Cash and Cash Equivalents	3,001	1,762	3,001
CLOSING CASH AND CASH EQUIVALENTS	3,002	3,001	3,001
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(7,395)	(10,471)	(17,581)
Non cash items added back	(25,936)	(26,122)	(31,283)
Change in operating assets and liabilities	31,488	17,305	18,388
Net cash flow from operating activities	(1,843)	(19,288)	(30,476)

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,002	3,001	3,001
Receivables	3,300	2,300	2,100
Other	60	30	30
Total Current Assets	6,362	5,331	5,131
Non Current Assets -			
Other financial assets	384,577	380,493	380,467
Property, plant and equipment - Plant and equipment	2,124	1,597	2,442
Other		1,925	1,925
Total Non Current Assets	386,701	384,015	384,834
Total Assets	393,063	389,346	389,965
LIABILITIES -			
Current Liabilities -			
Payables	550	550	550
Employee entitlements and other provisions	32,780	53,880	52,480
Total Current Liabilities	33,330	54,430	53,030
Non Current Liabilities -			
Employee entitlements and other provisions	301,000	260,700	280,300
Total Non Current Liabilities	301,000	260,700	280,300
Total Liabilities	334,330	315,130	333,330
NET ASSETS	58,733	74,216	56,635
EQUITY			
Accumulated funds	58,733	74,216	56,635
TOTAL EQUITY	58,733	74,216	56,635

SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL RELATIONS

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Industrial Relations			
Total Expenses	27.8	29.8	7.0
Asset Acquisitions	0.8	0.6	- 25.2
Motor Accidents Authority			
Total Expenses	19.6	17.3	- 11.7
Asset Acquisitions	0.1	0.1	...
WorkCover Authority			
Total Expenses	183.7	189.0	2.9
Asset Acquisitions	25.5	36.1	41.6
Superannuation Administration Corporation			
Total Expenses	47.8	47.8	...
Asset Acquisitions	2.0	12.8	642.2
Workers' Compensation (Dust Diseases) Board			
Total Expenses	71.0	82.9	16.8
Asset Acquisitions	0.2	0.3	64.7
Building and Construction Industry Long Service Payments Corporation			
Total Expenses	70.7	82.2	16.2
Asset Acquisitions	1.6	1.6	...
Total, Special Minister of State and Minister for Industrial Relations			
Total Expenses	420.6	449.0	6.8
Asset Acquisitions	30.2	51.5	70.5

DEPARTMENT OF INDUSTRIAL RELATIONS

The Department of Industrial Relations works with employers, employees and their representatives to facilitate productive workplace relations under New South Wales industrial laws. The Department is committed to ensuring that employers and employees are informed of their rights and obligations under this legislation.

The Department also administers the Workers' Compensation Resolution Service (WCRS), which is directed at resolving disputed workers' compensation claims, and the Government and Related Appeals Tribunal and Transport Appeals Board, which handle appeals against promotion and disciplinary decisions in the public sector.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Savings and efficiencies will continue to be realised without service delivery to clients being adversely impacted.

STRATEGIC DIRECTIONS

The Department has embarked upon a comprehensive review of its functions. The Government's legislative program is in place and operating effectively. Accordingly, the Department will align its services to achieve outcomes which incorporate an appropriate balance between the needs of employers and workers.

These services are educational and informational in nature and assist employers (especially in small business) to achieve compliance with New South Wales industrial legislation and awards.

The Department will continue to target inspector services at industries where compliance may be low. The Department will place particular emphasis on the disadvantages experienced by clothing outworkers in the coming year.

Savings will continue to be sought by ongoing review of structures and functions. Revenue raising initiatives through e-business will continue to be pursued.

2001-02 BUDGET

Total Expenses

In 2001-02, total expenses are projected to be \$29.8 million. This represents an increase of 7 percent over the 2000-01 budget.

Expenses in 2001-02 include \$1.5 million for the continuation of the Department's commitment to the Outworker project. The Department will initiate a series of measures that will protect clothing outworkers from industrial exploitation.

A grant of \$100,000 will be made to the Working Women's Centre in 2001-02 for community relations programs and specific industry projects. This will enhance services to working women through advocacy, information and advice service.

A grant of \$1 million will be made to WorkCover NSW in 2001-02 for assistance to landholders to install tractor rollover protection, as part of a \$2.4 million scheme over two years.

Asset Acquisitions

The Department's asset acquisition program will amount to \$595,000 in 2001-02. Major priorities will be the continuation of e-business initiatives, including the maintenance and upgrade of the Department's Information Technology infrastructure.

MOTOR ACCIDENTS AUTHORITY

The Motor Accidents Authority of New South Wales (MAA) is a statutory corporation and was established by the Parliament of New South Wales under the *Motor Accidents Act 1988*. There have been substantial changes to the Scheme and new enabling legislation *Motor Accidents Compensation Act 1999* became effective in September/October 1999.

The MAA monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as the 'Green Slip') to the public in New South Wales. The MAA services the community by undertaking the following tasks:

- ◆ review and monitor premiums, handle claims, enquiries and complaints, manage the Nominal Defendant Scheme, collect and analyse statistics, monitor solvency and financial performance of insurers;
- ◆ educate and advise key groups, identify special needs, support and fund awareness and prevention, injury management and research projects;
- ◆ develop and implement public education in relation to the Green Slip and road safety initiatives;
- ◆ monitor and review legislation and legal developments as well as develop and coordinate policy; and
- ◆ operate medical and claim assessment services for claimants.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The MAA has been delivering cost-effective programs without any significant change in the cost of delivery. The average CTP insurance premium has been reduced and kept under control through appropriate legislative reforms and a close scrutiny of premium filings.

STRATEGIC DIRECTIONS

The Authority aims to administer the programs in an effective, efficient and economical manner, whilst ensuring compliance with all relevant statutory requirements.

The MAA aims to keep Green Slips affordable, lower the level of litigation in resolving claims and improve the timeliness and effectiveness of medical treatment to injured persons through:

- ◆ regulating the CTP scheme and its participants;
- ◆ providing education and information to stakeholders and service providers;
- ◆ operating medical and claims assessment services; and
- ◆ promoting continuous improvement in all areas of the Authority's operations.

2001-02 BUDGET

Total Expenses

The MAA's total expenses in 2001-02 are estimated to be \$17.3 million. The MAA's operational expenses are estimated at \$12.3 million and Injury Management / Road Safety projects funding at \$5.0 million. The MAA derives its income mostly from a levy (set at 1.4 percent in 2000-01) on gross CTP insurance premiums collected by the licensed insurers.

Asset Acquisitions

MAA's acquisition program relates solely to office related equipment such as computers, office machines and furniture and is budgeted at \$106,000 for the financial year.

WORKCOVER AUTHORITY

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of the return to work of persons injured at work; and
- ◆ regulates the operation of workers' compensation insurance arrangements.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

To meet the Authority's key corporate objectives, expenditure in recent years reflects on-going activities in the review and reform of workers' compensation and occupational health and safety legislation. Recent legislative reform has addressed key issues to improve compliance, the implementation of injury management pilots and incentive schemes to reduce premium costs by improving the workplace environment and return to work programs.

STRATEGIC DIRECTIONS

A further series of reform measures for the New South Wales workers' compensation scheme is underway. These reforms include an increased emphasis on injury management and return to work strategies, improvements to dispute resolution mechanisms, further compliance measures, removing cross-subsidies in premium rate setting and reducing the Scheme's accumulated deficit.

Major community education and awareness programs will also be undertaken to promote improvements in occupational health and safety.

2001-02 BUDGET

Total Expenses

Total expenses for 2001-02 are estimated at \$189 million, including:

- ◆ \$62.8 million for the safety inspectorate which is responsible for promoting the prevention of injuries and diseases at workplaces;

- ◆ \$33.3 million for resolution of workers' compensation disputes including funding of the Compensation Court of New South Wales and the Workers' Compensation Resolution Service;
- ◆ \$21.3 million to meet the cost of workers' compensation related claims made in respect of uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities;
- ◆ \$20.7 million for regulation of the workers' compensation insurance scheme including providing advice on injury management to employers and employees;
- ◆ \$7.0 million for an education campaign to raise community awareness on occupational health and safety; and
- ◆ \$1 million for assistance to landholders to install tractor rollover protection, as part of a \$2.4 million program that commenced in 2000-01.

Asset Acquisitions

The capital program of \$36.1 million in 2001-02 provides for a range of technology applications necessary to support the business of WorkCover. Funding has been allocated for systems development to meet the requirements of WorkCover Scheme reform and related occupational health and safety legislative changes.

Provision has also been made for the rationalisation and on-going implementation of the information management and technology strategic plan, the contents of which are consistent with the Government's blueprint on information management and technology. An amount of \$3.5 million is to be spent on the fit-out of premises at Gosford for the relocation of the WorkCover Authority in 2002.

SUPERANNUATION ADMINISTRATION CORPORATION

The former Superannuation Administration Authority (SAA) became a statutory State Owned Corporation, the Superannuation Administration Corporation (SAC), on 26 July 1999.

SAC currently provides superannuation administration services to the trustees of the First State Superannuation Fund, the Pooled Fund and the Parliamentary Contributory Superannuation Fund. These services include collecting contributions and paying benefits, maintaining member records, telephone and field advisory services and technical advice to the trustees.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

As a State Owned Corporation, SAC operates on a fully commercial basis, where previously SAA operated on a cost recovery basis. In December 1999, SAC entered into an administration contract with the First State Superannuation Trustee Corporation for a three-year period. In June 2000, a similar contract was finalised with the State Authorities Superannuation Trustee Corporation for a five-year period. At the end of the respective contract periods, under the Superannuation Administration Act, the Trustee corporations can enter a new contract with SAC or with another administrator.

Due to the complexities associated with Y2K compliance and GST implementation issues, a major upgrade of all computer administration systems, which commenced in 1997 and originally scheduled for completion in November 1999, was completed in March 2001. Additional refinements and modifications are expected to be completed by September 2001. This has meant that employee expenses are higher than forecast as additional contract staff have had to be retained. Capital expenditure in 2000-01 is also higher due to additional expenditure on scheme migration and capitalisation of software development expense.

The transfer of SAC's core operations to Wollongong, as announced by the Government in March 1999, commenced in May 2001 following the opening of the National Service Centre at Coniston by the Premier. The Contact Centre and processing operations are being relocated in 2001 with other selected activities being relocated progressively from 2002. A Sydney office will remain to provide services to members and trustee clients.

STRATEGIC DIRECTIONS

As a statutory State Owned Corporation, SAC is subject to the commercial monitoring regime that provides accountability and reporting requirements to the New South Wales Government as shareholder.

In addition to finalising the transitional issues associated with the implementation of the new governance structure, the systems upgrade and administration contracts with the trustees, the 2001-02 Statement of Corporate Intent will focus on achieving the following objectives:

- ◆ increase key stakeholders' satisfaction with service provision;
- ◆ extend the quality improvement program throughout the business; and
- ◆ ensure a smooth transition to Wollongong operations.

2001-02 BUDGET

Total Expenses

Estimated total expenses for 2001-02 are forecast at \$47.8 million, a decrease of 21.6 percent on estimated expenditure in 2000-01 of \$61.1 million, following the completion of the computer systems upgrade. \$3 million of the total is for relocation costs which also is a reduction over the previous year.

Asset Acquisitions

Asset acquisitions amount to \$12.8 million to cover the ongoing development of software for the various superannuation schemes and ongoing maintenance of the computer systems and fit-out of new premises.

WORKERS' COMPENSATION (DUST DISEASES) BOARD

The Workers' Compensation (Dust Diseases) Board was established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and to dependants of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Due to an increase in outstanding claims over the previous five years, total expenses, which encompass the cost of claims and other expenditure of the Board, have grown from \$50.2 million in 1996-97 to a projected \$82.9 million in 2001-02. The projection for 2001-02 includes an increase of \$27.1 million in the actuarial estimate of total liabilities of the Dust Diseases Fund.

STRATEGIC DIRECTIONS

The Dust Diseases levy rate for 2001-02 has been set to meet compensation liabilities arising from total reported claims as at 30 June 2001 and projected claims forecast by the actuaries for 2001-02. The Board's policy is to maintain the levy at a level to meet liabilities associated with reported claims and forecast claims for the relevant financial year.

2001-02 BUDGET

Total Expenses

Total expenses, encompassing the projected cost of claims and other expenditure, are projected to be \$82.9 million in 2001-02.

Asset Acquisitions

Asset acquisitions by the Board are projected to be \$0.3 million in 2001-02. This expenditure will be used to meet the information technology needs of the Board, including computer network upgrade and office refurbishment.

BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme. Funds are obtained from a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales and from investment earnings on scheme funds.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Corporation administers long-service benefits, which are required to be readily available when members decide to claim them. Expenditure trends and cashflows reflect the number of claims made, which may vary significantly from year to year.

Over recent years, levy and investment income received has been gradually rising, however, in the current financial year there has been a sharp decrease in levy income, due to a fall in building and construction activities.

Forward projections of scheme liabilities, long service payments, investment and levy incomes are calculated on the basis of actuarial advice.

STRATEGIC DIRECTIONS

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved. As a key strategy to support these initiatives, the Corporation will continue the redevelopment of its information technology systems in 2001-02.

2001-02 BUDGET

Total Expenses

Total expenses are estimated to be \$82.2 million, of which \$71.8 million comprise long service payments for registered building and construction industry workers.

Total Income

Total income is estimated at \$64.6 million, of which \$32.4 million is attributed to revenue from the long-service levies, and \$32.2 million to investment earnings from funds invested through New South Wales Treasury Corporation.

Asset Acquisitions

An amount of \$1.6 million has been budgeted for the re-development of information technology systems and for annual provisions.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
66 DEPARTMENT OF TRANSPORT

	- 2000-01- Budget \$000	- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	16,360	18,252	19,404
Other operating expenses	8,084	13,209	12,306
Maintenance	29	41	39
Depreciation and amortisation	1,026	1,026	1,026
Grants and subsidies	1,813,669	2,103,872	2,090,562
Other expenses	7,471	27,991	17,630
Total Expenses	1,846,639	2,164,391	2,140,967
Less:			
Retained Revenue -			
Sales of goods and services	460	2,737	717
Investment income	1,278	3,060	1,308
Retained taxes, fees and fines	1,790	1,790	1,833
Grants and contributions	12,565	27,480	21,698
Other revenue	37,822	37,822	4,580
Total Retained Revenue	53,915	72,889	30,136
NET COST OF SERVICES	1,792,724	2,091,502	2,110,831

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

66 DEPARTMENT OF TRANSPORT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	14,829	17,004	17,459
Grants and subsidies	1,780,425	2,070,628	2,043,301
Other	15,720	41,748	29,976
Total Payments	1,810,974	2,129,380	2,090,736
Receipts			
Sale of goods and services	460	2,737	717
Interest	2,363	2,436	1,678
Other	14,418	32,369	23,596
Total Receipts	17,241	37,542	25,991
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,793,733)	(2,091,838)	(2,064,745)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	100	100	...
Purchases of property, plant and equipment	(47,994)	(49,894)	(50,734)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(47,894)	(49,794)	(50,734)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,802,427	2,092,400	2,055,057
Capital appropriation	44,729	49,894	50,734
Cash reimbursements from the Consolidated Fund Entity	309	545	315
NET CASH FLOWS FROM GOVERNMENT	1,847,465	2,142,839	2,106,106
NET INCREASE/(DECREASE) IN CASH	5,838	1,207	(9,373)
Opening Cash and Cash Equivalents	21,069	9,926	11,133
CLOSING CASH AND CASH EQUIVALENTS	26,907	11,133	1,760
CASH FLOW RECONCILIATION			
Net cost of services	(1,792,724)	(2,091,502)	(2,110,831)
Non cash items added back	(1,913)	(2,058)	45,679
Change in operating assets and liabilities	904	1,722	407
Net cash flow from operating activities	(1,793,733)	(2,091,838)	(2,064,745)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
66 DEPARTMENT OF TRANSPORT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	26,907	11,133	1,760
Receivables	6,191	10,069	9,699
Other	6,524	7,050	7,050
Total Current Assets	39,622	28,252	18,509
Non Current Assets -			
Receivables	110	201	201
Other financial assets*	111,875	...	
Property, plant and equipment -			
Land and building	...	293	293
Plant and equipment	2,790	2,959	3,821
Infrastructure systems	63,976	65,160	71,258
Total Non Current Assets	178,751	68,613	75,573
Total Assets	218,373	96,865	94,082
LIABILITIES -			
Current Liabilities -			
Payables	28,980	33,511	33,511
Employee entitlements and other provisions	1,883	1,311	1,351
Other	183	230	230
Total Current Liabilities	31,046	35,052	35,092
Non Current Liabilities -			
Other	16	108	105
Total Non Current Liabilities	16	108	105
Total Liabilities	31,062	35,160	35,197
NET ASSETS	187,311	61,705	58,885
EQUITY			
Accumulated funds	187,311	61,705	58,885
TOTAL EQUITY	187,311	61,705	58,885

* The Government's shareholding in National Rail Corporation has been transferred from the Minister for Transport to the Treasurer and is now an asset within the Crown Transactions Entity.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
66 DEPARTMENT OF TRANSPORT

66.1 Development, Co-ordination and Planning of Transport Services

66.1.1 Development, Co-ordination and Planning of Transport Services

Program Objective(s): To meet the transport needs of the New South Wales community in an optimal way, balancing social and economic objectives

Program Description: Development of transport objectives in New South Wales and the overall strategies and policies for achieving them Advice to the Minister, implementation of self-regulation by the private sector. Development of appropriate monitoring and regulatory activities.

Average Staffing (EFT)

<u>Activities</u> :	2000-01	2001-02
Transport planning and infrastructure	n/a	36
Transport communication	n/a	15
Industry reform	n/a	84
Transport safety	n/a	27
Projects	n/a	2
Transport finance and asset management	n/a	19
Corporate business and customer services	n/a	84
	252*	267

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	16,360	18,252	19,404
Other operating expenses	8,084	13,209	12,306
Maintenance	29	41	39
Depreciation and amortisation	1,026	1,026	1,026

* Corresponding staff numbers (by activity) are not available due to restructuring of the Department

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**66 DEPARTMENT OF TRANSPORT**

66.1 Development, Co-ordination and Planning of Transport Services**66.1.1 Development, Co-ordination and Planning of Transport Services
(cont)****OPERATING STATEMENT (cont)**

Grants and subsidies			
CSO payment to Port Kembla Port Corporation for coal loader	4,900	10,662	10,560
Newcastle Port Corporation - lease administration fee	115	145	150
Parramatta to Chatswood rail link – capital grant	75,392	75,392	59,000
Grants for capital purposes	1,033	1,033	
STA - capital grant - ferries	10,912	10,912	10,802
Contribution to transitways	15,000	10,630	10,000
Capital Grants – interchanges, car parks and rail projects	22,844	22,844	29,504
Capital Grants – freight infrastructure	10,400	10,400	17,757
Other expenses			
Integrated Transport Information Service	1,480	17,500	11,471
Refunds and remissions of Crown revenue	100	100	100
Taxi Advisory Council	1,716	1,716	1,706
Total Expenses	169,391	193,862	183,825
Less:			
Retained Revenue -			
Sales of goods and services			
Recoupment of administration costs - general government agencies	69	69	71
Port safety operating licence	181	152	185
Minor sales of goods and services	210	2,516	461
Investment income	1,278	3,060	1,308
Retained taxes, fees and fines	1,790	1,790	1,833
Grants and contributions	1,141	16,056	10,000
Other revenue	37,822	37,822	4,580
Total Retained Revenue	42,491	61,465	18,438
NET COST OF SERVICES	126,900	132,397	165,387
ASSET ACQUISITIONS	30,237	32,137	31,988

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
66 DEPARTMENT OF TRANSPORT

66.2 Provision of Transport Services

66.2.1 Assistance for General Track and Freight Services

Program Objective(s): Maintain the rail network at its existing standard and to assist freight transport users confronted with long distances to markets and ports

Program Description: A subsidy to the Rail Infrastructure Corporation to ensure rail infrastructure is maintained at its existing standard and provision of subsidies for rail freight services which it would not otherwise provide at the price charged to freight users.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Grants and subsidies			
Rail freight services	72,221	72,221	71,705
Rail Infrastructure Corporation - line services*	169,408	259,408	206,628
Other expenses			
Compensation payments		4,500	
Total Expenses	241,629	336,129	278,333
NET COST OF SERVICES	241,629	336,129	278,333
ASSET ACQUISITIONS	17,757	17,757	18,746

* In 2000-01, an additional \$90 million was allocated to the Rail Infrastructure Corporation for track maintenance. In 2001-02, a portion of additional track maintenance expenditure was allocated via the State Rail Authority.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
66 DEPARTMENT OF TRANSPORT

66.2 Provision of Transport Services

66.2.2 Purchase of Public Transport Services

Program Objective(s): To improve community mobility on public and private transport

Program Description: Provision of funds to the State Rail Authority, State Transit Authority, Rail Infrastructure Corporation and private transport operators for services and concessions which would not otherwise be provided by them at the current fare and/or service levels, and for new rail infrastructure, to enable rail entities to operate more efficiently, and to community groups and certain individuals for particular services

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	2001-02
CityRail services					
Total concession trips	mill	75.8	78.3	82.1	82.7
Average concession subsidy per concession trip	\$	1.89	1.95	2.03	2.03
Total passengers, including concession trips	mill	270.5	278.7	286.2	288.2
Average subsidy for all trips, including concession funding	\$	1.56	1.42	1.64	1.78
Average subsidy for all trips, excluding concession funding	\$	1.03	0.88	1.05	1.20
CountryLink services -					
Total concession trips	mill	1.4	1.4	1.2	1.2
Average concession subsidy per concession trip	\$	41.30	44.57	38.34	38.34
Total passengers, including concession trips	mill	2.4	2.4	2.2	2.2
Average subsidy for all trips, including concession funding	\$	25.55	28.58	34.67	33.75
Average subsidy for all trips, excluding concession funding*	\$	1.46	2.58	13.83	12.91
State Transit bus and ferry services -					
Total concession trips	mill	111.3	114.1	118.0	119.2
Average concession subsidy per concession trip	\$	1.10	1.12	1.16	1.20
Total passengers, including concession trips	mill	211.8	217.8	222.5	224.7
Average subsidy for all trips, including concession funding	\$	0.79	0.82	0.87	0.88
Average subsidy for all trips, excluding concession funding	\$	0.21	0.23	0.25	0.24

* The increase from 1999-00 to 2000-01 is mainly due to heavy price discounting and loss of patronage due to airline competition.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

66 DEPARTMENT OF TRANSPORT

66.2 Provision of Transport Services

66.2.2 Purchase of Public Transport Services (cont)

School Student Transport Scheme -					
Total beneficiaries	thous	653.7	655.9	663.9	664.1
Cost per beneficiary	\$	545.5	576.5	606.0	626.5

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Grants and subsidies			
Private transport operators – SSTS and concessions	368,303	370,003	384,408
Community groups and certain individuals	33,112	33,112	34,665
SRA - School Students Transport Scheme and concessions	222,652	211,916	213,100
SRA CityRail and CountryLink services	185,968	351,204	374,272
SRA - capital grants	213,280	249,680	261,200
Maintenance grant to SRA	115,000	123,600	153,000
SRA - transitional payment	43,500	42,100	38,600
SRA redundancies	21,000	9,700	12,000
Rail Infrastructure Corporation – capital grants	14,384	40,184	1,000
Rail Services Authority redundancies	22,821		
STA - School Students Transport Scheme and concessions	137,848	137,848	143,632
STA bus and ferry services	49,819	55,605	54,847
Grants for capital purposes –			
Public trading enterprises	1,774	1,774	...
Corridor preservation	1,983	1,983	2,000
Non urban infrastructure program		1,516	1,732
Other expenses			
Contracted passenger services	4,175	4,175	4,353
Total Expenses	1,435,619	1,634,400	1,678,809
Less:			
Retained Revenue -			
Grants and contributions	11,424	11,424	11,698
Total Retained Revenue	11,424	11,424	11,698
NET COST OF SERVICES	1,424,195	1,622,976	1,667,111

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
<hr/>		
OPERATING STATEMENT		
Expenses -		
Operating expenses -		
Employee related	4,494	4,585
Other operating expenses	886	425
Maintenance	50	10
Total Expenses	5,430	5,020
NET COST OF SERVICES	5,430	5,020

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related		4,064	4,065
Other		1,083	435
Total Payments		5,147	4,500
Receipts			
Other		147	
Total Receipts		147	
NET CASH FLOWS FROM OPERATING ACTIVITIES		(5,000)	(4,500)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation		5,000	4,500
NET CASH FLOWS FROM GOVERNMENT		5,000	4,500
NET INCREASE/(DECREASE) IN CASH			
CASH FLOW RECONCILIATION			
Net cost of services		(5,430)	(5,020)
Non cash items added back		430	520
Net cash flow from operating activities		(5,000)	(4,500)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

STATEMENT OF FINANCIAL POSITION

ASSETS -

Current Assets -

Receivables	3	3
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Total Current Assets	3	3
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Total Assets	3	3
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LIABILITIES -

Current Liabilities -

Payables	3	3
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Total Current Liabilities	3	3
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Total Liabilities	3	3
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NET ASSETS
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TOTAL EQUITY
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MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

66 OFFICE OF CO-ORDINATOR GENERAL OF RAIL

66.1 Office of Co-ordinator General of Rail

66.1.1 Office of Co-ordinator General of Rail

Program Objective(s): To manage and co-ordinate the functions of the State Rail Authority and Rail Infrastructure Corporation for the New South Wales rail network.

Program Description: Review the effectiveness of existing arrangements, including contractual arrangements, between the State Rail Authority and Rail Infrastructure Corporation in achieving reliable service standards for CityRail services

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

Other operating expenses

Maintenance

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

4,494

4,585

886

425

50

10

Total Expenses

5,430

5,020

NET COST OF SERVICES

5,430

5,020

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

PROGRAM SUMMARY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
TOTAL ROADS PROGRAM			
Operating expenses	1,201,280	1,248,414	1,238,951
Capital expenditure	998,580	1,041,610	1,049,649
Total Roads Program	2,199,860	2,290,024	2,288,600

**Consolidated Fund Appropriations to
the Total Roads Program**

Commonwealth road funds	310,020	308,664	310,150
Blackspots	12,772	13,081	13,091
Federation Fund	-	-	12,100
Interstate vehicle registration fees	9,600	9,600	9,800
Motor vehicle taxation	756,000	764,000	796,000
Heavy vehicle overloading fines	2,200	2,500	2,500
Untied Commonwealth roads funds	127,387	127,387	130,600
M4/M5 cashback rebates	44,000	44,000	49,500
Consolidated Fund	658,702	680,212	674,281
Total	1,920,681	1,949,444	1,998,022

SUMMARY OF AVERAGE STAFFING

	Average Staffing (EFT)	
	2000-01	2001-02
AUTHORITY TOTAL	6,475	6,375

(Details of average staffing for the Authority are not available across programs)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	180,266	207,667	204,867
Other operating expenses	292,499	324,936	315,074
Maintenance	600,275	600,392	600,562
Depreciation and amortisation [#]	15,220	442,200	442,380
Grants and subsidies	23,220	20,098	27,065
Borrowing costs	89,800	88,121	84,003
Total Expenses	1,201,280	1,683,414	1,673,951
Less:			
Retained Revenue -			
Sales of goods and services	143,757	167,101	162,165
Investment income	3,566	1,521	413
Grants and contributions	12,000	25,000	22,000
Other revenue	36,197	45,388	51,075
Total Retained Revenue	195,520	239,010	235,653
Gain/(loss) on disposal of non current assets		2,254	
NET COST OF SERVICES	1,005,760	1,442,150	1,438,298

[#] Depreciation of infrastructure for \$435 million was not included in the Budget estimates for 2000-01.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	173,091	197,867	197,867
Grants and subsidies	23,220	20,098	27,065
Finance costs	89,800	78,900	74,800
Other	921,562	1,057,878	1,039,854
Total Payments	1,207,673	1,354,743	1,339,586
Receipts			
Sale of goods and services	145,709	169,003	164,067
Interest	3,566	1,521	413
Other	10,489	125,889	136,704
Total Receipts	159,764	296,413	301,184
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,047,909)	(1,058,330)	(1,038,402)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	29,102	34,892	28,433
Advance repayments received		423	
Purchases of property, plant and equipment	(908,077)	(984,305)	(958,026)
Purchases of investments	(1,597)		(1,812)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(880,572)	(948,990)	(931,405)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	40,000	40,000	
Repayment of borrowings and advances	(32,200)	(2,100)	(28,200)
NET CASH FLOWS FROM FINANCING ACTIVITIES	7,800	37,900	(28,200)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,035,756	1,067,312	1,052,930
Capital appropriation	884,925	882,132	945,092
NET CASH FLOWS FROM GOVERNMENT	1,920,681	1,949,444	1,998,022
NET INCREASE/(DECREASE) IN CASH		(19,976)	15

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	23,037	45,770	25,794
CLOSING CASH AND CASH EQUIVALENTS	23,037	25,794	25,809
CASH FLOW RECONCILIATION			
Net cost of services	(1,005,760)	(1,442,150)	(1,438,298)
Non cash items added back	(18,867)	406,110	402,820
Change in operating assets and liabilities	(23,282)	(22,290)	(2,924)
Net cash flow from operating activities	(1,047,909)	(1,058,330)	(1,038,402)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	2000-01	
	Budget	Revised
	\$000	\$000
	2001-02	
	Budget	
	\$000	
STATEMENT OF FINANCIAL POSITION		
ASSETS -		
Current Assets -		
Cash assets	23,037	25,794
Receivables	49,837	37,487
Other financial assets	41	41
Inventories	6,088	7,365
Other	2,415	2,146
Total Current Assets	81,418	72,833
Non Current Assets -		
Receivables		417
Other financial assets	47,005	47,573
Property, plant and equipment -		
Land and building	1,789,724	2,490,894
Plant and equipment	82,159	69,830
Infrastructure systems	46,191,177	45,509,433
Other	688,394	716,354
Total Non Current Assets	48,798,459	48,834,501
Total Assets	48,879,877	48,907,334
LIABILITIES -		
Current Liabilities -		
Payables	269,656	246,393
Interest bearing	54,654	198,784
Employee entitlements and other provisions	104,871	103,885
Other	38,195	41,758
Total Current Liabilities	467,376	590,820

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION (cont)			
Non Current Liabilities -			
Interest bearing	992,349	888,409	888,409
Employee entitlements and other provisions	217,170	204,659	204,659
Other	428,531	428,532	413,891
Total Non Current Liabilities	1,638,050	1,521,600	1,506,959
Total Liabilities	2,105,426	2,112,420	2,091,499
NET ASSETS	46,774,451	46,794,914	47,354,638
EQUITY			
Reserves	5,495,529	9,036,811	9,036,811
Accumulated funds	41,278,922	37,758,103	38,317,827
TOTAL EQUITY	46,774,451	46,794,914	47,354,638

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.1 Network Development

Program Objective(s): To develop the State road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Value of benefit of annual development Program *	\$m	2,500	2,440	2,700	2,600
Community satisfaction with road network development	%	60	61	61	61

Outputs:

Major works completed within -					
10% of planned duration after approved date	%	90	94	94	94
10% over authorised cost	%	90	91	92	92

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,414	7,114	6,914
Other operating expenses	38,028	41,514	44,124
Depreciation and amortisation #		435,000	435,000
Grants and subsidies			
Local Government - capital grants	17,820	13,233	20,200
Borrowing costs			
Interest on T-Corp loans	86,676	75,750	71,800
Interest on private sector loans	60	150	

* This outcome measure describes the economic, financial and social value of benefits to the community arising from road construction expenditure each year.

Depreciation of infrastructure for \$435 million was not included in the Budget estimates for 2000-01.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.1 Network Development (cont)

OPERATING STATEMENT (cont)

Guarantee fee payments -paid by general			
Government agencies	3,000	3,000	3,000
Amortisation of discount on borrowings with T-Corp		9,221	9,203
Total Expenses	150,998	584,982	590,241
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	3,108	3,108	3,108
Road tolls	33,869	33,869	36,192
Minor sales of goods and services		11,629	10,331
Investment income	1,782	761	207
Grants and contributions	2,750	16,746	16,000
Other revenue	36,197	45,388	51,075
Total Retained Revenue	77,706	111,501	116,913
Gain/(loss) on disposal of non current assets		2,254	
NET COST OF SERVICES	73,292	471,227	473,328
ASSET ACQUISITIONS	771,278	841,944	766,875

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.2 Maintenance

Program Objective(s): To maintain State roads and bridges to agreed economic, technical and environmental standards

Program Description: Planning, designing, scheduling and organising of work for the maintenance of roads and bridges, including restoration after natural disasters.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Pavement durability -					
Good	%	79	77	79	79
Fair	%	17	19	18	18
Poor	%	4	4	3	3
Ride Quality -					
Good	%	87	87	88	88
Fair	%	10	10	10	10
Poor	%	3	3	2	2

Outputs:

Maintenance expenditure on National Highways and State Roads - per kilometre of roadway	\$000	23	23	23	23
per million vehicle kilometres travelled	\$000	10	10	9	9

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,500	5,818	2,818
Other operating expenses	463	11,633	12,659
Maintenance	525,534	524,091	524,952
Depreciation and amortisation	5,073	2,400	2,460

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.2 Maintenance (cont)

OPERATING STATEMENT (cont)

Borrowing costs			
Interest on public sector borrowings and advances	64		
Total Expenses	532,634	543,942	542,889
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	12,935	13,111	12,960
Permits	655	680	693
Road tolls	22,853	21,769	20,549
Minor sales of goods and services	15,127	17,443	15,496
Investment income	1,070	456	124
Grants and contributions	2,900	3,454	1,200
Total Retained Revenue	55,540	56,913	51,022
NET COST OF SERVICES	477,094	487,029	491,867
ASSET ACQUISITIONS	41,259	46,565	85,739

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.2 Road Safety and Road User Management

68.2.1 Road Safety and Road User Management

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries To reduce adverse impacts of vehicles on roads and the environment. To ensure compliance with driver licensing and vehicle registration requirements

Program Description: Implementing initiatives to ensure that drivers and cyclists are eligible and competent, vehicles meet road worthiness and emission standards, and a high standard of customer service is maintained.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Fatalities	no.	558	582	592	561
Fatalities per 100,000 population	no.	8.8	9.1	9.1	8.6
Fatalities per 100 million kilometres travelled	no.	0.99	0.97	0.95	0.85
Customers rating service as "good or very good"	%	89	90	90	90

Outputs:

Driver/Rider tests	thous	227	233	239	242
New licenses issued	thous	178	186	193	201
Licences on issue	mill	4.5	4.5	4.6	4.7
Registered vehicles	mill	4.2	4.3	4.3	4.4
Motor Registries -					
Cost per transaction	\$	4.55	4.83	5.05	5.00
Weighted transactions per net hour worked	no.	15.2	15.5	14.9	15.2
School zones created at eligible sites	no.	80	90	92	150
State funded Accident Blackspot treatments	no.		115	185	164
School crossing supervisor sites	no.	510	530	545	840

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	153,355	171,123	171,423
Other operating expenses	150,722	168,614	155,921
Depreciation and amortisation	8,879	4,200	4,305

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.2 Road Safety and Road User Management

68.2.1 Road Safety and Road User Management (cont)

Grants and subsidies

Road safety programs - payments to general government agencies

5,400 6,865 **6,865**

Total Expenses **318,356 350,802 338,514**

Less:

Retained Revenue -

Sales of goods and services

Plate fees

28,690 24,856 **25,134**

Third party insurance data access fees

8,551 8,959 **9,138**

Fine default fees - commission

2,843 2,605 **2,737**

Minor sales of goods and services

12,101 23,258 **20,662**

Investment income

357 152 **41**

Grants and contributions

4,400 3,500 **3,500**

Total Retained Revenue **56,942 63,330 61,212**

NET COST OF SERVICES **261,414 287,472 277,302**

ASSET ACQUISITIONS **32,810 34,053 31,356**

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.3 Traffic and Transport

68.3.1 Traffic and Transport

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the road network and encouraging the use of alternative forms of transport to the motor car.

Program Description: Improving road network performance through traffic control systems. Managing incidents and route management strategies. Providing priority access for buses on the road. Improving facilities for cyclists and pedestrians. Maintaining traffic facilities.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Average peak hour speed on seven major routes in Sydney					
Morning peak	kmh	32	31	31	31
Afternoon peak	kmh	42	38	38	38

Outputs:

Traffic signals in operation	no.	3,040	3,130	3,200	3,280
Councils with Pedestrian Access & Mobility Plans	no.	2	5	8	13
Railway Level Crossings - major upgrades	no.	7	6	6	10
Cycleway length					
Off-road cycleways	KM	680	756	840	920
On-road cycleways	KM	1,355	1,543	1,665	1,785
Bus and Transit Lane Length					
Bus Lanes	KM	43	50	55	57
Transit Lanes	KM	77	85	100	102

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,997	23,612	23,712
Other operating expenses	59,286	59,175	52,870

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.3 Traffic and Transport

68.3.1 Traffic and Transport (cont)

OPERATING STATEMENT (cont)

Maintenance	74,741	76,301	75,610
Depreciation and amortisation	1,268	600	615
Total Expenses	155,292	159,688	152,807
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	3,025	5,814	5,165
Investment income	357	152	41
Grants and contributions	1,950	1,300	1,300
Total Retained Revenue	5,332	7,266	6,506
NET COST OF SERVICES	149,960	152,422	146,301
ASSET ACQUISITIONS	70,520	64,543	80,976

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.4 M4/M5 Cashback Scheme

68.4.1 M4/M5 Cashback Rebates

Program Objective(s): To reimburse tolls to motorists driving NSW privately registered vehicles on the M4 and M5 Motorways

Program Description: Reimbursing motorists directly for the toll component paid using Cashback Cards and Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

	Units	1998-99	1999-00	2000-01	2001-02
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Outputs:

M4/M5 cashback claims paid	no.	183,500	233,000	264,000	297,000
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	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Other operating expenses

	44,000	44,000	49,500
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Total Expenses

	44,000	44,000	49,500
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NET COST OF SERVICES

	44,000	44,000	49,500
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MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	22,892	24,089	24,552
Other operating expenses	18,871	11,861	10,230
Maintenance	17,507	17,103	10,937
Depreciation and amortisation	10,335	10,335	11,579
Grants and subsidies	4,531	7,842	1,861
Borrowing costs	9,381	9,381	10,736
Total Expenses	83,517	80,611	69,895
Less:			
Retained Revenue -			
Sales of goods and services	53,901	50,468	48,606
Investment income	1,565	1,893	2,656
Retained taxes, fees and fines	23,695	24,310	24,601
Grants and contributions	8,766	14,264	19,320
Other revenue	11,806	13,064	9,881
Total Retained Revenue	99,733	103,999	105,064
Gain/(loss) on disposal of non current assets	40,594	25,896	50
NET COST OF SERVICES	(56,810)	(49,284)	(35,219)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	19,685	26,202	24,538
Grants and subsidies	3,531	7,842	1,861
Finance costs	9,381	9,381	10,736
Other	32,303	32,394	23,116
Total Payments	64,900	75,819	60,251
Receipts			
Sale of goods and services	50,843	52,559	45,817
Interest	1,565	1,893	2,655
Other	33,500	41,252	42,639
Total Receipts	85,908	95,704	91,111
NET CASH FLOWS FROM OPERATING ACTIVITIES	21,008	19,885	30,860
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	166,963	3,299	16,004
Proceeds from sale of investments	961	13,543	299
Purchases of property, plant and equipment	(14,705)	(18,458)	(18,386)
Purchases of investments		(1,866)	(1,127)
Other	19,426		
NET CASH FLOWS FROM INVESTING ACTIVITIES	172,645	(3,482)	(3,210)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(56,753)	(2,774)	(2,754)
Other	(125,359)	(19,130)	(33,325)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(182,112)	(21,904)	(36,079)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,172	4,172	
Capital appropriation	51	51	8,279
NET CASH FLOWS FROM GOVERNMENT	4,223	4,223	8,279
NET INCREASE/(DECREASE) IN CASH	15,764	(1,278)	(150)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	100	2,516	1,238
CLOSING CASH AND CASH EQUIVALENTS	15,864	1,238	1,088
CASH FLOW RECONCILIATION			
Net cost of services	56,810	49,284	35,219
Non cash items added back	568	(1,298)	2,819
Change in operating assets and liabilities	(36,370)	(28,101)	(7,178)
Net cash flow from operating activities	21,008	19,885	30,860

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	15,864	1,238	1,088
Receivables	3,485	6,546	9,172
Other financial assets	7,067	28,884	29,712
Inventories	54	71	71
Other	429	150	150
Total Current Assets	26,899	36,889	40,193
Non Current Assets -			
Receivables		16,526	14,624
Property, plant and equipment -			
Land and building	156,854	192,522	177,134
Plant and equipment	15,313	16,085	19,532
Infrastructure systems	163,569	220,431	233,984
Other	6,000	15,500	15,500
Total Non Current Assets	341,736	461,064	460,774
Total Assets	368,635	497,953	500,967
LIABILITIES -			
Current Liabilities -			
Payables	25,775	5,219	3,300
Interest bearing		2,754	2,608
Employee entitlements and other provisions	3,048	3,529	11,429
Other	1,537	22,850	21,364
Total Current Liabilities	30,360	34,352	38,701
Non Current Liabilities -			
Interest bearing		22,166	19,558
Employee entitlements and other provisions	6,128	9,500	9,600
Other	5,071	6,000	5,000
Total Non Current Liabilities	11,199	37,666	34,158
Total Liabilities	41,559	72,018	72,859
NET ASSETS	327,076	425,935	428,108

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Capital	406,892		
Accumulated funds	(79,816)	425,935	428,108
TOTAL EQUITY	327,076	425,935	428,108

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.1 Marine Safety and Environment

Program Objective(s): To promote safety on all navigable waters and minimise the impact of waterways users on the marine environment

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Education and licencing of vessel operators. Licencing of commercial and recreational vessels. Mooring management and Sydney Harbour cleaning Licencing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Safety compliance rate - recreational	%	95	95	95	95
commercial	%	95	95	95	95
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	12	11	10	10
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	0.2	6.9		
 <u>Outputs:</u>					
Registered vessels - recreational	thous	166	172	177	180
commercial	thous	5.5	5.5	5.5	5.5
Boat licences on issue	thous	375	390	405	413
Safety checks of vessels	thous	50	53	53	54
Educational seminars presented	no.	550	550	550	550
Solar Navigation Aids installed and maintained	no.	949	1,005	1,030	1,045
Environmental assessments	no.	1,600	2,500	2,800	2,850
Volume of solid waste recovered from Sydney Harbour	thous	3.5	3.4	3.5	3.5
Public sewerage pump out stations	no.	n a.	35	37	39
 <u>Average Staffing:</u>	 EFT	 207	 207	 207	 207

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.1 Marine Safety and Environment (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	16,591	16,945	17,642
Other operating expenses	8,220	7,220	6,263
Maintenance	3,512	3,853	3,640
Depreciation and amortisation	2,844	2,861	2,666
Grants and subsidies			
Marine Rescue Contribution	350	350	361
Waterways Asset Development and Management program	1,000	1,000	1,000
Subsidies to organisations - public trading enterprises	2,181	2,181	
Total Expenses	34,698	34,410	31,572
Less:			
Retained Revenue -			
Sales of goods and services			
Mooring fees	5,105	5,105	5,243
Minor sales of goods and services	363	352	362
Investment income	265	448	714
Retained taxes, fees and fines	23,454	24,069	24,103
Grants and contributions	500		
Other revenue	273	273	644
Total Retained Revenue	29,960	30,247	31,066
Gain/(loss) on disposal of non current assets	48	25	25
NET COST OF SERVICES	4,690	4,138	481
<hr/>			
ASSET ACQUISITIONS	3,240	3,098	5,300

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.2 Property and Wetlands Management

Program Objective(s): To ensure the State's significant wetland assets are developed and used in accordance with clients' expectations and relevant legal, environmental, economic and safety requirements. To administer all public lands and assets under the Authority's management.

Program Description: Management and maintenance of wetlands - land below the mean high water mark, including foreshore development applications, landowner's consent and construction approval. Manage significant maritime assets including foreshore land and the regional ports of Eden and Yamba. Manage the residual responsibilities of the former Maritime Services Board. Fund the provision of boating infrastructure through the Waterways Asset Development and Management Program (WADAMP).

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	2001-02
Trade through the regional ports of Eden and Yamba	thous tonnes	645	890	900	900
Vessel visits to regional ports	no.	100	78	80	80
Government support for major development (>\$5m)	no.	2	1	2	3
Residual worker's compensation exposure	\$m	2.7	2.4	2.2	2.1
 <u>Outputs:</u>					
Foreshore development applications determined	no.	92	104	110	120
Integrated development applications finalised	no.	25	46	200	230
Properties sold or divested for community or open space	no.	3	4	4	6
Properties sold or divested	no.	14	10	10	10
Income from wetland leases (excluding Circular Quay)	\$m	5.7	5.2	5.4	5.4
WADAMP grant funds committed	%	96	100	91	95
 <u>Average Staffing:</u>	EFT		62	64	64

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.2 Property and Wetlands Management (cont)

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	6,301	7,144	6,910
Other operating expenses	10,651	4,641	3,967
Maintenance	13,995	13,250	7,297
Depreciation and amortisation	7,491	7,474	8,913
Grants and subsidies			
Waterways Asset Development and Management program	1,000	1,308	500
Grants for capital purposes - public trading enterprises		3,003	
Borrowing costs			
finance lease interest charges to private sector - raised within Australia	9,381	9,381	10,736
Total Expenses	48,819	46,201	38,323
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	5,474	6,627	5,479
Mooring fees	1,813	1,812	231
Channel fee from Sydney Port Corporation	2,741	2,741	2,882
Channel fee from Newcastle Port Corporation	2,602	2,602	2,764
Channel fee from Port Kembla Port Corporation	1,208	1,208	1,208
Property income - land - Maritime Centre	11,618	11,618	10,502
Property income - buildings - Maritime Centre	9,673	9,673	10,283
Property income - land - other	3,214	3,214	4,369
Property income - buildings - other	3,644	3,706	4,191
Property income managed by Port Corporations	1,227	1,227	491
Minor sales of goods and services	4	583	601
Investment income	1,300	1,445	1,942
Retained taxes, fees and fines	241	241	498
Grants and contributions	8,266	14,264	19,320
Other revenue	11,533	12,791	9,237
Total Retained Revenue	64,558	73,752	73,998

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY**

69.1 Waterways Management

69.1.2 Property and Wetlands Management (cont)

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets	40,546	25,871	25
NET COST OF SERVICES	(56,285)	(53,422)	(35,700)
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ASSET ACQUISITIONS	21,802	24,084	21,846
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MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Transport^(a)			
Total Expenses	1,846.6	2,141.0	15.9
Asset Acquisitions	48.0	50.7	5.7
Office of Co-ordinator General of Rail			
Total Expenses	5.0	n.a.
Asset Acquisitions
Roads and Traffic Authority			
Total Expenses	1,201.3	1,674.0	39.3
Asset Acquisitions	915.9	964.9	5.4
Waterways Authority			
Total Expenses	83.5	69.9	- 16.3
Asset Acquisitions	24.5	27.1	10.9
Total, Minister for Transport and Minister for Roads			
Total Expenses	3,131.4	3,889.9	24.2
Asset Acquisitions	988.4	1,042.7	5.5

(a) Budget estimates published in 2000-01 have been adjusted to reflect a change in accounting treatment, to recognise asset acquisitions relating to infrastructure on the Department's balance sheet.

DEPARTMENT OF TRANSPORT

The Department of Transport is responsible for co-ordinating the delivery of safe, efficient and reliable transport outcomes for both passengers and freight throughout New South Wales. In order to achieve this the Department of Transport is focussing on improving integration of transport modes and strategic transport planning.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

There have been a number of key developments arising in the Transport portfolio during 2000-01 resulting from the inquiry into the Glenbrook rail accident and concerns regarding the service performance of the rail sector generally.

In particular, the Government has established the Office of the Co-ordinator General of Rail to co-ordinate the operations of the separate rail entities. In addition, the Rail Infrastructure Corporation (RIC) has been established, (combining the operations of the Rail Access Corporation (RAC) and Rail Services Australia (RSA)) to own and maintain track and associated infrastructure.

In April 2001, Justice McInerney finalised his Inquiry into the Glenbrook accident. The Report has been submitted to the Government and a response will be provided after consideration of the recommendations.

In March 2001, the Government announced funding to commence construction of the Parramatta Rail Link, subject to planning approval. Work on the project will commence in 2001-02 with expenditure of \$145 million in this financial year.

Over the four year period commencing in 2001-02, \$710 million is budgeted to be spent on this project.

STRATEGIC DIRECTIONS

During 2001-02 the Department's role in transport planning will be expanded significantly, particularly in the rail sector, but also in the general co-ordination of transport policy.

The Department's new strategic direction is based on improving integration of transport modes and planning which achieves, and is assessed against, customer outcomes. The Department will have a strengthened role which will include co-ordination and review of policy, financial and capital proposals across the Transport portfolio. This is to ensure that key Government decisions take into account all relevant factors including customer requirements, land use planning and cross modal considerations.

Key priorities over the next twelve months include:

- ◆ implementation of strategies to facilitate safe transport systems;
- ◆ steering service integration across transport modes;

- ◆ co-ordination of planning processes to ensure integrated transport decision making; and
- ◆ development of a ports and freight strategy which emphasises land transport linkages to support commercial seaport activities.

2001-02 BUDGET

Total Expenses

Total budgeted expenses in 2001-02 are \$2,141 million, compared with the 2000-01 Budget of \$1,847 million.

The increased expenditure is due primarily to the Government's ongoing commitment to the rail improvement package initiated in 2000-01 and the continuation of Action for Transport 2010 projects.

Funding will continue to be provided over the next three years for the upgrading of CityRail and Countrylink services.

Table 20.1: Transport Expenses

	2000-01 Budget \$m	2000-01 Projected \$m	Change 2000-01 Budget vs Projected \$m	2001-02 Budget \$m	Change 2001-02 vs 2000-01 Budget \$m
Rail	1,120	1,416	296	1,419	300
Olympics ^(a)	...	20	20		
Bus/Ferry	567	573	6	592	25
Other ^(b)	160	156	-4	130	-30
Total Expenses	1,847	2,164	318	2,141	294

(a) Olympic transport funding provided via the Department of Transport. The bulk of Olympic funding for the transport sector was provided via the Olympic Roads and Transport Authority.

(b) Includes funding for rail redundancies.

Rail Services

In 2000-01, rail funding increased by \$296 million including initiatives announced as part of the rail improvement package. Extra funding was provided for increased levels of rail carriage and track maintenance, upgrading rail infrastructure and for improving the operational performance of the State Rail Authority (SRA), as well as meeting shortfalls on its budgeted revenue due to the impact of unanticipated events such as the airline price war.

The 2001-02 Budget provides \$300 million in additional rail funding compared to the 2000-01 Budget. The Government is committed to further improving the safety, reliability and presentation of the rail system, through increased expenditure on track and rolling stock maintenance, infrastructure upgrades and by instituting programs to improve customer security and information.

Improving maintenance of the rail system has been a key priority. Maintenance funding to RIC and SRA will increase by \$118 million in 2001-02 compared to the 2000-01 Budget.

The SRA is budgeted to receive a total of \$791 million in recurrent funding assistance in 2001-02 to fund CityRail and Countrylink rail services. Increased funding has been provided for the following initiatives:

- ◆ rollingstock maintenance is budgeted to increase by \$38 million in 2001-02, to \$153 million. This is due to acceleration in the rollingstock refurbishment program from a 6-year cycle to a 4-year cycle to enhance the reliability of the train fleet;
- ◆ an additional \$40 million to fund improved track maintenance in metropolitan areas; and
- ◆ recurrent funding to support the ongoing implementation of a number of initiatives commenced in 2000-01. These include additional staff for stations that were previously unstaffed during certain night time shifts, additional cleaning and maintenance staff to improve presentation and reliability of trains and an additional 100 safeworking staff at stations.

The SRA program of capital works for 2001-02 totals \$336 million. This is funded from an allocation from the Department of Transport of \$261 million, sale of surplus land and internal reserves. The principal elements of the program are the provision of more network capacity; enhancements in infrastructure to improve service reliability; station upgrading to improve access, security and the provision of information to passengers; and upgrades to support systems. Key capital projects include:

- ◆ replacing life expired track and associated infrastructure, with a focus on signal and safety systems;
- ◆ increasing the capacity of the network to meet passenger demand from Sydney's South West by completing the quadruplication of the East Hills line in 2001-02;
- ◆ improving the reliability of the Southern corridor through new train turnback facilities at Central and on the East Hills line;

- ◆ infrastructure improvements between Glenfield and Campbelltown to improve train operating headway in this section of the network;
- ◆ completing the electrification of the line from Dapto to Kiama in 2001-02;
- ◆ providing improved train stabling facilities at Blacktown and Macdonaldtown to facilitate timely train fleet re-configuration for daily services;
- ◆ improving passenger safety and reducing crime at stations by completing in 2001-02 the provision of better lighting, and the installation of closed circuit television and help points;
- ◆ installation of data loggers on electric trains and the installation of metronet radios and safety equipment on diesel trains. Simulator facilities for the training of staff will also be substantially upgraded;
- ◆ commissioning of the new Millennium Trains, which will be joining the CityRail fleet in 2001-02. A total of 81 of these carriages will be progressively added to the fleet over the next two years;
- ◆ commencement of procurement of 40 new InterCity cars to provide additional capacity for interurban services and the procurement of railcars to replace the older cars operating in the Hunter area; and
- ◆ completion during 2001-02 of the current project of replacing engines on the entire XPT fleet. Diesel railcars will also be acquired to provide services to Broken Hill.

Other major funding commitments include:

- ◆ \$207 million to the Rail Infrastructure Corporation to support rail lines throughout rural New South Wales, including an additional \$40 million in 2001-02 for country track maintenance;
- ◆ \$72 million to fund the carriage of freight on rail that would otherwise not be commercially viable, primarily through rural New South Wales; and
- ◆ \$59 million for the Parramatta Rail Link as part of total spending of \$145 million on this project in 2001-02.

Bus and Ferry Services

Budgeted recurrent funding payments in 2001-02 to the State Transit Authority (STA), which operates bus and ferry services in Sydney and Newcastle, total \$198 million. This represents an increase of around \$11 million compared to the 2000-01 Budget, reflecting the expected growth in patronage and cost increases.

In addition, the Authority will receive a capital grant of \$10.8 million to continue upgrading and replacement of the Sydney ferry fleet. This capital grant will partly fund State Transit's \$68 million capital works program which also includes continued expansion of the Compressed Natural Gas (CNG) bus fleet. In 2001-02 an additional 120 CNG buses will be added to the fleet. These buses are wheelchair accessible, ultra low floor buses, and will increase the total number of wheelchair accessible buses in State Transit's fleet to 500, out of a total fleet of 1,900.

Other Scheme Payments

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State.

Payments to private operators and community groups are estimated to increase by \$16 million to \$419 million in 2001-2002, from the previous year. The payments include funding for concessions such as half-fare concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care program and subsidies for half-fare taxi transport for persons unable to utilise public transport because of a disability.

The School Student Transport Scheme provides free travel to and from school for eligible students on Government and private bus, rail, and ferry services, school charter services, long distance coaches and in private vehicles where no public transport services exist. School Student Transport Scheme payments (including SRA and STA) in 2001-2002 are estimated to total \$416 million, an increase of \$13.6 million on the previous year's expenditure.

Five year costs and trends within this scheme are as follows:

Table 20.2: School Student Transport Scheme Costs

		1997-98	1998-99	1999-2000	2000-01	2001-02
Total student population ^(a)	'000	1,085.5	1,096.5	1,099.7	1,104.8	1,105.1
Beneficiaries	'000	647.6	653.7	655.9	663.9	664.1
Total costs ^(b)	\$m	348.4	356.6	378.1	402.4	416.0
Total cost per beneficiary	\$	538.0	545.5	576.5	606.0	626.5

(a) Source data from the Department of Education and Training

(b) Inclusive of payments to SRA and STA

Other Programs

The Department's infrastructure program will provide a total of \$29 million towards new interchanges and commuter facilities in 2001-02. Proceeds from the Parking Space Levy will be used to fund a range of infrastructure projects including interchange developments at Kogarah, Holsworthy, Parramatta, and Wyong.

In addition, \$10 million from Parking Space Levy funds will be provided towards the cost of the Liverpool to Parramatta Bus Transitway stations and \$1 million towards new interchange facilities for Parramatta station as part of the Parramatta Rail Link project.

The Non-Urban Infrastructure Program will provide \$1.5 million in 2001-02 to fund interchange facilities in a number of rural centres including Singleton, Maitland, Cessnock, Moruya, Grafton and Albury.

OFFICE OF CO-ORDINATOR GENERAL OF RAIL

Following the Glenbrook accident in December 1999 and subsequent establishment of the McInerney Inquiry, the Government implemented a range of measures to address the safety and reliability of the rail network. The first step was the creation of the Office of Co-ordinator General of Rail in June 2000. The Co-ordinator General of Rail was appointed to:

- ◆ manage and co-ordinate the functions of the Rail Access Corporation (RAC), the State Rail Authority (SRA) and the Rail Services Australia (RSA) for the New South Wales rail network; and
- ◆ review the effectiveness of existing arrangements including contractual arrangements between RAC, SRA and RSA in achieving reliable service standards for CityRail services.

The Co-ordinator General's first priority was to deliver safe and reliable Olympic rail services. This task was successfully achieved through the effective co-ordination of the rail agencies. This experience provided a sound basis for developing further actions to improve the rail system.

In November 2000, the Government introduced a key structural reform with the merger of RAC and RSA to create the Rail Infrastructure Corporation (RIC). RIC commenced operations on 1 January 2001. RIC was established largely in response to the Special Commission into the Glenbrook Rail Accident and the views put by the Co-ordinator General of Rail for a stronger accountability.

In addition to structural issues, the Co-ordinator General advised on a comprehensive program to improve train safety and reliability. The Government approved a significant rail enhancement package which provides for additional funding to improve the rail network, signalling system and rolling stock.

ROADS AND TRAFFIC AUTHORITY

The Roads and Traffic Authority (RTA) of New South Wales manages the State's road network and traffic systems. The RTA focuses on three main areas: road safety and road user management; road network infrastructure; and traffic and transport. It is responsible for the maintenance and development of 17,783 kilometres of State Roads including National Highways as well as 2,919 kilometres of Regional and Local Roads in the Unincorporated Area in New South Wales. The RTA also provides funding assistance to Local Councils for managing 18,430 kilometres of Regional Roads and, to a limited extent, for Local Roads.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

A key funding priority for the RTA is to maintain the condition and value of the New South Wales road infrastructure and to improve the safety of the road network.

The projected total Roads Program for 2000-01 is \$2,290.0 million, an increase of \$113.8 million over the actual Program expenditure in 1999-00.

Operating expenses for 2000-01 are estimated at \$1,683.4 million. Expenses include \$435 million brought to account for depreciation of infrastructure assets. This item is not included in the calculation of the total Roads Program.

Capital expenditure, including asset acquisitions of \$987.1 million for 2000-01, is \$1,041.6 million. This projected capital expenditure (in addition to the RTA's operating costs of maintaining roads and providing services to the community) will result in a total Capital and Maintenance Program for 2000-01 of \$1,942.9 million, an increase of \$130.2 million over the initial 2000-01 Budget.

The M4/M5 Cashback Scheme was introduced on 1 January 1997 to reimburse tolls paid by motorists driving vehicles privately registered in New South Wales on the M4 and M5 Motorways. Expenditure under the Scheme is expected to be \$44.0 million in 2000-01.

STRATEGIC DIRECTIONS

The RTA continues to participate in national road transport reform to improve efficiency, productivity and safety. The RTA is working with the National Road Transport Commission (NRTC) to develop a national charges model to ensure charges more accurately and fairly recover the cost of road damage imposed by heavy vehicles.

Reductions in road fatalities and serious injuries are key priorities for the RTA. The initiatives in *Road Safety 2010* aim to: improve driver behaviour; ensure vehicles have effective protective measures; design new roads to minimise the impact of accidents; address blackspot areas with a history of serious casualty accidents; and encourage road safety initiatives in local communities.

Following a heavy road toll during Christmas 2000, the Minister for Roads initiated a Task Force on Road Safety. The Task Force report was released in April 2001 and included fourteen recommendations to address speeding, seat belt wearing and licensing requirements. The recommendations of the Task Force will be implemented during 2001-02.

To combat speeding by cars, trucks and buses, fifty fixed digital speed cameras are expected to be installed across New South Wales on known accident 'black lengths' by the end of June 2001. New technologies will be used to improve heavy vehicle regulation compliance monitoring, with vehicle inspection sites to include Safe-T-Cam and Weigh-In-Motion screening technology. Technology is also being developed to monitor compliance in Bus Lanes. A rest area strategy for both heavy and light vehicles is also being developed to address fatigue-related crashes.

School child safety is being addressed through road safety education in schools and pre-schools, a program of systematic engineering improvements and speed reduction initiatives around schools and expansion of the School Crossing Supervisor Program.

The RTA is also working to improve access to driver and vehicle services and to maintain a high standard of customer service. Activities to improve services include:

- ◆ internet access to RTA services;
- ◆ extending hours of service;
- ◆ extending on-line registration services provided by motor dealers;

- ◆ managing the expansion of the network of Government Access Centres and agencies to improve services for people in rural and remote areas;
- ◆ improving customer service in motor registries by ensuring staff have access to customer service training and management development programs; and
- ◆ improving allocation of staff to meet peak periods of customer demand.

On 30 November 1999, the New South Wales Government announced a Road Maintenance Reform Package. The Package initiates major improvements in road safety, road environmental management, worker safety and the quality of road works.

The package followed extensive consultation with Local Government and industry stakeholders. Widespread changes are consequently being implemented in both the RTA's and Local Councils' management systems and procedures, work methods, cost accounting systems, resource management, and works reporting. Many councils are progressively implementing the requirements stipulated in the Maintenance Reform Package.

Action for Transport 2010

In November 1998, the New South Wales Government released integrated transport plans aimed at improving the New South Wales transport network. These Plans were:

- ◆ *Action for Transport 2010 - An Integrated Transport Plan for NSW;* and
- ◆ *Action for Transport 2010 - An Integrated Transport Plan for Sydney.*

The Plans commit the Government to a 10-year program of infrastructure investment, and will be implemented by the RTA, Department of Transport, State Rail Authority, Rail Infrastructure Corporation and State Transit Authority. This program aims to develop the State's transport links and support the Government's goals for economic development and jobs, social justice, and environmental protection and improved financial performance of Government.

Action for Transport 2010 outlines plans for the eight regions in New South Wales, including Sydney. These plans also include major road initiatives to support rural and regional industries. Action for Transport 2010 forms the basis for planning within the RTA. The RTA's Strategic Plan 1998-2003 is aligned with strategies contained in the document.

As economic growth continues, road travel is expected to increase. A key challenge for the RTA is to encourage people to use cars less and opt for public transport, bicycles, walking and tele-working.

Action for Transport 2010 sets targets for reducing car dependency and sets out strategies to achieve those targets. *Action for Transport 2010* initiated the Rebuilding Country Roads Program to focus road infrastructure funds in rural areas.

The Rebuilding Country Roads Program will spend, on average, over \$100 million of State funds per year in real terms between 1998 and 2010. This will be used on major works including restoring, rebuilding or replacing existing roads and bridges.

Action for Transport 2010 commits the Government to major road projects and the development of Transitways for buses throughout Sydney. Road projects identified for Sydney include:

- ◆ ninety kilometres of Transitways across Western Sydney linking Parramatta, Strathfield, St Mary's, Blacktown, Castle Hill, Wetherill Park, Liverpool and Mungerie Park; and
- ◆ major roads projects including the Cross City Tunnel, the Lane Cove Tunnel, the M5 East, and the Western Sydney Orbital National Highway link.

The Budget provides for improved facilities for pedestrians and cyclists by pedestrian crossing treatments, new cycle-ways and bicycle parking.

Initiatives for pedestrians with special needs are a key priority and include audio-tactile push buttons on traffic signals and kerb ramps at intersections. Other pedestrian safety initiatives include the school crossing supervisor scheme, bridges and traffic signals.

The RTA's road-based Public Transport Priority Program is improving efficiency and priority for buses through the implementation of Bus Lanes, Transit Lanes, special priority 'B' signals and bus bays. A program of red colouring of Bus Lanes makes them easily visible to motorists. This is part of a strategy, in partnership with the New South Wales Police Service, for monitoring and enforcement of Bus Lanes, including camera surveillance.

2001-02 BUDGET

The RTA's 2001-02 Roads Program Budget of \$2,288.6 million takes into account the Government's commitment to enhance the State's road network, improve road safety and increase access to Government services.

Total Expenses

Total operating expenses in 2001-02 are estimated at \$1,674.0 million, which is \$9.5 million less than the revised Budget projection for 2000-01.

During 2001-02 the RTA will continue to improve road safety services, traffic and transport management, driver and vehicle regulation, registry services and road infrastructure maintenance. Implementation of effective road safety programs to reduce road deaths, serious injuries and crashes in New South Wales remains a key priority.

Initiatives to achieve improvements in road safety include:

- ◆ a youth road safety program (including support workshops for the new Graduated Licensing Scheme);
- ◆ road safety education through schools;
- ◆ health and community based programs to improve driver behaviour, including local community based road safety groups;
- ◆ further development of the capacity of local government to deliver road safety programs at community level;
- ◆ an integrated program to counter excessive speeding, including funding for Police enforcement of road safety;
- ◆ encouraging consumers to purchase safer vehicles; and
- ◆ continuation of the Road Blackspot Program.

A major influence on the New South Wales and Australian economies is the availability of a road transportation network in sound condition. In New South Wales, vehicle operating costs are estimated at \$9 billion each year. Maintaining the condition of existing roads, and providing smoother road surfaces can reduce these costs.

The RTA aims to balance the savings made in operating costs against the cost of providing smoother roads. There is also a focus on the efficient management of traffic flow to minimise travel times and impacts on the environment.

A total of \$69.0 million will be allocated in order to improve the reliability of travel times, average speeds and management of traffic where incidents occur. A key component is the Transport Management Centre that incorporates a centralised computer system to manage the incident detection and driver information system. The funding will also provide for a specialist on-site traffic management service, incorporating full-time RTA traffic commanders and Traffic Emergency Patrols (TEP's) on key routes.

The RTA will continue bicycle programs for the expansion of the cycleway network, the education and promotion of bicycle network usage and safe cycling. Additional bicycle facilities, as part of new road works and maintenance programs, bring the total investment in expanding bike networks to \$25.0 million in 2001-02.

During 2001-02, the M4/M5 Cashback Scheme payments are expected to continue to increase, with total costs estimated at \$49.5 million (\$5.5 million more than in 2000-01). This increase is due to increases in toll charges, increased traffic flows and the resultant increase in claims by eligible users.

Asset Acquisition

The 2001-02 Roads Program capital expenditure, including asset acquisitions of \$964.9 million, is estimated to be \$1,049.6 million.

A large proportion of the RTA's capital expenditure is incurred within the Road Network Development Program. This Program provides safer roads, and aims to assist regional development by improving the State's road infrastructure. This Budget will continue the RTA's commitment to providing better road infrastructure for rural and regional New South Wales. The Rebuilding Country Roads Program will target spending on regional routes, strengthening, widening and sealing roads. The 10-year program also includes a total of \$129 million to restore and, where necessary, replace 140 country timber bridges.

Examples of new works commencing in 2001-02 include:

- ◆ Collins Bridge on the Kamilaroi Highway between Narrabri and Wee Waa;
- ◆ three new bridges at Gravesend Overflow on the Gwydir Highway west of Warialda; and
- ◆ Redbourneberry Bridge near Singleton.

Capital expenditure on traffic management improvements will target principal transport routes and includes intersection improvements, upgrading and fine-tuning of the coordinated traffic signal system and provision of a range of Intelligent Transport System (ITS) infrastructure.

The Pacific Highway Upgrading Program provides for the continuation of State funding of \$160 million per annum for State-funded works and the State's share of joint State/Federal projects.

In 2001-02, major State-funded works under construction will include:

- ◆ Coopernook Bypass;
- ◆ Halfway Creek Upgrade; and
- ◆ the Tandy's Lane Dual Carriageway Deviation.

Funding will include provision for environmental protection and mitigation measures for water quality, traffic noise and flora and fauna conservation.

Of the \$160 million mentioned above, \$60 million will be provided by the State for joint projects under the joint State/Federal Program. Major works to be undertaken by the Program include the:

- ◆ Yelgun to Chinderah Freeway;
- ◆ Karuah Bypass; and
- ◆ Taree to Coopernook upgrade to dual carriageways.

Upgrading of the Summerland Way (in northern New South Wales) and the Golden Highway (Dubbo-Newcastle) will continue.

The Government's commitment to invest an average of \$160 million per annum for roads in western and south-western Sydney will continue in 2001-02. Key projects currently in progress under the Program include:

- ◆ major upgrading of Windsor and Old Windsor Roads by 2006 at a cost of \$323 million over five years, including \$47 million in 2001-02 for the:
 - upgrade of the Old Windsor Road/Seven Hills Road intersection;
 - widening of Old Windsor Road – Windsor Road from Seven Hills Road to Merriville Road; and

- widening of Windsor Road from Roxborough Park Road to Showground Road.
- ◆ widening of the Northern Road between Wentworth Road and the M4;
- ◆ continuing to upgrade Cowpasture Road; and
- ◆ construction of the Liverpool to Parramatta Transitway.

Other major works in the Sydney area include the:

- ◆ construction of the M5 East Motorway from Beverly Hills to Mascot;
- ◆ commencement of the Bangor Bypass;
- ◆ Homebush Bay to Fairfield and Prospect to Blacktown cycleways; and
- ◆ improvements to Mona Vale Road.

In 2001-02 a 12-year program to upgrade the Penrith to Orange route will continue with additional funding to be contributed by the Commonwealth for the Great Western Highway which recognises the route as a Road of National Importance.

Work to be undertaken includes:

- ◆ widening of the Great Western Highway to four lanes with divided carriageways at Faulconbridge and Linden;
- ◆ widening and realignment at Shell Corner west of Katoomba;
- ◆ widening of the Great Western Highway between Leura and Katoomba;
- ◆ improving the Great Western Highway between Hazlebrook and Lawson;
- ◆ realignment and railway overbridge at Medlow Bath; and
- ◆ widening and realignment at Soldiers Pinch, west of Katoomba.

In western New South Wales upgrading of Highways will continue at the Mid Western Highway at Kings Plains and Castlereagh Highway at the Lidsdale Rail Overbridge.

During 2001-02, the RTA will continue the \$44.6 million Road Improvement Program announced in 1998-99 as part of the Hawkesbury Nepean Flood Plain Strategy which is coordinated by the Department of Land and Water Conservation. This will include planning for a new high level crossing of South Creek at Windsor.

In the Hunter and Central Coast, work will continue on:

- ◆ West Charlestown Bypass;
- ◆ upgrading of Avoca Drive at Sun Valley Road;
- ◆ widening the Pacific Highway at Wyoming;
- ◆ the Adamstown to Kahibah cycleway; and
- ◆ planning for a variety of other works in the Central Coast, Hunter and Maitland areas.

In the Illawarra, South Coast and Southern Highlands, continuation of the Government's \$380 million ten year program to upgrade the Princes Highway will include:

- ◆ completion of the new interchange at Oaks Flats;
- ◆ construction of the North Kiama Bypass;
- ◆ realignments and widening from Yellow Pinch to Millingandi;
- ◆ realignment at Wagonga Inlet; and
- ◆ realignment of the Crookwell Road (north of Goulburn).

On the National Highways system, construction is expected to continue on the:

- ◆ Bookham Bypass on the Hume Highway;
- ◆ Devils Pinch on the New England Highway; and
- ◆ widening of the Cumberland Highway between The Horsley Drive and Merrylands Road in Western Sydney.

Planning and property acquisition is expected to continue for the Western Sydney Orbital and Hume Highway at Albury-Wodonga. All proposed works on the National Highways system will, however, be subject to the Federal allocation of funds to the State.

WATERWAYS AUTHORITY

Waterways Authority is primarily responsible for the management of navigable waters in New South Wales. This involves the licensing of vessel operators, commercial vessels, on-water events, mooring management as well as promotion and education programs for the safety and protection of the marine environment. In addition, the Authority plays a key role in the provision of marine infrastructure such as sewage pump-out facilities, boat ramps and public wharves and jetties through the Waterways Asset Development and Management Program.

The Authority also manages the assets previously owned by the Marine Ministerial Holding Corporation (MMHC) including the bed of the harbour in Sydney, Botany Bay, Port Kembla and Newcastle and also a number of significant maritime properties such as Walsh Bay, Woolloomooloo and Darling Harbour Wharves 9/10, now known as King Street Wharf. Further responsibilities include the management of the regional ports of Eden and Yamba and the residual liabilities of the former Maritime Services Board.

FINANCIAL TRENDS AND RECENT DEVELOPMENTS

The Authority's core business revenues are derived from charges collected from boating clients and property and wetland management.

In March 2000, assets and liabilities of the MMHC were transferred to the Authority. The formal dissolution of the MMHC and the subsequent integration of assets into the Authority have resulted in a broader role with a significant addition of commercial and wetland landholdings into the Authority's property portfolio. The sale of the Waterways Tower will not proceed in 2000-01.

Strategic Directions

The Authority is conscious of the increasing and diversified demands on waterways throughout the State. It has a commitment to working with all sectors of the boating community, marine industry, all levels of government and the general community to strive for equity, safety and environmental sustainability in the use of our waterways.

Waterways will continue to approach its role and responsibilities from a stewardship perspective and its policy and operational focus will be one of forming partnerships with stakeholders and clients to achieve desired outcomes.

The Authority has developed a number of strategies to meet its objectives of promoting safety on all navigable waterways and minimising the impact of waterways user on the marine environment, including:

- ◆ improving the knowledge of waterways users regarding the safe operation of recreational vessels through the issue of licences, educational programs (including boating safety seminars and advertising campaigns), the provision of Waterways information on the internet and the establishment and support of user groups;
- ◆ licensing commercial vessels and operators and, where applicable, providing specific conditions under which an operation is to be carried out;
- ◆ installing and maintaining navigation aids and signs to contribute to safer waterways;
- ◆ licensing on-water events and providing conditions to be met by licensees;
- ◆ undertaking environmental assessments of on-water activities prior to approval in order to minimise adverse environmental impacts;
- ◆ undertaking Harbour Cleaning activities to contribute to clean waters; and
- ◆ reducing sewage pollution from vessels.

Strategies developed in relation to the Authority's property assets are:

- ◆ developing and maintaining maritime facilities or renewing existing assets through the capital works program and, where possible, facilitating private sector development;
- ◆ managing disposal of non-core assets and ensuring a sound financial return to Government;
- ◆ managing the regional ports of Eden and Yamba to optimise their contribution to the economic development of their respective regions and the State;
- ◆ providing advice on major planning and environmental matters involving wetland development and usage;

- ◆ assessing foreshore development plans and applications through balanced consideration of community and commercial needs; and
- ◆ managing the residual responsibilities of the former Maritime Services Board and the former Marine Ministerial Holding Corporation.

2001-02 BUDGET

Total Expenses

Total expenses in 2001-02 are expected to be \$69.9 million which includes the provision of recreational boating functions involving the promotion of safety and environmental protection on the water through boat licences and registrations, patrols, education, seminars, publications, compliance and enforcement activities.

In addition, expenditure will be incurred in conducting commercial vessel surveys, the cleaning of Sydney Harbour and the provision of sewage pumpout services in Sydney Harbour and Myall Lakes, navigation aid maintenance, accident investigation and the construction of key waterway infrastructure.

Asset Acquisition

The total capital program for 2001-02 is \$27.1 million. The Authority gives priority to the provision of marine infrastructure for the benefit of the boating and general community including the redevelopment of various wharves, such as Wharf 9/10 at Darling Harbour, Wharf 2/3 at Walsh Bay and the wharf and promenade at Blackwattle Bay. The program also includes the construction of facilities to support a new multi purpose wharf at Eden.

The renewal of assets such as vehicles and vessels to support the regulatory compliance and operational requirements is a priority commitment. This program includes the acquisition of vessels and outboard engines, the continued development of the computerised integrated management system and graphical leasing system, installation of navigation aids, waterway signage improvements, and a solar array energy saving project.

TREASURER AND MINISTER FOR STATE DEVELOPMENT**70 TREASURY**

	-	2000-01-	-	2001-02
	Budget	Revised	Budget	Budget
	\$000	\$000	\$000	\$000
<hr/> OPERATING STATEMENT				
Expenses -				
Operating expenses -				
Employee related	52,691	50,588		55,329
Other operating expenses	24,666	32,327		25,522
Maintenance	935	1,017		844
Depreciation and amortisation	8,319	7,718		10,677
Grants and subsidies	229,620	307,890		349,155
Total Expenses	316,231	399,540		441,527
Less:				
Retained Revenue -				
Sales of goods and services	5,620	6,348		6,758
Investment income	288	595		490
Other revenue	144	5,047		...
Total Retained Revenue	6,052	11,990		7,248
Gain/(loss) on disposal of non current assets	...	(432)		...
NET COST OF SERVICES	310,179	387,982		434,279

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	48,338	45,968	50,284
Grants and subsidies	229,620	307,890	349,155
Other	25,640	35,512	29,167
Total Payments	303,598	389,370	428,606
Receipts			
Sale of goods and services	5,617	6,089	6,760
Interest	292	570	490
Other	244	7,251	2,703
Total Receipts	6,153	13,910	9,953
NET CASH FLOWS FROM OPERATING ACTIVITIES	(297,445)	(375,460)	(418,653)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		7	
Purchases of property, plant and equipment	(6,458)	(7,057)	(9,113)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(6,458)	(7,050)	(9,113)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	295,383	373,695	417,271
Capital appropriation	6,458	6,458	9,110
Cash reimbursements from the Consolidated Fund Entity	629	537	633
Cash transfers to Consolidated Fund		(121)	
NET CASH FLOWS FROM GOVERNMENT	302,470	380,569	427,014
NET INCREASE/(DECREASE) IN CASH	(1,433)	(1,941)	(752)
Opening Cash and Cash Equivalents	3,445	6,366	4,425
CLOSING CASH AND CASH EQUIVALENTS	2,012	4,425	3,673
CASH FLOW RECONCILIATION			
Net cost of services	(310,179)	(387,982)	(434,279)
Non cash items added back	12,598	12,298	15,665
Change in operating assets and liabilities	136	224	(39)
Net cash flow from operating activities	(297,445)	(375,460)	(418,653)

TREASURER AND MINISTER FOR STATE DEVELOPMENT**70 TREASURY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	2,012	4,425	3,673
Receivables	263	1,462	1,454
Other	579	507	608
Total Current Assets	2,854	6,394	5,735
Non Current Assets -			
Property, plant and equipment - Plant and equipment	37,057	40,758	39,191
Other	49	61	61
Total Non Current Assets	37,106	40,819	39,252
Total Assets	39,960	47,213	44,987
LIABILITIES -			
Current Liabilities -			
Payables	4,446	5,970	6,022
Employee entitlements and other provisions	4,293	4,332	4,331
Total Current Liabilities	8,739	10,302	10,353
Non Current Liabilities -			
Other		74	74
Total Non Current Liabilities		74	74
Total Liabilities	8,739	10,376	10,427
NET ASSETS	31,221	36,837	34,560
EQUITY			
Reserves	4,409	4,409	4,409
Accumulated funds	26,812	32,428	30,151
TOTAL EQUITY	31,221	36,837	34,560

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.1 Economic and Fiscal Strategy

Program Objective(s): To improve the allocation of State resources and achieve a responsible financial position for New South Wales through advice on overall fiscal and economic strategies

Program Description: Advising on overall fiscal, revenue and expenditure strategies. Developing methods to enhance and measure public sector performance. Monitoring and forecasting economic conditions. Undertaking economic modelling and research to assist in policy formulation and decision making. Advising on State economic development strategy Forecasting and monitoring tax revenue and advising on tax policy and intergovernmental financial relations Evaluating the financial and economic feasibility of major capital projects, including private sector infrastructure projects. Advising on microeconomic and industry policy issues, including national competition policy implementation

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities:</u>		
Economic strategy	8	13
Fiscal strategy	11	12
Revenue strategy	15	12
Executive, corporate and directorate support	8	8
	<u>42</u>	<u>45</u>

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,603	3,654	4,672
Other operating expenses	1,514	1,703	3,644

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.1 Economic and Fiscal Strategy (cont)

OPERATING STATEMENT (cont)

Maintenance	28	28	29
Depreciation and amortisation	142	75	66
Total Expenses	5,287	5,460	8,411
Less:			
Retained Revenue -			
Investment income	15	44	16
Other revenue		118	235
Total Retained Revenue	15	162	251
NET COST OF SERVICES	5,272	5,298	8,160
<hr/>			
ASSET ACQUISITIONS	84	47	118

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.2 Financial Management

Program Objective(s): To improve the allocation of, and accountability for the use of, State resources by developing and promoting procedures, systems and policies which result in better financial performance, including liability management. To improve public sector accountability for State financial management by producing State financial reports which provide accurate, timely, comprehensive and relevant information.

Program Description: Advising on the development and application of financial management improvement and accounting and budgetary systems and procedures. Co-ordinating Budget preparation, including reporting and data collection. Developing and maintaining the Office of Financial Management's Financial Information System. Management of Crown assets and liabilities, including debt, superannuation liabilities and insurable claims.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities:</u>		
Financial management improvement	15	16
Reporting and co-ordination	14	15
Crown asset and liability management	23	22
Executive, corporate and directorate support services	9	10
	<hr/> 61	<hr/> 63

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,872	5,727	5,950
Other operating expenses	2,449	2,971	3,386
Maintenance	117	237	186
Depreciation and amortisation	1,132	1,152	931

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.2 Financial Management (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Australian accounting research and standards bodies		169	170
Grants to agencies			70
Total Expenses	9,570	10,256	10,693
Less:			
Retained Revenue -			
Sales of goods and services			
Recoupment of administration costs*	2,026	2,179	1,982
Minor sales of goods and services	26	27	25
Investment income	20	68	25
Total Retained Revenue	2,072	2,274	2,032
NET COST OF SERVICES	7,498	7,982	8,661
ASSET ACQUISITIONS	84	115	287

* Expenses associated with staff in the Crown Asset and Liability Management Branch are reimbursed by the Crown Transactions Entity

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.3 Resource Allocation

Program Objective(s): To optimise the allocation of State resources in accordance with Government priorities, delivering positive social outcomes for the State. To enhance public sector net worth.

Program Description: Advising on the resource allocation issues in the general government sector. Advising on, and monitoring, the financial position and performance of general government sector agencies, including the negotiation of service and resource allocation agreements. Advising on, and monitoring, the financial position of government businesses, including the negotiation of statements of financial performance and statements of corporate intent. Forecasting and monitoring distribution payments by government businesses.

	Average Staffing (EFT)	
	2000-01	2001-02
Activities:		
Education, financial services and government	9	12
Natural resources and environment	12	13
Property and planning	5	8
Human services	12	10
Justice and emergency services	8	8
Transport and ports	7	9
Executive, corporate and directorate support	14	14
	<u>67</u>	<u>74</u>

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,947	6,235	7,177
Other operating expenses	2,801	2,877	3,817

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.3 Resource Allocation (cont)

OPERATING STATEMENT (cont)

Maintenance	68	51	52
Depreciation and amortisation	334	414	528
Total Expenses	8,150	9,577	11,574
Less:			
Retained Revenue -			
Investment income	29	69	25
Other revenue		309	648
Total Retained Revenue	29	378	673
NET COST OF SERVICES	8,121	9,199	10,901
<hr/>			
ASSET ACQUISITIONS	85	128	317

NOTE: In last year's Budget the 2000-01 estimates for this program and the Market Implementation Group program were transposed. The above figures have been adjusted.

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.4 Market Implementation Group

Program Objective(s): To develop and implement the Government's energy reform initiatives in a comprehensive and timely manner and ensure that the Government's interests are effectively represented in relation to the development of inter-jurisdictional reform matters.

Program Description: Improving the operation of the National Electricity Market. Developing and implementing a robust National Electricity Code. Resolving outstanding pricing, regulatory and environmental issues. Driving an efficient, national approach to introducing full retail competition for all energy customers including small business and households. Instilling a commercially oriented management framework to the New South Wales electricity businesses.

	Average Staffing (EFT)	
	2000-01	2001-02
Activities:		
Major projects	9	
Energy ownership	7	12
Executive, corporate and directorate support	4	3
	<hr/> 20	<hr/> 15

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,200	1,615	1,710
Other operating expenses	4,136	10,278	1,740
Maintenance	27	9	7
Depreciation and amortisation	117	75	24
Grants and subsidies			
Grants to agencies			150
Total Expenses	<hr/> 7,480	<hr/> 11,977	<hr/> 3,631

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.4 Market Implementation Group (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	14	11	4
Other revenue		5,381	55
Total Retained Revenue	14	5,392	59
NET COST OF SERVICES	7,466	6,585	3,572

ASSET ACQUISITIONS	84	47	118
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NOTE:

1. In last year's Budget the 2000-01 estimates for this program and the Resources Allocation program were transposed. The above figures have been adjusted.
2. Expenses and revenue increased in 2000-01 due to additional work associated with full retail contestability reforms funded by the electricity industry.

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.1 Duties Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing duties on liable instruments, documents and transactions.

Program Description: Assessment, collection and recovery of duties by sale of adhesive stamps, stamping of liable instruments or documents and from returns submitted by authorised persons

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Revenue collected	\$m	3,393	4,051	3,842	3,457
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	0.22	0.26	0.23	0.20
Revenue collected per Net Cost of Services dollar	\$	154	198	183	149
Revenue per EFT staff	\$m	13.6	19.1	19.2	15.5
Proportion of revenue received by electronic payment	%	2	27	30	25
Objections determined within statutory period (90 days)	%	97	80	100	100
Objections allowed (in part included)	%	35	20	20	n/a
Objections raised by clients	no.	97	70	90	90
<u>Average Staffing:</u>	EFT	248	212	199	201

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,076	11,800	12,801
Other operating expenses	5,045	5,200	4,646

TREASURER AND MINISTER FOR STATE DEVELOPMENT**70 TREASURY**

70.2 Revenue Collection**70.2.1 Duties Collection (cont)****OPERATING STATEMENT (cont)**

Maintenance	249	245	198
Depreciation and amortisation	2,378	2,219	3,427
Total Expenses	19,748	19,464	21,072
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services		3	
Investment income	75	142	156
Other revenue	59	38	
Total Retained Revenue	134	183	156
Gain/(loss) on disposal of non current assets		(153)	
NET COST OF SERVICES	19,614	19,434	20,916
ASSET ACQUISITIONS	2,445	2,404	2,817

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.2 Pay-roll Tax Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing pay-roll tax on employers in respect of certain wages.

Program Description: Collection and recovery of pay-roll tax from employers who are periodically required to furnish a return of taxable wages.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Revenue collected (including public sector)	\$m	4,155	4,476	4,515	4,660
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	0.90	0.66	0.66	0.66
Revenue collected per Net Cost of Services dollar	\$	410	502	419	422
Revenue per EFT staff	\$m	37.1	46.6	44.5	45.2
Proportion of revenue received by electronic payment	%	44	85	89	90
Objections determined within statutory period (90 days)	%	93	85	100	100
Objections allowed (in part included)	%	34	39	35	n/a
Objections raised by clients	no.	130	87	87	87
<u>Average Staffing:</u>	EFT	112	96	103	103

	2000-01	2001-02
	Budget	Revised
	\$000	\$000
	Budget	
	\$000	

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,728	6,864	7,065
Other operating expenses	2,512	2,553	2,217
Maintenance	139	132	121
Depreciation and amortisation	1,306	1,169	1,720
Total Expenses	11,685	10,718	11,123

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.2 Pay-roll Tax Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services		2	
Minor sales of goods and services			
Investment income	42	77	72
Other revenue	23	16	
Total Retained Revenue	65	95	72

Gain/(loss) on disposal of non current assets		(83)	
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NET COST OF SERVICES	11,620	10,706	11,051
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ASSET ACQUISITIONS	1,154	1,052	1,651
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TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.3 Land Tax Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing a tax on liable properties

Program Description: Assessment, collection and recovery of land tax from liable property owners.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes</u> :					
Revenue collected	\$m	966	930	921	967
<u>Outputs</u> :					
Overdue debt as a proportion of total revenue	%	4.8	6.2	6.3	6.4
Revenue collected per Net Cost of Services dollar	\$	43	40	36	34
Revenue per EFT staff	\$m	5.4	5.3	5.2	5.1
Proportion of revenue received by electronic payment	%	57	73	75	80
Objections determined within statutory period (90 days)	%	52	73	75	75
Objections allowed (in part included)	%	42	43	35	n/a
Objections raised by clients	no.	4,685	3,239	2,000	2,000
<u>Average Staffing</u> :	EFT	179	174	190	191

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,941	11,078	12,064
Other operating expenses	4,760	5,159	4,743

TREASURER AND MINISTER FOR STATE DEVELOPMENT**70 TREASURY**

70.2 Revenue Collection**70.2.3 Land Tax Collection (cont)****OPERATING STATEMENT (cont)**

Maintenance	233	240	201
Depreciation and amortisation	2,203	2,138	3,282
Grants and subsidies			
Valuer General's Office	11,120	11,121	11,365
Total Expenses	30,257	29,736	31,655
Less:			
Retained Revenue -			
Sales of goods and services			
Search fees	3,371	3,078	3,423
Minor sales of goods and services		2	
Investment income	70	140	144
Other revenue	45	32	
Total Retained Revenue	3,486	3,252	3,567
Gain/(loss) on disposal of non current assets		(149)	
NET COST OF SERVICES	26,771	26,633	28,088
ASSET ACQUISITIONS	1,658	1,590	2,647

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.4 Miscellaneous Revenue Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing tax, duties and levies on liable transactions and documents.

Program Description: Assessment, collection and recovery of debits tax, parking space levy, gaming duties, racing taxes and financial institutions duty Collection and recovery of unclaimed money Collection of health insurance levy, electricity energy levy and Keno tax Administration of the Petroleum Subsidy Scheme.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes:</u>					
Total revenue collected under this program	\$m	1,115	1,194	1,278	1,279
<u>Outputs:</u>					
Revenue collected per Net Cost of Services dollar	\$	364	485	411	421
Revenue per EFT staff	\$m	32.8	36.2	41.2	37.6
Petroleum subsidy payments made	no.	2,417	2,668	870	900
Unclaimed money claims paid	no.	1,855	4,800	2,600	3,000
Proportion of revenue received by electronic payment	%	3	41	56	50
<u>Average Staffing:</u>	EFT	34	33	34	34

NOTE: Responsibility for collection of racing taxes was transferred from the Department of Gaming and Racing to the Office of the State Revenue from 1 January 2001. Responsibility for collection of club and hotel gaming duties is being transferred to OSR from 1 July 2001.

TREASURER AND MINISTER FOR STATE DEVELOPMENT**70 TREASURY**

70.2 Revenue Collection**70.2.4 Miscellaneous Revenue Collection (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,080	1,993	2,093
Other operating expenses	847	888	774
Maintenance	42	43	26
Depreciation and amortisation	407	386	556
Total Expenses	3,376	3,310	3,449
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services	197	198	390
Minor sales of goods and services		1	
Investment income	13	25	24
Other revenue	10	6	
Total Retained Revenue	220	230	414
Gain/(loss) on disposal of non current assets		(27)	
NET COST OF SERVICES	3,156	3,107	3,035
<hr/>			
ASSET ACQUISITIONS	762	1,582	1,125

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.5 Tax Equivalents Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing corporate income tax on Public Trading Enterprises, including State Owned Corporations.

Program Description: Assessment, collection and recovery of corporate income tax from Public Trading Enterprises, including State Owned Corporations

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outcomes</u> :					
Revenue collected	\$m	383	365	417	317
<u>Outputs</u> :					
Revenue collected per Net Cost of Services dollar	\$	768	1,755	2,397	1,278
Revenue per EFT staff	\$m	95.8	182.5	208.5	158.5
Proportion of revenue received by electronic payment	%	23	37	50	50
<u>Average Staffing</u> :	EFT	4	2	2	2

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	133	119	179
Other operating expenses	40	37	43
Maintenance	2	2	
Depreciation and amortisation	21	16	26
Total Expenses	196	174	248

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.5 Tax Equivalents Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

1 1

Total Retained Revenue

1 1

Gain/(loss) on disposal of non current assets

(1)

NET COST OF SERVICES

195 174 248

ASSET ACQUISITIONS

1 1

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.3 Administrative Services

70.3.1 First Home Owner Grants Scheme

Program Objective(s): To administer the First Home Owner Grants Scheme in New South Wales

Program Description: Payment of a grant to eligible applicants upon the acquisition of a first home

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Applications approved	thous	n a.	n.a	43	48
<u>Average Staffing</u> :	EFT			27	27

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,111	1,503	1,618
Other operating expenses	562	661	512
Maintenance	30	30	24
Depreciation and amortisation	279	74	117
Grants and subsidies			
First Home Owners Scheme - grant payments	218,500	296,600	337,400
Total Expenses	220,482	298,868	339,671
Less:			
Retained Revenue -			
Investment income	9	18	24
Other revenue	7	5	
Total Retained Revenue	16	23	24

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.3 Administrative Services

70.3.1 First Home Owner Grants Scheme (cont)

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets

(19)

NET COST OF SERVICES

220,466

298,864

339,647

ASSET ACQUISITIONS

101

90

30

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related ¹	1,780,908	3,297,204	2,096,113
Other operating expenses	16,860	21,763	25,410
Grants and subsidies ²	81,162	702,973	125,165
Borrowing costs ³	1,194,648	1,621,939	804,052
Other expenses	450,032	716,864	331,183
Total Expenses	3,523,610	6,360,743	3,381,923
Less:			
Retained Revenue -			
Sales of goods and services	13,936	22,295	15,123
Investment income	93,034	96,630	108,036
Other revenue ⁴	23,800	27,753	354,381
Total Retained Revenue	130,770	146,678	477,540
NET COST OF SERVICES	3,392,840	6,214,065	2,904,383

1. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to a \$1,378 million superannuation expense resulting from lower than forecast returns on investments and changes in demographic assumptions used by William M Mercer, the schemes actuary, for the triennial review of superannuation schemes.
2. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to the assumption of \$600 million of HIH liabilities
3. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to two factors:
 - a) Assuming \$420 million of debt from Eraring Energy during 2000-01 as that entity was deemed to be overgeared; and
 - b) Ongoing budget cash surpluses together with the regearing of the electricity industry have enabled the retirement of high coupon loans. To repurchase these securities in the market a premium had to be paid to existing bond holders resulting in increased interest expense of \$270 million. Retirement of this high coupon debt will result in significant interest savings in 2001-02 and future years. This is further explained in Chapter 5 of Budget Paper No.2
4. The large increase in other revenue for the 2001-02 budget is mainly due to a forecast book profit on the acquisition of 58% of Snowy Hydro Ltd. These shares have an estimated value of \$348 million but initially will have a book value of only \$20 million

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,089,752	968,140	790,850
Grants and subsidies	212,322	256,792	238,743
Finance costs	1,194,381	1,187,511	780,497
Other	340,748	354,673	370,401
Total Payments	2,837,203	2,767,116	2,180,491
Receipts			
Sale of goods and services	18,244	17,758	6,969
Interest	93,078	96,782	107,998
Other	23,801	35,903	34,525
Total Receipts	135,123	150,443	149,492
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,702,080)	(2,616,673)	(2,030,999)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	3,530	(4,083)	3,900
Proceeds from sale of investments	(24,566)	19,750	(43,864)
Advance repayments received	109,610	117,178	78,366
Purchases of investments	(47,404)	(30,000)	
Advances made	(39,340)	(47,078)	(29,000)
Other	(9,900)	(17,043)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(8,070)	38,724	9,402
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances		111,386	20,142
Repayment of borrowings and advances	(3,528,273)	(4,301,932)	(1,540,933)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(3,528,273)	(4,190,546)	(1,520,791)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,905,412	2,801,647	2,214,953
Capital appropriation	3,566,033	4,347,430	1,569,933
Asset sale proceeds transferred to the Consolidated Fund Entity	(243,972)	(367,157)	(243,746)
Cash transfers to Consolidated Fund		(57,832)	
NET CASH FLOWS FROM GOVERNMENT	6,227,473	6,724,088	3,541,140
NET INCREASE/(DECREASE) IN CASH	(10,950)	(44,407)	(1,248)
Opening Cash and Cash Equivalents	17,753	79,329	34,922
CLOSING CASH AND CASH EQUIVALENTS	6,803	34,922	33,674
CASH FLOW RECONCILIATION			
Net cost of services	(3,392,840)	(6,214,065)	(2,904,383)
Non cash items added back	47,479	727,166	(288,374)
Change in operating assets and liabilities	643,281	2,870,226	1,161,758
Net cash flow from operating activities	(2,702,080)	(2,616,673)	(2,030,999)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	6,803	34,922	33,674
Receivables	47,067	43,891	39,957
Other financial assets	76,061	85,664	77,540
Other	4		
Total Current Assets	129,935	164,477	151,171
Non Current Assets -			
Investments in Snowy Hydro Ltd			348,000
Other financial assets	1,720,892	1,582,774	1,521,614
Property, plant and equipment - Land and building	4,600	4,600	4,600
Total Non Current Assets	1,725,492	1,587,374	1,874,214
Total Assets	1,855,427	1,751,851	2,025,385
LIABILITIES -			
Current Liabilities -			
Payables	292,135	217,576	188,768
Interest bearing	2,545,947	2,100,702	2,380,411
Employee entitlements and other provisions	269,886	221,381	1,156,215
Other	149,063	281,438	271,564
Total Current Liabilities	3,257,031	2,821,097	3,996,958
Non Current Liabilities -			
Interest bearing	9,439,140	9,643,714	7,882,922
Employee entitlements and other provisions	8,960,408	9,903,411	10,279,422
Other	458,287	846,148	691,845
Total Non Current Liabilities	18,857,835	20,393,273	18,854,189
Total Liabilities	22,114,866	23,214,370	22,851,147
NET ASSETS	(20,259,439)	(21,462,519)	(20,825,762)
EQUITY			
Reserves	26,797	10,100	10,100
Accumulated funds	(20,286,236)	(21,472,619)	(20,835,862)
TOTAL EQUITY	(20,259,439)	(21,462,519)	(20,825,762)

TREASURER AND MINISTER FOR STATE DEVELOPMENT

71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.1 Debt Servicing Costs

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on New South Wales Treasury Corporation loans and on certain authorities debt liabilities assumed by the State.

Program Description: Debt administration management of the Crown portfolio in conjunction with the New South Wales Treasury Corporation. Recoupment from various bodies of their portion of debt servicing costs.

Activities:

All Debt Servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and then on-charged to this program.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	278	298	392
Borrowing costs			
Interest	1,102,251	1,099,942	766,298
Interest on superannuation conversion offer - TCorp loans	90,397	90,397	32,754
Assumption of Superannuation Admin Corp debt		7,600	
Assumption of Eraring Energy debt		420,000	
Other finance costs	2,000	4,000	5,000
Other expenses			
Advances written off – Dept of Housing		200,000	
Asset / liability management costs		903	953
Total Expenses	1,194,926	1,823,140	805,397
Less:			
Retained Revenue -			
Investment income	12,035	12,135	13,235
Other revenue	600	577	480
Total Retained Revenue	12,635	12,712	13,715
NET COST OF SERVICES	1,182,291	1,810,428	791,682

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.2 Refunds and Remissions of Crown Revenue

Program Objective(s): To provide relief from certain Crown revenues and to meet the costs of refunds of certain unclaimed monies.

Program Description: The remission and refund, under certain circumstances, of State taxation and other Crown revenues. The refund of unclaimed monies paid into Consolidated Fund in terms of section 14 of the Public Finance and Audit Act.

Activities:

All activities for this program are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and on-charged to this program.

	2000-01	2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Reimbursement of Treasury employee related and other operating expenses

58 63 **98**

Other expenses

Petrol subsidy payments - Section 90 Case

47,000 50,000 **41,000**

Alcohol subsidy payments - Section 90 Case

5,300 30,000 **32,000**

Refunds and remissions of Crown revenue

15,000 3,000 **3,000**

Total Expenses

67,358 83,063 76,098

Less:

Retained Revenue -

Investment income

89 **82**

Total Retained Revenue

89 82

NET COST OF SERVICES

67,358 82,974 76,016

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.3 Other Service Wide Activities

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued employee superannuation liabilities and Crown employer superannuation guarantee charge contributions Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims

Activities:

All activities for this program are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and on-charged to this program.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses –			
Employee related	1,780,908	3,297,204	2,096,113
Reimbursement of Treasury employee related			
other operating expenses	1,690	1,780	1,767
Other operating expenses	14,834	19,622	23,153
Grants and subsidies			
Write back of workers compensation payable to rail entities	(16,290)	(16,333)	(15,399)
Actuarial adjustments - IMC	(62,570)	(7,486)	(25,179)
Contribution to Treasury Managed Fund	8,000	8,000	21,000
Assumption of HIH liability	...	600,000	
Grants to agencies		24,128	25,007
Contribution to Transport Accident Compensation Fund	82,000	52,000	50,000
Contribution to Treasury Managed Fund for hindsight adjustment	25,000	5,000	10,000
Snowy Scheme reform			15,000
Other	22,458	12,463	14,736
Other expenses			
Write back of investment in National Rail Corp		52,123	

TREASURER AND MINISTER FOR STATE DEVELOPMENT**71 CROWN TRANSACTIONS ENTITY**

71.1 Service Wide Payments and Services**71.1.3 Other Service Wide Activities (cont)**

State's share of higher education superannuation costs	10,000		10,000
Sydney Water Corporation - rates on exempt properties	11,700	11,270	11,479
FreightCorp privatisation costs		9,700	5,200
Debt / investment management fees	7,275	7,275	7,000
State Bank post-sale costs	72,500	10,750	39,850
GST administration compensation to the Australian Tax Office	273,700	335,100	174,200
Other	7,557	6,743	6,501
Total Expenses	2,238,762	4,429,339	2,470,428

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Sale proceeds of land - profit and initial cost of land	13,936	14,529	6,969
Contributions to long service leave pool		7,766	8,154
Investment income	80,999	84,406	94,719
Book Profit on Acquisition of Snowy Hydro Ltd	328,000
Other revenue	23,200	27,176	25,901
Total Retained Revenue	118,135	133,877	463,743
NET COST OF SERVICES	2,120,627	4,295,462	2,006,685

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.2 Natural Disasters Relief

71.2.1 Natural Disasters Relief

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters To restore community assets damaged by natural disasters

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	4,000	13,201	12,000
Natural Disaster Relief capital grants	8,000	12,000	18,000
Total Expenses	12,000	25,201	30,000
NET COST OF SERVICES	12,000	25,201	30,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 CROWN LEASEHOLDS ENTITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Other operating expenses	1,030	3,880	3,588
Total Expenses	1,030	3,880	3,588
Less:			
Retained Revenue -			
Crown land leases	28,016	30,157	30,911
Investment income	5,253	5,253	5,384
Total Retained Revenue	33,269	35,410	36,295
Gain/(loss) on disposal of non current assets	6,489	4,489	5,989
NET COST OF SERVICES	(38,728)	(36,019)	(38,696)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 CROWN LEASEHOLDS ENTITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Crown land leases	29,641	27,696	28,690
Interest	5,253	5,253	5,384
Total Receipts	34,894	32,949	34,074
NET CASH FLOWS FROM OPERATING ACTIVITIES	34,894	32,949	34,074
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	8,218	6,351	6,578
NET CASH FLOWS FROM INVESTING ACTIVITIES	8,218	6,351	6,578
CASH FLOWS FROM GOVERNMENT			
Cash transfers to Consolidated Fund	(42,992)	(39,571)	(40,559)
NET CASH FLOWS TO GOVERNMENT	(42,992)	(39,571)	(40,559)
NET INCREASE/(DECREASE) IN CASH	120	(271)	93
Opening Cash and Cash Equivalents	4,000	3,630	3,359
CLOSING CASH AND CASH EQUIVALENTS	4,120	3,359	3,452
CASH FLOW RECONCILIATION			
Net cost of services	38,728	36,019	38,696
Change in operating assets and liabilities	(3,834)	(3,070)	(4,622)
Net cash flow from operating activities	34,894	32,949	34,074

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 CROWN LEASEHOLDS ENTITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	4,120	3,359	3,452
Receivables	18,427	13,857	14,203
Total Current Assets	22,547	17,216	17,655
Non Current Assets -			
Receivables	32,993	37,585	38,525
Land at valuation	385,457	386,309	395,967
Total Non Current Assets	418,450	423,894	434,492
Total Assets	440,997	441,110	452,147
LIABILITIES -			
Current Liabilities -			
Payables	4,120	3,764	3,858
Other	11,578	12,520	14,733
Total Current Liabilities	15,698	16,284	18,591
Total Liabilities	15,698	16,284	18,591
NET ASSETS	425,299	424,826	433,556
EQUITY			
Reserves	385,456	386,308	395,966
Accumulated funds	39,843	38,518	37,590
TOTAL EQUITY	425,299	424,826	433,556

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 CROWN LEASEHOLDS ENTITY

72.1 Administration of Crown Leases

72.1.1 Administration of Crown Leases

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licenses and permissive occupancies of Crown Land.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
 OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Other operating expenses	1,030	3,880	3,588
Total Expenses	1,030	3,880	3,588
Less:			
Retained Revenue -			
Crown Land leases	28,016	30,157	30,911
Investment income	5,253	5,253	5,384
Total Retained Revenue	33,269	35,410	36,295
Gain/(loss) on disposal of non current assets	6,489	4,489	5,989
NET COST OF SERVICES	(38,728)	(36,019)	(38,696)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	43,657	49,557	3,122
Other operating expenses	93,616	120,498	15,932
Maintenance	12,641	12,541	2,021
Depreciation and amortisation	192,268	137,671	75,205
Grants and subsidies	29,462	102,466	
Total Expenses	371,644	422,733	96,280
Less:			
Retained Revenue -			
Sales of goods and services	10,427	16,998	275
Investment income	1,666	7,966	300
Retained taxes, fees and fines	300	330	
Grants and contributions	1,051	33,528	
Other revenue	97,257	107,409	235
Total Retained Revenue	110,701	166,231	810
Gain/(loss) on disposal of non current assets	10,000	1,602	10,000
NET COST OF SERVICES	250,943	254,900	85,470

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	42,849	48,812	5,082
Grants and subsidies	29,462	38,512	
Other	106,378	155,361	24,198
Total Payments	178,689	242,685	29,280
Receipts			
Sale of goods and services	40,290	12,611	5,505
Interest	3,143	8,143	3,085
Other	37,640	130,256	2,988
Total Receipts	81,073	151,010	11,578
NET CASH FLOWS FROM OPERATING ACTIVITIES	(97,616)	(91,675)	(17,702)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	35,000	4,385	35,000
Proceeds from sale of investments	752	2,000	
Purchases of property, plant and equipment	(123,497)	(139,400)	(2,000)
Other		12,105	(33,462)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(87,745)	(120,910)	(462)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	165,375	150,632	19,990
Capital appropriation	47,118	47,118	
Asset sale proceeds transferred to the Consolidated Fund Entity		(14,774)	
Cash reimbursements from the Consolidated Fund Entity	920	920	125
NET CASH FLOWS FROM GOVERNMENT	213,413	183,896	20,115
NET INCREASE/(DECREASE) IN CASH	28,052	(28,689)	1,951

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	39,825	84,126	55,437
CLOSING CASH AND CASH EQUIVALENTS	67,877	55,437	57,388
CASH FLOW RECONCILIATION			
Net cost of services	(250,943)	(254,900)	(85,470)
Non cash items added back	(35,608)	37,703	4,640
Change in operating assets and liabilities	188,935	125,522	63,128
Net cash flow from operating activities	(97,616)	(91,675)	(17,702)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	67,877	55,437	57,388
Receivables	4,013	10,461	343
Other financial assets	836		
Total Current Assets	72,726	65,898	57,731
Non Current Assets -			
Property, plant and equipment -			
Land and building	1,305,713	1,233,959	212,147
Plant and equipment	1,240	1,184	247
Infrastructure systems	584,520	631,302	
Other	132,388	132,387	
Total Non Current Assets	2,023,861	1,998,832	212,394
Total Assets	2,096,587	2,064,730	270,125
LIABILITIES -			
Current Liabilities -			
Payables	2,469	5,885	245
Employee entitlements and other provisions	2,173	2,000	200
Other	2,555	623	
Total Current Liabilities	7,197	8,508	445
Total Liabilities	7,197	8,508	445
NET ASSETS	2,089,390	2,056,222	269,680
EQUITY			
Reserves	117,497	117,497	117,497
Accumulated funds	1,971,893	1,938,725	152,183
TOTAL EQUITY	2,089,390	2,056,222	269,680

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

73.1.1 Infrastructure Development of Homebush Bay and Related Sites

Program Objective(s): To implement strategies for the redevelopment of Homebush Bay and other Olympic and Paralympic venues.

Program Description: Planning, redevelopment and management of Homebush Bay and related areas, Australia Centre Business Park and the development of infrastructure and the common domain.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities</u> :		
Environment, planning and site and asset management	128	n.a.
Infrastructure development	17	n.a.
Construction services	12	n.a.
	157	0

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -		
Employee related	10,765	12,765
Other operating expenses	10,501	10,489
Maintenance	11,379	11,279
Depreciation and amortisation	14,796	11,781
Grants and subsidies		
Green Games Watch 2000	45	45
Total Expenses	47,486	46,359

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

**73.1.1 Infrastructure Development of Homebush Bay and Related Sites
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services		
Rents and leases	6,327	14,898
Carparking	4,100	2,100
Grants and contributions		2,929
Other revenue	659	659
Total Retained Revenue	11,086	20,586
NET COST OF SERVICES	36,400	25,773
ASSET ACQUISITIONS	34,292	35,685

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

73.1.2 Delivery of Olympic and Paralympic Facilities and Venues

Program Objective(s): To deliver community based sporting and recreation facilities which were suitable for the staging of the 2000 Olympic and Paralympic Games

Program Description: The staged construction of sporting and recreation facilities and venues complementary to the continuation of the major urban renewal program at Homebush Bay, and programs at Penrith Lakes, Horsley Park, Liverpool, Bankstown and Blacktown. Administration of Commonwealth and State grants for Olympic and Paralympic projects.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Stadia project management	26	n.a.
Events and venue management	81	n.a.
Construction services	20	n.a.
	127	0

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,421	7,621	
Other operating expenses	5,033	13,445	
Maintenance	63	63	
Depreciation and amortisation	177,178	125,483	
Grants and subsidies			
Capital Grants – non cash	...	63,954	
Total Expenses	189,695	210,566	

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

73.1.2 Delivery of Olympic and Paralympic Facilities and Venues (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	1,666	7,966
Retained taxes, fees and fines	300	330
Grants and contributions	1,051	1,051
Other revenue	96,335	96,335

Total Retained Revenue	99,352	105,682
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Gain/(loss) on disposal of non current assets	10,000	1,602
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NET COST OF SERVICES	80,343	103,282
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ASSET ACQUISITIONS	66,145	44,752
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TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

73.1.3 Co-ordination of Olympic and Paralympic Activities

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Community and government relations	80	n.a.
Finance and information technology	28	n.a.
Games planning and co-ordination	324	n.a.
Western Venues administration	n.a.	14
Olympic agency wind-up	n.a.	6
	432	20

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	25,471	29,171	3,122
Other operating expenses	78,082	96,564	15,932
Maintenance	1,199	1,199	2,021
Depreciation and amortisation	294	407	75,205
Grants and subsidies			
Provision of regional bus services	1,000	1,000	
Commonwealth grant to SOCOG for recurrent purposes	23,307	17,583	

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 OLYMPIC CO-ORDINATION AUTHORITY

73.1 Sydney Olympics 2000

73.1.3 Co-ordination of Olympic and Paralympic Activities (cont)

OPERATING STATEMENT (cont)

Paralympics - grant for operations	5,110	5,110	
Paralympics - return of Commonwealth grant	...	14,774	
Total Expenses	134,463	165,808	96,280
Less:			
Retained Revenue -			
Sales of goods and services			175
Rents and leases - other			100
Car parking			300
Investment income			300
Grants and contributions		29,548	
Other revenue	263	10,415	235
Total Retained Revenue	263	39,963	810
Gain/(loss) on disposal of non current assets			10,000
NET COST OF SERVICES	134,200	125,845	85,470
ASSET ACQUISITIONS	60	60	

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	2000-01	2001-02
	Budget	Revised
	\$000	\$000
		Budget
		\$000
<hr/>		
OPERATING STATEMENT		
Expenses -		
Operating expenses -		
Employee related	11,723	21,145
Other operating expenses	26,138	37,657
Maintenance		15
Depreciation and amortisation	272	625
Grants and subsidies	19,001	57,774
Other expenses	134,755	147,751
Total Expenses	191,889	264,967
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Less:		
Retained Revenue -		
Sales of goods and services		229
Investment income	70	1,828
Grants and contributions	90,494	104,210
Other revenue	9,233	20,563
Total Retained Revenue	99,797	126,830
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NET COST OF SERVICES	92,092	138,137

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	11,344	22,078	
Grants and subsidies	19,001	57,774	
Other	148,582	177,444	
Total Payments	178,927	257,296	
Receipts			
Sale of goods and services		229	
Interest	135	1,859	
Other	88,991	128,886	
Total Receipts	89,126	130,974	
NET CASH FLOWS FROM OPERATING ACTIVITIES	(89,801)	(126,322)	
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(150)	(173)	
Other		(7,667)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(150)	(7,840)	
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	92,152	130,346	
Capital appropriation	150	150	
Cash reimbursements from the Consolidated Fund Entity		1,000	
NET CASH FLOWS FROM GOVERNMENT	92,302	131,496	
NET INCREASE/(DECREASE) IN CASH	2,351	(2,666)	
Opening Cash and Cash Equivalents	937	2,666	
CLOSING CASH AND CASH EQUIVALENTS	3,288		
CASH FLOW RECONCILIATION			
Net cost of services	(92,092)	(138,137)	
Non cash items added back	1,181	682	
Change in operating assets and liabilities	1,110	11,133	
Net cash flow from operating activities	(89,801)	(126,322)	

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,288		
Total Current Assets	3,288		
Non Current Assets -			
Property, plant and equipment -			
Land and building	22		
Plant and equipment	537		
Total Non Current Assets	559		
Total Assets	3,847		
LIABILITIES -			
Current Liabilities -			
Payables	5		
Employee entitlements and other provisions	20		
Other	25		
Total Current Liabilities	50		
Total Liabilities	50		
NET ASSETS	3,797		
EQUITY			
Accumulated funds	3,797		
TOTAL EQUITY	3,797		

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

74.1 Road and Transport Planning

74.1.1 Royal Easter Show and Special Events - Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Royal Easter Show and Special Events

Program Description: Planning and provision of operational support and delivery of integrated transport services for the 1999 and 2000 Royal Easter Shows and Special Events at Homebush Bay

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Other operating expenses	667	667	
Total Expenses	667	667	
Less:			
Retained Revenue -			
Grants and contributions	667	667	
Total Retained Revenue	667	667	
NET COST OF SERVICES			

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

74.1 Road and Transport Planning

74.1.2 Olympic Planning -Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Sydney 2000 Olympic and Paralympic Games

Program Description: Plan and provide the operational support functions and the means of delivery of integrated transport services for use by the Olympic Family and both ticketed and non-ticketed Olympic spectators to the 2000 Olympic and Paralympic Games

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Co-ordination and delivery of Olympic and Paralympic Family transport services	30	n.a.
Co-ordination and delivery of transport services for spectators and others	12	n.a.
Development of an integrated transport services framework	12	n.a.
Development and communication of travel management strategies	12	n.a.
Management, finance and administrative services	10	n.a.
	76	0

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -		
Employee related	11,723	21,145
Other operating expenses	25,471	36,990

TREASURER AND MINISTER FOR STATE DEVELOPMENT
74 OLYMPIC ROADS AND TRANSPORT AUTHORITY

74.1 Road and Transport Planning

74.1.2 Olympic Planning -Transport Support and Services (cont)

OPERATING STATEMENT (cont)

Maintenance		15
Depreciation and amortisation	272	625
Grants and subsidies		
SRA and STA - grant for provision of Olympic related services	17,251	56,003
State Rail Authority - capital grant for Olympic related projects	1,500	1,500
SPOC - grant for transport of schoolchildren to the Paralympic Games	250	271
Other expenses		
Paralympic transport services	12,207	13,112
Network and transit management	3,370	9,385
Olympic venue support services	12,095	4,802
Olympic spectator and workforce bus network	27,182	34,936
Olympic Sponsor bus network	3,271	5,583
Olympic Family fleet services	19,972	11,500
Olympic Family bus network	38,831	42,997
Property and facilities	17,827	25,436
Total Expenses	191,222	264,300
Less:		
Retained Revenue -		
Sales of goods and services		
Minor sales of goods and services		229
Investment income	70	1,828
Grants and contributions	89,827	103,543
Other revenue	9,233	20,563
Total Retained Revenue	99,130	126,163
NET COST OF SERVICES	92,092	138,137
ASSET ACQUISITIONS	150	173

TREASURER AND MINISTER FOR STATE DEVELOPMENT
75 SYDNEY OLYMPIC PARK AUTHORITY

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
OPERATING STATEMENT		
Expenses -		
Operating expenses -		
Employee related		14,570
Other operating expenses		26,550
Maintenance		8,698
Depreciation and amortisation		26,428
Total Expenses		76,246
Less:		
Retained Revenue -		
Sales of goods and services		10,986
Investment income		750
Retained taxes, fees and fines		500
Grants and contributions		3,847
Other revenue		63,596
Total Retained Revenue		79,679
NET COST OF SERVICES		(3,433)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
75 SYDNEY OLYMPIC PARK AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related			12,023
Other			37,504
Total Payments			49,527
Receipts			
Sale of goods and services			5,814
Interest			250
Other			10,357
Total Receipts			16,421
NET CASH FLOWS FROM OPERATING ACTIVITIES			(33,106)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property,			
Purchases of property, plant and equipment			(29,000)
Other			33,462
NET CASH FLOWS FROM INVESTING ACTIVITIES			4,462
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation			31,878
Capital appropriation			4,892
Cash reimbursements from the Consolidated Fund Entity			375
NET CASH FLOWS FROM GOVERNMENT			37,145
NET INCREASE/(DECREASE) IN CASH			8,501
Opening Cash and Cash Equivalents	
CLOSING CASH AND CASH EQUIVALENTS			8,501
CASH FLOW RECONCILIATION			
Net cost of services			3,433
Non cash items added back			(35,686)
Change in operating assets and liabilities			(853)
Net cash flow from operating activities			(33,106)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
75 SYDNEY OLYMPIC PARK AUTHORITY

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets			8,501
Receivables			6,532
Total Current Assets			15,033
Non Current Assets -			
Property, plant and equipment -			
Land and building			921,249
Plant and equipment			563
Infrastructure systems			635,606
Other			194,963
Total Non Current Assets			1,752,381
Total Assets			1,767,414
LIABILITIES -			
Current Liabilities -			
Payables			2,615
Employee entitlements and other provisions			1,800
Other			623
Total Current Liabilities			5,038
Total Liabilities			5,038
NET ASSETS			1,762,376
EQUITY			
Accumulated funds			1,762,376
TOTAL EQUITY			1,762,376

TREASURER AND MINISTER FOR STATE DEVELOPMENT
75 SYDNEY OLYMPIC PARK AUTHORITY

75.1 Administration

75.1.1 Administration

Program Objective(s): To establish Sydney Olympic Park as a vibrant cultural and community centre, and a significant regional sport, recreation and tourism facility for the enjoyment of all visitors

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Marketing and commercial services	n.a.	43
Planning, development and asset management	n.a.	41
Management services	n.a.	25
Millennium Parklands	n.a.	11
	0	120

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -	
Employee related	14,570
Other operating expenses	26,550
Maintenance	8,698
Depreciation and amortisation	26,428
Total Expenses	76,246

TREASURER AND MINISTER FOR STATE DEVELOPMENT
75 SYDNEY OLYMPIC PARK AUTHORITY

75.1 Administration

75.1.1 Administration (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services	
Rents and leases - other	4,986
Car parking	6,000
Investment income	750
Retained taxes, fees and fines	500
Grants and contributions	3,847
Other revenue	63,596

Total Retained Revenue	79,679
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NET COST OF SERVICES	(3,433)
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ASSET ACQUISITIONS	30,000
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TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	21,251	20,940	21,919
Other operating expenses	16,184	18,200	14,499
Maintenance	88	238	200
Depreciation and amortisation	1,500	1,500	1,500
Grants and subsidies	29,587	22,603	18,387
Other expenses	34,782	36,391	42,131
Total Expenses	103,392	99,872	98,636
Less:			
Retained Revenue -			
Sales of goods and services	250	200	250
Investment income	617	902	527
Grants and contributions		188	
Other revenue	200	400	200
Total Retained Revenue	1,067	1,690	977
Gain/(loss) on disposal of non current assets		1,067	
NET COST OF SERVICES	102,325	97,115	97,659

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	20,047	19,736	20,690
Grants and subsidies	29,587	22,603	18,387
Other	51,054	62,617	64,339
Total Payments	100,688	104,956	103,416
Receipts			
Sale of goods and services	250	200	250
Interest	617	902	527
Other	200	8,952	7,730
Total Receipts	1,067	10,054	8,507
NET CASH FLOWS FROM OPERATING ACTIVITIES	(99,621)	(94,902)	(94,909)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		3,567	
Advance repayments received	12,120	12,120	120
Purchases of property, plant and equipment	(110)	(700)	(1,086)
NET CASH FLOWS FROM INVESTING ACTIVITIES	12,010	14,987	(966)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(12,120)	(12,120)	(120)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(12,120)	(12,120)	(120)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	94,656	89,791	93,922
Capital appropriation	110	110	1,086
Cash reimbursements from the Consolidated Fund Entity	709	709	723
Cash transfers to Consolidated Fund		(3,485)	
NET CASH FLOWS FROM GOVERNMENT	95,475	87,125	95,731
NET INCREASE/(DECREASE) IN CASH	(4,256)	(4,910)	(264)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	20,222	23,038	18,128
CLOSING CASH AND CASH EQUIVALENTS	15,966	18,128	17,864
CASH FLOW RECONCILIATION			
Net cost of services	(102,325)	(97,115)	(97,659)
Non cash items added back	2,704	2,704	2,729
Change in operating assets and liabilities		(491)	21
Net cash flow from operating activities	(99,621)	(94,902)	(94,909)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	15,966	18,128	17,864
Receivables	704	1,353	1,331
Other financial assets	185	120	120
Other	934	1,115	1,115
Total Current Assets	17,789	20,716	20,430
Non Current Assets -			
Receivables	500	500	500
Other financial assets	510	344	224
Property, plant and equipment - Land and building	7,924	2,131	2,131
Plant and equipment	273	3,793	3,379
Total Non Current Assets	9,207	6,768	6,234
Total Assets	26,996	27,484	26,664
LIABILITIES -			
Current Liabilities -			
Payables	6,338	6,610	6,609
Advances	120	121	121
Employee entitlements and other provisions	1,676	1,713	1,713
Other	436		
Total Current Liabilities	8,570	8,444	8,443
Non Current Liabilities -			
Advances	510	510	390
Total Non Current Liabilities	510	510	390
Total Liabilities	9,080	8,954	8,833
NET ASSETS	17,916	18,530	17,831
EQUITY			
Reserves	858	858	858
Accumulated funds	17,058	17,672	16,973
TOTAL EQUITY	17,916	18,530	17,831

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

76.1 Development of the New South Wales Economy

76.1.1 Development of the New South Wales Economy

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas

Program Description: The provision of business information on Government policies applying to industries. Marketing regional and metropolitan New South Wales as an investment location. Project facilitation and the provision of limited financial assistance. Provision of business counselling and consultancy assistance to small and medium enterprises. Assisting the development of enterprises. Promoting exports and co-ordinating public sector exports. Encouraging and promoting innovation. Acting as an advocate for business within Government.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	2001-02
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	525	615	440	600
Jobs secured	no.	4,576	3,198	4,145	3,500
Regional projects facilitated or financially assisted -					
Investment committed	\$m	939	383	522	600
Jobs secured	no.	4,947	4,630	4,382	4,000
Small and medium business clients -					
Employment growth in firms assisted	no.	2,255	2,610	1,775	2,000
	%	18	12	7	8
Export growth in firms assisted	\$m	57	99	150	170
	%	21	19	21	18
Micro and Start Up Business Clients -					
New employment reported	no.	5,004	3,821	3,908	4,000
Industrial Supplies Office import replacement	\$m	126	138	105	100

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	28	35	45	40
Funding to assist investment projects	\$m	15	3	8	7

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

76.1 Development of the New South Wales Economy

76.1.1 Development of the New South Wales Economy (cont)

Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	110	156	132	135
Funding to assist investment projects	\$m	16	25	21	21
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	23,611	26,427	30,000	33,000
Internet access to NSW Business Report	no.	26,000	93,500	288,538	337,500
Small and medium business clients -					
Clients assisted	no.	918	863	988	980
Value of assistance	\$m	2.5	2.8	2.1	2.5
Micro and Start Up Business Clients -					
Enquiries reported	no.	73,670	94,556	100,788	95,000
Businesses assisted	no.	26,466	28,953	25,403	25,000
<u>Average Staffing:</u>	EFT	232	239	254	264

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	21,251	20,940	21,919
Other operating expenses	16,184	18,200	14,499
Maintenance	88	238	200
Depreciation and amortisation	1,500	1,500	1,500
Grants and subsidies			
Recurrent grants to non profit organisations	3,380	2,685	2,685
Regional headquarters tax concessions	1,179	800	1,179
Local Government - capital grants	12,000	12,000	
Local Government - current grants	418	418	
Katoomba/Echo Point Development -capital grant to public sector	4,110	1,000	7,726
Hunter Advantage Fund	2,000	4,500	1,297
Illawarra Advantage Fund	4,000	1,200	3,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

76.1 Development of the New South Wales Economy

76.1.1 Development of the New South Wales Economy (cont)

OPERATING STATEMENT (cont)

Newcastle Centre for Excellence in Energy Research	2,500		2,500
Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	150	150
Small Businesses' Loans Guarantee Act - liquidation of liabilities	127		67
Assistance to industry	11,580	13,905	16,714
Small Business Development	6,691	6,100	6,539
Regional development assistance	14,334	14,736	17,361
NSW High Growth Business	1,900	1,500	1,300
Total Expenses	103,392	99,872	98,636
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	250	200	250
Investment income	617	902	527
Grants and contributions		188	
Other revenue	200	400	200
Total Retained Revenue	1,067	1,690	977
Gain/(loss) on disposal of non current assets		1,067	
NET COST OF SERVICES	102,325	97,115	97,659
ASSET ACQUISITIONS	110	700	1,086

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	551,451	577,529	680,721
Investment income	132,840	221,322	173,969
Grants and contributions	115,000	65,000	81,000
Other revenue	2	206	
Total Retained Revenue	799,293	864,057	935,690
Less:			
Expenses -			
Operating Expenses -			
Claims expenses	802,953	869,731	913,881
Total Expenses	802,953	869,731	913,881
SURPLUS/(DEFICIT)	(3,660)	(5,674)	21,809

TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	614,021	584,913	705,900
Interest	4,340	5,274	4,680
Other	115,083	37,309	78,791
Total Receipts	733,444	627,496	789,371
Payments			
Insurance claims	741,594	693,315	772,559
Total Payments	741,594	693,315	772,559
NET CASH FLOWS FROM OPERATING ACTIVITIES	(8,150)	(65,819)	16,812
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	8,020	50,367	
Purchases of investments	(13,200)		(17,361)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,180)	50,367	(17,361)
NET INCREASE/(DECREASE) IN CASH	(13,330)	(15,452)	(549)
Opening Cash and Cash Equivalents	52,460	91,044	75,592
CLOSING CASH AND CASH EQUIVALENTS	39,130	75,592	75,043
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(3,660)	(5,674)	21,809
Non cash items added back	(128,500)	(216,006)	(169,489)
Change in operating assets and liabilities	124,010	155,861	164,492
Net cash flow from operating activities	(8,150)	(65,819)	16,812

TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	39,130	86,604	86,055
Receivables	148,724	159,058	146,520
Other	12,425	8,325	8,325
Total Current Assets	200,279	253,987	240,900
Non Current Assets -			
Receivables	329,469	379,622	368,990
Investments	1,789,069	1,832,949	2,019,799
Total Non Current Assets	2,118,538	2,212,571	2,388,789
Total Assets	2,318,817	2,466,558	2,629,689
LIABILITIES -			
Current Liabilities -			
Interest bearing		11,012	11,012
Outstanding claims provisions	559,278	554,150	574,739
Other	21,565	8,535	7,335
Total Current Liabilities	580,843	573,697	593,086
Non Current Liabilities -			
Outstanding claims provisions	2,073,581	2,217,878	2,339,811
Total Non Current Liabilities	2,073,581	2,217,878	2,339,811
Total Liabilities	2,654,424	2,791,575	2,932,897
NET ASSETS	(335,607)	(325,017)	(303,208)
EQUITY			
Accumulated funds	(335,607)	(325,017)	(303,208)
TOTAL EQUITY	(335,607)	(325,017)	(303,208)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Retained taxes (net)		610	20,070
Total Retained Revenue		610	20,070
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses		110	70
Borrowing costs		500	
Total Expenses		610	70
SURPLUS/(DEFICIT)			20,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Retained taxes (net)		610	20,070
Other		2,890	
Total Receipts		3,500	20,070
Payments			
Finance costs		500	
Other		...	3,070
Total Payments		(500)	3,070
NET CASH FLOWS FROM OPERATING ACTIVITIES		3,000	17,000
NET INCREASE/(DECREASE) IN CASH		3,000	17,000
Opening Cash and Cash Equivalents			3,000
CLOSING CASH AND CASH EQUIVALENTS		3,000	20,000
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year			20,000
Change in operating assets and liabilities		3,000	(3,000)
Net cash flow from operating activities		3,000	17,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
<hr/> STATEMENT OF FINANCIAL POSITION		
ASSETS -		
Current Assets -		
Cash assets	3,000	20,000
Total Current Assets	<hr/> 3,000	20,000
Total Assets	<hr/> 3,000	20,000
LIABILITIES -		
Current Liabilities -		
Payables	3,000	
Total Current Liabilities	<hr/> 3,000	
Total Liabilities	<hr/> 3,000	
NET ASSETS		<hr/> 20,000
EQUITY		
Accumulated funds		20,000
TOTAL EQUITY		<hr/> 20,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN PROPERTY PORTFOLIO

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	134,397	132,311	139,065
Grants and contributions	10,564	10,128	22,007
Other revenue	5,667	10,938	11,237
Total Retained Revenue	150,628	153,377	172,309
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	110,051	103,830	104,941
Maintenance	3,794	9,622	19,357
Depreciation and amortisation	10,556	9,235	9,236
Borrowing costs	14,719	16,068	16,413
Other expenses	1,441		
Total Expenses	140,561	138,755	149,947
Gain/(loss) on disposal of non current assets	3,111	1,197	2,942
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	13,178	15,819	25,304
Distributions -			
Dividends	52,121	25,918	28,774

TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN PROPERTY PORTFOLIO

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	129,552	128,526	139,445
Other	41,730	61,565	41,645
Total Receipts	171,282	190,091	181,090
Payments			
Grants and subsidies		7,035	8,196
Finance costs	14,719	16,068	16,413
Other	146,171	157,965	137,028
Total Payments	160,890	181,068	161,637
NET CASH FLOWS FROM OPERATING ACTIVITIES	10,392	9,023	19,453
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	40,040	6,205	13,870
Purchases of property, plant and equipment	(122)		(5,000)
Other	9,900	17,656	
NET CASH FLOWS FROM INVESTING ACTIVITIES	49,818	23,861	8,870
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	1,911	1,911	1,751
Repayment of borrowings and advances			(334)
Dividends paid	(52,121)	(25,918)	(28,774)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(50,210)	(24,007)	(27,357)
NET INCREASE/(DECREASE) IN CASH	10,000	8,877	966
Opening Cash and Cash Equivalents			8,877
CLOSING CASH AND CASH EQUIVALENTS	10,000	8,877	9,843
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	13,178	15,819	25,304
Non cash items added back	10,556	9,235	9,236
Change in operating assets and liabilities	(13,342)	(16,031)	(15,087)
Net cash flow from operating activities	10,392	9,023	19,453

TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN PROPERTY PORTFOLIO

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	10,000	8,877	9,843
Receivables	4,695	10,095	5,300
Other	6,500	300	4,100
Total Current Assets	21,195	19,272	19,243
Non Current Assets -			
Property, plant and equipment - Land and building	490,469	490,857	477,453
Total Non Current Assets	490,469	490,857	477,453
Total Assets	511,664	510,129	496,696
LIABILITIES -			
Current Liabilities -			
Payables	1,000	1,556	1,900
Interest bearing	14,156	14,999	15,896
Other	16,725	13,219	23,549
Total Current Liabilities	31,881	29,774	41,345
Non Current Liabilities -			
Interest bearing	79,376	78,532	79,052
Other	25,499	41,887	19,833
Total Non Current Liabilities	104,875	120,419	98,885
Total Liabilities	136,756	150,193	140,230
NET ASSETS	374,908	359,936	356,466
EQUITY			
Reserves	97,261	108,231	108,231
Accumulated funds	277,647	251,705	248,235
TOTAL EQUITY	374,908	359,936	356,466

TREASURER AND MINISTER FOR STATE DEVELOPMENT

OVERVIEW

Agency	Budget 2000-01 \$m	Budget 2001-02 \$m	Variation %
Treasury			
Total Expenses	316.2	441.5 ^(a)	39.6
Asset Acquisitions	6.5	9.1	41.1
Crown Transactions Entity			
Total Expenses	3,523.6	3,381.9	- 4.0
Asset Acquisitions
Crown Leaseholds Entity			
Total Expenses	1.0	3.6	248.3
Asset Acquisitions
Olympic Co-ordination Authority			
Total Expenses	371.6	96.3 ^(b)	- 74.1 ^(b)
Asset Acquisitions	100.5	...	n.a.
Olympic Roads and Transport Authority			
Total Expenses	191.9	...	n.a.
Asset Acquisitions	0.2	...	n.a.
Sydney Olympic Park Authority			
Total Expenses	76.2	n.a.
Asset Acquisitions	30.0	n.a.
Department of State and Regional Development			
Total Expenses	103.4	98.6	- 4.6
Asset Acquisitions	0.1	1.1	n.a.
New South Wales Insurance Ministerial Corporation			
Total Expenses	803.0	913.9	13.8
Asset Acquisitions
Electricity Tariff Equalisation Ministerial Corporation			
Total Expenses	0.1	n.a.
Asset Acquisitions

(a) Includes \$337.4 million for First Home Owner Grant Scheme payments. When these grants are excluded, expenses are up 6.5 percent.

(b) Expenses for 2000-01 and 2001-02 include \$168 million and \$70.7 million to reflect the accrual accounting "costs" of handing back to councils the Ryde Aquatic Centre, the Aquilina Reserve in Blacktown and the slalom canoeing venue at Penrith; the development costs of the media village and the costs of land remediation under the Athletes' Village.

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Crown Property Portfolio			
Total Expenses	140.6	149.9	6.7
Asset Acquisitions	5.0	n.a.
Advance to the Treasurer			
Total Expenses	160.0	250.0	56.3
Asset Acquisitions	40.0	40.0	
Total, Treasurer and Minister for State Development			
Total Expenses	5,611.3	5,412.0	- 3.6
Asset Acquisitions	147.3	85.2	- 42.1

TREASURY

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). OFM serves the Treasurer and the Government by providing economic advice and advising on, and accounting for, the overall management of the State's finances. OSR administers and collects taxes and implements legislation relating to State revenue.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Achievements during 2000-01 included:

Office of Financial Management

- ◆ Energy Reform – a significant series of reforms were implemented by the Market Implementation Group during 2000–01. Highlights included developing Retail Contestability, reform of Pacific Power, progressing the corporatisation of the Snowy Mountains Hydro-Electricity Authority and establishment of the Electricity Tariff Equalisation Fund.
- ◆ Tax Reform – successful implementation of the new taxation arrangements following introduction of the GST, effective from 1 July 2000. New South Wales agencies were well prepared for implementation and the final reporting requirements of the project were completed in October 2000. An interim GST Administration Agreement was negotiated with the Australian Taxation Office.
- ◆ State's Credit Rating – information and briefings provided to Moody's Investors Service and Standards & Poor's during the year confirmed continuation of the AAA Credit Rating for New South Wales.

- ◆ Infrastructure Review – during the year a Green Paper on private financing of infrastructure was prepared and issued for comment. Over sixty submissions were received and these have been used to format ‘issues’ workshops to support the development of a new policy.
- ◆ Financial Management – the Financial Management Framework was issued to agencies during 2000–01. The Framework is designed to provide mechanisms to improve financial management processes in the General Government Sector. A cornerstone is the Service and Resource Allocation Agreement which continued to be piloted with selected agencies during the year.
- ◆ Sale of Freight Rail Corporation – the Government announced its intention to sell Freight Rail Corporation in conjunction with the proposed sale of the National Rail Corporation. OFM is closely involved with the taskforce working on the processes associated with the proposed sale which is scheduled for completion early in the coming year.

Office of State Revenue

- ◆ Revenue Collection System Upgrades – the Revenue and Compliance Processes and Systems project (RECOUPS) was completed during 2000-01 with the release of the final modules covering invoiced taxes (e.g. land tax), unclaimed money and compliance processes.
- ◆ E-commerce – service delivery was further enhanced during 2000-01 with the introduction of a secure private network for legal industry client service providers to obtain electronic land tax clearance and valuation certificates online. The Revenue OnLine project also created a new system for searching and claiming unclaimed money on the Internet.
- ◆ OSR Collecting Other State Revenues – implementation of RECOUPS has enabled OSR to assume revenue collection functions on behalf of other agencies. Responsibility for Keno tax collection was transferred from the Department of Gaming and Racing on 1 July 2000, followed by racing taxes on 1 January 2001. Collection of club and hotel gaming machine device duties will commence from 1 July 2001.
- ◆ Administration of First Home Owner Grants – OSR commenced responsibility for administering the First Home Owner Grants Scheme in New South Wales from 1 July 2000. Applications paid during the Scheme’s inaugural year are expected to exceed original estimates by around 30 percent.

- ◆ National Tax Reform – in accordance with changes agreed to Commonwealth-State financial arrangements, New South Wales abolished the accommodation levy on 1 July 2000. Duty on listed marketable securities and financial institutions duty will be abolished from 1 July 2001.

STRATEGIC DIRECTIONS

Office of Financial Management

The State's Fiscal Strategy will continue to be a high priority for 2001–02 and will underpin the policy and strategic advice provided by OFM. This strategy is fundamental to the State's economic performance, resource allocation and credit rating. The focus will continue to be on debt reduction and improved management of overall debt and liabilities.

The contractual basis for resourcing via the Service and Resource Allocation Agreements will continue to be implemented through the Budget process. A review of existing agreements will be conducted in 2001–02 with a view to extending coverage to other agencies.

Energy reform will again be a focus and will include determination of the most appropriate structure to ensure that Powercoal and Pacific Power International (part of Pacific Power) are viable stand-alone entities. Corporatisation of the Snowy Mountains Hydro-Electricity Authority is scheduled for early 2001-02. The final phase of Full Retail Contestability, which extends competition of electricity retailing to general households, is scheduled for January 2002.

A new policy on infrastructure arrangements within New South Wales will be developed during the coming year, following on from the Green Paper on Private Financing of Infrastructure and the related industry consultations.

Office of State Revenue

In 2001-02, OSR will focus on the following issues to achieve its corporate objectives of optimising revenue and maximising efficiency, client satisfaction and organisational and staff capability:

- ◆ Revenue Online project – this project will further improve client service through enhanced e-commerce capabilities, by providing clients with new options for transacting business with OSR.
- ◆ Land Tax Equity project – this project will identify defaulters and ensure equitable treatment of all liable land owners.

- ◆ Revenue Systems 2000 project – this project will further improve the quality and functionality of OSR’s computer systems, particularly compliance systems, pay-roll tax and duties returns, and unclaimed money.

2001-02 BUDGET

Total Expenses

Treasury’s estimated total expenses in 2001-02 are \$441.5 million, including First Home Owner Grant payments estimated at \$337 million. When the First Home Buyer grants are excluded, the balance of Treasury’s expenses are increasing by 1.2 percent over the amount spent in 2000-01.

Asset Acquisitions

Office of Financial Management

For 2001-02, \$345,000 has been allocated for OFM’s computer and related equipment replacement program. In addition, \$500,000 will be provided towards upgrading the computer operating system in Governor Macquarie Tower.

Office of State Revenue

OSR’s 2001-02 asset acquisitions program amounts to \$8.3 million and will enhance existing technical infrastructure and work processes to further improve client service. The enhancements are also anticipated to raise additional revenue as a result of improved compliance intelligence activities and streamlined lodgment enforcement systems.

CROWN TRANSACTIONS ENTITY

“Crown Transactions” reflect service-wide transactions for which individual agencies are not directly accountable. The major components relate to the employer’s contributions to First State and Pooled Fund superannuation schemes, long service leave payments, interest payments on government debt to New South Wales Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by General Government agencies that are members of the Treasury Banking System.

The State is required by the Commonwealth to contribute to the administration of the GST and make a contribution to higher education superannuation. Other payments include State Bank post sale management costs, refunds and remissions of Crown revenue, natural disasters assistance, rate concessions on exempt properties within the Sydney and Hunter Water Districts, contributions to the Treasury Managed Fund, debt/investment management costs, and operating subsidies to Australian Inland Energy and Hunter Water Corporation.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Crown Property Portfolio was previously consolidated in the Crown Transactions Entity. This entity is now reported separately within this Ministerial portfolio. The Crown Transactions Entity Commercial Activities, which was previously reported separately, is now consolidated within the Crown Transactions Entity for reasons of materiality. These activities comprise the New South Wales Non-Budget Long Service Leave Pool and the New South Wales Structured Finance Activities.

Receipts from capital restructure of the electricity industry have been utilised for debt retirement resulting in significant debt management costs in 2000-01 but substantially reduced interest expenses from 2001-02 onwards. Also the Government is phasing in full funding of accruing superannuation liabilities. For detailed commentary on liability management refer to Chapter 5 in Budget Paper No. 2.

\$600 million has been provided in 2000-01 for hardship assistance in relation to the HIH collapse. Refer Budget Paper No. 2 for further details of the assistance package.

2001-02 BUDGET

Total Expenses

Estimated total expenses in 2001-02 are \$3,382 million, with the major components being:

- ◆ \$799 million for interest expenses on existing debt held with New South Wales Treasury Corporation, the Commonwealth and other organisations. This is a 33 percent decrease on forecast 2000-01 expenses, reflecting savings generated from the maturity of long term debt in a lower interest rate environment and the utilisation of proceeds from the capital restructure of the electricity industry to retire General Government debt;

- ◆ \$1,784 million for employer superannuation expenses and associated payroll tax. This cost compares to a forecast expense of \$3,007 million in 2000-01. The high expense recorded in 2000-01 can be attributed mainly to lower than forecast returns on investments and changed demographic assumptions used by William M. Mercer, the scheme actuary, during their triennial review of the defined benefit superannuation schemes;
- ◆ \$181 million for GST administration and related payments;
- ◆ \$294 million for long service leave expenses of public service employees;
- ◆ \$41 million for petroleum products for on-road use in zones descending from the Queensland border and \$31 million to subsidise the sale of low alcohol beer in New South Wales. With the abolition from 1 July 2000 of the safety net arrangements whereby the Commonwealth collected taxes on petrol, liquor and tobacco on behalf of the State, New South Wales will no longer be paid revenue from taxes specific to beer. Beer will be subject solely to Commonwealth taxation in the form of excise duty and the GST;
- ◆ \$15 million to be invested in projects with the aim of increasing the flow of water in the Snowy River;
- ◆ \$50 million grant to the Insurance Ministerial Corporation with the bulk going to the Transport Accident Compensation Fund as a replacement for Third Party Motor Vehicle Registration Levy concessions granted in 1998-99;
- ◆ \$20 million for voluntary redundancy costs within the Public Sector generally;
- ◆ \$10 million grant to the Treasury Managed Fund to fund increases in insurance premiums that are outside the control of agencies and that would have been funded through the budget if known at the time the budget was set;
- ◆ \$10 million as the State's contribution to higher education superannuation;
- ◆ \$40 million for State Bank post sale costs;
- ◆ \$30 million for Natural Disaster grants; and
- ◆ \$11.5 million to Sydney Water to reimburse the agency for concessions on properties exempted from water rates. These concessions mainly relate to properties used by charities and local government.

Total Retained Revenue

Estimated total retained revenue in 2001-02 is \$478 million, with the major components being:

- ◆ \$328 million book profit on the acquisition of a 58 percent share in Snowy Hydro Limited (the Snowy Mountains Scheme);
- ◆ \$75 million interest on advances to General Government agencies;
- ◆ \$20 million of dividends from Snowy Hydro Limited;
- ◆ \$35 million in contributions for superannuation and long service leave;
- ◆ \$7 million sale proceeds of land; and
- ◆ \$11 million interest on deposits with New South Wales Treasury Corporation.

CROWN LEASEHOLDS ENTITY

The Crown Leaseholds Entity was previously incorporated within the Crown Transactions Entity, and is administered by the Department of Land and Water Conservation under the Crown Lands Act 1989.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown Land and generates revenue from leases, licences and permissive occupancies of Crown Land.

Total cash transfers to the Consolidated Fund are estimated to increase by 2.5 percent to \$41 million in 2001-02. This is mainly attributable to increased proceeds from Crown land leases.

Increases in operating expenses in 2000-01 were due to increased provision for bad and doubtful debts.

OLYMPIC CO-ORDINATION AUTHORITY

The Olympic Co-ordination Authority (OCA) had responsibility for implementing strategies for the planning, re-development and management of the Homebush Bay area and for the delivery of new sporting and recreational facilities and venues at Homebush Bay, Penrith, Bankstown, Blacktown, Horsley Park, Ryde and Liverpool used during the 2000 Olympic and Paralympic Games.

In developing the venues and facilities, the Authority was required to ensure they were suitable for use after the year 2000 Games.

The Authority also had responsibility for co-ordinating and reporting on the New South Wales Government's involvement in preparations for the Olympic and Paralympic Games and maintaining close liaisons with the Olympic and Paralympic Organising Committees (SOCOG and SPOC, respectively).

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2000-01 the Authority successfully completed the procurement of all Olympic venues and delivered, on behalf of SOCOG, the temporary overlay required for venues to operate in Games mode. The Authority retained responsibility for the Common Domain areas of Sydney Olympic Park and took primary responsibility for the preparation of the "Urban Domain" areas in the City of Sydney, and the venue precincts in the East and West.

Finalisation of the 2000 Games contractual arrangements is continuing. Savings achieved in the Authority's overall Olympic construction program will be utilised to meet additional costs related to temporary overlay and last minute venue fitout which are estimated at up to \$20 million.

STRATEGIC DIRECTIONS

The *Sydney 2000 Games Administrative Act 2000* provided for:

- ◆ SOCOG to be wound up on a date to be proclaimed or by 31 March 2002, whichever is the earlier. SOCOG's financial operations are estimated to return close to \$30 million to the Government from support funding of \$140 million provided to SOCOG in June 2000;
- ◆ the assets, rights and liabilities of SOCOG to be transferred to OCA on wind up;

- ◆ the SOCOG Board and Chief Executive Officer to cease office from 1 January 2001;
- ◆ the Director-General of OCA to perform the functions of the Board of Directors and the Chief Executive Officer of SOCOG from 1 January 2001;
- ◆ SPOC to be dissolved from 1 January and its assets and liabilities to transfer to OCA from that date. The final outcome will result in some \$14.8 million being repaid to each of the New South Wales and Commonwealth Governments and in the case of New South Wales these cash returns flow through to OCA then the Consolidated Fund prior to 30 June 2001; and
- ◆ Olympic Road and Transport Authority (ORTA) to be dissolved on a date to be proclaimed and its assets, rights and liabilities to be transferred to OCA. ORTA is expected to achieve a balanced financial outcome with a small cash surplus flowing to OCA by 30 June 2001. Any outstanding commitments of ORTA at that date will revert to OCA.

The Premier announced in January 2001 that the Sydney Olympic Park Authority will be established from 1 July 2001 to promote, manage and develop the 740 hectares in the Homebush Bay precinct. It is proposed that all Government owned lands in that precinct including the lands of the State Sports Centre and Bicentennial Park will be vested in the new Authority. OCA will retain responsibility for wind up of Olympic arrangements and the management and future promotion of the non Olympic Park venues until their future direction is determined by Government. A special task force has been formed to report on this issue.

In finalisation of the year 2000 Games arrangements, OCA will have prime responsibility for operational issues including liquidation wind-up costs, preparation of official post Games and Statutory Reports, financial compensation claims and the management of contractual arrangements including issues progressing to litigation.

2001-02 BUDGET

Total Expenses

Total estimated expenses for 2001-02 is \$96.3 million for managing the western venues and expected costs associated with the wind-up of the Olympics and Paralympic Games. The amount includes a one-off non-cash accounting adjustment of \$70.7 million required for the write-down of assets. This adjustment reflects the value of work that was undertaken by OCA in respect of the Athletes Village and acknowledges that OCA has little or no long term equity in these works.

Expenditure for 2001-02 includes:

- ◆ \$6.5 million for management of non-Olympic Park venues; and
- ◆ \$5 million for Olympic agency wind-up costs.

ASSET ACQUISITIONS

No funding has been provided for asset acquisitions in 2001-02.

OLYMPIC ROADS AND TRANSPORT AUTHORITY

The Olympic Roads and Transport Authority (ORTA) was established to plan, co-ordinate and provide integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games and for test events and designated special events including the Royal Easter Show held at Homebush Bay.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2000-01 ORTA successfully met its core task of delivering integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games.

ORTA's revised expenditure projection for 2000-01 is \$265 million compared with an initial budget of \$191.9 million. The variation of \$73.1 million relates to:

- ◆ additional expenditure of \$38 million, paid through ORTA, to other transport agencies to fund additional Olympic costs including the Olympic Allowance. Of this amount, \$31.3 million was allocated to the State Rail Authority;
- ◆ additional expenditure on bus hire, salary allowances and extra meals and accommodation facilities provided to bus drivers;
- ◆ additional property and facilities costs and unforeseen additional marketing and technology costs.

A significant proportion of the additional expenditure was able to be funded from the receipt of additional revenue from sponsors, investments interest, bus hire receipts and additional revenue from Royal Easter Show and major events bus services.

ORTA is expected to finalise its contractual arrangements with Bus 2000 prior to 30 June 2001 when it will be wound up. The Authority is expected to achieve a balanced financial outcome with a small cash surplus flowing to OCA by 30 June 2001. Any outstanding commitments of ORTA at that date will revert to OCA.

SYDNEY OLYMPIC PARK AUTHORITY

The Sydney Olympic Park Authority (SOPA) will be established to manage the long term future of Homebush Bay. The Premier, in January 2001, announced the Authority is to commence operations from 1 July 2001. The Authority will be managed by a Board appointed by the Minister.

SOPA will be responsible for the management and development of facilities and infrastructure in the Sydney Olympic Park precinct and for the promotion and organisation of sporting, educational, recreational and tourist activities.

Budget funding for SOPA of \$31.9 million has been provided from an amount of \$51.9 million previously allocated to the Olympic Co-ordination Authority, which will retain \$20 million for Olympic wind-up issues.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Authority will take over the previous responsibilities of the Olympic Co-ordination Authority (OCA) in respect of the Homebush Bay precinct. OCA will remain responsible for Olympic and Paralympic Games wind-up and the promotion and operation of the Olympic venues which are outside Sydney Olympic Park until their longer term operational future is decided. It is proposed that all Government owned lands within the Homebush Bay precinct will be vested in SOPA including those of Bicentennial Park and State Sports Centre.

STRATEGIC DIRECTIONS

The proposed future development of Sydney Olympic Park is the key to its financial viability. The long term objective is to achieve a viable and vibrant precinct which would require minimal Government funding.

Initiatives relating to the fostering of further development on site, entertainment and festival programs and provision of transport will be employed to ensure ongoing use and financial viability of the precinct. Ongoing viability will depend heavily on event schedules and more importantly a critical mass of permanent inhabitants and visitations at Homebush Bay.

Draft masterplanning provides for a mixture of premium residential and commercial development opportunities on site. Government will seek broad proposals from the private sector for these developments in 2001-02 and it is expected SOPA will share in revenue opportunities from these developments in order to meet the costs of maintaining and promoting the substantial public areas particularly in the Millennium Parklands.

Key Strategies include:

- ◆ preservation of the natural and cultural heritage;
- ◆ restoration and use of heritage facilities in the Millennium Parklands;
- ◆ promotion and marketing of the site particularly in the form of developing a program of special community events and festivals;
- ◆ ongoing development of the site Masterplan in liaison with the Department of Urban Affairs and Planning;
- ◆ private industry participation in the commercial development of the site particularly in the core areas of the rail station and venue precinct; and
- ◆ development of regional bus transport routes to service and promote use of the site.

2001-02 BUDGET

Total Expenses

Total operating expenses in 2001-02 are estimated at \$76.2 million.

Expenses include:

- ◆ the maintenance, security and operation of facilities at Sydney Olympic Park and surrounding parklands;
- ◆ supporting the infrastructure and remediation works at Homebush Bay;
- ◆ marketing and customer services including the staging of festivals and events;
- ◆ ongoing planning and development of the site;

- ◆ property and asset management including maintenance of building and structures and provision of public utilities;
- ◆ advising on commercial development, negotiating commercial arrangements and managing the business activities of SOPA; and
- ◆ promotion of Homebush Bay as a location for investment, visitation and the conduct of business.

Off setting expenses are revenues of \$79.7 million earned from:

- ◆ car parking (\$6 million), rents and leases (\$5 million) and capital contributions towards the development of Olympic facilities (\$3 million); and
- ◆ an accounting adjustment of \$62.6 million which recognises that the Government will own Stadium Australia in 2029.

Asset Acquisitions

The Authority's asset acquisition program of \$30 million in 2001-02 includes:

- ◆ \$12.8 million to finish decommissioning Olympic sites, re-positioning of the cauldron and reconfiguration of the Stadium for its long term use;
- ◆ \$4.7 million for attractions and infrastructure including additional shelter and shade and a wall to commemorate the volunteers from the Olympic and Paralympic Games;
- ◆ \$4.5 million for the restoration and refurbishment of heritage structures and for the initial stage of provision of basic site amenities in the Millennium Parklands; and
- ◆ \$4 million for the administration and engagement of required expertise for progressing the commercial development of the site.

DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

The Department of State and Regional Development's aim is to advance the economic development of New South Wales and bring new business to the State by attracting domestic and international investment, encouraging exports, improving enterprise skills, increasing innovation and providing a competitive business climate.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2000-01, the Department has been successful in attracting and facilitating major investment projects in both metropolitan and regional New South Wales with an estimated investment value of \$960 million and employment impact of over 8,500 jobs.

The financial year included the following programs and initiatives:

- ◆ The Australian Technology Showcase (ATS) continued to promote innovative and technology oriented Australian businesses. Over \$200 million in new sales and exports has been achieved by 270 New South Wales companies. The ATS is now implemented nationally and is conducted in association with the Federal Department of Industry Science and Resources, Austrade and the ACT, Queensland, Victorian and South Australian Governments;
- ◆ The Olympic Business Program was implemented to maximise the benefit of the Olympic Games promoting Sydney and New South Wales as a preferred investment location in the Asia Pacific region. The program included promotion in Australia and overseas, specialised promotional material, operation of the Sydney media centre and business networking events during the Games;
- ◆ As part of the Olympic Business Program contracts worth over \$1 billion for the Olympic Games were awarded to New South Wales firms, of which contracts worth over \$270 million were won by regional firms. International athletes injected around \$70 million into regional New South Wales through the Government's Pre-Games Training Program. The Sydney Media Centre provided access to 350 business stories and industry fact sheets to over 5,000 registered international and domestic media. Over 10,000 business people attended more than 100 business promotion events and briefings prior to and during the Games;
- ◆ Investment projects won included the IBM E-commerce centre for the Asia Pacific involving 494 jobs. Deutsche Bank AG announced its Sydney office will be one of only two global processing hubs for foreign exchange trading. ABN Amro announced Sydney will be one of three global locations for foreign exchange trading in G7 currencies;

- ◆ The Department has also instituted a post Olympics business development plan called "Building on Success". The main elements of this program entail pursuing business opportunities through business contacts made during the Games, conducting high level trade and investment missions and working with Australian and locally based international corporations to expand their operations in New South Wales;
- ◆ The Women in Business program was expanded significantly during 2000-01 with 290 participants in 18 programs held throughout the State;
- ◆ Townlife Development Program - a program implemented to assist smaller towns, those with a population of less than 2,500, which are particularly vulnerable to the effects of globalisation and the rationalisation of industry. Funding support has been provided to 24 communities to plan and implement projects, which involve new economic activity;
- ◆ New Market Expansion Program – implemented to assist regional firms to develop the confidence, networks and skills to pursue and take up new markets and to break the cycle of dependence on traditional markets and local economies; and
- ◆ Meat Processing Industry Restructuring Program – introduced to assist the meat processing sector develop into a competitive and sustainable industry and ease the impact of continuing rationalisation on companies, employees and regional communities.

Variations between 2000-01 budgeted and revised expenditure for grants and subsidies items reflect changes in the timing of claims for payment and do not represent any change in the Government's overall funding commitment for these projects.

Investment attraction and other specific projects assisted / facilitated include:

- ◆ Windsor Farm Foods Group Ltd, Cowra – process vegetables, honey and jam (investment \$10.5 million – 60 jobs);
- ◆ Peel Valley Exporters Pty Ltd, Tamworth – establishment of small stock meat processing facility (investment \$6 million – 90 jobs);
- ◆ Jeld-Wen Australia Pty Ltd, Oberon – expansion of former CSR door skin manufacturing plant (investment \$22 million - retention and potential growth of workplace);

- ◆ Cellulose Valley Technology Park, Lismore – infrastructure works to establish a technology park to foster innovation, research and manufacture of natural and environmentally beneficial products; and
- ◆ Filming of The Matrix II and III and a film length episode of The Bill were also secured for Sydney.

STRATEGIC DIRECTIONS

The Department's activities are encompassed in four strategies. These are promoting investment, boosting exports, encouraging innovation and improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within Government as well as explaining and implementing Government policies applying to industry.

2001-02 BUDGET

Total Expenses

The Department's estimated total expenses for 2001-02 amount to \$98.6 million.

During 2001-02 the Department's initiatives will include the following:

- ◆ A post Olympics Business Program aimed at maximising the investment attraction and trade potential of the State. The program will consist of investment recruitment and export promotion missions to targeted markets;
- ◆ The Australian Technology Showcase (ATS) program for innovative technologies will be extended to capitalise on the post Olympic opportunities program for New South Wales businesses. The ATS will provide new prospects for technology companies through an extensive promotional program including exhibitions, business missions, website promotion and business matching with local and international venture capitalists and technology users;

- ◆ Under the Regional Economic Transition Scheme, funds were allocated to assist communities adversely affected by deregulation of the dairy industry to explore alternative industries, and diversify their economies. The Scheme will continue, allowing targeted assistance to attract new industry to communities impacted by economic restructuring;
- ◆ The Country Lifestyles Program will continue as a program to assist the promotion of attraction of regional New South Wales sites as business destinations. There will be two Regional Business Investment Tours per year, bringing investment executives to regional locations where local firms will have the opportunity to showcase their businesses to secure capital for growth; and
- ◆ A new service for technology start up companies will be developed as part of the Small Business Expansion Program, taking account of the special challenges faced in areas such as biotechnology and information technology. The film industry firms, who are a special group of small business entrepreneurs with particular challenges in strategic and financial management planning, will also be targeted for support.

In addition, the 2001-02 Budget includes allocation for the following programs:

- ◆ Regional Headquarters Scheme – to encourage international companies to establish their regional headquarters in Sydney;
- ◆ Assistance to Industry – promoting, encouraging and stimulating the establishment and development of industry;
- ◆ Regional Business Development Scheme – providing assistance to businesses starting up, expanding in or relocating to a regional location;
- ◆ Community Economic Development Programs – a suite of programs which help regional communities to take a strategic and proactive approach in their economic future and to explore opportunities which value add to local resources and diversify from the traditional economic base;
- ◆ Hunter Advantage Fund – response to the need for job creation and industry development initiatives in the Newcastle area as a consequence of the closure of BHP’s steelmaking operations in 1999;
- ◆ Illawarra Advantage Fund - to help ameliorate the effects of industry restructuring within the Illawarra region;

- ◆ New South Wales High Growth Business – an initiative to help businesses exposed to global competition; and
- ◆ Small Business Development – supporting a range of activities directed at small and micro firms in New South Wales. The programs are mainly delivered from the community and private sector, with Departmental resources directed to testing concepts and delivery mechanisms.

Asset Acquisition Program

The Department's asset acquisition program for 2001-02 includes \$1.1 million for computer upgrades, essential building works and the replacement of plant and equipment.

NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION

The Insurance Ministerial Corporation (IMC) was created in 1992 to accept the assets, liabilities, rights and obligations of Government insurance activities. The activities are:

- ◆ The Treasury Managed Fund, which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and
- ◆ The management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The major revenue items are premiums, investment earnings, and Government grants. Expenses are primarily related to claims costs.

Claims expenses include movements in the liability for outstanding claims. The liability includes an independent actuarial valuation of claims incurred but not yet paid, incurred but not yet reported claims and the anticipated fund management fees in respect of the management of those claims.

The asset management policy for the IMC provides for an allocation of 60 percent bonds and 40 percent growth assets. This allocation was chosen to improve the solvency ratio over the long term. It provides an acceptable balance between risk and growth. The New South Wales Treasury Corporation directly manages the bond portfolio and acts as a manager of managers in respect of growth assets.

STRATEGIC DIRECTIONS

A greater emphasis has been placed on reducing claim costs in the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender. GIO General Ltd was successful in securing a three year tenure from 1 July 2000 with an option at the Government's discretion for a further extension of two years.

2001-02 BUDGET

The estimated operating surplus of \$21.8 million for 2001-02 compares with a forecast deficit of \$5.7 million in 2000-01. This result will be achieved by an 8 percent increase in revenue to \$935.7 million, while expenses are expected to increase by 5 percent to \$913.9 million.

The deficit of \$5.7 million in 2000-01 arose as a result of the revaluation of outstanding workers compensation claims. Small variations, when applied to the very large amount of outstanding claims (greater than \$2 billion), produce significant variations in the operating result.

The surplus of \$21.8 million for 2001-02 arises as a result of a difference between premiums, which are based on projected claims costs, and the movement in outstanding claims, which is based on an actuarial estimate of claims costs plus a 7.5 percent prudential margin.

More information on "insurance management" is provided in Chapter 5 of Budget Paper No. 2.

ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION

The Electricity Tariff Equalisation Ministerial Corporation commenced the administration of the Electricity Tariff Equalisation Fund (ETEF) on 1 January 2001. The Fund is designed to manage purchase cost risk for those standard retail suppliers that are required to supply electricity to small retail customers at tariffs determined by the Independent Pricing and Regulatory Tribunal.

Standard retail suppliers are required to pay money into the Fund when wholesale prices are lower than the energy cost component they recover from regulated customers. When wholesale prices are higher than the energy cost component in the regulated tariff, the ETEF compensates standard retail suppliers from the surpluses collected earlier to ensure they earn a regulated return.

In this way, the Fund seeks to smooth out the volatility in wholesale prices for those businesses that are required to sell at regulated tariffs. At the same time, the Fund ensures that the standard retail suppliers do not face a commercial advantage or disadvantage because they supply regulated customers.

In the event there is a sustained rise in pool prices and there are insufficient funds, New South Wales Government owned electricity generators are required to 'top-up' the ETEF to the extent they have benefited from the high wholesale prices that caused the Fund to be depleted. Generator payments to the Fund are repaid to generators whenever standard retail suppliers make a payment into the Fund. The involvement of generators ensures that the Fund balance is always positive.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Standard retail electricity suppliers and State-owned electricity generators make payments into the Fund and receive payments from the Fund in accordance with the payment rules established by legislation. The direction and level of payments is dependent on movements in wholesale electricity prices.

Payments into and out of the Fund by standard retail suppliers are expected to roughly balance during the period to 30 June 2001. Given this outcome, all payments into the Fund by generators will be repaid as at 30 June 2001.

The Corporation has a borrowing facility of up to \$50 million. The facility was used as a mechanism for reducing cash flow risk for generators during the initial period of the Fund's operation. The facility was provided for a transitional 6-month period. The facility will be repaid by standard retail supplier and/or generator payments into the Fund.

STRATEGIC DIRECTIONS

The introduction of full retail competition from 1 January 2002 will impact on the number of customers covered by regulated tariffs and the operation of the Fund. Small business and household customers that enter into negotiated contracts will no longer be covered by the Fund, although they will have the option of electing to return to regulated supply arrangements.

2001-02 BUDGET

Based on forward market prices, the average regulated energy cost in regulated retail tariffs is expected to be slightly higher than average wholesale prices. The Fund should record a small surplus throughout 2001-02 although there will be fluctuations in payments throughout the year in line with market based movements in wholesale price.

CROWN PROPERTY PORTFOLIO

The main activity of the Crown Property Portfolio is management, including the collection of rent, of multi-occupancy office buildings owned or leased by the New South Wales Government. It also manages a number of diverse non-office properties, which are outside the core activities of other agencies and/or which have entered the portfolio as a result of a strategic decision to restructure particular agencies. The Department of Public Works and Services manages the Portfolio on an agency basis under a Management Agreement between the Department and the New South Wales Treasury. Day to day property management of buildings in the Portfolio is contracted to a private sector agent.

STRATEGIC DIRECTIONS

The Portfolio's strategic focus will continue to centre on effectively managing the Crown Assets so as to optimise their value and maintain their operational utility. This will be achieved by:

- ◆ utilising the Portfolio's purchasing and negotiating power to secure improved lease rentals and terms for government agency accommodation;
- ◆ maximising the efficiency and effectiveness of tenants' accommodation; and
- ◆ maintaining expenditure at industry standards/ benchmarks.

2001-02 BUDGET

Total Expenses

The budgeted expenditure for 2001-02 is \$149.9 million, an increase by \$11.1 million compared with 2000-01. The additional expenditure comprises provision for a number of refurbishment projects.

Asset Acquisitions

Consistent with the Government's decision to move the Department of Local Government to Nowra, the Portfolio has made an allowance of \$5 million in 2001-02 towards the cost of the construction of an office building.

ADVANCE TO THE TREASURER

\$290 million has been allocated in 2001-02 to the Treasurer as an advance to allow for supplementary expenses - \$250 million for recurrent services and \$40 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

The level of the advance for recurrent services to the Treasurer in 2001-02 has been increased to \$250 million following a review of variations from Budget Estimates in previous years. At \$250 million the advance represents a contingency of less than 1 percent of budgeted operating expenses.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

	- Budget \$000	2000-01- Revised \$000	- 2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	27,054	26,027	27,897
Other operating expenses	18,896	19,069	19,694
Maintenance	395	411	437
Depreciation and amortisation	1,011	988	982
Grants and subsidies	25,582	33,554	36,014
Other expenses	6,453	7,537	8,126
Total Expenses	79,391	87,586	93,150
Less:			
Retained Revenue -			
Sales of goods and services	3,620	4,627	5,057
Investment income	200	309	189
Grants and contributions	11,940	10,597	7,669
Other revenue	...	141	121
Total Retained Revenue	15,760	15,674	13,036
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	(1,500)
NET COST OF SERVICES	65,131	73,412	81,614

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	25,268	24,160	26,037
Grants and subsidies	25,582	33,554	36,014
Other	26,606	32,671	31,977
Total Payments	77,456	90,385	94,028
Receipts			
Sale of goods and services	3,620	4,945	5,057
Interest	200	366	219
Other	11,940	15,090	11,565
Total Receipts	15,760	20,401	16,841
NET CASH FLOWS FROM OPERATING ACTIVITIES	(61,696)	(69,984)	(77,187)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,687)	(3,050)	(4,827)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,687)	(3,050)	(4,827)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	58,634	68,615	77,052
Capital appropriation	1,687	2,787	4,827
Cash reimbursements from the Consolidated Fund Entity	803	651	800
NET CASH FLOWS FROM GOVERNMENT	61,124	72,053	82,679
NET INCREASE/(DECREASE) IN CASH	(2,259)	(981)	665
Opening Cash and Cash Equivalents	6,215	6,824	5,843
CLOSING CASH AND CASH EQUIVALENTS	3,956	5,843	6,508
CASH FLOW RECONCILIATION			
Net cost of services	(65,131)	(73,412)	(81,614)
Non cash items added back	2,797	2,818	2,837
Change in operating assets and liabilities	638	610	1,590
Net cash flow from operating activities	(61,696)	(69,984)	(77,187)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,956	5,843	6,508
Receivables	1,085	1,035	950
Other		50	50
Total Current Assets	5,041	6,928	7,508
Non Current Assets -			
Receivables	45		...
Property, plant and equipment - Land and building	11,155	12,659	12,025
Plant and equipment	670	1,655	4,634
Total Non Current Assets	11,870	14,314	16,659
Total Assets	16,911	21,242	24,167
LIABILITIES -			
Current Liabilities -			
Payables	1,959	1,828	1,833
Employee entitlements and other provisions	2,500	2,500	2,500
Total Current Liabilities	4,459	4,328	4,333
Total Liabilities	4,459	4,328	4,333
NET ASSETS	12,452	16,914	19,834
EQUITY			
Accumulated funds	12,452	16,914	19,834
TOTAL EQUITY	12,452	16,914	19,834

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

77.1 Environmental Planning

77.1.1 Planning System Development and Management

Program Objective(s): To ensure that the planning system is modern and best practice, and promotes world class environmental planning, delivering sustainable environmental and economic outcomes for business, investors and the community of New South Wales.

Program Description: Reform, development and monitoring of the planning system
Provision of planning information and services on-line.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Level of stakeholder satisfaction with the planning system	%	58	n.a.	60	62
Planning information and services available on line	%			25	50
Circulars and advice to local councils	no.	40	50	30	30
Technical and advisory service to industry and the community	no.		2,500	2,000	2,500
<u>Average Staffing:</u>	EFT			60	59

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,539	4,179	4,213
Other operating expenses	1,867	2,574	2,151
Maintenance	45	45	45
Depreciation and amortisation	166	139	138
Grants and subsidies			
Non profit organisations	592	495	400
Total Expenses	7,209	7,432	6,947

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

77.1 Environmental Planning

77.1.1 Planning System Development and Management (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	23	23	22
Fees for services	146	5	71
Recoupment of administration costs	159	147	135
Minor sales of goods and services		24	22
Investment income	28	23	20
Grants and contributions	206	96	26
Other revenue		121	121
Total Retained Revenue	562	439	417
NET COST OF SERVICES	6,647	6,993	6,530
<hr/>			
ASSET ACQUISITIONS	3,181

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.2 Planning Policy Development

Program Objective(s): To ensure that environmental plans, policies and strategies promote sustainability and competitiveness for New South Wales.

Program Description: State Environmental Planning Policies, Regional Environmental Planning Policies and other planning policies and strategies
Whole-of-Government co-ordination and advice to the Minister on all aspects of planning and related environmental, economic and human service issues

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Regional Environmental Plans and State Environmental Planning Policies prepared/amended	no.	7	3	19	13
<u>Average Staffing</u> :	EFT			132	145

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,207	9,195	10,392
Other operating expenses	4,367	5,625	5,620
Maintenance	152	151	152
Depreciation and amortisation	424	424	424
Grants and subsidies			
Non profit organisations	507	279	...
Resource and Conservation Assessment Council	5,264	5,053	5,782
Total Expenses	20,921	20,727	22,370

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.2 Planning Policy Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	53	53	53
Fees for services	4	202	202
Recoupment of administration costs	476	267	254
Minor sales of goods and services			9
Investment income	83	96	80
Grants and contributions	415	112	121
Total Retained Revenue	1,031	730	719
NET COST OF SERVICES	19,890	19,997	21,651

ASSET ACQUISITIONS	70
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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.3 Development Assessment and Local Plan Assessment

Program Objective(s): To facilitate development and infrastructure projects that deliver sustainable environmental and employment outcomes consistent with Government policy and community expectations.

Program Description: Strategic and project level environmental impact assessment. Whole-of-government decision making for major development and infrastructure projects. Consideration of selected Local Environmental Plans to ensure consistency with state-wide strategic framework

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Environmental Impact Assessment					
Statements dealt with at post exhibition stage	no.	70	94	70	70
Requirements issued regarding					
Environmental Impact Assessment Statements	no.	200	215	160	165
Major Development Projects assessed	no.	30	46	33	40
<u>Average Staffing:</u>	EFT			54	56

	2000-01	2001-02
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,708	3,711	3,994
Other operating expenses	2,088	3,043	3,515
Maintenance	71	72	72
Depreciation and amortisation	141	140	136
Grants and subsidies			
Non profit organisations	184	91	...
Total Expenses	6,192	7,057	7,717

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.3 Development Assessment and Local Plan Assessment (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	16	17	17
Fees for services	822	1,801	1,909
Recoupment of administration costs		61	61
Minor sales of goods and services	258	48	4
Investment income	26	27	26
Grants and contributions	203	40	40
Total Retained Revenue	1,325	1,994	2,057
NET COST OF SERVICES	4,867	5,063	5,660

ASSET ACQUISITIONS	98	450	23
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.4 Implementation of Planning Policy Initiatives

Program Objective(s): To facilitate the implementation of urban and regional planning policies through targeted programs which support regional sustainability and deliver improved urban environments.

Program Description: Programs which create quality communities and deliver economic, social and environmental benefits. Active partnership with local government, other state agencies, business and the wider community

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs</u> :					
Coastal zone cumulative land area acquired	'000ha	15	15	15	15
Strategies/studies/projects completed	no.			30	25
<u>Average Staffing</u> :	EFT			55	61

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	3,210	3,823		4,429
Other operating expenses	6,657	3,076		4,451
Maintenance	55	72		62
Depreciation and amortisation	146	149		148
Grants and subsidies				
Premier's Department – Regional Co-ordination Program		61		...
Living Centres Program	209	620		1,559
Total Expenses	10,277	7,801		10,649

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

77.1 Environmental Planning

77.1.4 Implementation of Planning Policy Initiatives (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	19	19	20
Fees for services	276	21	1,353
Recoupment of administration costs		93	92
Minor sales of goods and services		185	7
Investment income	30	130	30
Grants and contributions	269	798	585
Other revenue		20	...
Total Retained Revenue	594	1,266	2,087
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	(1,500)
NET COST OF SERVICES	11,183	8,035	10,062

ASSET ACQUISITIONS	1,541	2,600	1,525
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

77.1 Environmental Planning

77.1.5 Program Management and Service Delivery

Program Objective(s): To provide specialist advisory services and manage grants programs which support planning policies and programs.

Program Description: Grants programs that provide financial incentives to create quality communities in urban and regional New South Wales Best practice specialist services to stakeholders and the community

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Grants under the Area Assistance Scheme	no.	360	327	330	330
Grants under the Urban Improvement Program	no.		6	4	4
Grants under the Georges River Foreshores Improvement Program	no.		6	12	10
<u>Average Staffing:</u>	EFT			74	69

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	5,390	5,119		4,869
Other operating expenses	3,917	4,751		3,957
Maintenance	72	71		106
Depreciation and amortisation	134	136		136
Grants and subsidies				
Area Assistance Scheme	9,859	9,859		9,840
Festival Development Corporation	693	2,193		10,716
Affordable Housing Program	6,800	2,350		550
Georges River Foreshores Improvement Program	1,161	1,258		970

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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

77.1 Environmental Planning

77.1.5 Program Management and Service Delivery (cont)

OPERATING STATEMENT (cont)

Urban Improvement Program	1,385	1,238	2,158
Honeysuckle Development Corporation	...	8,859	4,967
Non profit organisations	...	2,851	1,419
South Sydney Development Corporation	347	850	745
Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	5,034
Total Expenses	34,792	44,569	45,467
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	30	30	24
Fees for services	1,223	1,471	549
Recoupment of administration costs	115	159	185
Minor sales of goods and services		1	68
Investment income	33	33	33
Grants and contributions	10,847	9,551	6,897
Total Retained Revenue	12,248	11,245	7,756
NET COST OF SERVICES	22,544	33,324	37,711
ASSET ACQUISITIONS	48	...	28

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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78 HERITAGE OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,815	2,832	2,977
Other operating expenses	1,460	1,443	1,735
Maintenance	36	36	47
Depreciation and amortisation	100	100	143
Grants and subsidies	2,614	2,614	4,114
Total Expenses	7,025	7,025	9,016
Less:			
Retained Revenue -			
Sales of goods and services	292	310	291
Investment income	2,239	2,257	364
Grants and contributions	56	56	57
Other revenue		63	...
Total Retained Revenue	2,587	2,686	712
Gain/(loss) on disposal of non current assets		2	...
NET COST OF SERVICES	4,438	4,337	8,304

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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78 HERITAGE OFFICE

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,664	2,703	2,791
Grants and subsidies	2,614	2,614	4,114
Other	1,976	1,984	2,217
Total Payments	7,254	7,301	9,122
Receipts			
Sale of goods and services	292	310	291
Interest	1,979	2,067	307
Other	536	618	498
Total Receipts	2,807	2,995	1,096
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,447)	(4,306)	(8,026)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		2	...
Proceeds from sale of investments	2,163	10,486	85
Advance repayments received		111	...
Purchases of property, plant and equipment	(2,420)	(520)	(4,122)
Purchases of investments		(1,265)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(257)	8,814	(4,037)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,271	2,270	6,305
Capital appropriation	20	20	102
Cash reimbursements from the Consolidated Fund Entity	76	76	91
Cash transfers to Consolidated Fund			(30,000)
NET CASH FLOWS FROM GOVERNMENT	2,367	2,366	(23,502)
NET INCREASE/(DECREASE) IN CASH	(2,337)	6,874	(35,565)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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78 HERITAGE OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	37,239	30,425	37,299
CLOSING CASH AND CASH EQUIVALENTS	34,902	37,299	1,734
CASH FLOW RECONCILIATION			
Net cost of services	(4,438)	(4,337)	(8,304)
Non cash items added back	(9)	(14)	227
Change in operating assets and liabilities		45	51
Net cash flow from operating activities	(4,447)	(4,306)	(8,026)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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78 HERITAGE OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	34,902	37,299	1,734
Receivables	274	270	261
Other financial assets	1,495	1,465	1,465
Total Current Assets	36,671	39,034	3,460
Non Current Assets -			
Other financial assets	1,040	936	936
Property, plant and equipment -			
Land and building	4,324	1,766	5,776
Plant and equipment	5	366	335
Total Non Current Assets	5,369	3,068	7,047
Total Assets	42,040	42,102	10,507
LIABILITIES -			
Current Liabilities -			
Payables	357	820	862
Employee entitlements and other provisions	194	192	192
Total Current Liabilities	551	1,012	1,054
Non Current Liabilities -			
Other	14
Total Non Current Liabilities	14
Total Liabilities	565	1,012	1,054
NET ASSETS	41,475	41,090	9,453
EQUITY			
Reserves	550	550	550
Accumulated funds	40,925	40,540	8,903
TOTAL EQUITY	41,475	41,090	9,453

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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78 HERITAGE OFFICE

78.1 Heritage Policy and Assistance

78.1.1 Heritage Policy and Assistance

Program Objective(s): To enhance the community's understanding of heritage and to improve the conservation of heritage items.

Program Description: Provision of specialist education and promotional programs and financial assistance towards heritage. Implement the regulatory functions of the Heritage Act and maintain the State Heritage Register and Inventory. Provision of heritage management advice to relevant authorities and the community.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	3	n.a.	5	8
Education of Local Government officers to develop heritage criteria	no.	n a.	57	60	60
Councils to whom heritage powers have been delegated	no.	n a.	n.a	n.a.	50
Local Government, Government agencies and community groups trained in State Heritage Inventory software and criteria	no.	78	80	30	30
Items included in the State Heritage Register	no.	1,320	1,318	1,356	1,470
<u>Average Staffing:</u>	EFT	39	39	39	39

	2000-01 Budget \$000	Revised \$000		2001-02 Budget \$000
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OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	2,815	2,832		2,977
Other operating expenses	1,460	1,443		1,735
Maintenance	36	36		47
Depreciation and amortisation	100	100		143

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78 HERITAGE OFFICE

78.1 Heritage Policy and Assistance

78.1.1 Heritage Policy and Assistance (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Financial assistance for heritage projects	2,500	2,500	4,000
Environment and conservation organisations	44	44	44
Heritage Week	70	70	70
Total Expenses	7,025	7,025	9,016
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	62	18	30
Fees for services	200	232	230
Minor sales of goods and services	30	60	31
Investment income	2,239	2,257	364
Grants and contributions	56	56	57
Other revenue		63	...
Total Retained Revenue	2,587	2,686	712
Gain/(loss) on disposal of non current assets		2	...
NET COST OF SERVICES	4,438	4,337	8,304
<hr/>			
ASSET ACQUISITIONS	2,420	520	4,122

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
<i>OPERATING STATEMENT</i>			
Expenses -			
Operating expenses -			
Grants and subsidies	481,093	484,187	502,147
Total Expenses	481,093	484,187	502,147
NET COST OF SERVICES	481,093	484,187	502,147

NOTE: As this agency is only involved in the payment of community service obligations, a statement of financial position has not been produced.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Grants and subsidies	481,093	484,187	502,147
Total Payments	481,093	484,187	502,147
NET CASH FLOWS FROM OPERATING ACTIVITIES	(481,093)	(484,187)	(502,147)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	481,093	484,187	502,147
NET CASH FLOWS FROM GOVERNMENT	481,093	484,187	502,147
CASH FLOW RECONCILIATION			
Net cost of services	(481,093)	(484,187)	(502,147)
Net cash flow from operating activities	(481,093)	(484,187)	(502,147)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

79.1 Housing Policy and Assistance

79.1.1 Housing Policy and Assistance

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

	Units	1998-99	1999-00	2000-01	2001-02
<u>Outputs:</u>					
Provision of rent assistance - occasions of assistance	no.	44,050	57,033	57,176	58,229
Clients provided with mortgage assistance	no.	220	300	300	350
Households assisted with special rent subsidies	no.	1,560	1,974	1,732	1,913
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	12,402	13,129	14,926	15,284
Total households receiving ongoing housing assistance	no.	136,925	138,429	140,363	141,665
Units of accommodation managed by public housing	no.	129,811	130,461	131,139	131,260
Units of accommodation managed by community housing	no.	8,690	9,584	10,488	11,664
Units of accommodation managed by Aboriginal housing	no.		5,133	5,334	5,519
Total units of accommodation managed by public, community and Aboriginal housing	no.	143,503	145,178	146,961	148,443
Units of public and community housing completed	no.	2,163	1,825	1,448	1,148
Net increase in accommodation leased for public and community housing	no.	373	848	1,589	1,032

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
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**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

79.1 Housing Policy and Assistance

79.1.1 Housing Policy and Assistance (cont)

Public housing tenants receiving subsidies	%	95	93	91	91
Crisis accommodation places available for financial year	no.	2,729	2,918	3,118	3,183

NOTE: Community housing figures include Crisis Accommodation unless otherwise stated

	2000-01	2001-02
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Grants and subsidies			
Public Housing	52,904	27,775	26,124
Public Housing Asset Management	158,600	183,646	181,000
Community Housing Program	138,742	139,327	119,833
Aboriginal Housing Program	48,523	48,523	52,801
Other Housing Programs	82,324	84,916	103,424
Aboriginal Communities Development Program			18,965
Total Expenses	481,093	484,187	502,147
NET COST OF SERVICES	481,093	484,187	502,147

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,686	3,143	3,582
Other operating expenses	2,050	2,766	2,024
Maintenance	15	31	30
Depreciation and amortisation	80	80	70
Grants and subsidies	36,911	13,686	33,393
Total Expenses	42,742	19,706	39,099
Less:			
Retained Revenue -			
Investment income	61	23	12
Grants and contributions	100	325	18,965
Other revenue		48	...
Total Retained Revenue	161	396	18,977
NET COST OF SERVICES	42,581	19,310	20,122

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,530	2,997	3,411
Grants and subsidies	36,911	13,686	33,393
Other	2,057	4,253	5,517
Total Payments	42,498	20,936	42,321
Receipts			
Sale of goods and services		6	...
Interest	61	23	12
Other	100	1,915	22,370
Total Receipts	161	1,944	22,382
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,337)	(18,992)	(19,939)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(39)	(39)	(120)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(39)	(39)	(120)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	42,202	18,974	19,756
Capital appropriation	39	39	120
Cash reimbursements from the Consolidated Fund Entity	136	107	126
NET CASH FLOWS FROM GOVERNMENT	42,377	19,120	20,002
NET INCREASE/(DECREASE) IN CASH	1	89	(57)
Opening Cash and Cash Equivalents	73	(19)	70
CLOSING CASH AND CASH EQUIVALENTS	74	70	13
CASH FLOW RECONCILIATION			
Net cost of services	(42,581)	(19,310)	(20,122)
Non cash items added back	243	226	241
Change in operating assets and liabilities	1	92	(58)
Net cash flow from operating activities	(42,337)	(18,992)	(19,939)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	74	70	13
Receivables	190	198	357
Other	8	38	38
Total Current Assets	272	306	408
Non Current Assets -			
Property, plant and equipment -			
Land and building	114	133	113
Plant and equipment	137	84	154
Total Non Current Assets	251	217	267
Total Assets	523	523	675
LIABILITIES -			
Current Liabilities -			
Payables	174	919	1,025
Employee entitlements and other provisions	232	124	124
Other	7	7	7
Total Current Liabilities	413	1,050	1,156
Non Current Liabilities -			
Other	20	5	...
Total Non Current Liabilities	20	5	...
Total Liabilities	433	1,055	1,156
NET ASSETS	90	(532)	(481)
EQUITY			
Accumulated funds	90	(532)	(481)
TOTAL EQUITY	90	(532)	(481)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

80.1 Improving the Economic and Social Wellbeing of Aboriginal People

80.1.1 Policy and Advisory Services on Aboriginal Affairs

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Administrative and policy support	36	35
Office of the Registrar		4
	40	41

6

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,155	2,579	2,922
Other operating expenses	1,408	1,989	1,250
Maintenance	15	31	30
Depreciation and amortisation	80	80	70
Grants and subsidies			
Indigenous Education Projects	800	800	800
Total Expenses	5,458	5,479	5,072

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

80.1 Improving the Economic and Social Wellbeing of Aboriginal People

80.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	61	23	12
Grants and contributions	100	325	...
Other revenue		38	...

Total Retained Revenue	161	386	12
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NET COST OF SERVICES	5,297	5,093	5,060
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ASSET ACQUISITIONS	39	39	120
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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

80 DEPARTMENT OF ABORIGINAL AFFAIRS

80.1 Improving the Economic and Social Wellbeing of Aboriginal People

80.1.2 Aboriginal Communities Development Program

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support to the Director-General and the Steering Committee in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities</u> :	Policy advice and administration	3	3
	Community consultation	4	
		7	7

4

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

531

564

660

Other operating expenses

642

777

774

Grants and subsidies

Aboriginal infrastructure program - capital grant

36,111

12,886

32,593

Total Expenses

37,284

14,227

34,027

Less:

Retained Revenue -

Grants and contributions

18,965

Other revenue

10

...

Total Retained Revenue

...

10

18,965

NET COST OF SERVICES

37,284

14,217

15,062

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	1,925	1,925	1,975
Investment income	2,153	3,721	1,986
Retained taxes, fees and fines	5,750	5,750	5,750
Grants and contributions	5,034	5,034	5,034
Total Retained Revenue	14,862	16,430	14,745
Less:			
Expenses -			
Operating Expenses -			
Employee Related	1,712	1,709	1,712
Other operating expenses	1,647	1,856	2,097
Maintenance	9	9	9
Depreciation and amortisation	15	15	9
Grants and subsidies	10,825	11,735	9,655
Borrowing costs	8,248	8,248	8,248
Total Expenses	22,456	23,572	21,730
Gain/(loss) on disposal of non current assets	8,000	1,500	11,000
SURPLUS/(DEFICIT)	406	(5,642)	4,015

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	1,915	2,409	1,975
Interest	568	2,194	1,102
Other	10,784	15,468	15,798
Total Receipts	13,267	20,071	18,875
Payments			
Employee Related	1,712	1,704	1,706
Grants and subsidies	5,825	6,735	4,655
Finance costs	8,248	8,248	8,248
Other	1,446	6,797	7,120
Total Payments	17,231	23,484	21,729
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,964)	(3,413)	(2,854)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	20,000	8,633	23,000
Proceeds from sale of investments	1,600	1,500	907
Purchases of property, plant and equipment	(15,000)	(12,000)	(25,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	6,600	(1,867)	(1,093)
NET INCREASE/(DECREASE) IN CASH	2,636	(5,280)	(3,947)
Opening Cash and Cash Equivalents	38,846	34,718	29,438
CLOSING CASH AND CASH EQUIVALENTS	41,482	29,438	25,491
CASH FLOW RECONCILIATION			
Surplus/(deficit)	406	(5,642)	4,015
Non cash items added back	3,415	3,515	4,102
Change in operating assets and liabilities	(7,785)	(1,286)	(10,971)
Net cash flow from operating activities	(3,964)	(3,413)	(2,854)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	41,482	29,438	25,491
Receivables	1,047	1,841	1,818
Other financial assets	15,887	17,061	17,061
Inventories		11,559	11,559
Other	290	290	290
Total Current Assets	58,706	60,189	56,219
Non Current Assets -			
Property, plant and equipment -			
Land and building	440,779	437,843	435,843
Plant and equipment	9	18	9
Total Non Current Assets	440,788	437,861	435,852
Total Assets	499,494	498,050	492,071
LIABILITIES -			
Current Liabilities -			
Payables	3,052	2,125	2,125
Interest bearing	10,735	10,662	10,662
Employee entitlements and other provisions	111	107	113
Other	18,500	18,588	8,588
Total Current Liabilities	32,398	31,482	21,488
Non Current Liabilities -			
Interest bearing	85,507	85,507	85,507
Total Non Current Liabilities	85,507	85,507	85,507
Total Liabilities	117,905	116,989	106,995
NET ASSETS	381,589	381,061	385,076

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	112,243	122,548	116,548
Accumulated funds	269,346	258,513	268,528
TOTAL EQUITY	381,589	381,061	385,076

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	1,235	14,105	14,502
Investment income	80	1,500	500
Grants and contributions	60,538	63,367	84,197
Total Retained Revenue	61,853	78,972	99,199
Less:			
Expenses -			
Operating Expenses -			
Employee Related	2,625	2,705	2,775
Other operating expenses	1,591	9,346	9,772
Maintenance	15	5,455	5,609
Depreciation and amortisation	3,600	4,208	4,605
Grants and subsidies	47,616	45,553	69,528
Total Expenses	55,447	67,267	92,289
Gain/(loss) on disposal of non current assets	100	100	100
SURPLUS/(DEFICIT)	6,506	11,805	7,010

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	1,235	15,323	13,979
Interest	470	1,464	660
Other	60,338	62,688	84,197
Total Receipts	62,043	79,475	98,836
Payments			
Employee Related	2,612	2,618	2,755
Grants and subsidies	47,616	45,553	69,528
Other	1,402	27,445	15,018
Total Payments	51,630	75,616	87,301
NET CASH FLOWS FROM OPERATING ACTIVITIES	10,413	3,859	11,535
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,000	1,000	600
Purchases of property, plant and equipment	(16,137)	(16,582)	(17,328)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(15,137)	(15,582)	(16,728)
NET INCREASE/(DECREASE) IN CASH	(4,724)	(11,723)	(5,193)
Opening Cash and Cash Equivalents	8,111	28,393	16,670
CLOSING CASH AND CASH EQUIVALENTS	3,387	16,670	11,477
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	6,506	11,805	7,010
Non cash items added back	3,600	4,208	4,605
Change in operating assets and liabilities	307	(12,154)	(80)
Net cash flow from operating activities	10,413	3,859	11,535

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	3,387	16,670	11,477
Receivables	468	939	939
Total Current Assets	3,855	17,609	12,416
Non Current Assets -			
Property, plant and equipment -			
Land and building	394,717	383,063	393,853
Plant and equipment	298	670	930
Infrastructure systems		13,271	14,444
Total Non Current Assets	395,015	397,004	409,227
Total Assets	398,870	414,613	421,643
LIABILITIES -			
Current Liabilities -			
Payables	250	600	600
Employee entitlements and other provisions	149	290	310
Other		2,000	2,000
Total Current Liabilities	399	2,890	2,910
Non Current Liabilities -			
Employee entitlements and other provisions	58		...
Total Non Current Liabilities	58
Total Liabilities	457	2,890	2,910
NET ASSETS	398,413	411,723	418,733
EQUITY			
Accumulated funds	398,413	411,723	418,733
TOTAL EQUITY	398,413	411,723	418,733

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE AUTHORITY

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	5,264	15,830	10,122
Investment income	2,948	3,223	3,030
Grants and contributions	3,807	3,538	3,315
Other revenue	2,393	2,393	2,314
Total Retained Revenue	14,412	24,984	18,781
Less:			
Expenses -			
Operating Expenses -			
Employee Related	2,344	2,224	2,365
Other operating expenses	4,603	12,850	7,996
Maintenance	1,725	1,225	3,449
Depreciation and amortisation	90	91	95
Borrowing costs	2,314	1,707	2,393
Total Expenses	11,076	18,097	16,298
Gain/(loss) on disposal of non current assets	(420)	(303)	(270)
SURPLUS/(DEFICIT)	2,916	6,584	2,213

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HOME PURCHASE ASSISTANCE AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	5,264	15,830	10,122
Interest	3,426	3,701	3,531
Other	4,135	3,625	3,920
Total Receipts	12,825	23,156	17,573
Payments			
Employee Related	2,277	2,157	2,298
Finance costs	2,314	1,707	2,393
Other	5,540	4,283	6,213
Total Payments	10,131	8,147	10,904
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,694	15,009	6,669
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	886	1,972	10,000
Purchases of property, plant and equipment	(80)	(251)	(78)
Purchases of investments			(7,091)
NET CASH FLOWS FROM INVESTING ACTIVITIES	806	1,721	2,831
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(3,500)	(17,000)	(9,500)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(3,500)	(17,000)	(9,500)
NET INCREASE/(DECREASE) IN CASH	...	(270)	...
Opening Cash and Cash Equivalents	115	278	8
CLOSING CASH AND CASH EQUIVALENTS	115	8	8
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	2,916	6,584	2,213
Non cash items added back	568	569	264
Change in operating assets and liabilities	(790)	7,856	4,192
Net cash flow from operating activities	2,694	15,009	6,669

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HOME PURCHASE ASSISTANCE AUTHORITY**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	115	8	8
Receivables	2,293	2,077	1,485
Other financial assets	2,951	12,332	19,423
Other	434	937	937
Total Current Assets	5,793	15,354	21,853
Non Current Assets -			
Receivables	3,483	3,224	3,224
Other financial assets	26,368	25,877	15,466
Property, plant and equipment -			
Land and building	87,166	75,893	70,046
Plant and equipment	108	247	230
Total Non Current Assets	117,125	105,241	88,966
Total Assets	122,918	120,595	110,819
LIABILITIES -			
Current Liabilities -			
Payables	612	1,692	1,692
Interest bearing		9,500	18,480
Employee entitlements and other provisions	223	158	163
Other	2,069	2,314	1,624
Total Current Liabilities	2,904	13,664	21,959
Non Current Liabilities -			
Interest bearing	67,980	49,980	31,500
Employee entitlements and other provisions	5,708	5,520	3,958
Total Non Current Liabilities	73,688	55,500	35,458
Total Liabilities	76,592	69,164	57,417
NET ASSETS	46,326	51,431	53,402
EQUITY			
Reserves	1,132	642	400
Accumulated funds	45,194	50,789	53,002
TOTAL EQUITY	46,326	51,431	53,402

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE FUND

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	50	58	60
Investment income	42,014	42,671	37,568
Grants and contributions	554	554	554
Other revenue	76	117	...
Total Retained Revenue	42,694	43,400	38,182
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	3,503	967	2,388
Grants and subsidies	3,637	3,251	3,500
Borrowing costs	28,780	27,663	24,266
Other expenses	24,149	21,262	15,031
Total Expenses	60,069	53,143	45,185
SURPLUS/(DEFICIT)	(17,375)	(9,743)	(7,003)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HOME PURCHASE ASSISTANCE FUND**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	50	58	60
Interest	54,239	54,190	43,973
Other	785	(2,869)	854
Total Receipts	55,074	51,379	44,887
Payments			
Grants and subsidies	3,637	3,251	3,500
Finance costs	28,785	27,626	24,316
Other	28,657	24,678	20,424
Total Payments	61,079	55,555	48,240
NET CASH FLOWS FROM OPERATING ACTIVITIES	(6,005)	(4,176)	(3,353)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	22,011	435	180,005
Advance repayments received	7,500	29,164	13,500
Purchases of investments	(39,046)	(29,288)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(9,535)	311	193,505
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	23,000	10,808	...
Repayment of borrowings and advances	(6,995)	(6,995)	(190,152)
NET CASH FLOWS FROM FINANCING ACTIVITIES	16,005	3,813	(190,152)
NET INCREASE/(DECREASE) IN CASH	465	(52)	...
Opening Cash and Cash Equivalents	35	352	300
CLOSING CASH AND CASH EQUIVALENTS	500	300	300
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(17,375)	(9,743)	(7,003)
Non cash items added back	11,136	10,765	7,080
Change in operating assets and liabilities	234	(5,198)	(3,430)
Net cash flow from operating activities	(6,005)	(4,176)	(3,353)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HOME PURCHASE ASSISTANCE FUND**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	500	300	300
Receivables	10,099	15,625	16,300
Other financial assets	179,445	254,170	162,665
Total Current Assets	190,044	270,095	179,265
Non Current Assets -			
Other financial assets	503,347	418,580	309,500
Property, plant and equipment -			
Total Non Current Assets	503,347	418,580	309,500
Total Assets	693,391	688,675	488,765
LIABILITIES -			
Current Liabilities -			
Payables	7,075	4,120	3,870
Interest bearing	240,302	220,152	37,623
Employee entitlements and other provisions	2,000	2,000	...
Total Current Liabilities	249,377	226,272	41,493
Non Current Liabilities -			
Interest bearing	309,412	309,412	301,789
Employee entitlements and other provisions	6,000	6,505	6,000
Total Non Current Liabilities	315,412	315,917	307,789
Total Liabilities	564,789	542,189	349,282
NET ASSETS	128,602	146,486	139,483
EQUITY			
Accumulated funds	128,602	146,486	139,483
TOTAL EQUITY	128,602	146,486	139,483

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	9,462	8,508	7,402
Grants and contributions		8,859	4,967
Total Retained Revenue	9,462	17,367	12,369
Less:			
Expenses -			
Operating Expenses -			
Employee Related	953	879	933
Other operating expenses	7,360	7,719	7,615
Depreciation and amortisation	23	17	32
Grants and subsidies	5,365	8,756	5,136
Borrowing costs	1,272	1,573	1,276
Total Expenses	14,973	18,944	14,992
SURPLUS/(DEFICIT)	(5,511)	(1,577)	(2,623)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	9,489	8,621	7,402
Other		8,859	4,967
Total Receipts	9,489	17,480	12,369
Payments			
Employee Related	1,005	969	933
Finance costs	1,050	1,356	1,391
Other	8,119	8,450	12,031
Total Payments	10,174	10,775	14,355
NET CASH FLOWS FROM OPERATING ACTIVITIES	(685)	6,705	(1,986)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment			(150)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(150)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	545		...
Repayment of borrowings and advances		(4,932)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	545	(4,932)	...
NET INCREASE/(DECREASE) IN CASH	(140)	1,773	(2,136)
Opening Cash and Cash Equivalents	290	683	2,456
CLOSING CASH AND CASH EQUIVALENTS	150	2,456	320
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(5,511)	(1,577)	(2,623)
Non cash items added back	5,388	8,773	5,168
Change in operating assets and liabilities	(562)	(491)	(4,531)
Net cash flow from operating activities	(685)	6,705	(1,986)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	150	2,456	320
Inventories	8,598	9,414	5,301
Total Current Assets	8,748	11,870	5,621
Non Current Assets -			
Inventories	14,330	12,845	14,797
Property, plant and equipment - Plant and equipment	9	32	150
Total Non Current Assets	14,339	12,877	14,947
Total Assets	23,087	24,747	20,568
LIABILITIES -			
Current Liabilities -			
Payables	3,523	1,836	2,640
Interest bearing	3,429	4,056	4,056
Other provisions	22	4,624	2,264
Other	162	90	90
Total Current Liabilities	7,136	10,606	9,050
Non Current Liabilities -			
Interest bearing	11,870	6,080	6,080
Other	107		...
Total Non Current Liabilities	11,977	6,080	6,080
Total Liabilities	19,113	16,686	15,130
NET ASSETS	3,974	8,061	5,438
EQUITY			
Accumulated funds	3,974	8,061	5,438
TOTAL EQUITY	3,974	8,061	5,438

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
MINISTERIAL DEVELOPMENT CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
<i>OPERATING STATEMENT</i>			
Retained Revenue -			
Sales of goods and services	16,665	13,065	13,645
Investment income	1,414	1,959	1,352
Other revenue	440	440	400
Total Retained Revenue	18,519	15,464	15,397
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	5,530	4,852	4,908
Maintenance	40	40	40
Total Expenses	5,570	4,892	4,948
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	12,949	10,572	10,449
Distributions -			
Dividends	10,000	5,000	6,000

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
MINISTERIAL DEVELOPMENT CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	16,665	13,347	13,645
Interest	1,414	1,934	1,344
Other	1,846	1,077	1,117
Total Receipts	19,925	16,358	16,106
Payments			
Other	15,260	11,603	10,438
Total Payments	15,260	11,603	10,438
NET CASH FLOWS FROM OPERATING ACTIVITIES	4,665	4,755	5,668
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(10,000)	(5,000)	(6,000)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(10,000)	(5,000)	(6,000)
NET INCREASE/(DECREASE) IN CASH	(5,335)	(245)	(332)
Opening Cash and Cash Equivalents	27,329	33,967	33,722
CLOSING CASH AND CASH EQUIVALENTS	21,994	33,722	33,390
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	12,949	10,572	10,449
Change in operating assets and liabilities	(8,284)	(5,817)	(4,781)
Net cash flow from operating activities	4,665	4,755	5,668

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
MINISTERIAL DEVELOPMENT CORPORATION**

	2000-01 Budget \$000	Revised \$000	2001-02 Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash assets	21,994	33,722	33,390
Receivables	223	168	205
Inventories	30,058	18,007	21,761
Total Current Assets	52,275	51,897	55,356
Non Current Assets -			
Inventories	20,111	22,000	23,000
Total Non Current Assets	20,111	22,000	23,000
Total Assets	72,386	73,897	78,356
LIABILITIES -			
Current Liabilities -			
Payables	184	318	328
Other	300	300	300
Total Current Liabilities	484	618	628
Total Liabilities	484	618	628
NET ASSETS	71,902	73,279	77,728
EQUITY			
Capital	33,189	33,189	33,189
Accumulated funds	38,713	40,090	44,539
TOTAL EQUITY	71,902	73,279	77,728

MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING

OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Department of Urban Affairs and Planning			
Total Expenses	79.4	93.2	17.3
Asset Acquisitions	1.7	4.8	186.1
Heritage Office			
Total Expenses	7.0	9.0	28.3
Asset Acquisitions	2.4	4.1	70.8
Payments to Other Government Bodies under the Control of the Minister			
Total Expenses	481.1	502.1	4.0
Asset Acquisitions
Department of Aboriginal Affairs			
Total Expenses	42.7	39.2	- 8.2
Asset Acquisitions	0.1	n.a.
Environmental Planning and Assessment Act			
Total Expenses	22.5	21.7	- 3.2
Asset Acquisitions	15.0	25.0	66.7
Aboriginal Housing Office			
Total Expenses	55.4	92.3	66.6
Asset Acquisitions	16.1	17.3	7.5
Home Purchase Assistance Authority			
Total Expenses	11.1	16.3	46.8
Asset Acquisitions	0.1	0.1	...
Home Purchase Assistance Fund			
Total Expenses	60.1	45.2	- 24.8
Asset Acquisitions
Honeysuckle Development Corporation			
Total Expenses	15.0	15.0	...
Asset Acquisitions	0.2	n.a.

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
Ministerial Development Corporation			
Total Expenses	5.6	4.9	- 11.2
Asset Acquisitions			
Total, Minister for Urban Affairs and Planning, Minister for Aboriginal Affairs and Minister for Housing			
Total Expenses (a) (b).....	779.9	801.0	2.7
Asset Acquisitions	35.3	51.6	46.2

(a) The Ministerial totals have been reduced to exclude recurrent payments from Other Government Bodies Under the Control of the Minister to the Aboriginal Housing Office and payments from the Aboriginal Housing Office to the Department of Aboriginal Affairs.

(b) The Sydney Harbour Foreshore Authority became a Government Trading Entity in 2001-02 and is no longer included in the General Government Sector.

DEPARTMENT OF URBAN AFFAIRS AND PLANNING

The Department of Urban Affairs and Planning plans for a sustainable future – for a better environment, jobs and livable communities.

In planning for the future, the Department's work is directed towards achieving:

- ◆ sustainable job growth in the right areas;
- ◆ improved investor and community confidence in the planning and assessment system;
- ◆ effective management of natural, environmental and cultural resources;
- ◆ diverse, equitable and pleasant neighbourhoods which reflect community needs and aspirations; and
- ◆ integrated delivery of regional infrastructure and Government activities.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Important developments in the ongoing reform of the planning system include the:

- ◆ launch of Regulation 2000 – to refine the development approval system introduced in the major reforms to the *Environmental Planning and Assessment Act* in 1998; and
- ◆ release for public exhibition of a White Paper – *Plan First* – to modernise and simplify the plan making system in New South Wales to meet the needs of business, investors and the community.

Other recent developments include:

- ◆ release of the Sydney Water Catchment Management Regional Environment Plan for the entire hydrological catchment from which Sydney and other regional towns and cities draw their water supply;
- ◆ establishment of the Major Hazards Unit to implement a whole-of-government co-ordinated regime for the control and management of major hazard facilities in New South Wales;
- ◆ establishment of seven Living Centres Programs, three in Metropolitan Sydney and four in Country New South Wales, with the objectives of revitalising town centres, ob creation and implementing planning frameworks to ensure private investment and sustainable future economic outcomes;
- ◆ full integration of the building and control related provisions of the *Local Government Act 1993*, and the *Environmental Planning and Assessment Amendment Act 1997*; and
- ◆ completion of the Southern Regional Forest Agreement.

STRATEGIC DIRECTIONS

The Department's strategic directions are:

- ◆ implementation of *Plan First* reforms – using a whole-of-government approach in partnership with local government to introduce a new approach to State, regional and local planning;

- ◆ new approaches to regional planning to ensure a viable future for country regional centres and that natural resource priorities are incorporated into comprehensive regional plans;
- ◆ new approaches to better managing urban change and partnerships with local government;
- ◆ enhanced focus on sustainability – focusing and strengthening sustainability efforts to help in the creation of sustainable cities;
- ◆ efficient and effective assessment of proposed developments to help deliver quality projects;
- ◆ improved regional presence and accessibility;
- ◆ improved communication and participation in planning – taking planning to the people; and
- ◆ realignment of the corporate planning, resource allocation and structural frameworks to better reflect service delivery outcomes.

2001-02 BUDGET

Total Expenses

The Department's total expenses of \$93.2 million includes \$17.8 million for new initiatives:

- ◆ \$0.7 million to provide on-line access to planning information and services through the iPlan framework;
- ◆ \$0.7 million to prepare a Regional Environment Plan following transfer from National Parks and Wildlife Service to DUAP of the planning functions for the Alpine National Park;
- ◆ \$10.7 million to develop the Festival Development Corporation site at Mt Penang;
- ◆ \$5 million to meet the Honeysuckle Development Corporation's community service obligations; and
- ◆ \$0.7 million for the South Sydney Development Corporation's strategic and operating expenses.

In addition, the Department's total expenses Budget includes \$25.1 million to continue significant programs:

- ◆ \$5.8 million for the comprehensive regional assessment process, under the direction of the Resource and Conservation Assessment Council;
- ◆ \$4.8 million for the Living Centres Program;
- ◆ \$0.8 million for the Urban Design Quality Program;
- ◆ \$1 million for the Georges River Foreshore Improvement Program;
- ◆ \$2.2 million for the Urban Improvement Program;
- ◆ \$0.5 million to establish a comprehensive mechanism for regulating the activities of large scale hazardous industries in New South Wales in line with the National Standard; and
- ◆ over \$10 million for the Area Assistance Scheme.

Asset Acquisitions

The Department's \$4.8 million allocation includes the following:

- ◆ \$1.5 million to acquire coastal land as designated by the Coastal Lands Protection Scheme;
- ◆ \$2.2 million to implement the iPlan framework to improve internal infrastructure across the wide area network and on desktops, and to develop applications to provide online access to planning information and services;
- ◆ \$0.9 million for funding Desktop 2001 – enhancement of information management for CCSU Client Agencies; and
- ◆ \$0.2 million for minor plant and equipment.

HERITAGE OFFICE

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Heritage Office's expenses include the conservation of heritage assets through policy advice and the administration of heritage grants. Expenditure levels do not vary significantly from year to year.

STRATEGIC DIRECTIONS

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and reuse of heritage items;
- ◆ assist local councils and State government agencies to perform their heritage responsibilities;
- ◆ streamline heritage approvals processes; and
- ◆ demonstrate the economic benefits of the conservation of the State's heritage resources.

2001-02 BUDGET

TOTAL EXPENSES

From 2001-02 onwards, funding for heritage grants will be provided directly from the Consolidated Fund, replacing previous funding provided by interest earnings from the Heritage Fund.

An amount of \$4 million has been allocated in 2001-02 for Heritage Assistance grants, an increase of \$1.5 million on 2000-01 expenditure.

ASSET ACQUISITIONS

In 2002 the office will relocate to the former Kings School, for which \$4 million has been allocated in 2001-02 for restoration works.

An allocation of \$102,000 has been provided for information technology improvements and minor equipment purchases.

PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER

Expenditure under this heading relates to funding provided for the Housing Assistance Program, primarily delivered by the Public Housing and Office of Community Housing divisions of the Department of Housing and by the Aboriginal Housing Office.

The Housing Assistance Program is primarily funded by both the Commonwealth and the State under the Commonwealth/State Housing Agreement (CSHA). These funds are used to provide housing and related services to low income families and individuals who are unable to access or maintain housing that is secure, affordable and appropriate to their needs.

STRATEGIC DIRECTIONS

This is the third year of the four-year, multilateral CSHA which commenced in July 1999. A subsidiary bilateral agreement between New South Wales and the Commonwealth was agreed in December 1999.

The current CSHA provides certainty of funding until July 2003, although at reduced levels. The bilateral agreement sets out the following key priorities for housing assistance for the duration of the agreement:

- ◆ to continue to assist those with priority needs, including those who are in danger of becoming homeless, are at risk and/or have additional support needs;
- ◆ to build successful tenancies and communities, in particular to continue the emphasis on renewing the most disadvantaged communities. A key focus continues to be improving the social amenity as well as the physical environment of estates and improving older social housing stock which has received low levels of investment in the past; and
- ◆ to increase the diversity and improve the viability of housing assistance services provided by the public, community and Aboriginal housing sectors.

These priorities are reflected in the 2001-02 Budget allocations for the Housing Assistance Program.

2001- 02 BUDGET

In 2001-02, \$502.1 million is being provided from the Consolidated Fund for the Housing Assistance Program. Along with \$102.3 million generated by the housing agencies and \$11.6 million in reduced loan servicing costs, a total of \$616 million will be applied to this program in 2001-02.

In total, \$188.6 million is being provided by the State, including:

- ◆ \$26.6 million for maintenance and fire safety on public housing properties as well as Aboriginal Housing Office (AHO) property upgrades (\$15 million as an enhancement and \$11.6 million in reduced loan servicing costs arising from a transfer to the Crown of \$200 million of the Department of Housing's Commonwealth loans);
- ◆ \$19.4 million for GST compensation; and
- ◆ \$19.0 million for the AHO (to be passed on to the Department of Aboriginal Affairs) for the housing component of the Aboriginal Communities Development Program.

The Commonwealth Government is providing \$325.1 million, which includes \$17.8 million for the Aboriginal Rental Housing Program and \$23 million for GST compensation.

Other contributions in 2001-02 toward the asset acquisition programs of the individual housing agencies include \$59.1 million from the sale of inappropriate public, community and Aboriginal housing stock, \$12.2 million provided for Aboriginal housing by the Aboriginal and Torres Strait Islander Commission, \$7.5 million surplus funds from the Rental Bond Board and other funds of \$23.5 million. Details of the forecast asset acquisition programs for each housing agency are contained in Budget Paper No. 4.

It is expected that the Housing Assistance Program will provide housing support to an estimated 479,000 people during 2001-02, including:

- ◆ approximately 326,000 people accommodated in Government-subsidised housing managed by public, community or Aboriginal housing providers;
- ◆ around 3,200 places available in crisis accommodation to provide assistances to approximately 69,000 people; and
- ◆ around 84,000 private renters and home buyers.

Continuing the strong emphasis on improving older stock, allocations of \$192.6 million, \$8.9 million and \$18.6 million will be provided for public, community (including crisis) and Aboriginal housing, respectively, for improvements to more than 60,000 dwellings. This includes improvements ranging from painting to major upgrading works to bring properties up to contemporary standards. It also includes community renewal of public housing estates.

A supply program of \$242.9 million will fund works-in-progress, new capital works and existing and new leased dwellings. A total of 2,042 new dwellings will be available across public, community (including crisis) and Aboriginal housing, with the commencement of the construction of an estimated 1,022 dwellings and the leasing of 1,020 dwellings from the private market for public and community housing tenants.

The public housing supply program of \$97.4 million will enable the commencement of 479 new dwellings as well as funding existing leased dwellings and permitting the lease of a further 550 dwellings from the private market.

Community housing growth will be continued with \$96.3 million for general community housing supply programs. In total, 381 new dwellings will be commenced and a further 450 properties will be leased from the private market.

The Aboriginal housing sector will continue to be strengthened with a total allocation from Commonwealth and State sources of \$84.8 million, including \$12.2 million provided by ATSIC under its Community Housing and Infrastructure Program and \$19.0 million for the Aboriginal Communities Development Program, which is to be transferred to and administered by the Department of Aboriginal Affairs (see the Department of Aboriginal Affairs chapter). These pooled funds will result in:

- ◆ commencement of 57 units of AHO stock (\$15.7 million) and 60 units under the Housing for Aboriginal Communities Program (\$12.8 million);
- ◆ completion of 38 units of AHO stock commenced in 2000-01 (\$1.1 million) and 71 units of Housing for Aboriginal Communities Program stock (\$4.1 million);
- ◆ upgrades of stock owned by the AHO (\$18.6 million); and
- ◆ repairs and maintenance on community-owned properties (\$5.6 million).

Homeless people and those in crisis will be supported with an allocation of \$17.9 million in 2001-02. There will be an additional 65 dwellings acquired or leased under the Crisis Accommodation Program, and funding will also be provided to improve the transition of clients from crisis into longer-term accommodation.

There will be a continuing priority on assisting people with special needs, including subsidies of \$12.0 million to be provided to people with disabilities and people with HIV/AIDS renting privately.

DEPARTMENT OF ABORIGINAL AFFAIRS

The Department, through its partnership with the Aboriginal people of New South Wales, is a leading agency for positive change and achievement in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

On 29 May 1998, the Government announced the Aboriginal Communities Development Program (ACDP). The ACDP began in 1998-99 and is expected to finish by 2006-07. The purpose of the ACDP is to raise the health and living standards of selected, priority Aboriginal communities that have major environmental health needs. Funding of \$200 million has been committed to target the identified needs of housing, water, sewerage, roads, services, sporting, recreational and cultural facilities. The Department works closely with the Aboriginal Housing Office in determining the housing strategy within this program.

STRATEGIC DIRECTIONS

The Department has ongoing commitments to key initiatives that extend into the 2001-02 year and beyond. These include the New South Wales response to the Stolen Generation, education, policing, the justice system and reconciliation. The Department continues to work closely with the NSW Aboriginal Land Council (NSWALC), to monitor and advise on the administration of Aboriginal Land Councils. This includes a Compliance Unit that has operated since 2000-01.

The ACDP provides the Department with effective and sustainable programs which lay a solid foundation for the development of Aboriginal affairs into the future. There are currently 22 priority communities approved under the ACDP, seven of which are proceeding with early lead-in works consisting of housing repairs, maintenance and spot purchases. In some cases these works include new construction and the start of employment and training of local Aboriginal community members.

The Department works closely with the Regional Co-ordination Management Group (RCMG), established by the Premier's Department. Representatives from the Department attend RCMG meetings.

The Office of the Registrar of the Aboriginal Land Rights Act is co-located with the Department of Aboriginal Affairs. In the coming year the office will continue to carry out its statutory functions in relation to the *Aboriginal Land Rights Act 1983*, and other functions assisting Aboriginal Land Councils, including an education program and dispute resolution.

2001-02 BUDGET

Total Expenses

Estimated total expenses for 2001-02 are \$39.1 million, which includes \$32.6 million for the ACDP. Funds amounting to \$19 million will be sourced through the Aboriginal Housing Office to procure housing for the ACDP in 2001-02 in accord with the *Aboriginal Housing Act 1998*.

Asset Acquisitions

Capital expenditure is budgeted at \$120,000 for 2001-02, mainly for upgrading of computer software and office equipment.

ENVIRONMENTAL PLANNING AND ASSESSMENT ACT

Activities relate to the acquisition of land for planning purposes through the Sydney Region Development Fund and the Land Development Contribution Fund, established under the *Environmental Planning and Assessment Act 1979* .

The Sydney Region Development Fund was established by legislation during the 1970s with the specific objective of acquiring land for planning purposes within the Sydney region.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure is mainly incurred on loan servicing costs, administration and grants for improvements to open space land. Expenditure levels do not vary significantly from year to year.

STRATEGIC DIRECTIONS

This program facilitates the acquisition of regionally significant land for the following outcomes:

- ◆ securing Sydney's future transport corridors at an early stage;
- ◆ providing special use and open space corridors for essential infrastructure services such as gas and electricity, and future open space;
- ◆ securing both regional open space, often as additions to National Park reserves, to meet conservation and recreation needs; and
- ◆ securing sites for future regional centres, employment areas, education centres and special uses.

The program also provides grants for improvements to open space land and other urban public spaces in conjunction with local councils.

The on-going acquisition program is self-financing, principally through the sale of surplus assets. Contributions towards loan servicing costs are provided through the Government and by councils.

2001-02 BUDGET

Total Expenses

Included in the total expenses of \$21.7 million for 2001-02 are \$8.2 million for loan servicing costs, \$3.8 million for administration, \$4.7 million for grants for improvements to open space land, and \$5 million for lands transferred to other Government bodies.

Asset Acquisitions

The asset acquisition program provides for acquisition and development of land required for planning purposes as outlined above. In 2001-02 asset acquisitions are estimated at \$25 million.

Asset acquisition levels vary from year to year depending on the timing of property settlements. Significant land acquisitions are being finalised in respect of the Western Sydney open space corridors.

ABORIGINAL HOUSING OFFICE

The Aboriginal Housing Office (AHO) was established in 1998 pursuant to the *Aboriginal Housing Act 1998*. The AHO plans, administers and expands the policies, programs and asset base for Aboriginal housing in New South Wales. This includes resource allocation, sector-wide policy, strategic planning and monitoring outcomes and performance in the Aboriginal housing sector. It is a statutory authority governed by an Aboriginal board.

The AHO manages a substantial annual capital works program, and thereby has an important role in facilitating and improving training and employment opportunities for Aboriginal people. The AHO also develops and implements a range of financial and resourcing strategies.

In carrying out its functions, the AHO is guided by the principles of self-determination and self-management by Aboriginal people. The AHO therefore strives to maximise the involvement of Aboriginal housing providers and the Aboriginal community (including tenants and housing applicants) in the development of policy and standards and the delivery of housing programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Significant changes to the AHO's operating environment that will impact on expenditure and activities in 2001-02 include:

- ◆ renewal of the agreement between the Commonwealth Government, the Aboriginal and Torres Strait Islander Commission (ATSIC) and the New South Wales Government on the provision and management of housing-related infrastructure for Aboriginal and Torres Strait Islanders. This agreement has provided for the pooling of ATSIC funds from the Community Housing and Infrastructure Program with Aboriginal Housing Program funds resulting a single point of planning and program delivery.
- ◆ channelling of the Aboriginal Communities Development Program housing-related funds through the Aboriginal Housing Fund and then to the Department of Aboriginal Affairs, which continues to administer the program. The purpose of this change in arrangements is to enable the Crown to retain an interest in assets acquired through the program under agreements formed under Part 4 of the *Aboriginal Housing Act 1998*.

- ◆ continuation of the strategy of achieving viability for community-owned housing stock through piloting new management arrangements. This initiative is underpinned by the ability to provide funds for improvement in services and improvement to community-owned assets.

STRATEGIC DIRECTIONS

The *NSW Aboriginal Housing Office Strategic Plan 1998-99 to 2000-01* outlines the strategic directions for Aboriginal housing and housing-related assistance administered by the AHO in its first three years. The key strategic directions of the current strategic plan are:

- ◆ developing a viable Aboriginal housing sector;
- ◆ increasing the access of Aboriginal people to safe, affordable and culturally appropriate housing;
- ◆ addressing the backlog of repairs and maintenance to existing Aboriginal housing stock; and
- ◆ promoting employment opportunities for Aboriginal people in the management, construction and maintenance of Aboriginal housing.

The AHO is currently consulting with relevant Government and non-Government stakeholders on the development of the strategic plan for 2001-02 to 2003-04.

2001-02 BUDGET

Total Expenses

Total projected expenses are \$92.3 million, and major ongoing programs include:

- ◆ AHO and Aboriginal community housing repairs and maintenance backlog;
- ◆ Grants to Aboriginal communities for the acquisition of housing; and
- ◆ Resourcing community organisations and sector support and training.

Included in both total expenses and receipts is \$19 million for the housing component of the Aboriginal Communities Development Program (ACDP). As described above, this is a transfer of funds through the Aboriginal Housing Fund to the Department of Aboriginal Affairs which administers the ACDP.

The AHO's funding includes \$52.8 million under the Commonwealth-State Housing Agreement (CSHA) and \$12.2 million from the Aboriginal and Torres Strait Islander Commission under its Community Housing and Infrastructure Program. Other revenues are a small asset sales program and net rental income.

Asset Acquisitions

The AHO housing program provides public rental housing for Aboriginal people. In 2001-02 the total asset acquisition program is estimated at \$17.3 million, comprising \$12.9 million for additional housing units, \$3.9 million to replace housing stock and minor plant and equipment.

HOME PURCHASE ASSISTANCE AUTHORITY

The Home Purchase Assistance Authority manages a number of loan portfolios arising from earlier Government home lending schemes, including the HomeFund Scheme. The Authority also manages the Mortgage Assistance Scheme, an information and advice service on home purchase issues and a portfolio of rental properties leased to former borrowers under the HomeFund Scheme.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Subsidy support and other costs associated with the HomeFund mortgage and rental portfolios are the major elements of expense for the Authority. Mortgage portfolio expenses are funded through the Home Purchase Assistance Fund, while rental portfolio costs are met by the Housing Reserve Fund.

Proceeds from property sales, and associated sales expenses, considerably exceeded budget during 2000-01 reflecting stronger property market conditions during the year.

To date, the overall costs of the restructured HomeFund Scheme have been broadly in line with original projections and on current estimates the funds are adequate to meet future scheme costs.

Recent developments include:

- ◆ settlement of the HomeFund class actions on terms acceptable to Government; and

- ◆ a commitment to a phased reduction over time in the margin between the HomeFund interest rate cap and commercial interest rates as part of the negotiated settlement for the class actions.

Funding of the Authority's operations and Mortgage Assistance Scheme advances in 2001-02 will continue to be sourced from internal scheme resources and collections from debtors.

STRATEGIC DIRECTIONS

The Authority's strategy is concentrated on managing the HomeFund Scheme within the existing resources of the support funds. Specific emphasis is placed on risk management and policies including:

- ◆ adoption of best practice standards for programs under the Authority's administration and for internal audit and control; and
- ◆ prudent investment of scheme assets within an integrated asset-liability management plan.

2001-02 BUDGET

Total Expenses

Total expenses for the Authority are budgeted at \$16.3 million for 2001-02 compared with \$18.1 million projected for the current year. Planned expenditure in 2001-02 reflects:

- ◆ increases in repair and maintenance expenditure and additional rental subsidies as a result of extensions to the term of many of the fixed term leases (previously due to expire over the next two years); offset by
- ◆ a significant lessening in other operating expenses, which includes the cost of properties sold.

It is projected that 70 properties will be sold in 2001-02 compared with 85 in 2000-01.

Asset Acquisitions

Capital expenditure is budgeted at \$78,000 in 2001-02, mainly for the purchase of computer hardware and software.

HOME PURCHASE ASSISTANCE FUND

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer Government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme. The Home Purchase Assistance Authority manages the Fund.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Fewer loan losses and lower shortfalls paid to FANMAC Trusts contributed to a reduction in HomeFund Scheme costs in 2000-01. Stronger property markets contributed to the improved positions. The costs of the restructured Scheme have been maintained broadly in line with original projections.

STRATEGIC DIRECTIONS

Management is focused on cost minimisation, risk containment, prudent asset investment and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations. This objective is relative to the overall scheme as well as the component entities.

2001-02 BUDGET

Total expenses are budgeted at \$45.2 million in 2001-02 with major components being interest on borrowings (\$24.3 million) and FANMAC Trust shortfalls (\$14.8 million).

The Fund has borrowings from FANMAC Trusts 21 and 22 of around \$166 million, and this will increase until December 2001 when the bonds in both trusts mature and the bond holders are paid out. Repayment of these FANMAC trust borrowings will be financed by maturing investments comprising FANMAC and Treasury Corporation bonds and other shorter term securities.

HONEYSUCKLE DEVELOPMENT CORPORATION

The Corporation assists in the revitalisation of inner Newcastle. The land is situated adjacent to the Newcastle CBD and comprises 4 kilometres of waterfront real estate located on the shores of Newcastle Harbour.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Until 1996-97, the Corporation was funded through Budget contributions from the Building Better Cities program. Since that time, the Corporation has become self-funding through land sales and borrowings.

In the last seven years, the Corporation has made community contributions of \$50.8 million in the form of grants to other organisations, housing, public domain and open space landscaping. In recognition of the significant level of community contributions, \$15.5 million is being provided to the Corporation over a four year period.

Some 31 sites have been released to the market with 16 settled and nine under conditional contract and three where terms have been agreed. The total end value of works associated with other sites is estimated to be over \$240 million.

STRATEGIC DIRECTIONS

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are:

- ◆ to revitalise Newcastle's CBD and develop the city into an effective capital of the Hunter region;
- ◆ to develop a mix of affordable and other housing choices;
- ◆ to improve the quality of life within the CBD and inner suburbs and to open community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ to manage the acquisition and disposal of surplus government land holdings; and
- ◆ to facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

2001-02 BUDGET

Total Expenses

Total expenses for the Corporation for 2001-02 are budgeted at \$15 million. The primary components of these expenses are the cost of land and property sold of \$6.1 million, community contributions of \$5.1 million and financing costs of \$1.3 million.

The level of expenses between the 2000-01 and 2001-02 Budgets is expected to remain consistent. However, the projected 2000-01 increase in expenses of \$4 million over Budget is mainly due to the bringing forward of community contribution works for public open space.

Asset Acquisitions

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets, hence no asset acquisitions are noted.

MINISTERIAL DEVELOPMENT CORPORATION

The Corporation is responsible for the planning, development and marketing of the remaining property assets of the former Macarthur and Bathurst-Orange Corporations in an environmentally and socially acceptable manner. The Corporation does not have any staff. Officers of Landcom undertake all administrative activities on a management fee basis.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Following high demand and strong sales in 1999-00, industrial land stocks are at an all time low. Production of stock has further been delayed by increased requirements of regulatory agencies.

The emphasis over the next couple of years will be on development expenditure to provide sufficient land stock to meet expected current and future land sales.

All development and sales are dependent on the prevailing economic conditions.

STRATEGIC DIRECTIONS

The objectives of the Corporation are to provide large industrial and commercial sites for organisations that are establishing new businesses or are relocating, with the aim of promoting economic growth and employment in the areas where the Corporation owns land for development.

2001-02 BUDGET

Total Expenses

The majority of the Corporation's proposed 2001-02 expenditure is to fund the development and sale of industrial or commercial land in the Macarthur region.

All other income and expenditure relates to the property related activities of the Corporation and the return of surplus funds to the Government. Operational expenses are estimated at \$4.9 million and developmental expenditure at \$8.8 million.

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