

THE LEGISLATURE

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
The Legislature			
Total Expenses	78.5	81.6	3.9
Asset Acquisitions	2.5	4.1	62.3

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends for the Legislature closely reflect the sittings of Parliament, the provision of services to Members and the activities of Parliamentary Committees. Parliament has increased utilisation of information technology to enhance service and information outcomes whilst maintaining efficiency and effectiveness.

Delays with the release of the Parliamentary Remuneration Tribunal's Initial Determination of Members' non-salary entitlements impacted upon the proposed re-design of Parliament's administrative processes and the progress of corporate services reform over the 1999-2000 financial year.

STRATEGIC DIRECTIONS

The Parliament is committed to improving business processes and support for Members in their parliamentary and constituency duties through the use of information technology.

The release of the Annual Determination of the Parliamentary Remuneration Tribunal will influence the Parliament's strategic direction in relation to administration of Members' entitlements. This new Determination is scheduled for release by 1 August 2000.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated to be \$81.6 million. This represents an increase of approximately 2.3 percent over estimated costs in 1999-2000.

Asset Acquisitions

Funding of \$4.1 million has been allocated for asset acquisitions in 2000-01. Projects to be undertaken include the following.

- ◆ Fit-out of electorate offices for Members of the Legislative Assembly (\$0.5 million).
- ◆ Upgrade and replacement of electorate office furniture. This project will be undertaken over two budget years commencing 2000-01 (\$0.8 million in 2000-01).
- ◆ Upgrade of computer hardware for Members of the Legislative Assembly and Legislative Council. Conduct of a pilot project involving provision of scanners and servers in individual electorate offices, with the aim of reducing overall communication costs to Parliament (\$1.5 million).
- ◆ Rolling upgrade and replacement of Parliament's communications and computer network infrastructure (\$0.9 million).
- ◆ Upgrade of Parliament's business systems, including the SAP Management Information System (\$0.4 million).
- ◆ Other minor works and annual provisions (\$0.06 million).

THE LEGISLATURE
1 THE LEGISLATURE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/> OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	39,588	41,442	41,768
Other operating expenses	12,383	12,786	12,727
Maintenance	410	414	416
Depreciation and amortisation	3,414	3,897	3,560
Other expenses	22,719	21,273	23,162
Total Expenses	78,514	79,812	81,633
Less:			
Retained Revenue -			
Sales of goods and services	1,035	1,070	1,046
Investment income	20	35	15
Other revenue	1,565	1,802	1,554
Total Retained Revenue	2,620	2,907	2,615
NET COST OF SERVICES	75,894	76,905	79,018

THE LEGISLATURE**1 THE LEGISLATURE**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	30,933	32,826	32,688
Other	35,512	34,809	36,305
Total Payments	66,445	67,635	68,993
Receipts			
Sale of goods and services	1,035	814	1,046
Other	1,602	1,856	1,576
Total Receipts	2,637	2,670	2,622
NET CASH FLOWS FROM OPERATING ACTIVITIES	(63,808)	(64,965)	(66,371)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(2,639)	(4,655)	(4,121)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,639)	(4,655)	(4,121)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	62,713	63,679	64,961
Capital appropriation	2,539	4,545	4,121
Cash reimbursements from the Consolidated Fund Entity	1,120	1,215	1,400
Cash transfers to Consolidated Fund	...	(40)	...
NET CASH FLOWS FROM GOVERNMENT	66,372	69,399	70,482
NET INCREASE/(DECREASE) IN CASH	(75)	(221)	(10)
Opening Cash and Cash Equivalents	447	472	251
CLOSING CASH AND CASH EQUIVALENTS	372	251	241
CASH FLOW RECONCILIATION			
Net cost of services	(75,894)	(76,905)	(79,018)
Non cash items added back	11,966	12,362	12,540
Change in operating assets and liabilities	120	(422)	107
Net cash flow from operating activities	(63,808)	(64,965)	(66,371)

THE LEGISLATURE
1 THE LEGISLATURE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	372	251	241
Receivables	259	551	544
Inventories	40
Other	294	433	433
Total Current Assets	965	1,235	1,218
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	125,926	164,784	168,905
Accumulated depreciation	(18,258)	(37,914)	(41,474)
Total Non Current Assets	107,668	126,870	127,431
Total Assets	108,633	128,105	128,649
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,557	2,165	2,165
Employee entitlements	2,150	2,628	2,728
Other provisions	207
Total Current Liabilities	3,914	4,793	4,893
Non Current Liabilities -			
Employee entitlements	...	178	178
Other	157
Total Non Current Liabilities	157	178	178
Total Liabilities	4,071	4,971	5,071
NET ASSETS	104,562	123,134	123,578
EQUITY			
Reserves	...	8,000	8,000
Accumulated funds	104,562	115,134	115,578
TOTAL EQUITY	104,562	123,134	123,578

THE LEGISLATURE

1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.1 Legislative Council

Program Objective(s): To represent the people of New South Wales in the Upper House. To support the functions of the Legislative Council and its 42 Members.

Program Description: Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and Committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Secretarial services for Members	53	53
Procedural and administrative support	29	28
Committee advisory, research and administrative support	14	14
	<u>96</u>	<u>95</u>

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,541	8,248	8,289
Other operating expenses	2,261	1,889	2,357
Maintenance	2	1	3
Depreciation and amortisation	197	235	180
Other expenses			
Salaries and allowances of Members of the Legislative Council	3,695	3,450	3,858
Salaries and allowances of the President of the Legislative Council and others	2,250	2,000	2,236
Salaries and allowances of Ministers of the Crown	1,155	1,075	1,184
Overseas delegation	3	34	3
Total Expenses	17,104	16,932	18,110

THE LEGISLATURE
1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.1 Legislative Council (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

Other revenue

24	...	10
378	537	373

Total Retained Revenue

402	537	383
-----	-----	-----

NET COST OF SERVICES

16,702	16,395	17,727
--------	--------	--------

ASSET ACQUISITIONS

...	89	308
-----	----	-----

THE LEGISLATURE

1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.2 Legislative Assembly

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and Committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities:</u>		
Secretarial and research services for Members	215	213
Procedural and administrative support	35	35
Committee advisory, research and administrative support	18	18
	<hr/> 268	<hr/> 266

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,648	20,555	20,768
Other operating expenses	7,825	8,606	7,976
Maintenance	74	115	115
Depreciation and amortisation	951	1,311	1,104
Other expenses			
Salaries and allowances of Members of Parliament	7,383	7,290	7,775
Salaries and allowances of the Speaker and others	4,302	3,940	4,202
Salaries and allowances of Ministers of the Crown	3,560	3,175	3,649
Commonwealth Parliamentary Association	364	239	248
Overseas delegation	7	70	7
Total Expenses	<hr/> 44,114	<hr/> 45,301	<hr/> 45,844

THE LEGISLATURE
1 THE LEGISLATURE

1.1 Parliamentary Government

1.1.2 Legislative Assembly (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

Other revenue

36	13	15
499	523	441

Total Retained Revenue

535	536	456
------------	------------	------------

NET COST OF SERVICES

43,579	44,765	45,388
---------------	---------------	---------------

ASSET ACQUISITIONS

...	1,595	2,463
-----	-------	-------

THE LEGISLATURE

1 THE LEGISLATURE

1.2 Parliamentary Support Services

1.2.1 Joint Services

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Accounting and financial	11	13
Archives	2	2
Building	54	61
Catering	42	40
Education and Community Relations	1	1
Hansard	26	26
Information technology	15	16
Library	36	36
Security	13	14
Printing Services	12	12
	<hr/> 212	<hr/> 221

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,399	12,639	12,711
Other operating expenses	2,297	2,291	2,394
Maintenance	334	298	298
Depreciation and amortisation	2,266	2,351	2,276
Total Expenses	<hr/> 17,296	<hr/> 17,579	<hr/> 17,679

THE LEGISLATURE
1 THE LEGISLATURE

1.2 Parliamentary Support Services

1.2.1 Joint Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Energy recoupment	400	416	420
Functions	400	433	430
Minor sales of goods and services	175	208	171
Investment income	20	35	15
Other revenue	688	742	740
Total Retained Revenue	1,683	1,834	1,776

NET COST OF SERVICES	15,613	15,745	15,903
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	2,539	2,861	1,350
---------------------------	--------------	--------------	--------------

PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Cabinet Office			
Total Expenses	12.8	14.5	12.8
Asset Acquisitions	0.1	0.2	100.0
Parliamentary Counsel's Office			
Total Expenses	5.4	5.8	7.4
Asset Acquisitions	0.4	1.1	175.0
Premier's Department			
Total Expenses	73.7	93.5	26.8
Asset Acquisitions	1.6	0.2	(-) 84.9
Independent Commission Against Corruption			
Total Expenses	15.1	15.4	2.2
Asset Acquisitions	0.2	0.5	125.0
Ombudsman's Office			
Total Expenses	8.7	8.9	2.3
Asset Acquisitions	0.5	1.4	180.0
State Electoral Office			
Total Expenses	14.3	8.6	(-) 40.1
Asset Acquisitions
Independent Pricing and Regulatory Tribunal			
Total Expenses	5.7	6.1	7.0
Asset Acquisitions	0.1	0.1	...
Centennial Park and Moore Park Trust			
Total Expenses	11.7	14.2	21.1
Asset Acquisitions	14.5	14.2	(-) 1.8
Commission for Children and Young People			
Total Expenses	5.0	4.9	(-) 3.1
Asset Acquisitions	0.5	0.1	(-) 88.7
Ministry for the Arts			
Total Expenses	51.9	59.4	14.6
Asset Acquisitions	20.3	19.0	(-) 6.5

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
State Library of New South Wales			
Total Expenses	50.4	53.7	6.5
Asset Acquisitions	4.6	5.4	19.1
Australian Museum			
Total Expenses	33.5	33.4	(0.3)
Asset Acquisitions	5.0	3.8	(23.9)
Museum of Applied Arts and Sciences			
Total Expenses	38.4	41.4	7.8
Asset Acquisitions	5.7	4.5	(20.3)
Historic Houses Trust of New South Wales			
Total Expenses	18.2	19.2	5.9
Asset Acquisitions	1.2	0.9	(23.8)
Art Gallery of New South Wales			
Total Expenses	26.0	27.2	4.3
Asset Acquisitions	3.8	8.4	120.4
State Records Authority			
Total Expenses	9.1	9.2	1.1
Asset Acquisitions	5.4	4.3	(20.4)
New South Wales Film and Television Office			
Total Expenses	7.0	7.7	10.0
Asset Acquisitions
Ethnic Affairs Commission			
Total Expenses	11.9	12.3	3.4
Asset Acquisitions	0.6	...	(100.0)
Audit Office of New South Wales			
Total Expenses	22.0	23.3	5.9
Asset Acquisitions	0.4	0.1	(80.0)
Total, Premier, Minister for the Arts and Minister for Citizenship			
Total Expenses	420.8	458.7	9.0
Asset Acquisitions	64.9	64.2	(-) 1.1

CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of Government policy. It co-ordinates New South Wales' involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet including preparation of agendas, recording of decisions, circulation and presentation of Cabinet Minutes and Discussion Papers, and follow-up action required.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends have remained stable over the recent years. Over the past five years, the core responsibilities of the Cabinet Office have remained unchanged. However, on occasions, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office. Responsibility for the co-ordination and development of social policy, as well as policy in relation to children and young people was transferred to the Cabinet Office resulting in the creation of the Social Policy Development Unit in 1995 and the Office of Children and Young People in 1997. The Office of Children and Young People also provides secretarial support to the Youth Advisory Council that reports to the Premier. The Natural Resources Branch since 1997 has also absorbed responsibility for co-ordination of greenhouse policy. The Office of Drug Policy was established in 1999 to co-ordinate and develop policy in response to the Drug Summit.

2000-01 BUDGET

Total Expenses

The Cabinet Office has estimated total expenses of \$14.5 million. This includes \$1.1 million for the continuation of the Families First initiative involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills.

Asset Acquisition

The capital allocation of \$0.2 million is mainly for the development of an electronic Cabinet Document Management System.

PARLIAMENTARY COUNSEL'S OFFICE

The Parliamentary Counsel's Office develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council. The Office provides legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertakes research on legislative and related matters. It also provides a legislative publishing service to the Government, Parliament and the public including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides and compiles the New South Wales Legislation Database.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends have not varied markedly over the past five years, apart from the general movements in salaries and operating costs affecting the public sector. This reflects the continuity of the Office's core functions and activities and its relatively stable staffing levels.

STRATEGIC DIRECTIONS

A capital allocation of \$1.5 million was provided over three years from 1998-99 for a major program to replace the existing legislative drafting, publishing and database systems. In conjunction with the capital allocation provided the Office is developing new Information Technology systems for legislative drafting and publishing that will enhance the portability and accessibility of legislation using new technology, including the Internet.

2000-01 BUDGET

Total Expenses

Total expenses of the Parliamentary Counsel's Office are estimated to be \$5.8 million with about 80 percent being allocated to employee related payments.

Asset Acquisitions

The capital allocation of \$1.1 million (\$1.5 million over three years starting from 1998-99) is for a major program to replace the existing legislative drafting, publishing and database system.

PREMIER'S DEPARTMENT

Premier's Department supports the Premier as head of Government. It provides strategic advice and services to the Premier, manages issues and projects of significance to the State. The Department also provides direction and leadership to the NSW public sector, especially in relationship to the effective management of public sector staff and resources and ensures a whole-of-government approach to policy development and service provision within the public sector.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The expenditure trends over the past five years have increased from approximately \$71.7 million in 1996-97 to a budgeted figure of \$93.5 million in 2000-01.

Funding in 2000-01 has increased primarily due to a large rise in Grants and Subsidies to other agencies along with general movements in Public Service Award payments. Grants and Subsidies to other agencies has increased in 2000-01 as the Department now manages the Police Complaints Case Management System and the Regional Integrated Service Delivery program costing \$11.9 million and \$3.5 million respectively.

The Corporate Services Reform Unit and the Office of the Council on the Cost of Government were amalgamated in November 1999 to form a new Review and Reform Division.

The new Division will service the Council on the Cost and Quality of Government (formerly the Council on the Cost of Government) and the Peer Review Committee the Government's corporate services reform initiatives. The Division will also advise and assist the Director-General and the Premier in developing and overseeing reform initiatives, with a view to achieving a high quality and cost effective public sector. Total expenses for the new Division in 2000-01 are estimated at \$3.6 million.

STRATEGIC DIRECTIONS

The Department will continue to provide services which focus on:

- ◆ Whole-of-government co-ordination of major business, investment, and community proposals and initiatives;
- ◆ Improving the management of public sector resources to achieve improved equity, efficiency and effectiveness; and

- ◆ Improving opportunities and government service delivery in targeted metropolitan, regional and rural areas and towns.

2000-01 BUDGET

The Department manages, on the Premier's behalf, a range of special projects, such as initiatives to minimise the impact of the Newcastle BHP steel mill closure and coordination of government activities relating to the Tumut Pulp and Paper Mill. The Department plays a leading role in attracting major events to Sydney and New South Wales, and coordinates the ongoing improvements in social development and community in both urban and regional New South Wales. To achieve these improvements two initiatives including the Migration Heritage Centre and the Strengthening Local Communities Strategy have received funding in 2000-01 of \$375,000 and \$530,000 respectively.

In 2000-01, the Department will continue to manage operational issues relating to office staffing and resources for the Premier's and Ministers' Offices, as well as the Offices of the leaders of the Opposition and former Officer holders' staff. Expenses in relation to the above initiatives are estimated at \$19.1 million.

Work includes liaising with agencies to develop and promote new models of service delivery to improve community outcomes, including Whole of Government initiatives and identify and resolve barriers to collaborative approaches.

This will include negotiation of sector wide pay awards and changes to the Public Sector Management Act. Expenses in relation to these initiatives are estimated at \$25.5 million.

The Department manages and co-ordinates services for the Premier in community events, official visits and executive administration, especially activities associated with the Olympic and Paralympic Games and the Centenary of Federation.

It has a pivotal role in the management of those community projects of direct concern to the Premier, and provides for the co-ordination of State responses in times of natural disasters.

It is also involved in management aspects of the Governor's constitutional, ceremonial and community roles, and the provision of actuarial services. Expenses in relation to these initiatives are estimated at \$25.8 million.

Asset Acquisitions

In 2000-01, \$0.25 million will be spent on the purchase of minor office equipment.

INDEPENDENT COMMISSION AGAINST CORRUPTION

The Independent Commission Against Corruption is responsible for promoting integrity in public administration throughout New South Wales by exposing and minimising corruption, by conducting robust investigations using its Royal Commission and other special powers, by applying the latest corruption prevention methods and through education.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenses of the Commission over the past five years have remained relatively constant with the projected total expenses for 1999-2000 being \$15.1 million. There have not been any significant changes in the responsibilities, functions or the operating environment of the Commission.

During 1999-2000 the Commission was involved in various major investigations, including examining corruption within and affecting the Roads and Traffic Authority, Greyhound Racing Authority and the Illawarra Development Board. It also concluded and tabled in Parliament several reports, including its investigations into Liverpool City Council, the Environment Protection Authority, Aboriginal Land Councils, Sydney Ferries and the Illawarra Development Board.

STRATEGIC DIRECTIONS

In 2000-01 the Commission will maintain its focus on exposing and preventing corruption in the public sector through proactive investigations and corruption prevention advice while simultaneously promoting and enhancing its education and research activities. The Commission anticipates continuing its involvement in major Government infrastructure projects, including the Olympics as the decommissioning phase commences. The Commission will begin looking at the investigation of, and providing advice about, Internet fraud and corruption.

2000-01 BUDGET

Total Expenses

Estimated total expenses of the Commission in 2000-01 are \$15.4 million. It is expected the Commission will maintain its current level of investigation, corruption prevention and education activities while also commencing activities relating to Internet fraud and corruption.

Asset Acquisitions

In 2000-01, \$450,000 will be spent on the replacement of the Commission's records and electronic document management systems and necessary upgrades of its investigative technology.

OMBUDSMAN'S OFFICE

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. The aim with such investigations is to improve policies and practices and to promote responsive and accountable public administration.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The total expenses of the Ombudsman's Office have been increasing over the last five years. This increase is largely due to the expansion of the Ombudsman's jurisdiction to include activities such as investigation of child abuse allegations against employees of Government and non-Government agencies and the provision of increased resources in response to the Royal Commission into the Police Service.

It is expected that in 1999-2000 the Ombudsman's Office will deal with over 2,900 complaints against employees of Government agencies and non-Government organisations, and 5,900 complaints about Police.

STRATEGIC DIRECTIONS

The implementation of the *Ombudsman Amendment (Child Protection and Community Services) Act* was the major focus of the Ombudsman's Office in 1999-2000. Early indications are that this will generate additional workload for the Office. Consequently, the Ombudsman's office will review its work practices in 2000-01.

Other priorities of the Ombudsman during 2000-01 will be:

- ◆ more "own motion" (Ombudsman initiated investigations) and other formal investigations focusing on systemic or public interest issues;
- ◆ more Special Reports to Parliament on public interest issues;
- ◆ greater emphasis on assisting agencies to deal with their own complaints (including the publication of the Ombudsman's comprehensive Complaint Handler's Tool Kit);
- ◆ review of agency Freedom of Information reporting and compliance with the Protected Disclosure Act; and
- ◆ continuation of a customer service survey of agencies within the Ombudsman's jurisdiction.

2000-01 BUDGET

Total Expenses

Total expenses of the Ombudsman's Office are projected to be \$8.9 million in 2000-01. Included in this amount is an additional \$0.119 million provided for IT related staff for the Police Case Management System.

Asset Acquisitions

In 2000-01 the Ombudsman's Office will be undertaking an asset acquisition program totalling \$1.4 million. The program involves development of the Police Complaints Case Management system in conjunction with the NSW Police Service and Police Integrity Commission. Funding for this program will be provided through the Premier's Department.

STATE ELECTORAL OFFICE

The State Electoral Office is responsible for the management and administration of Parliamentary elections, by-elections and referendums, and, through the Election Funding Authority, the public funding of election campaigns. The Authority is also responsible for the management and administration of the Political Education Fund established in 1993.

In addition, the Office conducts, in accordance with the appropriate legislation, such elections as local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements. These elections are conducted on a commercial basis.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Trends in expenditure are directly related to the occurrence of general elections, redistributions and to a lesser extent, by-elections.

There were significant increase in expenditure in the 1994-95 and 1998-99 financial years for the conduct of State general elections for the Legislative Assembly and the Legislative Council. This expenditure also included claims for payments by eligible candidates, groups and parties for funding of their election campaigns. It is usual for the majority of such claims to be processed in the ensuing financial year for each election.

In September 1999 the Office also conducted the Local Government General Election pursuant to the provisions of the Local Government Act. These elections are operated on a cost recovery basis.

STRATEGIC DIRECTIONS

During the coming years the Office will review systems, procedures and service delivery for the elections due to be held in 2003. During the Budget year the Office will examine the effectiveness of procedures, processes and initiatives (especially those of an information technology nature) used during the 1999 State general election to develop appropriate strategies and mechanisms to facilitate the conduct of the next general election.

These reviews will also focus on the duties, responsibilities and subsequent training of Returning Officers. The Office is confident it is able to address all these issues without interfering with its ability to deliver its usual services, particularly in the areas of the conduct of elections, electoral education, election funding and research and development.

2000-01 BUDGET

Total Expenses

The State Electoral Office has estimated total expenses of \$8.6 million. Payments to the Commonwealth under the Joint Roll Agreement (\$2.8 million in 2000-01), that have been agreed to by all States, will continue to be met.

Elections may also be conducted during 2000-01 for councils that did not participate in the Local Government general election in September 1999 due to amalgamation. These elections will be conducted on a cost recovery basis.

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major NSW government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry pricing and competition. Within its area of expertise, IPART provides assistance to other NSW and interstate government agencies.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

IPART's expenditure has increased from \$2 million in 1994-95 to an anticipated \$6.3 million in 1999-2000. The increased expenditure reflects changes in the range, volume and complexity of work.

Since 1994-95 the work of IPART has expanded beyond setting maximum prices for electricity, metropolitan water and Sydney and Newcastle government passenger transport services. Additional activities now undertaken include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries has also made regulation of these areas more complex.

The approach to price regulation is constantly evolving and thus requires a research capacity. The Tribunal maintains an interest in overseas developments as well as continuing membership of the Australian Regulators' Forum. Other members of the Forum include the Australian Consumer and Competition Commission and representatives of price regulators in each of the states and territories. The regulatory bodies are examining closely the impact of the goods and services tax on utility prices.

STRATEGIC DIRECTIONS

IPART has been subject to an external review of its performance and structure over the last two years. In addition, a review of the IPART Act 1992 will commence this calendar year. The outcome of this review may impact on IPART's functions and the way it performs those functions.

The expansion and growing complexity of IPART's workload is anticipated to continue. For these reasons IPART has reviewed its structure, internal processes and delivery mechanisms. Structural changes were implemented recently with an increased emphasis on staff training, research and the quality of support services. The benefits of these changes will be realised over the coming year.

IPART recognises the need for greater investment in its human capital if it is to maintain and improve the quality of its services.

In conjunction with the review of its Act, IPART is committed to the preparation of a detailed business plan and the development of appropriate performance indicators.

2000-01 BUDGET

Additional funding for operating expenses has been provided to cover the expanded regulatory functions of the Tribunal. The total Consolidated Fund allocation in 2000-01 is estimated at \$5.6 million, an increase of \$300,000 or 6 percent over the preceding period.

CENTENNIAL PARK AND MOORE PARK TRUST

The Centennial Park and Moore Park Trust is responsible for managing and maintaining a highly used area of open space in Sydney, known as the Centennial Parklands. The Trust operates in a complex and changing business environment and has managed the former Sydney Showgrounds site at Paddington, since February 1998.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses for the Trust have increased significantly during the last five years from \$7.7 million in 1996-97 to around \$11.1 million in 1999-2000. This reflects additional costs associated with improvements to the maintenance of the Parklands, the introduction of services to address public safety issues and a range of business activities aimed at improving financial viability.

Capital expenditure has increased significantly during the last four years due to the completed restoration of the Equestrian Centre, the Hordern Pavilion and the Royal Hall of Industries, continuation of the ponds restoration project and the rehabilitation of Moore Park and the commencement of the Centenary of Federation Projects.

STRATEGIC DIRECTIONS

The Trust's corporate strategy aims to achieve the following outcomes:

- ◆ maintaining and enhancing business viability;
- ◆ enhancing the integrity of Centennial Parklands;
- ◆ improving relationships with stakeholders;
- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands; and
- ◆ securing opportunities for diversity of cultural expression.

The Trust implements financial strategies to increase and diversify its revenue base in order to improve the quality of services and increase contributions towards costs.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01, estimated at \$14.2 million, include enhancements for incremental costs following the rehabilitation of Moore Park (\$0.3 million), for the development and implementation of parking management initiatives (\$0.5 million) and for evaluation studies of redevelopment strategies in the Moore Park Golf Club precinct (\$0.2 million).

Asset Acquisitions

The Trust's total asset acquisitions program 2000-01, estimated at \$14.2 million, provides for:

- ◆ \$6.9 million funded from Commonwealth Government grants for Centenary of Federation works, including Federation Drive and Federation Valley;
- ◆ \$3.3 million for the continuing rehabilitation of Moore Park East and West as the result of Eastern Distributor construction; and
- ◆ \$1 million for the continuation of the restoration of the Centennial Park ponds.

COMMISSION FOR CHILDREN AND YOUNG PEOPLE

The Commission for Children and Young People was established in June 1999 to listen to children and young people and to promote their interests. The Commission's aim is to work with others to make New South Wales a better place for children and young people.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000 the Commission established its new premises, recruited staff and acquired the IT infrastructure necessary for the operations of the Commission. The Commission released two reports of the Child Death Review Team which investigates all child deaths in New South Wales, undertook a review of the Interagency Guidelines into Child Protection Intervention and began an inquiry into "Children who have no-one to turn to". In 1999-2000 total expenses are estimated at \$4.1 million.

STRATEGIC DIRECTIONS

In 2000-01, a major focus of the Commission will be the implementation of Part 7 of the Commission for Children and Young People Act 1998 and the Child Protection (Prohibited Employment) Act 1998. These Acts require all people seeking child-related employment, (for example teachers, childcare workers etc.) to be subject to some form of screening and requires them to declare whether they are a "prohibited person".

Other priorities in 2000-01 will be:

- ◆ releasing a 3 year strategic plan;
- ◆ completing the inquiry into "Children who have no-one to turn to";
- ◆ establishing the Commission's website;
- ◆ initiating research into youth suicide, measures of children's well being and child homicide; and
- ◆ establishing a voluntary accreditation scheme for people who work with sex offenders.

2000-01 BUDGET

Total Expenses

Estimated total expenses of the Commission in 2000-01 are \$4.9 million. In 2000-01 the Commission will fully implement mandatory employment screening for child related employment for the first time in New South Wales.

Asset Acquisitions

The capital allocation of \$0.06 million for 2000-01 is for minor enhancements to the Commission's information management systems and the purchase of minor plant and equipment.

MINISTRY FOR THE ARTS

The Ministry monitors and provides policy advice on the State's cultural institutions, administers a cultural grants program which supports a range of arts and cultural organisations and activities across the State, and provides a range of awards, fellowships and scholarships to individuals, and manages Government arts projects, properties and capital expenditures.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$52.7 million in 1995-96 to an expected \$55.7 million in 1999-2000. This increase is primarily related to additional support provided to arts organisations via the cultural grants program and general movements in salaries and operating costs affecting the public sector.

In 1999-2000 the Ministry provided more than 700 grants worth a total of \$18.1 million through the cultural grants program. This has risen steadily from \$12.0 million distributed in 1995-1996.

In recent years the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio. Emphasis has also been given to providing strategic support for arts development in Western Sydney.

STRATEGIC DIRECTIONS

The Ministry's key strategic directions include:

- ◆ implementation of the Government's 1999 cultural development policy "Encouraging the Arts in Local Communities"; and
- ◆ consultation, refinement and implementation of the Government's Western Sydney Arts Strategy.

2000-01 BUDGET

Total Expenses

Total expenses are estimated at \$59.4 million. The Ministry will distribute \$20.9 million under the State's cultural grants program during 2000-01.

The Major Performing Arts Inquiry, initiated by the Commonwealth Government in response to deteriorating financial performance by major performing arts companies, made 95 recommendations designed to stabilise the sector and reposition it to take advantage of changes in the national and global economies. Additional funding of \$1.9 million in 2000-01 rising to \$2.6 million per annum from 2001-02 has been approved to meet the State's commitment to this national initiative. Funds will be provided directly to major companies based in New South Wales, recognised by the Inquiry as some of the most important companies in Australia.

To implement areas of the *Western Sydney Arts Strategy* additional funding of \$0.4 million per annum from 2000-01 rising to \$0.5 million per annum from 2002-03 has been provided. The majority will be directed to the Local Government Arts Incentive Fund, which forms the cornerstone of the Strategy. Funds will also go toward Artist Initiatives, the Indigenous Artists Forum, the Australian Network of Art and Technology (ANAT) summer school, relocation of arts organisations to Western Sydney, and the investigation of flexible work spaces.

Regional arts will be enhanced through the provision of an additional \$0.3 million per annum from 2000-01 rising to \$0.5 million per annum from 2002-03. Funds will go towards the further development of regional arts boards throughout New South Wales and the creation of a new board in the currently unserved far south coast. Funds will also be directed towards touring of youth oriented arts in regional New South Wales, development of Indigenous music and the creation of a museums advisory service throughout the State.

Regional touring will be enhanced through the provision of an additional \$0.25 million per annum for three years. These funds will allow companies in New South Wales, including Bell Shakespeare Company, to tour full-scale productions to venues outside of Sydney. An amount of \$0.32 million over two years has also been provided as additional assistance towards Carnivale, the State's multicultural arts festival.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$18.9 million. Budget support of \$9.2 million has been provided over three years, commencing 2000-01, for the purchase and fitout of premises currently leased at 91 Canal Road, Leichhardt as a storage and rehearsal facility for arts organisations.

Other capital works to be continued into 2000-01 include \$14.6 million towards the construction of a new theatre at Walsh Bay, \$0.6 million for the ongoing maintenance of Wharf 4/5 and maintenance works at Garry Owen House, Rozelle (\$0.3 million).

At the Sydney Opera House, enhancement of the 25-year Total Asset Maintenance (TAM) program to a new level of \$13 million per annum will ensure effective and timely maintenance of the building and site. This represents an increase of \$3.9 million in Budget support from that provided in 1999-2000.

STATE LIBRARY OF NEW SOUTH WALES

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales. The Library fulfils a Statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means.

The Library maintains and ensures the security of the unique heritage Mitchell and Dixson collections of historical New South Wales and Australian resources. It also supports the network of public libraries throughout New South Wales by administering annual grants, providing policy advice and consultancies, backup reference services, loans and supply of documents and through management of NSW.net.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$50.9 million in 1995-1996 to an expected \$53.3 million in 1999-2000. This increase is primarily related to internal reforms within the Library, and general movements in salaries and operating costs affecting the public sector.

A Budget allocation of \$1.0 million was provided in 1999-2000 for NSW.net. It is anticipated that by June 2000, 80 councils and public libraries will be connected to the Internet - an increase of 17 from 1998-99. To date NSW.net has connected 32 public libraries and councils in regional New South Wales and nine in Western Sydney to on-line information and services.

In 1998-99 the Library valued its collection assets in accordance with Australian Accounting Standard AAS29 – “Financial Reporting by Government Departments”. This resulted in an increase of approximately \$2 billion in the value of non-current assets.

STRATEGIC DIRECTIONS

In 1999-2000, the Library implemented the initial phase of its financial and service delivery reforms aimed at improving operational efficiencies, reducing costs and increasing access to the Library’s services via the Internet.

The Library continues to experience growing demand for services from both onsite and offsite clients, including participation in the global exchange of information via the Internet. Changes in the way in which clients seek information have seen increased demand for access to electronic resources. Among the strategies to improve client services is the management of NSW.net. This provides public libraries and local government with equitable Internet access and contributes to the Government’s online initiative, Connect.nsw.

The Library’s commitment to improving client service and to managing and preserving the documented cultural heritage of New South Wales. It does this by ongoing client research to ensure that Library services meet client needs, extending client reach and by providing a program of exhibitions and public programs that focus on the Library’s core collections.

2000-01 BUDGET

Total Expenses

Total expenses are estimated at \$53.7 million. The Library will implement the second and final phase of reform initiatives that commenced in 1999-2000, giving particular focus to Internet service delivery and the development of a research service based on the unique collections of the Mitchell and Dixson Libraries.

The Library will distribute \$19.7 million under the State's public library and subsidies grants program during 2000-01. The Government will provide further funding for public library grants and subsidies of \$2.3 million over the next three years, to progressively increase this allocation to public libraries by \$1 million per annum by 2002-03. These additional funds will be used to update public library collections and improve access to electronic resources.

Additional funding of \$7 million over the next three years for NSW.net will expand the network to public libraries in all local government areas in New South Wales and will facilitate the provision of high-speed Internet access to information and other online services by people throughout the State. It is anticipated that by June 2001, 140 councils and libraries will be connected to the Internet - an increase of 60 from 1999-2000.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$5.4 million. Budget support totalling \$3.9 million has been allocated over the next three years to continue a program of building upgrade works that commenced in 1999-2000.

An allocation of \$3.7 million has been provided for the acquisition of collection material including books, journals, pictures, maps, manuscripts, CD-ROMs, newspapers and electronic materials.

Work will continue on the programmed replacement of plant and equipment, including computer equipment with a minor works allocation of \$0.5 million.

AUSTRALIAN MUSEUM

The Museum is Australia's leading natural history museum. Its mission is to increase understanding, and influence public debate on, the natural environment, human societies and human interaction with the environment. Australian Museum activities take place at its main site at College Street Sydney, the Djamu Gallery at Customs House and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years total expenses have increased from \$22.7 million in 1995-1996 to an expected \$36.0 million in 1999-2000. The increase is attributable to activities that include the staging of public programs and exhibitions, undertaking scientific research and increased emphasis on commercial ventures that includes the Australian Museum Business Services.

STRATEGIC DIRECTIONS

The Museum's continued focus in 2000-01 will be on implementing initiatives identified within its Corporate Strategic Plan. Within this framework, increasing attention will be turned to analysing and predicting impacts on the Australian environment and the means by which this information can be effectively communicated to the rural and industrial sectors. The Museum will actively develop research and development partnerships within the scientific, government and commercial sectors to better disseminate the information it gains through its research activities. Reaching a wider audience through outreach, rural and regional programs, and electronic media, will remain a significant pursuit. The presentation of Pacific rim cultures in innovative programs remains a key commitment of the Museum.

2000-01 BUDGET

Total Expenses

Total expenses for the Museum are budgeted at \$33.4 million. The Museum will continue to direct its resources to activities that include staging exhibitions, development of education programs, research and conservation work on the collection. Operating expenses in 2000-01 are anticipated to be less than the revised expenditures in 1999-2000, reflecting a phasing down of a range of initiatives that commenced in 1997-98. This reduction is in line with the initial project plan. Scientific research will be focussed through designated centres of excellence and new biodiversity projects, and the Museum will continue with implementing government policies in areas such as cultural development and natural history.

Major exhibitions planned for 2000-01 include: "Australia's Lost Kingdoms", "Wildscience" and "Landmarks". The College Street premises will also stage a program of visitor services and other exhibitions that include: "British Gas World Wildlife Photography" and "Tasmanian Tiger: the Mystery of the Thylacine".

The Djamu Gallery at Customs House will host a range of programs that focus on Aboriginal and Pacific Islander themes. These include exhibitions such as "Fishing: the Spirit House" and "The Power of Hair".

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$3.8 million. Budget funding totalling \$0.95 million (\$0.75 million in 2000-01) has been allocated over two years for a program of new information technology initiatives that encompass an extension to the existing computer facility, as well as an upgrade of software, network cabling, Internet connections, and hardware equipment such as file servers.

Expenditures on a range of programs that commenced in 1997-98 have been supported as follows: information technology improvements (\$0.1 million), upgrade of air-conditioning (\$0.55 million) and public programs (\$0.45 million). Refurbishment of heritage and other buildings to meet the intent of the Building Code of Australia and to comply with occupational health and safety legislation will also continue during 2000-01 with a budget allocation of some \$2.0 million.

MUSEUM OF APPLIED ARTS AND SCIENCES

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The expenditures have decreased from \$41.8 million in 1995-96 to \$38.9 million in 1999-2000. This is primarily attributed to a higher level of depreciation expense in 1995-96 following the revaluation of the Museum's assets in June 1995. The Museum continues to direct its resources to activities that include the staging of major exhibitions, development of educational programs and undertaking research and conservation work on its collections.

STRATEGIC DIRECTIONS

Preservation of the collection is of prime importance to the Museum, with reliable storage being an essential element in the management and preservation of the collection. An option to acquire a heritage building at Eveleigh railway yards is being considered in order to provide a reliable and secure storage facility and increase access to the collection by the public and researchers.

The continued renewal and upgrade of the permanent galleries is proceeding in order for the Museum to maintain its position in the education and leisure markets.

2000-01 BUDGET

Total Expenses

Total expenses for the Museum are budgeted at \$41.4 million. A number of exhibitions are planned for 2000-01. These include:

- ◆ Codex Leicester - the unique work by Leonardo da Vinci;
- ◆ “One thousand years of the Olympic Games: Treasures of Ancient Greece” - a collection of Greek antiquities on the Olympic theme; and
- ◆ “Earth, spirit, fire: Korean masterpieces of the Choson Dynasty” - a priceless collection of Korean ceramics.

The Museum will also feature strongly in the celebrations of the Centenary of Federation.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$4.5 million. The capital works program includes \$3.2 million for the collection storage and permanent gallery upgrade program. The storage facility is scheduled for completion in September 2000. The facility will provide an additional 3,000 square metres to store collections currently located at the Powerhouse Museum.

In 2000-01, the permanent gallery replacement program will include the refurbishment of the level 4 Wran Building area as a new permanent decorative arts and design gallery as well as a new sustainability gallery.

Work will continue on the programmed replacement of plant and equipment, and building improvements with the provision of a minor works allocation of \$1.3 million.

HISTORIC HOUSES TRUST OF NEW SOUTH WALES

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage buildings in New South Wales. Its objectives are to conserve and manage these properties, their collections and surrounds to provide a range of public and school programs to increase awareness of the cultural heritage of the State.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure has significantly increased over the past five years from \$11.6 million in 1995-96 to \$18.3 million in 1999-2000. The rise is attributable to the increased role and responsibilities of the Trust and the general movements in salaries and operating costs affecting the public sector.

In 2000 the Trust revised its Total Asset Management Plans which were developed in accordance with the Government's policy on heritage asset management. An additional \$10.0 million in recurrent and capital budget funding has been supported over eight years to eliminate the existing backlog of maintenance works to the Trusts properties.

In recent years, the Trust assumed control and management of two additional key heritage buildings, Government House in 1996 and the Mint in 1997. In May 1999, Rouse Hill estate commenced its full operation, with access to the historic estate limited to two days a week. It is anticipated that access will be progressively increased to 5 days a week, commencing 2004-05.

STRATEGIC DIRECTIONS

The Trust aims to maintain, develop and conserve its properties and collections on an on-going basis so as to improve public awareness and accessibility.

2000-01 BUDGET

Total Expenses

Total expenses are estimated at \$19.2 million. The rise in expenditure from 1999-2000 is attributed to additional Budget funding to support a program of backlog maintenance works and meet the operating costs of Rouse Hill estate.

The Trust continues its policy of regional involvement and collaboration with regional museums including internships, advice, touring exhibitions, dissemination of information and the development of exhibitions that have rural themes.

The Trust is developing a number of major exhibitions including:

- ◆ “Sydney Harbour”, “Sydneyiders - Lorrie Graham Photography”; “Federation Sydney”; “Hawkesbury River Settlers”; and “The Russians are Coming” at the Museum of Sydney;
- ◆ Elizabeth Bay Estate; “Magical Golland and Lorenzi - Art Decorator at Elizabeth Bay House”; and
- ◆ “Hard Boiled! The Detective in Popular Culture” at Justice and Police Museum.

The Trust is also planning a busy program of activities including a concert series, lectures, seminars, theme events and courses.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$0.9 million. The major feature of the capital program is the provision of additional budget support of \$1.2 million over four years commencing 2000-01, for a program of building upgrade works. Together with the extra recurrent Budget support of \$8.8 million over eight years commencing 2000-01, the existing backlog of maintenance works to the Trusts properties will be addressed.

A Budget allocation of \$0.1 million has been provided to continue a program of capital works at the Rouse Hill estate, that commenced in 1997-98. The Trust’s capital program includes an allocation of \$0.2 million for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

ART GALLERY OF NEW SOUTH WALES

The Art Gallery of New South Wales exhibits works of art from its own holdings, from pre-eminent international collections and other Australian sources. The Gallery also conducts both entertaining and educational public activities such as Aboriginal cultural performances, film screenings, lectures in art history, and free guided tours for school students and the public.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends have not markedly varied over the past five years, apart from general movements in salaries and operating costs affecting the public sector. During 1999-2000, the 20th Century Australian Gallery was established with funding provided by private benefaction and the State Government.

STRATEGIC DIRECTIONS

The Gallery's major strategic objectives are to develop and maintain a collection of works of art and to propagate and increase knowledge, appreciation, and access to this art collection. The Gallery also aims to develop its profile as a national centre for Asian Art.

2000-01 BUDGET

Total Expenses

Total expenses for the Gallery are budgeted at \$27.2 million. A number of major exhibitions are planned for 2000-01. These include:

- ◆ *Australian Icons*: presents Australia's great artists featuring works sourced from the Gallery's Collection.
- ◆ *Papunya Tula*: traces the evolution of the Western Desert contemporary Aboriginal art movement from its genesis in the early 1970s to international acclaim.
- ◆ *Dead Sea Scrolls*: a collaborative project, with the Israeli Antiquities Authority for July to October 2000.

The Gallery continues to develop its temporary exhibition program through to 2004 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at more than \$200 million. This will provide the opportunity for visitors to view important works of art not otherwise available to the people of New South Wales.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$8.4 million. The major feature of the capital program is the provision of budget support of \$15.2 million over three years, commencing 2000-01, for the building extension and the collection digitisation program. The building extension program includes the development of an Asian gallery, relocation of the level 5 restaurant and an enlarged conservation studio and sculpture garden. The digitisation program will record works of art in a digitised or electronic format in order to support and increase ease of access to the art collection and research databases.

As part of the Gallery's mission to increase and improve the collection, funding of at least \$1.0 million from its own resources will be allocated to the acquisition of works of art.

Budget support totalling \$6.1 million has been allocated over the next four years to continue a program of building upgrade works that commenced in 1999-2000.

STATE RECORDS AUTHORITY

The State Records Authority of New South Wales (State Records) was established with the commencement of the *State Records Act 1998* on 1 January 1999, replacing the former Archives Authority of New South Wales and its operational arms. State Records' purpose is to ensure that the needs of people and government for records - as evidence of the business of the NSW public sector - are met now and in the future. State Records functions as a coordinating agency of Government, as a provider of services to the people and Government of New South Wales, and as the protector and preserver of the State's archives.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the past five years, total expenses have increased from \$7.0 million in 1995-96 to an expected \$9.1 million in 1999-2000. This increase mainly reflects the increased business activities from the Government Records Repository in the area of records storage and retrieval.

The *State Records Act 1998* gives State Records significant new responsibilities, notably to regulate and improve records management across the NSW public sector, particularly in the environment of electronic business and service delivery. With the Act's coverage of local government, the universities and the public hospital system from 1 January 2000, State Records' jurisdiction has doubled.

The Act also provides improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of archival records being transferred to State Records' custody in the period to 2010. A storage facility is expected to be completed by mid-2000, at a total estimated cost of \$5.9 million.

STRATEGIC DIRECTIONS

In the next five years, State Records aims to complete all aspects of the implementation of the new State Records Act and to achieve measurable improvements in record keeping across the New South Wales public sector and in the accessibility and use of the State's archives throughout New South Wales. As key supporting strategies, State Records will continue to rationalise its accommodation for the archives, staff and specialised facilities, adopt better systems for the intellectual and physical control of the State's archives and implement new information systems for its business operations and electronic service delivery.

2000-01 BUDGET

Total Expenses

Total expenses for State Records are budgeted at \$9.2 million in 2000-01. During the year the Authority's resources will be applied to the provision of core archives and records management services, improvements in the standard of record keeping across Government, the identification, preservation and documentation of the State's archives and the progressive implementation of the State Records Act. Among specific initiatives, State Records will continue a program to provide improved access to key State archives through community access points around New South Wales and will undertake a thorough review of arrangements for keeping State archives of regional significance in their communities.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$4.3 million. A capital allocation of \$2.2 million has been made for two major works at the Western Sydney Records Centre at Kingswood. The construction of the "Stage V" building will be completed to provide suitable storage for the next ten years. Construction will continue on a new conservation laboratory at the Centre, along with accommodation for staff to be relocated from State Records' CBD site.

As part of a program to rationalise its accommodation, State Records will reduce its occupation of the rented State Archives Building in The Rocks. A budget allocation of \$0.5 million has been provided to complete the refurbishment works that commenced in 1999-2000 for the reduced city office. This will enable improved facilities for public use of the archives, exhibitions and training for public sector officers.

NEW SOUTH WALES FILM AND TELEVISION OFFICE

The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, provides industry assistance and new media grants, invests in script development, offers a liaison service between filmmakers and property owners and co-ordinates and supervises the production of documentary and promotional films for government agencies.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Film and Television Office has invested \$10.5 million in film and television productions since 1995-1996, resulting in \$164 million worth of production expenditure in New South Wales.

The \$5 million revolving Production Loan Fund has been instrumental in attracting production to New South Wales. The cash reserves within the fund have been fully committed to productions in the State. The fund is replenished as production loans are repaid.

The first eight rounds of the Young Filmmakers Fund have supported 49 productions, with a total investment of approximately \$1 million. The Fund continues to attract considerable interest and large numbers of applicants. An exciting "DIY-tv" initiative under the Young Filmmakers Fund was adopted in 1999. In the initial round an investment of \$0.1 million was made in two projects that screened on SBS in early 2000.

The New Media program consists of three elements: a digital visual effects traineeship in partnership with the private sector, a program of activity with Metro Screen, and some specific industry assistance activities.

STRATEGIC DIRECTIONS

The promotion of employment, investment and export growth in the New South Wales film and television industry is a key priority of the Office, as is the commitment to quality, innovation and local identity.

Creative development is an important part of the Office's responsibilities and critical to the long-term viability of the industry. The Office encourages initiatives to assist the skills and experience of emerging and established talent in this regard.

To assist filmmakers shoot films outside of Sydney, a new Regional Film Fund has been established and will commence operating from January 2001.

2000-01 BUDGET

Total Expenses

Total expenses for the Office are budgeted at \$7.7 million. This will enable the Office to continue to occupy its integral place within the film and television industry through script development, pre-production and production support, screen culture grants, new media development programs and liaison with filmmakers and property owners.

An additional \$0.25 million has been provided to the Office. This will be used to increase funds for industry audience and development and to improve location access for national and international companies.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$0.045 million. This relates to minor works funding to improve and replace office equipment.

ETHNIC AFFAIRS COMMISSION

The Ethnic Affairs Commission continues to promote the value of cultural diversity and the rights of individuals and groups from non-English speaking backgrounds. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life of New South Wales.

In April 2000, the Government released the third *Ethnic Affairs Report*. The Report details the achievements and progress in implementing the *Building on Cultural Diversity Program* in New South Wales.

STRATEGIC DIRECTIONS

The Government has taken a whole-of-government approach to ethnic affairs through its Ethnic Affairs Action Plan 2000. The Commission has the responsibility to provide leadership in the effective implementation of programs for a culturally diverse community, into the core business of all government agencies. The Commission's work focuses on three identified key result areas, namely social justice, community harmony and economic and cultural opportunities.

The Government has introduced legislation into Parliament to restructure the Commission into a Community Relations Commission. The existing leadership role of the Commission in the stated areas will continue and the Government proposes to further enhance its community relations role. A focus for the Commission in 2000-01 will be the extension of interpreter services into rural and regional New South Wales.

2000-01 BUDGET

Total Expenses

Total expenses by the Commission in 2000-01 are budgeted at \$12.3 million, which includes \$1.5 million for community outreach and grants, including funding assistance to projects that best support and benefit the culturally diverse communities of New South Wales. It gives consideration to projects that assist and encourage people of various backgrounds to participate and contribute to all aspects of life in New South Wales.

In 2000-01 the Commission's Community Partnership Scheme will continue to play an important part in addressing community needs. The Scheme provides funding for projects that the Commission identifies as priority areas, which can serve as best practice models in the future.

AUDIT OFFICE OF NEW SOUTH WALES

The New South Wales Auditor-General is responsible for audits and related services under the *Public Finance and Audit Act 1983*, other New South Wales Acts and the Corporations Law. The Auditor-General forms part of the accountability mechanism whereby the Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the Auditor-General in fulfilling this role.

The Audit Office's core businesses are:

- ◆ financial audits that provide an independent opinion (report) on the financial reports of government agencies;
- ◆ compliance reviews, that involve the examination of compliance with, laws and regulations and policy directives of central agencies;
- ◆ special audits (performance audits) that provide an independent report on selected government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and
- ◆ advising Parliament and the Government on substantial matters identified during the audit process.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure is estimated to increase slightly in 2000-01 to \$23.3 million. This is the result of inflationary trends, offset by productivity related savings that have reversed the trend of increasing salary related expenditures in the past few years. The introduction of management information systems is expected to enable the Office to contain its level of expenditure.

STRATEGIC DIRECTIONS

The client base is regularly changing through departmental and portfolio restructuring, the establishment of Public Trading Enterprises and privatisation. The result has been a downward trend in the number and size of clients. However, there is an increasing demand for other work.

The Office is committed to providing appropriate training and opportunities to all staff. It is committed to the development of an integrated information management and technology framework. It is also committed to using audit methodologies that add value to clients and stakeholders, focus on client and business risk, are cost effective and meet the requirements of the quality standard AS/NZ ISO 9001:94 and Australian Auditing Standards.

2000-01 BUDGET

Total Expenses

The Office will spend \$23.3 million during the year, with expenditure on performance audits expected to total \$2.3 million.

Asset Acquisitions

Capital payments are estimated to decrease to \$75,000 in 2000-01. Capital requirements in the next few years are expected to be negligible as the Office continues to use the recently established operating lease facility to fund its computer requirements.

The majority of the \$75,000 will be spent completing replacement of the Office's practice management system.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	7,693	7,672	7,933
Other operating expenses	3,824	3,855	3,872
Maintenance	12	12	12
Depreciation and amortisation	301	301	300
Other expenses	1,016	2,376	2,376
Total Expenses	12,846	14,216	14,493
Less:			
Retained Revenue -			
Investment income	94	94	97
Grants and contributions	...	960	1,360
Total Retained Revenue	94	1,054	1,457
NET COST OF SERVICES	12,752	13,162	13,036

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	7,247	7,198	7,503
Other	4,852	6,243	6,260
Total Payments	12,099	13,441	13,763
Receipts			
Other	94	1,091	1,457
Total Receipts	94	1,091	1,457
NET CASH FLOWS FROM OPERATING ACTIVITIES	(12,005)	(12,350)	(12,306)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(60)	(64)	(245)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(60)	(64)	(245)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	11,815	12,496	12,351
Capital appropriation	60	60	245
Cash reimbursements from the Consolidated Fund Entity	204	204	240
Cash transfers to Consolidated Fund	...	(1,129)	...
NET CASH FLOWS FROM GOVERNMENT	12,079	11,631	12,836
NET INCREASE/(DECREASE) IN CASH	14	(783)	285
Opening Cash and Cash Equivalents	1,376	1,496	713
CLOSING CASH AND CASH EQUIVALENTS	1,390	713	998
CASH FLOW RECONCILIATION			
Net cost of services	(12,752)	(13,162)	(13,036)
Non cash items added back	745	745	757
Change in operating assets and liabilities	2	67	(27)
Net cash flow from operating activities	(12,005)	(12,350)	(12,306)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,390	713	998
Receivables	32	260	260
Total Current Assets	1,422	973	1,258
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	3,480	3,345	3,590
Accumulated depreciation	(1,765)	(1,734)	(2,034)
Total Non Current Assets	1,715	1,611	1,556
Total Assets	3,137	2,584	2,814
LIABILITIES -			
Current Liabilities -			
Accounts payable	275	736	705
Employee entitlements	719	763	767
Total Current Liabilities	994	1,499	1,472
Total Liabilities	994	1,499	1,472
NET ASSETS	2,143	1,085	1,342
EQUITY			
Accumulated funds	2,143	1,085	1,342
TOTAL EQUITY	2,143	1,085	1,342

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy.

Program Description: Provision of administrative support and advisory services for the Premier as Head of Government and Cabinet. Provision of advice to the Government.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Policy Branches	80	81
Cabinet Secretariat	19	17
Intergovernmental and Regulatory Reform	8	6
Families First	6	9
	113	113

	1999-00	2000-01
<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,693	7,672	7,933
Other operating expenses	3,824	3,855	3,872
Maintenance	12	12	12
Depreciation and amortisation	301	301	300
Other expenses			
Special projects	980
Drug policy	...	960	960
Families First	...	1,100	1,100
Children's and youth initiatives	...	280	280
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	36
Total Expenses	12,846	14,216	14,493

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

2 CABINET OFFICE

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	94	94	97
Grants and contributions	...	960	1,360

Total Retained Revenue	94	1,054	1,457
-------------------------------	-----------	--------------	--------------

NET COST OF SERVICES	12,752	13,162	13,036
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	60	64	245
---------------------------	-----------	-----------	------------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,341	4,398	4,634
Other operating expenses	740	838	839
Maintenance	63	100	65
Depreciation and amortisation	290	125	300
Total Expenses	5,434	5,461	5,838
Less:			
Retained Revenue -			
Sales of goods and services	219	225	134
Investment income	...	33	16
Total Retained Revenue	219	258	150
NET COST OF SERVICES	5,215	5,203	5,688

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,035	3,918	4,139
Other	803	989	904
Total Payments	4,838	4,907	5,043
Receipts			
Sale of goods and services	204	254	134
Other	15	39	24
Total Receipts	219	293	158
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,619)	(4,614)	(4,885)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(400)	(300)	(1,100)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(400)	(300)	(1,100)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,344	4,334	4,641
Capital appropriation	400	400	700
Cash reimbursements from the Consolidated Fund Entity	29	55	66
NET CASH FLOWS FROM GOVERNMENT	4,773	4,789	5,407
NET INCREASE/(DECREASE) IN CASH	(246)	(125)	(578)
Opening Cash and Cash Equivalents	404	880	755
CLOSING CASH AND CASH EQUIVALENTS	158	755	177
CASH FLOW RECONCILIATION			
Net cost of services	(5,215)	(5,203)	(5,688)
Non cash items added back	596	605	795
Change in operating assets and liabilities	...	(16)	8
Net cash flow from operating activities	(4,619)	(4,614)	(4,885)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	158	755	177
Receivables	37	26	18
Other	21
Total Current Assets	216	781	195
Non Current Assets -			
Property, plant and equipment - Cost/valuation	2,038	1,339	2,439
Accumulated depreciation	(1,359)	(846)	(1,146)
Total Non Current Assets	679	493	1,293
Total Assets	895	1,274	1,488
LIABILITIES -			
Current Liabilities -			
Accounts payable	204	295	295
Employee entitlements	343	259	259
Total Current Liabilities	547	554	554
Total Liabilities	547	554	554
NET ASSETS	348	720	934
EQUITY			
Accumulated funds	348	720	934
TOTAL EQUITY	348	720	934

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

3.1 Drafting and Publishing of Government Legislation

3.1.1 Drafting and Publishing of Government Legislation

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: Developing and drafting Government legislation for Parliament or the Governor-in-Council. Advising on and drafting or settling environmental planning instruments. Providing legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertaking research on legislative and related matters. Publishing legislation including Bills, new Acts and Regulations, updated reprints of legislation and information guides. Compiling the New South Wales Legislation Database.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Drafting and publishing legislation	48	48

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,341	4,398	4,634
Other operating expenses	740	838	839
Maintenance	63	100	65
Depreciation and amortisation	290	125	300
Total Expenses	5,434	5,461	5,838

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

3 PARLIAMENTARY COUNSEL'S OFFICE

3.1 Drafting and Publishing of Government Legislation

3.1.1 Drafting and Publishing of Government Legislation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Drafting and publication of legislation

Investment income

219	225	134
...	33	16

Total Retained Revenue

219	258	150
-----	-----	-----

NET COST OF SERVICES

5,215	5,203	5,688
-------	-------	-------

ASSET ACQUISITIONS

400	300	1,100
-----	-----	-------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	31,767	33,483	33,013
Other operating expenses	25,747	26,075	27,697
Maintenance	604	718	552
Depreciation and amortisation	2,650	1,878	1,326
Grants and subsidies	4,621	11,847	18,493
Other expenses	8,318	8,868	12,437
Total Expenses	73,707	82,869	93,518
Less:			
Retained Revenue -			
Sales of goods and services	2,918	2,383	2,023
Investment income	105	157	106
Grants and contributions	2,472	3,212	522
Other revenue	1,981	3,367	1,559
Total Retained Revenue	7,476	9,119	4,210
NET COST OF SERVICES	66,231	73,750	89,308

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	29,632	30,296	31,084
Grants and subsidies	4,621	11,847	18,493
Other	34,669	40,105	40,686
Total Payments	68,922	82,248	90,263
Receipts			
Sale of goods and services	2,918	2,383	2,023
Other	4,558	10,110	2,187
Total Receipts	7,476	12,493	4,210
NET CASH FLOWS FROM OPERATING ACTIVITIES	(61,446)	(69,755)	(86,053)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,625)	(1,500)	(245)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,625)	(1,500)	(245)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	60,446	71,482	84,428
Capital appropriation	1,625	1,245	245
Cash reimbursements from the Consolidated Fund Entity	500	779	779
NET CASH FLOWS FROM GOVERNMENT	62,571	73,506	85,452
NET INCREASE/(DECREASE) IN CASH	(500)	2,251	(846)
Opening Cash and Cash Equivalents	5,504	359	2,610
CLOSING CASH AND CASH EQUIVALENTS	5,004	2,610	1,764
CASH FLOW RECONCILIATION			
Net cost of services	(66,231)	(73,750)	(89,308)
Non cash items added back	4,785	3,209	3,255
Change in operating assets and liabilities	...	786	...
Net cash flow from operating activities	(61,446)	(69,755)	(86,053)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	5,004	2,610	1,764
Receivables	1,523	2,100	2,100
Other	57	50	50
Total Current Assets	6,584	4,760	3,914
Non Current Assets -			
Property, plant and equipment - Cost/valuation	48,583	43,088	43,333
Accumulated depreciation	(12,480)	(5,870)	(7,196)
Total Non Current Assets	36,103	37,218	36,137
Total Assets	42,687	41,978	40,051
LIABILITIES -			
Current Liabilities -			
Accounts payable	3,420	1,879	1,879
Employee entitlements	2,800	4,387	4,387
Other	1,271
Total Current Liabilities	7,491	6,266	6,266
Non Current Liabilities -			
Other	28	27	27
Total Non Current Liabilities	28	27	27
Total Liabilities	7,519	6,293	6,293
NET ASSETS	35,168	35,685	33,758
EQUITY			
Accumulated funds	35,168	35,685	33,758
TOTAL EQUITY	35,168	35,685	33,758

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.1 Services for the Governor's Office

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including His Excellency's activities at Government House and the Executive Council.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Operation of the Governor's Office	13	12

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	789	807	811
Other operating expenses	657	695	700
Maintenance	5	7	5
Depreciation and amortisation	20	20	10
Total Expenses	1,471	1,529	1,526
NET COST OF SERVICES	1,471	1,529	1,526

ASSET ACQUISITIONS	10	10	10
---------------------------	-----------	-----------	-----------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.2 Services for the Leaders of the Opposition

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

<u>Activities</u> :	Average Staffing (EFT)		
	1999-00	2000-01	
Services for the Leaders of the Opposition in both Houses of Parliament	17	17	
	1999-00 Budget \$000	Revised \$000	2000-01 Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,060	1,044	1,090
Other operating expenses	370	397	372
Maintenance	5	2	5
Depreciation and amortisation	15	15	7
Total Expenses	1,450	1,458	1,474
NET COST OF SERVICES	1,450	1,458	1,474
ASSET ACQUISITIONS	14	14	14

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.3 Review and Reform*

Program Objective(s): To review and report on the performance of the public sector. To advise on reform leading to better value for money in public services. To develop and oversee reform initiatives with a view to achieving a high quality and cost effective public sector.

Program Description: Undertaking program and management reviews, undertaking performance measurement against key client service delivery indicators, and developing and overseeing implementation of public sector reform projects, including the corporate services reform initiative. Provide support for the Council on the Cost and Quality of Government.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :	Performance measurement, review and improvement tasks and support for the Council	31	29

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,716	2,428	2,227
Other operating expenses	1,676	1,364	1,446
Maintenance	9	9	9
Depreciation and amortisation	20	20	10
Total Expenses	4,421	3,821	3,692
Less:			
Retained Revenue -			
Sales of goods and services Publication sales	...	2	...
Total Retained Revenue	...	2	...
NET COST OF SERVICES	4,421	3,819	3,692

* Program 4.1.3 was referred to as the Council on the Cost of Government in the 1999-2000 Budget Papers. The new program includes the former Council on the Cost of Government and the Corporate Services Reform Unit which was previously included in Program 4.1.8 State Administration Services.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.4 Equal Opportunity in Public Employment

Program Objective(s): To eliminate discriminatory employment practices from the public sector.

Program Description: Promotion of equal employment within the public sector.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :			
	Program advice	14	13
	Research and policy development	6	4
	Project management	2	2
		22	19

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,332	1,349	1,368
Other operating expenses	584	626	558
Maintenance	20	28	21
Depreciation and amortisation	25	25	12
Grants and subsidies			
Grants to agencies	346	167	346
Total Expenses	2,307	2,195	2,305

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	20	4	30
Training charges from general government agencies	...	7	...
Investment income	...	12	...
Grants and contributions	23
Total Retained Revenue	43	23	30
NET COST OF SERVICES	2,264	2,172	2,275

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.5 Ministerial and Parliamentary Services

Program Objective(s): To manage functions relating to Ministerial offices and Parliamentary services for the Premier's administration.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :	Ministerial and Parliamentary Services		
	Operations	77	75
	Premier's Office	31	29
	Ministerial Offices	21	21
	Former Office Holders	5	5
		134	130
		1999-00	2000-01
		Budget	Revised
		\$000	\$000
		1999-00	2000-01
		Budget	Budget
		\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,838	11,047	10,647
Other operating expenses	6,955	8,198	7,897
Maintenance	38	86	39
Depreciation and amortisation	115	104	58
Other expenses			
Parliamentary Remuneration Tribunal	91	91	153
Ministerial travel, special reports for the Premier, and unforeseen expenses approved by the Premier	263	263	270
Total Expenses	17,300	19,789	19,064

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.5 Ministerial and Parliamentary Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Publication sales

Other revenue

25	...	38
1,300	2,771	1,159

Total Retained Revenue

1,325	2,771	1,197
--------------	--------------	--------------

NET COST OF SERVICES

15,975	17,018	17,867
---------------	---------------	---------------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.6 Public Sector Management Office

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of advice concerning reform and employee relations. To facilitate a whole-of-government approach, where appropriate, to the delivery of public sector services.

Program Description: Development and implementation of a public sector reform agenda having the capacity and most effective structure to meet present and future community expectations. Provision of strategic advice on public sector reform and assistance to agencies in resolving complex management and employee relations issues across the NSW public sector. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Deputy Directors General's Unit	2	2
Employee relations	37	37
Strategic policy and reform	40	40
	79	79

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,744	5,752	5,903
Other operating expenses	5,892	4,904	5,035
Maintenance	27	6	28
Depreciation and amortisation	247	210	124
Grants and subsidies			
Grants to agencies*	105	3,847	14,398
Total Expenses	12,015	14,719	25,488

* Funding in 2000-01 includes \$11.918 million for the Police Complaints Case Management System.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.6 Public Sector Management Office (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	25	109	37
Fees for services from general government agencies	341	333	341
Training charges from general government agencies	1,652	1,328	997
Investment income	...	40	...
Other revenue	...	15	...
Total Retained Revenue	2,018	1,825	1,375
NET COST OF SERVICES	9,997	12,894	24,113

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.7 Strategic Projects

Program Objective(s): To achieve a whole-of-government approach to projects of strategic importance both to regional communities and to the State as a whole, in order to maximise their economic, environmental and social benefits.

Program Description: Leadership, liaison and co-ordination across Government agencies in consultation with other levels of Government, and the private and community sectors, to ensure that the Government's strategic economic, environmental, social and infrastructure planning, management and service provision objectives are met.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Strategic Projects Division	55	74
Infrastructure Co-ordination Unit	5	7
	60	81

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,958	5,977	7,058
Other operating expenses	3,010	5,204	4,944
Maintenance	33	30	34
Depreciation and amortisation	202	208	101
Grants and subsidies			
Grants to agencies	606	1,540	988
Capital grants - Aust Technology Park - high speed computer	2,000	2,000	...
Regional and rural miscellaneous grants	...	500	1,000
Total Expenses	11,809	15,459	14,125

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.7 Strategic Projects (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Grants and contributions	2,449	3,202	522
Total Retained Revenue	2,449	3,202	522
NET COST OF SERVICES	9,360	12,257	13,603

ASSET ACQUISITIONS	380
---------------------------	------------	-----	-----

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.8 State Administration Services

Program Objective(s): To organise, plan and manage functions for the Premier's administration.

Program Description: Provision of management and co-ordination services for the Premier in community events, official visits and executive and departmental administration, including actuarial services.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Director General's Unit	10	8
Protocol	9	9
Community and management services	20	16
Government Actuary	9	7
	48	40

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,330	5,079	3,909
Other operating expenses	6,603	4,687	6,745
Maintenance	467	550	411
Depreciation and amortisation	2,006	1,276	1,004
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,470	3,699	1,667
Constitutional Centenary Foundation Inc.	94	94	94
Other expenses			
Expenses involved in protocol	769	1,319	1,531
Australia Day Council	695	695	713
Centenary of Federation	6,500	6,500	9,770
Total Expenses	22,934	23,899	25,844

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

4 PREMIER'S DEPARTMENT

4.1 Services for Administration of Government

4.1.8 State Administration Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	855	600	580
Investment income	105	105	106
Grants and contributions	...	10	...
Other revenue	681	581	400
Total Retained Revenue	1,641	1,296	1,086
NET COST OF SERVICES	21,293	22,603	24,758

ASSET ACQUISITIONS	1,221	1,476	221
---------------------------	--------------	--------------	------------

Note: Program 4.1.8 included the Corporate Services Reform Unit in 1999-2000. This unit has been transferred to the new program 4.1.3 "Review and Reform" which was previously referred to as the Council on the Cost of Government.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,277	10,103	10,595
Other operating expenses	4,092	4,259	4,091
Maintenance	270	211	251
Depreciation and amortisation	500	531	500
Total Expenses	15,139	15,104	15,437
Less:			
Retained Revenue -			
Sales of goods and services	25	23	20
Investment income	15	7	6
Other revenue	25	110	34
Total Retained Revenue	65	140	60
Gain/(loss) on disposal of non current assets	...	(49)	...
NET COST OF SERVICES	15,074	15,013	15,377

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,506	9,630	9,813
Other	4,411	4,469	4,344
Total Payments	13,917	14,099	14,157
Receipts			
Sale of goods and services	24	14	25
Other	63	121	61
Total Receipts	87	135	86
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,830)	(13,964)	(14,071)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(240)	(240)	(450)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(240)	(239)	(450)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,569	13,625	13,872
Capital appropriation	240	240	450
Cash reimbursements from the Consolidated Fund Entity	250	287	300
NET CASH FLOWS FROM GOVERNMENT	14,059	14,152	14,622
NET INCREASE/(DECREASE) IN CASH	(11)	(51)	101
Opening Cash and Cash Equivalents	21	60	9
CLOSING CASH AND CASH EQUIVALENTS	10	9	110

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(15,074)	(15,013)	(15,377)
Non cash items added back	1,255	1,196	1,205
Change in operating assets and liabilities	(11)	(147)	101
Net cash flow from operating activities	(13,830)	(13,964)	(14,071)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	10	9	110
Receivables	22	39	15
Other	125	100	100
Total Current Assets	157	148	225
Non Current Assets -			
Property, plant and equipment - Cost/valuation	8,751	7,817	8,267
Accumulated depreciation	(6,679)	(5,831)	(6,331)
Total Non Current Assets	2,072	1,986	1,936
Total Assets	2,229	2,134	2,161
LIABILITIES -			
Current Liabilities -			
Accounts payable	685	733	710
Employee entitlements	500	450	500
Total Current Liabilities	1,185	1,183	1,210
Non Current Liabilities -			
Employee entitlements	300	250	300
Total Non Current Liabilities	300	250	300
Total Liabilities	1,485	1,433	1,510
NET ASSETS	744	701	651
EQUITY			
Accumulated funds	744	701	651
TOTAL EQUITY	744	701	651

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

5.1 Investigation, Community Education and Prevention of Corruption

5.1.1 Investigation, Community Education and Prevention of Corruption

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Regulatory program	76	81
Advisory program	28	28
Corporate services	27	25
	131	134

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,277	10,103	10,595
Other operating expenses	4,092	4,259	4,091
Maintenance	270	211	251
Depreciation and amortisation	500	531	500
Total Expenses	15,139	15,104	15,437
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	25	23	20
Investment income	15	7	6
Other revenue	25	110	34
Total Retained Revenue	65	140	60

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

5 INDEPENDENT COMMISSION AGAINST CORRUPTION

5.1 Investigation, Community Education and Prevention of Corruption

**5.1.1 Investigation, Community Education and Prevention of Corruption
(cont)**

OPERATING STATEMENT (cont)

Gain/(loss) on disposal of non current assets	...	(49)	...
NET COST OF SERVICES	15,074	15,013	15,377
<hr/>			
ASSET ACQUISITIONS	240	240	450
<hr/>			

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	6,770	6,323	7,143
Other operating expenses	1,672	2,272	1,490
Maintenance	61	36	35
Depreciation and amortisation	240	270	207
Total Expenses	8,743	8,901	8,875
Less:			
Retained Revenue -			
Sales of goods and services	65	90	46
Investment income	15	32	30
Grants and contributions	134	580	1,211
Other revenue	...	194	2
Total Retained Revenue	214	896	1,289
Gain/(loss) on disposal of non current assets	...	1	...
NET COST OF SERVICES	8,529	8,004	7,586

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	6,442	5,839	6,933
Other	1,751	2,349	1,527
Total Payments	8,193	8,188	8,460
Receipts			
Sale of goods and services	66	81	46
Other	149	806	1,243
Total Receipts	215	887	1,289
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,978)	(7,301)	(7,171)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	4	...
Purchases of property, plant and equipment	(477)	(634)	(1,386)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(477)	(630)	(1,386)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	7,646	7,863	7,733
Capital appropriation	379	379	...
Cash reimbursements from the Consolidated Fund Entity	264	216	314
Cash transfers to Consolidated Fund	...	(207)	...
NET CASH FLOWS FROM GOVERNMENT	8,289	8,251	8,047
NET INCREASE/(DECREASE) IN CASH	(166)	320	(510)
Opening Cash and Cash Equivalents	547	577	897
CLOSING CASH AND CASH EQUIVALENTS	381	897	387

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(8,529)	(8,004)	(7,586)
Non cash items added back	506	559	479
Change in operating assets and liabilities	45	144	(64)
Net cash flow from operating activities	(7,978)	(7,301)	(7,171)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	381	897	387
Receivables	20	30	36
Other	135	145	145
Total Current Assets	536	1,072	568
Non Current Assets -			
Property, plant and equipment - Cost/valuation	1,777	1,985	3,371
Accumulated depreciation	(1,004)	(1,161)	(1,368)
Total Non Current Assets	773	824	2,003
Total Assets	1,309	1,896	2,571
LIABILITIES -			
Current Liabilities -			
Accounts payable	196	193	125
Employee entitlements	449	574	584
Total Current Liabilities	645	767	709
Total Liabilities	645	767	709
NET ASSETS	664	1,129	1,862
EQUITY			
Accumulated funds	664	1,129	1,862
TOTAL EQUITY	664	1,129	1,862

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.1 Resolution of Complaints About Police

Program Objective(s): To provide for the redress of justified complaints and selectively investigate complaints that identify structural and procedural deficiencies in the Police Service. To promote fairness, integrity and practical reforms in the NSW Police Service.

Program Description: Civilian oversight of complaints about conduct of police, including the assessment of the results of internal police investigations. Keeping under scrutiny the Police Service systems for dealing with complaints, including monitoring of selected internal police investigations, oversight of informal resolution of complaints and direct investigations where appropriate.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	56	59	60	60
Written complaints -					
Received	no.	5,371	4,805	5,911	5,358
Finalised	no.	4,978	4,809	5,850	5,329
Complaints audited	no.	340	403	550	476
Direct investigations	no.	13	14	14	14
Complaints assessed within 5 days	%	70	68	76	70
Requests for review as a percent of total finalised	%	2.6	2.4	1.2	1.8
<u>Average Staffing:</u>	EFT	45	43	42	48

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
Expenses -			
Operating expenses -			
Employee related	3,121	2,904	3,250
Other operating expenses	738	1,144	658
Maintenance	29	17	16
Depreciation and amortisation	128	128	97
Total Expenses	4,016	4,193	4,021

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.1 Resolution of Complaints About Police (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	7	7	7
Investment income	7	15	14
Grants and contributions	134	580	1,211
Other revenue	...	91	2
Total Retained Revenue	148	693	1,234
NET COST OF SERVICES	3,868	3,500	2,787

ASSET ACQUISITIONS	276	307	1,386
---------------------------	------------	------------	--------------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): To provide for the redress of justified complaints and selectively investigate complaints that identify structural and procedural deficiencies in public administration. To promote fairness, integrity and practical reforms in NSW public administration and maximise access to Government information subject only to such restrictions as are necessary for the proper administration of the Government.

Program Description: Investigation of complaints and protected disclosures about the administrative conduct of NSW public authorities and local councils, including external review of conduct relating to determinations made under the Freedom of Information Act. Inspection and reporting upon eligible authorities in relation to the issuing of warrants under complementary Commonwealth/State legislation authorising interceptions of telecommunications. Investigation of complaints and determining appeals relating to the Witness Protection program. Inspection and reporting upon eligible authorities in relation to the authorisation of controlled operations.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	80	100	100	80
Written complaints -					
Received	no.	3,211	2,919	2,926	2,900
Finalised	no.	3,143	2,985	2,600	2,950
Informal investigations	no.	1,520	1,471	1,300	1,450
Formal investigations	no.	23	11	16	15
Complaints assessed within 24 hours	%	88	92	91	92
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	8.3	7.8	7.2	7.1
Freedom of Information	Weeks	21	24	19	18
Telephone complaints/inquiries:					
Total received	thous	20.1	23.1	24.0	24.0
Advice given	thous	11.7	12.7	12.0	12.0
<u>Average Staffing:</u>	EFT	35	36	35	38

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison
Complaints and Review of Freedom of Information Complaints
(cont)**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,585	2,420	2,669
Other operating expenses	612	773	577
Maintenance	23	14	14
Depreciation and amortisation	80	102	79
Total Expenses	3,300	3,309	3,339
Less:			
Retained Revenue -			
Sales of goods and services			
Training charges	50	75	31
Minor sales of goods and services	6	6	6
Investment income	6	12	11
Other revenue	...	74	...
Total Retained Revenue	62	167	48
NET COST OF SERVICES	3,238	3,142	3,291
ASSET ACQUISITIONS	144	234	...

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.3 Resolution of Child Protection Related Complaints

Program Objective(s): To determine whether child abuse allegations or convictions against employees of government and certain non-government agencies have been dealt with properly.

Program Description: Oversight, monitoring and investigation of the handling of child abuse allegations against employees of government and certain non-government agencies, scrutiny of systems for the prevention of child abuse and the reporting of allegations.

<u>Outputs</u> :	Unit	1997-98	1998-99	1999-00	2000-01
Reports containing recommended changes to law, policy or procedures	%	n.a.	n.a.	100	100
Improvements in agency investigations as demonstrated by –					
matters found to be sustained in the first instance	%	n.a.	n.a.	50	60
investigations found to be satisfactorily handled by the agency	%	n.a.	n.a.	40	65
Inquiries, notifications and complaints -					
telephone inquiries	no.	n.a.	n.a.	1,100	1,200
written notifications	no.	n.a.	n.a.	1,000	1,100
awaiting finalisation by agency	no.	n.a.	n.a.	600	300
finalised by Ombudsman	no.	n.a.	n.a.	320	1,332
Written Complaints	no.	n.a.	n.a.	60	70
finalised	no.	n.a.	n.a.	40	70
Complaints assessed within 5 working days	%	n.a.	n.a.	90	95
Final report completed within 8 weeks	%	n.a.	n.a.	65	90
Direct Investigations completed –					
investigation of agencies	no.	n.a.	n.a.	10	12
major systemic inquiries	no.	n.a.	n.a.	1	1
agencies audited	no.	n.a.	n.a.	6	80
Requests for review as a % of total finalised	%	n.a.	n.a.	0.5	1.0
<u>Average Staffing</u> :	EFT	n.a.	n.a.	15	17

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

6 OMBUDSMAN'S OFFICE

**6.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

6.1.3 Resolution of Child Protection Related Complaints (cont)

OPERATING STATEMENT (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,064	999	1,224
Other operating expenses	322	355	255
Maintenance	9	5	5
Depreciation and amortisation	32	40	31
Total Expenses	1,427	1,399	1,515
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	2	2	2
Investment income	2	5	5
Other revenue	...	29	...
Total Retained Revenue	4	36	7
Gain/(loss) on disposal of non current assets	...	1	...
NET COST OF SERVICES	1,423	1,362	1,508
ASSET ACQUISITIONS	57	93	...

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,655	1,645	1,637
Other operating expenses	1,293	4,623	896
Maintenance	7	7	7
Depreciation and amortisation	374	391	386
Other expenses	10,955	9,954	5,626
Total Expenses	14,284	16,620	8,552
Less:			
Retained Revenue -			
Sales of goods and services	160	4,380	165
Investment income	21	28	22
Total Retained Revenue	181	4,408	187
NET COST OF SERVICES	14,103	12,212	8,365

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,077	3,238	1,951
Other	9,647	14,381	6,036
Total Payments	13,724	17,619	7,987
Receipts			
Sale of goods and services	147	4,367	189
Other	59	21	42
Total Receipts	206	4,388	231
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,518)	(13,231)	(7,756)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,511	14,368	7,746
Cash reimbursements from the Consolidated Fund Entity	21	45	22
Cash transfers to Consolidated Fund	...	(235)	...
NET CASH FLOWS FROM GOVERNMENT	13,532	14,178	7,768
NET INCREASE/(DECREASE) IN CASH	14	947	12
Opening Cash and Cash Equivalents	1,443	(86)	861
CLOSING CASH AND CASH EQUIVALENTS	1,457	861	873
CASH FLOW RECONCILIATION			
Net cost of services	(14,103)	(12,212)	(8,365)
Non cash items added back	524	657	540
Change in operating assets and liabilities	61	(1,676)	69
Net cash flow from operating activities	(13,518)	(13,231)	(7,756)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,457	861	873
Receivables	41	49	5
Other	50
Total Current Assets	1,548	910	878
Non Current Assets -			
Property, plant and equipment - Cost/valuation	1,801	2,660	2,660
Accumulated depreciation	(635)	(1,492)	(1,878)
Total Non Current Assets	1,166	1,168	782
Total Assets	2,714	2,078	1,660
LIABILITIES -			
Current Liabilities -			
Accounts payable	...	850	850
Employee entitlements	169	247	269
Other	800	54	57
Total Current Liabilities	969	1,151	1,176
Total Liabilities	969	1,151	1,176
NET ASSETS	1,745	927	484
EQUITY			
Accumulated funds	1,745	927	484
TOTAL EQUITY	1,745	927	484

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.1 Management and Administration of Parliamentary Elections

Program Objective(s): To provide for the independent conduct of elections of Parliamentary members and of referendums.

Program Description: Administration of elections and by-elections for the Legislative Assembly and the Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Review of electoral administration procedures and development of computer systems.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Conduct of elections	13	13
Administration of elections	6	6
	19	19

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,374	1,400	1,455
Other operating expenses	1,163	4,480	797
Maintenance	6	6	6
Depreciation and amortisation	310	335	329
Other expenses			
By-election	363	70	354
General election	2,563	1,832	490
Redistribution	...	236	...
Payments to Commonwealth	2,858	2,687	2,758
Total Expenses	8,637	11,046	6,189

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.1 Management and Administration of Parliamentary Elections (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Fees for services

Minor sales of goods and services

Investment income

125 4,339 **129**

35 41 **36**

17 24 **20**

Total Retained Revenue

177 4,404 185

NET COST OF SERVICES

8,460 6,642 6,004

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.2 Funding of Parliamentary Election Campaigns

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :	Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	4	4

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	281	245	182
Other operating expenses	130	143	99
Maintenance	1	1	1
Depreciation and amortisation	64	56	57
Other expenses			
Payments to candidates, groups and parties	3,757	3,715	610
Political education	1,414	1,414	1,414
Total Expenses	5,647	5,574	2,363

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

7 STATE ELECTORAL OFFICE

7.1 Electoral Services

7.1.2 Funding of Parliamentary Election Campaigns (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

4 4 2

Total Retained Revenue

4 4 2

NET COST OF SERVICES

5,643 5,570 2,361

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,556	3,889	3,921
Other operating expenses	1,983	2,217	1,968
Maintenance	20	21	21
Depreciation and amortisation	110	138	136
Total Expenses	5,669	6,265	6,046
Less:			
Retained Revenue -			
Sales of goods and services	150	406	100
Investment income	15	15	10
Other revenue	47	302	48
Total Retained Revenue	212	723	158
NET COST OF SERVICES	5,457	5,542	5,888

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,443	3,703	3,729
Other	2,049	2,534	2,035
Total Payments	5,492	6,237	5,764
Receipts			
Sale of goods and services	166	422	100
Other	62	324	58
Total Receipts	228	746	158
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,264)	(5,491)	(5,606)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(75)	(75)	(74)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(75)	(75)	(74)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,134	5,165	5,478
Capital appropriation	75	75	74
Cash reimbursements from the Consolidated Fund Entity	85	110	110
NET CASH FLOWS FROM GOVERNMENT	5,294	5,350	5,662
NET INCREASE/(DECREASE) IN CASH	(45)	(216)	(18)
Opening Cash and Cash Equivalents	205	441	225
CLOSING CASH AND CASH EQUIVALENTS	160	225	207
CASH FLOW RECONCILIATION			
Net cost of services	(5,457)	(5,542)	(5,888)
Non cash items added back	228	329	328
Change in operating assets and liabilities	(35)	(278)	(46)
Net cash flow from operating activities	(5,264)	(5,491)	(5,606)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	160	225	207
Receivables	33	46	46
Other	3
Total Current Assets	196	271	253
Non Current Assets -			
Property, plant and equipment - Cost/valuation	924	934	1,008
Accumulated depreciation	(558)	(591)	(727)
Total Non Current Assets	366	343	281
Total Assets	562	614	534
LIABILITIES -			
Current Liabilities -			
Accounts payable	301	292	246
Employee entitlements	268	296	296
Other	46	46	46
Total Current Liabilities	615	634	588
Non Current Liabilities -			
Other	29	29	29
Total Non Current Liabilities	29	29	29
Total Liabilities	644	663	617
NET ASSETS	(82)	(49)	(83)
EQUITY			
Accumulated funds	(82)	(49)	(83)
TOTAL EQUITY	(82)	(49)	(83)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

8.1 Pricing Regulation

8.1.1 Pricing Regulation

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry, pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Administration	6	6
Research and analysis	32	32
	38	38

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,556	3,889	3,921
Other operating expenses	1,983	2,217	1,968
Maintenance	20	21	21
Depreciation and amortisation	110	138	136
Total Expenses	5,669	6,265	6,046

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

8.1 Pricing Regulation

8.1.1 Pricing Regulation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	150	406	100
Investment income	15	15	10
Other revenue	47	302	48
Total Retained Revenue	212	723	158
NET COST OF SERVICES	5,457	5,542	5,888

ASSET ACQUISITIONS	75	75	74
---------------------------	-----------	-----------	-----------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,725	3,864	3,863
Other operating expenses	3,887	3,218	5,111
Maintenance	1,555	1,579	2,142
Depreciation and amortisation	2,530	2,480	3,049
Total Expenses	11,697	11,141	14,165
Less:			
Retained Revenue -			
Sales of goods and services	9,236	7,458	7,927
Investment income	400	475	486
Retained taxes, fees and fines	60	90	75
Grants and contributions	6,090	3,250	6,910
Other revenue	748	1,311	138
Total Retained Revenue	16,534	12,584	15,536
Gain/(loss) on disposal of non current assets	...	(85)	...
NET COST OF SERVICES	(4,837)	(1,358)	(1,371)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,555	3,704	3,683
Other	6,147	5,891	9,848
Total Payments	9,702	9,595	13,531
Receipts			
Sale of goods and services	9,360	7,582	7,927
Other	9,433	7,281	9,912
Total Receipts	18,793	14,863	17,839
NET CASH FLOWS FROM OPERATING ACTIVITIES	9,091	5,268	4,308
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	2,240	2,230	25
Proceeds from sale of investments	6	...	3,304
Purchases of property, plant and equipment	(14,493)	(8,816)	(14,235)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(12,247)	(6,586)	(10,906)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,384	2,463	2,582
Capital appropriation	2,531	2,854	2,941
Cash reimbursements from the Consolidated Fund Entity	144	136	155
NET CASH FLOWS FROM GOVERNMENT	5,059	5,453	5,678
NET INCREASE/(DECREASE) IN CASH	1,903	4,135	(920)
Opening Cash and Cash Equivalents	5,730	4,892	9,027
CLOSING CASH AND CASH EQUIVALENTS	7,633	9,027	8,107

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	4,837	1,358	1,371
Non cash items added back	2,563	2,533	3,154
Change in operating assets and liabilities	1,691	1,377	(217)
Net cash flow from operating activities	9,091	5,268	4,308

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	7,633	9,027	8,107
Investments	3,280	3,229	...
Receivables	609	421	588
Other	32	40	40
Total Current Assets	11,554	12,717	8,735
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	459,866	545,258	559,468
Accumulated depreciation	(35,996)	(35,888)	(38,937)
Other	228	232	232
Total Non Current Assets	424,098	509,602	520,763
Total Assets	435,652	522,319	529,498
LIABILITIES -			
Current Liabilities -			
Accounts payable	512	534	572
Employee entitlements	167	215	215
Other	288	146	58
Total Current Liabilities	967	895	845
Non Current Liabilities -			
Other	...	1	1
Total Non Current Liabilities	...	1	1
Total Liabilities	967	896	846
NET ASSETS	434,685	521,423	528,652
EQUITY			
Reserves	8,400	8,400	8,400
Accumulated funds	426,285	513,023	520,252
TOTAL EQUITY	434,685	521,423	528,652

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

9.1 Centennial Park and Moore Park Trust

9.1.1 Centennial Park and Moore Park Trust

Program Objective(s): To manage the sustainable development of diverse urban parkland and leisure facilities on behalf of the community through the application of the principles of best practice management.

Program Description: Protection and enhancement of the Centennial Parklands. Provision of equitable high quality recreational and cultural opportunities for the enjoyment of Sydneysiders and visitors alike. Promotion of the recreational, historical, scientific, educational, cultural and environmental values of Trust lands.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Administration and maintenance	66	68

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,725	3,864	3,863
Other operating expenses	3,887	3,218	5,111
Maintenance	1,555	1,579	2,142
Depreciation and amortisation	2,530	2,480	3,049

Total Expenses	11,697	11,141	14,165
-----------------------	---------------	---------------	---------------

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	4,784	4,955	5,244
Use of recreation facilities	4,442	2,500	2,667
Minor sales of goods and services	10	3	16

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

9 CENTENNIAL PARK AND MOORE PARK TRUST

9.1 Centennial Park and Moore Park Trust

9.1.1 Centennial Park and Moore Park Trust (cont)

OPERATING STATEMENT (cont)

Investment income	400	475	486
Retained taxes, fees and fines	60	90	75
Grants and contributions	6,090	3,250	6,910
Other revenue	748	1,311	138
Total Retained Revenue	16,534	12,584	15,536
Gain/(loss) on disposal of non current assets	...	(85)	...
NET COST OF SERVICES	(4,837)	(1,358)	(1,371)
ASSET ACQUISITIONS	14,493	8,816	14,235

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,672	1,526	2,254
Other operating expenses	3,179	2,381	2,337
Maintenance	29	15	50
Depreciation and amortisation	127	210	210
Total Expenses	5,007	4,132	4,851
<hr/>			
Less:			
Retained Revenue -			
Sales of goods and services	...	40	75
Investment income	12	59	12
Other revenue	...	65	35
Total Retained Revenue	12	164	122
NET COST OF SERVICES	4,995	3,968	4,729

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,533	1,400	2,140
Other	3,139	2,327	2,363
Total Payments	4,672	3,727	4,503
Receipts			
Sale of goods and services	...	40	75
Other	8	120	47
Total Receipts	8	160	122
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,664)	(3,567)	(4,381)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(522)	(730)	(59)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(522)	(730)	(59)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,611	3,821	4,743
Capital appropriation	522	522	59
Cash reimbursements from the Consolidated Fund Entity	61	66	90
NET CASH FLOWS FROM GOVERNMENT	5,194	4,409	4,892
NET INCREASE/(DECREASE) IN CASH	8	112	452
Opening Cash and Cash Equivalents	112
CLOSING CASH AND CASH EQUIVALENTS	8	112	564
CASH FLOW RECONCILIATION			
Net cost of services	(4,995)	(3,968)	(4,729)
Non cash items added back	191	261	299
Change in operating assets and liabilities	140	140	49
Net cash flow from operating activities	(4,664)	(3,567)	(4,381)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	8	112	564
Receivables	4	4	4
Other	20	20	20
Total Current Assets	32	136	588
Non Current Assets -			
Property, plant and equipment - Cost/valuation	522	570	629
Accumulated depreciation	(127)	(50)	(260)
Total Non Current Assets	395	520	369
Total Assets	427	656	957
LIABILITIES -			
Current Liabilities -			
Accounts payable	164	164	213
Total Current Liabilities	164	164	213
Total Liabilities	164	164	213
NET ASSETS	263	492	744
EQUITY			
Accumulated funds	263	492	744
TOTAL EQUITY	263	492	744

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

10.1 Commission for Children and Young People

10.1.1 Commission for Children and Young People

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well-being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor new employment screening procedures for positions that work with children. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Employment screens completed	no.	7,500
Inquiries completed	no.	1
Reports and guidelines published	no.	4	5
Training courses and seminars conducted	no.	40	20
Research projects completed	no.	3	3
<u>Average Staffing:</u>	EFT	15	28

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,672	1,526	2,254
Other operating expenses	3,179	2,381	2,337
Maintenance	29	15	50
Depreciation and amortisation	127	210	210
Total Expenses	5,007	4,132	4,851

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE

10.1 Commission for Children and Young People

10.1.1 Commission for Children and Young People (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

Investment income

Other revenue

... 40 75

12 59 12

... 65 35

Total Retained Revenue

12 164 122

NET COST OF SERVICES

4,995 3,968 4,729

ASSET ACQUISITIONS

522 730 59

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,195	2,200	2,332
Other operating expenses	2,601	2,511	2,624
Maintenance	300	460	308
Depreciation and amortisation	562	562	889
Grants and subsidies	46,195	49,999	53,279
Total Expenses	51,853	55,732	59,432
Less:			
Retained Revenue -			
Sales of goods and services	540	540	556
Investment income	139	250	143
Grants and contributions	33	33	34
Other revenue	420	420	432
Total Retained Revenue	1,132	1,243	1,165
NET COST OF SERVICES	50,721	54,489	58,267

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,051	2,056	2,193
Grants and subsidies	45,640	49,274	52,554
Other	3,443	6,043	6,018
Total Payments	51,134	57,373	60,765
Receipts			
Sale of goods and services	609	539	556
Other	748	3,124	2,970
Total Receipts	1,357	3,663	3,526
NET CASH FLOWS FROM OPERATING ACTIVITIES	(49,777)	(53,710)	(57,239)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(20,296)	(12,274)	(18,969)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(20,296)	(12,274)	(18,969)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	50,037	53,401	57,261
Capital appropriation	20,296	12,274	18,969
Cash reimbursements from the Consolidated Fund Entity	65	65	67
NET CASH FLOWS FROM GOVERNMENT	70,398	65,740	76,297
NET INCREASE/(DECREASE) IN CASH	325	(244)	89
Opening Cash and Cash Equivalents	3,042	2,751	2,507
CLOSING CASH AND CASH EQUIVALENTS	3,367	2,507	2,596
CASH FLOW RECONCILIATION			
Net cost of services	(50,721)	(54,489)	(58,267)
Non cash items added back	691	691	1,022
Change in operating assets and liabilities	253	88	6
Net cash flow from operating activities	(49,777)	(53,710)	(57,239)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	3,367	2,507	2,596
Investments	104
Receivables	11	438	454
Total Current Assets	3,482	2,945	3,050
Non Current Assets -			
Property, plant and equipment - Cost/valuation	45,353	36,653	55,622
Accumulated depreciation	(3,171)	(2,263)	(3,152)
Investments	120	175	175
Total Non Current Assets	42,302	34,565	52,645
Total Assets	45,784	37,510	55,695
LIABILITIES -			
Current Liabilities -			
Accounts payable	482	110	126
Employee entitlements	205	182	188
Total Current Liabilities	687	292	314
Total Liabilities	687	292	314
NET ASSETS	45,097	37,218	55,381
EQUITY			
Reserves	306	307	307
Accumulated funds	44,791	36,911	55,074
TOTAL EQUITY	45,097	37,218	55,381

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

**11.1 Arts Policy Formulation and Review, Cultural Grants Program and Other
Arts Assistance**

**11.1.1 Arts Policy Formulation and Review, Cultural Grants Program and
Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters, the management of the State's eight cultural institutions and agencies, the allocation of the Cultural Grants Program and other assistance to the arts, and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of grants and other support to non-profit arts organisations and awards and fellowships to individuals.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed	\$m	15.2	17.6	18.1	20.9
Organisations assisted	no.	375	327	n.a.	n.a.
Applications approved	no.	650	577	738	n.a.
Applications processed	no.	1,168	1,200	1,324	n.a.
Distribution of funds -					
General running					
costs/salaries/annual programs	%	69	65	64	63
Specific projects	%	31	35	36	37
Fellowships, scholarships and awards -					
Funds distributed	\$000	287	391	256	390
Individuals assisted	no.	24	30	16	n.a.
Applications processed	no.	1,039	1,071	427	n.a.
Indoor events	no.	2,125	2,098	2,547	2,600
Participants	mill	1.42	1.28	1.37	1.40
Outdoor events	no.	150	132	141	150
Participants	mill	0.87	0.58	0.37	0.40
Guided tour participants	thous	290	284	303	335
<u>Average Staffing:</u>	EFT	26	27	28	29

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

11 MINISTRY FOR THE ARTS

**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts
Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other
Arts Assistance (cont)**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,195	2,200	2,332
Other operating expenses	2,601	2,511	2,624
Maintenance	300	460	308
Depreciation and amortisation	562	562	889
Grants and subsidies			
Museum of Contemporary Art *	1,147	1,897	1,147
Arts development initiatives	400	697	400
Cultural Grant Program	17,464	18,078	20,933
Annual endowment Sydney Opera House Trust	9,127	9,127	9,477
Carnivale	555	725	725
Sydney Festival Ltd	2,530	2,530	1,530
Sydney Opera House - maintenance	5,902	5,875	6,067
Sydney Opera House - capital grants	9,070	11,070	13,000
Total Expenses	51,853	55,732	59,432
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	540	540	556
Investment income	139	250	143
Grants and contributions	33	33	34
Other revenue	420	420	432
Total Retained Revenue	1,132	1,243	1,165
NET COST OF SERVICES	50,721	54,489	58,267
ASSET ACQUISITIONS	20,296	12,274	18,969

* This largely represents a rental subsidy provided to the Museum that is repaid by the Museum to the Crown Transactions Entity.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	22,703	25,725	22,877
Other operating expenses	7,224	6,817	8,514
Maintenance	1,426	1,400	1,463
Depreciation and amortisation	1,161	1,393	1,626
Grants and subsidies	17,920	17,920	19,670
Total Expenses	50,434	53,255	54,150
Less:			
Retained Revenue -			
Sales of goods and services	3,659	2,974	3,060
Investment income	1,006	840	771
Grants and contributions	2,224	2,625	1,915
Other revenue	510	510	545
Total Retained Revenue	7,399	6,949	6,291
NET COST OF SERVICES	43,035	46,306	47,859

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	21,253	23,791	21,258
Grants and subsidies	17,920	17,920	19,670
Other	8,586	8,700	10,328
Total Payments	47,759	50,411	51,256
Receipts			
Sale of goods and services	3,808	3,208	3,015
Other	3,728	4,580	3,836
Total Receipts	7,536	7,788	6,851
NET CASH FLOWS FROM OPERATING ACTIVITIES	(40,223)	(42,623)	(44,405)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	1,320	1,340	765
Purchases of property, plant and equipment	(4,566)	(5,566)	(5,440)
Purchases of investments	(1,018)	(383)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,264)	(4,609)	(4,675)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	39,297	41,022	42,980
Capital appropriation	4,566	5,566	5,440
Cash reimbursements from the Consolidated Fund Entity	680	680	660
NET CASH FLOWS FROM GOVERNMENT	44,543	47,268	49,080
NET INCREASE/(DECREASE) IN CASH	56	36	...
Opening Cash and Cash Equivalents	372	139	175
CLOSING CASH AND CASH EQUIVALENTS	428	175	175

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(43,035)	(46,306)	(47,859)
Non cash items added back	2,624	3,286	3,451
Change in operating assets and liabilities	188	397	(197)
Net cash flow from operating activities	(40,223)	(42,623)	(44,405)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	428	175	175
Investments	2,743	902	778
Receivables	690	338	342
Inventories	784	276	266
Other	...	18	18
Total Current Assets	4,645	1,709	1,579
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	128,159	2,217,067	2,222,507
Accumulated depreciation	(10,439)	(9,969)	(11,595)
Investments	13,702	14,753	14,232
Other	5	5	5
Total Non Current Assets	131,427	2,221,856	2,225,149
Total Assets	136,072	2,223,565	2,226,728
LIABILITIES -			
Current Liabilities -			
Accounts payable	863	1,418	1,421
Employee entitlements	1,457	1,480	1,274
Total Current Liabilities	2,320	2,898	2,695
Total Liabilities	2,320	2,898	2,695
NET ASSETS	133,752	2,220,667	2,224,033
EQUITY			
Reserves	...	499	819
Accumulated funds	133,752	2,220,168	2,223,214
TOTAL EQUITY	133,752	2,220,667	2,224,033

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

12.1 State Library

12.1.1 State Library

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Administration of Library Act 1939. Design and provision of a wide range of information services including the delivery of reference, research, exhibition and education services, and the preservation and maintenance of the documentary heritage of New South Wales.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Onsite services -					
Visitors (including exhibitions)	mill	1.16	1.18	1.18	1.17
Use of services	mill	3.25	3.37	3.10	3.10
Attendance at public programs	thous	35	31	21	21
Offsite and regional services -					
Use of services	mill	0.65	0.66	0.68	0.68
Attendance at public programs	thous	27	32	25	25
Visitors to travelling exhibitions	thous	171	9	9	9
Public libraries receiving Library					
Development Grants	no.	71	61	65	n.a.
Local councils connected to NSW.net	no.	35	63	80	140
Collections -					
Additions to the collection	thous	446	491	n.a.	n.a.
<u>Average Staffing</u> :	EFT	436	436	406	406

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	22,703	25,725	22,877
Other operating expenses	7,224	6,817	8,514
Maintenance	1,426	1,400	1,463
Depreciation and amortisation	1,161	1,393	1,626
Grants and subsidies			
Library services by Councils and other organisations	17,920	17,920	19,670
Total Expenses	50,434	53,255	54,150

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

12 STATE LIBRARY OF NEW SOUTH WALES

12.1 State Library

12.1.1 State Library (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	204	204	210
Fees for services	1,600	1,600	1,646
Retail sales	520	420	432
Subscriptions	555	400	412
Minor sales of goods and services	780	350	360
Investment income	1,006	840	771
Grants and contributions	2,224	2,625	1,915
Other revenue	510	510	545
Total Retained Revenue	7,399	6,949	6,291
NET COST OF SERVICES	43,035	46,306	47,859

ASSET ACQUISITIONS	4,566	5,566	5,440
---------------------------	--------------	--------------	--------------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	17,310	20,065	18,603
Other operating expenses	10,897	10,295	9,624
Maintenance	1,000	1,615	1,615
Depreciation and amortisation	3,324	3,126	3,497
Grants and subsidies	45	46	45
Other expenses	900	900	...
Total Expenses	33,476	36,047	33,384
Less:			
Retained Revenue -			
Sales of goods and services	7,172	7,743	7,917
Investment income	10	5	5
Grants and contributions	865	1,576	1,259
Total Retained Revenue	8,047	9,324	9,181
Gain/(loss) on disposal of non current assets	...	3	...
NET COST OF SERVICES	25,429	26,720	24,203

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,157	18,723	17,579
Grants and subsidies	45	46	45
Other	11,801	12,439	12,914
Total Payments	28,003	31,208	30,538
Receipts			
Sale of goods and services	7,666	8,534	8,112
Other	875	1,581	2,513
Total Receipts	8,541	10,115	10,625
NET CASH FLOWS FROM OPERATING ACTIVITIES	(19,462)	(21,093)	(19,913)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	3	...
Proceeds from sale of investments	...	800	...
Purchases of property, plant and equipment	(5,016)	(5,016)	(3,816)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,016)	(4,213)	(3,816)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(100)	(200)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(100)	(200)	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	18,898	20,217	19,403
Capital appropriation	5,016	5,016	3,816
Cash reimbursements from the Consolidated Fund Entity	600	630	618
NET CASH FLOWS FROM GOVERNMENT	24,514	25,863	23,837
NET INCREASE/(DECREASE) IN CASH	(64)	357	108
Opening Cash and Cash Equivalents	104	(107)	250
CLOSING CASH AND CASH EQUIVALENTS	40	250	358

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(25,429)	(26,720)	(24,203)
Non cash items added back	4,477	4,368	4,684
Change in operating assets and liabilities	1,490	1,259	(394)
Net cash flow from operating activities	(19,462)	(21,093)	(19,913)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	40	250	358
Investments	...	188	188
Receivables	400	530	654
Inventories	179	254	254
Total Current Assets	619	1,222	1,454
Non Current Assets -			
Property, plant and equipment - Cost/valuation	229,769	227,153	230,969
Accumulated depreciation	(15,003)	(14,077)	(17,574)
Total Non Current Assets	214,766	213,076	213,395
Total Assets	215,385	214,298	214,849
LIABILITIES -			
Current Liabilities -			
Accounts payable	300	600	793
Employee entitlements	1,382	1,987	1,824
Other	300	300	300
Total Current Liabilities	1,982	2,887	2,917
Non Current Liabilities -			
Other	600	600	300
Total Non Current Liabilities	600	600	300
Total Liabilities	2,582	3,487	3,217
NET ASSETS	212,803	210,811	211,632
EQUITY			
Reserves	202,750	202,750	202,750
Accumulated funds	10,053	8,061	8,882
TOTAL EQUITY	212,803	210,811	211,632

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

13.1 Australian Museum

13.1.1 Australian Museum

Program Objective(s): To increase and disseminate knowledge about, and encourage the understanding of our natural environment and cultural heritage, especially in the Australian region.

Program Description: Administration of Australian Museum Trust Act 1975. Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, education programs and research. Administration of the Australian Museum.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	371	415	285	310
- paid	thous	267	309	189	210
- free	thous	73	62	69	70
- other users	thous	31	44	27	30
New exhibitions opened	no.	19	23	9	6
Exhibition days	no.	1,184	1,182	1,143	1,095
Public programs participants	thous	114	205	113	126
Regional New South Wales -					
Total visitors/participants	thous	274	200	225	230
Exhibitions/public programs	no.	420	368	382	395
Research and collections -					
Acquisitions	thous	10	82	150	150
Publications	no.	23	40	81	50
Research papers/abstracts	no.	168	140	209	160
Representation on scientific committees	no.	27	32	40	40
Information enquiries	mill	2	11	12	13
<u>Average Staffing:</u>	EFT	282	294	300	275

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	17,310	20,065	18,603
Other operating expenses	10,897	10,295	9,624
Maintenance	1,000	1,615	1,615

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

13 AUSTRALIAN MUSEUM

13.1 Australian Museum

13.1.1 Australian Museum (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	3,324	3,126	3,497
Grants and subsidies			
Research grants	45	46	45
Other expenses			
Research obligations	900	900	...
Total Expenses	33,476	36,047	33,384
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	60	61	62
Commissions	300	250	309
Publication sales	610	810	874
Fees for services	2,752	3,113	3,105
Retail sales	1,200	1,224	1,369
Functions	300	579	309
Entry fees	1,900	1,646	1,838
Minor sales of goods and services	50	60	51
Investment income	10	5	5
Grants and contributions	865	1,576	1,259
Total Retained Revenue	8,047	9,324	9,181
Gain/(loss) on disposal of non current assets	...	3	...
NET COST OF SERVICES	25,429	26,720	24,203
ASSET ACQUISITIONS	5,016	5,016	3,816

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	21,121	21,500	21,748
Other operating expenses	9,441	9,604	11,476
Maintenance	2,896	2,896	2,896
Depreciation and amortisation	4,964	4,903	5,292
Total Expenses	38,422	38,903	41,412
Less:			
Retained Revenue -			
Sales of goods and services	3,750	4,200	4,641
Investment income	135	135	139
Grants and contributions	2,340	2,702	3,061
Other revenue	80	80	82
Total Retained Revenue	6,305	7,117	7,923
Gain/(loss) on disposal of non current assets	...	27	...
NET COST OF SERVICES	32,117	31,759	33,489

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	19,158	19,537	19,735
Other	10,830	11,458	13,983
Total Payments	29,988	30,995	33,718
Receipts			
Sale of goods and services	3,780	4,230	4,641
Other	952	1,314	2,579
Total Receipts	4,732	5,544	7,220
NET CASH FLOWS FROM OPERATING ACTIVITIES	(25,256)	(25,451)	(26,498)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	75	...
Purchases of property, plant and equipment	(5,668)	(6,635)	(4,520)
Purchases of investments	(100)	(100)	(100)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,768)	(6,660)	(4,620)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	24,803	24,942	25,987
Capital appropriation	5,668	6,635	4,520
Cash reimbursements from the Consolidated Fund Entity	600	600	618
NET CASH FLOWS FROM GOVERNMENT	31,071	32,177	31,125
NET INCREASE/(DECREASE) IN CASH	47	66	7
Opening Cash and Cash Equivalents	38	50	68
CLOSING CASH AND CASH EQUIVALENTS	85	116	75

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(32,117)	(31,759)	(33,489)
Non cash items added back	6,530	6,469	6,905
Change in operating assets and liabilities	331	(161)	86
Net cash flow from operating activities	(25,256)	(25,451)	(26,498)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	85	116	75
Investments	2,450	2,302	2,402
Receivables	273	206	258
Inventories	230	240	240
Other	10	33	33
Total Current Assets	3,048	2,897	3,008
Non Current Assets -			
Property, plant and equipment - Cost/valuation	117,603	117,714	122,282
Accumulated depreciation	(28,215)	(28,115)	(33,407)
Total Non Current Assets	89,388	89,599	88,875
Total Assets	92,436	92,496	91,883
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,184	2,334	2,472
Employee entitlements	1,548	1,873	1,873
Total Current Liabilities	3,732	4,207	4,345
Total Liabilities	3,732	4,207	4,345
NET ASSETS	88,704	88,289	87,538
EQUITY			
Reserves	69,278	69,278	69,278
Accumulated funds	19,426	19,011	18,260
TOTAL EQUITY	88,704	88,289	87,538

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

14.1 Museum of Applied Arts and Sciences

14.1.1 Museum of Applied Arts and Sciences

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Administration of the Powerhouse Museum and Sydney Observatory pursuant to the Museum of Applied Arts & Sciences Act 1945. Acquisition, conservation and research of artifacts and other materials relating to science, technology and the applied arts. Dissemination of information to the community, industry and government through a range of services including exhibitions, educational programs, publications (including CD ROMs), website and the provision of specialist advice.

<u>Outputs:</u>	Units	1997-98	1998-99	1999-00	2000-01
Powerhouse;Observatory					
Total visitors/participants	thous	624	573	591	642
Exhibitions visitors	thous	610	537	558	606
- paid	thous	468	366	373	447
- free	thous	142	171	185	159
Other users	thous	14	36	33	36
New exhibitions opened	no.	28	16	13	12
Exhibition days	no.	4,300	3,460	2,729	2,766
Public programs participants	thous	411	434	440	450
Public programs held	thous	6	6	6	7
Regional New South Wales -					
Total visitors/participants	thous	182	302	337	300
Exhibitions/public programs	no.	27	9	9	8
Research and collections -					
Acquisitions	no.	591	684	600	600
Publications	no.	39	25	31	40
Research papers/abstracts	no.	37	43	40	40
Information enquiries	thous	45	36	46	46
<u>Average Staffing:</u>	EFT	378	368	366	370

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

14 MUSEUM OF APPLIED ARTS AND SCIENCES

14.1 Museum of Applied Arts and Sciences

14.1.1 Museum of Applied Arts and Sciences (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	21,121	21,500	21,748
Other operating expenses	9,441	9,604	11,476
Maintenance	2,896	2,896	2,896
Depreciation and amortisation	4,964	4,903	5,292
Total Expenses	38,422	38,903	41,412
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	180	180	247
Publication sales	120	120	206
Fees for services	600	600	617
Retail sales	650	800	875
Functions	350	350	412
Entry fees	1,650	1,950	2,058
Minor sales of goods and services	200	200	226
Investment income	135	135	139
Grants and contributions	2,340	2,702	3,061
Other revenue	80	80	82
Total Retained Revenue	6,305	7,117	7,923
Gain/(loss) on disposal of non current assets	...	27	...
NET COST OF SERVICES	32,117	31,759	33,489
ASSET ACQUISITIONS	5,668	6,635	4,520

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,261	9,394	9,501
Other operating expenses	5,862	5,484	5,528
Maintenance	1,829	2,258	2,967
Depreciation and amortisation	1,200	1,200	1,226
Total Expenses	18,152	18,336	19,222
Less:			
Retained Revenue -			
Sales of goods and services	2,805	2,798	2,869
Investment income	268	276	284
Grants and contributions	366	436	333
Other revenue	...	25	...
Total Retained Revenue	3,439	3,535	3,486
Gain/(loss) on disposal of non current assets	10
NET COST OF SERVICES	14,703	14,801	15,736

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	8,856	9,133	9,097
Other	7,763	7,968	9,257
Total Payments	16,619	17,101	18,354
Receipts			
Sale of goods and services	2,804	2,797	2,868
Other	634	731	1,407
Total Receipts	3,438	3,528	4,275
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,181)	(13,573)	(14,079)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	50
Purchases of property, plant and equipment	(1,163)	(1,163)	(886)
Purchases of investments	(28)	(23)	(32)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,141)	(1,186)	(918)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	11,968	12,029	13,256
Capital appropriation	1,163	1,163	886
Cash reimbursements from the Consolidated Fund Entity	365	405	414
NET CASH FLOWS FROM GOVERNMENT	13,496	13,597	14,556
NET INCREASE/(DECREASE) IN CASH	(826)	(1,162)	(441)
Opening Cash and Cash Equivalents	3,667	4,056	2,894
CLOSING CASH AND CASH EQUIVALENTS	2,841	2,894	2,453

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(14,703)	(14,801)	(15,736)
Non cash items added back	1,605	1,581	1,616
Change in operating assets and liabilities	(83)	(353)	41
Net cash flow from operating activities	(13,181)	(13,573)	(14,079)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,841	2,894	2,453
Investments	540	540	572
Receivables	94	116	216
Inventories	1,023	1,313	1,201
Other	47	47	47
Total Current Assets	4,545	4,910	4,489
Non Current Assets -			
Property, plant and equipment - Cost/valuation	68,061	68,561	69,447
Accumulated depreciation	(5,324)	(5,230)	(6,456)
Total Non Current Assets	62,737	63,331	62,991
Total Assets	67,282	68,241	67,480
LIABILITIES -			
Current Liabilities -			
Accounts payable	905	899	915
Employee entitlements	550	630	643
Total Current Liabilities	1,455	1,529	1,558
Non Current Liabilities -			
Other	5	5	5
Total Non Current Liabilities	5	5	5
Total Liabilities	1,460	1,534	1,563
NET ASSETS	65,822	66,707	65,917
EQUITY			
Reserves	1,187	1,268	1,268
Accumulated funds	64,635	65,439	64,649
TOTAL EQUITY	65,822	66,707	65,917

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

15.1 Historic Houses Trust

15.1.1 Historic Houses Trust

Program Objective(s): To utilise and interpret historic properties related to the State's history and to promote public understanding and appreciation of the State's heritage.

Program Description: Administration of Historic Houses Act 1980. Conservation, management and maintenance of the properties under the Trust's control. The provision of facilities for visiting public, educational programs, exhibitions and specific advice.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Properties managed	no.	13	13	13	13
Total visitors/participants*	thous	436	1,299	1,363	1,388
Exhibition visitors	thous	165	1,138	1,159	1,169
- paid	thous	119	159	180	190
- free	thous	46	979	979	979
other users	thous	204	130	160	170
New exhibitions opened	no.	16	10	9	7
Exhibition days	no.	1,433	1,200	1,221	1,492
Public programs participants	thous	67	31	44	49
Public programs held	no.	265	118	203	154
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	1,500	7,960	32,000**	6,000
Exhibitions/public programs	no.	3	3	20	12
Research and collections					
Acquisitions	no.	175	151	200	200
Publications	no.	16	11	10	8
Research papers/abstracts	no.	74	8	18	18
Information inquiries	no.	28	414	701	785
- website hits	no.	23	410	696	780
- other	no.	5	4	5	5
<u>Average Staffing:</u>	EFT	149	167	168	175

* Effective from 1998-1999, more accurate data is being maintained on visitation numbers to the thirteen properties managed by the Trust.

** The Trust's regional exhibition program consisted of "Terre Nepelean" which toured to the National Library of Australia and attracted 21,000 in visitors and "Bush Lives" which toured to various regional venues and attracted 11,000 visitors. The "Bush Lives" exhibition will be the sole touring exhibition in 2000-01.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES

15.1 Historic Houses Trust

15.1.1 Historic Houses Trust (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,261	9,394	9,501
Other operating expenses	5,862	5,484	5,528
Maintenance	1,829	2,258	2,967
Depreciation and amortisation	1,200	1,200	1,226
Total Expenses	18,152	18,336	19,222
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	327	357	364
Publication sales	200	110	115
Retail sales	675	765	785
Functions	320	330	337
Entry fees	830	903	926
Minor sales of goods and services	453	333	342
Investment income	268	276	284
Grants and contributions	366	436	333
Other revenue	...	25	...
Total Retained Revenue	3,439	3,535	3,486
Gain/(loss) on disposal of non current assets	10
NET COST OF SERVICES	14,703	14,801	15,736
ASSET ACQUISITIONS	1,163	1,163	886

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	12,150	12,127	12,468
Other operating expenses	12,179	11,392	12,086
Maintenance	500	500	798
Depreciation and amortisation	1,200	1,800	1,800
Total Expenses	26,029	25,819	27,152
Less:			
Retained Revenue -			
Sales of goods and services	9,174	8,195	9,240
Investment income	267	567	520
Grants and contributions	2,331	4,199	1,832
Total Retained Revenue	11,772	12,961	11,592
Gain/(loss) on disposal of non current assets	...	18	...
NET COST OF SERVICES	14,257	12,840	15,560

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	10,257	10,265	10,601
Other	11,905	11,087	14,976
Total Payments	22,162	21,352	25,577
Receipts			
Sale of goods and services	9,174	8,195	9,240
Other	767	1,994	3,300
Total Receipts	9,941	10,189	12,540
NET CASH FLOWS FROM OPERATING ACTIVITIES	(12,221)	(11,163)	(13,037)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	18	...
Proceeds from sale of investments	800	800	...
Purchases of property, plant and equipment	(5,355)	(6,351)	(8,420)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,555)	(5,533)	(8,420)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,451	13,630	13,829
Capital appropriation	1,520	3,348	7,420
Cash reimbursements from the Consolidated Fund Entity	350	350	361
NET CASH FLOWS FROM GOVERNMENT	15,321	17,328	21,610
NET INCREASE/(DECREASE) IN CASH	(1,455)	632	153
Opening Cash and Cash Equivalents	2,133	1,141	1,773
CLOSING CASH AND CASH EQUIVALENTS	678	1,773	1,926

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(14,257)	(12,840)	(15,560)
Non cash items added back	1,916	1,575	2,538
Change in operating assets and liabilities	120	102	(15)
Net cash flow from operating activities	(12,221)	(11,163)	(13,037)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	678	1,773	1,926
Investments	4,264	6,159	6,159
Receivables	704	1,293	1,462
Inventories	852	1,138	1,138
Other	77	16	16
Total Current Assets	6,575	10,379	10,701
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	623,313	646,789	655,209
Accumulated depreciation	(9,045)	(10,523)	(12,323)
Investments	1,959	2,500	2,500
Total Non Current Assets	616,227	638,766	645,386
Total Assets	622,802	649,145	656,087
LIABILITIES -			
Current Liabilities -			
Accounts payable	816	1,411	1,565
Employee entitlements	515	674	674
Other	9	9	9
Total Current Liabilities	1,340	2,094	2,248
Total Liabilities	1,340	2,094	2,248
NET ASSETS	621,462	647,051	653,839
EQUITY			
Reserves	97,259	108,550	108,550
Accumulated funds	524,203	538,501	545,289
TOTAL EQUITY	621,462	647,051	653,839

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

16.1 Art Gallery of New South Wales

16.1.1 Art Gallery of New South Wales

Program Objective(s): To develop and maintain collections of works of art for the benefit of the community. To increase knowledge and appreciation of art.

Program Description: Administration of the Art Gallery of New South Wales Trust Act 1980. Acquisition of art works for public exhibition, promotion of public appreciation of art through education programs and art competition awards. Administration of the Art Gallery of New South Wales.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
AGNSW and Whiteley Studio					
Total visitors	thous	931	1,150	1,100	1,200
Exhibition visitors	thous	922	985	935	1,020
- paid	thous	273	370	300	325
- free	thous	649	615	635	695
Public Programs Participants	thous	161	165	160	180
Other users (venue hire)	thous	41	45	45	50
New Exhibitions	no.	40	42	40	40
Exhibitions days	no.	2,274	2,739	2,500	2,550
Regional New South Wales					
Total Exhibition Visitors	thous	9	15	10	12
Exhibitions	no.	2	5	3	3
Research and collections					
Acquisitions	no.	544	300	450	460
Publications	no.	14	20	20	25
Research papers/abstracts	no.	68	40	40	40
Information enquiries (library)	thous	13	14	15	15
<u>Average Staffing</u> :	EFT	189	211	215	222

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,150	12,127	12,468
Other operating expenses	12,179	11,392	12,086
Maintenance	500	500	798
Depreciation and amortisation	1,200	1,800	1,800
Total Expenses	26,029	25,819	27,152

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

16 ART GALLERY OF NEW SOUTH WALES

16.1 Art Gallery of New South Wales

16.1.1 Art Gallery of New South Wales (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	900	468	617
Fees for services	500	500	515
Retail sales	3,400	3,400	3,704
Functions	427	427	494
Entry fees	3,947	3,400	3,910
Investment income	267	567	520
Grants and contributions	2,331	4,199	1,832
Total Retained Revenue	11,772	12,961	11,592
Gain/(loss) on disposal of non current assets	...	18	...
NET COST OF SERVICES	14,257	12,840	15,560

ASSET ACQUISITIONS	3,820	5,648	8,420
---------------------------	--------------	--------------	--------------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,048	5,532	5,663
Other operating expenses	2,759	2,403	2,523
Maintenance	202	300	300
Depreciation and amortisation	640	740	740
Finance costs	180	113	...
Total Expenses	8,829	9,088	9,226
Less:			
Retained Revenue -			
Sales of goods and services	5,162	5,670	5,728
Investment income	28	100	60
Total Retained Revenue	5,190	5,770	5,788
NET COST OF SERVICES	3,639	3,318	3,438

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,860	5,498	5,511
Finance costs	180	113	...
Other	2,961	2,650	3,640
Total Payments	8,001	8,261	9,151
Receipts			
Sale of goods and services	5,162	5,670	5,728
Other	20	247	862
Total Receipts	5,182	5,917	6,590
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,819)	(2,344)	(2,561)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(5,352)	(6,152)	(4,315)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,352)	(6,152)	(4,315)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	...	(2,000)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	...	(2,000)	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,738	4,757	4,394
Capital appropriation	5,352	6,152	3,075
Cash reimbursements from the Consolidated Fund Entity	124	82	84
NET CASH FLOWS FROM GOVERNMENT	10,214	10,991	7,553
NET INCREASE/(DECREASE) IN CASH	2,043	495	677
Opening Cash and Cash Equivalents	1,908	2,353	2,848
CLOSING CASH AND CASH EQUIVALENTS	3,951	2,848	3,525

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(3,639)	(3,317)	(3,438)
Non cash items added back	828	897	900
Change in operating assets and liabilities	(8)	77	(23)
Net cash flow from operating activities	(2,819)	(2,343)	(2,561)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	3,951	2,848	3,525
Receivables	771	948	988
Inventories	70	61	61
Other	25	24	24
Total Current Assets	4,817	3,881	4,598
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	35,092	34,374	38,689
Accumulated depreciation	(3,043)	(3,163)	(3,903)
Receivables	225	295	295
Total Non Current Assets	32,274	31,506	35,081
Total Assets	37,091	35,387	39,679
LIABILITIES -			
Current Liabilities -			
Accounts payable	804	519	544
Borrowings	9
Employee entitlements	464	480	472
Total Current Liabilities	1,277	999	1,016
Non Current Liabilities -			
Borrowings	2,013
Other	202	295	295
Total Non Current Liabilities	2,215	295	295
Total Liabilities	3,492	1,294	1,311
NET ASSETS	33,599	34,093	38,368

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	4,267	4,267	4,267
Accumulated funds	29,332	29,826	34,101
TOTAL EQUITY	33,599	34,093	38,368

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

17.1 State Records Authority

17.1.1 State Records Authority

Program Objective(s): To meet the current and future needs of the people and government for records of the business of the NSW Public Sector.

Program Description: Administration of the State Records Act 1988. Improving Public Sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's archives and their contents. Making the State's archives accessible and promoting their use by the public and Government. Providing cost effective records storage services to the Public Sector.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Total semi-active storage (metres)	thous	180	280	280	280
Total semi-active records accessioned (metres)	thous	27	32	22	20
Total retrieval operations performed	thous	200	240	250	270
Total archival holdings (metres)	thous	56	57	59	61
Disposal recommendations/appraisal reports	no.	74	100	90	90
Series/Disposal classes covered in disposal recommendation	no.	873	1,000	1,500	1,500
Records taken into archival control	no.	500	750	2,000	2,000
Reader visits	thous	17	15	15	15
Total items issued	thous	108	100	100	100
Written research enquiries	no.	1,500	1,500	1,300	800
Public programs participants	no.	1,200	1,500	1,500	1,500
Photocopy/reader prints supplied	thous	75	74	75	75
Publications produced	no.	22	39	22	20
Agency training programs participants	no.	280	300	400	400
Research papers/abstracts	no.	10	10	10	8
Website hits	thous	14	30	40	40
<u>Average Staffing:</u>	EFT	95	102	102	102

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

17 STATE RECORDS AUTHORITY

17.1 State Records Authority

17.1.1 State Records Authority (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,048	5,532	5,663
Other operating expenses	2,759	2,403	2,523
Maintenance	202	300	300
Depreciation and amortisation	640	740	740
Finance costs			
interest on T-Corp loans	180	113	...
Total Expenses	8,829	9,088	9,226
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	160	140	140
Fees for services	4,955	5,500	5,557
Minor sales of goods and services	47	30	31
Investment income	28	100	60
Total Retained Revenue	5,190	5,770	5,788
NET COST OF SERVICES	3,639	3,318	3,438
<hr/>			
ASSET ACQUISITIONS	5,352	6,152	4,315

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,185	1,196	1,251
Other operating expenses	1,021	1,745	1,750
Maintenance	52	27	27
Depreciation and amortisation	143	147	143
Grants and subsidies	4,622	5,045	4,551
Total Expenses	7,023	8,160	7,722
Less:			
Retained Revenue -			
Sales of goods and services	740	1,419	1,169
Investment income	250	307	300
Total Retained Revenue	990	1,726	1,469
NET COST OF SERVICES	6,033	6,434	6,253

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,091	1,113	1,194
Grants and subsidies	4,622	5,045	4,551
Other	1,078	1,880	2,174
Total Payments	6,791	8,038	7,919
Receipts			
Sale of goods and services	740	1,419	1,169
Other	250	313	801
Total Receipts	990	1,732	1,970
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,801)	(6,306)	(5,949)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(30)	(30)	(45)
Advances made	...	(368)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(30)	(398)	(45)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,179	5,179	5,684
Capital appropriation	30	30	45
Cash reimbursements from the Consolidated Fund Entity	58	60	71
NET CASH FLOWS FROM GOVERNMENT	5,267	5,269	5,800
NET INCREASE/(DECREASE) IN CASH	(564)	(1,435)	(194)
Opening Cash and Cash Equivalents	8,908	8,787	7,352
CLOSING CASH AND CASH EQUIVALENTS	8,344	7,352	7,158

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(6,033)	(6,434)	(6,253)
Non cash items added back	193	182	185
Change in operating assets and liabilities	39	(54)	119
Net cash flow from operating activities	(5,801)	(6,306)	(5,949)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	8,344	7,352	7,158
Investments	...	3,250	3,250
Receivables	1,441	193	232
Other	10	16	16
Total Current Assets	9,795	10,811	10,656
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	806	536	581
Accumulated depreciation	(333)	(171)	(314)
Investments	2,035	500	500
Total Non Current Assets	2,508	865	767
Total Assets	12,303	11,676	11,423
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,463	370	410
Employee entitlements	120	124	139
Other	828	805	805
Total Current Liabilities	2,411	1,299	1,354
Non Current Liabilities -			
Other	1,868	1,753	1,856
Total Non Current Liabilities	1,868	1,753	1,856
Total Liabilities	4,279	3,052	3,210
NET ASSETS	8,024	8,624	8,213
EQUITY			
Accumulated funds	8,024	8,624	8,213
TOTAL EQUITY	8,024	8,624	8,213

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

18.1 New South Wales Film and Television Office

18.1.1 New South Wales Film and Television Office

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: Administration of Film and Television Office Act 1988. The New South Wales Film and Television Office (FTO) promotes, encourages and facilitates film and television production, invests in script development, provides screen culture and new media grants, offers a liaison service between filmmakers and location owners and provides executive producer services for documentary and promotional films for Government agencies.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Script and Project Development					
Projects supported	no.	90	78	80	80
Projects which went into production	no.	8	8	10	10
Assistance provided	\$m	1.0	1.0	1.1	1.0
Return on assistance	\$000	211	225	215	200
Production Investment					
Production supported	no.	20	15	14	14
Investment provided	\$m	1.8	2.1	2.3	2.2
Return on investment	\$m	0.5	0.3	0.3	0.3
Aggregate budgets of invested productions	\$m	31	32	32	20
FTO investment as a proportion of aggregate budgets	%	5.7	9.1	7.0	10.0
Screen Culture support -					
Organisations and events assisted	no.	73	55	56	50
Funds provided (excluding ACTF)	\$000	564	337	452	415
Young Filmmakers -					
Productions assisted	no.	17	12	8	8
Funds provided	\$000	382	449	215	200
Production Loan Fund					
Productions assisted	no.	5	4	4	3
Loans provided	\$m	3.6	2.0	1.8	1.5
Government Productions -					
Productions assisted	no.	30	22	30	27
Aggregate budgets	\$m	800	900	850	700

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

18 NEW SOUTH WALES FILM AND TELEVISION OFFICE

18.1 New South Wales Film and Television Office

18.1.1 New South Wales Film and Television Office (cont)

Creative Initiatives -					
Fellowships	no.	12	10	6	4
Funds Provided	\$000	320	147	145	80
New Media					
Funds provided	\$000	74	202	241	150
Regional Film Fund *					
Production assisted	no.	n.a.	n.a.	n.a.	3
Funds provided	\$000	n.a.	n.a.	n.a.	131
<u>Average Staffing:</u>	EFT	16	16	17	18

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,185	1,196	1,251
Other operating expenses	1,021	1,745	1,750
Maintenance	52	27	27
Depreciation and amortisation	143	147	143
Grants and subsidies			
Australian Children's Television Foundation	110	110	110
Promotion of the industry	4,512	4,935	4,441
Total Expenses	7,023	8,160	7,722
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	740	1,419	1,169
Investment income	250	307	300
Total Retained Revenue	990	1,726	1,469
NET COST OF SERVICES	6,033	6,434	6,253

* Commences operations from January 2001.

ASSET ACQUISITIONS	30	30	45
---------------------------	-----------	-----------	-----------

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	8,518	8,418	8,699
Other operating expenses	1,496	2,293	1,858
Maintenance	34	34	29
Depreciation and amortisation	342	95	215
Grants and subsidies	1,548	1,548	1,546
Total Expenses	11,938	12,388	12,347
Less:			
Retained Revenue -			
Sales of goods and services	2,059	2,159	2,159
Investment income	40	60	60
Grants and contributions	...	210	...
Other revenue	...	23	15
Total Retained Revenue	2,099	2,452	2,234
NET COST OF SERVICES	9,839	9,936	10,113

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	7,932	7,955	8,038
Grants and subsidies	1,548	1,548	1,546
Other	1,533	2,681	2,351
Total Payments	11,013	12,184	11,935
Receipts			
Sale of goods and services	2,060	2,160	1,944
Other	40	293	527
Total Receipts	2,100	2,453	2,471
NET CASH FLOWS FROM OPERATING ACTIVITIES	(8,913)	(9,731)	(9,464)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(641)	(785)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(641)	(785)	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	9,027	9,198	9,265
Capital appropriation	641	726	...
Cash reimbursements from the Consolidated Fund Entity	240	204	228
Cash transfers to Consolidated Fund	...	(85)	...
NET CASH FLOWS FROM GOVERNMENT	9,908	10,043	9,493
NET INCREASE/(DECREASE) IN CASH	354	(473)	29
Opening Cash and Cash Equivalents	1,132	1,881	1,408
CLOSING CASH AND CASH EQUIVALENTS	1,486	1,408	1,437

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(9,839)	(9,936)	(10,113)
Non cash items added back	899	722	854
Change in operating assets and liabilities	27	(517)	(205)
Net cash flow from operating activities	(8,913)	(9,731)	(9,464)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,486	1,408	1,437
Receivables	335	401	717
Other	87	91	91
Total Current Assets	1,908	1,900	2,245
Non Current Assets -			
Property, plant and equipment - Cost/valuation	2,058	2,061	2,061
Accumulated depreciation	(1,290)	(1,023)	(1,238)
Total Non Current Assets	768	1,038	823
Total Assets	2,676	2,938	3,068
LIABILITIES -			
Current Liabilities -			
Accounts payable	573	506	611
Employee entitlements	470	470	416
Other	60
Total Current Liabilities	1,043	976	1,087
Total Liabilities	1,043	976	1,087
NET ASSETS	1,633	1,962	1,981
EQUITY			
Accumulated funds	1,633	1,962	1,981
TOTAL EQUITY	1,633	1,962	1,981

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

19.1 Services for Ethnic Communities

19.1.1 Community Support Services

Program Objective(s): To promote the full participation of people of ethnic background in community life. To encourage the proper utilisation of the cultural diversity of the State.

Program Description: Provision of ethnic affairs policy advice to the Government. Implementation of the "NSW Charter of Principles for a Culturally Diverse Society" by all Government agencies and administration of the Community Development Grants program.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities:</u>			
	Research and policy advice	27	28
	Administration of grants	2	2
	Administration	36	34
		65	64
		1999-00	2000-01
		Budget	Revised
		\$000	\$000
			Budget
			\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,075	3,757	3,886
Other operating expenses	1,179	1,622	1,471
Maintenance	30	30	25
Depreciation and amortisation	288	60	186
Grants and subsidies			
Grants and community outreach	1,548	1,548	1,546
Total Expenses	7,120	7,017	7,114

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

19.1 Services for Ethnic Communities

19.1.1 Community Support Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	59	59	59
Investment income	40	60	60
Grants and contributions	...	210	...
Other revenue	...	23	15
Total Retained Revenue	99	352	134
NET COST OF SERVICES	7,021	6,665	6,980

ASSET ACQUISITIONS	641	785	...
---------------------------	------------	------------	-----

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

19.1 Services for Ethnic Communities

19.1.2 Interpreting and Translation Services

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

<u>Outputs</u> :	Units	1997-98	1998-99*	1999-00*	2000-01*
Interpreting services booked (including cancellations)	thous	26.0	22.6	23.3	23.3
Interpreting assignments performed on a fee for service basis	thous	8.8	8.8	8.3	8.3
Interpreting assignments performed without charge	thous	11.6	10.2	10.4	10.4
Words booked for translation (including cancellations)	thous	1,730	1,972	1,946	1,946
Words translated on a fee for service basis	thous	1,398	1,713	1,837	1,837
Words translated without charge	thous	127.0	138.0	195.6	195.6
Words translated within 24 hours	thous	110.0	237.0	253.2	253.2
Languages provided by the Interpreting and Translation Unit Service	no.	77	88	88	88
Multi-lingual documents translated	no.	616	683	545	545
<u>Average Staffing</u> :	EFT	70	72	72	72

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,443	4,661	4,813
Other operating expenses	317	671	387
Maintenance	4	4	4
Depreciation and amortisation	54	35	29

Total Expenses	4,818	5,371	5,233
-----------------------	--------------	--------------	--------------

* Reporting parameters have been re-configured in the 1999-2000 year.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

19 ETHNIC AFFAIRS COMMISSION

19.1 Services for Ethnic Communities

19.1.2 Interpreting and Translation Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Language services

2,000 2,100 **2,100**

Total Retained Revenue

2,000 2,100 2,100

NET COST OF SERVICES

2,818 3,271 3,133

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	21,458	22,360	22,947
Investment income	96	90	90
Other revenue	62	31	...
Total Retained Revenue	21,616	22,481	23,037
Less:			
Expenses -			
Operating Expenses -			
Employee Related	18,947	19,661	20,073
Other operating expenses	2,589	2,697	2,702
Maintenance	102	152	156
Depreciation and amortisation	281	293	384
Finance costs	77
Total Expenses	21,996	22,803	23,315
SURPLUS/(DEFICIT)	(380)	(322)	(278)

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	21,458	22,360	22,947
Other	158	121	2,575
Total Receipts	21,616	22,481	25,522
Payments			
Employee Related	18,447	19,663	20,073
Finance costs	77
Other	2,837	2,880	5,231
Total Payments	21,361	22,543	25,304
NET CASH FLOWS FROM OPERATING ACTIVITIES	255	(62)	218
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(400)	(701)	(75)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(400)	(701)	(75)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(147)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(147)
NET INCREASE/(DECREASE) IN CASH	(292)	(763)	143
Opening Cash and Cash Equivalents	640	2,212	1,449
CLOSING CASH AND CASH EQUIVALENTS	348	1,449	1,592
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	(380)	(322)	(278)
Non cash items added back	281	293	384
Change in operating assets and liabilities	354	(33)	112
Net cash flow from operating activities	255	(62)	218

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR
CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	348	1,449	1,592
Receivables	5,442	5,965	5,965
Other	107	69	69
Total Current Assets	5,897	7,483	7,626
Non Current Assets -			
Property, plant and equipment - Cost/valuation	2,777	3,325	3,400
Accumulated depreciation	(1,568)	(1,876)	(2,260)
Other	8,911	10,618	10,618
Total Non Current Assets	10,120	12,067	11,758
Total Assets	16,017	19,550	19,384
LIABILITIES -			
Current Liabilities -			
Accounts payable	684	595	820
Borrowings	148
Employee entitlements	1,610	1,515	1,515
Other	511	1,835	1,835
Total Current Liabilities	2,953	3,945	4,170
Non Current Liabilities -			
Employee entitlements	4,896	5,160	5,160
Other	263	342	229
Total Non Current Liabilities	5,159	5,502	5,389
Total Liabilities	8,112	9,447	9,559
NET ASSETS	7,905	10,103	9,825
EQUITY			
Accumulated funds	7,905	10,103	9,825
TOTAL EQUITY	7,905	10,103	9,825

MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND WATER CONSERVATION

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Agriculture			
Total Expenses	238.9	232.2	(-) 2.8
Asset Acquisitions	9.9	9.6	(-) 3.5
Rural Assistance Authority			
Total Expenses	27.1	28.6	5.5
Asset Acquisitions	0.1	0.1	...
Department of Land and Water Conservation			
Total Expenses	515.6	516.1	0.1
Asset Acquisitions	24.9	27.7	11.2
Luna Park Reserve Trust			
Total Expenses	1.4	0.7	(-) 45.1
Asset Acquisitions
Safe Food Production New South Wales			
Total Expenses	351.7	11.1	(-) 96.8
Asset Acquisitions	0.8	0.8	(-) 4.4
Total, Minister for Agriculture and Minister for Land and Water Conservation			
Total Expenses	1,134.7	788.7	(-) 30.4
Asset Acquisitions	35.7	38.2	7.0

Total expenses in 2000-01 for this portfolio are budgeted to decrease by 30.4 percent, compared to budgeted expenses for 1999-2000. The decreased budgeted expenditure is due to the deregulation of the dairy industry, and thus the expenses and revenues associated with the vesting powers of the former Dairy Corporation will not be incurred in 2000-01.

After allowing for this, total expenses are budgeted to decrease by 0.1 percent. This is mainly attributable to \$10 million spent by the Department of Agriculture for a Newcastle Disease eradication program in chickens in 1999-2000, which is not anticipated in 2000-01.

The budgeted asset acquisition programs for this portfolio is to increase by 6.8 percent. This mainly relates to building works in Dubbo (\$4 million) and additional water infrastructure works undertaken by the Department of Land and Water Conservation.

DEPARTMENT OF AGRICULTURE

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be economically viable and environmentally sustainable.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's Corporate Plan and the Government's budget allocation include initiatives to assist the profitable production of high quality, residue free food and fibre products for increasingly diverse domestic and overseas markets, in synergy with the community's commitment to the care of our fragile environmental resources.

The Departments expenditure and Budget in recent years has included enhancements for noxious weed control, acid soil action program and the Government's water reform program.

In recent years the Department has made considerable improvements in its internal corporate support services. In order to maximise efficiency of core service delivery, increased revenues from commercial activities will be used to provide greater scope for the Department to concentrate on providing its key research and extension activities for the benefit of the wider farming community.

STRATEGIC DIRECTIONS

NSW Agriculture's primary aim remains "profitable, sustainable food and fibre industries and a viable New South Wales rural community".

The Department's key strategies to achieve its above goals are to:

- ◆ maintain a strong research and extension commitment to all aspects of plant and animal production systems to ensure our industries have the advantage of the most productivity enhancing technologies possible.
- ◆ develop and promote new technologies to improve soil health and remediate chemical and pesticide contamination of soils and to improve individual farm and catchment wide water use.

- ◆ develop, communicate and encourage adoption by industry of quality assurance systems and provide efficient and effective plant and animal health diagnostic services.
- ◆ encourage farmers, other sectors of industry and service organisations to adopt integrated pest management, biological control, disaster preparedness and other practices to counter pest and disease incursions and natural disasters.
- ◆ assist farmers to better analyse and manage their own financial situations including gaining an appreciation of the financial impact of changing technologies and different operating environments.

2000-01 BUDGET

Total Expenses

The components of the Department's \$232 million total expenses for 2000-01 are:

- ◆ \$83 million for the Food and Fibre Products programs to encourage food and fibre industries to be internationally competitive, self-reliant and meet customer requirements from efficient and environmentally sustainable production systems.
- ◆ \$50 million for Quality Assurance programs to ensure that the producers and processors of food and fibre products meet the plant and animal product quality standards of local and overseas markets including requirements of overseas markets for pests, disease, residue and weed status.
- ◆ \$68 million for Resource Management programs to encourage agricultural systems and practices that are environmentally sustainable; increase the ability of the agricultural sector to recover from natural disasters (including drought); and minimise the impacts of vertebrate pests and noxious insects;
- ◆ \$31 million for agricultural education, animal welfare and rural support to assist farming enterprises achieve a high level of physical and financial planning skills; ensure compliance with community standards and expectations; and promote the welfare of animals.

Major allocations in the 2000-01 Budget include:

- ◆ funding of \$6 million over the next three years (including \$2 million in 2000-01) to continue initiatives to combat the problem of soil acidity including acid sulfate soils.
- ◆ funding of \$2.5 million to assist the NSW sheep industry combat Ovine Johne's Disease.

- ◆ funding of \$6.7 million to improve the delivery of noxious weeds control programs across New South Wales through local government authorities.
- ◆ funding of \$2.9 million for the third year of the Government's five year \$117 million Water Reform program involving both the Department of Land and Water Conservation and NSW Agriculture.
- ◆ funding of \$4.5 million as a further contribution towards the establishment of Safe Food Production NSW to oversee and coordinate food safety regulations across all NSW food industries.
- ◆ Instigation of a variety of research and other initiatives in keeping with the Department's objectives, for example:
- ◆ appointment of a Departmental Riverina horticulturalist to the main citrus growing area in Japan to identify varieties of fruit suitable for growing in New South Wales for Japanese markets; and
- ◆ construction of specialist glasshouse facilities at Gosford to assist the development of specialised and potentially lucrative protected cropping enterprises.

Asset Acquisitions

NSW Agriculture has a significant asset infrastructure for research, advisory, regulatory and educational purposes valued at \$216 million. These assets and the ongoing capital works program are an integral component in enabling NSW Agriculture to lead food and fibre research and be recognised as the premier public provider of information and services for the food and fibre industries of New South Wales.

A key component of the Department's capital strategy is the development and enhancement of nine "key agricultural centres of excellence". These centres have an integrated approach between research, extension and other Departmental services and those of CSIRO, universities and Industry.

Major items of NSW Agriculture's \$9.6 million asset acquisition program for 2000-01 include:

- ◆ \$2.7 million for industry funded annual provisions.

- ◆ \$1.8 million for the purchase of plant and equipment.
- ◆ \$1.1 million to enhance and provide information technology infrastructure.
- ◆ \$0.7 million to correct occupational health and safety related problems at various locations.
- ◆ \$0.6 million for a laboratory information management system.
- ◆ \$0.5 million for construction of a genetic plant research laboratory at Wagga Wagga.
- ◆ \$0.5 million to enhance training facilities at Tocal Agricultural College, Paterson.
- ◆ \$0.5 million for the Wagga Wine and Grape Teaching enhancement.

RURAL ASSISTANCE AUTHORITY

The Authority administers:

- ◆ the provision of assistance to primary producers under the Advancing Australian Agriculture Package;
- ◆ the State's Special Conservation Scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the State's Natural Disaster Relief Scheme, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ the provision of financial support for water use efficiency schemes under the Water Reform Structural Adjustment Package;
- ◆ the provision of financial support for farmers' attendance at FarmBis training programs;
- ◆ the State's Farm Debt Mediation Act, which requires financiers to offer farmers mediation prior to commencement of any legal recovery action in regard to secured debts; and
- ◆ other initiatives, such as West 2000 and the Murrumbidgee Rural Partnership Program.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Rural Adjustment Scheme (RAS 92) ceased on 30 June 1998. However the “exceptional circumstances” provisions of RAS 92 will continue. These allow for special arrangements for assistance in “exceptional circumstances” (such as severe drought) when interest subsidies of up to 100 percent may be made available. Commitments under RAS 92 will exist for the next few years.

FarmBis is an assistance scheme for farmers to undertake farm business management training and commenced in New South Wales on 1 December 1998. It largely replaces group training grants and individual advice provided for under the Rural Adjustment Scheme. FarmBis is administered by the Authority and is jointly funded by the NSW Government and the Commonwealth Governments to \$21 million over 3 years.

The Authority is managing the Water Use Efficiency Scheme as part of the Water Reform Structural Adjustment Package from 1998-99 on behalf of the State Government. A total of \$25 million is being spent on this scheme over a five-year period. The scheme is designed to encourage irrigators to make optimal use of irrigation water by provision of financial assistance to irrigators with the capacity to undertake capital improvements to increase on-farm water use efficiency and to increase the adoption of water use monitoring technologies.

Negotiations are being finalised for the Murrumbidgee Rural Partnership Program, which is expected to be introduced in 2000-01. The scheme is designed to enhance the viability of farm business within the Murrumbidgee Irrigation Area by the provision of financial assistance in the areas of business enterprise, planning and business and property redevelopment.

STRATEGIC DIRECTIONS

In providing financial assistance to farmers via the various programs discussed above, the Authority will continue to place emphasis on measures which improve performance in the areas of productivity, profitability, sustainability and the financial management skills of primary producers.

2000-01 BUDGET

Total Expenses

In 2000-01, total expenses of the Authority are budgeted at \$28.6 million. Key areas of expenditure include:

- ◆ \$11.3 million for the Advancing Australian Agriculture program, which includes FarmBis and “Exceptional Circumstances” provisions;
- ◆ \$7.5 million for the Water Use Efficiency scheme;
- ◆ \$3.6 million for the West 2000 program, which is designed to achieve profitable and self-reliant rural industries that can adapt to changing market, economic and resource conditions; and
- ◆ \$2 million for the Murrumbidgee Rural Partnership Program.

Special Conservation and Natural Disaster Schemes

The Authority manages the State’s Special Conservation Scheme, which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works would have a beneficial impact on the land, the community and the environment. In 2000-01 \$7 million is being made available for this scheme.

The Authority also manages Natural Disaster Relief to primary producers and small businesses. Under this scheme, concessional rate loans are made available to assist eligible primary producers and small businesses to recover from the effects of natural disasters, such as storms, floods or bushfires. In 2000-01, a notional amount of \$2 million has been provided for this scheme. Additional funding will be provided if required and will depend on the extent and severity of natural disasters.

Asset Acquisitions

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

DEPARTMENT OF LAND AND WATER CONSERVATION

The Department of Land and Water Conservation is the State's primary land, vegetation and water resource manager. The Department works in partnership with local communities, other State and Local Governments and the Commonwealth to achieve the optimal mix of social, economic and environmental outcomes in the management of natural resources.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's expenditure and budget in recent years has included significant funding enhancements provided for the development and implementation of major reform priorities in water and vegetation management. There has also been major internal re-prioritisation of resources available to the Department to meet reform priorities.

Recent major developments include:

- ◆ Staff have been relocated to regional centres to better service client stakeholders. These initiatives include the establishment of State Water which is to operate from Dubbo.
- ◆ The Department has received significant funding for the implementation of water reforms under the \$117 million, 5 year water reform package.
- ◆ The Department has continued to be involved in major projects such as implementation of Hawkesbury-Nepean Floodplain Management Strategy, due to be completed in 2002-03, at a total cost of \$58.3 million and the Tweed River Entrance Sand Bypass with contracts let in 1999-2000 for the next phase of this major, joint New South Wales - Queensland initiative.
- ◆ Establishment of the Native Vegetation Management Fund through which incentive funding is negotiated with landholders to promote native vegetation.

STRATEGIC DIRECTIONS

As the State's primary land and water resource manager, the Department's purpose is to sustain ecosystems which support and enhance the quality of life for the citizens of New South Wales. The role of the Department, as a leader in natural resource management, is to help the community obtain the maximum benefit from the State's limited, and sometimes fragile, natural resources. To deliver the required outcomes the Department's strategies focus on four key result areas:

- ◆ sustainable ecosystems;
- ◆ customer and community satisfaction;
- ◆ better-informed natural resource management decisions; and
- ◆ equitable sharing of natural resources.

The major priorities of the Department in 2000-01 are the continued delivery of the Government's reforms for the management and use of water, conservation of native vegetation and the management of the coastal environment.

In order to consolidate the Government's water reform agenda, the Department is revising the State's major water legislation. A White Paper has provided a vehicle for public consultation and in 2000-01 a Bill will be introduced to Parliament. The proposed legislation will provide a statutory basis for the preparation of water management plans, prepared by the community and associated water management committees. The plans will primarily focus on strategies to meet the Government's environmental objectives including the setting of conditions that will define access rights for water users. Under the proposed legislation, the Department would be required to prepare implementation programs for the water management plans and be held accountable for achieving the program.

Under the native vegetation reform program, the Department will continue to work with community groups to deliver regional vegetation management plans and enhanced conservation of native vegetation through incentives provided to landholders from the Native Vegetation Management Fund. Data held on native vegetation is being improved through the implementation of an integrated native vegetation mapping program. Plantation investment in New South Wales will be supported through the implementation of the Plantations and Reafforestation Act.

Under the Government's coastal policy, services will be directed at assisting local councils to develop and implement coastal and estuarine management plans; monitoring and reporting the quality of coastal river systems, estuaries and marine waters; addressing acid sulfate soils; managing coastal Crown land and minor ports; control or eradication of Bitou Bush and the coordination of natural resource data activities.

The reforms are being implemented in partnership with the community to achieve ecologically sustainable development of the State's natural resources.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated at \$516 million. Major expenditures include:

- ◆ \$8 million funding to investigate and ameliorate the impact of salinity across New South Wales, including \$3 million for the Salt Action program;
- ◆ \$51.8 million to meet commitments in delivering projects in backlog water supply and sewerage schemes in country towns;
- ◆ \$4 million, as part of an additional \$16 million over four years (excluding Commonwealth Government contributions) for flood mitigation projects;
- ◆ \$2.2 million, as part of an additional \$5.9 million over four years, for the remediation of Lake Macquarie and the employment of a Lake Coordinator;
- ◆ \$0.7 million, as the final instalment of a \$1.3 million project to restore the Terrigal sea wall;
- ◆ \$2 million, as part of \$8 million over four years, to map native vegetation in New South Wales;
- ◆ \$0.9 million for the second year of a three year, \$2.7 million project matched dollar for dollar by the Commonwealth Government, to contribute to the remediation of Hexham Swamp;
- ◆ \$5 million for the Native Vegetation Management Fund (part of a total program of \$15 million) to protect, maintain and rehabilitate native vegetation across New South Wales;
- ◆ \$5 million ongoing funding for the Total Catchment Management program;
- ◆ \$3.9 million for the Rivercare program to ensure the sustainable management of rivers and riparian lands;

- ◆ \$19 million as the New South Wales' contribution to the operating costs and works program of the Murray Darling Basin Commission; and
- ◆ \$7.8 million contribution to the Irrigation Areas and Districts and \$17 million for various sustainability works and measures including the implementation of Land and Water Management Plans.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$27.7 million. Major works include:

- ◆ \$4 million for Dubbo building extensions;
- ◆ \$3.7 million for flood security and upgrade works at Chaffey, Glenbawn, Pindari, Burrendong, Copeton and Keepit Dams;
- ◆ \$2.5 million for Macquarie River re-regulation capability;
- ◆ \$2 million for river structures;
- ◆ \$1.7 million for works at Wellington, Bethungra and Wyangala Dams; and
- ◆ \$0.7 million for Blowering Dam structural integrity.

LUNA PARK RESERVE TRUST

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

For part of 1999-2000, the Trust continued to operate the site as a venue for private and corporate functions. Functions were used to generate additional revenue while maintaining a positive public profile. On 12 August 1999 Metro Edgley Pty Limited was selected as the new long term operator for Luna Park. It presently occupies and operates the site under a license from the Trust.

The expenditure incurred by the Trust has been for functions for the period 1 July 1999 to 12 August 1999, the conduct of the tender process and the operation of the Trust in general.

STRATEGIC DIRECTIONS

Since August 1999 Metro Edgley Pty Limited has undertaken the preliminary stages of the redevelopment of Luna Park. The proposal includes retaining the inherent qualities and theme of Luna Park as a fun park, while incorporating a Hotel/Service Apartment complex, Restaurant, Café, Circus and Theatre. It is envisaged that these new amenities will make Luna Park a commercially viable operation while maintaining the character and history which has seen it become a famous Sydney icon.

The construction works are scheduled to be complete by mid 2002. Due to the Olympics, major construction will not commence until early 2001. In the meantime Luna Park will continue to cater for private and corporate functions. It is also intended to open Luna Park to the public on weekends and in school holidays within the current operating guidelines, until major construction works commence in 2001.

The Luna Park Reserve Trust expects to be in a position to meet all its operational commitments without need to seek any financial assistance from the Government.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated to be \$0.8 million. This is principally related to a depreciation charge of \$0.5 million and expenditure to meet the operating costs of the Trust. The Trust will make no asset acquisitions in 2000-01.

SAFE FOOD PRODUCTION NEW SOUTH WALES

Safe Food was established in December 1998 to ensure NSW industries are ready to meet the National Food Hygiene Standard signed by all Commonwealth and State Health Ministers in December 1998.

Under the authority of the Minister, Safe Food, when fully implemented, will be responsible for ensuring the safe production, processing, wholesale and transport of foods for human consumption from the paddock or ocean to the back door of the retail shop. A Dairy Division and a Seafood Division have already been established.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During the budget year 2000-01, the Meat Industry Authority will be incorporated into Safe Food NSW. The new division will be known as the "Meat Division" and will continue to be responsible for overseeing the hygienic operations of 7,500 meat (red meat, poultry and game) processing facilities and vans to ensure compliance with national standards.

During the budget year 2000-01, the NSW Dairy Industry will be deregulated, and hence a major reduction in expenditure will occur. This expenditure related directly to the Supply Management functions performed by the Dairy Division of Safe Food NSW. These functions will be taken over by the various industry participants, with the Dairy Division no longer having pricing control.

STRATEGIC DIRECTIONS

The strategic direction of Safe Food is to implement the new standards in the production/processing sectors in an integrated way which will:

- ◆ maximise the food safety benefits for consumers and the food industry; and
- ◆ minimise the compliance costs for individual food businesses.

2000-01 BUDGET

Total Expenses

Total expenditure for Safe Food Production NSW during 2000-01 is budgeted to be \$11.1 million, with the majority of this expenditure (\$6.1 million) being on salary and wages of its audit staff.

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	133,095	136,232	134,665
Other operating expenses	74,737	73,932	63,892
Maintenance	2,862	2,862	2,936
Depreciation and amortisation	8,600	9,213	9,213
Grants and subsidies	13,682	12,145	14,140
Other expenses	5,881	4,857	7,388
Total Expenses	238,857	239,241	232,234
Less:			
Retained Revenue -			
Sales of goods and services	22,718	20,084	22,744
Investment income	1,651	1,520	1,761
Grants and contributions	47,273	49,754	36,986
Total Retained Revenue	71,642	71,358	61,491
NET COST OF SERVICES	167,215	167,883	170,743

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	119,726	122,244	121,819
Grants and subsidies	13,682	12,145	14,140
Other	83,331	81,552	74,317
Total Payments	216,739	215,941	210,276
Receipts			
Sale of goods and services	22,669	20,035	22,695
Other	49,315	51,436	39,257
Total Receipts	71,984	71,471	61,952
NET CASH FLOWS FROM OPERATING ACTIVITIES	(144,755)	(144,470)	(148,324)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	2,147	2,147	4,707
Advance repayments received	260
Purchases of property, plant and equipment	(9,920)	(7,870)	(9,576)
Advances made	...	(4,537)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(7,773)	(10,260)	(4,609)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	...	4,537	...
Repayment of borrowings and advances	(260)
NET CASH FLOWS FROM FINANCING ACTIVITIES	...	4,537	(260)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	143,688	143,637	145,358
Capital appropriation	5,870	4,957	6,556
Asset proceeds transferred to the Consolidated Fund Entity	(4,100)	(4,100)	(9,080)
Cash reimbursements from the Consolidated Fund Entity	1,600	1,600	1,854
NET CASH FLOWS FROM GOVERNMENT	147,058	146,094	144,688
NET INCREASE/(DECREASE) IN CASH	(5,470)	(4,099)	(8,505)
Opening Cash and Cash Equivalents	31,267	35,138	31,039
CLOSING CASH AND CASH EQUIVALENTS	25,797	31,039	22,534
CASH FLOW RECONCILIATION			
Net cost of services	(167,215)	(167,883)	(170,743)
Non cash items added back	20,440	21,622	21,370
Change in operating assets and liabilities	2,020	1,791	1,049
Net cash flow from operating activities	(144,755)	(144,470)	(148,324)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	25,797	31,039	22,534
Receivables	10,295	16,307	11,750
Inventories	5,612	5,568	5,639
Other	1,456	1,134	1,211
Total Current Assets	43,160	54,048	41,134
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	216,877	223,511	232,367
Accumulated depreciation	(47,318)	(31,371)	(40,584)
Investments	405	4,953	4,755
Total Non Current Assets	169,964	197,093	196,538
Total Assets	213,124	251,141	237,672
LIABILITIES -			
Current Liabilities -			
Accounts payable	5,621	6,811	6,802
Employee entitlements	11,234	11,941	12,427
Other provisions	100
Other	4,330	4,330	...
Total Current Liabilities	21,185	23,082	19,329
Non Current Liabilities -			
Borrowings	...	4,537	4,277
Total Non Current Liabilities	...	4,537	4,277
Total Liabilities	21,185	27,619	23,606
NET ASSETS	191,939	223,522	214,066
EQUITY			
Reserves	24,602	49,196	49,196
Accumulated funds	167,337	174,326	164,870
TOTAL EQUITY	191,939	223,522	214,066

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.1 Food and Fibre Products

Program Objective(s): To assist NSW food and fibre industries to be internationally competitive, self reliant and meet customer requirements through efficient and economically sustainable production systems.

Program Description: Provision of research, advisory, and regulatory services for the New South Wales plant and animal product industries.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Livestock and crop producers involved in adopting new technology developed or enhanced by the Department	no.	8,074	8,250	8,280	7,920
Number of quality assurance based production supply systems developed for individual enterprises	no.	5	7	8	9
New cultivars (crop and pasture types) released	no.	30	37	36	35
Number of beef cattle herds involved in breed plan genetic evaluation program	no.	550	560	560	560
Number of dairy farms benchmarked for profit	no.	110	120	125	134
Number of varieties evaluated for product development in vegetables and ornamentals	no.	100	120	130	130
State Forests where floral resources have been assessed	%	66	70	75	78
Cotton growers receiving advice on insecticide use	%	100	100	100	100
<u>Average Staffing:</u>	EFT	1,077	1,070	1,085	1,069

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.1 Food and Fibre Products (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	56,417	58,035	57,000
Other operating expenses	23,172	21,486	21,634
Maintenance	328	328	336
Depreciation and amortisation	2,992	3,205	3,205
Other expenses			
Beekeepers Compensation	25	50	50
Australian Standing Committee on Agriculture	740	771	810
Total Expenses	83,674	83,875	83,035
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	...	447	481
Sale of farm produce	1,964	1,964	2,024
Miscellaneous services	2,408	2,946	2,823
Publication sales	284	284	284
Fees for services	5,136	2,570	3,258
Training charges	906	906	906
Minor sales of goods and services	...	61	208
Investment income	413	380	441
Grants and contributions	20,856	19,906	21,644
Total Retained Revenue	31,967	29,464	32,069
NET COST OF SERVICES	51,707	54,411	50,966
<hr/>			
ASSET ACQUISITIONS	4,280	2,901	4,393

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.2 Quality Assurance

Program Objective(s): To ensure that producers and processors of food and fibre products meet the quality and safety standards of local and overseas markets. To reduce the threat of exotic pests, diseases, residues and weeds to New South Wales.

Program Description: Provision of research, advisory, regulatory and diagnostic services for the New South Wales plant and animal product industries, specifically regarding quality assurance issues.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Number of exotic pest and disease outbreaks managed	no.	9	5	7	5
Inspections carried out for the control of noxious weeds	no.	34,000	34,000	30,000	30,000
Active noxious weed control programs	no.	900	900	900	900
Organisations participating in regionally coordinated weed programs	no.	200	200	200	200
Releases of biological (non-chemical) control agents for the control of pests, diseases and weeds	no.	636	338	330	330
Schemes guaranteeing the quality of crop and pasture seeds	no.	34	35	35	35
Participants in the agricultural industry trained in quality assurance methodology	no.	130	140	140	140
Animal health investigations used to support market access claims	no.	31,430	31,000	26,000	28,000
Cattle herds inspected for cattle tick control	no.	1,300	1,300	1,300	1,300
Livestock producer groups involved in addressing flock health issues	no.	376	375	380	300
Samples taken for chemical residue monitoring	no.	26,620	26,000	26,000	26,000
<u>Average Staffing:</u>	EFT	447	443	449	443

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.2 Quality Assurance (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	28,909	29,482	29,208
Other operating expenses	24,340	27,251	13,435
Maintenance	1,848	1,848	1,897
Depreciation and amortisation	1,803	1,932	1,932
Other expenses			
Australian Standing Committee on Agriculture	2,100	1,020	3,712
Total Expenses	59,000	61,533	50,184
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	...	232	237
Sale of farm produce	1,019	1,019	1,050
Miscellaneous services	1,249	2,155	3,491
Publication sales	148	148	148
Fees for services	2,664	1,333	1,604
Training charges	470	470	470
Minor sales of goods and services	...	65	258
Investment income	400	368	427
Grants and contributions	10,527	14,712	926
Total Retained Revenue	16,477	20,502	8,611
NET COST OF SERVICES	42,523	41,031	41,573
<hr/>			
ASSET ACQUISITIONS	1,940	1,814	1,792

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.3 Resource Management

Program Objective(s): To encourage agricultural systems that are ecologically sustainable and to increase the ability of the agricultural sector to recover from natural disasters and drought.

Program Description: Provision of resource information, land use and resource planning services and agricultural systems to improve the management of the State's agricultural resources, including agroclimatology and farm forestry.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Resource management services provided to clients, including environmental plans, technical publications, farming system and decision support reports, water management plans	no.	865	760	800	800
Environmental Impact Statement, Development Applications and Local Government Environment Plans	no.	769	783	750	750
Rural Assistance Authority loans provided for farmers to implement more sustainable irrigation systems	no.	52	62	60	60
Rural Lands Protection Boards implementing vertebrate pest control programs	%	87	88	90	93
Rural Lands Protection Boards implementing travelling stock route management plans	%	80	90	90	90
Improved pasture varieties released	no.	30	31	27	30
Technical pasture publications produced	no.	80	85	85	90
Farmers participating in the Prime Pastures program to improve pasture establishment and management	no.	4,000	4,000	4,000	4,000
Tonnes of lime used to counter soil acidity in New South Wales	thous	435	500	500	500
Salt Action incentive grants provided to farmers for the control of irrigation salinity	no.	150	268	209	220
<u>Average Staffing:</u>	EFT	591	589	605	596

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.3 Resource Management (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	35,470	36,173	35,945
Other operating expenses	18,206	16,563	20,290
Maintenance	246	246	252
Depreciation and amortisation	2,162	2,316	2,316
Grants and subsidies			
Noxious weeds control	6,536	6,536	6,726
Wild Dog Destruction Board	60	60	60
Rural Lands Protection Boards	280	280	280
Other expenses			
Australian Standing Committee on Agriculture	16	16	16
Acid soil action	2,350	2,350	2,150
Total Expenses	65,326	64,540	68,035
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	...	118	96
Sale of farm produce	515	515	531
Miscellaneous services	632	686	589
Publication sales	75	75	75
Fees for services	1,345	672	651
Training charges	237	237	237
Minor sales of goods and services	...	33	43
Investment income	634	584	675
Grants and contributions	10,791	10,037	9,130
Total Retained Revenue	14,229	12,957	12,027
NET COST OF SERVICES	51,097	51,583	56,008
<hr/>			
ASSET ACQUISITIONS	390	345	400

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.4 Agricultural Education, Animal Welfare and Rural Support

Program Objective(s): To assist managers of NSW farming enterprises to improve their physical, financial planning and risk management skills. To ensure compliance with community standards and expectations for animal welfare.

Program Description: Development and delivery of economic and marketing research and advisory services. Provision of full and part-time education courses and specialist training. Development of and monitoring compliance with animal welfare standards. Provision of other specialist support services to the rural community.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Farmers attending Departmental skills workshops	no.	12,992	12,975	9,951	11,500
Competition policy reviews undertaken with significant involvement	no.	11	10	12	14
Full or part-time enrolments in youth and adult education programs	no.	298	265	326	340
Home study course enrolments	no.	7,917	5,843	13,606	13,500
Aboriginal rural training enrolments	no.	38	66	160	200
Number of licenses issued to keep exotic animals under Non-Indigenous Animals Act	no.	443	450	450	450
<u>Average Staffing:</u>	EFT	275	273	276	272

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.4 Agricultural Education, Animal Welfare and Rural Support (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	12,299	12,542	12,512
Other operating expenses	9,019	8,632	8,533
Maintenance	440	440	451
Depreciation and amortisation	1,643	1,760	1,760
Grants and subsidies			
Animal welfare organisations	300	300	300
Rural financial counsellors	945	945	970
Grants to non profit organisations	284	284	291
Farming for the Future	820	820	...
Drought transport subsidies	...	5	...
Safe Food Production	3,457	1,915	4,513
Sydney Markets Limited - promotion levy	1,000	1,000	1,000
Other expenses			
Support of agricultural courses	650	650	650
Total Expenses	30,857	29,293	30,980

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

20 DEPARTMENT OF AGRICULTURE

20.1 Agricultural Services

20.1.4 Agricultural Education, Animal Welfare and Rural Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	...	153	164
Sale of farm produce	673	673	693
Miscellaneous services	825	993	768
Publication sales	97	97	116
Fees for services	1,761	881	1,112
Training charges	310	310	370
Minor sales of goods and services	...	41	57
Investment income	204	188	218
Grants and contributions	5,099	5,099	5,286
Total Retained Revenue	8,969	8,435	8,784
NET COST OF SERVICES	21,888	20,858	22,196

ASSET ACQUISITIONS	3,310	2,810	2,991
---------------------------	--------------	--------------	--------------

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,379	2,328	2,373
Other operating expenses	1,511	1,826	1,562
Maintenance	61	61	69
Depreciation and amortisation	85	157	56
Grants and subsidies	10,353	5,100	13,289
Other expenses	12,701	7,514	11,251
Total Expenses	27,090	16,986	28,600
Less:			
Retained Revenue -			
Investment income	4,485	4,542	4,085
Other revenue	50	150	51
Total Retained Revenue	4,535	4,692	4,136
NET COST OF SERVICES	22,555	12,294	24,464

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,200	2,149	2,189
Grants and subsidies	10,353	5,100	13,289
Other	14,273	9,402	12,883
Total Payments	26,826	16,651	28,361
Receipts			
Other	268	425	292
Total Receipts	268	425	292
NET CASH FLOWS FROM OPERATING ACTIVITIES	(26,558)	(16,226)	(28,069)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	18,400	15,000	24,600
Purchases of property, plant and equipment	(50)	(23)	(50)
Advances made	(9,000)	(14,298)	(9,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	9,350	679	15,550
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	9,000	14,048	9,000
Repayment of borrowings and advances	(18,400)	(14,999)	(24,600)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(9,400)	(951)	(15,600)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	26,830	15,909	28,435
Capital appropriation	50	23	50
Cash reimbursements from the Consolidated Fund Entity	82	82	84
Cash transfers to Consolidated Fund	...	(1,399)	...
NET CASH FLOWS FROM GOVERNMENT	26,962	14,615	28,569
NET INCREASE/(DECREASE) IN CASH	354	(1,833)	450
Opening Cash and Cash Equivalents	9,010	5,533	3,650
CLOSING CASH AND CASH EQUIVALENTS	9,364	3,650	4,100

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(22,555)	(12,294)	(24,464)
Non cash items added back	(4,038)	(4,037)	(3,657)
Change in operating assets and liabilities	35	105	52
Net cash flow from operating activities	(26,558)	(16,226)	(28,069)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	9,364	3,650	4,100
Investments	16,024	13,042	12,392
Receivables	1,165	554	513
Other	64	37	37
Total Current Assets	26,617	17,283	17,042
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	1,305	967	1,237
Accumulated depreciation	(1,172)	(956)	(1,232)
Investments	52,232	73,279	62,226
Total Non Current Assets	52,365	73,290	62,231
Total Assets	78,982	90,573	79,273
LIABILITIES -			
Current Liabilities -			
Accounts payable	3,614	2,232	2,243
Borrowings	14,725	14,725	7,413
Employee entitlements	202	180	180
Total Current Liabilities	18,541	17,137	9,836
Non Current Liabilities -			
Borrowings	20,514	34,613	26,325
Total Non Current Liabilities	20,514	34,613	26,325
Total Liabilities	39,055	51,750	36,161
NET ASSETS	39,927	38,823	43,112
EQUITY			
Accumulated funds	39,927	38,823	43,112
TOTAL EQUITY	39,927	38,823	43,112

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

21.1 Assistance to Farmers

21.1.1 Assistance to Farmers

Program Objective(s): To assist potentially viable farmers to remain in farming with works which will have a beneficial impact on the land, the community and the environment.

Program Description: Provision of interest subsidies, loans and grants to farmers under various schemes. Provision of assistance to farmers and small businesses affected by natural disasters.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Applications for assistance processed -					
Rural Adjustment Scheme	no.	3,010	436	160	200
Special Conservation Scheme	no.	400	411	300	270
Natural Disaster Relief Scheme	no.	25	371	210	200
Drought Regional Initiatives Program	no.	920	1,662	1,560	n.a.
West 2000 Program	no.	110	210	50	n.a.
Murrumbidgee Rural Partnership Program	no.	n.a.	n.a.	n.a.	200
FarmBis Program	no.	n.a.	631	990	1,500
Water Reform Program	no.	n.a.	20	10	800
Field trips and meetings in rural areas to promote available assistance measures	no.	90	80	31	65
<u>Average Staffing</u> :	EFT	55	50	40	40

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

21 RURAL ASSISTANCE AUTHORITY

21.1 Assistance to Farmers

21.1.1 Assistance to Farmers (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,379	2,328	2,373
Other operating expenses	1,511	1,826	1,562
Maintenance	61	61	69
Depreciation and amortisation	85	157	56
Grants and subsidies			
Sunrise 21 Program	230	570	187
Murrumbidgee Rural Partnership Program	1,000	...	2,000
Drought Regional Initiatives Program	1,578	1,967	...
Water Use Efficiency Scheme	4,500	75	7,500
West 2000 program	3,045	2,488	3,602
Other expenses			
Advancing Australian Agriculture (State)	4,051	2,243	3,601
Advancing Australian Agriculture (Commonwealth)	8,650	5,271	7,650
Total Expenses	27,090	16,986	28,600
Less:			
Retained Revenue -			
Investment income	4,485	4,542	4,085
Other revenue	50	150	51
Total Retained Revenue	4,535	4,692	4,136
NET COST OF SERVICES	22,555	12,294	24,464
ASSET ACQUISITIONS	50	23	50

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	168,985	174,727	167,107
Other operating expenses	103,750	103,294	105,677
Maintenance	12,504	12,504	13,100
Depreciation and amortisation	26,874	21,000	23,100
Grants and subsidies	147,491	155,178	147,415
Other expenses	56,011	49,121	59,704
Total Expenses	515,615	515,824	516,103
Less:			
Retained Revenue -			
Sales of goods and services	95,674	85,161	98,041
Investment income	4,746	3,206	3,320
Retained taxes, fees and fines	2,201	2,201	2,300
Grants and contributions	15,820	19,430	19,430
Other revenue	5,540	6,000	5,599
Total Retained Revenue	123,981	115,998	128,690
Gain/(loss) on disposal of non current assets	(500)	(500)	(500)
NET COST OF SERVICES	392,134	400,326	387,913

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	151,035	156,777	148,618
Grants and subsidies	147,491	155,178	147,415
Other	171,763	178,461	178,381
Total Payments	470,289	490,416	474,414
Receipts			
Sale of goods and services	95,172	87,998	97,941
Other	28,307	31,460	30,649
Total Receipts	123,479	119,458	128,590
NET CASH FLOWS FROM OPERATING ACTIVITIES	(346,810)	(370,958)	(345,824)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	2,000	2,000	2,000
Proceeds from sale of investments	490	490	490
Advance repayments received	1,510	1,510	1,510
Purchases of property, plant and equipment	(24,920)	(16,920)	(27,691)
Advances made	(2,000)	(2,000)	(2,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(22,920)	(14,920)	(25,691)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	341,458	349,803	340,011
Capital appropriation	20,080	16,080	24,491
Cash reimbursements from the Consolidated Fund Entity	3,000	3,000	3,502
Cash transfers to Consolidated Fund	...	(206)	...
NET CASH FLOWS FROM GOVERNMENT	364,538	368,677	368,004
NET INCREASE/(DECREASE) IN CASH	(5,192)	(17,201)	(3,511)
Opening Cash and Cash Equivalents	78,684	55,351	38,150
CLOSING CASH AND CASH EQUIVALENTS	73,492	38,150	34,639

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(392,134)	(400,326)	(387,913)
Non cash items added back	44,824	38,950	41,589
Change in operating assets and liabilities	500	(9,582)	500
Net cash flow from operating activities	(346,810)	(370,958)	(345,824)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	73,492	38,150	34,639
Receivables	43,428	42,789	42,789
Inventories	582	644	644
Other	3,241	2,652	2,652
Total Current Assets	120,743	84,235	80,724
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	2,372,697	2,361,093	2,386,284
Accumulated depreciation	(115,976)	(101,285)	(124,385)
Investments	17,522	16,330	16,330
Other	1,991	2,067	2,067
Total Non Current Assets	2,276,234	2,278,205	2,280,296
Total Assets	2,396,977	2,362,440	2,361,020
LIABILITIES -			
Current Liabilities -			
Accounts payable	28,134	25,000	25,000
Borrowings	53	5	5
Employee entitlements	15,599	20,218	20,218
Other	17,219	10,056	10,056
Total Current Liabilities	61,005	55,279	55,279
Non Current Liabilities -			
Borrowings	10,975	11,038	11,038
Employee entitlements	1,995	2,067	2,067
Total Non Current Liabilities	12,970	13,105	13,105
Total Liabilities	73,975	68,384	68,384
NET ASSETS	2,323,002	2,294,056	2,292,636

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	16,720	15,068	15,068
Accumulated funds	2,306,282	2,278,988	2,277,568
TOTAL EQUITY	2,323,002	2,294,056	2,292,636

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater

Program Objective(s): To work with the community in managing the State's water resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Assessment of the condition and status of the State's rivers, groundwater and related resources. Allocating water between competing interests. Operation of river systems to supply water and sustain healthy water environments. Financial and technical assistance for country town and rural water supply and sewerage services. Development, with the community, of strategies for river, riverine, groundwater and wetland ecosystems management.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Water management plans in place for -					
Surface water	no.	9	n.a.	n.a.	12
Groundwater	no.	15	n.a.	n.a.	4
Wetlands	no.	8	9	9	12
Riverine corridors	no.	55	80	105	130
Water licences managed	thous	61	66	84	92
Dam maintenance audits completed	no.	36	10	18	36
Gated weir maintenance audits completed	no.	10	15	17	22
Water supply and sewerage projects -					
Completed	no.	17	17	20	22
Under construction	no.	67	70	84	67
Water amnesty registrations processed	no.	n.a.	n.a.	1,500	3,100
Bores capped and piped	no.	n.a.	11	3	15
Area of state mapped for wetlands	%	n.a.	n.a.	30	35
Unregulated water licences converted to volumetric	%	n.a.	n.a.	30	97
<u>Average Staffing:</u>	EFT	934	887	882	872

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	59,268	61,878	59,898
Other operating expenses	45,927	39,415	40,328
Maintenance	12,504	12,504	13,100
Depreciation and amortisation	22,337	18,096	19,903
Grants and subsidies			
Alternative funding (interest) subsidy	4,500	4,200	3,000
Pensioner rate rebates - Broken Hill Water Board	288	288	288
Grants to non profit organisations	3,443	5,645	3,443
Country Towns Water Supply and Sewerage Scheme			
- Local Government	51,800	51,800	51,800
Other expenses			
NSW - Queensland Border Rivers Commission	600	600	750
Murray Darling Basin Commission	16,500	16,500	18,950
Irrigation Areas works	7,421	7,421	7,777
Flood warning systems	200	200	200
Total Expenses	224,788	218,547	219,437

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.1 Rivers and Groundwater (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	4,051	2,214	3,159
Fees for services	1,054	1,400	1,500
Rental of cottages	457	457	470
Consulting services	3,412	3,412	3,500
Solicitors' enquiry fees	285	285	300
Murray Darling Basin Commission	19,992	15,999	20,572
River management agreements	1,252	400	400
Services provided to departmental commercial activities	187	187	190
Income from water operations	33,400	30,900	36,400
Minor sales of goods and services	4,244	5,211	5,211
Investment income	2,113	1,224	1,269
Grants and contributions	7,617	6,828	6,828
Other revenue	3,967	4,423	4,275
Total Retained Revenue	82,031	72,940	84,074
Gain/(loss) on disposal of non current assets	(123)	(185)	(184)
NET COST OF SERVICES	142,880	145,792	135,547
<hr/>			
ASSET ACQUISITIONS	16,558	13,058	20,143

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.2 Land and Vegetation

Program Objective(s): To work with the community in managing the State's soil, land and vegetation resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Assessment of the State's land, soil and vegetation resources. Management and control of the removal of vegetation and land use practices likely to result in land degradation. Development, with the community, of strategies for soil, land and vegetation ecosystems management.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Land assessed in the Western and Central Divisions	'000ha	300	2,500	1,500	1,500
Soil landscape maps completed of the Eastern and Central Divisions - Maps	no.	3	5	4	4
Cumulative total mapped	%	28	38	41	45
Vegetation Management Plans finalised	no.	n.a.	1	1	4
Rural landholders with voluntary native vegetation management contracts and property agreements	no.	n.a.	50	500	500
<u>Average Staffing:</u>	EFT	665	736	700	687

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	47,309	47,909	45,881
Other operating expenses	28,275	31,110	31,770
Depreciation and amortisation	3,074	1,844	2,030
Grants and subsidies			
Grants to non profit organisations	50	50	50
Other expenses			
Rehabilitation of artesian bores	2,015	1,500	5,953
Native vegetation management fund	10,000	8,000	5,000
Total Expenses	90,723	90,413	90,684

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.2 Land and Vegetation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	1,610	1,873	2,672
Soil Business Operations	18,364	15,000	15,000
Investment income	875	688	718
Grants and contributions	2,387	5,775	5,775
Other revenue	1,266	780	655

Total Retained Revenue	24,502	24,116	24,820
-------------------------------	---------------	---------------	---------------

Gain/(loss) on disposal of non current assets	(295)	(156)	(156)
---	-------	-------	--------------

NET COST OF SERVICES	66,516	66,453	66,020
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	4,680	1,290	3,316
---------------------------	--------------	--------------	--------------

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.3 Catchment, Coastal and Floodplain Communities

Program Objective(s): To work with the community in planning the integrated management of land and water resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Development of databases and policies for integrated natural resource planning and decision-making. Conduct of programs to raise community awareness of natural resource problems and their resolution. Assistance to Total Catchment Management groups and councils in resource planning and management. Development, with the community, of strategies to manage land and water resources.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Floodplain Management Plans adopted by councils	no.	58	64	68	71
Land and Water Management Plans completed	no.	8	8	8	8
Catchment Management Committees/ Trusts' strategies published	no.	26	26	28	n.a.
Catchment Management Plans submitted for Minister's approval	no.	18
Workshops transferring sustainable natural resource management skills to landholders	no.	600	600	600	600
Coastal and Estuary Management Plans	no.	22	25	30	42
<u>Average Staffing:</u>	EFT	583	551	514	508

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	34,944	35,703	34,617
Other operating expenses	20,534	23,846	24,385
Depreciation and amortisation	872	655	721
Grants and subsidies			
Natural Heritage Trust Program	8,700	8,200	8,550
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	357
Soil conservation grants	32,729	38,764	38,720

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.1 Natural Resource Management

22.1.3 Catchment, Coastal and Floodplain Communities (cont)

OPERATING STATEMENT

Hawkesbury Nepean Catchment Trust	3,588	3,588	3,588
Local Government - capital grants	34,063	34,063	31,967
Grants to other organisations	2,100	2,100	2,250
Other expenses			
Fishing port maintenance	1,800	1,800	1,800
West 2000/West 2000 Plus	1,203	1,700	1,986
Irrigation Areas - Land and Water Management Plans	5,410	4,400	6,134
Murray Irrigation Land and Water Management Plans	10,862	7,000	11,154
Total Expenses	157,162	162,176	166,229
Less:			
Retained Revenue -			
Sales of goods and services			
Miscellaneous services	1,852	1,378	1,965
Contributions from Hunter Catchment Management Trust	950	950	950
Minor sales of goods and services	1,326	1,627	1,627
Investment income	813	506	528
Grants and contributions	4,303	5,178	5,178
Other revenue	214	574	482
Total Retained Revenue	9,458	10,213	10,730
Gain/(loss) on disposal of non current assets	(57)	(115)	(115)
NET COST OF SERVICES	147,761	152,078	155,614
ASSET ACQUISITIONS	1,842	1,282	2,116

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.2 State Land Assets

22.2.1 State Land Assets

Program Objective(s): To manage the Crown Estate of New South Wales for the benefit of the community ensuring proper land stewardship and sustainable land use.

Program Description: Assessment and allocation of Crown Land. Maintenance of the system of Crown reserves (recreational areas, walking tracks, showgrounds, and caravan parks). Administration of Crown Land tenures, Crown roads, Aboriginal Land Claims and Native Title Applications. Development and marketing of Crown Land.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Community involvement in Crown Land facilitated through -					
Community trusts serviced	no.	900	914	882	900
Local government trusts serviced	no.	4,800	4,712	4,876	4,900
Commons serviced	no.	213	249	211	200
State Recreation Area trusts serviced	no.	8	8	8	8
Incorporated community organisations serviced	no.	680	676	709	700
Administration of Crown Land -					
Crown Land dealings processed	thous	25	25	25	25
Crown Tenures administered	thous	94	94	94	94
Allotments of Crown Land developed and sold	no.	400	500	400	500
Aboriginal land claims finalised	no.	400	500	300	350
<u>Average Staffing</u> :	EFT	575	493	427	403

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	27,464	29,237	26,711
Other operating expenses	9,014	8,923	9,194
Depreciation and amortisation	591	405	446

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

22 DEPARTMENT OF LAND AND WATER CONSERVATION

22.2 State Land Assets

22.2.1 State Land Assets (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Wild Dog Destruction Board	200	200	200
State Parks Trusts	953	953	980
Grants to non profit organisations	1,007	1,007	1,007
Grants for capital purposes	2,641	2,891	315
Public Reserves	1,072	1,072	900
Total Expenses	42,942	44,688	39,753
Less:			
Retained Revenue -			
Sales of goods and services			
Miscellaneous services	805	535	763
Stock agistment on dam foreshores	971	971	1,000
Recoupment of administration costs	1,167	2,000	2,000
Minor sales of goods and services	295	362	362
Investment income	945	788	805
Retained taxes, fees and fines	2,201	2,201	2,300
Grants and contributions	1,513	1,649	1,649
Other revenue	93	223	187
Total Retained Revenue	7,990	8,729	9,066
Gain/(loss) on disposal of non current assets	(25)	(44)	(45)
NET COST OF SERVICES	34,977	36,003	30,732
ASSET ACQUISITIONS	1,840	1,290	2,116

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

LUNA PARK RESERVE TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	101	214	69
Investment income	...	18	13
Total Retained Revenue	101	232	82
Less:			
Expenses -			
Operating Expenses -			
Employee Related	...	9	...
Other operating expenses	364	617	292
Maintenance	...	27	...
Depreciation and amortisation	1,000	457	457
Total Expenses	1,364	1,110	749
Gain/(loss) on disposal of non current assets	62	7	...
SURPLUS/(DEFICIT)	(1,201)	(871)	(667)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

LUNA PARK RESERVE TRUST

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	101	214	69
Other	...	20	13
Total Receipts	101	234	82
Payments			
Employee Related	...	9	...
Other	619	1,055	292
Total Payments	619	1,064	292
NET CASH FLOWS FROM OPERATING ACTIVITIES	(518)	(830)	(210)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	2,000	2,000	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	2,000	2,000	...
NET INCREASE/(DECREASE) IN CASH	1,482	1,170	(210)
Opening Cash and Cash Equivalents	174	539	1,709
CLOSING CASH AND CASH EQUIVALENTS	1,656	1,709	1,499
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(1,201)	(871)	(667)
Non cash items added back	1,000	457	457
Change in operating assets and liabilities	(317)	(416)	...
Net cash flow from operating activities	(518)	(830)	(210)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

LUNA PARK RESERVE TRUST

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,656	1,709	1,499
Receivables	4	6	6
Inventories	24
Total Current Assets	1,684	1,715	1,505
Non Current Assets -			
Property, plant and equipment - Cost/valuation	28,790	28,713	28,713
Accumulated depreciation	(4,052)	(3,907)	(4,364)
Total Non Current Assets	24,738	24,806	24,349
Total Assets	26,422	26,521	25,854
LIABILITIES -			
Current Liabilities -			
Accounts payable	999	999	999
Total Current Liabilities	999	999	999
Non Current Liabilities -			
Borrowings	5,550	5,550	5,550
Total Non Current Liabilities	5,550	5,550	5,550
Total Liabilities	6,549	6,549	6,549
NET ASSETS	19,873	19,972	19,305
EQUITY			
Reserves	11,047	10,985	10,985
Accumulated funds	8,826	8,987	8,320
TOTAL EQUITY	19,873	19,972	19,305

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	343,575	326,505	6,000
Investment income	1,300	618	...
Retained taxes, fees and fines	2,433	2,433	...
Grants and contributions	3,457	1,915	4,513
Other revenue	1,263	711	...
Total Retained Revenue	352,028	332,182	10,513
Less:			
Expenses -			
Operating Expenses -			
Employee Related	9,365	11,054	6,147
Other operating expenses	344,349	327,833	4,920
Maintenance	183	115	...
Depreciation and amortisation	1,042	2,142	78
Total Expenses	354,939	341,144	11,145
Gain/(loss) on disposal of non current assets	84	141	25
SURPLUS/(DEFICIT)	(2,827)	(8,821)	(607)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NEW SOUTH WALES

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	343,818	326,801	6,000
Other	4,840	2,088	26,188
Total Receipts	348,658	328,889	32,188
Payments			
Employee Related	9,059	13,633	5,057
Other	341,711	323,299	30,603
Total Payments	350,770	336,932	35,660
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,112)	(8,043)	(3,472)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	323	888	475
Purchases of property, plant and equipment	(1,321)	(1,924)	(765)
Other	824	607	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(174)	(429)	(290)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(171)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(171)
NET INCREASE/(DECREASE) IN CASH	(2,286)	(8,472)	(3,933)
Opening Cash and Cash Equivalents	17,747	16,094	7,622
CLOSING CASH AND CASH EQUIVALENTS	15,461	7,622	3,689
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(2,827)	(8,821)	(607)
Non cash items added back	1,042	2,147	78
Change in operating assets and liabilities	(327)	(1,369)	(2,943)
Net cash flow from operating activities	(2,112)	(8,043)	(3,472)

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND
WATER CONSERVATION**

SAFE FOOD PRODUCTION NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	15,461	7,622	3,689
Investments	...	300	300
Receivables	23,774	23,342	1,667
Other	4,637	6,209	6,200
Total Current Assets	43,872	37,473	11,856
Non Current Assets -			
Property, plant and equipment - Cost/valuation	10,435	8,389	8,377
Accumulated depreciation	(3,500)	(2,454)	(2,205)
Total Non Current Assets	6,935	5,935	6,172
Total Assets	50,807	43,408	18,028
LIABILITIES -			
Current Liabilities -			
Accounts payable	23,477	23,839	1,338
Borrowings	...	33	...
Employee entitlements	1,994	1,295	1,689
Other	3,572	3,807	616
Total Current Liabilities	29,043	28,974	3,643
Non Current Liabilities -			
Borrowings	300	138	...
Employee entitlements	2,224	804	1,500
Total Non Current Liabilities	2,524	942	1,500
Total Liabilities	31,567	29,916	5,143
NET ASSETS	19,240	13,492	12,885
EQUITY			
Reserves	...	72	72
Accumulated funds	19,240	13,420	12,813
TOTAL EQUITY	19,240	13,492	12,885

ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Attorney General's Department			
Total Expenses	464.0	488.2	5.2
Asset Acquisitions	24.7	31.4	27.0
Judicial Commission of New South Wales			
Total Expenses	3.0	3.2	9.9
Asset Acquisitions	0.2	0.1	(-) 74.4
Legal Aid Commission of New South Wales			
Total Expenses	84.5	99.8	18.1
Asset Acquisitions	2.6	2.6	...
Office of the Director of Public Prosecutions			
Total Expenses	54.4	61.2	12.5
Asset Acquisitions	0.9	6.7	642.0
Department of Industrial Relations			
Total Expenses	28.8	27.8	(-) 3.2
Asset Acquisitions	0.5	0.8	59.0
Public Trust Office – Administration			
Total Expenses	25.9	26.3	1.6
Asset Acquisitions	7.8	5.3	(-) 32.8
Registry of Births, Deaths and Marriages			
Total Expenses	11.2	11.2	(-) 0.7
Asset Acquisitions	4.5	3.9	(-) 13.3
Workers' Compensation (Dust Diseases) Board			
Total Expenses	73.1	71.0	(-) 2.9
Asset Acquisitions	0.2	0.2	(-) 24.8
Building and Construction Industry Long Service Payments Corporation			
Total Expenses	47.4	70.7	49.2
Asset Acquisitions	0.4	1.6	300.0
Total, Attorney General and Minister for Industrial Relations			
Total Expenses	792.3	859.5	8.5
Asset Acquisitions	41.8	52.6	25.8

ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives and achievements in 1999-2000 included:

- ◆ maintenance and upgrading of court facilities to increase access and security including the expansion of Bega courthouse and the introduction of accessible parking facilities in 110 courts across the State;
- ◆ implementation of remote witness facilities (Closed Circuit TVs) in 59 courts bringing a total of 94 systems in 62 courthouses;
- ◆ development of new technology courtrooms in the District and Supreme Courts;
- ◆ electronic delivery of daily court lists to practitioners and the development of *CaseLaw* which provides the community with access to judgements of NSW Courts and tribunals on the Internet;
- ◆ establishment of new crime prevention initiatives including Drug Crime Diversion Programs and graffiti solutions; and
- ◆ continued implementation of the Disability Strategic Plan including the development of a Flexible Service Delivery Pilot Project.

STRATEGIC DIRECTIONS

The Department will continue its commitment to excellence and innovation in the delivery of client services through continuous improvement of its processes based on analysis of data and client feedback, increased integration and coordination of services, and initiatives to build the motivation and capacity of staff to effectively perform their role and achieve organisational outcomes.

Key priority areas for 2000-01 include:

- ◆ improving court services and procedures including reducing court delays, the introduction of video conferencing, improving court security and supporting persons serving on juries;
- ◆ improving court environments and court access for various client groups including people with disabilities;
- ◆ expanding crime prevention initiatives such as the Safer Communities Development Program and graffiti abatement program;
- ◆ advice and referrals for victims of crime;
- ◆ establishing a 'Missing Persons Division' to assist families and friends of missing persons;
- ◆ increasing the provision of electronic service delivery methods throughout the State;
- ◆ establishing a Legal Helpline as a first point of contact for people seeking legal information or advice;
- ◆ continuing the development of drug crime diversion options, including Drug Courts; and
- ◆ implementing the Disability Strategic Plan including strategies to address physical access, use of equipment and in-house difficulties.
- ◆ The Department will continue to take lead responsibility for a wide range of key programs including:
 - ◆ administering the regulatory framework under *The Privacy and Personal Information Protection Act 1998* for the way public sector agencies deal with personal information;
 - ◆ providing core legal services to the State; and
 - ◆ coordinating capital works activities between Criminal Justice agencies through the Capital Works Co-ordination Committee.

2000-01 BUDGET

Total Expenses

In 2000-01, it is estimated that the total expenses of the Attorney General's Department will amount to \$488.2 million representing an increase of 5 percent over the budgeted expenditure levels of 1999-2000.

Funding of \$1.3 million has been provided to increase the level of security in Local Courts throughout the State. This initiative will provide 26 additional Sheriff's officers to deliver direct security services to court users, judicial officers and staff. This will result in greatly improved incident response capability as well as a visible deterrent.

The Police and Court Services Project in Fairfield (a project aimed at reducing the time spent by Police in courts) will be extended through the allocation of \$1.3 million. This will include a range of additional strategies designed to reduce the time spent in court by police officers, such as the appointment of Aboriginal Court Liaison Officers, scheduled hearings, e-mail links between court registries and police stations, and mediation support services.

The Safer Communities Development Program which assists Local Councils and non-Government organisations to undertake crime prevention activities will be expanded by \$0.5 million. This will lead to increased community safety, reduction in crime and anti-social behaviour, reduced fear of crime, and increased public amenity.

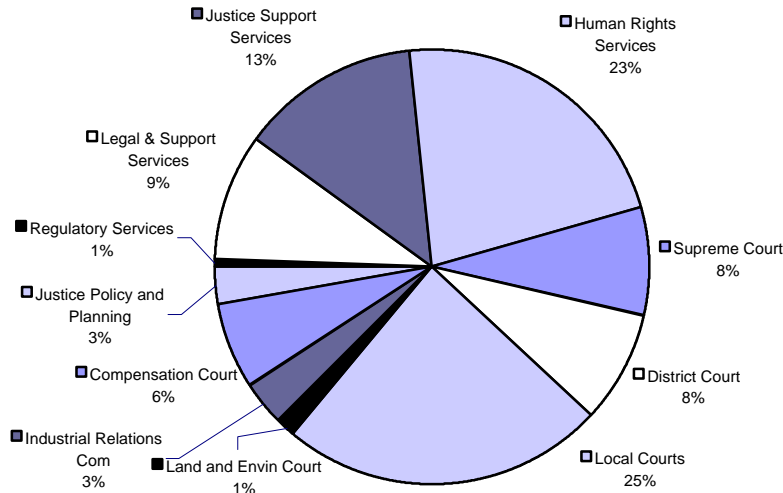
Funding of \$0.4 million has been provided for grants for projects designed to eradicate graffiti, dissuade youth from graffiti vandalism and trial new specialist cleaning equipment.

Funds to the extent of \$0.3 million have been allocated to establish a 'Missing Persons Division' to assist families and friends of missing persons.

Funding of \$0.15 million per annum in 2000-01 and 2001-02 has also been provided for the establishment of a pilot mandated "*Domestic Violence Intervention Education Program*" for perpetrators of domestic violence. A key element of the pilot is mandated attendance at the program ensuring that non-attendees are charged with a breach of an apprehended violence order (AVO). The implementation of the program is to ensure that the safety of women and children is increased.

The State Debt Recovery Office (SDRO) established within the Attorney General's Department co-ordinates all actions in respect of recovery of outstanding debts to the State. An additional \$8 million has been provided to expand the fines management services provided by the SDRO and to meet additional costs incurred by the Sheriff's Office. These funds will allow the SDRO to effectively manage the estimated 650,000 new matters per year and to progressively clear the large number of outstanding matters.

Chart 4.1: 2000-01 Total Expenses by Program



Asset Acquisitions

The Department's asset acquisition program provides for the construction of new courthouses, expansion/modification of existing courthouses, development of major computing facilities, and the purchase/replacement of plant and equipment. The funding for the 2000-01 program is \$31.35 million.

The major new works are:

- ◆ refurbishment of the King Street Courts Complex to conserve and upgrade the site (\$2.7 million); and
- ◆ extension of the Department's video conferencing capability as part of a justice agencies' project totalling \$4.3 million. Recurrent funding of \$2.1 million has also been provided to meet expenses associated with video conferencing.

Other major components of the 2000-01 program are:

- ◆ backlog maintenance of court premises including the expenses associated with the relocation of the Children's Court from the Bidura site (\$6.6 million);
- ◆ extended application of security technologies to court houses (\$0.5 million);
- ◆ extension of the Orange court house (\$4.6 million);
- ◆ continued development of the Courts Administration System to improve registry operations and services offered to the community by courts (\$4.4 million); and
- ◆ enhancement of court transcription services to allow on-line delivery of electronic documents to judges and court registries (\$0.6 million).

JUDICIAL COMMISSION OF NEW SOUTH WALES

The Commission's major functions are: the organisation and supervision of a scheme for the continuing education and training of judicial officers; assisting the courts to achieve consistency in imposing sentences; and the examination of complaints against judicial officers.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Commission examined 151 complaints against judicial officers in 1998-99, an increase of 19 percent over the previous year. In February 1999 the Commission reviewed its procedures for examining complaints and, as a result, put in place a streamlined process. This has resulted in a significant improvement in the Commission's ability to complete its investigations in a timely manner. Since the introduction of these new procedures, 51 percent of matters have been finalised within two months of receipt and 88 percent within three months of receipt. The longest time taken to complete a preliminary examination of a complaint was five months.

The Commission conducted 16 different programs (ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure and judicial skills and techniques, and frequently covered matters of wider community interest including social concerns) for the six courts of New South Wales. Additionally, there were five pre-bench training sessions for newly appointed magistrates and 307 computer training sessions.

Together with the Australian Institute of Judicial Administration, the Commission conducted the National Judicial Orientation Program for newly appointed judges from across Australia. A total of 1,725 days of continuing judicial education were attended by judges and magistrates in 1998-99 compared to 1,298 days in 1997-98.

Over the past 4 years total expenses have increased steadily to an estimated \$3 million in 1999-2000.

STRATEGIC DIRECTIONS

The Commission will continue to focus on the provision of high quality and relevant programs to assist judicial officers undertake their professional responsibilities. The emphasis will be on the provision of timely and practical information whether through publications, conferences and seminars or the computerised Judicial Information Research System (JIRS) containing sentencing and other information.

In particular, the Commission will offer an extensive conference and seminar program for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique. The Commission will continue its initiatives to ensure that New South Wales judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

2000-01 BUDGET

Total Expenses

The total expenses of the Commission are projected to be \$3.2 million in 2000-01 to cover its staffing and operational costs.

An amount of \$200,000 has been provided to the Commission to revise and update the Criminal Trial Courts Bench Book used by judges of the Supreme and District Courts, when directing juries on the law.

Asset Acquisitions

An amount of \$50,000 has been allocated for the Commission's on-going plant and equipment needs.

LEGAL AID COMMISSION OF NEW SOUTH WALES

The Legal Aid Commission is established under the *Legal Aid Commission Act 1979*, and provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The primary sources of funds for the Legal Aid Commission are the State Government and the Public Purposes Fund (formerly the Solicitors' Trust Account Fund). The Commission also operates under an agency agreement with the Commonwealth Government to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth. The current agreement will conclude at the end of 1999-2000.

During the period 1997-98 to 1999-2000, Commonwealth funding was reduced by some \$12.3 million per annum compared with funding available in 1996-97. Over these three years, the Commonwealth provided base funding of \$31.1 million per annum.

Commencing in 2000-01, the Commission will be operating under a four-year agency agreement with the Commonwealth Government to provide legal assistance in matters arising under Commonwealth law in accordance with the Commonwealth's priorities and guidelines. Funding of \$150.6 million will be provided by the Commonwealth over the four-year period.

STRATEGIC DIRECTIONS

In 2000-01 service delivery will be improved and costs reduced through the following initiatives:

- ◆ reducing the cost of assigning cases to the private profession by centralising assignment activity, introducing electronic lodgement of applications for legal aid and changing the mix of staff involved in the assignment functions to achieve greater value for money;
- ◆ managing a mixed model of service delivery so that greater contestability between salaried solicitors and the private profession will enhance the cost effectiveness of casework;
- ◆ increasing front end services with lower unit costs such as mediation, improved advice and information services, and increased levels of community legal education;

- ◆ introducing a Teleservice Centre designed primarily to provide legal information and referral services. The Commission will provide this service in conjunction with the Attorney General's Department, the Bar Association and the Law Society;
- ◆ reducing corporate service and administrative support; and
- ◆ contributing to greater efficiency in the wider justice system through involvement in committal hearings. Pilot schemes show that this reduces the number of matters being committed to the District Court for trial and a higher percentage of matters being finalised in the Local Court than was previously the case. As a result, court delays have been reduced and greater efficiency has been achieved in the court system.

2000-01 BUDGET

Total Expenses

Total expenses of the Commission are projected to be \$99.8 million in 2000-01 which will represent an increase of 18 percent on 1999-2000.

The Government has provided an additional \$0.4 million for the establishment of a whole of government legal service centre in conjunction with the private sector and other legal service agencies. The project will coordinate the public demand for information and referral services through a highly sophisticated telecommunication network.

In 1999-2000, \$1.9 million was provided to expand the committals pilot to courts in Western Sydney and regional New South Wales. In addition, \$0.1 million was provided for the evaluation of the committals pilot. Preliminary study indicates that the committals program is very worthwhile.

Due to the scheme's contribution to improving the efficiency of the court system, additional funding has been provided to continue the program. An amount of \$2.3 million will be available in 2000-01.

The Criminal Law program includes additional funding for the anticipated impact of an increase in arrest rates arising from the appointment of additional police, and the increase in matters heard in the District Court as a consequence of the Court Delay Reduction Program.

In 2000-01, the Commonwealth will provide \$33.7 million in base funding for Commonwealth matters in accordance with a new agency agreement. This represents a significant increase in available funding compared to 1999-2000 which will enable the Commission to improve family law services. In particular, the conference and mediation program in Family Law will be expanded considerably.

Asset Acquisitions

A total of \$2.6 million will be spent by the Commission on the continuation of the management information system upgrade, the replacement of older computer equipment and to improve security and facilities at regional offices.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences against New South Wales laws and the conduct of appeals in the Local, District, Supreme and High Courts.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Council on the Cost of Government conducted a detailed review of the Office during 1998, which identified the need for additional funding pending the outcome of internal and external initiatives to improve efficiency. Subsequently, additional recurrent funding of \$4.3 million in 1999-2000 and \$5.5 million for 2000-01 was provided to the Office to assist in alleviating this shortage. Additional funding has been and will continue to be directed towards meeting the Office's increased workload.

STRATEGIC DIRECTIONS

The Office has continued its commitment to improving the criminal justice system, in accordance with its corporate plan.

A Sydney pilot of electronic interchange of information between the Office and the NSW Police Service is being planned. Additionally, the Office is supporting an integrated proposal for video conferencing throughout the criminal justice system.

The Office will further advance its upgrade of information technology during 2000-01 by migrating to a new database that will be easier and more economical to maintain. This new platform will also make it easier for managers to access information on the performance of each key activity within the prosecution process.

These improvements will significantly enhance productivity and service quality, enabling the Office to communicate more effectively with other criminal justice agencies. The Office will pursue its objective of providing the people of New South Wales with an independent, fair and just prosecution service.

2000-01 BUDGET

Total Expenses

In 2000-01 total expenses will amount to \$61.2 million, which is an increase of 12.5 percent on 1999-2000. This includes \$2.8 million for cost reimbursements to witnesses in 2000-01.

The Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve the administration of the criminal justice system. There will continue to be a high priority placed on the provision of services to victims and witnesses.

Funding has also been provided to meet both current and increased workloads arising from the progressive appointment of additional Police.

Asset Acquisitions

The Office's asset acquisition program will total \$6.7 million in 2000-01.

The refurbishment of head office will cost \$4.8 million, with the Consolidated Fund contributing \$2.8 million. The balance of \$2 million will be provided by the lessor. This project will greatly improve the functionality and overall efficiency of the Office's operations. This will allow the Office to make much more efficient use of the limited available office space.

An amount of \$1 million will be allocated towards migration of the Office's core computer application, the Criminal Advocacy Support and Enquiry System (CASES), from obsolete hardware and software to a new platform. This will permit easier use, better access to information and full utilisation of the Office's investment in upgraded technology.

Funding totalling \$0.9 million will be used for ongoing plant and equipment replacement, furniture and fittings.

DEPARTMENT OF INDUSTRIAL RELATIONS

The Department of Industrial Relations works with employers, employees and their representatives to facilitate productive workplace relations under NSW industrial laws. The Department is committed to ensuring that employers and employees are informed of their rights and obligations under this legislation.

The Department also administers the Workers' Compensation Resolution Service (WCRS), which is directed at resolving disputed workers' compensation claims, and the Government and Related Appeals Tribunal and Transport Appeals Board, which handle appeals against promotion and disciplinary decisions in the public sector.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

It is anticipated expenditure will decrease during 2000-01 and the ensuing years. Expenditure on the WCRS is expected to remain stable.

In 1999-2000 a \$2 million payment was made in respect of workers' entitlements associated with the shut down of National Textiles.

STRATEGIC DIRECTIONS

In the coming year, the Department will be required to make some changes to its functions. The Women's Equity Bureau will be transferred to the Department for Women.

The Department will continue to respond to individual complaints concerning employment practices, with targeting of selected industries serving as a complementary compliance strategy. Working with the clothing industry, in particular home based workers, will remain a key priority. The Department will use both information and education campaigns to promote compliance.

In 2000-01 the WCRS will focus on building continuous improvement mechanisms in order to maximise savings to the scheme, through the timely and cost effective resolution of disputes.

2000-01 BUDGET

Total Expenses

In 2000-01, total expenses are projected to be \$27.8 million. This represents a reduction over 1999-2000 due to savings required of the Department following the recent budget review process.

Expenses in 2000-01 include \$250,000 for the continuation of the Department's commitment to the Outworker project.

A grant of \$100,000 will be made to the Working Women's Centre in 2000-01 for community relations programs and specific industry projects. This will enhance services to working women through advocacy, information and advice service.

A grant of \$1 million will be made to WorkCover NSW in 2000-01 for assistance to landholders to install tractor rollover protection, as part of a 2 year, \$2.4 million scheme over two years.

Asset Acquisitions

The asset acquisition program of the Department of Industrial Relations will amount to \$795,000 in 2000-01. Major priorities will be an air conditioning upgrade, establishment of an offsite disaster recovery facility and implementation of key internal systems and new electronic services.

PUBLIC TRUST OFFICE - ADMINISTRATION

The Public Trust Office:

- ◆ administers estates, trusts and agency relationships;
- ◆ prepares wills; and
- ◆ manages client funds through the operation of a Common fund.

The Public Trust Office is financially independent of the Consolidated Fund. All expenditure and capital works are funded through revenue generated from clients and other corporate income. The Public Trustee is obliged to accept all estates regardless of their value.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During the past five years expenditure has been maintained as far as possible in line with general inflationary trends, with a high proportion being salary related. In terms of annual variations, the most significant item is a regular adjustment to provisions for superannuation in respect of the State Superannuation Scheme based on actuarial assessments. All superannuation liabilities are fully funded by the Public Trustee.

There have been no changes in functions or areas of responsibility during the past five years.

STRATEGIC DIRECTIONS

The Public Trustee's Regulations came up for review in September 1999 under the Subordinate Legislation Act. The Regulatory Impact Statement (RIS), the process which the Office has to follow to amend its Regulations, has now been completed and is awaiting Cabinet endorsement.

In keeping with the changes to the Trustee Act in March 1998, which requires trustees to manage client portfolios under prudent person principles, the Public Trustee's investment powers have been broadened to include equities.

2000-01 BUDGET

Total Expenses

The 2000-01 Budget provides for total expenses of \$26.3 million. Salary and related items account for approximately 69 percent of total expenses, while working expenses (31 percent) are used to maintain agency structures and branch networks, as well as plant and equipment items. All expenses are funded by user charges and are not subsidised by the Consolidated Fund.

Asset Acquisitions

An asset program of \$5.3 million is planned with most of the work being completed late in the 2000-01 year.

Significant items are the O'Connell Street office refurbishment, upgrades of NT and Novell Servers, Office/Windows 2000 upgrade, upgrade/replacement of all personal computers, notebooks, printers, routers and switches as well as implementation of a unit registry, wills production system, costing system and records management system. Replacement of the estate and trust management system is virtually complete, with enhanced functionality to be added in 2000-01 at a cost of \$500,000.

REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

The NSW Registry of Births, Deaths and Marriages records in perpetuity, all births, deaths and marriages occurring in New South Wales and, provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for Government and other organisations, performs civil marriages and undertakes searches of the records. The Registry therefore performs both regulatory and commercial activities, with sufficient revenue being generated from its commercial activities to offset the cost of the registration function and pay a dividend to the Government.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Registry of Births, Deaths and Marriages has been operating as a Government Trading Enterprise since 1992 and now returns a 70 percent dividend to the Government each year. The dividend for 1999-2000 is anticipated to be \$1.4 million.

The Registry has focused on expanding and improving its services and products to clients throughout New South Wales over the past five years. The Registry has now developed a product range that includes genealogical indexes, commemorative birth, death and marriage certificates, and an on-line certificate validation service. Further initiatives are being undertaken to develop new business products and services.

STRATEGIC DIRECTIONS

The Registry's strategic priorities are to ensure its commercial viability and overall performance. These include the development of information technology systems to improve client service and to support management and staff, and human resources strategies to enhance skills and staff productivity and flexibility. Processes are being re-engineered and a new structure being developed with the object of achieving quality-driven operational efficiencies.

2000-01 BUDGET

Total Expenses

Total expenses are estimated at \$11.2 million. The increase in employee related expenses from the 1999-2000 Budget total expenses is attributable to the full impact of the salary awards case.

Asset Acquisitions

The Registry's asset acquisition program in 2000-01 will be \$3.9 million. The Registry is undertaking a major project to convert its older (prior to 1951) paper records to a digitised format. This project will reduce production costs and improve service delivery to the Registry's clients and ensure the preservation of the Registry's data. Total projected expenditure on this project in 2000-01 is \$2.9 million and it is expected to be completed by the end of the 2000-01 financial year.

The Registry will also spend:

- ◆ \$25,000 in 2000-01 on development of a smaller data conversion project to capture electronically the deaths and marriages records from 1952-1991;

- ◆ \$147,000 on new product development; and
- ◆ \$814,000 on technological upgrades and systems development.

All expenditure is internally funded from the Registry's retained earnings.

WORKERS' COMPENSATION (DUST DISEASES) BOARD

The Workers' Compensation (Dust Diseases) Board is a statutory authority established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and dependants of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Due to an increase in outstanding claims over the previous five years, total expenses, which encompass the cost of claims and other expenditure of the Board, have grown from \$50.2 million in 1996-97 to a projected \$71 million in 2000-01. The projection for 2000-01 includes an increase of \$28.4 million in the actuarial estimate of total liabilities of the Dust Diseases Fund.

STRATEGIC DIRECTIONS

The Dust Diseases levy rate for 2000-01 has been set to meet compensation liabilities arising from total reported claims as at 30 June 2000 and projected claims forecast by the actuaries for 2000-01. The Board's policy is to maintain the levy at a level to meet liabilities associated with reported claims and forecast claims for the relevant financial year.

2000-01 BUDGET

Total Expenses

Total expenses, encompassing the projected cost of claims and other expenditure, are projected to be \$71 million in 2000-01.

Asset Acquisitions

Asset acquisitions by the Board are projected to be \$0.2 million in 2000-01. This expenditure will be used to meet the information technology needs of the Board, including computer network upgrade and office refurbishment.

BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme. Funds are obtained from a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales and from investment earnings.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Corporation administers long-service benefits, which are required to be readily available when members choose to claim them. The Corporation does not directly control the numbers of claims made and therefore disbursements and cash flows may vary significantly from year to year. Over recent years, levy and investment income received has been gradually rising and substantial funds are held which are available to claimants.

Forward projections of scheme liabilities, investments and levy earnings are calculated on the basis of actuarial advice. An actuarial review taken at 30 June 1999 determined that the levy rate should be 0.23 percent compared with the current rate of 0.2 percent.

STRATEGIC DIRECTIONS

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved. As a key strategy to support these initiatives, the Corporation will be undertaking redevelopment of its information technology systems in 2000-01.

2000-01 BUDGET

Total Expenses

Total expenses are estimated to be \$70.7 million, of which \$61.0 million comprise long service payments for registered building and construction industry workers.

Total income is estimated at \$63.3 million, of which \$36.5 million is attributable to revenue from long-service levies, and \$26.8 million to investment earnings from funds invested through NSW Treasury Corporation.

Asset Acquisitions

An amount of \$1.6 million has been budgeted for re-development of the Corporation's information technology systems and for annual provisions.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	234,511	229,664	248,371
Other operating expenses	64,895	63,508	78,006
Maintenance	8,596	9,228	9,024
Depreciation and amortisation	18,990	20,283	17,377
Grants and subsidies	2,648	2,213	2,999
Other expenses	134,359	143,584	132,394
Total Expenses	463,999	468,480	488,171
Less: Retained Revenue -			
Sales of goods and services	70,713	66,897	71,726
Investment income	240	479	246
Retained taxes, fees and fines	3,400	6,201	3,400
Grants and contributions	32,623	26,770	29,097
Other revenue	8,667	9,864	8,819
Total Retained Revenue	115,643	110,211	113,288
Gain/(loss) on disposal of non current assets	...	(155)	...
NET COST OF SERVICES	348,356	358,424	374,883

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	205,162	200,693	216,786
Grants and subsidies	2,648	2,213	2,999
Finance costs	3,094	3,112	3,231
Other	205,379	213,741	214,776
Total Payments	416,283	419,759	437,792
Receipts			
Sale of goods and services	69,920	67,201	75,571
Other	44,774	41,861	40,065
Total Receipts	114,694	109,062	115,636
NET CASH FLOWS FROM OPERATING ACTIVITIES	(301,589)	(310,697)	(322,156)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	71	...
Purchases of property, plant and equipment	(24,679)	(25,331)	(31,350)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(24,679)	(25,260)	(31,350)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	...	500	229
Repayment of borrowings and advances	(1,012)	(1,012)	(1,082)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,012)	(512)	(853)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	295,075	302,242	319,514
Capital appropriation	24,679	24,589	31,350

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
Cash reimbursements from the Consolidated Fund Entity	3,815	3,938	4,600
Cash transfers to Consolidated Fund	...	(1,388)	...
NET CASH FLOWS FROM GOVERNMENT	323,569	329,381	355,464
NET INCREASE/(DECREASE) IN CASH	(3,711)	(7,088)	1,105
Opening Cash and Cash Equivalents	12,518	13,279	6,191
CLOSING CASH AND CASH EQUIVALENTS	8,807	6,191	7,296
CASH FLOW RECONCILIATION			
Net cost of services	(348,356)	(358,424)	(374,883)
Non cash items added back	48,087	47,900	48,212
Change in operating assets and liabilities	(1,320)	(173)	4,515
Net cash flow from operating activities	(301,589)	(310,697)	(322,156)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	8,807	6,191	7,296
Receivables	15,370	13,549	9,784
Other	...	3,241	3,241
Total Current Assets	24,177	22,981	20,321
Non Current Assets -			
Property, plant and equipment - Cost/valuation	501,528	527,991	560,972
Accumulated depreciation	(84,647)	(79,103)	(98,111)
Receivables	27,161	42,568	42,568
Other	...	3,202	3,202
Total Non Current Assets	444,042	494,658	508,631
Total Assets	468,219	517,639	528,952
LIABILITIES -			
Current Liabilities -			
Accounts payable	142	22,071	22,071
Borrowings	...	500	729
Employee entitlements	13,752	13,747	14,497
Other provisions	112	50	50
Other	29,200	21,806	21,806
Total Current Liabilities	43,206	58,174	59,153
Non Current Liabilities -			
Borrowings	44,207	44,207	43,125
Employee entitlements	...	3,256	3,256
Total Non Current Liabilities	44,207	47,463	46,381
Total Liabilities	87,413	105,637	105,534
NET ASSETS	380,806	412,002	423,418

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000

STATEMENT OF FINANCIAL POSITION (cont)

EQUITY

Reserves	36,645	64,078	64,078
Accumulated funds	344,161	347,924	359,340

TOTAL EQUITY	380,806	412,002	423,418
---------------------	----------------	----------------	----------------

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.1 Justice Policy and Planning

Program Objective(s): To provide an equitable and just legal system for the community.

Program Description: Research and provision of legal policy and information to assist the Government in formulating and initiating new policies and developing legislation. Review of laws and services in consultation with the community, to ensure they are relevant to contemporary needs. Development of initiatives to promote a safer community.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Aboriginal Justice Advisory Council	4	4
Bureau of Crime Statistics and Research	27	27
Crime Prevention Division	36	37
Criminal Law Review Division	5	5
Law Reform Commission	16	16
Legislation and Policy Division	20	19
	108	108

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,479	7,319	7,300
Other operating expenses	2,818	2,667	3,320
Maintenance	274	310	295
Depreciation and amortisation	331	323	306
Grants and subsidies			
Grants to non profit organisations	1,841	1,950	2,294
Criminology Research	71	45	70

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.1 Justice Policy and Planning (cont)

OPERATING STATEMENT (cont)

Australian Institute of Judicial Administration	68	57	67
Local Government - capital grants	250
Total Expenses	12,882	12,671	13,902
Less:			
Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	47	50	58
Minor sales of goods and services	280	100	263
Investment income	8	17	9
Grants and contributions	2,327	1,970	2,247
Other revenue	74	107	87
Total Retained Revenue	2,736	2,244	2,664
NET COST OF SERVICES	10,146	10,427	11,238
<hr/>			
ASSET ACQUISITIONS	140	218	151

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.2 Regulatory Services

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Legal Profession Advisory Council	1	1
Office of the Legal Services Commissioner	12	12
Professional Standards Council	1	2
	14	15

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,192	1,387	1,503
Other operating expenses	994	880	950
Maintenance	9	62	10
Depreciation and amortisation	106	52	106
Total Expenses	2,301	2,381	2,569

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.2 Regulatory Services (cont)

OPERATING STATEMENT (cont)

Retained Revenue -			
Other revenue	2,174	2,553	2,363
Total Retained Revenue	2,174	2,553	2,363
NET COST OF SERVICES	127	(172)	206
<hr/>			
ASSET ACQUISITIONS	49	27	21
<hr/>			

ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.3 Legal and Support Services

Program Objective(s): To provide a range of legal and support services to Government and the community, including legal representation, debt recovery and legal practice management services. To provide information about the Department, the Attorney General and the NSW justice system and act as a point of contact for members of the public who wish to raise questions with the Attorney General.

Program Description: Representation of and advice to members of the public granted legal aid. Provision of relevant policy submissions to Government. Provision of an impartial dispute resolution service to all sections of the community. The recovery of debt owed to New South Wales Government Departments and other Government agencies.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Community Justice Centres-					
Number of Centres	no.	6	6	6	6
Number of files opened	no.	5,587	5,641	5,600	6,000
Percentage resolved	%	38	37	36	38
Number of mediation sessions	no.	1,630	2,035	2,000	2,200
Percentage agreement	%	85	84	85	85
Public Defenders -					
Supreme Court Trials	no.	45	55	26	26
Supreme Court Sentences	no.	11	7	2	2
District Court Trials	no.	283	418	450	450
District Court Sentences	no.	188	171	75	75
District Court Appeals	no.	28	47	20	20
Court of Criminal Appeal appearances	no.	89	51	60	60
State Debt Recovery Office-					
General Debt Recovery					
VCT Time To Pay (TTP) arrangements	no.	720	1,100	1,500	1,500
Total value of VCT outstanding TTP's	\$m	6.1	9	12	12
Fine Enforcement					
Enforcement orders issued	no.	205,000	555,000	492,000	640,000
Active Time to Pay arrangements	no.	600	15,000	18,000	32,000
Total matters closed	no.	81,304	267,352	329,000	592,000
<u>Average Staffing:</u>	EFT	131	130	137	188

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.3 Legal and Support Services (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	12,412	10,590	18,477
Other operating expenses	4,848	6,656	8,275
Maintenance	624	477	807
Depreciation and amortisation	549	548	657
Grants and subsidies			
Commercial Disputes Centre	88	88	87
Other expenses			
Compensation for legal costs	533	712	548
Costs in Criminal Cases Act	262	800	264
Costs awarded against the Crown in criminal matters	1,779	1,000	1,798
Legal Representation Office	2,345	2,100	863
Compensation - Crimes Act inquiries	300	150	295
Witnesses expenses	500	...	493
Special inquiries - expenses	...	8,025	...
Legal assistance claims	400	75	393
Dormant Funds on Public Trust	24	24	25
Crown Solicitor's Office fees	13,300	11,600	13,067
Total Expenses	37,964	42,845	46,049
Less: Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	77	64	121
Minor sales of goods and services	836	455	902

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.3 Legal and Support Services (cont)

OPERATING STATEMENT (cont)

Investment income	11	21	15
Grants and contributions	404	522	264
Other revenue	52	141	115
Total Retained Revenue	1,380	1,203	1,417
NET COST OF SERVICES	36,584	41,642	44,632
ASSET ACQUISITIONS	678	836	262

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.4 Justice Support Services

Program Objective(s): To provide services which support the integrity of the justice system.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Office of the Sheriff-					
Jury management - persons served on jury duty	no.	n.a.	15,016	14,100	14,100
Court security - incidents reported	no.	n.a.	1,077	900	1,150
Enforcement warrants executed	no.	n.a.	78,613	77,920	80,000
Reporting Services Bureau-					
Reporting service provided	hours	n.a.	99,661	114,645	116,933
Transcription service provided	hours	n.a.	50,652	52,310	53,354
Transcription fees received	\$m	n.a.	4.4	3.9	3.9
<u>Average Staffing:</u>	EFT	n.a.	734	738	768

	1999-00	
Budget	Revised	2000-01
\$000	\$000	Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	41,039	38,595	42,953
Other operating expenses	9,997	10,831	11,913
Maintenance	1,970	2,103	2,045
Depreciation and amortisation	2,614	3,444	1,680
Other expenses			
Jury costs	6,339	7,439	6,971
Ex gratia payments	...	1	...
Total Expenses	61,959	62,413	65,562

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.4 Justice Support Services (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Legal Aid services	...	1	...
Sheriff's fees	4,869	4,464	5,011
Services provided to departmental commercial activities	489	433	460
Minor sales of goods and services	605	930	501
Investment income	60	117	60
Grants and contributions	147	204	...
Other revenue	1,072	1,777	1,058
Total Retained Revenue	7,242	7,926	7,090
NET COST OF SERVICES	54,717	54,487	58,472

ASSET ACQUISITIONS	1,588	1,825	1,680
---------------------------	--------------	--------------	--------------

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.5 Human Rights Services

Program Objective(s): To ensure the individual rights of the people of New South Wales are understood, respected and supported.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeals.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Administrative Decisions Tribunal -					
Total matters disposed	no.	126	223	564	896
Anti-Discrimination Board -					
Request for legal advice	no.	164	160	226	319
Complaints lodged	no.	1,312	1,250	1,350	1,350
Complaints finalised	no.	1,520	1,438	1,450	1,450
Complaints referred to the Equal Opportunity Tribunal	no.	149	175	195	195
Privacy Committee -					
Complaints resolved	no.	160	202	200	220
Advice provided	no.	215	184	200	250
Victims Compensation Tribunal -					
Applications registered	no.	11,200	12,702	8,300	10,000
Awards made	no.	6,313	5,815	3,615	4,800
Dismissals	no.	2,160	2,886	2,226	3,200
Total amount of awards paid	\$m	91.6	80.2	87.3	87.3
<u>Average Staffing:</u>	EFT	97	125	137	137

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.1 Justice Services

23.1.5 Human Rights Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,619	4,412	5,333
Other operating expenses	4,725	4,021	5,339
Maintenance	334	370	354
Depreciation and amortisation	523	278	274
Grants and subsidies			
Grants to non profit organisations	500	...	150
Other expenses			
Office of the Public Guardian	4,954	4,954	5,083
Compensation to victims of crimes	93,623	96,504	92,246
Total Expenses	109,278	110,539	108,779
Less: Retained Revenue -			
Sales of goods and services			
Services provided to departmental commercial activities	59	64	73
Minor sales of goods and services	160	569	692
Investment income	11	22	11
Retained taxes, fees and fines	3,400	6,200	3,400
Grants and contributions	4
Other revenue	1,162	667	1,190
Total Retained Revenue	4,796	7,522	5,366
NET COST OF SERVICES	104,482	103,017	103,413
<hr/>			
ASSET ACQUISITIONS	232	245	191

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.1 Supreme Court

Program Objective(s): To provide a range of appropriate and accessible civil and criminal dispute resolution services which meet the demands of all clients.

Program Description: The provision of courts, judges, masters, registry services and support staff to hear appeals and criminal and civil trials. The administration of deceased estates by the Probate Division of the Supreme Court.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Civil cases resolved -					
At hearing	no.	1,615	694	875	875
Arbitration	no.	353	17	18	18
Other disposals (includes settlements, transfers, etc)	no.	9,130	5,199	6,900	5,500
Appeals	no.	795	739	745	745
Criminal cases resolved -					
Bail applications	no.	2,661	2,935	2,900	2,900
Trials	no.	43	70	68	68
Other (Pleas, no bills, etc)	no.	67	56	80	80
Appeals	no.	709	669	750	750
Probate grants made	no.	21,936	21,811	21,900	21,900
<u>Average Staffing:</u>	EFT	310	310	310	310

1999-00	2000-01
Budget	Budget
\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	27,391	29,315	29,058
Other operating expenses	3,591	3,118	4,822
Maintenance	772	779	733

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.1 Supreme Court (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	1,506	2,377	1,436
Other expenses			
Law Courts Limited	3,367	3,367	3,402
Fees for the arbitration of civil claims	327	22	336
Total Expenses	36,954	38,978	39,787
Less: Retained Revenue -			
Sales of goods and services			
Sale of transcripts	1,560	1,200	1,245
Supreme Court fees	20,936	20,391	21,543
Services provided to departmental commercial activities	138	134	152
Minor sales of goods and services	189	7	2
Investment income	25	45	22
Grants and contributions	10
Other revenue	477	551	498
Total Retained Revenue	23,335	22,328	23,462
NET COST OF SERVICES	13,619	16,650	16,325
ASSET ACQUISITIONS	1,912	3,183	4,962

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.2 District Court

Program Objective(s): To provide statewide intermediate court services in the State justice system. To provide an independent centralised listing service for criminal proceedings in higher courts.

Program Description: The provision of courts, judges, registry services and support staff to hear non-capital indictable offences and civil matters up to a limit of \$250,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Civil disputes resolved -					
Trial/hearing	no.	3,350	3,200	3,300	3,000
Arbitration	no.	2,550	2,100	2,300	2,300
Settled	no.	7,500	7,500	7,700	8,000
Supreme Court Transfers	no.	1,050
Total	no.	14,450	12,800	13,300	13,300
Criminal disputes resolved -					
Trials	no.	2,900	3,250	3,000	3,000
Sentences	no.	850	950	1,100	1,200
Appeals	no.	6,100	7,000	7,300	7,300
Total	no.	9,850	11,200	11,400	11,500
Enforcement orders issued -					
Civil	no.	300	300	300	300
<u>Average Staffing:</u>	EFT	276	276	265	267

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	29,270	29,319	29,338
Other operating expenses	4,911	5,143	6,214

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.2 District Court (cont)

OPERATING STATEMENT (cont)

Maintenance	702	741	708
Depreciation and amortisation	2,998	2,862	2,969
Other expenses			
Fees for the arbitration of civil claims	891	957	916
Contingent expenses - financing leases	63	68	61
Interest expenses - financing leases	932	932	907
Total Expenses	39,767	40,022	41,113
Less: Retained Revenue -			
Sales of goods and services			
Sale of transcripts	1,132	831	865
District Court fees	11,268	12,068	11,595
Services provided to departmental commercial activities	115	124	142
Minor sales of goods and services	241	4	2
Investment income	21	42	21
Grants and contributions	8
Other revenue	1,162	692	940
Total Retained Revenue	13,947	13,761	13,565
NET COST OF SERVICES	25,820	26,261	27,548
ASSET ACQUISITIONS	1,643	1,791	4,146

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.3 Local Courts

Program Objective(s): To provide lower or magistrate court services in the State justice system.

Program Description: The provision of courts, magistrates, registry services and support staff to hear summary matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Disputes resolved -					
Civil -					
Trial/hearing	no.	3,842	3,139	2,972	3,000
Arbitration	no.	1,784	1,558	1,606	1,600
Settled	no.	6,113	5,822	5,666	5,700
Total	no.	11,739	10,519	10,244	10,300
Criminal	no.	232,303	242,513	243,870	243,900
Other matters (Family Law and Children's Court)	no.	38,745	35,242	35,428	35,500
Total disputes resolved	no.	282,787	288,274	289,542	289,700
Enforcement orders issued -					
Civil	no.	81,056	79,512	79,390	79,400
<u>Average Staffing</u> :	EFT	1,172	1,164	1,183	1,192

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	77,659	77,105	82,225
Other operating expenses	17,109	17,553	22,399
Maintenance	3,186	3,553	3,466

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.3 Local Courts (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	8,551	8,781	8,449
Grants and subsidies			
Grants to non profit organisations	80	73	81
Other expenses			
Fees for the arbitration of civil claims	621	559	638
Fees for inquests and post mortems	1,491	1,900	1,514
Total Expenses	108,697	109,524	118,772
Less: Retained Revenue -			
Sales of goods and services			
Rents and leases - other	...	400	400
Family Law Court	2,158	1,597	2,220
Sale of transcripts	892	900	935
Local Court fees	20,012	17,300	20,592
Services provided to departmental commercial activities	500	555	635
Birth, death and marriage fees - other	293	380	301
Minor sales of goods and services	782	73	9
Investment income	90	187	94
Retained taxes, fees and fines	...	1	...
Grants and contributions	36
Other revenue	1,640	2,064	1,770
Total Retained Revenue	26,403	23,457	26,956
Gain/(loss) on disposal of non current assets	...	(155)	...
NET COST OF SERVICES	82,294	86,222	91,816
ASSET ACQUISITIONS	15,949	14,984	17,291

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.4 Land and Environment Court

Program Objective(s): To provide superior court services in the State justice system in respect of local government appeals, land valuation and environment matters.

Program Description: The provision of courts, judges, assessors, registry services and support staff to deal with development, building and environmental matters.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Disputes resolved -					
Trial/hearing	no.	1,347	1,258	1,270	1,300
Section 34 conference	no.	58	55	55	60
Mediation	no.	10	20	25	35
Settled	no.	526	575	580	558
Total	no.	1,941	1,908	1,930	1,953
<u>Average Staffing:</u>	EFT	48	46	47	47

	1999-00	2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,047	5,138	5,097
Other operating expenses	738	863	915
Maintenance	172	129	119
Depreciation and amortisation	643	590	638
Total Expenses	6,600	6,720	6,769

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.4 Land and Environment Court (cont)

OPERATING STATEMENT (cont)

Retained Revenue -

Sales of goods and services			
Sale of transcripts	85	50	53
Land and Environment Court fees	1,304	1,900	1,390
Services provided to departmental commercial activities	20	22	25
Minor sales of goods and services	9	9	8
Investment income	4	7	4
Grants and contributions	1
Other revenue	67	127	20
Total Retained Revenue	1,490	2,115	1,500
NET COST OF SERVICES	5,110	4,605	5,269
<hr/>			
ASSET ACQUISITIONS	538	501	241

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.5 Industrial Relations Commission

Program Objective(s): To provide court and dispute resolution services concerning industrial matters and to make and vary industrial awards upon application.

Program Description: The conduct of compulsory conferences in an endeavour to settle industrial disputes. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements. The hearing of certain criminal prosecutions for offences under industrial laws.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Cases resolved (Industrial Relations Commission)-					
Disputes	no.	838	1,003	1,092	1,000
Unfair dismissals	no.	2,847	4,875	3,792	3,500
Enterprise Agreements	no.	309	424	372	350
Unfair Contracts	no.	145	342	336	350
Appeals	no.	94	94	72	80
Criminal Prosecutions	no.	216	265	312	300
Total	no.	4,449	8,181	7,536	7,500
<u>Average Staffing:</u>	EFT	119	119	132	130

	1999-00		
Budget	Revised	Budget	
\$000	\$000	\$000	

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,791	11,301	11,008
Other operating expenses	4,136	3,689	4,559
Maintenance	319	375	354
Depreciation and amortisation	402	570	394
Total Expenses	15,648	15,935	16,315

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.5 Industrial Relations Commission (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Sale of transcripts	550	364	400
Services provided to departmental commercial activities	54	62	70
Minor sales of goods and services	185	363	166
Investment income	10	21	10
Grants and contributions	4
Other revenue	156	298	173
Total Retained Revenue	959	1,108	819
NET COST OF SERVICES	14,689	14,827	15,496

ASSET ACQUISITIONS	742	701	1,424
---------------------------	------------	------------	--------------

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.6 Compensation Court

Program Objective(s): To achieve the earliest possible resolution of disputes through the provision of appropriate services in the Compensation Court. To facilitate the prompt resolution of dust diseases claims.

Program Description: The provision of courts, judges, registry services and support staff to hear claims and appeals concerning compensation matters.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Compensation Court-					
Disputes resolved -					
At hearing	no.	12,463	15,716	16,950	16,750
Before hearing	no.	5,410	3,964	3,250	3,250
Total	no.	17,873	19,680	20,200	20,000
Dust Diseases Tribunal -					
Disputes resolved	no.	219	237	225	230
<u>Average Staffing</u> :	EFT	192	192	192	192

	1999-00	2000-01
	Budget	Revised
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	17,612	15,183	16,079
Other operating expenses	11,028	8,087	9,300
Maintenance	234	329	133
Depreciation and amortisation	767	458	468
Other expenses			
Contingent expenses - financing leases	146	215	250
Interest expenses - financing leases	2,162	2,180	2,324
Total Expenses	31,949	26,452	28,554

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

23 ATTORNEY GENERAL'S DEPARTMENT

23.2 Court Services

23.2.6 Compensation Court (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Sale of transcripts	500	543	465
Compensation Court fees	270	367	355
Minor sales of goods and services	98	123	75
Grants and contributions	29,682	24,074	26,586
Other revenue	631	887	605
Total Retained Revenue	31,181	25,994	28,086
NET COST OF SERVICES	768	458	468

ASSET ACQUISITIONS	1,208	1,020	981
---------------------------	--------------	--------------	------------

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,910	1,923	1,882
Other operating expenses	830	859	1,100
Maintenance	40	17	20
Depreciation and amortisation	172	146	132
Other expenses	...	85	110
Total Expenses	2,952	3,030	3,244
Less: Retained Revenue -			
Sales of goods and services	20	28	21
Investment income	2	2	2
Other revenue	15	3	5
Total Retained Revenue	37	33	28
NET COST OF SERVICES	2,915	2,997	3,216

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,807	1,815	1,766
Other	885	978	1,347
Total Payments	2,692	2,793	3,113
Receipts			
Sale of goods and services	20	26	21
Other	17	5	93
Total Receipts	37	31	114
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,655)	(2,762)	(2,999)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(195)	(195)	(50)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(195)	(195)	(50)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,596	2,704	2,952
Capital appropriation	195	195	50
Cash reimbursements from the Consolidated Fund Entity	55	60	57
NET CASH FLOWS FROM GOVERNMENT	2,846	2,959	3,059
NET INCREASE/(DECREASE) IN CASH	(4)	2	10
Opening Cash and Cash Equivalents	5	8	10
CLOSING CASH AND CASH EQUIVALENTS	1	10	20
CASH FLOW RECONCILIATION			
Net cost of services	(2,915)	(2,997)	(3,216)
Non cash items added back	275	248	243
Change in operating assets and liabilities	(15)	(13)	(26)
Net cash flow from operating activities	(2,655)	(2,762)	(2,999)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1	10	20
Receivables	1	2	31
Other	13
Total Current Assets	15	12	51
Non Current Assets -			
Property, plant and equipment - Cost/valuation	3,773	1,351	1,401
Accumulated depreciation	(3,455)	(1,106)	(1,238)
Total Non Current Assets	318	245	163
Total Assets	333	257	214
LIABILITIES -			
Current Liabilities -			
Accounts payable	41	41	39
Employee entitlements	200	195	200
Other	5
Total Current Liabilities	246	236	239
Non Current Liabilities -			
Employee entitlements	30
Total Non Current Liabilities	30
Total Liabilities	276	236	239
NET ASSETS	57	21	(25)
EQUITY			
Accumulated funds	57	21	(25)
TOTAL EQUITY	57	21	(25)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

24.1 Judicial Commission of New South Wales

24.1.1 Judicial Commission of New South Wales

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Sentencing consistency and judicial education/training	21	22
Complaints	2	2
Administration, management support and stenographic services	4	4
	27	28

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,910	1,923	1,882
Other operating expenses	830	859	1,100
Maintenance	40	17	20
Depreciation and amortisation	172	146	132
Other expenses			
Conduct Division	...	85	110
Total Expenses	2,952	3,030	3,244

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

24 JUDICIAL COMMISSION OF NEW SOUTH WALES

24.1 Judicial Commission of New South Wales

24.1.1 Judicial Commission of New South Wales (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	20	28	21
Investment income	2	2	2
Other revenue	15	3	5
Total Retained Revenue	37	33	28
NET COST OF SERVICES	2,915	2,997	3,216
<hr/>			
ASSET ACQUISITIONS	195	195	50

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	38,410	37,074	35,958
Other operating expenses	6,897	7,730	8,393
Maintenance	658	720	825
Depreciation and amortisation	1,600	1,600	1,700
Grants and subsidies	9,525	10,490	10,619
Other expenses	27,415	32,154	42,286
Total Expenses	84,505	89,768	99,781
Less: Retained Revenue -			
Sales of goods and services	36,696	32,382	38,814
Investment income	520	885	1,035
Grants and contributions	16,947	18,242	18,351
Other revenue	180	180	150
Total Retained Revenue	54,343	51,689	58,350
NET COST OF SERVICES	30,162	38,079	41,431

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	38,259	37,091	35,958
Grants and subsidies	9,525	10,490	10,619
Other	34,697	42,114	50,832
Total Payments	82,481	89,695	97,409
Receipts			
Sale of goods and services	37,006	37,949	38,344
Other	17,647	19,307	19,563
Total Receipts	54,653	57,256	57,907
NET CASH FLOWS FROM OPERATING ACTIVITIES	(27,828)	(32,439)	(39,502)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	550	456	400
Purchases of property, plant and equipment	(2,562)	(3,024)	(2,641)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,012)	(2,568)	(2,241)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(2,450)	(2,450)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(2,450)	(2,450)	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	35,187	35,390	39,880
Capital appropriation	2,562	2,562	2,641
NET CASH FLOWS FROM GOVERNMENT	37,749	37,952	42,521
NET INCREASE/(DECREASE) IN CASH	5,459	495	778

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	3,169	4,323	4,818
CLOSING CASH AND CASH EQUIVALENTS	8,628	4,818	5,596
<hr/>			
CASH FLOW RECONCILIATION			
Net cost of services	(30,162)	(38,079)	(41,431)
Non cash items added back	1,600	1,600	1,700
Change in operating assets and liabilities	734	4,040	229
Net cash flow from operating activities	(27,828)	(32,439)	(39,502)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	8,628	4,818	5,596
Receivables	2,190	2,993	4,028
Other	3,369	4,397	3,950
Total Current Assets	14,187	12,208	13,574
Non Current Assets -			
Property, plant and equipment - Cost/valuation	15,749	15,255	16,796
Accumulated depreciation	(9,965)	(8,612)	(9,612)
Receivables	9,150	8,186	7,386
Total Non Current Assets	14,934	14,829	14,570
Total Assets	29,121	27,037	28,144
LIABILITIES -			
Current Liabilities -			
Accounts payable	12,531	9,002	9,019
Employee entitlements	2,219	2,391	2,391
Total Current Liabilities	14,750	11,393	11,410
Non Current Liabilities -			
Employee entitlements	4,793	5,701	5,701
Other	1,773	2,963	2,963
Total Non Current Liabilities	6,566	8,664	8,664
Total Liabilities	21,316	20,057	20,074
NET ASSETS	7,805	6,980	8,070
EQUITY			
Accumulated funds	7,805	6,980	8,070
TOTAL EQUITY	7,805	6,980	8,070

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes
Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under legislation relating to family law, de facto relationships, adoption of children, child support, matters coming under the Children (Care and Protection) Act 1987 and in disputes arising from family relationships. To promote the role of alternative dispute resolution in family law matters through conferencing and mediation.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00*	2000-01*
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	71.5	72.7	70.0	71.4
Non-English Speaking Background	%	6.3	7.2	6.5	6.7
Aboriginal & Torres Strait Islander	%	3.1	2.3	2.8	2.7
Non-Urban	%	43.4	43.3	44.4	43.7
Receiving Commonwealth benefits	%	77.4	78.9	78.2	78.2
Approval rate of applications for legal aid	%	68.7	55.5	51.2	62.3

Outputs:

Number of Services Provided					
Advice and minor assistance	no.	23,256	21,717	21,590	30,000
Telephone information	no.	12,932	13,717	14,748	75,000
Alternative Dispute Resolution **	no.	n.a.	n.a.	1,049	2,300
Case Approvals	no.	8,828	6,558	4,920	12,000
Duty appearances	no.	2,321	1,581	1,515	1,300
Section 33 approvals to investigate merits of an application	no.	491	350	n.a.	n.a.
<u>Average Staffing:</u>	EFT	165	167	160	150

* For the 1999-2000 year the Commission introduced a new computer data base system (LA Office), common to Legal Aid Offices nationally, and simultaneously adopted national statistical standards and definitions in the compilation of operational data. The new statistical methodology is substantially different from that used previously, making direct comparisons between 1999-2000 and 2000-01 data, and data from previous years, invalid in most categories.

** Subject to case approval.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes
Arising from Family Relationships (cont)**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,344	9,455	9,097
Other operating expenses	1,869	2,282	2,470
Maintenance	181	213	243
Depreciation and amortisation	440	472	501
Grants and subsidies			
Domestic Violence Advocacy Service*	262
Other expenses			
Payments to private practitioners	5,147	3,472	13,887
Total Expenses	18,243	15,894	26,198
Less: Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	855	974	920
Legal aid services - Commonwealth matters	15,152	14,148	24,309
Investment income	316	204	200
Grants and contributions	922	648	650
Other revenue	52	29	25
Total Retained Revenue	17,297	16,003	26,104
NET COST OF SERVICES	946	(109)	94
ASSET ACQUISITIONS			
	735	868	758

* The Domestic Violence Advocacy Service has been transferred from this program to Community Legal Centre program.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal
Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

	Units	1997-98	1998-99	1999-00*	2000-01*
<u>Outcomes:</u>					
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	18.7	18.4	18.6	18.6
Non-English Speaking Background	%	9.2	9.6	9.4	9.4
Aboriginal & Torres Strait Islander	%	4.7	3.5	4.4	4.2
Non-Urban	%	38.0	34.1	36.2	36.1
Receiving Commonwealth benefits	%	70.1	70.1	70.0	70.1
Approval rate of applications for legal aid	%	90.6	91.4	83.4	83.4
<u>Outputs:</u>					
Advice and minor assistance	no.	10,644	10,301	7,890	7,500
Telephone information	no.	6,956	8,531	8,589	50,000
Case approvals	no.	7,050	7,363	15,533	15,600
Duty appearances	no.	83,187	88,056	141,111	140,000
Section 33 approvals to investigate merits of an application	no.	492	531	n.a.	n.a.
<u>Average Staffing:</u>	EFT	273	316	305	300

* For the 1999-2000 year the Commission introduced a new computer data base system (LA Office), common to Legal Aid Offices nationally, and simultaneously adopted national statistical standards and definitions in the compilation of operational data. The new statistical methodology is substantially different from that used previously, making direct comparisons between 1999-2000 and 2000-01 data, and data from previous years, invalid in most categories.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal
Law Matters (cont)**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	18,808	19,167	19,461
Other operating expenses	3,042	3,530	3,822
Maintenance	295	329	377
Depreciation and amortisation	718	731	776
Other expenses			
Payments to private practitioners	20,666	21,988	20,501
Payments to Public Defenders	...	250	...
Total Expenses	43,529	45,995	44,937
Less: Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	622	915	975
Legal aid services - Commonwealth matters	11,589	6,255	3,163
Investment income	12	490	491
Grants and contributions	7,399	10,124	9,572
Other revenue	81	93	78
Total Retained Revenue	19,703	17,877	14,279
NET COST OF SERVICES	23,826	28,118	30,658
<hr/>			
ASSET ACQUISITIONS	1,149	1,356	1,184

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in General
Law Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00*	2000-01*
<u>Percent of Grants to Access and Equity</u>					
<u>Target Group clients</u>					
Female	%	40.5	41.7	40.0	40.7
Non-English Speaking Background	%	16.8	11.9	14.7	14.5
Aboriginal & Torres Strait Islander	%	1.6	1.4	1.3	1.4
Non-Urban	%	27.5	26.6	27.3	27.1
Receiving Commonwealth benefits	%	74.8	75.7	75.6	75.4
Approval rate of applications for legal aid	%	88.0	91.1	58.3	58.3
 <u>Outputs:</u>					
Advice and minor assistance	no.	19,284	18,466	15,158	15,000
Telephone information	no.	17,870	18,798	19,782	50,000
Alternative Dispute Resolution	no.	n.a.	n.a.	35	50
Case Approvals	no.	3,603	3,908	1,141	2,500
Duty appearances	no.	7,328	7,857	11,913	11,900
Section 33 approvals to investigate merits of an application	no.	992	1,081	n.a.	n.a.
 <u>Average Staffing:</u>	 EFT	 146	 111	 124	 100

* For the 1999-2000 year the Commission introduced a new computer data base system (LA Office), common to Legal Aid Offices nationally, and simultaneously adopted national statistical standards and definitions in the compilation of operational data. The new statistical methodology is substantially different from that used previously, making direct comparisons between 1999-2000 and 2000-01 data, and data from previous years, invalid in most categories.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in General
Law Matters (cont)**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	8,133	7,934	6,603
Other operating expenses	1,720	1,851	2,005
Maintenance	167	172	197
Depreciation and amortisation	405	383	407
Other expenses			
Payments to private practitioners	1,452	6,181	6,760
Total Expenses	11,877	16,521	15,972
Less: Retained Revenue -			
Sales of goods and services			
Contributions by legally assisted persons	4,119	4,417	4,100
Legal aid services - Commonwealth matters	3,150	5,051	3,575
Investment income	192	191	344
Grants and contributions	2,109	2,216	2,978
Other revenue	47	58	47
Total Retained Revenue	9,617	11,933	11,044
NET COST OF SERVICES	2,260	4,588	4,928
ASSET ACQUISITIONS	649	766	669

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

25.1.4 Community Legal Centre Funding

Program Objective(s): To provide accessible community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education, and take part in law reform activities to redress social and legal injustices. To provide information, advice and casework for the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes, and the implementation of accountability measures for participating organisations.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Administration	4	4

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	270	261	269
Other operating expenses	166	43	69
Maintenance	5	4	5
Depreciation and amortisation	13	9	10
Grants and subsidies			
Grants to community legal centres	6,961	7,976	7,885
Women's court support services	2,168	2,118	2,326
Domestic Violence Advocacy Service	...	262	270
Community Legal Centres Secretariat - NSW	134	134	138
Total Expenses	9,717	10,807	10,972

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

25.1.4 Community Legal Centre Funding (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Legal aid services - Commonwealth matters	70	70	70
Grants and contributions	6,517	5,254	5,151
Total Retained Revenue	6,587	5,324	5,221
NET COST OF SERVICES	3,130	5,483	5,751

ASSET ACQUISITIONS	20	24	21
---------------------------	-----------	-----------	-----------

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

25.1.5 Alternative Dispute Resolution Funding

Program Objective(s): To provide timely, inexpensive, informal and accessible resolution of disputes, and to minimise the need to resort to litigation.

Program Description: Provision of forums where family and civil law matters that meet certain criteria may be discussed between the parties and the facilitators, with the view of resolving, or at least narrowing, the issues in dispute.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Number of Services Provided					
Family Law referrals to ADR	no.	n.a.	n.a.	1,049	2,300
Civil Law referrals to ADR	no.	n.a.	n.a.	35	50
Family Law Conferencing -					
Meetings held	no.	186	204	431	800
Agreements reached	no.	94	143	378	700
Agreement rate	%	51	70	88	88
Family Law mediation -					
Meetings held	no.	159	90	n.a.	n.a.
Agreements reached	no.	76	54	n.a.	n.a.
Agreement rate	%	48	60	n.a.	n.a.
Civil Law Pro Bono mediation -					
Meetings held	no.	10	9	9	9
Agreements reached	no.	8	8	5	5
Agreement rate	%	80	89	78	78
<u>Average Staffing:</u>	EFT	3	3	4	6

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

25 LEGAL AID COMMISSION OF NEW SOUTH WALES

25.1 Legal Aid and Other Legal Services

25.1.5 Alternative Dispute Resolution Funding (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	855	257	528
Other operating expenses	100	24	27
Maintenance	10	2	3
Depreciation and amortisation	24	5	6
Other expenses			
Payments to private practitioners	150	263	1,138
Total Expenses	1,139	551	1,702
Less: Retained Revenue -			
Sales of goods and services			
Legal aid services - Commonwealth matters	1,139	552	1,702
Total Retained Revenue	1,139	552	1,702
NET COST OF SERVICES	...	(1)	...
<hr/>			
ASSET ACQUISITIONS	9	10	9

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	41,390	44,197	45,393
Other operating expenses	8,501	9,268	9,976
Maintenance	...	82	520
Depreciation and amortisation	1,700	1,700	2,430
Other expenses	2,843	2,925	2,913
Total Expenses	54,434	58,172	61,232
Less: Retained Revenue -			
Sales of goods and services	84	84	167
Investment income	125	125	129
Grants and contributions	2,089
Other revenue	21	21	42
Total Retained Revenue	230	230	2,427
Gain/(loss) on disposal of non current assets	5	10	5
NET COST OF SERVICES	54,199	57,932	58,800

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	36,657	39,137	41,304
Other	11,334	12,590	13,458
Total Payments	47,991	51,727	54,762
Receipts			
Sale of goods and services	64	84	167
Other	168	222	2,251
Total Receipts	232	306	2,418
NET CASH FLOWS FROM OPERATING ACTIVITIES	(47,759)	(51,421)	(52,344)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	5	10	5
Purchases of property, plant and equipment	(900)	(1,115)	(6,678)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(895)	(1,105)	(6,673)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	47,460	52,107	52,466
Capital appropriation	900	900	4,648
Cash reimbursements from the Consolidated Fund Entity	587	587	800
NET CASH FLOWS FROM GOVERNMENT	48,947	53,594	57,914
NET INCREASE/(DECREASE) IN CASH	293	1,068	(1,103)
Opening Cash and Cash Equivalents	1,358	1,076	2,144
CLOSING CASH AND CASH EQUIVALENTS	1,651	2,144	1,041

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(54,199)	(57,932)	(58,800)
Non cash items added back	5,735	5,735	6,792
Change in operating assets and liabilities	705	776	(336)
Net cash flow from operating activities	(47,759)	(51,421)	(52,344)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,651	2,144	1,041
Receivables	48	291	422
Other	186	498	500
Total Current Assets	1,885	2,933	1,963
Non Current Assets -			
Property, plant and equipment - Cost/valuation	23,115	22,988	28,936
Accumulated depreciation	(17,956)	(17,538)	(19,238)
Total Non Current Assets	5,159	5,450	9,698
Total Assets	7,044	8,383	11,661
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,749	1,525	1,110
Employee entitlements	3,353	3,524	3,741
Total Current Liabilities	6,102	5,049	4,851
Total Liabilities	6,102	5,049	4,851
NET ASSETS	942	3,334	6,810
EQUITY			
Reserves	1,563	1,563	1,563
Accumulated funds	(621)	1,771	5,247
TOTAL EQUITY	942	3,334	6,810

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

26.1 Crown Representation in Criminal Prosecutions

26.1.1 Crown Representation in Criminal Prosecutions

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Courts.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	100	100	100	100
Trials completed	no.	80	80	90	105
District Court -					
Trials registered	no.	3,200	3,300	3,300	2,600
Trials completed	no.	2,400	2,400	3,000	3,000
Sentences registered	no.	900	900	1,000	1,000
Sentences completed	no.	900	900	1,000	1,000
All grounds appeals registered	no.	1,500	1,500	1,500	2,000
All grounds appeals completed	no.	2,000	2,000	2,000	2,000
Local Courts -					
Committals registered	no.	5,000	5,000	5,200	6,000
Committals completed	no.	5,300	5,300	5,300	5,500
<u>Average Staffing:</u>	EFT	506	506	530	540

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	41,390	44,197	45,393
Other operating expenses	8,501	9,268	9,976
Maintenance	...	82	520

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

26.1 Crown Representation in Criminal Prosecutions

26.1.1 Crown Representation in Criminal Prosecutions (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	1,700	1,700	2,430
Other expenses			
Allowances to witnesses	2,703	2,785	2,773
Ex gratia payments	50	50	50
Living expenses of non-Australian citizen defendants	90	90	90
Total Expenses	54,434	58,172	61,232
Less: Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	84	84	167
Investment income	125	125	129
Grants and contributions	2,089
Other revenue	21	21	42
Total Retained Revenue	230	230	2,427
Gain/(loss) on disposal of non current assets	5	10	5
NET COST OF SERVICES	54,199	57,932	58,800
ASSET ACQUISITIONS	900	1,115	6,678

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	18,589	18,770	16,796
Other operating expenses	8,916	8,407	8,167
Maintenance	165	150	150
Depreciation and amortisation	967	1,027	1,418
Grants and subsidies	120	161	1,300
Other expenses	...	2,000	...
Total Expenses	28,757	30,515	27,831
Less: Retained Revenue -			
Sales of goods and services	1,460	1,274	1,077
Investment income	45	30	15
Grants and contributions	8,486	8,368	8,660
Total Retained Revenue	9,991	9,672	9,752
NET COST OF SERVICES	18,766	20,843	18,079

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	17,268	17,352	16,302
Grants and subsidies	120	161	1,300
Other	9,141	10,568	9,374
Total Payments	26,529	28,081	26,976
Receipts			
Sale of goods and services	1,351	1,322	1,113
Other	8,531	8,419	9,512
Total Receipts	9,882	9,741	10,625
NET CASH FLOWS FROM OPERATING ACTIVITIES	(16,647)	(18,340)	(16,351)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(500)	(839)	(795)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(500)	(839)	(795)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	...	400	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	...	400	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	15,930	18,413	15,265
Capital appropriation	400	629	695
Cash reimbursements from the Consolidated Fund Entity	412	446	392
NET CASH FLOWS FROM GOVERNMENT	16,742	19,488	16,352
NET INCREASE/(DECREASE) IN CASH	(405)	709	(794)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	1,201	282	991
CLOSING CASH AND CASH EQUIVALENTS	796	991	197
<hr/>			
CASH FLOW RECONCILIATION			
Net cost of services	(18,766)	(20,843)	(18,079)
Non cash items added back	2,121	1,937	2,184
Change in operating assets and liabilities	(2)	566	(456)
Net cash flow from operating activities	(16,647)	(18,340)	(16,351)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	796	991	197
Receivables	820	692	721
Other	410	238	243
Total Current Assets	2,026	1,921	1,161
Non Current Assets -			
Property, plant and equipment - Cost/valuation	8,215	8,270	9,065
Accumulated depreciation	(3,397)	(3,288)	(4,706)
Total Non Current Assets	4,818	4,982	4,359
Total Assets	6,844	6,903	5,520
LIABILITIES -			
Current Liabilities -			
Accounts payable	777	1,116	915
Employee entitlements	1,865	1,830	1,609
Other	70	160	160
Total Current Liabilities	2,712	3,106	2,684
Non Current Liabilities -			
Borrowings	...	400	400
Other	75	110	110
Total Non Current Liabilities	75	510	510
Total Liabilities	2,787	3,616	3,194
NET ASSETS	4,057	3,287	2,326
EQUITY			
Accumulated funds	4,057	3,287	2,326
TOTAL EQUITY	4,057	3,287	2,326

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

27.1 Industrial Relations

27.1.1 Private Sector Industrial Relations

Program Objective(s): To develop and promote workplace changes and to assist the community and industry to understand and comply with the industrial laws of New South Wales.

Program Description: Provision of policy advice on industrial relations and workplace equity, provision of award information, and the inspection, regulation and licensing of certain occupations.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Industrial compliance	98	94
Industrial information	89	80
Policy advice	39	20
Workplace change	10	6
	236	200

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,075	12,631	10,446
Other operating expenses	5,940	4,362	4,284
Maintenance	147	149	149
Depreciation and amortisation	621	662	964
Grants and subsidies			
Tractor rollover protection scheme	1,200
Grants to non profit organisations	120	161	100
Other expenses			
Ex gratia payments	...	2,000	...
Total Expenses	18,903	19,965	17,143

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

27.1 Industrial Relations

27.1.1 Private Sector Industrial Relations (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Publication sales	650	700	600
Fees for services	65	164	100
Recoupment of administration costs - general government agencies	472	290	290
Minor sales of goods and services	178	63	47
Investment income	40	28	14
Grants and contributions	498	594	605
Total Retained Revenue	1,903	1,839	1,656
NET COST OF SERVICES	17,000	18,126	14,287
<hr/>			
ASSET ACQUISITIONS	350	677	660

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

27.1 Industrial Relations

27.1.2 Dispute Resolution

Program Objective(s): To permit an independent inquiry into promotion and disciplinary decisions affecting staff in Government Departments and agencies and the provision of a conciliation service that resolves workers' compensation claims in an effective and economic manner.

Program Description: Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector and most authorities, and the provision of a cost effective mechanism for the resolution of disputed workers' compensation claims.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Public sector appeals	15	13
Conciliation services	66	66
	81	79

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	6,514	6,139	6,350
Other operating expenses	2,976	4,045	3,883
Maintenance	18	1	1
Depreciation and amortisation	346	365	454
Total Expenses	9,854	10,550	10,688

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

27 DEPARTMENT OF INDUSTRIAL RELATIONS

27.1 Industrial Relations

27.1.2 Dispute Resolution (cont)

OPERATING STATEMENT (cont)

Less: Retained Revenue -

Sales of goods and services			
Sale of transcripts	15	30	15
Recoupment of administration costs - general government agencies	58	22	22
Minor sales of goods and services	22	5	3
Investment income	5	2	1
Grants and contributions	7,988	7,774	8,055
Total Retained Revenue	8,088	7,833	8,096
NET COST OF SERVICES	1,766	2,717	2,592
<hr/>			
ASSET ACQUISITIONS	150	162	135

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

PUBLIC TRUST OFFICE - ADMINISTRATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	21,296	19,893	22,013
Investment income	2,040	1,822	1,500
Other revenue	1,184	1,113	1,157
Total Retained Revenue	24,520	22,828	24,670
Less: Expenses -			
Operating Expenses -			
Employee Related	17,573	17,590	18,100
Other operating expenses	5,811	4,573	5,307
Maintenance	307	744	891
Depreciation and amortisation	2,199	2,250	2,018
Total Expenses	25,890	25,157	26,316
Gain/(loss) on disposal of non current assets	(20)	685	4
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	(1,390)	(1,644)	(1,642)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

PUBLIC TRUST OFFICE - ADMINISTRATION

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	21,296	19,965	22,010
Other	3,582	4,155	5,568
Total Receipts	24,878	24,120	27,578
Payments			
Employee Related	16,255	19,247	17,817
Other	6,173	5,417	8,259
Total Payments	22,428	24,664	26,076
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,450	(544)	1,502
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	400	1,580	504
Proceeds from sale of investments	4,868	5,259	5,000
Purchases of property, plant and equipment	(7,832)	(3,499)	(5,262)
Purchases of investments	...	(2,128)	(1,698)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,564)	1,212	(1,456)
NET INCREASE/(DECREASE) IN CASH	(114)	668	46
Opening Cash and Cash Equivalents	3,094	390	1,058
CLOSING CASH AND CASH EQUIVALENTS	2,980	1,058	1,104
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	(1,390)	(1,644)	(1,642)
Non cash items added back	3,092	2,917	2,702
Change in operating assets and liabilities	748	(1,817)	442
Net cash flow from operating activities	2,450	(544)	1,502

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

PUBLIC TRUST OFFICE - ADMINISTRATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,980	1,058	1,104
Investments	7,117	5,000	5,000
Receivables	737	1,333	1,347
Other	2,255	2,408	2,407
Total Current Assets	13,089	9,799	9,858
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	30,508	24,283	29,045
Accumulated depreciation	(8,959)	(8,067)	(10,085)
Investments	18,091	19,623	15,637
Total Non Current Assets	39,640	35,839	34,597
Total Assets	52,729	45,638	44,455
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,117	211	383
Employee entitlements	2,199	1,364	1,400
Total Current Liabilities	3,316	1,575	1,783
Non Current Liabilities -			
Employee entitlements	17,390	12,649	12,900
Total Non Current Liabilities	17,390	12,649	12,900
Total Liabilities	20,706	14,224	14,683
NET ASSETS	32,023	31,414	29,772
EQUITY			
Accumulated funds	32,023	31,414	29,772
TOTAL EQUITY	32,023	31,414	29,772

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	12,567	12,762	14,122
Investment income	135	300	307
Grants and contributions	...	15	...
Other revenue	17	36	59
Total Retained Revenue	12,719	13,113	14,488
Less: Expenses -			
Operating Expenses -			
Employee Related	6,055	6,515	6,539
Other operating expenses	3,979	3,475	3,569
Maintenance	194	175	211
Depreciation and amortisation	1,015	894	848
Total Expenses	11,243	11,059	11,167
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	1,476	2,054	3,321
Distributions -			
Dividends	1,033	1,438	2,325

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	12,567	12,762	14,122
Other	224	437	445
Total Receipts	12,791	13,199	14,567
Payments			
Employee Related	6,195	6,315	6,541
Other	4,005	3,614	4,161
Total Payments	10,200	9,929	10,702
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,591	3,270	3,865
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(4,500)	(1,918)	(3,901)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,500)	(1,918)	(3,901)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(2,124)	(2,372)	(1,438)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(2,124)	(2,372)	(1,438)
NET INCREASE/(DECREASE) IN CASH	(4,033)	(1,020)	(1,474)
Opening Cash and Cash Equivalents	5,460	6,505	5,485
CLOSING CASH AND CASH EQUIVALENTS	1,427	5,485	4,011
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	1,476	2,054	3,321
Non cash items added back	1,015	894	848
Change in operating assets and liabilities	100	322	(304)
Net cash flow from operating activities	2,591	3,270	3,865

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,427	5,485	4,011
Receivables	43	95	397
Other	1,900	1,976	1,978
Total Current Assets	3,370	7,556	6,386
Non Current Assets -			
Property, plant and equipment - Cost/valuation	9,396	6,166	10,067
Accumulated depreciation	(3,999)	(3,840)	(4,688)
Other	...	1,171	1,205
Total Non Current Assets	5,397	3,497	6,584
Total Assets	8,767	11,053	12,970
LIABILITIES -			
Current Liabilities -			
Accounts payable	240	240	240
Employee entitlements	285	285	285
Other provisions	1,033	1,438	1,687
Total Current Liabilities	1,558	1,963	2,212
Non Current Liabilities -			
Employee entitlements	...	1,171	1,205
Total Non Current Liabilities	...	1,171	1,205
Total Liabilities	1,558	3,134	3,417
NET ASSETS	7,209	7,919	9,553
EQUITY			
Accumulated funds	7,209	7,919	9,553
TOTAL EQUITY	7,209	7,919	9,553

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKERS' COMPENSATION (DUST DISEASES) BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	81	58	63
Investment income	26,048	21,584	25,687
Other revenue	46,988	35,181	45,230
Total Retained Revenue	73,117	56,823	70,980
Less: Expenses -			
Operating Expenses -			
Employee Related	1,005	1,151	1,077
Other operating expenses	68,385	51,895	65,305
Maintenance	44	20	21
Depreciation and amortisation	106	166	204
Grants and subsidies	3,600	3,600	4,386
Total Expenses	73,140	56,832	70,993
Gain/(loss) on disposal of non current assets	23	9	14
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	1

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKERS' COMPENSATION (DUST DISEASES) BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	81	58	63
Retained taxes	57,000	75,476	63,035
Other	1,248	4,390	4,585
Total Receipts	58,329	79,924	67,683
Payments			
Employee Related	922	1,096	1,047
Grants and subsidies	3,600	3,600	4,386
Other	36,441	35,300	37,135
Total Payments	40,963	39,996	42,568
NET CASH FLOWS FROM OPERATING ACTIVITIES	17,366	39,928	25,115
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	53	43	48
Proceeds from sale of investments	...	61,129	50,500
Purchases of property, plant and equipment	(241)	(936)	(181)
Purchases of investments	(15,000)	(100,874)	(73,800)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(15,188)	(40,638)	(23,433)
NET INCREASE/(DECREASE) IN CASH	2,178	(710)	1,682
Opening Cash and Cash Equivalents	23,076	21,769	21,059
CLOSING CASH AND CASH EQUIVALENTS	25,254	21,059	22,741
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	1
Non cash items added back	(24,693)	(17,217)	(21,107)
Change in operating assets and liabilities	42,059	57,145	46,221
Net cash flow from operating activities	17,366	39,928	25,115

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKERS' COMPENSATION (DUST DISEASES) BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	25,254	21,059	22,741
Investments	54,190	59,993	63,304
Receivables	4,373	8,010	8,010
Other	82	83	85
Total Current Assets	83,899	89,145	94,140
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	2,770	3,586	3,725
Accumulated depreciation	(314)	(453)	(649)
Investments	283,810	286,500	327,800
Receivables	(30,170)	(66,160)	(83,965)
Total Non Current Assets	256,096	223,473	246,911
Total Assets	339,995	312,618	341,051
LIABILITIES -			
Current Liabilities -			
Accounts payable	41,672	700	700
Employee entitlements	513	290	320
Other provisions	...	26,100	38,000
Total Current Liabilities	42,185	27,090	39,020
Non Current Liabilities -			
Employee entitlements	31	28	30
Other	297,779	285,500	302,000
Total Non Current Liabilities	297,810	285,528	302,030

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

WORKERS' COMPENSATION (DUST DISEASES) BOARD

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000

STATEMENT OF FINANCIAL POSITION (cont)

Total Liabilities	339,995	312,618	341,050
NET ASSETS	1
EQUITY			
Accumulated funds	1
TOTAL EQUITY	1

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Investment income	27,360	20,800	26,800
Retained taxes, fees and fines	24,600	36,700	36,500
Other revenue	31	151	16
Total Retained Revenue	51,991	57,651	63,316
Less: Expenses -			
Operating Expenses -			
Employee Related	4,396	4,534	5,203
Other operating expenses	4,151	3,198	3,758
Maintenance	88	70	98
Depreciation and amortisation	534	455	664
Other expenses	38,200	44,600	61,000
Total Expenses	47,369	52,857	70,723
Gain/(loss) on disposal of non current assets	12
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	4,622	4,794	(7,395)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Retained taxes	24,600	37,873	36,500
Other	186	386	212
Total Receipts	24,786	38,259	36,712
Payments			
Employee Related	4,292	4,453	5,203
Other	31,312	31,296	33,352
Total Payments	35,604	35,749	38,555
NET CASH FLOWS FROM OPERATING ACTIVITIES	(10,818)	2,510	(1,843)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	50
Proceeds from sale of investments	11,188	...	3,394
Purchases of property, plant and equipment	(370)	(350)	(1,600)
Purchases of investments	...	(3,706)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	10,818	(4,056)	1,844
NET INCREASE/(DECREASE) IN CASH	...	(1,546)	1
Opening Cash and Cash Equivalents	3,001	4,547	3,001
CLOSING CASH AND CASH EQUIVALENTS	3,001	3,001	3,002
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	4,622	4,794	(7,395)
Non cash items added back	(26,666)	(20,145)	(25,936)
Change in operating assets and liabilities	11,226	17,861	31,488
Net cash flow from operating activities	(10,818)	2,510	(1,843)

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE
PAYMENTS CORPORATION**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	3,001	3,001	3,002
Receivables	4,036	3,300	3,300
Other	78	60	60
Total Current Assets	7,115	6,361	6,362
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	2,531	2,202	3,739
Accumulated depreciation	(1,204)	(976)	(1,615)
Investments	357,557	361,371	384,577
Total Non Current Assets	358,884	362,597	386,701
Total Assets	365,999	368,958	393,063
LIABILITIES -			
Current Liabilities -			
Accounts payable	610	550	550
Employee entitlements	280	280	280
Other provisions	29,480	29,500	32,500
Total Current Liabilities	30,370	30,330	33,330
Non Current Liabilities -			
Employee entitlements	1,024	1,200	1,200
Other	253,539	271,300	299,800
Total Non Current Liabilities	254,563	272,500	301,000
Total Liabilities	284,933	302,830	334,330
NET ASSETS	81,066	66,128	58,733
EQUITY			
Accumulated funds	81,066	66,128	58,733
TOTAL EQUITY	81,066	66,128	58,733

**MINISTER FOR COMMUNITY SERVICES, MINISTER
FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND
MINISTER FOR WOMEN**

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Community Services			
Total Expenses	920.7	1,007.9	9.5
Asset Acquisitions	29.3	34.1	16.4
Community Services Commission			
Total Expenses	4.0	4.2	5.6
Asset Acquisitions	0.1	0.0	(-) 76.3
Ageing and Disability Department			
Total Expenses	741.6	890.5	20.1
Asset Acquisitions	0.3	0.7	125.7
Home Care Service of New South Wales			
Total Expenses	132.3	140.7	6.4
Asset Acquisitions	2.0	10.1	404.6
Department for Women			
Total Expenses	4.9	5.2	5.7
Asset Acquisitions	0.0	0.6	n/a
Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Women			
Total Expenses ^(a)	1,438.3	1,611.8	12.1
Asset Acquisitions	31.7	45.5	43.5

(a) The Ministerial totals have been reduced to exclude recurrent payments made by the Ageing and Disability Department to the Department of Community Services and the Home Care Service.

DEPARTMENT OF COMMUNITY SERVICES

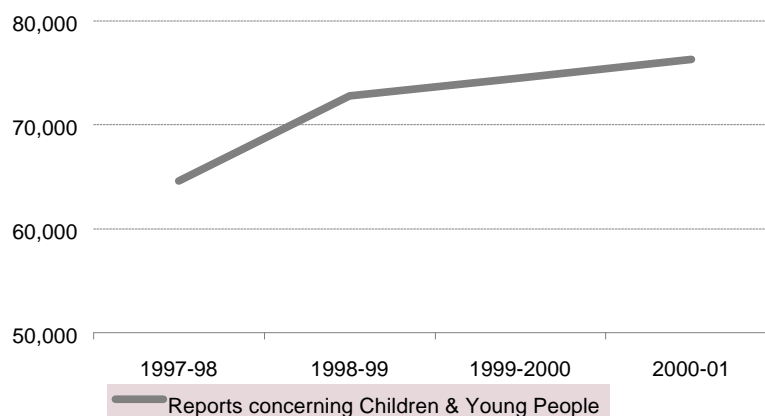
The Department of Community Services has two main roles: Child and Family Services, which assists children, families and communities; and Disability Services, which provides certain services to people with disabilities.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000, work continued on improving current and future services. Significant areas of activity included a whole-of-government response in the areas of child protection, the quality of care provided to children and people with disabilities, collaborative work with community partners, enhanced children's services, and support for families and people in need of accommodation.

Within the Child and Family Services area, the demand for ongoing services continued to increase steadily, with major increases in reports of concern about children and families to the Department. This increase, to a projected 74,500 reports in 1999-2000, can partly be traced to greater community awareness of child abuse and neglect.

Chart 5.1 Reports concerning Children & Young People



For 1999-2000, a total of 67,800 children will have been assessed by the Department to determine the need for ongoing action, monitoring or referral to other agencies.

Within Disability Services, the Department continued its work in strengthening the delivery of services through competency based training to staff and the employment of senior practitioners to assist with better management of processes.

Accommodation and support services are provided to about 2,700 clients with an intellectual disability, within group homes and residential centres.

In February 2000, plans were announced to transform the Department into a contemporary service which is flexible and responsive to changing client needs, as well as improving clinical and professional supervision.

The proposed changes will lead to:

- ◆ improving client access through consistent and high quality service throughout the State, with quicker response times and more skilled staff;
- ◆ freeing-up existing staff from administrative duties;
- ◆ providing better child protection services;
- ◆ providing more appropriate accommodation and specialised services for people with disabilities;
- ◆ providing better training and professional support for Departmental staff;
- ◆ streamlining Departmental administration; and
- ◆ separating child and family services from disability services.

Under the transformation process the number of administrative areas will reduce from sixteen to eight, although there will be no office closures.

STRATEGIC DIRECTIONS

In 2000-01 the Department will continue to drive the implementation of the transformation process whilst maintaining its focus on the achievement of the Government's commitments towards the delivery of community services.

Child and Family Support Services

Within Child and Family Support services, a number of initiatives and developments will take place, including:

- ◆ the proclamation and implementation of the Children and Young Persons (Care and Protection) Act 1998;
- ◆ the new legislative regulations in respect of care and protection laws for children and young people providing the Department with a greater role in prevention, rather than solely assisting families after a crisis occurs;

- ◆ the TeleService Centre - a centralised State-wide intake service, providing a 24 hour/seven days a week initial assessment service in respect of child protection notifications;
- ◆ the rolling-out of the new Client Database System to assist the Department with its client administration;
- ◆ the expansion of the Government's Families First Initiative and Drug Summit Initiative which were announced in 1999-2000;
- ◆ the ongoing reform of substitute care services; and
- ◆ the expansion of the NSW Parenting Campaign which aims to acknowledge the difficulties faced by parents and carers and to provide them and the wider community with practical information on parenting issues.

Community Partners

The Department provides funding and support to its *Community Partners* – community agencies, volunteers, local communities and local government agencies. In this area, the focus will continue to be supporting homeless people, strengthening partnerships, community development and provision of value for service funding. These activities will be supported by the new Community Partners Information System that will assist the Department with its funded services administration.

Disability Services

Major initiatives include the improvement of the Department's business management strategies used in disability services, creating greater diversity in the range of service models, better management of the process of accessing Departmental disability services, and strengthening the delivery of services. The Department's new Client Database will also assist with the administration of disability services to clients.

2000-01 BUDGET

Total Expenses

Total 2000-01 expenses for the Department are estimated at \$1007.9 million, an increase of \$87.2 million or 9.5 percent on the 1999-2000 Budget. This increase in expenditure is a result of the net impact of:

- ◆ demand-driven increases for the various services provided by the Department, particularly within the areas of substitute care, child protection and disability crisis accommodation;

- ◆ increased Government funding to be applied to the Drug Summit Initiative and the Families First Initiative; and
- ◆ the impact of the Department's internal transformation process.

Child and Family Support

Total expenses of \$389.3 million will provide for the support of children, adolescents and families under stress or crisis, an increase of \$54.5 million (or 16.3 percent) on the 1999-2000 Budget.

Included within the funding under this program is:

- ◆ \$110.5 million towards the protection of children from abuse and neglect, this is an increase of 17.7 percent on last year;
- ◆ \$97.7 million under the Supported Accommodation Assistance Program – a joint Commonwealth-State Program providing assistance to people who are either in crisis, homeless, moving towards independent living or who are returning to their own families. The program also helps community organisations to provide accommodation or other support services for people in need;
- ◆ \$149.5 million towards the provision of out-of-home care and foster care; and
- ◆ \$31.6 million to provide support and help to children and families during the year, including direct payments of \$29.5 million under the family and individual support program.

Children's Services

Total expenses of \$100.3 million have been allocated to assist the community in the provision of child care and related services, including flexible and innovative services for rural families, seasonal workers, farming and Aboriginal and remote communities.

Specific programs include:

- ◆ pre-schools and day care centres (\$83.2 million);
- ◆ vacation care (\$2.3 million); and
- ◆ early childhood resource and support services (\$4.2 million).

Community Resources

A total of \$113.2 million is being provided for support services and concessions to assist in reducing the effects of social disadvantage of specific groups and increase community self-sufficiency.

Funding of \$19.2 million is provided for community development projects, including provision of neighbourhood houses and playgroups; \$15.9 million for community youth and adolescent support, and \$3.5 million for financial assistance to vulnerable families.

Funding of \$65.1 million is provided in concessions, including \$63.1 million towards electricity rebates for pensioners and financially disadvantaged people. Electricity retail suppliers provide these rebates with the Government meeting the cost.

Disability Services

An amount of \$405.2 million will be made available for community and accommodation support services to people with intellectual disabilities and high support needs. Of this amount, \$319 million is funded by the Ageing and Disability Department (ADD), including \$36.3 million, which was previously provided directly to the Department of Community Services. This reallocation recognises ADD's role as funder of disability services within Government.

The Department will continue to assist people with a disability to maximise their independence and participation in the community.

Asset Acquisitions

The Department's 2000-01 Asset Acquisitions program of \$34.1 million provides for the maintenance and upgrading of residential care and other facilities operated by the Department, as well as information management and customer service systems and a call centre. Specific provision has been made in the program for:

- ◆ service 2000 projects which include the development and implementation of the Client Database System, the Community Partners System and the TeleService Centre (the Department's 24 hour per day/seven days a week Statewide client intake system) (\$7.1 million);
- ◆ the Enterprise Information Infrastructure project which sets out to remediate the Department's core data for more efficient and effective use (\$1.4 million);
- ◆ essential corrective and preventative maintenance of the Department's large residential and other facilities (\$5.6 million);

- ◆ the continued upgrading of residential accommodation, including the removal of material containing asbestos, essential refurbishment, and essential capital maintenance (\$9.6 million);
- ◆ minor works projects, including replacement of furniture and equipment (\$7.9 million);
- ◆ system design and specification of a Financial Management System (\$0.9 million); and
- ◆ the rolling out of information technology facilities within Departmental disability group homes (\$1.6 million).

COMMUNITY SERVICES COMMISSION

The Community Services Commission is an independent government body operating under the *Community Services (Complaints, Reviews and Monitoring) Act 1993*. It investigates and mediates complaints concerning unreasonable conduct by Government and non-government community service providers in New South Wales as well as monitoring service quality. It also coordinates the Community Visitor Scheme to aid in the independent monitoring of residential facilities for children, young people and people with disabilities.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

A review of the newly established Disability Death Review Team (DDRT) was undertaken by the Commissioner to determine its effectiveness and need for ongoing funding. As a result, recurrent funding has now been allocated in 2000-01 and subsequent years.

A major one-off inquiry into the provision of substitute care in New South Wales was commenced in 1999-2000 and is expected to be completed in September 2000.

STRATEGIC DIRECTIONS

Consistent with the Government's social justice strategy and the provision of the *Community Services (Complaints, Reviews and Monitoring) Act 1993*, the Commission's strategic goals are to:

- ◆ promote and encourage high quality community services;

- ◆ promote and protect the interests, needs and rights of consumers of community services, especially those most vulnerable; and
- ◆ foster community attitudes which are informed and vigilant about consumer rights and needs.

2000-01 BUDGET

Total Expenses

The Commission's total expenses budget for 2000-01 is \$4.2 million. This includes an additional \$0.5 million provided for:

- ◆ the ongoing functioning of the Disability Death Review Team; and
- ◆ an increase in the number of day visits from around 1,150 in 1999-2000 to 1,500 under the Community Visitors Scheme (\$0.2 million).

Asset Acquisitions

The Commission's asset acquisitions program of \$18,000 in 2000-01 provides for the purchase of computers and minor office equipment.

AGEING AND DISABILITY DEPARTMENT

The Department is responsible for improving outcomes for people with disabilities, older people and their families. In this context, it provides funds to other government and non-government agencies on a contract basis to enable services to be delivered to frail older people, people with disabilities and their carers. The Department also provides strategic policy and planning in relation to these groups.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total Departmental expenses are estimated at \$756.5 million in 1999-2000, an increase of \$49.4 million since 1998-99.

This increase is mainly attributable to higher funding of \$38.8 million in the Disability Services Program to provide a range of services, including meeting the needs of school leavers with a disability, provision of additional supported accommodation placements for people with a disability, the provision of a specific children's program and a range of other disability services.

The Home and Community Care program has also seen growth of some \$8.6 million.

STRATEGIC DIRECTIONS

The Department will continue to work collaboratively with non-government and government organisations to maximise the use of available resources. In particular, the Department will focus on managing the disability service access system by:

- ◆ applying resources to individuals who have demonstrated priority needs;
- ◆ putting in place processes which optimise existing resources;
- ◆ establishing appropriate prevention strategies which allow individuals to remain in the community in order to delay entry into high cost supported accommodation;
- ◆ recognising the significant investment the Government has made in fostering partnerships with non-government organisations; and
- ◆ redirecting existing resources in some large disability residential facilities to achieve more appropriate outcomes for individuals currently accommodated in these settings.

2000-01 BUDGET

Total Expenses

The Departmental total expenses budget in 2000-01 is \$890.5 million, of which \$854 million, or 96 percent, is administered under three major programs - the Disability Services Program, the Home and Community Care Program and the Ageing Program. Additional funding to the Department includes:

- ◆ \$44.9 million for various initiatives including supported accommodation, local area coordination to meet immediate needs quickly and to help strengthen informal supports in the community, relocation of residents from large disability residential facilities and other flexible disability support services;
- ◆ \$36.3 million previously provided directly to the Department of Community Services for Disability Services;
- ◆ \$21.5 million in growth funding for the Home and Community Care Program;

- ◆ \$2 million for non-government organisations to purchase disability accessible vehicles; and
- ◆ \$6.1 million for a capital grant to the Home Care Service of New South Wales to establish a new service delivery model.

Disability Services Program

Total funding provided under the Disability Services Program in 2000-01 is \$612.3 million. This includes an additional \$44.9 million (\$218.6 million over four years) to enhance the strategic direction for the Disability Services system in New South Wales. This funding will provide supported accommodation, local area coordination to meet immediate needs quickly and to help strengthen internal supports in the community, relocation of residents from large disability residential facilities and other flexible disability support services.

Disability Services Program funding in 2000-01 includes \$134.1 million to fund a range of programs under the Commonwealth/State Disability Agreement (CSDA). The CSDA has resulted in the development of standards that aim to establish clearly what is expected of present and prospective service providers and encourage service quality improvement, including funding under transition arrangements to assist community organisations upgrade facilities for clients with disabilities.

The Disability Services Program also includes \$366.2 million in 2000-01 to maximise the independence and community participation of people with disabilities. This will be provided to both government and non-government organisations in 2000-01 to assist, accommodate and support people with a disability through direct accommodation services and in-home support.

Funding of \$71.4 million will be provided to government and non-government organisations to provide a range of services to support families and reduce the cost of disability. These services include respite care, day programs, early intervention, therapy and provision of equipment. A specific children's program will be operated within this funding.

Funding under the program will also include \$36.3 million which was previously provided directly from the Consolidated Fund to the Department of Community Services for the provision of a range of disability services. The inclusion of this funding within the budget of the Ageing and Disability Department recognises its funding role within government. These funds will be administered consistently with other funding provided by the Department to the Department of Community Services.

In line with its role as funder of disability services, the Department will also continue to manage the expression of interest process for disability group homes currently provided by the Department of Community Services.

A program providing a planned transition from school to training and community access opportunities for people with disabilities will continue in 2000-01. Early identification of the needs of people with disability who are leaving school allows for the development of individual transition plans that best suit their needs and those of family. Funds of \$38.3 million are being allocated to this program.

Funding in 2000-01 also includes \$2 million to be provided to non-government organisations to purchase a number of disability accessible vehicles under the community transport program.

Home and Community Care Program

The Home and Community Care (HACC) program is a joint Commonwealth-State program which has operated since 1986. The program is targeted at frail older people and people with disabilities who do not receive residential care support, and their carers.

HACC provides funds for an extensive range of support services to assist people to continue to live independently and minimise premature or inappropriate admission to permanent residential care. The Ageing and Disability Department administers the program with assistance from the Departments of Health, Housing and Transport.

One of the main HACC service providers is the Home Care Service, which is shown as a separate agency in the 2000-01 Budget Papers.

Total estimated expenditure on the HACC program in 2000-01, including funding allocated direct to the Department of Health, will be \$291.2 million. This represents an increase of \$21.5 million over last year. The NSW Government contribution will be \$117.2 million.

Growth in HACC funding will enable services to be maintained as well as expanded in areas such as home help and personal care, home maintenance, food services, community respite care, community paramedical services, community nursing, education information and coordination and Aboriginal and Torres Strait Islander (ATSI) services.

Ageing Program

In addition to funding provided under the Home and Community Care Program for services to older people, funding of \$2.2 million is being provided in 2000-01 for a number of initiatives associated with the Department's Ageing Program. Key areas of focus will be the NSW Action Plan on Dementia, transport demonstration projects, community care projects and a project to increase the volunteer activities of older people.

Disability Council

The Disability Council is a statutory authority which provides advice to the NSW Government on issues affecting people with disabilities, their families and carers. The budget for the Council is included with the budget for the Ageing and Disability Department and is administered on a day to day basis by the Executive Officer of the Council.

Guardianship Tribunal

The Guardianship Tribunal is an autonomous body dealing with applications for guardianship and financial management orders. It also undertakes related investigative and educative roles. The budget for the Tribunal is included within the budget for the Ageing and Disability Department.

Asset Acquisitions

The Department's approved capital program of \$677,000 for 2000-01 includes funding for an E-Business project to enable the community, service providers, departmental personnel and other Human Services agencies to access the information and systems necessary to significantly improve the delivery of services to the ageing and disability sectors. The capital program also provides for asset acquisitions associated with the upgrading of computer facilities and the purchase of minor plant and equipment.

HOME CARE SERVICE OF NEW SOUTH WALES

The Home Care Service is mainly funded through the Home and Community Care (HACC) program, which is a joint Commonwealth/State program. The objective of the Service is to provide high quality, cost effective household support services to frail aged people, younger people with disabilities and their carers.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

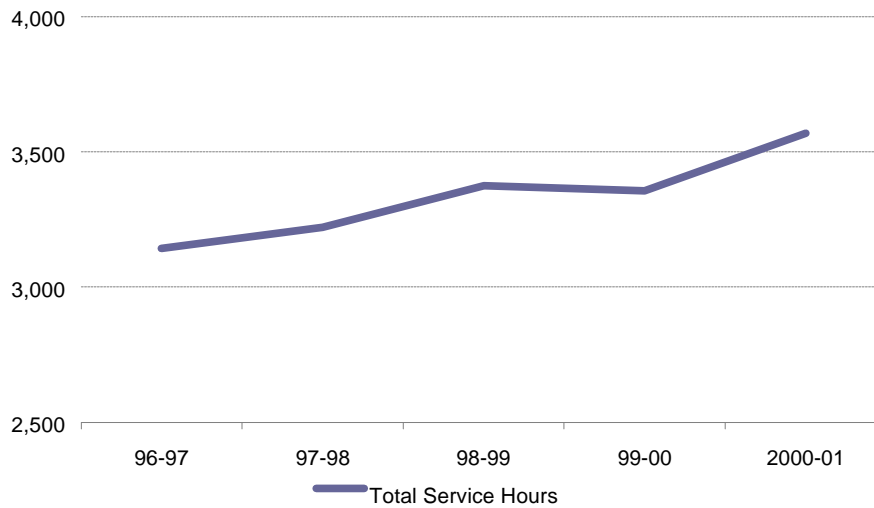
Over the past five years there has been an increase in demand for the services provided by the Home Care Service to HACC target customers. This has resulted from the ageing of the population, and from people with a range of disabilities now requiring home support.

Consistent with the HACC objective of assisting people to avoid inappropriate residential care, the Home Care Service has been increasingly responding to people with complex care needs.

The Home Care Service has achieved steady improvement in its workers compensation performance through its occupational health and safety program called "Safecare". Workers Compensation deposit premiums have fallen from \$13.3 million in 1996-97 to \$10.9 million in 2000-01. This has allowed the Home Care Service to direct more resources towards face to face services.

In the past twelve months the Home Care Service has successfully gained new funding of around \$1.2 million, on a contestable basis, from both the HACC Program and Commonwealth funded Community Aged Care Packages. The effect of these funds will be seen in increased hours in 2000-01.

Chart 5.1: Total Hours of Service Provided – thousands of hours



STRATEGIC DIRECTIONS

The three-year action plan, endorsed by the NSW Cabinet, following the 1997 Independent Review of the Home Care Service, will be completed in June 2000. A key component of the action plan was to redesign Home Care's work practices.

The Home Care Service has completed preliminary work on redesigning its major business processes. This will result in a new Service Delivery Model supported by new technologies and produce significant savings in administration over seven years commencing in 2001-02. These savings will allow Home Care to increase its service hours by 160,000 per year from 2002-03.

2000-01 BUDGET

Total Expenses

The Home Care Service's total expenses budget for 2000-01 is \$140.7 million.

The Home Care Service will receive \$117.6 million (before indexation and new funding) from the HACC program through the Ageing and Disability Department. The Service will continue to provide household support services to help people to live independently.

Total expenses of the Home Care Service are expected to increase once the Ageing and Disability Department allocates growth funds for the Home and Community Care Program. Allocation of growth funds is likely to provide an additional 214,000 hours of service in 2000-01.

Asset Acquisitions

The Service's \$10.1 million asset acquisitions program includes an amount of \$6.1 million provided by way of a capital grant from the Ageing and Disability Department. This funding supports the first year implementation of the new Service Delivery Model and is outside the HACC program. Home Care is self funding the project to the extent of \$0.4 million. This capital grant is received as revenue and increases the Net Cost of Services to a surplus of \$5.8 million.

An amount of \$1.5 million is allocated for the purchase of new motor vehicles and \$2.1 million for the replacement of plant and equipment.

DEPARTMENT FOR WOMEN

The Department for Women was established by the NSW Government in April 1995 to significantly improve opportunities for women in New South Wales. The Department's purpose is to act as a key agent in improving the economic and social well-being of the women of New South Wales.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has undergone several changes in recent years, including the expansion of the Women's Information and Referral Service, the development of the Aboriginal and Torres Strait Islander Career Development and Employment Strategy, and the establishment of a Premier's Council for Women Policy Unit. It is anticipated that during 2000-01 the Women's Equity Bureau will be transferred from the Department of Industrial Relations to the Department for Women.

STRATEGIC DIRECTIONS

The Department for Women provides advice, leadership and direction in shaping whole-of-government policy, programs and services for women in line with the objectives of the Department and Premier's Council for Women. This work is complemented by the Department's role in provision of information services, development of the Women's Gateway and administration of the Women's Grants Program.

2000-01 BUDGET

Total Expenses

The Department has estimated total expenses of \$5.2 million in 2000-01, which includes funding of \$1 million for the Women's Grants Program. The Department will continue to implement the whole-of-government framework in the areas that impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives.

Asset Acquisitions

The total capital allocation in 2000-01 is \$0.57 million of which \$0.5 million is to be used for relocation of the office to alternative premises upon expiry of the existing lease in November 2000. An additional \$0.07 million is to be used for the ongoing upgrade of general office equipment.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	437,481	478,952	466,595
Other operating expenses	77,245	94,991	92,271
Maintenance	7,004	11,004	7,409
Depreciation and amortisation	8,000	8,000	8,000
Grants and subsidies	337,462	345,407	356,760
Other expenses	53,517	63,453	76,832
Total Expenses	920,709	1,001,807	1,007,867
Less:			
Retained Revenue -			
Sales of goods and services	16,533	16,533	22,639
Investment income	1,544	1,545	1,914
Grants and contributions	254,982	283,542	323,568
Other revenue	450	450	480
Total Retained Revenue	273,509	302,070	348,601
Gain/(loss) on disposal of non current assets	500	68	500
NET COST OF SERVICES	646,700	699,669	658,766

Note: Funding of \$36.3 million for Disability Services is now provided in Grants and contributions from the Ageing and Disability Department, reducing the net cost of services to \$659 million.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

	1999-00	2000-01	
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	399,457	441,800	434,084
Grants and subsidies	337,462	345,407	356,760
Other	137,766	169,015	224,192
Total Payments	874,685	956,222	1,015,036
Receipts			
Sale of goods and services	16,533	16,533	22,639
Other	256,976	286,037	373,642
Total Receipts	273,509	302,570	396,281
NET CASH FLOWS FROM OPERATING ACTIVITIES	(601,176)	(653,652)	(618,755)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	3,490	2,865	10,445
Purchases of property, plant and equipment	(29,284)	(28,141)	(34,089)
Purchases of investments	...	(15)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(25,794)	(25,291)	(23,644)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	588,210	614,130	603,068
Capital appropriation	29,284	33,315	34,089
Cash reimbursements from the Consolidated Fund Entity	15,750	16,785	17,121
Cash transfers to Consolidated Fund	...	(183)	...
NET CASH FLOWS FROM GOVERNMENT	633,244	664,047	654,278
NET INCREASE/(DECREASE) IN CASH	6,274	(14,896)	11,879
Opening Cash and Cash Equivalents	28,244	39,578	24,682
CLOSING CASH AND CASH EQUIVALENTS	34,518	24,682	36,561

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(646,700)	(699,669)	(658,766)
Non cash items added back	39,500	38,465	39,077
Change in operating assets and liabilities	6,024	7,552	934
Net cash flow from operating activities	(601,176)	(653,652)	(618,755)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	34,518	24,682	36,561
Investments	35	57	57
Receivables	3,713	4,306	4,306
Inventories	210	225	225
Other	443	85	85
Total Current Assets	38,919	29,355	41,234
Non Current Assets -			
Property, plant and equipment - Cost/valuation	336,768	341,374	365,018
Accumulated depreciation	(34,625)	(32,695)	(40,195)
Total Non Current Assets	302,143	308,679	324,823
Total Assets	341,062	338,034	366,057
LIABILITIES -			
Current Liabilities -			
Accounts payable	20,120	20,816	22,250
Employee entitlements	33,317	38,342	38,342
Total Current Liabilities	53,437	59,158	60,592
Total Liabilities	53,437	59,158	60,592
NET ASSETS	287,625	278,876	305,465
EQUITY			
Reserves	55,401	49,287	49,287
Accumulated funds	232,224	229,589	256,178
TOTAL EQUITY	287,625	278,876	305,465

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.1 Child and Family Support

Program Objective(s): To provide support and assistance to children, adolescents and families under stress or in crisis. To assist in the protection of children from abuse and neglect. To reconcile and strengthen family relationships except where the child's safety is at risk. To provide transitional support and accommodation services to children, young people, women and men.

Program Description: Notification, investigation and intervention in respect of children in need of protection. Provision of a range of care options for children separated from parents, including placements providing care at home and out of home (foster care and residential care). Monitoring and review of placements. Licensing and management of carers. Provision of adoption services and related information. Provision of support for organisations that assist vulnerable children, young people, women and men. Statewide coordination and provision of disaster welfare assistance to people who experience disadvantage due to disasters.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Children receiving protective services	thous	28.0	30.0	30.9	31.8
Children receiving substitute care services	thous	11.6	12.2	12.8	13.4
Children in substitute care at year-end	thous	6.7	7.8	8.0	8.9
Total number of children receiving assessment	thous	42.5	58.1	67.8	72.0
Reports concerning children and young people	thous	64.6	72.8	74.5	76.3
Clients receiving a service under the Supported Accommodation Assistance Program	thous	31.5	33.0	34.6	36.3
<u>Average Staffing:</u>	EFT	1,650	1,608	1,631	1,730

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.1 Child and Family Support (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	101,008	107,835	111,661
Other operating expenses	35,592	42,262	42,476
Maintenance	1,334	2,240	1,355
Depreciation and amortisation	3,483	3,440	3,440
Grants and subsidies			
Refuges for men, women, youth, children and intoxicated persons	81,746	85,778	91,290
Family and individual support	23,099	22,504	29,484
Community based residential care	39,642	38,812	40,781
Child protection	3,910	3,910	3,987
Grants to agencies	...	100	...
Disaster welfare relief	1,400	1,993	1,400
Other expenses			
Financial assistance for vulnerable families	2,738	2,738	2,887
Child sexual assault program	115	115	114
Child support allowances and associated expenses for foster care	40,264	50,200	59,924
Family group homes	488	488	496
Total Expenses	334,819	362,415	389,295

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.1 Child and Family Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	354	320	236
Investment income	320	352	395
Grants and contributions	2,554	3,762	2,494
Other revenue	56	90	96

Total Retained Revenue	3,284	4,524	3,221
-------------------------------	--------------	--------------	--------------

Gain/(loss) on disposal of non current assets	500	...	500
---	-----	-----	------------

NET COST OF SERVICES	331,035	357,891	385,574
-----------------------------	----------------	----------------	----------------

ASSET ACQUISITIONS	10,951	13,033	12,743
---------------------------	---------------	---------------	---------------

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.2 Children's Services

Program Objective(s): To assist in the provision of child care and other services to meet the physical, cognitive and emotional needs of children aged 0-12 years. To ensure that child care and related services meet minimum standards and deliver agreed outcomes.

Program Description: Planning and provision of funds toward the provision of child care and related services for children. Monitoring and evaluation of compliance with legislation and standards covering child care services.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Total licensed places	thous	117	120	120	120
Total funded child care places (excluding vacation care)	thous	48	50	50	50
Total vacation care places	thous	15	15	15	15
<u>Average Staffing</u> :	EFT	107	109	110	110

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,926	7,082	7,010
Other operating expenses	2,983	3,000	3,027
Maintenance	96	124	97
Depreciation and amortisation	307	309	309
Grants and subsidies			
Pre-schools and day care centres	81,329	83,140	83,199
Vacation care	2,266	2,395	2,292
Early childhood projects	4,478	4,040	4,165
Grants to agencies	...	72	...

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.2 Children's Services (cont)

OPERATING STATEMENT (cont)

Assistance for establishment of child care places *	2,553	4,130	...
Other expenses			
Financial assistance for vulnerable families	148	148	156
Total Expenses	101,086	104,440	100,255
Less:			
Retained Revenue -			
Investment income	19	61	24
Grants and contributions	9	29	6
Other revenue	3	5	5
Total Retained Revenue	31	95	35
NET COST OF SERVICES	101,055	104,345	100,220
ASSET ACQUISITIONS	93	93	67

* Funding for the establishment of child care places, under the National Child Care strategy, was a 5 year program ending in 1999-2000.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.3 Community Resources

Program Objective(s): To provide support services and concessions which assist in reducing the effects of social disadvantage of local groups and communities and increase community self-sufficiency.

Program Description: Provision of support services to significantly disadvantaged groups and communities to minimise social disadvantages. Funding of concession programs for people with special needs.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Spectacles provided under the NSW Spectacle Program					
	thous	78	83	83	84
Energy Accounts Payment Assistance Scheme -					
Number of customers assisted	thous	84	90	95	98
Number of vouchers issued	thous	239	252	248	255
<u>Average Staffing:</u>	EFT	93	60	69	69

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,708	5,998	5,903
Other operating expenses	3,046	3,217	3,198
Maintenance	107	141	109
Depreciation and amortisation	274	275	275
Grants and subsidies			
Charitable Goods Transport Scheme	2,000	3,000	2,000
Pensioner electricity subsidy	54,010	54,010	55,414
Community development	18,327	18,269	19,234

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.1 Child and Family Services

28.1.3 Community Resources (cont)

OPERATING STATEMENT (cont)

Community youth projects and adolescent support programs	15,149	15,172	15,867
Energy accounts payment assistance	7,453	7,453	7,647
Grants to agencies	100	185	...
Other expenses			
Financial assistance for vulnerable families	3,326	3,326	3,506
Total Expenses	109,500	111,046	113,153
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	200	231	220
Investment income	39	77	48
Grants and contributions	111	78	88
Other revenue	7	12	13
Total Retained Revenue	357	398	369
NET COST OF SERVICES	109,143	110,648	112,784
ASSET ACQUISITIONS	53	53	61

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.2 Disability Services

28.2.1 Disability Services

Program Objective(s): To assist people with disabilities and their carers.

Program Description: Coordination and provision of support services to children and adults with intellectual or multiple disabilities and their carers. These include: day activity programs, respite care, diagnostic and assessment services, early intervention and therapy services, counselling and behaviour management services. Provision of accommodation and support services to children and adults with an intellectual disability who are unable to live independently in the community. These are provided in a range of settings including: the person's own home, group homes and medium to large residential centres.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Clients in large and mini residential centres	no.	1,652	1,570	1,463	1,383
Clients in group homes operated by the Department	no.	1,076	1,105	1,221	1,221
Number of group homes	no.	238	256	256	256
(NOTE: Numbers based on current service provision pending completion of Expression of Interest process)					
<u>Average Staffing:</u>	EFT	5,454	5,773	5,810	5,799

	1999-00				
	Budget	Revised	Budget	Budget	Budget
	\$000	\$000	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -					
Employee related	323,839	358,037	342,021	342,021	342,021
Other operating expenses	35,624	46,512	43,570	43,570	43,570
Maintenance	5,467	8,499	5,848	5,848	5,848

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

28 DEPARTMENT OF COMMUNITY SERVICES

28.2 Disability Services

28.2.1 Disability Services (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	3,936	3,976	3,976
Grants and subsidies			
Grants to agencies	...	444	...
Other expenses			
Expenses for child support and departmental residential care	6,438	6,438	9,749
Total Expenses	375,304	423,906	405,164
Less:			
Retained Revenue -			
Sales of goods and services			
Accommodation and meals	2,672	2,672	8,492
Residential client fees	13,133	13,133	13,514
Minor sales of goods and services	174	177	177
Investment income	1,166	1,055	1,447
Grants and contributions	252,308	279,673	320,980
Other revenue	384	343	366
Total Retained Revenue	269,837	297,053	344,976
Gain/(loss) on disposal of non current assets	...	68	...
NET COST OF SERVICES	105,467	126,785	60,188
ASSET ACQUISITIONS	18,187	14,976	21,218

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

29 COMMUNITY SERVICES COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,016	2,956	3,275
Other operating expenses	839	989	782
Maintenance	17	24	24
Depreciation and amortisation	89	100	100
Total Expenses	3,961	4,069	4,181
Less:			
Retained Revenue -			
Sales of goods and services	10	17	10
Investment income	10	10	12
Grants and contributions	...	6	...
Total Retained Revenue	20	33	22
NET COST OF SERVICES	3,941	4,036	4,159

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

29 COMMUNITY SERVICES COMMISSION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,873	2,742	3,102
Other	856	1,062	806
Total Payments	3,729	3,804	3,908
Receipts			
Sale of goods and services	10	17	10
Other	10	15	12
Total Receipts	20	32	22
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,709)	(3,772)	(3,886)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(76)	(76)	(18)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(76)	(76)	(18)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,603	3,636	3,736
Capital appropriation	76	76	18
Cash reimbursements from the Consolidated Fund Entity	102	125	130
NET CASH FLOWS FROM GOVERNMENT	3,781	3,837	3,884
NET INCREASE/(DECREASE) IN CASH	(4)	(11)	(20)
Opening Cash and Cash Equivalents	122	191	180
CLOSING CASH AND CASH EQUIVALENTS	118	180	160
CASH FLOW RECONCILIATION			
Net cost of services	(3,941)	(4,036)	(4,159)
Non cash items added back	197	240	238
Change in operating assets and liabilities	35	24	35
Net cash flow from operating activities	(3,709)	(3,772)	(3,886)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

29 COMMUNITY SERVICES COMMISSION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	118	180	160
Receivables	13	11	11
Other	17	7	7
Total Current Assets	148	198	178
Non Current Assets -			
Property, plant and equipment - Cost/valuation	851	763	781
Accumulated depreciation	(588)	(507)	(607)
Total Non Current Assets	263	256	174
Total Assets	411	454	352
LIABILITIES -			
Current Liabilities -			
Accounts payable	112	177	177
Employee entitlements	293	240	275
Total Current Liabilities	405	417	452
Total Liabilities	405	417	452
NET ASSETS	6	37	(100)
EQUITY			
Accumulated funds	6	37	(100)
TOTAL EQUITY	6	37	(100)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

29 COMMUNITY SERVICES COMMISSION

29.1 Community Services Commission

29.1.1 Community Services Commission

Program Objective(s): To provide an independent complaints handling, review and monitoring mechanism for community services provided within the Minister's portfolio or funded by the Minister.

Program Description: Investigation and mediation of complaints, review of the situation of children and disabled people who are in care, co-ordination of the community visitors scheme, monitoring the quality of community services, inquiring into key community services issues, provision of consumer and service provider education and training, and review of the deaths of people with disabilities in care.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Enquiries received	no.	1,380	1,650	2,000	2,300
Complaints handled	no.	583	1,061	1,250	1,500
Community visits undertaken	days	1,025	1,105	1,150	1,500
Deaths in care assessed	no.	...	32	70	70
<u>Average Staffing:</u>	EFT	38	40	40	42

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -					
Employee related		3,016	2,956		3,275
Other operating expenses		839	989		782
Maintenance		17	24		24
Depreciation and amortisation		89	100		100
Total Expenses		3,961	4,069		4,181

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

29 COMMUNITY SERVICES COMMISSION

29.1 Community Services Commission

29.1.1 Community Services Commission (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	10	17	10
Investment income	10	10	12
Grants and contributions	...	6	...
Total Retained Revenue	20	33	22
NET COST OF SERVICES	3,941	4,036	4,159

ASSET ACQUISITIONS	76	76	18
---------------------------	-----------	-----------	-----------

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	17,204	19,100	19,938
Other operating expenses	9,109	14,000	9,759
Maintenance	94	100	96
Depreciation and amortisation	480	480	520
Grants and subsidies	714,699	722,847	860,160
Total Expenses	741,586	756,527	890,473
Less:			
Retained Revenue -			
Sales of goods and services	40	60	50
Investment income	1,000	1,000	800
Grants and contributions	...	1,541	...
Other revenue	860	3,399	900
Total Retained Revenue	1,900	6,000	1,750
NET COST OF SERVICES	739,686	750,527	888,723

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,398	17,961	18,892
Grants and subsidies	714,699	722,847	860,160
Other	9,256	14,176	9,927
Total Payments	740,353	754,984	888,979
Receipts			
Sale of goods and services	40	60	50
Other	2,110	6,150	1,700
Total Receipts	2,150	6,210	1,750
NET CASH FLOWS FROM OPERATING ACTIVITIES	(738,203)	(748,774)	(887,229)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(300)	(70)	(677)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(300)	(70)	(677)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	727,361	754,523	874,876
Capital appropriation	300	70	677
Cash reimbursements from the Consolidated Fund Entity	850	900	986
Cash transfers to Consolidated Fund	...	(51)	...
NET CASH FLOWS FROM GOVERNMENT	728,511	755,442	876,539
NET INCREASE/(DECREASE) IN CASH	(9,992)	6,598	(11,367)
Opening Cash and Cash Equivalents	12,621	15,217	21,815
CLOSING CASH AND CASH EQUIVALENTS	2,629	21,815	10,448

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(739,686)	(750,527)	(888,723)
Non cash items added back	1,475	1,690	1,609
Change in operating assets and liabilities	8	63	(115)
Net cash flow from operating activities	(738,203)	(748,774)	(887,229)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,629	21,815	10,448
Receivables	500	604	720
Total Current Assets	3,129	22,419	11,168
Non Current Assets -			
Property, plant and equipment - Cost/valuation	3,717	3,016	3,693
Accumulated depreciation	(2,394)	(2,157)	(2,677)
Total Non Current Assets	1,323	859	1,016
Total Assets	4,452	23,278	12,184
LIABILITIES -			
Current Liabilities -			
Accounts payable	385	821	797
Employee entitlements	1,000	1,198	1,298
Other	75	75	75
Total Current Liabilities	1,460	2,094	2,170
Non Current Liabilities -			
Other	140	140	65
Total Non Current Liabilities	140	140	65
Total Liabilities	1,600	2,234	2,235
NET ASSETS	2,852	21,044	9,949
EQUITY			
Accumulated funds	2,852	21,044	9,949
TOTAL EQUITY	2,852	21,044	9,949

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

30.1 Ageing and Disability

30.1.1 Ageing and Disability

Program Objective(s): To provide strategic policy advice to government on ageing and disability matters with emphasis on improving the quality of services and opportunities available to older people and people with disabilities. To provide support for services that assist frail older people, people with a disability and their carers to maximise their independence and participation in the community.

Program Description: Provision of strategic policy and planning advice on ageing and disability issues to the Minister. Provision of funding to government and non-government agencies (including the Department of Community Services and the Home Care Service) that deliver services to the aged and people with a disability and their carers. Monitoring the effectiveness of services provided to older people, people with disabilities and their carers.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Strategic policy and planning	42	36
Program policy, planning and operations	55	70
Guardianship Tribunal	57	55
Disability Council	6	6
Program support	39	41
Service support and delivery	65	72
	264	280

	1999-00	2000-01
<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	17,204	19,100	19,938
Other operating expenses	9,109	14,000	9,759
Maintenance	94	100	96

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

30 AGEING AND DISABILITY DEPARTMENT

30.1 Ageing and Disability

30.1.1 Ageing and Disability (cont)

OPERATING STATEMENT (cont)

Depreciation and amortisation	480	480	520
Grants and subsidies			
Disability Services program - payments to Department of Community Services	250,631	277,524	319,041
Disability Services program - other	241,210	224,716	293,229
Grants for capital purposes -			
Payments to Home Care Service	6,137
Ageing program	2,049	2,200	2,185
Home and Community Care program - payments to			
Home Care Service	114,504	116,755	117,615
Home and Community Care program - other	106,305	101,652	121,953
Total Expenses	741,586	756,527	890,473
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	40	60	50
Investment income	1,000	1,000	800
Grants and contributions	...	1,541	...
Other revenue	860	3,399	900
Total Retained Revenue	1,900	6,000	1,750
NET COST OF SERVICES	739,686	750,527	888,723
ASSET ACQUISITIONS	300	70	677

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	112,700	116,375	116,374
Other operating expenses	17,308	20,415	20,299
Maintenance	306	111	114
Depreciation and amortisation	2,000	1,873	3,938
Total Expenses	132,314	138,774	140,725
Less:			
Retained Revenue -			
Sales of goods and services	14,824	17,450	17,500
Investment income	935	1,079	1,200
Grants and contributions	116,184	118,668	125,857
Other revenue	358	3,720	2,000
Total Retained Revenue	132,301	140,917	146,557
Gain/(loss) on disposal of non current assets	...	(50)	...
NET COST OF SERVICES	13	(2,093)	(5,832)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	112,700	116,290	115,974
Other	17,312	20,815	20,081
Total Payments	130,012	137,105	136,055
Receipts			
Sale of goods and services	14,522	17,371	17,146
Other	117,477	123,467	129,057
Total Receipts	131,999	140,838	146,203
NET CASH FLOWS FROM OPERATING ACTIVITIES	1,987	3,733	10,148
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	50	...
Purchases of property, plant and equipment	(2,000)	(1,534)	(8,552)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,000)	(1,484)	(8,552)
NET INCREASE/(DECREASE) IN CASH	(13)	2,249	1,596
Opening Cash and Cash Equivalents	11,125	11,073	13,322
CLOSING CASH AND CASH EQUIVALENTS	11,112	13,322	14,918
CASH FLOW RECONCILIATION			
Net cost of services	(13)	2,093	5,832
Non cash items added back	2,000	1,873	3,938
Change in operating assets and liabilities	...	(233)	378
Net cash flow from operating activities	1,987	3,733	10,148

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	11,112	13,322	14,918
Receivables	4,215	4,400	4,600
Other	102	491	520
Total Current Assets	15,429	18,213	20,038
Non Current Assets -			
Property, plant and equipment - Cost/valuation	22,141	18,651	28,743
Accumulated depreciation	(17,788)	(15,106)	(19,044)
Investments	7,148	8,843	9,211
Other	8,697	6,439	6,439
Total Non Current Assets	20,198	18,827	25,349
Total Assets	35,627	37,040	45,387
LIABILITIES -			
Current Liabilities -			
Accounts payable	8,075	2,993	4,540
Employee entitlements	8,947	6,500	6,700
Other	...	4,000	4,200
Total Current Liabilities	17,022	13,493	15,440
Non Current Liabilities -			
Employee entitlements	9,070	9,100	9,300
Total Non Current Liabilities	9,070	9,100	9,300
Total Liabilities	26,092	22,593	24,740
NET ASSETS	9,535	14,447	20,647

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	3,037	3,632	4,000
Accumulated funds	6,498	10,815	16,647
TOTAL EQUITY	9,535	14,447	20,647

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

31.1 Home Care Service

31.1.1 Home Care Service

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Total hours of service provided	thous	3,221	3,375	3,355	3,569
General housework hours	%	45	48	49	48
Personal care hours	%	41	39	40	41
Respite care hours	%	11	10	9	10
Other care hours	%	3	3	1	1
Total number of households serviced per year	thous	50	50	50	53
Average hours per customer per year	no.	64	68	67	68
<u>Average Staffing</u> :	EFT	2,806	2,691	2,679	2,787

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	112,700	116,375	116,374
Other operating expenses	17,308	20,415	20,299
Maintenance	306	111	114
Depreciation and amortisation	2,000	1,873	3,938
Total Expenses	132,314	138,774	140,725

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

31 HOME CARE SERVICE OF NEW SOUTH WALES

31.1 Home Care Service

31.1.1 Home Care Service (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Home Care Service fees	14,824	17,450	17,500
Investment income	935	1,079	1,200
Grants and contributions	116,184	118,668	125,857
Other revenue	358	3,720	2,000

Total Retained Revenue	132,301	140,917	146,557
-------------------------------	----------------	----------------	----------------

Gain/(loss) on disposal of non current assets	...	(50)	...
---	-----	------	-----

NET COST OF SERVICES	13	(2,093)	(5,832)
-----------------------------	-----------	----------------	----------------

ASSET ACQUISITIONS	2,000	1,534	10,092
---------------------------	--------------	--------------	---------------

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,600	2,712	2,941
Other operating expenses	740	804	741
Maintenance	9	18	18
Depreciation and amortisation	80	80	80
Grants and subsidies	1,000	1,000	1,000
Other expenses	462	462	392
Total Expenses	4,891	5,076	5,172
Less:			
Retained Revenue -			
Investment income	18	42	19
Grants and contributions	70	100	...
Other revenue	1	...	1
Total Retained Revenue	89	142	20
NET COST OF SERVICES	4,802	4,934	5,152

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,499	2,588	2,845
Grants and subsidies	1,000	1,000	1,000
Other	1,279	1,472	1,241
Total Payments	4,778	5,060	5,086
Receipts			
Sale of goods and services	...	10	...
Other	84	137	20
Total Receipts	84	147	20
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,694)	(4,913)	(5,066)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(38)	(38)	(570)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(38)	(38)	(570)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,533	4,943	4,840
Capital appropriation	38	38	570
Cash reimbursements from the Consolidated Fund Entity	128	128	132
Cash transfers to Consolidated Fund	...	(337)	...
NET CASH FLOWS FROM GOVERNMENT	4,699	4,772	5,542
NET INCREASE/(DECREASE) IN CASH	(33)	(179)	(94)
Opening Cash and Cash Equivalents	470	585	406
CLOSING CASH AND CASH EQUIVALENTS	437	406	312

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(4,802)	(4,934)	(5,152)
Non cash items added back	179	189	195
Change in operating assets and liabilities	(71)	(168)	(109)
Net cash flow from operating activities	(4,694)	(4,913)	(5,066)

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	437	406	312
Receivables	21	20	20
Total Current Assets	458	426	332
Non Current Assets -			
Property, plant and equipment - Cost/valuation	669	589	1,160
Accumulated depreciation	(484)	(393)	(474)
Total Non Current Assets	185	196	686
Total Assets	643	622	1,018
LIABILITIES -			
Current Liabilities -			
Accounts payable	69	201	111
Employee entitlements	145	203	184
Total Current Liabilities	214	404	295
Total Liabilities	214	404	295
NET ASSETS	429	218	723
EQUITY			
Accumulated funds	429	218	723
TOTAL EQUITY	429	218	723

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

32.1 Policy Development and Projects Affecting the Status of Women

32.1.1 Policy Development and Projects Affecting the Status of Women

Program Objective(s): To improve the economic and social well-being of women in New South Wales.

Program Description: Provision of leadership and direction in shaping whole-of-government policy, programs and services for women. Provision of policy advice to the Government on issues affecting women. Participation in community education, provision of information and government support for initiatives for women.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Women's Information and Referral Service - total calls	no.	9,179	9,751	9,200	9,700
Women's Information and Referral Service - total referrals	no.	13,517	13,600	13,100	13,500
Major publications issued	no.	22	28	25	25
Participation in community events	no.	41	45	48	50
<u>Average Staffing</u> :	EFT	54	50	48	53

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,600	2,712	2,941
Other operating expenses	740	804	741
Maintenance	9	18	18
Depreciation and amortisation	80	80	80
Grants and subsidies			
Women's Services Grants Program	1,000	1,000	1,000
Other expenses			
Special projects	462	462	392
Total Expenses	4,891	5,076	5,172

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR
WOMEN**

32 DEPARTMENT FOR WOMEN

32.1 Policy Development and Projects Affecting the Status of Women

**32.1.1 Policy Development and Projects Affecting the Status of Women
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	18	42	19
Grants and contributions	70	100	...
Other revenue	1	...	1

Total Retained Revenue	89	142	20
-------------------------------	-----------	------------	-----------

NET COST OF SERVICES	4,802	4,934	5,152
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	38	38	570
---------------------------	-----------	-----------	------------

MINISTER FOR EDUCATION AND TRAINING

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Education and Training			
Total Expenses	6,551.3	6,855.7	4.6
Asset Acquisitions	287.9	298.9	3.8
Office of the Board of Studies			
Total Expenses	67.1	74.3	10.7
Asset Acquisitions	1.2	1.8	53.0
Total, Minister for Education and Training			
Total Expenses	6,618.4	6,930.0	4.7
Asset Acquisitions	289.1	300.7	4.0

DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training provides quality general schooling and vocational education and training services to more than 1.6 million students each year through an extensive network of Government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non-Government schools and funds specialist training, employment and youth programs.

The Department formulates and co-ordinates education and training policy and plans and allocates resources across the state-funded sectors of schools, TAFE NSW and vocational education and training providers.

The key priorities in education and training for 2000-01 will be:

- ◆ improving literacy and numeracy skills;
- ◆ preparing students for the first exams and assessments of the New Higher School Certificate at the end of 2001;
- ◆ providing quality employment-related training through schools, TAFE NSW and adult and community education colleges;

- ◆ improving school and TAFE facilities through new building programs, maintenance, security and air-conditioning projects;
- ◆ increasing teachers' and students' access to and skills in using the latest technology to enhance teaching and learning.

In 2001 around 762,000 students will attend New South Wales Government schools. Despite this level of enrolment, the Commonwealth Government continues to reduce funding to New South Wales public schools through its Enrolment Benchmark Adjustment policy. Funding to New South Wales Government schools was cut by some \$10 million in 1998, with a further reduction of \$17 million in 1999. It is anticipated that these funding cuts will continue to accelerate.

TAFE NSW enrolments are projected to grow to more than 620,000 in the second half of 2000 due to targeted Olympic training activities. Adult and Community Education student numbers are likely to exceed 390,000 in 2001. The capacity for TAFE NSW to expand has been constrained by changes incorporated in the 1998 Australian National Training Authority (ANTA) Agreement, specifically the cessation of Commonwealth growth funding. The Commonwealth Governments proposal for the new ANTA agreement, due to commence from 2001 will continue this practice.

SCHOOL EDUCATION SERVICES

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has a legislative responsibility to provide education services to public school students of New South Wales. This encompasses core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services which address the needs of a range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$5,029.5 million in 2000-01, an increase of \$268.9 million on 1999-2000.

The Non-Government Schools Assistance program reflects increased financial support of \$443.0 million in 2000-01 to non-Government schools. This allocation takes into account changes by the Commonwealth in the funding methodology for non-Government schools and the impact of the Commonwealth Enrolment Benchmark Adjustment (EBA) on New South Wales Government schools.

STRATEGIC DIRECTIONS

Literacy and Numeracy

Schools will continue to focus on students' basic skills through the State Literacy and Numeracy Plan. The Plan's success was demonstrated in 1999 with New South Wales having the highest percentage of all Year 3 children achieving the national reading benchmark.

New programs are being introduced such as Counting On and Literacy Linkages. Regular statewide testing will continue through the Basic Skills Testing in Years 3 and 5, the English Language and Literacy Assessment in Years 7 and 8, the New School Certificate in Year 10 and the New Higher School Certificate at the end of Year 12. The new Secondary Numeracy Assessment Program will be compulsory for all Year 7 students in Government schools in 2001.

The highly successful Reading Recovery program will be available to more young children as additional teachers are trained in the specialist techniques. In 2001 more than 8,000 students are proposed to participate in this program.

Technology

The successful Computers in Schools plan will be continued and expanded, funding for which will be almost \$500 million over the next four years.

Over the past four years, the equivalent of 90,000 multi-media computers have been provided to schools, reducing the computer to student ratio in Government schools to around 1:8. These computers are now being replaced through leasing arrangements to ensure schools have the most up-to-date technology.

This ratio will be further reduced as 25,000 extra computers are distributed over the next three years. In 2000-01, additional funding for cabling will enable all Government schools to set up local networks, giving them the flexibility to use computer equipment in ways that best suit their individual needs.

Training for teachers in the Technology in Learning and Teaching (TILT) Program will continue with almost \$17 million being provided over 4 years. By 2003, around 40,000 teachers will have been trained in using technology in the classroom.

Vocational Education and Training in Schools

Under the Ready for Work Plan, there are increasing opportunities for secondary students to undertake vocational training to strengthen their employment prospects when their schooling is completed. Initiatives include:

- ◆ some \$15 million over four years, for individual School to Work plans for students in years 9-12 to help them direct their study and career paths;
- ◆ an expanded work education program to improve the knowledge of young people on how to get a job, where the jobs are and the personal qualities and other skills needed to succeed;
- ◆ accredited industry-based courses as part of the New Higher School Certificate, which count towards university entrance;
- ◆ over \$9 million over four years for scholarships to encourage school students to continue their studies full-time at TAFE NSW;
- ◆ almost \$6 million over 4 years to expand programs for young people at risk; and
- ◆ stronger links between schools, TAFE NSW and employers.

Collegiate Education

The Department will continue with the implementation of the Collegiate Education Plan, which has already seen the development of multi-campus schools such as Nirimba, Dubbo, Mt Druitt and more recently, Oatley. These new campus structures provide broader curriculum options for all senior secondary schools students with links to TAFE and university and are specifically designed to meet the needs of local communities.

2000-01 BUDGET

Total Expenses

Total expenses on school education services for 2000-01 are estimated at \$5,472.5 million. This represents an increase of almost \$300 million, or some 6 percent on last year's budget.

Key initiatives include:

- ◆ almost \$450 million over 4 years for the further expansion of the State Literacy and Numeracy Plan with over \$106 million to be spent in 2000-01;

- ◆ almost \$500 million over 4 years for the Computers in Schools Plan, with the replacement of the existing 90,000 computers through leasing arrangements and provision of an additional 25,000 computers. A total of \$113.6 million will be provided in 2000-01 for this program;
- ◆ \$10.2 million over 4 years to enable all Government schools to be cabled with local network infrastructure;
- ◆ almost \$17 million over 4 years will be spent to expand opportunities for teacher training in using new technology in the classroom, including \$4 million allocated this year;
- ◆ some \$15 million over 4 years (\$3.5 million in 2000-01) will be provided to prepare young people for work through the development of individual school to work plans for all students in Years 9 to 12; and
- ◆ a further \$90 million will be spent on school maintenance, expanding the maintenance program to nearly \$550 million over the next four years. Some \$145 million will be spent in 2000-01 to maintain public schools.

Asset Acquisitions

Schools

The school education component of the Department's asset acquisition program provides for the construction of new and replacement schools and upgrading of and additions to existing facilities. The cost of sites for new schools, furniture and equipment and major computer projects are also funded under this program.

In 2000-01, there will be a significant increase of over \$20 million to \$177.2 million on last year's allocation. The program will provide for the commencement of 46 new building projects including new primary schools at Bogangar, Glenmore Park, Jerrabomberra and Flinders Public School, near Shellharbour. Work will also commence on new high schools at Kellyville and Mount Annan and the new Great Lakes Education Precinct, a joint high school and TAFE facility, at Tuncurry. Funding is also provided for new primary schools at Hoxton Park (Stage 2) and Riverstone (Stage 2).

Work will continue on over 40 projects commenced in previous years, including new or replacement schools at Camden, Currans Hill, Harrington Park, Hoxton Park, Kellyville, Lake Munmorah, Quakers Hill, Wadalba, Wattle Grove and the new St George School for Specific Purposes.

Work will also continue on the construction of two new multi campus secondary facilities at Dubbo and Mount Druitt and the redevelopment of the former university facilities at Oatley into a new senior high school, incorporating TAFE facilities.

A total of \$54 million will also be expended on a wide range of minor capital works projects, including air-conditioning in schools and demountable classrooms.

Sydney Conservatorium of Music

A further \$26.8 million has been provided to enable the continuation of the redevelopment of the Sydney Conservatorium of Music and the Conservatorium High School. The project is due for completion in January 2001.

Conservatorium – Heritage Precinct

The project reflects costs related to the discovery, during redevelopment of the Conservatorium project, of extensive archaeological artefacts and heritage material. Costs associated with the conservation, restoration and exhibition of the findings, to accord with requirements of the NSW Heritage Council, are estimated at \$29.5 million, making the Conservatorium an important historical site and city landmark.

An amount of \$12.9 million has been provided for this project in 2000-01.

TAFE AND RELATED SERVICES

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant structural and technological changes in business, industry and government enterprises. TAFE NSW has an on-going commitment to develop and implement a range of strategies to ensure courses are responsive to industry needs, provide more flexible delivery options including workplace learning and promote new educational technologies.

Achieving recognition as Quality Endorsed Training Organisations (QETO), through the Australian National Training Authority (ANTA), is a major priority for TAFE NSW. All TAFE Institutes have now achieved the status of Registered Training Organisations as a pre-requisite to QETO endorsement.

Changes incorporated in the 1998 ANTA Agreement provided for the cessation of Commonwealth growth funding to States from 1998. As a consequence, TAFE NSW has been required to implement significant restructuring and productivity improvements.

Total expenses on TAFE and related services are estimated at \$1,383.2 million in 2000-01. The TAFE Budget takes into account the on-going reductions in Commonwealth funding and the need for greater efficiencies in an increasingly competitive training market.

STRATEGIC DIRECTIONS

Key priorities have been identified as:

- ◆ assisting people to develop skills that are needed by industry and ensuring that training better meets the needs of customers;
- ◆ strengthening links with schools, universities, other training providers and industry to create valued educational and employment pathways;
- ◆ capitalising on the use of new technologies to meet customers' needs and increasing the delivery of training in the workplace;
- ◆ refocussing the range of training programs that are offered in national and international markets;
- ◆ pursuing a broader range of market opportunities; and
- ◆ supporting the expertise, creativity, innovation and commitment of staff to improve overall performance, particularly student outcomes.

The development and implementation of the Vocational Education and Training Resources Model will continue in 2000-01. This reflects changes in funding arrangements including the cessation of Commonwealth growth funding under the 1998 ANTA Agreement, the continuation of the New Apprenticeship Scheme and resolving resource allocation priorities between entry level training and retraining of the existing workforce.

2000-01 BUDGET

Total Expenses

Major initiatives to be undertaken during 2000-01 include:

- ◆ almost \$15 million over 4 years to support TAFE scholarships and students at risk programs, with some \$4 million being allocated this year.

- ◆ the number of first year apprentices eligible for payroll tax concessions will increase by 250 in each year. This rebate will amount to \$16 million over 4 years;
- ◆ the development of strategies to ensure the appropriate and timely provision of industry training for the Sydney 2000 Olympic and Paralympic Games. TAFE NSW is the Official Training Services Supporter of the Games;
- ◆ the ongoing development of partnerships between TAFE NSW and industry to deliver flexible training programs specific to the clients needs and at times and locations suitable to the client;
- ◆ \$1.5 million in 2000-01, for a joint TAFE and schools initiative through TAFE Outreach and school substitute care, to target youth and to expand their access to vocational education and training. The Department will also provide an additional 100 TAFE places for students in Juvenile Justice Centres; and
- ◆ \$2.2 million in assistance to students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to continue full-time study at TAFE NSW.

Asset Acquisitions

The asset acquisition program for 2000-01 is \$82.1 million. The program provides for the commencement of 35 new projects in 2000-01 including new facilities at Armidale, Bathurst, Belmont, Blacktown, Dubbo, Liverpool, Miller, Moree, North Sydney, Taree, Thurgoona, Tuncurry, Wollongbar and Wollongong.

Construction will continue on the major \$39 million redevelopment of the Ultimo campus of the Sydney Institute. Completion of major works is programmed for a number of colleges including Bankstown, Campbelltown, Hornsby, Kingswood Wollongong and Yallah.

OFFICE OF THE BOARD OF STUDIES

The Office of the Board of Studies provides professional and administrative support to the Board of Studies which is responsible for development of curriculum and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-Government schools and homeschooling and the development and conduct of the School Certificate (SC) and Higher School Certificate (HSC) examinations. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (NSW) and the Aboriginal Education Consultative Group.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 1999 the Office:

- ◆ produced over 345 examination papers in 131 Higher School Certificate courses and 4 papers for the School Certificate;
- ◆ supervised candidates at over 800 examination centres, across metropolitan and regional New South Wales, interstate and overseas;
- ◆ marked over 455,000 HSC papers and 260,000 SC papers at 12 marking venues;
- ◆ received over 27,000 calls on the HSC Advice Line; and
- ◆ released results and credentials to over 66,000 HSC candidates and nearly 81,000 SC candidates.

Since 1995 the Office has successfully reduced the time between the start of the HSC and the release of results to candidates. In 1998 HSC results were available to students via a secure optional Internet service and the Telephone Results Line, three days before results were received in the mail. In 1999 student results were available almost three weeks earlier, on 17 December. In 2000 results will again be released prior to Christmas.

New School Certificate

The New School Certificate was successfully introduced in 1998 to replace reference tests. The New School Certificate encompasses compulsory Statewide external tests in English-literacy, Mathematics, Science and, from 2002, Australian History, Geography, Civics and Citizenship. The arrangements include a new framework for reporting student achievement using the same standards referenced approach to be introduced in 2001 for the New Higher School Certificate. Teachers in Government and non-Government schools have been provided with training and development programs to support the introduction of the New School Certificate.

New Higher School Certificate

The Office completed redevelopment and distribution of New Higher School Certificate syllabuses to schools in line with the Government's reforms to the HSC. Training sessions have been conducted for teachers from Government and non-Government schools on the new framework.

STRATEGIC DIRECTIONS

Reform of the HSC

An additional \$30 million has been allocated to the Office and the Department of Education and Training over the years 1997-98 to 2000-01 to support reforms of the School and Higher School Certificates. These funds are providing for the development of revised syllabuses and VET (Vocational Education and Training) Industry Frameworks, associated teaching support materials, revised assessment and reporting of student achievement based on a standards referenced approach, training and development programs for teachers and assistance to the non-Government schools sector for training and development and curriculum support.

Use of Technology

The Office is also pursuing a strategy of increasing the electronic distribution and exchange of student information. In 2000-01 the Office will commence the staged implementation of an electronic service delivery system which will eliminate various manual or paper based processes and replace these with a secure on-line link between the Office and schools to facilitate the exchange of student entry and assessment information. More than half of the student entries for the year 2000 HSC will be lodged on-line.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated at \$74.3 million. Additional expenses have been incurred in the last three years to ensure that the timeframe for the Government's reform of the School Certificate and Higher School Certificate are being met.

Key expenditure initiatives in 2000-01 include:

- ◆ \$1.1 million for the further development of the standards referenced model of assessment and reporting of student achievement; and
- ◆ the continued release of new Kindergarten–Year 6 syllabuses, a new K-6 Creative Arts syllabus and the review of Mathematics and English syllabuses for Years 7-10.

Asset Acquisitions

An amount of \$1.8 million will be provided to the Office in 2000-01 for capital projects. This includes \$0.4 million for continuation of a \$1.6 million project for electronic service delivery to schools to facilitate the exchange of course and candidate information and \$1.2 million to continue redevelopment of the computerised Examination System to support reforms of the New School and Higher School Certificates.

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,645,429	4,761,767	4,795,842
Other operating expenses	637,518	671,645	686,862
Maintenance	162,000	172,550	165,574
Depreciation and amortisation	229,822	305,422	306,391
Grants and subsidies	637,858	662,701	661,133
Finance costs	10	10	10
Other expenses	238,711	239,327	239,863
Total Expenses	6,551,348	6,813,422	6,855,675
Less:			
Retained Revenue -			
Sales of goods and services	150,342	151,649	151,112
Investment income	15,009	15,074	15,656
Grants and contributions	25,728	29,206	28,991
Other revenue	5,826	17,000	10,432
Total Retained Revenue	196,905	212,929	206,191
NET COST OF SERVICES	6,354,443	6,600,493	6,649,484

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,245,748	4,332,281	4,362,670
Grants and subsidies	637,858	662,701	661,133
Finance costs	10	10	10
Other	1,037,914	1,082,698	1,101,849
Total Payments	5,921,530	6,077,690	6,125,662
Receipts			
Sale of goods and services	150,342	151,640	151,112
Other	45,343	59,044	54,620
Total Receipts	195,685	210,684	205,732
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,725,845)	(5,867,006)	(5,919,930)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	20,065	20,065	21,629
Purchases of property, plant and equipment	(287,913)	(315,699)	(298,888)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(267,848)	(295,634)	(277,259)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,594,640	5,693,893	5,733,264
Capital appropriation	280,265	308,051	294,688
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(1,379)	(2,314)
Cash reimbursements from the Consolidated Fund Entity	105,282	130,000	156,000
NET CASH FLOWS FROM GOVERNMENT	5,980,187	6,130,565	6,181,638
NET INCREASE/(DECREASE) IN CASH	(13,506)	(32,075)	(15,551)
Opening Cash and Cash Equivalents	379,050	408,057	375,982
CLOSING CASH AND CASH EQUIVALENTS	365,544	375,982	360,431
CASH FLOW RECONCILIATION			
Net cost of services	(6,354,443)	(6,600,493)	(6,649,484)
Non cash items added back	614,799	731,816	738,445
Change in operating assets and liabilities	13,799	1,671	(8,891)
Net cash flow from operating activities	(5,725,845)	(5,867,006)	(5,919,930)

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	365,544	375,982	360,431
Investments	59	58	58
Receivables	63,040	64,422	74,372
Other	5,665	4,898	4,898
Total Current Assets	434,308	445,360	439,759
Non Current Assets -			
Property, plant and equipment - Cost/valuation	20,658,610	20,655,763	20,934,140
Accumulated depreciation	(5,411,433)	(5,552,865)	(5,859,256)
Investments	589	980	980
Other	4,882	5,834	5,834
Total Non Current Assets	15,252,648	15,109,712	15,081,698
Total Assets	15,686,956	15,555,072	15,521,457
LIABILITIES -			
Current Liabilities -			
Accounts payable	187,096	198,562	199,621
Employee entitlements	46,536	36,269	36,269
Other provisions	1,842	198	198
Other	24,816	22,802	22,802
Total Current Liabilities	260,290	257,831	258,890
Non Current Liabilities -			
Borrowings	192	167	167
Employee entitlements	36,333	48,860	48,860
Other	7,465	5,429	5,429
Total Non Current Liabilities	43,990	54,456	54,456
Total Liabilities	304,280	312,287	313,346
NET ASSETS	15,382,676	15,242,785	15,208,111
EQUITY			
Reserves	3,243,417	3,237,788	3,237,788
Accumulated funds	12,139,259	12,004,997	11,970,323

TOTAL EQUITY

15,382,676 15,242,785 15,208,111

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.1 Pre-School and Primary Education Services

33.1.1 Pre-School Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Pre-school students	no.	2,228	2,234	2,235	2,235
Pre-school classes	no.	109	110	111	111
<u>Average Staffing</u> :	EFT	254	258	259	259

	1999-00	2000-01
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,947	12,210	12,460
Other operating expenses	1,154	1,161	1,313
Maintenance	305	330	311
Depreciation and amortisation	313	416	417
Other expenses			
Funding towards school expenses	576	577	581
Total Expenses	14,295	14,694	15,082

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.1 Pre-School and Primary Education Services

33.1.1 Pre-School Education Services in Government Schools (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Commissions	4	8	5
Fees for services	4	4	4
Pre-school fees	307	307	316
Investment income	39	39	40
Total Retained Revenue	354	358	365
NET COST OF SERVICES	13,941	14,336	14,717

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.1 Pre-School and Primary Education Services

33.1.2 Primary Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	853	833	819	820
Aboriginal students	no.	16,721	17,580	19,240	20,200
Students of non-English speaking background at Government schools	no.	92,853	96,765	100,443	105,465
Students receiving support through the English as a Second Language program	no.	54,262	57,903	58,949	60,128
Total students in support classes and special schools	no.	7,341	7,131	7,114	7,000
Students in Government schools receiving special education support in integrated settings	no.	4,106	7,905	9,801	10,773
Students in Early Intervention programs	no.	1,350	1,390	1,460	1,460
Students	no.	453,142	454,101	454,628	455,535
<u>Average Staffing:</u>	EFT	34,309	34,757	35,111	35,290

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.1 Pre-School and Primary Education Services

33.1.2 Primary Education Services in Government Schools (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,904,407	1,939,309	2,000,094
Other operating expenses	211,465	224,541	239,016
Maintenance	63,475	68,709	64,809
Depreciation and amortisation	74,286	98,722	99,035
Grants and subsidies			
Conveyance of school children	17,850	20,123	20,277
Grants to non profit organisations	14,918	21,386	14,117
Contribution to Teacher Housing Authority	1,004	1,004	1,070
Back to School Allowance	23,000	23,000	23,750
State schools - capital grants - minor works	940	940	940
Teacher Housing Authority - capital payment for Department owned buildings	102	102	115
Other expenses - Funding towards school expenses	117,112	117,414	117,677
Total Expenses	2,428,559	2,515,250	2,580,900
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	9	9	10
Commissions	600	1,015	616
Publication sales	3,885	3,885	3,006
Fees for services	526	526	543
Correspondence school fees	12	12	12
Investment income	5,244	5,244	5,500
Grants and contributions	2,374	2,737	2,523
Other revenue	2,425	3,920	3,757
Total Retained Revenue	15,075	17,348	15,967
NET COST OF SERVICES	2,413,484	2,497,902	2,564,933
<hr/>			
ASSET ACQUISITIONS	95,578	110,138	70,861

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.2 Secondary Education Services

33.2.1 Secondary Education Services in Government Schools

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	1,893	2,146	2,019	2,000
Students attending Disadvantaged Schools Program schools	no.	55,659	55,582	54,226	54,973
Aboriginal students	no.	8,406	9,120	9,679	10,057
Students of non-English speaking background at Government schools	no.	71,294	74,303	76,019	79,820
Students receiving support through the English as a Second Language program	no.	21,102	22,502	22,048	22,488
Students attending selective schools	no.	16,841	17,021	17,167	17,167
Total students in support classes and special schools	no.	6,289	8,265	8,804	8,804
Students in Government schools receiving special education support in integrated settings	no.	1,027	3,995	3,699	4,077
Students	no.	309,354	311,273	310,077	306,090
<u>Average Staffing:</u>	EFT	32,998	33,442	33,369	33,148

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.2 Secondary Education Services

33.2.1 Secondary Education Services in Government Schools (cont)

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,821,721	1,854,985	1,887,441
Other operating expenses	196,638	216,742	222,641
Maintenance	64,184	69,475	65,533
Depreciation and amortisation	68,945	91,623	91,914
Grants and subsidies			
Conveyance of school children	6,493	7,320	7,498
Grants to non profit organisations	15,979	23,479	15,204
Contribution to Teacher Housing Authority	4,896	4,896	4,530
Living away from home allowances	279	279	279
Back to School Allowance	16,000	16,000	15,290
State schools - capital grants - minor works	1,060	1,060	1,060
Teacher Housing Authority - capital payment for Department owned buildings	498	498	485
Finance costs			
Interest on public sector borrowings and advances	10	10	10
Other expenses - Funding towards school expenses	121,023	121,336	121,605
Total Expenses	2,317,726	2,407,703	2,433,490

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.2 Secondary Education Services

33.2.1 Secondary Education Services in Government Schools (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	9	9	9
Commissions	564	952	581
Publication sales	4,295	4,295	3,006
Fees for services	496	496	509
Correspondence school fees	56	56	58
Agricultural high school hostel fees	5,053	5,053	5,244
Overseas student fees	4,284	4,284	5,000
Investment income	4,917	4,917	5,173
Grants and contributions	2,579	2,942	2,534
Other revenue	2,860	4,355	3,947
Total Retained Revenue	25,113	27,359	26,061
NET COST OF SERVICES	2,292,613	2,380,344	2,407,429

ASSET ACQUISITIONS	110,601	120,591	145,970
---------------------------	----------------	----------------	----------------

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.3 Non-Government Schools Assistance

33.3.1 Non-Government Schools Assistance

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Students	no.	311,460	316,132	326,423	334,284
Number of schools -					
Primary	no.	536	538	539	540
Secondary	no.	152	148	150	150
Combined primary/secondary	no.	163	168	182	191
Special	no.	31	34	34	34
<u>Average Staffing:</u>	EFT	2	2	2	2

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	142	145	150
Other operating expenses	1,220	1,220	1,251
Grants and subsidies			
Interest subsidies on loans for approved building projects	34,000	31,000	35,227
Conveyance of school children	1,957	1,957	1,980
Grants to non profit organisations	4,353	4,353	4,466
Per capita pupil allowances to non government primary schools	152,062	159,732	162,444
Textbook allowances to non government schools	7,293	7,293	7,774
Living away from home allowances	557	557	557
Per capita pupil allowances to non government secondary schools	197,426	205,905	212,454
Back to School Allowance	16,000	16,000	16,710
Total Expenses	415,010	428,162	443,013
NET COST OF SERVICES	415,010	428,162	443,013

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.4 TAFE and Related Services

33.4.1 TAFE Education Services

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Enrolments	thous	424.9	447.3	452.7	623.3
Equivalent full-time students (EFTS)	thous	121.3	120.5	122.9	123.6
<u>Average Staffing:</u>	EFT	17,730	17,470	16,930	16,200

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	880,024	927,714	867,387
Other operating expenses	204,291	197,502	199,859
Maintenance	34,036	34,036	34,921
Depreciation and amortisation	82,750	109,971	110,320
Total Expenses	1,201,101	1,269,223	1,212,487

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.4 TAFE and Related Services

33.4.1 TAFE Education Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	33,660	33,660	38,581
Overseas student fees	10,200	10,200	10,496
Administration charge	37,230	37,230	36,000
Course fees	37,695	37,695	39,504
Commonwealth Aboriginal Programs	3,774	3,942	3,883
Commonwealth Labour Market Programs	3,060	3,060	800
Minor sales of goods and services	2,652	2,652	2,729
Investment income	4,095	4,160	4,213
Grants and contributions	768	3,527	778
Other revenue	...	8,184	...
Total Retained Revenue	133,134	144,310	136,984
NET COST OF SERVICES	1,067,967	1,124,913	1,075,503

ASSET ACQUISITIONS	81,734	84,970	82,057
---------------------------	---------------	---------------	---------------

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.4 TAFE and Related Services

33.4.2 Grants for Education and Training Services

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities. Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services.

1997-98 1998-99 1999-00 **2000-01**

Average Staffing (EFT):

326 389 391 391

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	27,188	27,404	28,310
Other operating expenses	22,750	30,479	22,782
Depreciation and amortisation	3,528	4,690	4,705
Grants and subsidies			
Infrastructure facilities - capital grant	3,600	3,600	3,600
Industry Training Services	56,811	50,054	63,433
Education Access Services	22,309	23,402	20,088
Adult and Community Education Services	18,147	18,147	18,795
Policy and Planning Projects	16,285	16,575	4,962
Recognition Services	4,039	4,039	4,028
Total Expenses	174,657	178,390	170,703

MINISTER FOR EDUCATION AND TRAINING
33 DEPARTMENT OF EDUCATION AND TRAINING

33.4 TAFE and Related Services

33.4.2 Grants for Education and Training Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	...	332	200
Fees for services	1,236	1,236	...
Minor sales of goods and services	731	731	...
Investment income	714	714	730
Grants and contributions	20,007	20,000	23,156
Other revenue	541	541	2,728
Total Retained Revenue	23,229	23,554	26,814
NET COST OF SERVICES	151,428	154,836	143,889

MINISTER FOR EDUCATION AND TRAINING
34 OFFICE OF THE BOARD OF STUDIES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	51,378	54,544	55,237
Other operating expenses	14,200	16,968	17,657
Depreciation and amortisation	1,534	1,534	1,410
Total Expenses	67,112	73,046	74,304
Less:			
Retained Revenue -			
Sales of goods and services	4,005	4,005	4,060
Investment income	143	95	147
Grants and contributions	476	1,418	262
Other revenue	215	305	221
Total Retained Revenue	4,839	5,823	4,690
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	62,223	67,173	69,564

MINISTER FOR EDUCATION AND TRAINING
34 OFFICE OF THE BOARD OF STUDIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	50,092	53,232	53,916
Other	15,360	18,139	17,656
Total Payments	65,452	71,371	71,572
Receipts			
Sale of goods and services	3,981	3,981	4,060
Other	836	1,784	639
Total Receipts	4,817	5,765	4,699
NET CASH FLOWS FROM OPERATING ACTIVITIES	(60,635)	(65,606)	(66,873)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	250	250	250
Purchases of property, plant and equipment	(1,200)	(1,330)	(1,836)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(950)	(1,080)	(1,586)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	58,752	63,228	64,468
Capital appropriation	1,200	1,200	1,836
Cash reimbursements from the Consolidated Fund Entity	2,250	2,200	2,678
NET CASH FLOWS FROM GOVERNMENT	62,202	66,628	68,982
NET INCREASE/(DECREASE) IN CASH	617	(58)	523
Opening Cash and Cash Equivalents	1,281	180	122
CLOSING CASH AND CASH EQUIVALENTS	1,898	122	645
CASH FLOW RECONCILIATION			
Net cost of services	(62,223)	(67,173)	(69,564)
Non cash items added back	2,720	2,745	2,632
Change in operating assets and liabilities	(1,132)	(1,178)	59
Net cash flow from operating activities	(60,635)	(65,606)	(66,873)

MINISTER FOR EDUCATION AND TRAINING
34 OFFICE OF THE BOARD OF STUDIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,898	122	645
Receivables	295	560	551
Inventories	1,670	1,398	1,398
Total Current Assets	3,863	2,080	2,594
Non Current Assets -			
Property, plant and equipment - Cost/valuation	12,281	11,009	12,065
Accumulated depreciation	(6,319)	(6,030)	(6,860)
Total Non Current Assets	5,962	4,979	5,205
Total Assets	9,825	7,059	7,799
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,973	1,522	1,522
Employee entitlements	1,220	1,281	1,381
Total Current Liabilities	3,193	2,803	2,903
Total Liabilities	3,193	2,803	2,903
NET ASSETS	6,632	4,256	4,896
EQUITY			
Accumulated funds	6,632	4,256	4,896
TOTAL EQUITY	6,632	4,256	4,896

MINISTER FOR EDUCATION AND TRAINING
34 OFFICE OF THE BOARD OF STUDIES

34.1 Office of the Board of Studies

34.1.1 Office of the Board of Studies

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to all schools in curriculum and assessment, professional leadership in developing quality education and implementation of registration and accreditation procedures for non-Government schools. Management of public examinations – School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
School Certificate candidature (first half of financial year denotes relevant examination year)	no.	80,334	80,922	80,516	81,300
Higher School Certificate candidature (first half of financial year denotes relevant examination year)	no.	63,038	65,667	66,768	68,100
<u>Average Staffing</u> :	EFT	828	837	833	821

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	51,378	54,544	55,237
Other operating expenses	14,200	16,968	17,657
Depreciation and amortisation	1,534	1,534	1,410
Total Expenses	67,112	73,046	74,304

MINISTER FOR EDUCATION AND TRAINING
34 OFFICE OF THE BOARD OF STUDIES

34.1 Office of the Board of Studies

34.1.1 Office of the Board of Studies (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Examination fees	2,268	2,268	2,246
Minor sales of goods and services	1,737	1,737	1,814
Investment income	143	95	147
Grants and contributions	476	1,418	262
Other revenue	215	305	221

Total Retained Revenue	4,839	5,823	4,690
-------------------------------	--------------	--------------	--------------

Gain/(loss) on disposal of non current assets	50	50	50
---	----	----	-----------

NET COST OF SERVICES	62,223	67,173	69,564
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	1,200	1,330	1,836
---------------------------	--------------	--------------	--------------

**MINISTER FOR ENVIRONMENT,
MINISTER FOR EMERGENCY SERVICES AND
MINISTER FOR CORRECTIVE SERVICES**

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Environment Protection			
Total Expenses	124.3	147.3	18.5
Asset Acquisitions	8.6	5.7	(-) 33.4
Environmental Trust			
Total Expenses	44.0	32.8	(-) 25.5
Asset Acquisitions
National Parks and Wildlife Service			
Total Expenses	232.6	251.1	7.9
Asset Acquisitions	57.3	60.1	4.9
Royal Botanic Gardens and Domain			
Total Expenses	26.1	30.5	16.9
Asset Acquisitions	7.6	3.7	(-) 51.8
Bicentennial Park Trust			
Total Expenses	4.3	5.0	15.2
Asset Acquisitions	7.5	4.6	(-) 38.8
New South Wales Fire Brigades			
Total Expenses	293.0	308.9	5.4
Asset Acquisitions	37.7	38.8	3.0
Department of Rural Fire Service			
Total Expenses	85.8	92.6	7.9
Asset Acquisitions	0.8	3.2	300.0
State Emergency Service			
Total Expenses	19.6	23.4	19.6
Asset Acquisitions	2.4	2.8	18.8
Department of Corrective Services			
Total Expenses	466.0	527.0	13.1
Asset Acquisitions	65.2	82.1	25.9

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Stormwater Trust			
Total Expenses	25.1	16.8	(-) 33.1
Asset Acquisitions
Waste Planning and Management Fund			
Total Expenses	17.7	36.8	108.2
Asset Acquisitions
Total, Minister for Environment, Minister for Emergency Services and Minister for Corrective Services			
Total Expenses	1,338.5	1,472.2	10.0
Asset Acquisitions	187.0	200.9	7.5

A major factor contributing to the increase in 2000-01 budgeted expenditure of the Department of Corrective Services is growth in the number of inmates.

Budgeted expenditure for the National Parks and Wildlife Service has increased due to funding for establishment and maintenance of various new parks and additions including those in southern New South Wales, upgrading sewerage facilities throughout the park estate, and additional funding for threatened species recovery plans.

Reimbursements of the Consolidated Fund by the Environmental Trust are projected to decrease due to a decrease in reimbursements outstanding associated with forest industry restructuring expenditure and the national parks estate.

Budgeted expenses of the Environment Protection Authority will increase largely because of an increased grant to the Waste Planning and Management Fund. Expenditure for the Waste Planning and Management Fund has also increased to reflect increased funding from the EPA.

The increase in capital expenditure by the Rural Fire Service is for the one-off acquisition of a fixed-wing aircraft.

The completion of a backlog of projects in 1999-2000 will bring expenditure by the Stormwater Trust down to planned levels.

ENVIRONMENT PROTECTION AUTHORITY

The Environment Protection Authority's (EPA's) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development, to reduce the risks to human health and to prevent degradation of the environment.

The EPA's 1998 to 2003 Corporate Plan sets its mission as that of "guiding the community to achieve and maintain a healthy environment in a productive New South Wales."

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Since the EPA commenced operations in March 1992 there has been a steady increase in budget support reflecting the Government's commitment to the environment as well as increased awareness by the community of environmental issues and the EPA's responsibilities.

EPA data demonstrate a growth in demand for services, which has been met by reallocating resources and introducing efficiencies.

In 2000-01, EPA expenses provide for the first year of hypothecation of 55 percent of waste levy revenue to the Waste Planning and Management Fund. This will provide a Government contribution of \$36.6 million to the Fund. This payment will bring the total Government contributions to the Fund to \$106.4 million since its inception in 1995-96.

The EPA appropriation also includes a contribution of \$20 million to the Stormwater Trust as part of the Government's commitment to improved urban stormwater management and \$9.4 million to be paid to the Zoological Parks Board as part of the Government's support for that body.

STRATEGIC DIRECTIONS

The EPA has developed strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

Of particular importance have been recent legislative changes to the overall regulatory regime for environmental control in New South Wales. This has included the introduction of a system of "load based" licensing as a means of focusing on the total load of pollutants discharged into the environment rather than the concentration of pollutants in discharges. The new system directly links the level of licence fee to the total load.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;
- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the minimisation of adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

The most important of these legislative changes came into effect on 1 July 1999 with the introduction of the *Protection of the Environment (Operations) Act 1997 (POEO)*. During the transition period the EPA has needed to run a dual system of licences and approvals. Significant new responsibilities have been acquired in environmental education, radiation control, pesticides management and waste management. Of these, waste management has the greatest resource implications.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated at \$147.3 million. Major expenditures include:

- ◆ \$44.2 million on waste minimisation and management initiatives including an amount of \$36.6 million to support the Waste Planning and Management Fund;
- ◆ \$36.3 million on improving the health and sustainability of NSW waterways, including programs to plan for and control stormwater discharges and reduce the impact from sewerage systems;
- ◆ \$30 million on environmental compliance, including the one-off transitional costs associated with implementing the new *POEO Act* and other new legislation;
- ◆ a contribution of \$20 million to the Stormwater Trust;
- ◆ \$13.7 million to reduce air and noise emissions and to minimise their impact on the community;
- ◆ \$8.4 million on minimising the adverse impact of chemicals and other hazardous substances on the environment and public health; and
- ◆ a contribution of \$9.4 million to the Zoological Parks Board for various purposes, including research, public education and upgrades to exhibits.

In addition, a further \$1.2 million will be provided to the EPA for additional licensing responsibilities under the *Radiation Control Act 1990*.

Asset Acquisitions

Asset acquisitions in 2000-01 total \$5.7 million.

An amount of \$3 million will be spent in redesigning and refurbishing the EPA's motor vehicle laboratory building at Lidcombe as general laboratory and office space.

Expenditure of \$2.6 million will be incurred for the initiation of the air quality monitoring network.

The EPA will continue to provide significant funding to improve facilities for computer supported scientific, technical and administrative facilities.

ENVIRONMENTAL TRUST

The *Environmental Trust Act 1998* created the Environmental Trust, a single body to replace the Environmental Education Trust, the Environmental Research Trust and the Environmental Restoration and Rehabilitation Trust.

In summary, the objectives of the Environmental Trust are:

- ◆ to promote environmental education, to encourage the development of education programs and to increase the awareness of environmental issues;
- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund acquisition of land for national parks.

In addition the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Environmental Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund associated with the following objectives:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and

- ◆ implementing a range of high priority environment projects.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure from the Trust and its predecessor bodies has risen steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry Restructuring and Nature Conservation Act 1995*.

Amendments to this Act increased the total amount of forest industry restructuring payments from \$60 million to \$80 million, and extended the scheme by a further five years to June 2006. As at January 2000 a total of \$34.4 million has been reimbursed from the Trust for forestry purposes.

In recent years the Environmental Trust's grants under its Act were limited to \$1.08 million per annum with the bulk of the Trust's funds going towards expenditure incurred under the *Forestry Restructuring and Nature Conservation Act 1995*. From July 2000 the *Environmental Trust Act 1998* empowers the Trust to undertake a larger annual grants program.

STRATEGIC DIRECTIONS

In 2000-01 the Trust has up to \$12.7 million approved for expenditure on its own programs. The Trust receives a standing appropriation from the Consolidated Fund (\$13.5 million in 1998-99 dollars indexed to the CPI) to support these grants. The *Environmental Trust Act 1998* states that a minimum \$2.0 million per annum will be allocated to community groups for environmental education, restoration and research projects. The Trust is currently in the process of determining its priority objectives for 2000-01.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are projected to be \$32.8 million and include the following projects:

- ◆ Forest industry restructuring expenditure incurred under section 4(1)(a) of the *Forestry Restructuring and Nature Conservation Act 1995* (\$14.7 million).
- ◆ Additional commitments for the purpose of implementing other schemes and programs for environment protection and nature conservation under section 4(1)(c) of the *Forestry Restructuring and Nature Conservation Act 1995*. Reimbursement will be restricted to projects listed in the 1999-2000 Budget not reimbursed from the Trust in that year and is currently estimated at \$4.7 million.

- ◆ As noted above up to \$12.7 million is available for expenditure by the Trust to fund its priority activities in 2000-01.

NATIONAL PARKS AND WILDLIFE SERVICE

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, regional parks and the conservation of the State's heritage.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure since 1994-95 has increased from \$143.3 million to projected expenditure in 1999-2000 of \$245.5 million. The increase reflects the Government's continuing commitment to the environment and the Service's increased responsibilities in conservation management, threatened species, biodiversity and park management.

Since 1995-96 the Government has declared over 150 new national parks and reserves, including additions. More than 700,000 hectares of State forest in the north east and south east of New South Wales have been transferred to the Service as a result of the Government's forestry reform process. An additional area of more than 300,000 hectares will be transferred as part of the Southern Comprehensive Regional Assessment, resulting in the declaration of a further 100 new national parks.

In continuing the Government's commitment to the environment, an amount of \$8 million will have been spent in 1999-2000 on the establishment of new national parks in the Upper and Lower North East regions of the State. In addition, funding of \$1.5 million has been provided for on-going management of park additions acquired during 1998-99.

Other commitments include the implementation of threatened species legislation, responsibilities under the State Biodiversity Strategy and establishment and maintenance of new and existing Regional Parks.

STRATEGIC DIRECTIONS

In meeting its objectives of conserving, protecting and managing the State's natural and cultural heritage, the Service has adopted three key conservation themes which reflect a shift in focus towards greater community involvement:

- ◆ movement beyond the reserve system to conservation across the landscape;
- ◆ management of the reserve system within a regional landscape context; and
- ◆ enhancement of the reserve system targeting agreed conservation criteria.

Within this framework, specific initiatives focus on targeted additions to the park estate in under-represented bioregions (especially in Western New South Wales), increasing the protection of biodiversity and cultural heritage, working with aboriginal communities in joint management arrangements for culturally significant lands, and working with the community to promote conservation efforts off park.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated at \$251.1 million. Major expenditure areas include fire management, pest species management and the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Continued emphasis will be placed on community education and consultation programs consistent with the agency's strategy to engage its stakeholders in the delivery of its core programs.

Major new areas of expenditure include:

- ◆ \$2.8 million for start-up activities for the establishment and management of parks arising from the Southern Comprehensive Regional Assessment;
- ◆ \$0.84 million to establish National Parks at Arakwal and Warrell Creek;
- ◆ \$0.75 million (as part of a \$13.8 million program over 3 years) to upgrade sewerage infrastructure in parks and reserves across the State;
- ◆ \$0.5 million for the development of the Perisher Range Ski Resort Development Plan;
- ◆ initial funding of \$0.45 million to commence a Regional Aboriginal heritage study; and

- ◆ an additional \$0.5 million to implement priority actions identified in threatened species recovery plans for Western NSW and the outer metropolitan area of Western Sydney.
- ◆ other significant activities involve progressing the State's western regional assessment, biodiversity research initiatives and the development of essential management systems to support the achievement of the Service's core objectives.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$60.1 million. The Service's capital program enhances the community's appreciation of the environmental significance of areas through the provision of visitor facilities. The program encompasses acquisition of land, construction or reconstruction of facilities and minor works.

In 2000-01, major new works totalling \$6.1 million include:

- ◆ \$4 million for a Service-wide sewerage upgrade program;
- ◆ \$1 million for high priority stormwater works in the Perisher Range and within Kosciuszko National Park;
- ◆ \$0.5 million for improvements to infrastructure at Botany Bay, Blue Mountains and Royal National Parks;
- ◆ \$0.4 million for private land conservation schemes; and
- ◆ \$0.2 million for improvements to infrastructure and visitor facilities in the south east of the State.

The program also provides \$13 million for minor works and \$41 million for major works in progress including:

- ◆ \$13.6 million for land acquisitions including \$1.5 million for purchases of land associated with permissive occupancies terminated in forestry restructuring, \$3.1 million for land acquisitions at Jervis Bay, \$5.8 million for land acquisition of open spaces, and \$3.2 million allocated from minor works;
- ◆ \$11.1 million for the reconstruction and remediation of the Alpine Way above Thredbo Village following the Thredbo landslide;
- ◆ \$7 million for development works in former State forests in the Upper and Lower North East Forests;

- ◆ \$5.3 million for ongoing works at Western Sydney, Rouse Hill and other Regional Parks; and
- ◆ \$1.6 million for fire and pest species management initiatives.

ROYAL BOTANIC GARDENS AND DOMAIN TRUST

The Royal Botanic Gardens and Domain Trust maintains the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens. It also provides research, advice, education and extension services in botanical and horticultural areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Recurrent payments over the last five years have increased gradually in line with wage increases and inflation. In 2000-01 the Budget makes provision for settlement of claims arising from litigation over the amount payable by South Sydney City Council for the rental of the Domain Car Park.

Capital expenditure over the last five years has been dominated by additions to the National Herbarium of NSW building (completed in 1997-98) and work on the Farm Cove Seawall.

The Capital Program for 1999-2000 included the commencement of a number of major capital works including:

- ◆ completion of a substantial re-build of a portion of the Farm Cove Seawall;
- ◆ installation of a computer database for the Trust's living and preserved plant collections;
- ◆ completion of improved irrigation and drainage within the Phillip Street precinct of the Domain;
- ◆ commencement of an upgrading of the Domain Horticultural Depot; and
- ◆ commencement of conversion of toilet blocks near the Gardens Restaurant in the Sydney Gardens to a new retail and amenities facility.

STRATEGIC DIRECTIONS

The major priorities to be addressed by the Trust during the coming year include:

- ◆ a continued focus on the development of opportunities to increase and diversify the Trust's revenue base;
- ◆ implementation of plans of management for all three botanic gardens and the Domain;
- ◆ implementation of recommendations from a review of the Trust's plant research program; and
- ◆ further adoption of a more strategic approach to asset maintenance.

2000-01 BUDGET

Total Expenses

Budgeted expenses towards the ongoing management of the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mt Annan Botanic Gardens total \$30.5 million.

The budgeted increase in expenditure between 1999-2000 and 2000-01 is being driven by a Budget provision associated with settlement of claims arising from litigation over the amount payable by South Sydney City Council for the rental of the Domain Car Park and increases in input prices for goods and services acquired by the Trust.

Asset Acquisitions

Budgeted asset acquisitions total \$3.7 million and include the following major works projects:

- ◆ completion of the Domain Depot (\$0.7 million) which will deliver improved occupational health and safety outcomes for the Trust's employees;
- ◆ completion of the Middle Gardens retail facility (\$0.2 million);
- ◆ commencement of a five year program to provide alternative irrigation and water supply systems for the Sydney Gardens and Domain to replace the current aged infrastructure with a more cost effective, efficient and reliable system of water delivery (\$0.2 million) ;
- ◆ repairs to the Sydney Tropical Centre (\$0.5 million);

- ◆ alternative irrigation and water supply systems for the Mt Annan Gardens (\$0.3 million); and
- ◆ establishment of the First Encounters Garden to increase public awareness of Aboriginal people's prior use of Farm Cove (\$0.3 million).

BICENTENNIAL PARK TRUST

The Bicentennial Park Trust is responsible for the maintenance and management of Bicentennial Park, a highly used area of parklands in Western Sydney. The Trust operates in a dynamic and increasingly complex business environment. Bicentennial Park forms a gateway to Sydney Olympic Park and part of the emerging Millennium Parklands.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Over the last three years, the Trust's total expenditure has increased significantly, from \$2.0 million in 1997-98 to an estimated \$4.5 million in 1999-2000. This reflects the Trust's commitment to improving the maintenance of parklands, enhancing the protection strategies for the wetlands and improving customer service standards. Capital expenditure too has increased significantly since 1997-98 with the completion of the Olympic access corridor upgrade, Bicentennial water feature restoration and the installation of environmental pollution control works to address landfill contamination issues.

In the coming years, recurrent and capital expenditure will be impacted by five main issues continuing to influence operations of the Trust – landfill settlement and contamination, the infrastructure development at Homebush Bay, the relaunch of Sydney Olympic Park after the Olympic and Paralympic Games, residential developments adjoining the Park and the growth in visitation to the Park.

STRATEGIC DIRECTIONS

The Trust's strategic plan focuses on achieving the following outcomes in four key result areas:

- ◆ financial effectiveness;
- ◆ customer service;
- ◆ process excellence; and
- ◆ innovation and learning.

The development of nearby Sydney Olympic Park has created new business opportunities for the Trust. Growth in tourism, specialised event and conferencing support services, innovative business partnerships combined with growth in current recreation and education markets will enable the Trust to increase revenue as infrastructure is developed in the Park.

2000-01 BUDGET

Total Expenses

Total expenses of the Trust in 2000-01, estimated at \$5 million, will provide for the maintenance of educational, recreational and cultural services and facilities located in the Parklands. This includes the Field Studies Centre, Visitor and Environment Centre, recreation and tourism management services, horticultural and wetlands management programs and marketing and business development programs.

Asset Acquisitions

Total asset acquisitions in 2000-01 are estimated at \$4.6 million for:

- ◆ replacement of the Park's road, to allow for two-way traffic and cater for bus traffic;
- ◆ replacement and expansion of parking areas to accommodate growing demand;
- ◆ introduction of parking management infrastructure to control indiscriminate parking; and
- ◆ development of a new vehicle entrance and reversal of traffic flow through the Park to reduce traffic risks on Australia Avenue.

NEW SOUTH WALES FIRE BRIGADES

The NSW Fire Brigades serves and works with the community to prevent fire and to respond to fires, hazardous material incidents and rescue operations in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State, covering over 90 percent of the population. In times of emergency, such as a bush fire crisis, it also supports the Department of Rural Fire Service in non-urban areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The NSW Fire Brigades is funded 73.7 percent by the insurance industry and 12.3 percent by Local Government with a net cost to the State Budget of 14 percent.

Between 1993-94 and 1998-99 there was a 42 percent growth in the number of incidents attended by the Brigades. In 1998-99 the Brigades was required to respond on 142,327 occasions of which there were 111,590 primary incidents (actual fires for which the NSW Fire Brigades has the primary responsibility to respond).

In 1997, the Government embarked on the first major fire station building program in 75 years. A \$21 million Greater Sydney Area Strategic Program will see 12 new fire stations built in Western Sydney to provide improved and equitable urban fire protection. Eight of these stations are already operational (St Andrews, Blacktown, Kellyville, Rosemeadow, Narellan, Huntingwood, Horningsea Park and Regentville). Remaining stations at Bonnyrigg Heights, Horsley Park, Cranebrook and Schofields will become operational during 2000-01 and 2001-02.

As part of similar programs in the country, new stations at Kariong, Berkeley Vale, Bateau Bay and Kelso were completed in 1999-2000.

More than 100 additional firefighters for Western Sydney and 78 for country areas have also been recruited as a result of the fire station building program.

The Brigades' other initiatives include successful smoke alarm campaigns in partnership with the Department of Housing, Rural Fire Service, local Area Health Services, local government and the insurance industry. As a result, the number of homes fitted with smoke alarms has increased from 20 percent in 1995 to more than 60 percent at present.

STRATEGIC DIRECTIONS

The NSW Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades has taken a number of strategic initiatives to improve decision making required for better planning, evaluation and operational service delivery throughout the organisation. Many of these involve improved consultation with local government. Improved decision making capability will maximise the effectiveness and efficiency of the Brigades' core business: fire prevention, fire suppression, management of hazardous material incidents, provision of rescue services and response to natural hazards.

Building Program

An amount of \$25.4 million has been allocated for the fire station building program commencing in 1999-2000 to build 25 new or upgraded fire stations and training facilities in Sydney, the Illawarra, the Central Coast, the Hunter region and country areas and to undertake major refurbishment of a further seven stations.

Under the Greater Sydney Area program, establishing or relocating fire stations at Glenhaven, Baulkham Hills, Yennora and Arncliffe will commence. Stage one of the Central Coast program will see new fire stations built at Warnervale, Umina, Doyalson and Kincumber subject to consultations with local groups.

In the Illawarra, a new fire station will be built at Shellharbour commencing in 2000-01. Stage one of a program to build or upgrade stations in the Hunter Valley will continue. Under this program fire stations will be built at Toronto, Wangi Wangi, Tingira Heights, Kotara, Wallsend, West Wallsend, Stockton and East Maitland, subject to consultations with local groups. A new fire station will also be built at Dubbo.

Additionally, improved and new training facilities will be provided in Penrith, Newcastle and Lismore over the period 2001-02 to 2002-03. Refurbishment of the fire stations at a number of country locations will also be carried out.

Equipment

The fire appliance program will continue with an allocation of \$54 million for new fire fighting appliances over the next three years. This involves the purchase of 168 new and upgraded fire engines for country New South Wales as well as continuing the replacement of the heavy duty fire engines for use in the urban areas of Sydney, Newcastle and Wollongong.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated at \$308.9 million. Comparisons with 1999-2000 are affected by the prolonged firefighter dispute which has resulted in additional costs of around \$13 million.

The Brigades will allocate additional funding of \$2 million for improved and better protective clothing and safety equipment for the firefighters.

Recruitment of an additional 120 permanent and 60 retained firefighters, which commenced in 1999-2000, will also continue and this will provide additional staff at busy country stations and retained staff at new rural stations. Funds to the extent of \$14 million have been allocated to this program over the four-year period commencing from 1999-2000.

Asset Acquisitions

The NSW Fire Brigades' 2000-01 asset acquisition program of \$38.8 million includes provision for the following projects:

- ◆ communications - continued Government Radio Network development (\$4.0 million);
- ◆ continuation of the new fire stations program in the Greater Sydney Area (\$1.0 million) as well as the continuation of new fire station building programs at Central Coast, Dubbo and in the Hunter (\$4.0 million);
- ◆ commencement of the Illawarra fire station building program (\$0.5 million);
- ◆ the construction of a purpose-built fire station at No 1 Fire Station, Sydney at a total cost of \$9.5 million (\$7.3 million in 2000-01);
- ◆ refurbishment of a number of fire stations including Narrabeen, Warragamba, Lawson, Moss Vale and Mittagong (\$1.0 million);
- ◆ continuation of a program to acquire and replace fire fighting appliances and pumpers (\$13 million);
- ◆ continuation of a program to replace special appliances such as breathing apparatus, Hazmat (hazardous material responses) and salvage vehicles (\$2 million);
- ◆ purchase of specialised aerial fire fighting appliances (\$3 million);
- ◆ information systems (\$2 million); and
- ◆ various other minor works (\$1 million).

These asset acquisitions will be of benefit to both city and rural areas of New South Wales and will provide additional facilities required in growth areas of the State.

DEPARTMENT OF RURAL FIRE SERVICE

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bush fire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and for rescue services and emergency management throughout the State.

The prevention and containment of bush fires would not be possible without the unpaid work of some 70,000 volunteers, who operate through 2,400 community-based bush fire brigades attached to 142 local councils.

Under the *Rural Fires Act (1997)*, expenditure by the Service on fire fighting activities is financed from the State (14 percent), Local Government (12.3 percent) and the insurance industry (73.7 percent).

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The State's contribution towards fire fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The RFFF has received significant funding increases over the past five financial years. The total amount provided to the RFFF in 1995-96 was \$65.8 million, as compared to \$91.0 million to be provided in 2000-01, an increase of 38.3 percent over the five years.

STRATEGIC DIRECTIONS

The Department of Rural Fire Service is an integral part of a complex bush fire management infrastructure comprising volunteer bush fire brigades, local government councils, land management agencies and other fire authorities.

Since the January 1994 bushfires, the agency has focussed on improving radio communication, replacing aged tankers and developing an appropriate management structure to minimise fire hazard and improve response to fire emergencies.

Whilst these improvements will continue, the Rural Fire Service is currently embarking on a service-wide upgrade of safety features on tankers, and also replacing protective clothing and equipment for fire fighters with superior products, made available through improved technology.

2000-01 BUDGET

The level of funding provided in 2000-01 allows the service to continue its accelerated tanker replacement program. It is estimated that 146 new tankers will be provided during the year, and a total of \$7.4 million will be available for the purchase of second hand tankers.

The overall level of equipment to be provided for the year is similar to that of 1999-2000. This includes \$4 million for the commencement of a program to refit existing vehicles with more sophisticated protection systems, including fireprotective blankets. The program is expected to cost \$12 million over the next 3 years.

Also included is an additional \$2.1 million for the purchase of technologically advanced protective clothing and other safety equipment.

Funding has also been provided for the purchase of an aircraft for the service at a cost of \$2.1 million. This aircraft will provide significant logistical and operational support to volunteer firefighters and incident controllers, including reconnaissance and observation, rapid transport for incident management and firefighting teams and transportation of light equipment to remote locations.

Normal operating costs for the service have risen significantly in recent years, with workers compensation for volunteer firefighters rising from around \$1 million per annum prior to 1997-98 to more than \$2 million per annum.

A total of \$42.3 million will be provided to local councils for purchase of capital equipment and for the construction and upgrade of rural fire stations. A further \$18.3 million will be provided to councils to meet recurrent costs associated with bush fire fighting and prevention.

The high level of funding will enable the continuation of the equipment replacement program at the accelerated level initiated by the Government to replace obsolete and technologically deficient equipment.

Funding for the Office of Emergency Services has been provided at a level commensurate with that of the previous financial year.

STATE EMERGENCY SERVICE

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man made incidents or emergencies. While its main responsibilities reflect its role as the lead agency for floods and storms, the Service is also the major provider of land and inland water search and rescue throughout the State. Additionally, the Service provides significant support to the Police Service and other emergency services in a widespread range of emergency situations. Currently there are around 6,600 SES volunteers approximately responding to approximately 20,000 incidents per year.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Service has received substantial increases in funding over the last few years particularly in 1998-99 and 1999-2000, which have enabled it to address major priorities in the areas of Protective Clothing, Safety Equipment, Floodboats, Radio Equipment and the commencement of employment of Permanent Division Controllers.

Additional funding in 1999-2000 included:

- ◆ \$500,000 to assist Councils with the purchase of modern and reliable vehicles for Volunteer Units; and
- ◆ \$100,000 for the employment of additional Permanent Division Controllers whose role is to control SES operations and coordinate SES responses at Division level as well as oversight the preparation of planning and monitor training within the Division.

Funding of \$63,000 was also provided in 1999-2000 for Radio Repeat site maintenance to ensure that communications equipment remains operational.

The 1999-2000 financial year also saw the acceleration of the Hawkesbury-Nepean Flood Management Project to improve public education, upgrade flood-warning systems and enhance the SES flood response capability.

Capital funding enabled the Service to replace 12 floodboats, upgrade rescue equipment for the road rescue units and provide New Radio Systems as well as construct a purpose built headquarters at Cobar for the Far West Division to replace unsuitable premises.

STRATEGIC DIRECTIONS

The State Emergency Service will continue to improve its capability to deal with floods, storms, tempests and other incidents and emergencies.

This will be achieved through developing public communication and flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property.

2000-01 BUDGET

Total Expenses

Expenses of \$23.4 million in 2000-01 compared with projected expenses of \$21.8 million in 1999-2000 recognises the invaluable role played by the State Emergency Service volunteers within the community. Increased support for the SES will ensure that equipment and training available to volunteers as well as public education are improved significantly, thereby enhancing the operational capability of the SES.

The additional funding includes \$250,000 for public education in line with the Government's election promises. An amount of \$1 million has been provided for protective clothing and safety equipment for volunteers. Additional training needs of volunteers are catered for by the provision of a learning and development package of approximately \$1.4 million that includes funding for six additional trainers to be located in the field. An amount of \$191,000 has been provided for two additional flood planning staff. Funding has also been provided for recurrent needs of computerisation of units (\$217,000) and for ongoing costs of the one number call taking facility (\$150,000).

Asset Acquisitions

In 2000-01, asset acquisitions will total \$2.8 million. As part of this program, \$1.1 million has been provided for digital capable radios in Sydney Metropolitan Divisions, \$80,000 to replace portable repeaters and \$59,000 to maintain a radio communications repair pool.

In addition to the above funding, \$697,000 has been provided for rescue equipment. The funding for rescue equipment ensures modern flood rescue boats, emergency lighting sets, road rescue equipment, storm and flood rescue gear is available to ensure continued professional emergency support to the community.

Funding of \$450,000 has been provided for construction of a new Headquarters for the Murray Division at Albury and \$150,000 for the purchase of land for the relocation of the Illawarra/South Coast Division Headquarters.

To implement the Government's election promise for the computerisation of State Emergency Service Units, \$750,000 is being provided over three years, commencing in 2000-01.

An amount of \$50,000 has been provided for annual provisions.

DEPARTMENT OF CORRECTIVE SERVICES

The Department of Corrective Services is responsible for carrying out both custodial and non-custodial orders of the criminal courts for both sentenced and unsentenced adult inmates. The Department is responsible for the management of offenders who have been sentenced to imprisonment, are on remand or appeal, or have been required to adhere to an order involving supervision by the Probation and Parole Service.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends within the Department are impacted by the full time inmate population level and the number of offenders managed under community based programs. The (full time) inmate population of correctional centres averaged 5,002 in 1990-91 and has increased by almost 50 percent to 7,442 in late April 2000.

The increase is reflective of a combination of factors including police response to crime patterns, rates of conviction, sentencing outcomes and bail decisions. Demand for custodial correctional services is expected to continue to increase in the immediately foreseeable future.

Similarly the work load of the Probation and Parole Service, which provides pre sentence reports to the judiciary and undertakes offender management services within the community, has increased from 40,324 reports and registrations in 1996-97 to an estimated 45,600 in 2000-01. This represents an increase of 13 percent over four years.

STRATEGIC DIRECTIONS

In 2000-01 the Department's focus will be upon responding to the increased demand for services whilst consolidating improvements to correctional management that have already commenced. The Department aims to:

- ◆ Respond to high levels of demand for inmate accommodation and projected further demand for beds across the correctional system;
- ◆ Continue with the consolidation and improvement of case management of offenders in correctional centres including strong linkages with post release services;

- ◆ Respond to offending behaviour through newly developed specialised therapeutic and cognitive behaviour programs addressing substance addiction, violence, sexual offending and the needs of inmates with intellectual disabilities;
- ◆ Consolidate indigenous program initiatives commenced in 1999-2000 which target young male offenders with community ties to Far West New South Wales;
- ◆ Establish a program approach to service delivery in the management of community based offenders that accords with best practice principles;
- ◆ Introduce a risk assessment mechanism to prioritise levels of service to be provided to community based offenders;
- ◆ Respond to increasing levels of offenders in all community based programs; and
- ◆ Implement specific non-custodial programs that target services to identified indigenous communities.

2000-01 BUDGET

Total Expenses

Estimated total expenses of \$527 million in 2000-01 will be incurred on the core functions of the Department which include offender management and containment, delivery of developmental programs and the provision of pre sentence reports to the Courts. Provision has been made in 2000-01 for the following items.

Increased Inmate Numbers

- ◆ Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers arising from the increase in frontline police numbers. This is estimated to cost \$10.6 million in 2000-01.

Court Security and Regional Inmate Transport

- ◆ Funding of \$8 million has been provided in 2000-01 for continuation of consolidation of court security and regional inmate transport activities taken over from the Police Service in 1999-2000, with a continuation of the transfer of responsibility at further locations. This transfer of responsibilities will free up more police in regional areas for frontline duties.

Training of additional correctional officers

- ◆ The 2000-01 recurrent allocation includes \$3 million to meet the costs incurred in training additional staff to fill current vacancies and those expected as a consequence of the transfer of responsibilities from the Police Service and staff required for expansion of John Morony Correctional Centre at South Windsor.

Increased community based offender levels

- ◆ Additional Probation and Parole staff will be employed in 2000-01 to meet the increasing caseload of offenders under supervision in the community and pre sentence reports required by the judiciary. Approximately 30 additional staff (a 6.8 percent increase) will be employed to enable service delivery to an expanding client base.

Asset Acquisitions – New Works

Highlights of the 2000-01 program, which totals \$82.1 million, are detailed below. The program includes commencement of three major new works.

Infrastructure Upgrade for Silverwater Correctional Complex

A \$3.5 million infrastructure upgrade at the Silverwater Correctional Complex will involve construction of a new gatehouse, administration facilities and visitors centre and will provide additional program space for inmates. The existing administration building for the Metropolitan Remand and Reception Centre will be extended to relocate the accounts section, avoiding the need for the public to be admitted to a correctional centre to pay bails and fines.

Completion is scheduled for June 2002 with expenditure of \$1.5 million in 2000-01.

Offender Information System Upgrade

An upgrade of the offender information system will provide a common web-based interface for the Department's four existing information systems: the Offender Management System, Probation Information Management System, Inmate Trust Accounting and Payroll System and the Inmate Development System. The use of an internet based infrastructure will provide a cost effective means of sharing information within Corrective Services and with other agencies.

The estimated total cost of the project is \$1.1 million with completion scheduled for June 2001.

Information Architecture Facility

The Information Architecture Facility project incorporates data warehousing, data mining and the use of Internet/Intranet technologies to enhance the availability and use of information across all areas of the Department and with external business partners. The purpose of the Information Architecture project is to leverage off existing systems and provide a means of accessing, manipulating, transforming and disseminating information across the key corporate inmate systems.

The estimated total cost of the project is \$1 million (\$0.7 million in 2000-01) with completion scheduled for July 2001.

Asset Acquisitions – Works in Progress

200 Bed Parklea Metropolitan Remand Centre

This project involves the construction of purpose built remand accommodation as an expansion of Parklea Correctional Centre. The Centre will provide 200 new beds for young offenders in order to address the accommodation requirements of an increasing inmate remand population within the Sydney Metropolitan area.

The estimated total cost for the project is \$36.6 million (\$16.9 million in 2000-01) with completion anticipated in December 2001.

350 Bed Mid North Coast Correctional Centre at Kempsey

This project involves the construction of a new purpose built multi-classification Correctional Centre for male and female inmates. The Centre will provide 350 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation on the Mid North Coast. Assessments are currently being carried out and a preferred site in the Kempsey area will be selected by June 2000.

The estimated total cost for the project is \$47.2 million (\$15.4 million in 2000-01) with completion anticipated in November 2002.

200 Bed Metropolitan Women's Correctional Centre

Funding of \$15.4 million has been included in the 2000-01 program for the construction of a new purpose built Correctional Centre for female inmates. The Centre will provide 200 new beds and operate as a multi-classification Centre, enabling Mulawa Correctional Centre to cater specifically for remand and special needs female inmates.

The estimated total cost for the project is \$33.6 million with completion anticipated in April 2002.

Emu Plains Stage 2 Development

A Stage 2 Redevelopment providing accommodation for 70 minimum security female inmates and six children, non English speaking background, Aboriginal and special needs inmates was completed in August 1999. Construction is currently underway on an additional 50 bed unit.

The estimated total cost of the overall project is \$9.3 million and completion is scheduled for August 2000.

Goulburn Redevelopment - Stage One

Stage One of the redevelopment of Goulburn Correctional Centre involves the refurbishment of four wings, the restoration of the historically significant chapel and the demolition of the old kitchen block. Work completed to date includes upgrade of the Multi-Purpose Unit, additional catwalk, modifications to X-Wing and demolition of the kitchen and front yards. Refurbishment of G-Block for programs and upgrading of A Wing was completed in December 1999.

The estimated total cost is \$6.4 million (\$1.1 million in 2000-01) and Stage One is scheduled for completion in November 2000.

Goulburn Redevelopment - Stage Two

A new Intensive Case Management Facility for seventy five inmates is currently being constructed within an extension of the secure perimeter wall. The facility is due for completion in December 2000.

Stage 2 of the redevelopment also includes a new visiting facility, new gatehouse, control room, administration building and accommodation for the Emergency Unit.

The estimated total cost of the Stage 2 redevelopment is \$40 million (\$8.9 million in 2000-01) and completion is scheduled for November 2001.

Long Bay Redevelopment

The redevelopment will cater for therapeutic special needs programs such as those for sex offenders, violent offenders, developmentally delayed, special care, medical transients and drug and alcohol dependants.

The estimated total cost of the project is \$36.4 million (\$4 million in 2000-01) and the redevelopment is scheduled for completion in December 2001.

Mulawa Correctional Centre Redevelopment

The redevelopment includes upgrading offices for Inmate Development Services staff, program areas, reception facilities, accommodation and a clinic upgrade.

The estimated total cost of the redevelopment is \$2.5 million (\$686,000 in 2000-01) and completion is scheduled for August 2000.

Integrated Management System (IMS)

The Department is currently replacing a series of unrelated corporate computer systems with an integrated system. This will enable the provision of timely, consistent and relevant logistical and financial information. To date the general ledger, procurement, payroll and establishments modules have been implemented with asset management and rostering scheduled for 2000-01.

The estimated total cost of these initiatives is \$12.5 million (\$992,000 in 2000-01) and completion of all phases of the program is scheduled for July 2001.

Transport Unit – Silverwater

A purpose built transport facility is being constructed at Silverwater to cater for current and future inmate movements. The facility will accommodate the Court Escort Security Unit, Corrections Intelligence Unit, State Investigative and Security Group, Corrective Services Investigation Unit and the Metropolitan Emergency Unit.

The estimated total cost is \$6.2 million (\$4 million in 2000-01) and completion is scheduled for March 2001.

STORMWATER TRUST

In May 1997, the New South Wales Government released the Waterways Package, which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialing innovative treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of this initiative.

STRATEGIC DIRECTIONS

The Government has committed up to \$60 million over the years 1997-98 to 2000-01 for the Stormwater Trust Fund. The Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package. Establishing the Fund was also a response to the recommendations of the report prepared by the Waterways Advisory Panel on Sydney Water's proposal for sewage overflow abatement in Sydney Harbour.

This funding has been allocated for:

- ◆ assisting councils, and certain state government agencies either individually or in groups, to pilot innovation in stormwater management or to undertake remedial activities;
- ◆ providing assistance to councils for the preparation of Stormwater Management Plans; and
- ◆ a statewide education program to be coordinated by the Environment Protection Authority.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are estimated to be \$16.8 million, including funding of \$16.3 million for Stage 2 of the grants program and the stormwater education campaign.

An evaluation of the results of the grants program and the management plans will ensure that funding is directed to pilot projects which have the greatest potential for tackling the State's stormwater management problems in the most cost effective manner.

WASTE PLANNING AND MANAGEMENT FUND

The Waste Planning and Management Fund was established in 1995-96 with an initial allocation of \$60 million over five years to 1999-2000. Funding has been provided for the establishment and initial operating expenses of Regional Waste Boards, for waste reduction programs of the Boards and for a community grants program.

Beginning in 2000-01 and for subsequent years, 55 percent of the Government's receipts from the levy imposed under Section 88 of the *Waste Minimisation and Management Act 1995* for the disposal of waste to landfill will be allocated to the Fund.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2000-01, EPA expenses provide for the first year of hypothecation of 55 percent of the revenue from the Waste Planning and Management Fund. This will provide a Government contribution of \$36.6 million to the Fund. This payment will bring the total Government contributions to the Fund to \$106.4 million since its inception in 1995-96. Major expenditures so far include:

- ◆ \$46.9 million to support Regional Waste Boards. This includes establishment, recurrent and program funding as well as allocations to each Board to develop its regional waste plan;
- ◆ \$6 million over 1996-97 and 1997-98 for the annual Community Waste Reduction Grants program;
- ◆ \$8.9 million to provide support for kerbside recycling, including emergency support and structural improvement programs; and
- ◆ \$4.7 million to develop the "Waste Challenge" education program, to conduct the first census of commercial and industrial waste, to support four rural regional pilots and to run the State Waste Advisory Council (SWAC).

STRATEGIC DIRECTIONS

Eight Regional Waste Boards, comprising groups of local councils, were established in 1996 to plan and manage waste on a regional level. Boards cover all councils in the Sydney, Central Coast, Hunter and Illawarra regions. A ninth Board has recently been established for the South-East Region of New South Wales comprising 15 local government areas.

The Government increased the waste levy from \$8 per tonne in the Sydney inner metropolitan area \$4 per tonne in the extended metropolitan area to \$17 and \$8 per tonne respectively, effective from 1 July 1998. This provides a strong disincentive to disposing of waste to landfill. Rebates and exemptions from the levy for re-use and recycling will encourage all sectors of the community to increase these activities. Further, from 1 July 2000, 55 percent of the revenue from the levy will be available for waste management reduction initiatives through the Waste Planning and Management Fund.

Two major initiatives will determine strategic directions with respect to waste reduction strategies. In 1999 the Government established the Independent Inquiry into Alternative Waste Technologies and Practices. The recommendations are currently under consideration by the Government.

Late in 2000, the Minister for the Environment will commence the five-year review of the *Waste Minimisation and Management Act 1995*.

The Government is committed to building on its achievements in waste reduction. Priorities in the coming year include:

- ◆ continued support for Regional Waste Boards, through the provision of funds for their next three year plans;
- ◆ the allocation of funds to support the implementation of recommendations of the Independent Inquiry into Alternative Waste Technologies and Practices; and
- ◆ continued support for Community Waste Reduction Grants and action plans which have been developed for key components of the waste stream such as green waste and building and demolition waste.

2000-01 Budget

Total Expenses

Total expenses in 2000-01 will be \$36.8 million. Major components include funding for Regional Waste Boards (programs and operation) rural pilots, community grants, kerbside recycling systems support and the implementation of recommendations from the independent inquiry into Alternative Waste Technologies and Practices.

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	57,001	57,019	58,078
Other operating expenses	17,501	17,585	15,754
Maintenance	850	850	1,118
Depreciation and amortisation	5,000	5,000	5,200
Grants and subsidies	43,947	49,338	67,162
Total Expenses	124,299	129,792	147,312
Less:			
Retained Revenue -			
Sales of goods and services	10	21	10
Investment income	332	275	343
Grants and contributions	640	1,774	536
Other revenue	2,040	952	924
Total Retained Revenue	3,022	3,022	1,813
Gain/(loss) on disposal of non current assets	...	(1,000)	...
NET COST OF SERVICES	121,277	127,770	145,499

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	52,209	53,029	53,310
Grants and subsidies	43,947	49,338	67,162
Other	19,164	19,247	17,462
Total Payments	115,320	121,614	137,934
Receipts			
Sale of goods and services	10	21	10
Other	3,095	3,014	1,897
Total Receipts	3,105	3,035	1,907
NET CASH FLOWS FROM OPERATING ACTIVITIES	(112,215)	(118,579)	(136,027)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	400	...
Purchases of property, plant and equipment	(8,610)	(8,610)	(5,729)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(8,610)	(8,210)	(5,729)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	111,124	116,470	133,874
Capital appropriation	8,610	8,610	5,729
Cash reimbursements from the Consolidated Fund Entity	1,525	1,425	1,794
NET CASH FLOWS FROM GOVERNMENT	121,259	126,505	141,397
NET INCREASE/(DECREASE) IN CASH	434	(284)	(359)
Opening Cash and Cash Equivalents	2,865	3,323	3,039
CLOSING CASH AND CASH EQUIVALENTS	3,299	3,039	2,680
CASH FLOW RECONCILIATION			
Net cost of services	(121,277)	(127,770)	(145,499)
Non cash items added back	8,875	8,875	9,734
Change in operating assets and liabilities	187	316	(262)
Net cash flow from operating activities	(112,215)	(118,579)	(136,027)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	3,299	3,039	2,680
Receivables	390	389	295
Other	348	203	158
Total Current Assets	4,037	3,631	3,133
Non Current Assets -			
Property, plant and equipment - Cost/valuation	58,629	51,374	57,103
Accumulated depreciation	(30,017)	(24,564)	(29,764)
Total Non Current Assets	28,612	26,810	27,339
Total Assets	32,649	30,441	30,472
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,383	2,431	2,610
Employee entitlements	6,067	5,527	5,747
Other provisions	800	800	600
Total Current Liabilities	9,250	8,758	8,957
Non Current Liabilities -			
Other	600	600	...
Total Non Current Liabilities	600	600	...
Total Liabilities	9,850	9,358	8,957
NET ASSETS	22,799	21,083	21,515
EQUITY			
Reserves	1,950	1,950	1,950
Accumulated funds	20,849	19,133	19,565
TOTAL EQUITY	22,799	21,083	21,515

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.1 Air and Noise

Program Objective(s): To reduce air and noise emissions and minimise their impacts on the community.

Program Description: Reducing the impact of air and noise emissions from vehicles and industry and other regional sources through education, provision of guidelines, use of appropriate economic instruments, regulation and enforcement, influencing land use and transport planning and monitoring and reporting information to the community.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Occasions when air quality goals have been exceeded	no.	31	73	70	n.a.
Light vehicles in Sydney classified as smoky vehicles	%	0.5	0.5	0.5	0.5
Heavy vehicles in Sydney classified as smoky vehicles	%	20	20	20	19
<u>Outputs:</u>					
Penalty infringement notices issued - smoky vehicles	no.	2,462	2,300	2,300	2,300
noisy vehicles	no.	169	170	170	170
Calls to recorded Air Pollution Index (average per week)	no.	139	130	145	150
<u>Average Staffing:</u>	EFT	125	125	115	117

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,706	9,712	9,888
Other operating expenses	2,909	2,984	2,618
Maintenance	141	141	186
Depreciation and amortisation	831	852	866

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.1 Air and Noise (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Research grants	8	8	8
Local Government - capital grants	...	293	170
Total Expenses	13,595	13,990	13,736
Less:			
Retained Revenue -			
Sales of goods and services			
Licences - Ozone Protection Act	...	15	...
Investment income	55	47	57
Grants and contributions	102	295	89
Other revenue	339	162	154
Total Retained Revenue	496	519	300
Gain/(loss) on disposal of non current assets	...	(170)	...
NET COST OF SERVICES	13,099	13,641	13,436

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.2 Waters and Catchment

Program Objective(s): To improve the health and sustainability of NSW waterways.

Program Description: Establishing and auditing environmental objectives for water quality and river flow and promoting catchment management activities to reduce the impact of discharges to waterways. Includes programs to plan for and control stormwater discharges, reduce the impact of discharges from sewerage systems, forestry and irrigation and applying programs that include monitoring and reporting, economic instruments, education and regulation and enforcement.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
People of NSW who consider water quality in rivers, lakes and creeks has improved in the past 5 years	%	30	32	32	32
Proportion of Beachwatch sites that comply >90% of the time with NHMRC guidelines for -					
faecal coliforms	%	91	94	94	94
enterococci	%	54	54	54	54
Proportion of Harbourwatch sites that comply with NHMRC guidelines for -					
faecal coliforms	%	94	94	94	94
enterococci	%	33	33	33	33
 <u>Outputs:</u>					
Callers to recorded information lines -					
Beachwatch	no.	7,234	6,550	6,550	6,550
Harbourwatch	no.	811	50	50	50
Pollution reduction programs in place for Sewage Treatment Plants	no.	69	46	30	30
 <u>Average Staffing:</u>	 EFT	 176	 188	 152	 151

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.2 Waters and Catchment (cont)

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	11,615	11,620	11,832
Other operating expenses	3,636	3,594	3,270
Maintenance	177	177	232
Depreciation and amortisation	1,038	1,019	1,078
Grants and subsidies			
Research grants	10	10	10
Grant to Stormwater Trust	20,000	20,000	20,000
Local Government - capital grants	...	351	204
Total Expenses	36,476	36,771	36,626
Less:			
Retained Revenue -			
Investment income	69	56	71
Grants and contributions	127	359	111
Other revenue	424	194	192
Total Retained Revenue	620	609	374
Gain/(loss) on disposal of non current assets	...	(203)	...
NET COST OF SERVICES	35,856	36,365	36,252

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.3 Hazardous Substances

Program Objective(s): To minimise the adverse impact of chemicals and hazardous substances on the environment and public health.

Program Description: Providing environmentally sound policies and controls which minimise the risk of harm and reduce exposure to radiation and hazardous chemicals and reduce the contamination of land through policies and guidelines on control and remediation, regulation and enforcement, education and influencing land use planning and management.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Licences in effect					
aerial spray operators	no.	77	74	74	74
environmentally hazardous chemicals	no.	29	31	38	38
Accredited auditors of contaminated sites	no.	24	25	28	28
Pollution Incidents reported to Pollution Line	no.	476	370	365	n.a.
<u>Average Staffing:</u>	EFT	124	116	80	78

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,815	5,817	5,926
Other operating expenses	1,918	1,814	1,727
Maintenance	93	93	123
Depreciation and amortisation	548	509	565
Grants and subsidies			
Research grants	5	5	5
Local Government - capital grants	...	176	102
Total Expenses	8,379	8,414	8,448

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES
35 ENVIRONMENT PROTECTION AUTHORITY**

35.1 Protection of the Environment

35.1.3 Hazardous Substances (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	36	28	38
Grants and contributions	94	209	59
Other revenue	224	97	101
Total Retained Revenue	354	334	198
Gain/(loss) on disposal of non current assets	...	(102)	...
NET COST OF SERVICES	8,025	8,182	8,250

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.4 Waste

Program Objective(s): To minimise the overall amount of waste produced by society, promote effective programs for reusing and recycling or reprocessing waste and ensuring the environmentally sound management, storage and disposal of waste.

Program Description: Developing innovative, state-wide waste minimisation programs and sound environmental policies, guidelines, monitoring, regulation and enforcement, economic instruments and education programs.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Waste certificates of registration or licence issued for -					
waste facilities	no.	240	259	240	240
generators	no.	647	584	804	804
transporters	no.	339	381	475	475
Waste notices issued	no.	72	103	n.a.	n.a.
Regional Waste Plans - total approved	no.	8	9	10	10
<u>Average Staffing</u> :	EFT	73	74	72	77

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,426	5,430	5,531
Other operating expenses	1,590	1,662	1,435
Maintenance	77	77	102
Depreciation and amortisation	455	476	476

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.4 Waste (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Research grants	5	5	5
Grant to Waste Planning and Management Fund	12,100	12,100	36,575
Local Government - capital grants	...	164	95
Total Expenses	19,653	19,914	44,219
Less:			
Retained Revenue -			
Investment income	30	26	31
Grants and contributions	56	164	49
Other revenue	186	91	84
Total Retained Revenue	272	281	164
Gain/(loss) on disposal of non current assets	...	(95)	...
NET COST OF SERVICES	19,381	19,728	44,055

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.5 Supporting the Community

Program Objective(s): To enable the wider community to help protect the environment.

Program Description: Developing partnerships with stakeholders including state and local government, industry, community groups and providing access to environmental information which will encourage environmentally responsible actions using state of the art environmental reporting, education programs, social research and art environmental information services.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Callers to Pollution Line (average monthly)	no.	8,688	7,600	8,000	7,250
Community education publications	no.	20	20	20	20
<u>Average Staffing:</u>	EFT	94	95	70	71

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,532	5,530	5,636
Other operating expenses	1,589	1,693	1,429
Maintenance	77	77	101
Depreciation and amortisation	453	485	475
Grants and subsidies			
Research grants	5	5	5
Grants to non profit organisations	127	500	128
Local Government - capital grants	...	167	97
Total Expenses	7,783	8,457	7,871

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**
35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.5 Supporting the Community (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	30	27	31
Grants and contributions	56	166	49
Other revenue	185	92	84
Total Retained Revenue	271	285	164
Gain/(loss) on disposal of non current assets	...	(97)	...
NET COST OF SERVICES	7,512	8,269	7,707

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.6 Environmental Compliance

Program Objective(s): To ensure a high level of compliance with statutory requirements to achieve environmental goals.

Program Description: Improving the environment by using regulatory instruments such as environment protection licences, notices, compliance audits, economic instruments, legal action and prosecutions and encouraging environmental reporting.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Pollution reduction programs - total	no.	119	250	150	150
Compliance audits conducted	no.	49	40	40	40
Economic instruments in place (bubble licences and tradeable credit schemes)	no.	2	3	4	4
Successful prosecution cases	no.	95	90	95	n.a.
<u>Average Staffing:</u>	EFT	146	154	247	240

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	18,907	18,910	19,265
Other operating expenses	5,859	5,838	5,275
Maintenance	285	285	374
Depreciation and amortisation	1,675	1,659	1,740
Grants and subsidies			
Research grants	17	17	17
Local Government - capital grants	...	572	332
Total Expenses	26,743	27,281	27,003

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.6 Environmental Compliance (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	10	6	10
Investment income	112	91	115
Grants and contributions	205	581	179
Other revenue	682	316	309

Total Retained Revenue	1,009	994	613
-------------------------------	--------------	------------	------------

Gain/(loss) on disposal of non current assets	...	(333)	...
---	-----	-------	-----

NET COST OF SERVICES	25,734	26,620	26,390
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	8,610	8,610	5,729
---------------------------	--------------	--------------	--------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

35 ENVIRONMENT PROTECTION AUTHORITY

35.1 Protection of the Environment

35.1.7 Government Contributions

Program Objective(s): To maintain essential assets at Taronga and Western Plains Zoos.

Program Description: Grants to the Zoological Parks Board for asset maintenance and as a contribution towards operating costs of the Zoos.

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Grants and subsidies			
Government recurrent contribution to Zoological Parks Board	6,700	8,900	7,409
Zoological Parks Board - capital grants	4,970	6,065	2,000
Total Expenses	11,670	14,965	9,409
NET COST OF SERVICES	11,670	14,965	9,409

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

36 ENVIRONMENTAL TRUST

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	39	85	39
Other operating expenses	658	644	658
Grants and subsidies	43,324	51,376	32,087
Total Expenses	44,021	52,105	32,784
Less:			
Retained Revenue -			
Investment income	2,000	3,850	1,000
Other revenue	...	11	...
Total Retained Revenue	2,000	3,861	1,000
NET COST OF SERVICES	42,021	48,244	31,784

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

36 ENVIRONMENTAL TRUST

	1999-00	2000-01	
	Budget	Revised	
	\$000	\$000	
		Budget	
		\$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	39	85	23
Grants and subsidies	43,324	51,376	32,087
Other	658	660	642
Total Payments	44,021	52,121	32,752
Receipts			
Other	2,000	3,847	1,024
Total Receipts	2,000	3,847	1,024
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,021)	(48,274)	(31,728)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,769	13,724	13,993
Asset sale proceeds transferred to the Consolidated Fund Entity	(33)	(33)	(102)
NET CASH FLOWS FROM GOVERNMENT	13,736	13,691	13,891
NET INCREASE/(DECREASE) IN CASH	(28,285)	(34,583)	(17,837)
Opening Cash and Cash Equivalents	62,515	84,721	50,138
CLOSING CASH AND CASH EQUIVALENTS	34,230	50,138	32,301
CASH FLOW RECONCILIATION			
Net cost of services	(42,021)	(48,244)	(31,784)
Change in operating assets and liabilities	...	(30)	56
Net cash flow from operating activities	(42,021)	(48,274)	(31,728)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

36 ENVIRONMENTAL TRUST

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	34,230	50,138	32,301
Receivables	...	24	...
Total Current Assets	34,230	50,162	32,301
Total Assets	34,230	50,162	32,301
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,286
Employee entitlements	...	25	41
Other	...	2,270	...
Total Current Liabilities	...	2,295	2,327
Total Liabilities	...	2,295	2,327
NET ASSETS	34,230	47,867	29,974
EQUITY			
Accumulated funds	34,230	47,867	29,974
TOTAL EQUITY	34,230	47,867	29,974

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

36 ENVIRONMENTAL TRUST

36.1 Support of the Environment

36.1.1 Support of the Environment

Program Objective(s): To encourage and support environmental restoration and rehabilitation projects. To promote research into environmental problems. To promote environmental education. To fund the acquisition of land for national parks and other categories of dedicated and reserved land for the national parks estate.

Program Description: Reducing pollution, the waste stream or environmental degradation of any kind. Research into the development of local solutions to environmental problems. Discoveries of new methods of operation for New South Wales industries that are less harmful to the environment. Researching general environmental problems and assessing environmental degradation. Development of educational programs. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	39	85	39
Other operating expenses	658	644	658
Grants and subsidies			
Environmental Trust grants	1,000	1,000	12,700
Grants to agencies	42,324	50,376	19,387
Total Expenses	44,021	52,105	32,784
Less:			
Retained Revenue -			
Investment income	2,000	3,850	1,000
Other revenue	...	11	...
Total Retained Revenue	2,000	3,861	1,000
NET COST OF SERVICES	42,021	48,244	31,784

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	110,519	115,306	116,883
Other operating expenses	79,772	78,731	80,574
Maintenance	17,950	23,222	25,635
Depreciation and amortisation	22,500	24,880	24,950
Grants and subsidies	1,635	3,035	3,068
Finance costs	273	273	...
Total Expenses	232,649	245,447	251,110
Less:			
Retained Revenue -			
Sales of goods and services	31,250	31,450	32,658
Investment income	395	195	406
Retained taxes, fees and fines	1,664	1,750	1,698
Grants and contributions	13,586	14,772	11,594
Other revenue	3,250	4,750	3,600
Total Retained Revenue	50,145	52,917	49,956
Gain/(loss) on disposal of non current assets	(100)	7	(100)
NET COST OF SERVICES	182,604	192,523	201,254

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	102,211	105,458	107,872
Grants and subsidies	1,635	3,035	3,068
Finance costs	273	273	...
Other	97,761	103,027	106,509
Total Payments	201,880	211,793	217,449
Receipts			
Sale of goods and services	31,250	30,701	32,531
Other	18,895	21,062	17,575
Total Receipts	50,145	51,763	50,106
NET CASH FLOWS FROM OPERATING ACTIVITIES	(151,735)	(160,030)	(167,343)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,900	2,007	1,900
Purchases of property, plant and equipment	(57,275)	(47,301)	(59,913)
Advances made	(16)	(16)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(55,391)	(45,310)	(58,013)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(1,400)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,400)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	150,971	161,002	165,135
Capital appropriation	55,275	46,112	58,063
Cash reimbursements from the Consolidated Fund Entity	2,200	3,000	3,502
Cash transfers to Consolidated Fund	...	(77)	...
NET CASH FLOWS FROM GOVERNMENT	208,446	210,037	226,700
NET INCREASE/(DECREASE) IN CASH	(80)	4,697	1,344
Opening Cash and Cash Equivalents	13,770	(1,519)	3,178
CLOSING CASH AND CASH EQUIVALENTS	13,690	3,178	4,522

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**
37 NATIONAL PARKS AND WILDLIFE SERVICE

	1999-00	
	Budget	Revised
	\$000	\$000
<hr/>		
CASH FLOW STATEMENT (cont)		
CASH FLOW RECONCILIATION		
Net cost of services	(182,604)	(192,523)
Non cash items added back	30,090	33,610
Change in operating assets and liabilities	779	(1,117)
Net cash flow from operating activities	(151,735)	(160,030)
		(201,254)
		33,961
		(50)
		(167,343)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	13,690	3,178	4,522
Receivables	8,639	6,424	6,274
Inventories	1,434	1,428	1,428
Other	646	366	366
Total Current Assets	24,409	11,396	12,590
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	1,845,351	1,841,150	1,899,213
Accumulated depreciation	(335,095)	(277,674)	(302,624)
Investments	347	462	462
Other	235
Total Non Current Assets	1,510,838	1,563,938	1,597,051
Total Assets	1,535,247	1,575,334	1,609,641
LIABILITIES -			
Current Liabilities -			
Accounts payable	5,460	9,811	9,661
Borrowings	1,400
Employee entitlements	9,431	12,145	12,145
Total Current Liabilities	16,291	21,956	21,806
Non Current Liabilities -			
Other	110	11	11
Total Non Current Liabilities	110	11	11
Total Liabilities	16,401	21,967	21,817
NET ASSETS	1,518,846	1,553,367	1,587,824
EQUITY			
Reserves	16,518	120,440	120,440
Accumulated funds	1,502,328	1,432,927	1,467,384
TOTAL EQUITY	1,518,846	1,553,367	1,587,824

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.1 Conservation Assessment

Program Objective(s): To achieve the use of rigorous and systematic policy, science and assessment as the basis for conservation planning and management in New South Wales.

Program Description: The gathering of knowledge, and the development and application of tools and techniques for assessing and monitoring natural and cultural heritage across the landscape and community conservation attitudes and values.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Responses to development applications and other Environmental Impact Statements (EISs) by external bodies	no.	3,000	3,500	3,250	3,300
EISs responded to within the legislative time frame	%	85	95	95	95
<u>Average Staffing:</u>	EFT	182	186	190	197

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	14,623	16,142	16,294
Other operating expenses	8,321	9,450	9,669
Maintenance	529	697	769
Depreciation and amortisation	381	498	499
Grants and subsidies			
Grants to agencies	...	425	425
Finance costs			
Interest on public sector borrowings and advances	32	30	...
Total Expenses	23,886	27,242	27,656

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.1 Conservation Assessment (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	17	35	35
Fees for services	61	35	35
Entry fees	...	45	48
Use of recreation facilities	...	27	28
Minor sales of goods and services	77	17	17
Investment income	46
Retained taxes, fees and fines	10
Grants and contributions	3,023	3,703	3,016
Other revenue	78	190	144
Total Retained Revenue	3,312	4,052	3,323
Gain/(loss) on disposal of non current assets	25	...	(4)
NET COST OF SERVICES	20,549	23,190	24,337

ASSET ACQUISITIONS	4,925	1,259	433
---------------------------	--------------	--------------	------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.2 Conservation Planning

Program Objective(s): To improve the process for establishing conservation priorities for New South Wales to ensure integration of natural, cultural and community values, consultation and transparency and responsiveness to threats and to change.

Program Description: The making of judgements about what to conserve and how best to do this, and the development of processes by which this is done.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Service areas covered by a Plan of Management or where a draft plan has been on exhibition-					
National parks	no.	78	89	95	95
Historic sites	no.	9	11	13	10
Nature reserves	no.	63	80	95	95
Listed threatened species covered by recovery/threat abatement plans	no.	n.a.	n.a.	n.a.	200
<u>Average Staffing:</u>	EFT	181	185	189	197

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	14,622	16,142	16,294
Other operating expenses	8,321	9,450	9,617
Maintenance	528	697	769
Depreciation and amortisation	381	498	499
Grants and subsidies			
Grants to agencies	...	425	425
Finance costs			
Interest on public sector borrowings and advances	33	30	...
Total Expenses	23,885	27,242	27,604

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.2 Conservation Planning (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	16	35	35
Fees for services	61	35	35
Entry fees	...	45	48
Use of recreation facilities	...	27	28
Minor sales of goods and services	77	17	17
Investment income	45
Retained taxes, fees and fines	11
Grants and contributions	3,023	3,703	3,016
Other revenue	79	190	144
Total Retained Revenue	3,312	4,052	3,323
Gain/(loss) on disposal of non current assets	26	...	(4)
NET COST OF SERVICES	20,547	23,190	24,285

ASSET ACQUISITIONS	4,925	1,259	433
---------------------------	--------------	--------------	------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.3 Conservation Management

Program Objective(s): To work with Aboriginal communities to achieve the protection of the natural and cultural heritage. To enhance, and improve the use of formal mechanisms outside the reserve system to achieve conservation outcomes. To manage parks and reserves in a culturally sensitive and ecologically sustainable way. To contribute to the environmental, social and economic well being of local and regional communities.

Program Description: The management of natural and cultural heritage values across the state, incorporating conservation incentives, education and advice, regulation and enforcement, the nurture and rehabilitation of the natural and cultural landscape, including protected areas and beyond, the establishment of appropriate reserves and the ecologically sustainable use of protected areas.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Weed pest species programs commenced	no.	300	340	350	350
Maintenance of historical places and heritage assets	\$m	2.1	2.1	2.1	2.1
Feral animal programs commenced	no.	400	375	400	400
Fire management plans commenced in conjunction with local councils	no.	145	150	155	155
New conservation agreements finalised	no.	20	48	50	50
Fire trails maintained	no.	650	710	750	750
<u>Average Staffing:</u>	EFT	527	544	556	608

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.3 Conservation Management (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	37,209	35,747	36,078
Other operating expenses	35,129	29,129	29,816
Maintenance	5,178	6,037	6,665
Depreciation and amortisation	6,340	6,966	6,986
Grants and subsidies			
Environment and conservation organisations	50
Lord Howe Island Board	1,285	1,285	1,318
Grants to agencies	300	850	850
Finance costs			
Interest on public sector borrowings and advances	138	90	...
Total Expenses	85,629	80,104	81,713
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	307	414	414
Fees for services	208	417	423
Entry fees	...	537	573
Use of recreation facilities	2	318	340
Minor sales of goods and services	136	200	210
Investment income	132	189	394
Retained taxes, fees and fines	1,355	1,312	1,273
Grants and contributions	4,899	5,515	4,057
Other revenue	1,689	2,802	2,124
Total Retained Revenue	8,728	11,704	9,808
Gain/(loss) on disposal of non current assets	160	4	(59)
NET COST OF SERVICES	76,741	68,396	71,964
<hr/>			
ASSET ACQUISITIONS	20,925	14,705	20,689

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.4 Conservation Facilitation

Program Objective(s): To work with the community to foster understanding and appreciation of, and commitment to natural and cultural heritage. To increase community involvement in the management of natural and cultural heritage conservation in New South Wales. To enhance people's enjoyment of the park system. To provide practical guidance and support for community conservation activities.

Program Description: The encouragement and support of community stewardship of the natural and cultural heritage across the landscape, and the sharing of appreciation and enjoyment of this heritage.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Percentage of neighbours contacted during the year	%	90	85	90	100
"Discovery" programs conducted	no.	75	75	80	80
Participants in "Discovery" programs	thous	50	65	65	65
<u>Average Staffing:</u>	EFT	664	676	692	703

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	44,065	47,275	48,217
Other operating expenses	28,001	30,702	31,472
Maintenance	11,715	15,791	17,432
Depreciation and amortisation	15,398	16,918	16,966
Grants and subsidies			
Environment and conservation organisations	...	50	50
Finance costs			
Interest on public sector borrowings and advances	70	123	...
Total Expenses	99,249	110,859	114,137

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

37 NATIONAL PARKS AND WILDLIFE SERVICE

37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage

37.1.4 Conservation Facilitation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	6,160	6,416	6,416
Fees for services	6,070	6,463	6,556
Entry fees	9,500	8,323	8,881
Use of recreation facilities	5,498	4,928	5,264
Minor sales of goods and services	3,060	3,116	3,255
Investment income	172	6	12
Retained taxes, fees and fines	288	438	425
Grants and contributions	2,641	1,851	1,505
Other revenue	1,404	1,568	1,188
Total Retained Revenue	34,793	33,109	33,502
Gain/(loss) on disposal of non current assets	(311)	3	(33)
NET COST OF SERVICES	64,767	77,747	80,668

ASSET ACQUISITIONS	26,500	31,293	38,508
---------------------------	---------------	---------------	---------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	15,688	15,239	15,399
Other operating expenses	6,451	6,891	11,026
Maintenance	1,600	1,446	1,642
Depreciation and amortisation	2,300	2,150	2,400
Grants and subsidies	50	50	51
Total Expenses	26,089	25,776	30,518
Less:			
Retained Revenue -			
Sales of goods and services	4,325	4,073	5,460
Investment income	225	149	176
Retained taxes, fees and fines	1,140	880	1,173
Grants and contributions	2,369	1,872	818
Other revenue	232	282	557
Total Retained Revenue	8,291	7,256	8,184
Gain/(loss) on disposal of non current assets	50	...	50
NET COST OF SERVICES	17,748	18,520	22,284

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	14,361	14,357	13,932
Grants and subsidies	50	50	51
Other	8,142	8,039	15,258
Total Payments	22,553	22,446	29,241
Receipts			
Sale of goods and services	3,408	4,000	5,322
Other	3,766	3,183	4,858
Total Receipts	7,174	7,183	10,180
NET CASH FLOWS FROM OPERATING ACTIVITIES	(15,379)	(15,263)	(19,061)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	100	51	100
Proceeds from sale of investments	400
Purchases of property, plant and equipment	(7,560)	(7,876)	(3,664)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(7,060)	(7,825)	(3,564)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	14,727	14,855	18,181
Capital appropriation	6,965	7,239	3,544
Cash reimbursements from the Consolidated Fund Entity	446	445	449
NET CASH FLOWS FROM GOVERNMENT	22,138	22,539	22,174
NET INCREASE/(DECREASE) IN CASH	(301)	(549)	(451)
Opening Cash and Cash Equivalents	452	2,304	1,755
CLOSING CASH AND CASH EQUIVALENTS	151	1,755	1,304
CASH FLOW RECONCILIATION			
Net cost of services	(17,748)	(18,520)	(22,284)
Non cash items added back	3,267	3,202	3,576
Change in operating assets and liabilities	(898)	55	(353)
Net cash flow from operating activities	(15,379)	(15,263)	(19,061)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	596	1,755	1,304
Investments	2,085
Receivables	147	252	397
Inventories	231	210	331
Other	330	170	108
Total Current Assets	3,389	2,387	2,140
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	165,211	164,836	168,600
Accumulated depreciation	(28,745)	(27,899)	(30,449)
Total Non Current Assets	136,466	136,937	138,151
Total Assets	139,855	139,324	140,291
LIABILITIES -			
Current Liabilities -			
Accounts payable	766	1,414	1,167
Borrowings	445
Employee entitlements	923	879	1,154
Other	226	127	...
Total Current Liabilities	2,360	2,420	2,321
Total Liabilities	2,360	2,420	2,321
NET ASSETS	137,495	136,904	137,970
EQUITY			
Reserves	12,870	12,870	12,870
Accumulated funds	124,625	124,034	125,100
TOTAL EQUITY	137,495	136,904	137,970

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.1 Research

Program Objective(s): To pursue botanical, horticultural and other appropriate research programs of quality as judged by internationally accepted standards.

Program Description: Provision of scientific research into systematic and environmental botany. Provision of horticultural research into the culture, propagation, pathology and selection of plants. Promotion of the effective use of research findings.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Scientific publications	no.	44	53	56	35
Species and genera described	no.	42	32	30	34
Species reclassified	no.	18	140	120	100
<u>Average Staffing</u> :	EFT	37	37	37	37

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,204	2,139	2,163
Other operating expenses	1,038	1,108	1,763
Maintenance	256	229	263
Depreciation and amortisation	370	346	386
Total Expenses	3,868	3,822	4,575

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.1 Research (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	181	99	186
Investment income	99	149	176
Grants and contributions	302	232	90
Other revenue	28	34	67
Total Retained Revenue	610	514	519
NET COST OF SERVICES	3,258	3,308	4,056

ASSET ACQUISITIONS	240	383	...
---------------------------	------------	------------	------------

MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.2 Management of Resources

Program Objective(s): To maintain and enhance a diverse and well documented collection of living plants displayed in horticulturally attractive settings and a comprehensive documented collection of preserved plants. To maintain and improve structures and facilities with particular attention to conserving items of heritage or cultural significance.

Program Description: Maintenance and further development of the living collections at the Royal Botanic Gardens, Mount Annan Botanic Garden and Mount Tomah Botanic Garden. Curation and extension of the preserved collections held at the National Herbarium of New South Wales. Protection of land and structures ensuring appropriate opportunities for recreational use.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Accessions of rare and endangered species at Mount Annan	no.	54	100	100	35
New acquisitions	no.	2,000	2,000	2,000	1,255
Individual plantings	no.	20,000	24,000	24,000	22,000
Herbarium species databased	no.	17,000	19,000	19,000	19,000
Herbarium species mounted	no.	24,000	25,000	25,000	25,000
Books and periodicals catalogued and accessioned	no.	2,600	2,500	2,500	2,500
<u>Average Staffing:</u>	EFT	194	196	196	196

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,568	11,237	11,356
Other operating expenses	4,827	5,153	8,243
Maintenance	1,195	1,080	1,226
Depreciation and amortisation	1,720	1,608	1,795
Grants and subsidies			
Grants to non profit organisations	50	50	51
Total Expenses	19,360	19,128	22,671

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.2 Management of Resources (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	839	641	1,102
Land rentals	560	484	576
Use of recreation facilities	634	728	652
Investment income	113
Retained taxes, fees and fines	1,140	880	1,173
Grants and contributions	1,819	1,440	664
Other revenue	174	212	418
Total Retained Revenue	5,279	4,385	4,585
Gain/(loss) on disposal of non current assets	50	...	50
NET COST OF SERVICES	14,031	14,743	18,036

ASSET ACQUISITIONS	6,237	5,763	3,664
---------------------------	--------------	--------------	--------------

MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.3 Interpretation, Education and Visitor Services

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world.

Program Description: Delivery of educational programs to school students and the public. Maintenance and development of interpretive displays to highlight aspects of plant collections. Provision of botanical and ecological advice and services. Improving the quality of visitor facilities.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Percentage of botanical inquiries answered within seven days	%	80	85	85	87
Hours of public use of reference collection	no.	140	250	260	260
Education programs for remote schools	no.	5	2	2	2
Teacher in-service courses held	no.	3	3	3	3
School gardeners workshops held	no.	2	2	2	2
Garden advisory services developed for schools	no.	10	10	10	10
Community education programs developed and implemented	no.	40	42	42	42
Vacation programs developed and implemented	no.	20	10	7	7
Childrens theatre programs introduced	no.	2	2	2	1
Number of visitors at Sydney Botanic Gardens	mill	2.0	2.2	2.3	2.8
Number of visitors at Mount Tomah Garden	thous	98	101	106	90
Number of visitors at Mount Annan Garden	thous	65	70	74	74
<u>Average Staffing:</u>	EFT	32	32	33	33

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

38.1 Royal Botanic Gardens and Domain Trust

38.1.3 Interpretation, Education and Visitor Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,916	1,863	1,880
Other operating expenses	586	630	1,020
Maintenance	149	137	153
Depreciation and amortisation	210	196	219
Total Expenses	2,861	2,826	3,272
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	59	34	61
Retail sales	1,120	1,120	1,908
Entry fees	335	300	360
Use of recreation facilities	567	651	584
Minor sales of goods and services	30	16	31
Investment income	13
Grants and contributions	248	200	64
Other revenue	30	36	72
Total Retained Revenue	2,402	2,357	3,080
NET COST OF SERVICES	459	469	192
<hr/>			
ASSET ACQUISITIONS	1,083	1,730	...

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

39 BICENTENNIAL PARK TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,894	2,013	2,143
Other operating expenses	1,206	1,165	1,217
Maintenance	540	520	554
Depreciation and amortisation	643	748	1,040
Total Expenses	4,283	4,446	4,954
Less:			
Retained Revenue -			
Sales of goods and services	386	386	654
Investment income	28	61	28
Grants and contributions	...	284	...
Total Retained Revenue	414	731	682
NET COST OF SERVICES	3,869	3,715	4,272

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

39 BICENTENNIAL PARK TRUST

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,835	1,964	2,078
Other	1,746	1,675	1,786
Total Payments	3,581	3,639	3,864
Receipts			
Sale of goods and services	386	386	654
Other	19	343	25
Total Receipts	405	729	679
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,176)	(2,910)	(3,185)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(7,450)	(10,700)	(4,563)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(7,450)	(10,700)	(4,563)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,127	6,501	3,131
Capital appropriation	7,450	7,350	4,563
Cash reimbursements from the Consolidated Fund Entity	76	78	88
NET CASH FLOWS FROM GOVERNMENT	10,653	13,929	7,782
NET INCREASE/(DECREASE) IN CASH	27	319	34
Opening Cash and Cash Equivalents	686	1,022	1,341
CLOSING CASH AND CASH EQUIVALENTS	713	1,341	1,375
CASH FLOW RECONCILIATION			
Net cost of services	(3,869)	(3,715)	(4,272)
Non cash items added back	683	795	1,086
Change in operating assets and liabilities	10	10	1
Net cash flow from operating activities	(3,176)	(2,910)	(3,185)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

39 BICENTENNIAL PARK TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	713	1,341	1,375
Investments	104	96	105
Receivables	62	61	76
Inventories	17	22	22
Other	13	25	25
Total Current Assets	909	1,545	1,603
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	43,156	45,904	50,467
Accumulated depreciation	(3,994)	(4,164)	(5,204)
Total Non Current Assets	39,162	41,740	45,263
Total Assets	40,071	43,285	46,866
LIABILITIES -			
Current Liabilities -			
Accounts payable	117	255	261
Employee entitlements	130	147	157
Total Current Liabilities	247	402	418
Total Liabilities	247	402	418
NET ASSETS	39,824	42,883	46,448
EQUITY			
Reserves	6,170	6,171	6,171
Accumulated funds	33,654	36,712	40,277
TOTAL EQUITY	39,824	42,883	46,448

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

39 BICENTENNIAL PARK TRUST

39.1 Bicentennial Park Trust

39.1.1 Bicentennial Park Trust

Program Objective(s): To provide for the management and maintenance of a regional recreational facility commemorating Australia's Bicentennial.

Program Description: Maintenance and development of Bicentennial Park as a significant regional recreation and tourism facility for the benefit of the community.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities</u> :		
Administration and maintenance	35	35

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,894	2,013	2,143
Other operating expenses	1,206	1,165	1,217
Maintenance	540	520	554
Depreciation and amortisation	643	748	1,040

Total Expenses	4,283	4,446	4,954
-----------------------	--------------	--------------	--------------

Less:

Retained Revenue -

Sales of goods and services			
Canteen sales	245	245	506
Radio tower lease	136	136	143
Minor sales of goods and services	5	5	5
Investment income	28	61	28
Grants and contributions	...	284	...

Total Retained Revenue	414	731	682
-------------------------------	------------	------------	------------

NET COST OF SERVICES	3,869	3,715	4,272
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	7,450	10,700	4,563
---------------------------	--------------	---------------	--------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	225,995	243,697	233,643
Other operating expenses	40,763	45,078	47,478
Maintenance	9,210	10,189	10,213
Depreciation and amortisation	16,132	17,050	17,594
Finance costs	930
Total Expenses	293,030	316,014	308,928
Less:			
Retained Revenue -			
Sales of goods and services	6,520	5,702	5,760
Investment income	1,350	1,250	1,260
Retained taxes, fees and fines	2,000	2,000	2,050
Other revenue	660	15,712	950
Total Retained Revenue	10,530	24,664	10,020
Gain/(loss) on disposal of non current assets	...	(58)	...
NET COST OF SERVICES	282,500	291,408	298,908

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	226,825	243,092	233,960
Finance costs	930
Other	53,773	56,721	58,241
Total Payments	281,528	299,813	292,201
Receipts			
Sale of goods and services	6,022	4,604	5,555
Retained taxes	2,000	2,000	2,050
Other	1,660	3,557	1,833
Total Receipts	9,682	10,161	9,438
NET CASH FLOWS FROM OPERATING ACTIVITIES	(271,846)	(289,652)	(282,763)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	4,150	92	4,150
Purchases of property, plant and equipment	(37,665)	(36,218)	(38,777)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(33,515)	(36,126)	(34,627)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	860	860	6,480
NET CASH FLOWS FROM FINANCING ACTIVITIES	860	860	6,480
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	283,856	296,359	299,408
Capital appropriation	20,673	19,286	13,843
NET CASH FLOWS FROM GOVERNMENT	304,529	315,645	313,251
NET INCREASE/(DECREASE) IN CASH	28	(9,273)	2,341
Opening Cash and Cash Equivalents	36,913	43,620	34,347
CLOSING CASH AND CASH EQUIVALENTS	36,941	34,347	36,688

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(282,500)	(291,408)	(298,908)
Non cash items added back	16,132	28,324	17,594
Change in operating assets and liabilities	(5,478)	(26,568)	(1,449)
Net cash flow from operating activities	(271,846)	(289,652)	(282,763)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	36,941	34,347	36,688
Receivables	5,060	6,050	6,632
Inventories	700	575	575
Other	1,900	1,649	1,799
Total Current Assets	44,601	42,621	45,694
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	343,846	405,283	439,910
Accumulated depreciation	(76,657)	(138,525)	(156,119)
Total Non Current Assets	267,189	266,758	283,791
Total Assets	311,790	309,379	329,485
LIABILITIES -			
Current Liabilities -			
Accounts payable	17,041	22,302	20,185
Borrowings	...	860	7,340
Employee entitlements	14,200	15,121	16,521
Total Current Liabilities	31,241	38,283	44,046
Non Current Liabilities -			
Borrowings	12,134
Employee entitlements	4,500	4,563	4,563
Total Non Current Liabilities	16,634	4,563	4,563
Total Liabilities	47,875	42,846	48,609
NET ASSETS	263,915	266,533	280,876
EQUITY			
Reserves	113,612	115,062	114,762
Accumulated funds	150,303	151,471	166,114
TOTAL EQUITY	263,915	266,533	280,876

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.1 Operation and Maintenance of Brigades and Special Services

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and fire fighting engines and equipment to enable prompt response to fire incidents.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	64	69	69	69
Structure of origin	%	78	85	85	85

Outputs:

Total attendance at incidents	no.	111,671	112,873	121,000	128,000
All calls attended within 10 minutes -					
Sydney	%	93	91	92	92
Newcastle	%	82	82	80	80
Wollongong	%	80	66	66	66
Rest of State	%	76	71	71	71
<u>Average Staffing</u> :	EFT	3,404	3,496	3,630	3,672

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.1 Operation and Maintenance of Brigades and Special Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	214,916	232,105	222,463
Other operating expenses	34,229	37,839	39,906
Maintenance	8,823	9,761	9,783
Depreciation and amortisation	15,699	16,592	17,121
Finance costs			
Interest on public sector borrowings and advances	781
Total Expenses	274,448	296,297	289,273
Less:			
Retained Revenue -			
Sales of goods and services			
Automatic fire alarm monitoring	4,600	4,600	4,650
False alarm charges	1,260	550	550
Minor sales of goods and services	200	80	85
Investment income	1,261	1,168	1,177
Retained taxes, fees and fines	1,877	1,877	1,924
Other revenue	618	15,430	890
Total Retained Revenue	9,816	23,705	9,276
Gain/(loss) on disposal of non current assets	...	(58)	...
NET COST OF SERVICES	264,632	272,650	279,997
ASSET ACQUISITIONS	37,665	36,453	38,777

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.2 Fire Brigade Training and Development

Program Objective(s): To maintain a high standard of performance of fire fighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Mean time to control incidents -					
Building fires	minutes	75	61	61	61
Non-fire rescue calls	minutes	104	86	86	86
Hazardous material incidents	minutes	189	76	76	76

<u>Outputs:</u>		1997-98	1998-99	1999-00	2000-01
Recruit firefighters trained	no.	133	116	222	100
Number of firefighters qualified for Senior Firefighter rank	no.	92	92	71	75
Number qualified for Station Officer rank and above	no.	12	38	16	20
Firefighters qualified as pumper/aerial appliance operators	no.	590	675	675	675
<u>Average Staffing:</u>	EFT	64	103	103	103

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	6,513	6,755	6,535
Other operating expenses	4,096	4,534	4,737
Maintenance	302	334	336
Depreciation and amortisation	330	349	360
Finance costs			
Interest on public sector borrowings and advances	93
Total Expenses	11,334	11,972	11,968

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**
40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.2 Fire Brigade Training and Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	11	10	10
Retained taxes, fees and fines	70	70	72
Other revenue	5	33	7
Total Retained Revenue	86	113	89
NET COST OF SERVICES	11,248	11,859	11,879

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.3 Investigations, Research and Advisory Services

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Fires/100,000 population	no.	550	499	499	499
Incendiary/suspicious fires/100,000 population	no.	228	193	193	193
Malicious calls/100,000 population	no.	105	100	100	100
Building fires/100,000 population	no.	119	120	120	120
 <u>Outputs:</u>					
Number of building inspections completed	no.	1,586	1,954	2,124	2,350
Total time spent on inspection of premises (in officer hours)	no.	5,880	7,816	8,496	9,400
Total incidents investigated	no.	546	471	470	470
Accidental	no.	166	173	168	168
Suspicious/deliberate	no.	254	186	221	221
Undetermined	no.	126	112	81	81
Number of automatic fire alarms connected to various types of premises in -					
Sydney	no.	7,450	7,481	7,500	7,500
Newcastle	no.	324	317	320	320
Wollongong	no.	177	170	170	170
 <u>Average Staffing:</u>	EFT	64	64	66	66

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

40 NEW SOUTH WALES FIRE BRIGADES

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and
Rescue Services**

40.1.3 Investigations, Research and Advisory Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,566	4,837	4,645
Other operating expenses	2,438	2,705	2,835
Maintenance	85	94	94
Depreciation and amortisation	103	109	113
Finance costs			
Interest on public sector borrowings and advances	56
Total Expenses	7,248	7,745	7,687
Less:			
Retained Revenue -			
Sales of goods and services			
Public education course fees	460	472	475
Investment income	78	72	73
Retained taxes, fees and fines	53	53	54
Other revenue	37	249	53
Total Retained Revenue	628	846	655
NET COST OF SERVICES	6,620	6,899	7,032

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,432	9,712	10,228
Other operating expenses	6,337	6,407	6,200
Maintenance	20	20	...
Depreciation and amortisation	700	700	1,100
Grants and subsidies	66,361	62,529	71,412
Other expenses	3,000	4,100	3,628
Total Expenses	85,850	83,468	92,568
Less:			
Retained Revenue -			
Retained taxes, fees and fines	59,265	59,265	67,051
Grants and contributions	9,891	10,509	11,190
Other revenue	700	700	800
Total Retained Revenue	69,856	70,474	79,041
NET COST OF SERVICES	15,994	12,994	13,527

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	9,032	9,312	9,778
Grants and subsidies	47,861	42,829	52,578
Other	27,857	31,177	28,732
Total Payments	84,750	83,318	91,088
Receipts			
Sale of goods and services	...	110	...
Retained taxes	59,265	58,693	67,051
Other	10,591	11,691	12,060
Total Receipts	69,856	70,494	79,111
NET CASH FLOWS FROM OPERATING ACTIVITIES	(14,894)	(12,824)	(11,977)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(800)	(800)	(3,200)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(800)	(800)	(3,200)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	13,094	13,094	14,507
NET CASH FLOWS FROM GOVERNMENT	13,094	13,094	14,507
NET INCREASE/(DECREASE) IN CASH	(2,600)	(530)	(670)
Opening Cash and Cash Equivalents	16,608	18,031	17,501
CLOSING CASH AND CASH EQUIVALENTS	14,008	17,501	16,831
CASH FLOW RECONCILIATION			
Net cost of services	(15,994)	(12,994)	(13,527)
Non cash items added back	700	700	1,100
Change in operating assets and liabilities	400	(530)	450
Net cash flow from operating activities	(14,894)	(12,824)	(11,977)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	14,008	17,501	16,831
Receivables	140	894	894
Other	886	457	457
Total Current Assets	15,034	18,852	18,182
Non Current Assets -			
Property, plant and equipment - Cost/valuation	4,456	4,145	7,345
Accumulated depreciation	(2,786)	(2,411)	(3,511)
Total Non Current Assets	1,670	1,734	3,834
Total Assets	16,704	20,586	22,016
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,061	2,278	2,278
Employee entitlements	1,111	1,140	1,340
Total Current Liabilities	3,172	3,418	3,618
Non Current Liabilities -			
Employee entitlements	1,659	1,584	1,834
Total Non Current Liabilities	1,659	1,584	1,834
Total Liabilities	4,831	5,002	5,452
NET ASSETS	11,873	15,584	16,564
EQUITY			
Accumulated funds	11,873	15,584	16,564
TOTAL EQUITY	11,873	15,584	16,564

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

41.1 Funding and Administration of Rural Firefighting Services

41.1.1 Funding and Administration of Rural Firefighting Services

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 14.0 per cent, councils contribute 12.3 per cent and insurance companies contribute 73.7 per cent.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Provision of new tankers to local government	no.	150	155	157	146
Provision of second hand tankers to local government	\$m	8.0	5.0	7.6	7.4
Subsidies to local government for brigade stations	\$m	3.2	2.6	2.0	1.9
Provision of maintenance grants to local government	\$m	15.4	17.4	17.5	17.7
Provision of equipment grants to local government	\$m	20.3	21.0	22.1	22.2
<u>Average Staffing:</u>	EFT	90	107	118	116

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	7,796	8,051	8,567
Other operating expenses	3,913	4,023	3,746
Depreciation and amortisation	700	700	1,100
Grants and subsidies			
Fire fighting equipment - capital grants	42,999	40,349	47,705
Payments to Regional Fire Associations	700	700	500
Costs associated with bush fire fighting activities - payments to Local Councils	17,800	19,000	18,334
Disaster welfare relief	4,286	1,904	4,286

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

41.1 Funding and Administration of Rural Firefighting Services

41.1.1 Funding and Administration of Rural Firefighting Services (cont)

OPERATING STATEMENT (cont)

Other expenses			
Aerial support	1,000	1,000	1,000
Insurance costs - firefighting	500	400	528
Workers compensation - Bushfire Fund	1,500	2,700	2,100
Total Expenses	81,194	78,827	87,866
Less:			
Retained Revenue -			
Retained taxes, fees and fines	59,265	59,265	67,051
Grants and contributions	9,891	10,509	11,190
Other revenue	264	264	500
Total Retained Revenue	69,420	70,038	78,741
NET COST OF SERVICES	11,774	8,789	9,125
<hr/>			
ASSET ACQUISITIONS	700	700	3,200

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

41.2 Support of Rural Firefighting Services

41.2.1 Training of Volunteer Bush Fire Fighters

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Certified bushfire instructors (at 30 June)	no.	800	950	1,060	1,174
Bush fire assessors (at 30 June)	no.	140	208	208	233
Hours of training, regional and State	thous	30	31	43	30
Hours of training, local district/brigade level	thous	285	362	360	364
<u>Average Staffing:</u>	EFT	8	8	8	8

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	440	440	455
Other operating expenses	500	500	585

Total Expenses	940	940	1,040
-----------------------	------------	------------	--------------

NET COST OF SERVICES	940	940	1,040
-----------------------------	------------	------------	--------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

41.2 Support of Rural Firefighting Services

41.2.2 Public Education and Information Services

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Bush Fire Bulletin circulation	no.	32,000	33,000	34,000	36,000
Public skills displays and competitions for bush fire fighters	no.	15	15	20	20
Community fireguard courses	no.	10	10	10	10
Rural Education Program	no.	1	3	4	5
School Education Program	no.	3	3	3	3
<u>Average Staffing:</u>	EFT	4	5	6	6

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

Other operating expenses

336	336	323
1,350	1,310	1,300

Total Expenses

1,686	1,646	1,623
--------------	--------------	--------------

Less:

Retained Revenue -

Other revenue

136	136	...
-----	-----	-----

Total Retained Revenue

136	136	...
------------	------------	-----

NET COST OF SERVICES

1,550	1,510	1,623
--------------	--------------	--------------

MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES

41 DEPARTMENT OF RURAL FIRE SERVICE

41.3 Planning and Co-ordination of Rescue Services and Emergency Management

41.3.1 Planning and Co-ordination of Rescue Services and Emergency Management

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues.

	Staff numbers - EFT			
	1997-98	1998-99	1999-00	2000-01
<u>Activities:</u>				
Training	1	1	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	4	4	4	4
Planning and operations	3	3	3	3
Policy advice and co-ordination	6	6	6	6
Total EFT	14	14	14	14
	-----	-----		
	Budget	Revised		2000-01
	\$000	\$000		Budget
				\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	860	885	883
Other operating expenses	574	574	569
Maintenance	20	20	...
Grants to volunteer rescue units	576	576	587
Total Expenses	2,030	2,055	2,039

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

41 DEPARTMENT OF RURAL FIRE SERVICE

**41.3 Planning and Co-ordination of Rescue Services and Emergency
Management**

**41.3.1 Planning and Co-ordination of Rescue Services and Emergency
Management (cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Other revenue	300	300	300
Total Retained Revenue	300	300	300
NET COST OF SERVICES	1,730	1,755	1,739

ASSET ACQUISITIONS	100	100	...
---------------------------	------------	------------	------------

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

42 STATE EMERGENCY SERVICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,801	4,773	5,624
Other operating expenses	6,606	6,859	9,520
Maintenance	68	68	70
Depreciation and amortisation	2,051	2,051	1,855
Grants and subsidies	6,041	8,041	6,341
Total Expenses	19,567	21,792	23,410
Less:			
Retained Revenue -			
Sales of goods and services	2	22	23
Investment income	35	35	36
Grants and contributions	4,596	6,696	4,746
Other revenue	63	77	65
Total Retained Revenue	4,696	6,830	4,870
NET COST OF SERVICES	14,871	14,962	18,540

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

42 STATE EMERGENCY SERVICE

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,274	4,246	5,096
Grants and subsidies	6,041	8,041	6,341
Other	6,497	6,781	9,685
Total Payments	16,812	19,068	21,122
Receipts			
Sale of goods and services	2	22	23
Other	4,614	6,728	4,767
Total Receipts	4,616	6,750	4,790
NET CASH FLOWS FROM OPERATING ACTIVITIES	(12,196)	(12,318)	(16,332)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(2,388)	(2,388)	(2,838)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,388)	(2,388)	(2,838)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	12,081	12,285	15,998
Capital appropriation	2,388	2,388	2,838
Cash reimbursements from the Consolidated Fund Entity	115	116	168
NET CASH FLOWS FROM GOVERNMENT	14,584	14,789	19,004
NET INCREASE/(DECREASE) IN CASH	...	83	(166)
Opening Cash and Cash Equivalents	583	914	997
CLOSING CASH AND CASH EQUIVALENTS	583	997	831
CASH FLOW RECONCILIATION			
Net cost of services	(14,871)	(14,962)	(18,540)
Non cash items added back	2,527	2,527	2,346
Change in operating assets and liabilities	148	117	(138)
Net cash flow from operating activities	(12,196)	(12,318)	(16,332)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

42 STATE EMERGENCY SERVICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	583	997	831
Receivables	11	71	71
Inventories	646	2,968	2,926
Other	110	105	105
Total Current Assets	1,350	4,141	3,933
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	23,633	23,949	26,787
Accumulated depreciation	(14,031)	(13,747)	(15,602)
Total Non Current Assets	9,602	10,202	11,185
Total Assets	10,952	14,343	15,119
LIABILITIES -			
Current Liabilities -			
Accounts payable	627	809	634
Employee entitlements	382	459	454
Total Current Liabilities	1,009	1,268	1,088
Total Liabilities	1,009	1,268	1,088
NET ASSETS	9,943	13,075	14,030
EQUITY			
Reserves	246	467	467
Accumulated funds	9,697	12,608	13,563
TOTAL EQUITY	9,943	13,075	14,030

MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES

42 STATE EMERGENCY SERVICE

42.1 Provision of Emergency Services

42.1.1 Provision of Emergency Services

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Number of volunteers trained					
Disaster rescue	no.	300	200	350	350
Flood boat rescue	no.	250	270	300	300
First aid	no.	1,400	1,600	1,500	1,500
Vertical rescue	no.	75	38	75	100
Flood plans completed or reviewed	no.	20	22	15	15
Flood plans tested	no.	20	20	10	5
River gauge data base completed	%	80	100	100	n.a.
Flood intelligence cards completed	%	5	50
Operational training sessions conducted	no.	8	8	10	10
Field radio communications systems installed	no.	2	4	2	2
Protective clothing supplied	thous	13	30	30	30
Flood boats provided	no.	15	16	12	12
General rescue equipment provided	no.	780	900	900	900
Radio stations receiving community service announcements	no.	90	105	105	140
Public awareness workshops conducted	no.	2	2	2	12
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	10	14	n.a.	n.a.
Responses to support for communities, bushfires and other agencies	thous	2	2	n.a.	n.a.
<u>Average Staffing</u> :	EFT	62	73	74	87

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

42 STATE EMERGENCY SERVICE

42.1 Provision of Emergency Services

42.1.1 Provision of Emergency Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,801	4,773	5,624
Other operating expenses	6,606	6,859	9,520
Maintenance	68	68	70
Depreciation and amortisation	2,051	2,051	1,855
Grants and subsidies			
Emergency Rescue Workers Insurance	2,700	2,700	3,000
Grants to volunteer rescue units	125	125	125
Volunteer rescue units - capital grants	1,216	1,216	1,216
Disaster welfare relief	2,000	4,000	2,000
Total Expenses	19,567	21,792	23,410
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	2	22	23
Investment income	35	35	36
Grants and contributions	4,596	6,696	4,746
Other revenue	63	77	65
Total Retained Revenue	4,696	6,830	4,870
NET COST OF SERVICES	14,871	14,962	18,540
ASSET ACQUISITIONS	2,388	2,388	2,838

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	326,006	364,289	381,491
Other operating expenses	106,778	108,986	109,163
Maintenance	9,732	15,432	12,000
Depreciation and amortisation	20,250	20,500	21,100
Grants and subsidies	2,298	2,577	3,000
Other expenses	926	182	247
Total Expenses	465,990	511,966	527,001
Less:			
Retained Revenue -			
Sales of goods and services	23,284	29,828	24,404
Investment income	306	380	315
Grants and contributions	1,694	1,724	1,524
Other revenue	275	75	70
Total Retained Revenue	25,559	32,007	26,313
Gain/(loss) on disposal of non current assets	9	1,303	...
NET COST OF SERVICES	440,422	478,656	500,688

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	301,492	335,447	356,427
Grants and subsidies	2,298	2,577	3,000
Other	118,296	123,036	121,043
Total Payments	422,086	461,060	480,470
Receipts			
Sale of goods and services	25,848	29,708	27,088
Retained taxes	(51)	(51)	(51)
Other	2,347	1,996	2,104
Total Receipts	28,144	31,653	29,141
NET CASH FLOWS FROM OPERATING ACTIVITIES	(393,942)	(429,407)	(451,329)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	49	3,904	...
Purchases of property, plant and equipment	(65,190)	(60,546)	(82,069)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(65,141)	(56,642)	(82,069)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	385,821	415,673	443,097
Capital appropriation	65,190	60,546	82,069
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(1,950)	...
Cash reimbursements from the Consolidated Fund Entity	7,938	8,700	9,476
NET CASH FLOWS FROM GOVERNMENT	458,949	482,969	534,642
NET INCREASE/(DECREASE) IN CASH	(134)	(3,080)	1,244
Opening Cash and Cash Equivalents	2,860	10,073	6,993
CLOSING CASH AND CASH EQUIVALENTS	2,726	6,993	8,237

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(440,422)	(478,656)	(500,688)
Non cash items added back	43,953	44,203	45,514
Change in operating assets and liabilities	2,527	5,046	3,845
Net cash flow from operating activities	(393,942)	(429,407)	(451,329)

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,726	6,993	8,237
Receivables	3,944	5,288	2,409
Inventories	6,297	6,551	6,551
Other	1,254	950	950
Total Current Assets	14,221	19,782	18,147
Non Current Assets -			
Property, plant and equipment - Cost/valuation	1,209,009	1,197,451	1,279,521
Accumulated depreciation	(479,466)	(476,363)	(497,463)
Total Non Current Assets	729,543	721,088	782,058
Total Assets	743,764	740,870	800,205
LIABILITIES -			
Current Liabilities -			
Accounts payable	17,824	21,106	22,073
Employee entitlements	13,344	17,000	17,000
Other provisions	2,055	1,793	1,793
Total Current Liabilities	33,223	39,899	40,866
Non Current Liabilities -			
Employee entitlements	12,485	16,500	16,500
Other	2,427	4,000	4,000
Total Non Current Liabilities	14,912	20,500	20,500
Total Liabilities	48,135	60,399	61,366
NET ASSETS	695,629	680,471	738,839
EQUITY			
Reserves	84,267	84,474	84,474
Accumulated funds	611,362	595,997	654,365
TOTAL EQUITY	695,629	680,471	738,839

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.1 Containment and Care of Inmates

43.1.1 Containment and Care of Inmates

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Escapes from full time custody -					
Maximum security	no.	...	1	...*	n.a.
Medium security	no.	2	...	1*	n.a.
Minimum security	no.	32	30	15*	n.a.
Malabar fines unit	no.	2	3	...	n.a.
Escorted - other	no.	11	2	4*	n.a.
Court complex	no.	2	...	3*	n.a.
Transport	no.	2	1	...	n.a.
Periodic detention	no.	8	4	1*	n.a.
Absconds from full time custody -					
Minimum security	no.	22	20	9*	n.a.
Escorted external work party away from institution	no.	14	15	9*	n.a.
Escorted sports/educational excursion	no.	2	...	1*	n.a.
Day/weekend leave	no.	2	2	...*	n.a.
Unescorted education programs	no.	2*	n.a.
Work release program	no.	2*	n.a.
Other unescorted authorised absence	no.	...	1	...*	n.a.
Periodic detention	no.	3*	n.a.
Overall escape rate (per 100 inmate years)	no.	1.5	1.1	0.8	n.a.
Deaths in custody -					
Natural causes	no.	7	2	3*	n.a.
Other	no.	22	24	17*	n.a.
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	72	73	82	80
Protection segregation	no.	1,157	1,152	1,243	1,245
Assaults (financial year) -					
On staff	no.	353	353	366	n.a.
On inmates - serious	no.	195	161	214	n.a.
On inmates - minor	no.	821	908	1,140	n.a.

* 1990-2000 data represents actual data to 31 March 2000.

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.1 Containment and Care of Inmates

43.1.1 Containment and Care of Inmates (cont)

Outputs:

Sentenced receptions during year	no.	9,923	9,878	11,000	12,000
Daily average inmate population	no.	6,342	6,835	7,300	7,732
Unsentenced and appellants in custody	no.	1,440	1,737	2,000	2,100
Average number under sentence to periodic detention	no.	1,532	1,386	1,265	1,400
Working days lost due to industrial disputes	no.	332	817	200*	n.a.
<u>Average Staffing:</u>	EFT	3,411	3,377	3,579	3,815

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related		241,061	269,001	281,182
Other operating expenses		69,664	72,378	72,496
Maintenance		7,914	12,590	9,783
Depreciation and amortisation		16,445	16,748	17,129
Other expenses				
Settlement of claims for damages and compensation to inmates		101	20	101
Expenses of Parole Board		329	50	41
Drug and Alcohol Program for Aboriginal inmates		167	**	**

Total Expenses		335,681	370,787	380,732
-----------------------	--	----------------	----------------	----------------

Less:

Retained Revenue -

Sales of goods and services				
Rents and leases - other		209	500	215
Canteen sales		628	628	646
Accommodation work release		...	500	630
ACT inmates		5,100	7,500	7,203
Maintenance of prohibited immigrants		204	1,000	700
Minor sales of goods and services		1,146	3,180	1,191

* 1999-2000 data represents actual data to 31 March 2000.

** 1999-2000 Revised and 2000-01 Budget data now included under Program 43.2.1 Assessment, Classification and Development of Inmates with the majority of the funding incorporated under the Employee Related Expenses line item.

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.1 Containment and Care of Inmates

43.1.1 Containment and Care of Inmates (cont)

OPERATING STATEMENT (cont)

Investment income	260	270	270
Other revenue	55	40	36
Total Retained Revenue	7,602	13,618	10,891
Gain/(loss) on disposal of non current assets	7	1,069	...
NET COST OF SERVICES	328,072	356,100	369,841
ASSET ACQUISITIONS	63,035	58,250	81,710

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.2 Assessment, Classification and Development of Inmates

43.2.1 Assessment, Classification and Development of Inmates

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Percentage of inmates employed full time -					
Corrective Services Industries	%	36	33	31	32
Domestic and services	%	42	36	36	36
Full time education	%	4	4	4	4
<u>Outputs:</u>					
Inmate employment positions available	no.	4,900	4,556	4,519	4,700
Inmate enrolments -					
Literacy/numeracy	no.	3,400	3,450	3,762	3,850
Additional education programs	no.	2,500	2,550	3,108	3,150
Full time Therapeutic Program admissions	no.	n.a.	n.a.	2,150	2,322*
<u>Average Staffing:</u>					
	EFT	758	788	823	839
				-----1999-00-----	2000-01
				Budget	Revised
				\$000	\$000
					Budget
					\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related		52,860	59,024	61,695
Other operating expenses		28,984	28,014	28,038
Maintenance		1,737	2,762	2,146
Depreciation and amortisation		3,609	3,674	3,758

* The previous unit of measurement, daily state figures, has been replaced by the measurement of annual admissions.

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.2 Assessment, Classification and Development of Inmates

43.2.1 Assessment, Classification and Development of Inmates (cont)

Grants and subsidies			
Inmates' after-care	1,171	1,450	1,800
Clergy attending centres	1,127	1,127	1,200
Other expenses			
Serious Offenders Review Council	257	20	10
Official Visitors Scheme	72	72	74
Drug and Alcohol Program for Aboriginal inmates	...	20	21
Total Expenses	89,817	96,163	98,742
Less:			
Retained Revenue -			
Sales of goods and services			
Accommodation work release	612
Corrective Services Industries	15,001	15,700	13,436
Minor sales of goods and services	384	757	320
Investment income	46	110	45
Grants and contributions	1,388	1,418	1,218
Other revenue	12	9	8
Total Retained Revenue	17,443	17,994	15,027
Gain/(loss) on disposal of non current assets	2	234	...
NET COST OF SERVICES	72,372	77,935	83,715
ASSET ACQUISITIONS	2,155	2,295	360

MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES

43 DEPARTMENT OF CORRECTIVE SERVICES

43.3 Alternatives to Custody

43.3.1 Alternatives to Custody

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist them to appropriately sentence offenders. To provide a range of community-based offender management programs, to engender confidence in sentencers and in the community that appropriate offenders can be successfully diverted from prison.

Program Description: Provision to the Courts, at the pre-sentence stage, of information regarding the offender's family, social and employment histories incorporating an assessment of any drug, alcohol, personal and/or health problems. Supervision of convicted offenders sentenced by the Courts to conditional liberty under the care of Probation Services recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Pre-sentence reports	no.	20,167	23,058	24,000	25,200
Registrations -					
Probation	no.	7,302	8,255	9,600	10,000
Post custodial	no.	2,205	2,359	2,800	3,100
Community service orders	no.	4,992	5,591	5,900	6,400
Fine default orders	no.	4,759	n.a.*	n.a.	3,000
Home detention	no.	269	392	420	450
Total Registrations	no.	19,527	16,597	18,720	22,950
Average monthly offender caseload -					
Probation	no.	7,600	7,624	8,200	8,500
Post custodial	no.	2,160	2,241	2,400	2,600
Community service orders	no.	7,600	7,624	8,200	8,500
Fine default orders	no.	2,113	307*	130	1,200
Home detention	no.	77	183	240	300
Total Persons**	no.	16,036	14,770	15,900	17,500
<u>Average Staffing:</u>	EFT	631	618	642	687

* In January 1998 a new fines Act was introduced and all matters relating to fine defaulters were handed to the State Debt Recovery Office. Estimates for 2000-01 are based on information provided by the State Debt Recovery Office

** One person may have requirements in both Probation and Community Service Orders programs. The total persons figure represents the number of unique persons dealt with by the Department. The total persons figure is always less than the arithmetic total of the monthly offender program caseloads.

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

43 DEPARTMENT OF CORRECTIVE SERVICES

43.3 Alternatives to Custody

43.3.1 Alternatives to Custody (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	32,085	36,264	38,614
Other operating expenses	8,130	8,594	8,629
Maintenance	81	80	71
Depreciation and amortisation	196	78	213
Total Expenses	40,492	45,016	47,527
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	...	63	63
Grants and contributions	306	306	306
Other revenue	208	26	26
Total Retained Revenue	514	395	395
NET COST OF SERVICES	39,978	44,621	47,132

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES
STORMWATER TRUST**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	250	521	200
Grants and contributions	20,000	20,000	20,000
Total Retained Revenue	20,250	20,521	20,200
Less:			
Expenses -			
Operating Expenses -			
Employee Related	307	412	310
Other operating expenses	983	988	229
Grants and subsidies	23,823	24,023	16,276
Total Expenses	25,113	25,423	16,815
SURPLUS/(DEFICIT)	(4,863)	(4,902)	3,385

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

STORMWATER TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Other	20,250	20,239	20,500
Total Receipts	20,250	20,239	20,500
Payments			
Employee Related	307	412	310
Grants and subsidies	23,823	24,023	16,276
Other	983	987	229
Total Payments	25,113	25,422	16,815
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,863)	(5,183)	3,685
NET INCREASE/(DECREASE) IN CASH	(4,863)	(5,183)	3,685
Opening Cash and Cash Equivalents	5,921	6,077	894
CLOSING CASH AND CASH EQUIVALENTS	1,058	894	4,579
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(4,863)	(4,902)	3,385
Change in operating assets and liabilities	...	(281)	300
Net cash flow from operating activities	(4,863)	(5,183)	3,685

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

STORMWATER TRUST

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,058	894	4,579
Receivables	...	400	100
Total Current Assets	1,058	1,294	4,679
Total Assets	1,058	1,294	4,679
LIABILITIES -			
Current Liabilities -			
Accounts payable	...	9	9
Employee entitlements	...	74	74
Total Current Liabilities	...	83	83
Total Liabilities	...	83	83
NET ASSETS	1,058	1,211	4,596
EQUITY			
Accumulated funds	1,058	1,211	4,596
TOTAL EQUITY	1,058	1,211	4,596

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

WASTE PLANNING AND MANAGEMENT FUND

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	300	462	300
Grants and contributions	12,100	12,100	36,575
Other revenue	...	37	...
Total Retained Revenue	12,400	12,599	36,875
Less:			
Expenses -			
Operating Expenses -			
Employee Related	160	160	170
Other operating expenses	100	100	100
Grants and subsidies	17,486	17,486	36,575
Total Expenses	17,746	17,746	36,845
SURPLUS/(DEFICIT)	(5,346)	(5,147)	30

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES
WASTE PLANNING AND MANAGEMENT FUND**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Other	12,400	12,599	36,875
Total Receipts	12,400	12,599	36,875
Payments			
Employee Related	160	160	170
Grants and subsidies	17,486	17,486	36,575
Other	100	100	100
Total Payments	17,746	17,746	36,845
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,346)	(5,147)	30
NET INCREASE/(DECREASE) IN CASH	(5,346)	(5,147)	30
Opening Cash and Cash Equivalents	5,492	6,669	1,523
CLOSING CASH AND CASH EQUIVALENTS	146	1,522	1,553
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(5,346)	(5,147)	30
Change in operating assets and liabilities	0
Net cash flow from operating activities	(5,346)	(5,147)	30

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

WASTE PLANNING AND MANAGEMENT FUND

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	146	1,523	1,552
Receivables	...	17	17
Total Current Assets	146	1,540	1,569
Total Assets	146	1,540	1,569
LIABILITIES -			
Current Liabilities -			
Accounts payable	...	8	7
Employee entitlements	...	6	6
Total Current Liabilities	...	14	13
Total Liabilities	...	14	13
NET ASSETS	146	1,526	1,556
EQUITY			
Accumulated funds	146	1,526	1,556
TOTAL EQUITY	146	1,526	1,556

MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Fair Trading			
Total Expenses	118.1	130.4	10.4
Asset Acquisitions	6.8	6.4	(-) 6.4
Department of Sport and Recreation			
Total Expenses	79.4	75.6	(-) 4.7
Asset Acquisitions	4.9	6.5	32.7
Rental Bond Board			
Total Expenses	24.2	25.1	3.7
Asset Acquisitions
State Sports Centre Trust			
Total Expenses	5.8	5.3	(-) 8.6
Asset Acquisitions	0.7	0.1	(-) 92.5
Total, Minister for Fair Trading and Minister for Sport and Recreation			
Total Expenses	227.5	236.4	3.9
Asset Acquisitions	12.4	13.0	4.8

DEPARTMENT OF FAIR TRADING

The Department provides a wide range of services to consumers and traders. These services cover business name registrations and licensing information, advice on home building, management and resolution of disputes under the Strata Schemes Management Act 1996 and advice and information on general consumer matters through Fair Trading Centres.

Other services provided by Fair Trading Centres include information on the rights and obligations of landlords and tenants, and on encumbrances on motor vehicles and boats.

The Department also administers the formation and regulation of co-operatives, monitors compliance aspects of trade measurement and undertakes a comprehensive monitoring and compliance program to remove hazardous products from the marketplace. The portfolio incorporates two tribunals – the Fair Trading Tribunal and the Residential Tribunal.

In 2000-01 the Department will provide advice to the public in response to:

- ◆ 817,000 fair trading enquiries;
- ◆ 882,000 Register of Encumbered Vehicles database enquiries
- ◆ 273,000 business names enquiries; and
- ◆ 126,000 traders licensing enquiries.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses for 2000-01 are estimated to be \$130.4 million compared to a forecast \$117.1 million in 1999-2000. The increase in expenses is mainly attributable to a government grant of \$15 million being provided to the Fair Trading Administration Corporation to meet the deficit associated with the previous Statutory Insurance Schemes for residential building work. The Schemes were closed on 30 April 1997 but remaining funds are insufficient to meet projected future liabilities.

STRATEGIC DIRECTIONS

The strategic intent of the Department of Fair Trading is for New South Wales to be recognised for value and fairness in the marketplace. The Department's key corporate objectives are:

- ◆ develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders;
- ◆ encourage maximum compliance with regulatory requirements through information for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing, registration and certification; and
- ◆ use public resources accountably and ensure operations are economical, efficient and customer-focused.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated at \$130.4 million. Significant expenses include:

- ◆ approximately \$18.9 million (\$18.0 million in 1999-2000) to fund the operations of the Fair Trading Tribunal and Residential Tribunal to assist in the resolution of disputes;
- ◆ \$11.9 million (\$10.5 million in 1999-2000) to detect and ultimately reduce unfair practices in the marketplace through the investigation of illegal conduct which leads to prosecution; and
- ◆ approximately \$25.4 million (\$24.7 million in 1999-2000) for costs related to Fair Trading Centres in city and regional areas, the Registry of Encumbered Vehicles and community education programs.

Asset Acquisitions

The Department's asset acquisition program of \$6.4 million provides for:

- ◆ upgrade of Local Area Network Technologies throughout the Department (\$1.6 million);
- ◆ expansion of the Department's Internet/Intranet system (\$0.7 million);
- ◆ feasibility studies of upgrading the Department's Customer Assistance System (\$0.2 million) and of creating an Online Registry (\$0.2 million) for a number of the Department's licensing areas;
- ◆ acquisition of an Interactive Voice Response System (\$0.2 million);
- ◆ upgrade of the Rental Bond Board's computer hardware (\$0.5 million);
- ◆ establishment of a computer link from the Register of Encumbered Vehicles (REVS) database to the National Exchange of Driver Information system (\$0.4 million);
- ◆ Phase 2 of implementation of the REVS Online system (\$0.5 million);
- ◆ relocation of the REVS from Liverpool to Parramatta (\$0.6 million); and
- ◆ replacement of minor plant and equipment (\$1.5 million).

DEPARTMENT OF SPORT AND RECREATION

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000, the Department continued to support the development of sport and recreation services at the state and local level. It provides a range of direct services to organisations and the community ranging from advisory services to crime prevention programs, outdoor education programs and learn to swim programs.

In addition, the Department has placed particular emphasis on developing services in regional and rural New South Wales. The Department also provides grant programs to support facility development through the Capital Assistance Program and the Regional Sports Facility Program. The Regional Sports Facility Program in particular, places a high priority on supporting infrastructure development in rural and regional communities.

The Department has maintained its emphasis on ensuring quality outcomes for disadvantaged groups in partnership with other agencies. This includes the development of the Active and Able program in conjunction with the Motor Accidents Authority, the Facility Development program with the Aboriginal and Torres Strait Islander Commission and the Youth at Risk program with the Police and Community Youth Clubs.

Core activities have been refocussed with increased emphasis being placed on skill development within communities, facilitating partnerships at the local level and ensuring more direct community access to grant programs.

STRATEGIC DIRECTIONS

Following the refocussing of its services the Department is now well placed to support the community in using sport and recreation services to enhance its well being. The Department will continue to build partnerships, work to develop the capacity of industry organisations and support good practice activities within the industry.

Major priorities for 2000-01 are:

- ◆ Developing services in rural and regional New South Wales;
- ◆ Building the capacity of sport and recreation services in the community;
- ◆ Using the Internet and other technologies to ensure easier and greater access to information and services and improved communication with customers;

- ◆ Increasing the use of sport, recreation and physical activity to address emerging social and health issues such as crime prevention, social dislocation and substance abuse;
- ◆ Identifying and developing specialist service areas within the Department, particularly the outdoor education program area; and
- ◆ Improving communication and partnerships by systematically including key stakeholders in planning and assessment processes.

2000-01 BUDGET

Total Expenses

A total of \$76.2 million will be spent by the Department in 2000-01 to provide and facilitate quality sport and recreation services. Overall spending will be \$3.7 million lower than the 1999-2000 Budget due to the conclusion of Olympic related grants programs (\$6.6 million). Additional funding in 2000-01 is comprised of grants for:

- ◆ \$2 million to resurface the Sydney Cricket Ground;
- ◆ an additional \$1.3 million to the New South Wales Institute of Sport for entry fees of athletes to Olympic facilities after the 2000 games and to increase its capacity to deliver services in regional and rural NSW; and
- ◆ an additional \$0.5 million for maintenance of building and land improvements at Sport and Recreation Centres and the Academies of Sport.

Major features of the Department's expenditure include:

- ◆ \$29.5 million for sport and recreation programs co-ordinated by the Department's Regional Offices or provided at Sport and Recreation Centres and Academies of Sport;
- ◆ \$15.4 million in grants from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facilities capital grants. This includes payments for sports development (\$2.7 million), water safety programs (\$0.9 million), the Youth at Risk Program (\$0.3 million), Assistance to Athletes with a Disability Program (\$0.2 million) and capital projects under the Capital Assistance Program (\$4 million) and the Regional Sports Facilities Program (\$3.3 million); and
- ◆ \$9.9 million in administered grant funding towards the operations of the NSW Institute of Sport (\$4.8 million) and the Sydney International Athletic and

Aquatic Centres (\$4.3 million) in addition to maintenance funding for the State Sports Centre (\$0.8 million).

Asset Acquisitions

A total of \$6.5 million will be spent in 2000-01. The asset acquisition program comprises:

- ◆ \$3.04 million to build new accommodation units at Broken Bay, Milson Island, Myuna Bay and Lake Ainsworth Sport and Recreation Centres;
- ◆ \$1.2 million to continue remediation of the shotgun range at the Sydney Academy of Sport;
- ◆ \$0.84 million to complete construction of the International Centre for Athletes with a Disability at the Sydney Academy of Sport;
- ◆ \$0.4 million to extend the multi purpose indoor recreation hall at Point Wollstoncroft; and
- ◆ \$1 million for annual provisions and a number of minor works projects at the Department's Sport and Recreation Centres and Academies of Sport.

RENTAL BOND BOARD

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Director General of the Department of Fair Trading. The activities of the Board are undertaken by staff employed by the Department of Fair Trading.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Board is a self funding body, and derives its income from interest earned on rental bond deposits and accumulated funds. In 2000-01, rental bond deposits are estimated to be \$440 million, which should generate approximately \$30 million of revenue.

As well as the cost of bond administration, the Board funds 50 percent of the operating expenses of the Residential Tribunal and the Tenants Advice and Advocacy Program and all the costs of Tenancy Services.

2000-01 BUDGET

Total expenses are estimated at \$25.1 million in 2000-01 compared with \$24.2 million in 1999-2000 and include provision for:

- ◆ \$6.3 million contribution towards the Residential Tribunal;
- ◆ \$3 million for grants including the Tenants Advice and Advocacy Program; and
- ◆ \$1.4 million to meet operating costs of the Strata Schemes Office.

STATE SPORTS CENTRE TRUST

As required under its Charter the Trust will continue to provide affordable world-class facilities to the sporting community and assist NSW Institute of Sport athletes. In order for the Trust to discharge its community service obligations, the Department of Sport and Recreation provides an operating subsidy to the Trust.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure over the past five years has remained at constant levels after deducting depreciation and losses on asset disposal. Olympic construction works over the last two years have had an impact on the Centre. A major asset acquired from the Olympic Co-ordination Authority in 1998-99 was the Olympic Hockey Centre.

STRATEGIC DIRECTIONS

The Trust's medium term objective is to provide its facilities at a high standard for the Olympics whilst minimising disruptions to its operations pre and post the four to five months "exclusive use periods" of the Games. Longer term, marketing initiatives are planned to increasingly attract sporting and commercial events.

2000-01 BUDGET

Total Expenses

Total trust expenses, estimated at \$5.3 million in 2000-01, will be used to provide and maintain the Centre's sporting facilities.

During and prior to the "exclusive use period" the Olympic Co-ordination Authority will upgrade the centre to Olympic standard with funding estimated to be \$1.2 million.

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	75,124	73,611	74,813
Other operating expenses	33,153	34,139	30,628
Depreciation and amortisation	3,500	3,348	3,182
Grants and subsidies	4,610	4,096	19,096
Other expenses	1,716	1,922	2,699
Total Expenses	118,103	117,116	130,418
Less:			
Retained Revenue -			
Sales of goods and services	25,213	28,623	26,858
Investment income	3,216	1,882	1,882
Retained taxes, fees and fines	18,940	20,066	20,209
Grants and contributions	19,110	14,241	13,450
Other revenue	460	214	214
Total Retained Revenue	66,939	65,026	62,613
Gain/(loss) on disposal of non current assets	...	(22)	...
NET COST OF SERVICES	51,164	52,112	67,805

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	71,171	70,664	71,413
Grants and subsidies	4,610	4,096	19,096
Other	33,181	32,423	34,371
Total Payments	108,962	107,183	124,880
Receipts			
Sale of goods and services	25,272	28,618	26,853
Retained taxes	(1,468)	(100)	(975)
Other	42,168	32,254	36,633
Total Receipts	65,972	60,772	62,511
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,990)	(46,411)	(62,369)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	63	...
Proceeds from sale of investments	2,500	2,500	2,500
Advance repayments received	25	47	15
Purchases of property, plant and equipment	(6,809)	(9,160)	(6,372)
Purchases of investments	(616)	(1,415)	(1,595)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,900)	(7,965)	(5,452)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(13)	(13)	(13)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(13)	(13)	(13)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	46,353	46,964	62,453
Capital appropriation	2,689	2,603	2,447
Cash reimbursements from the Consolidated Fund Entity	873	1,124	1,126
Cash transfers to Consolidated Fund	...	(10)	...
NET CASH FLOWS FROM GOVERNMENT	49,915	50,681	66,026
NET INCREASE/(DECREASE) IN CASH	2,012	(3,708)	(1,808)
Opening Cash and Cash Equivalents	12,172	14,238	10,530
CLOSING CASH AND CASH EQUIVALENTS	14,184	10,530	8,722
CASH FLOW RECONCILIATION			
Net cost of services	(51,164)	(52,112)	(67,805)
Non cash items added back	5,698	5,253	5,220
Change in operating assets and liabilities	2,476	448	216
Net cash flow from operating activities	(42,990)	(46,411)	(62,369)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	14,184	10,530	8,722
Investments	19,694	19,354	19,381
Receivables	1,040	2,630	3,020
Other	1,000	930	1,000
Total Current Assets	35,918	33,444	32,123
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	58,517	54,651	61,023
Accumulated depreciation	(23,264)	(24,032)	(27,214)
Investments	5,045	5,011	5,024
Total Non Current Assets	40,298	35,630	38,833
Total Assets	76,216	69,074	70,956
LIABILITIES -			
Current Liabilities -			
Accounts payable	4,025	2,458	3,390
Borrowings	13	13	13
Employee entitlements	4,000	5,213	5,200
Other	...	1,059	1,059
Total Current Liabilities	8,038	8,743	9,662
Non Current Liabilities -			
Borrowings	43	39	26
Employee entitlements	800	884	800
Other	4,400	4,559	4,400
Total Non Current Liabilities	5,243	5,482	5,226
Total Liabilities	13,281	14,225	14,888
NET ASSETS	62,935	54,849	56,068

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	102	102	102
Accumulated funds	62,833	54,747	55,966
TOTAL EQUITY	62,935	54,849	56,068

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.1 Fair Trading Strategy

Program Objective(s): To develop and promote value and fairness in the New South Wales marketplace.

Program Description: Development and review of the policy and regulatory framework. Support of the Department's programs through the development and conduct of information and education campaigns.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Regulatory reforms completed	no.	12	10	16	16
Community consultation meetings held	no.	n.a.	n.a.	19	15
Consultation papers prepared	no.	n.a.	n.a.	23	15
Publications produced					
Fact sheets	no.	n.a.	n.a.	103	95
Brochures/booklets	no.	n.a.	n.a.	105	65
Guides	no.	n.a.	n.a.	10	8
Other/electronic titles	no.	n.a.	n.a.	26	12
Information seminars held	no.	n.a.	n.a.	1,420	1,500
<u>Average Staffing:</u>	EFT	72	74	78	76

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,922	5,207	5,378
Other operating expenses	3,262	2,339	2,385
Depreciation and amortisation	112	157	153
Grants and subsidies			
Grants to non profit organisations	...	120	120
Miscellaneous education grants	120	120	120
Total Expenses	9,416	7,943	8,156

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.1 Fair Trading Strategy (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	125	266	133
Recoupment of administration costs - general government agencies	1,532	1,040	937
Investment income	193	112	112
Retained taxes, fees and fines	19	19	20
Grants and contributions	1,861
Other revenue	23	11	11
Total Retained Revenue	3,753	1,448	1,213
Gain/(loss) on disposal of non current assets	...	(4)	...
NET COST OF SERVICES	5,663	6,499	6,943

ASSET ACQUISITIONS	107	369	252
---------------------------	------------	------------	------------

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.2 Marketplace Performance

Program Objective(s): To detect, remedy and deter unfair trading practices.

Program Description: Investigations into illegal conduct. Marketplace surveillance, industry consultation and prosecution.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Investigations					
Fair trading	no.	n.a.	n.a.	530	546
Real estate	no.	n.a.	n.a.	485	500
Product and electrical safety	no.	n.a.	n.a.	680	700
Home building	no.	858	400	458	500
Inspections					
Fair trading licensee	no.	n.a.	n.a.	500	515
Real estate licensee	no.	n.a.	n.a.	1,200	1,235
Product and electrical safety	no.	n.a.	n.a.	1,020	1,050
Electrical certification applications processed	no.	n.a.	n.a.	2,700	2,780
Measuring instrument certification applications	no.	n.a.	n.a.	3,150	3,200
Trade measurement licensee audits	no.	n.a.	n.a.	50	50
Building complaints	no.	n.a.	n.a.	578	809
Industry assessments	no.	n.a.	n.a.	1	2
Building industry audit field inspections	no.	n.a.	n.a.	370	500
Prosecutions	no.	370	495	505	520
Civil proceedings	no.	n.a.	n.a.	175	181
Disciplinary actions	no.	n.a.	n.a.	40	45
<u>Average Staffing:</u>	EFT	136	158	158	160

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,387	10,197	10,753
Other operating expenses	3,212	5,885	3,090
Depreciation and amortisation	248	351	273

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.2 Marketplace Performance (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Fair Trading Administration Corporation	1,215
Other expenses			
Settlement of claims for damages	...	800	800
Legal and other costs	200	500	1,200
Total Expenses	15,047	17,733	17,331
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services	1,967	1,629	1,618
Recoupment of administration costs - general government agencies	610	2,113	1,898
Electrical appliance testing	700	750	773
Minor sales of goods and services	125
Investment income	413	228	228
Retained taxes, fees and fines	41	1,664	1,664
Grants and contributions	1,171	500	500
Other revenue	50	21	21
Total Retained Revenue	5,077	6,905	6,702
Gain/(loss) on disposal of non current assets	...	(10)	...
NET COST OF SERVICES	9,970	10,838	10,629
ASSET ACQUISITIONS	343	634	510

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.3 Fair Trading Standards and Registers

Program Objective(s): To maintain confidence in the marketplace through the provision of registration and licensing services.

Program Description: Registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Registration enquiries	thous	247.0	266.3	259.7	272.7
Licensing enquiries	thous	120.5	118.8	119.9	125.9
New business names	thous	74.0	77.8	93.0	97.7
Business name renewals	thous	66.0	70.9	60.0	63.0
Business name extracts	thous	183.4	195.8	163.3	171.4
Co-operatives registered	no.	857.0	856.0	919.0	959.0
Associations incorporated	thous	2.0	1.8	2.1	2.2
Association names reserved	thous	2.3	2.6	3.3	3.5
New licences/certificates issued (general)	thous	7.1	6.0	7.3	7.7
New licences/certificates issued (building)	thous	10.2	11.1	12.8	14.3
Licences/certificates renewed (general)	thous	15.8	19.6	19.6	20.6
Licences/certificates renewed (building)	thous	98.2	98.8	97.3	107.8
Business licence packages issued	thous	28.4	32.7	32.0	33.6
<u>Average Staffing:</u>	EFT	196	197	197	199

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	11,234	11,047	11,170
Other operating expenses	4,082	5,164	4,941
Depreciation and amortisation	500	561	540
Grants and subsidies			
Co-operative development	350	350	350
Other expenses			
Advances written off	27
Indemnity payments	211	100	150
Ex gratia payments	5	20	20
Total Expenses	16,382	17,242	17,198

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.3 Fair Trading Standards and Registers (cont)

OPERATING STATEMENT(cont)

Less:

Retained Revenue -

Sales of goods and services			
Recoupment of administration costs - general government agencies	333	2,730	2,441
Minor sales of goods and services	100	62	63
Investment income	515	296	296
Retained taxes, fees and fines	51	671	813
Grants and contributions	450
Other revenue	62	27	27
Total Retained Revenue	1,511	3,786	3,640
Gain/(loss) on disposal of non current assets	...	(18)	...
NET COST OF SERVICES	14,871	13,474	13,558

ASSET ACQUISITIONS	1,136	1,809	655
---------------------------	--------------	--------------	------------

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.4 Consumer and Trader Services

Program Objective(s): To foster fairness and ethical trading in the marketplace.

Program Description: The provision of advice and mediation services and the administration of the Register of Encumbered Vehicles, strata titles and building insurance activities.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Fair trading enquiries	thous	780.0	773.3	745.4	816.9
Register of Encumbered Vehicles checks	thous	704.1	822.2	847.6	881.5
Strata scheme enquiries	thous	52.8	42.0	44.5	48.5
Fair trading complaints	thous	30.0	25.6	26.5	27.6
Dispute Management Service building complaints	thous	2.3	4.1	3.7	3.4
Building insurance claims processed	no.	1,057	750	444	420
Register of Encumbered Vehicles certificates generated	thous	77.9	76.1	87.1	90.6
Encumbrances registered	thous	303.6	343.1	346.0	360.0
<u>Average Staffing:</u>	EFT	582	612	617	606

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	35,985	33,877	33,471
Other operating expenses	16,907	13,961	13,508
Depreciation and amortisation	2,227	1,996	1,949
Grants and subsidies			
Financial counselling services	980	975	975
Grants to non profit organisations	120	15	15
Miscellaneous education grants	1,015	750	750
Building service grants	609	350	350
Tenancy advice and advocacy education program	1,416	1,416	1,416
Fair Trading Administration Corporation	13,785
Other expenses			
Settlement of claims for damages	1,300	500	500
Total Expenses	60,559	53,840	66,719

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.4 Consumer and Trader Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Recoupment of administration costs - general government agencies	7,142	8,304	7,435
Register of Encumbered Vehicles fees	7,700	8,162	8,200
Minor sales of goods and services	77	173	176
Investment income	1,746	1,027	1,027
Retained taxes, fees and fines	18,794	17,674	17,674
Grants and contributions	12,371	7,572	6,623
Other revenue	283	134	134

Total Retained Revenue	48,113	43,046	41,269
-------------------------------	---------------	---------------	---------------

Gain/(loss) on disposal of non current assets	...	23	...
---	-----	----	-----

NET COST OF SERVICES	12,446	10,771	25,450
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	4,505	4,911	4,457
---------------------------	--------------	--------------	--------------

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.5 Tribunals

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes.

Program Description: The resolution of disputes through the Residential and Fair Trading Tribunals and the Strata Schemes Board.

<u>Outputs:</u>	Units	1997-98	1998-99	1999-00	2000-01
Applications processed:					
Fair Trading Tribunal -					
Consumer Claims Division	thous	7.1	7.1	7.0	6.1
Building Disputes Division	thous	2.9	3.2	3.0	4.5
Commercial Division	no.	245	225	300	300
Motor Vehicle Division	no.	n.a.	100	500	1,600
Residential Tribunal	thous	38.0	44.5	51.0	53.5
Strata Schemes mediations	no.	700	900	962	1,023
<u>Average Staffing:</u>	EFT	128	133	134	151

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,596	13,283	14,041
Other operating expenses	5,690	6,790	6,704
Depreciation and amortisation	413	283	267
Other expenses			
Ex gratia payments	...	2	2
Total Expenses	16,699	20,358	21,014

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	935	1,330	1,330
Recoupment of administration costs - general government agencies	3,867	2,064	1,854
Investment income	349	219	219
Retained taxes, fees and fines	35	38	38

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

44 DEPARTMENT OF FAIR TRADING

44.1 Fair Trading and Marketplace Performance

44.1.5 Tribunals (cont)

OPERATING STATEMENT (cont)

Grants and contributions	3,257	6,169	6,327
Other revenue	42	21	21
Total Retained Revenue	8,485	9,841	9,789
Gain/(loss) on disposal of non current assets	...	(13)	...
NET COST OF SERVICES	8,214	10,530	11,225
<hr/>			
ASSET ACQUISITIONS	618	1,437	498

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	26,251	25,078	26,272
Other operating expenses	17,125	16,145	17,436
Maintenance	1,763	1,778	2,284
Depreciation and amortisation	2,461	2,276	2,215
Grants and subsidies	32,333	32,310	28,017
Total Expenses	79,933	77,587	76,224
Less:			
Retained Revenue -			
Sales of goods and services	20,486	19,475	21,111
Investment income	426	445	356
Grants and contributions	2,213	1,657	1,961
Other revenue	100	377	176
Total Retained Revenue	23,225	21,954	23,604
NET COST OF SERVICES	56,708	55,633	52,620

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	24,631	23,524	24,759
Grants and subsidies	32,333	32,310	28,017
Other	18,816	17,955	19,997
Total Payments	75,780	73,789	72,773
Receipts			
Sale of goods and services	20,485	19,474	21,111
Other	2,745	2,541	2,580
Total Receipts	23,230	22,015	23,691
NET CASH FLOWS FROM OPERATING ACTIVITIES	(52,550)	(51,774)	(49,082)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	409	270	253
Purchases of property, plant and equipment	(4,884)	(3,886)	(6,472)
Advances made	...	(610)	(600)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,475)	(4,226)	(6,819)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	49,480	49,915	47,119
Capital appropriation	4,884	3,384	6,472
Cash reimbursements from the Consolidated Fund Entity	693	838	855
Cash transfers to Consolidated Fund	(334)	(333)	(341)
NET CASH FLOWS FROM GOVERNMENT	54,723	53,804	54,105
NET INCREASE/(DECREASE) IN CASH	(2,302)	(2,196)	(1,796)
Opening Cash and Cash Equivalents	8,701	10,053	7,857
CLOSING CASH AND CASH EQUIVALENTS	6,399	7,857	6,061

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(56,708)	(55,633)	(52,620)
Non cash items added back	4,019	3,605	3,520
Change in operating assets and liabilities	139	254	18
Net cash flow from operating activities	(52,550)	(51,774)	(49,082)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	6,399	7,857	6,061
Investments	51	208	555
Receivables	275	1,141	1,261
Other	300	138	138
Total Current Assets	7,025	9,344	8,015
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	128,024	125,688	132,160
Accumulated depreciation	(27,364)	(27,052)	(29,267)
Investments	2,531	2,377	2,377
Total Non Current Assets	103,191	101,013	105,270
Total Assets	110,216	110,357	113,285
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,141	1,830	1,760
Employee entitlements	2,142	2,496	2,704
Other	1,662	1,796	1,796
Total Current Liabilities	4,945	6,122	6,260
Total Liabilities	4,945	6,122	6,260
NET ASSETS	105,271	104,235	107,025
EQUITY			
Reserves	21,520	21,539	21,539
Accumulated funds	83,751	82,696	85,486
TOTAL EQUITY	105,271	104,235	107,025

MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION

45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development

Program Objective(s): To provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation to improve their quality of life.

Program Description: Participation in sport and recreation at all levels by developing and extending partnerships with other Government agencies and the sport and recreation industry. Provide quality, customer focused, culturally diverse sport and recreation services.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Customers satisfied with services NSW population 18 years and over participating in organised sport and physical activities	%	92	94	94	95
NSW population aged 5-17 years participating in organised sport and physical activities	%	26	29	30	31
Sport and Recreation community organisations adopting Active Australia provider model	no.	15	100	150	160
 <u>Outputs:</u>					
Outdoor education program (participant days)	thous	260	264	270	275
Swimsafe program (participant days)	thous	418	412	354	350
Sport and Recreation Centres and Academies (participant days)	thous	399	442	450	480
Local level sports facilities completed	no.	400	380	460	550
Regional sports facilities (development) supported	no.	22	17	14	15
High performance sports squads	no.	25	26	26	25
Scholarships to high performance athletes	no.	642	692	745	750
<u>Average Staffing:</u>	EFT	360	354	363	359

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	26,251	25,078	26,272
Other operating expenses	16,954	16,003	17,236
Maintenance	1,763	1,778	2,284
Depreciation and amortisation	2,103	1,918	1,857
Grants and subsidies			
Sporting associations	3,541	4,721	4,876
Sports development assistance	2,552	3,031	2,708
Olympic service grants	4,800	4,800	...
Assistance for special community groups	310	200	260
International Sporting Events Council	500	500	500
NSW Institute of Sport	3,463	3,463	4,739
Capital grants to non profit organisations *	4,351	3,720	3,262
Capital grants paid to other organisations	2,000
State Sports Centre - maintenance	1,908	1,972	797
Local Government sporting facilities - capital grants *	6,583	5,578	4,550
International Athletic and Aquatic Centres	4,325	4,325	4,325
Total Expenses	79,404	77,087	75,666
Less:			
Retained Revenue -			
Sales of goods and services			
Sport and recreation centres	18,402	17,372	18,898
Board and lodging	336	226	227

* Grants expense is based on expected payments for capital projects. This includes progress payments for a number of projects approved in prior years. The Budget provision in 2000-01 for new capital project approvals is \$1.9 million for regional sporting facilities and \$4.0 million for local government sporting facilities. The total commitment of \$5.9 million is an increase of \$400,000 on 1999-2000.

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.1 Sport and Recreation Development (cont)

OPERATING STATEMENT (cont)

Minor sales of goods and services	1,080	1,212	1,304
Investment income	414	419	330
Grants and contributions	2,213	1,657	1,961
Other revenue	100	377	176
Total Retained Revenue	22,545	21,263	22,896
NET COST OF SERVICES	56,859	55,824	52,770
<hr/>			
ASSET ACQUISITIONS	4,884	3,886	6,472

MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION

45 DEPARTMENT OF SPORT AND RECREATION

45.1 Sport and Recreation in the Community

45.1.2 Eastern Creek Raceway

Program Objective(s): To provide, through a leasing arrangement, a world class facility to the motorsport industry, whilst achieving a commercial return from the Eastern Creek Raceway property.

Program Description: Ensuring that participants and spectators have a venue in New South Wales of international standard that can be used to run motorsport events. The venue is leased on a commercial basis so that private sector promoters can stage appropriate market driven events.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :	Lease Administration
		-----1999-00-----	2000-01
		Budget	Revised
		\$000	\$000
		-----	Budget
		-----	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Other operating expenses	171	142	200
Depreciation and amortisation	358	358	358
Total Expenses	529	500	558
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	668	665	682
Investment income	12	26	26
Total Retained Revenue	680	691	708
NET COST OF SERVICES	(151)	(191)	(150)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

RENTAL BOND BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Investment income	27,500	25,000	30,000
Other revenue	10	16	...
Total Retained Revenue	27,510	25,016	30,000
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	14,617	16,654	14,931
Grants and subsidies	8,830	9,153	9,370
Finance costs	750	700	750
Total Expenses	24,197	26,507	25,051
Gain/(loss) on disposal of non current assets	...	(134)	...
SURPLUS/(DEFICIT)	3,313	(1,625)	4,949

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

RENTAL BOND BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Other	20,000	19,972	30,016
Total Receipts	20,000	19,972	30,016
Payments			
Grants and subsidies	8,830	9,153	9,370
Finance costs	750	700	750
Other	22,107	16,717	22,400
Total Payments	31,687	26,570	32,520
NET CASH FLOWS FROM OPERATING ACTIVITIES	(11,687)	(6,598)	(2,504)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	13,250	250	...
Advance repayments received	50	310	50
Purchases of investments	(436)	(436)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	12,864	124	50
NET INCREASE/(DECREASE) IN CASH	1,177	(6,474)	(2,454)
Opening Cash and Cash Equivalents	6,311	12,899	22,890
Reclassification of Cash Equivalents	...	(16,465)	...
CLOSING CASH AND CASH EQUIVALENTS	7,488	22,890	20,436
CASH FLOW RECONCILIATION			
Surplus/(deficit)	3,313	(1,625)	4,949
Non cash items added back	(7,500)	(5,060)	...
Change in operating assets and liabilities	(7,500)	87	(7,453)
Net cash flow from operating activities	(11,687)	(6,598)	(2,504)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

RENTAL BOND BOARD

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	7,488	22,890	20,436
Investments	14,340
Receivables	2,673	1,581	1,581
Total Current Assets	24,501	24,471	22,017
Non Current Assets -			
Investments	950	800	750
Total Non Current Assets	950	800	750
Total Assets	25,451	25,271	22,767
LIABILITIES -			
Current Liabilities -			
Other	47	7,527	74
Total Current Liabilities	47	7,527	74
Total Liabilities	47	7,527	74
NET ASSETS	25,404	17,744	22,693
EQUITY			
Accumulated funds	25,404	17,744	22,693
TOTAL EQUITY	25,404	17,744	22,693

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

STATE SPORTS CENTRE TRUST

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	2,305	2,033	2,429
Investment income	24	24	20
Grants and contributions	1,912	2,056	805
Other revenue	104	122	115
Total Retained Revenue	4,345	4,235	3,369
Less:			
Expenses -			
Operating Expenses -			
Employee Related	1,742	1,637	1,894
Other operating expenses	1,111	1,049	1,120
Maintenance	852	771	305
Depreciation and amortisation	2,058	1,895	1,948
Total Expenses	5,763	5,352	5,267
SURPLUS/(DEFICIT)	(1,418)	(1,117)	(1,898)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

STATE SPORTS CENTRE TRUST

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	2,298	2,045	2,357
Other	2,040	2,202	940
Total Receipts	4,338	4,247	3,297
Payments			
Employee Related	1,737	1,639	1,889
Other	1,961	1,982	1,427
Total Payments	3,698	3,621	3,316
NET CASH FLOWS FROM OPERATING ACTIVITIES	640	626	(19)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	54	...	50
Purchases of property, plant and equipment	(668)	(732)	(50)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(614)	(732)	...
NET INCREASE/(DECREASE) IN CASH	26	(106)	(19)
Opening Cash and Cash Equivalents	115	212	106
CLOSING CASH AND CASH EQUIVALENTS	141	106	87
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(1,418)	(1,117)	(1,898)
Non cash items added back	2,058	1,895	1,928
Change in operating assets and liabilities	...	(152)	(49)
Net cash flow from operating activities	640	626	(19)

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND
RECREATION**

STATE SPORTS CENTRE TRUST

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	141	106	87
Investments	200	200	150
Receivables	191	151	207
Inventories	33	15	24
Other	29	21	22
Total Current Assets	594	493	490
Non Current Assets -			
Property, plant and equipment - Cost/valuation	47,667	47,536	47,566
Accumulated depreciation	(6,658)	(6,301)	(8,229)
Total Non Current Assets	41,009	41,235	39,337
Total Assets	41,603	41,728	39,827
LIABILITIES -			
Current Liabilities -			
Accounts payable	210	132	139
Employee entitlements	121	123	124
Other	214	109	93
Total Current Liabilities	545	364	356
Non Current Liabilities -			
Employee entitlements	132	135	140
Other	119
Total Non Current Liabilities	251	135	140
Total Liabilities	796	499	496
NET ASSETS	40,807	41,229	39,331
EQUITY			
Reserves	2,700	2,700	2,700
Accumulated funds	38,107	38,529	36,631
TOTAL EQUITY	40,807	41,229	39,331

MINISTER FOR GAMING AND RACING

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Gaming and Racing			
Total Expenses	37.2	41.3	10.9
Asset Acquisitions	0.4	0.4	24.9
Casino Control Authority			
Total Expenses	3.5	3.3	(-) 6.3
Asset Acquisitions	0.1	0.1	...
Total, Minister for Gaming and Racing			
Total Expenses	40.7	44.6	9.6
Asset Acquisitions	0.5	0.5	...

DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is continuing to implement a staged program of internal operational reforms following privatisation of the Totalizator Agency Board (TAB) in 1998 and the announcement of a State-wide Linked Jackpot system and Centralised Monitoring System for gaming machines in New South Wales commencing 2001.

In 1999-2000 the Department introduced a number of reforms aimed at improving the efficiency of targeted programs and better aligning activities with the service requirements of its clients and stakeholders. This included:

- ◆ introduction of a more risk-managed approach to supervision and inspection of gaming at Star City Casino in line with recommendations contained in the Audit Office's 1998 review of casino surveillance; and
- ◆ providing for accredited testing facilities to undertake technical evaluations of new gaming machines and associated equipment.

The Department also administered provision of Goods and Services Tax offset payments to eligible registered clubs and racing clubs, with assistance valued at \$68.4 million to be provided in 1999-2000.

In 2000-01 the Department's direct operating costs are anticipated to decrease relative to 1999-2000, reflecting savings achieved by the Department largely within the Liquor and Machine Gaming Compliance Program.

Commencing 2000-01, the Department will undertake administration of the Government's new Central Monitoring System Fee Assistance Scheme for eligible registered clubs, with financial assistance estimated to cost \$1.3 million in 2000-01. The Department will also administer offset payments for Goods and Services Tax paid by bookmakers, estimated at \$2 million in 2000-01.

STRATEGIC DIRECTIONS

The Department continues to focus on reform of NSW gaming, racing, liquor, and charities industries. Specific initiatives that will be undertaken in the short to medium term include:

- ◆ ongoing implementation of the Government's measures to promote responsible gambling and the minimisation of harm associated with gambling activities;
- ◆ review of liquor, gaming, wagering and racing legislation in accordance with National Competition Policy requirements; and
- ◆ restructure of the Department's functions following the transfer of gaming machine duty assessment and machine configuration maintenance to TAB Limited in 2001. The Department will also undertake preparations to transfer residual gaming and racing revenue collection functions to the Office of State Revenue.

2000-01 BUDGET

Total Expenses

Total expenses for the Department of Gaming and Racing in 2000-01 are estimated at \$41.3 million. Major features of the Department's expenditure include:

- ◆ an increase in expenditure by the Casino Community Benefit Fund from \$10.2 million in 1999-2000 to \$11.7 million in 2000-01. These funds will be used for problem gambling-related research, education, treatment, support and rehabilitation services and other community benefit projects;
- ◆ provision of financial assistance to eligible registered clubs following implementation of the Centralised Monitoring System (\$1.3 million);
- ◆ development of a framework for the balanced development of the liquor, gaming and charity industries (\$5.7 million);
- ◆ supervision and inspection of Star City casino operations and the conduct of gaming (\$3.8 million);
- ◆ ensuring the integrity of the machine gaming, wagering, liquor and charities industries through compliance activities (\$14.9 million);
- ◆ provision of a continuing revenue base to Government through the assessment and collection of liquor and machine gaming taxes (\$1.9 million); and
- ◆ provision of offset payments to bookmakers for Goods and Services Tax payments (\$2 million).

Asset Acquisitions

The Department's asset acquisition program of \$441,000 for 2000-01 will allow for the preparation of a feasibility analysis for a new client information system and the purchase of minor plant and equipment.

CASINO CONTROL AUTHORITY

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses over the last four years have reflected the work associated with the development and opening of the permanent casino at the end of 1997. This has included the conduct of the statutory investigation of the casino operator (section 31 investigation) in 1996-97 and 1997-98; the inquiry into the proposed merger between Showboat Inc and Harrah's Entertainment Inc (1997-98), and the Star City Group (1998-99 and 1999-2000); and the inquiry into the probity of the Leighton group of companies following an application by Leighton Holdings Limited for approval to become involved in the management and operation of Star City casino (1998-99 and 1999-2000).

The Authority has recently commenced its second statutory investigation of the casino operator under section 31 of the Casino Control Act 1992. The Authority will report its findings and opinion to the Minister for Gaming and Racing by December 2000.

STRATEGIC DIRECTIONS

Since the opening of the permanent casino on 26 November 1997, and the completion of various inquiries and investigations required under statute, the Authority has gradually moved into a regulator phase. The current focus is on management and strategy review processes which will be designed to address issues pertinent to the operation of the permanent casino.

2000-01 BUDGET

The Casino Control Authority has estimated total expenditure of \$3.3 million. The budget includes a provision of \$0.5 million for the second statutory investigation on the casino operator under section 31 of the Casino Control Act 1992. The 1999-2000 Budget included consultancy costs for the TABCORP and Leighton group of companies investigations. The reduction in total expenditure of \$0.4 million in 2000-01 is mainly due to the completion of these investigations.

The capital allocation of \$60,000 will be for the replacement of fully depreciated and/or obsolete computer and office equipment.

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	17,367	20,136	17,933
Other operating expenses	5,934	5,814	6,168
Maintenance	710	664	341
Depreciation and amortisation	1,880	1,979	1,799
Grants and subsidies	...	68,554	3,320
Other expenses	11,305	10,171	11,705
Total Expenses	37,196	107,318	41,266
Less:			
Retained Revenue -			
Sales of goods and services	622	1,755	1,774
Investment income	556	689	696
Grants and contributions	80	52	...
Other revenue	1,524	1,907	1,156
Total Retained Revenue	2,782	4,403	3,626
Gain/(loss) on disposal of non current assets	...	150	...
NET COST OF SERVICES	34,414	102,765	37,640

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,006	18,596	16,761
Grants and subsidies	...	68,554	3,320
Other	18,071	16,969	18,354
Total Payments	34,077	104,119	38,435
Receipts			
Sale of goods and services	624	1,650	1,785
Other	2,211	2,723	1,877
Total Receipts	2,835	4,373	3,662
NET CASH FLOWS FROM OPERATING ACTIVITIES	(31,242)	(99,746)	(34,773)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	150	...
Purchases of property, plant and equipment	(353)	(1,081)	(441)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(353)	(931)	(441)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	30,674	100,367	33,511
Capital appropriation	353	775	441
Cash reimbursements from the Consolidated Fund Entity	440	496	636
NET CASH FLOWS FROM GOVERNMENT	31,467	101,638	34,588
NET INCREASE/(DECREASE) IN CASH	(128)	961	(626)
Opening Cash and Cash Equivalents	18,625	17,427	18,388
CLOSING CASH AND CASH EQUIVALENTS	18,497	18,388	17,762

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(34,414)	(102,765)	(37,640)
Non cash items added back	3,454	3,293	3,488
Change in operating assets and liabilities	(282)	(274)	(621)
Net cash flow from operating activities	(31,242)	(99,746)	(34,773)

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	18,497	18,388	17,762
Receivables	405	598	728
Other	69	69	67
Total Current Assets	18,971	19,055	18,557
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	10,900	10,878	11,319
Accumulated depreciation	(6,538)	(6,010)	(7,809)
Total Non Current Assets	4,362	4,868	3,510
Total Assets	23,333	23,923	22,067
LIABILITIES -			
Current Liabilities -			
Accounts payable	966	693	583
Employee entitlements	1,800	2,005	1,661
Total Current Liabilities	2,766	2,698	2,244
Non Current Liabilities -			
Employee entitlements	...	229	190
Total Non Current Liabilities	...	229	190
Total Liabilities	2,766	2,927	2,434
NET ASSETS	20,567	20,996	19,633
EQUITY			
Accumulated funds	20,567	20,996	19,633
TOTAL EQUITY	20,567	20,996	19,633

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.1 Policy and Development

46.1.1 Policy and Development

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries.

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Industry bulletins issued	no.	12	7	9	6
Workshops conducted	no.	35	25	51	20
Premises represented at workshops	no.	400	500	860	500
Enquiries received	no.	12,000	16,800	16,200	20,000
New licensee kits issued	no.	1,000	1,000	1,000	1,000
Proof of age cards issued	no.	37,000	37,000	32,209	28,910
Outlay commitments from Casino Community Benefit Fund	\$m	12.5	14.6	23.9	27.7
<u>Average Staffing:</u>	EFT	37	36	38	42

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,717	3,020	3,046
Other operating expenses	2,691	2,014	2,079
Maintenance	100	452	138
Depreciation and amortisation	303	401	400
Other expenses			
Community Benefit Fund	11,300	10,166	11,700
Total Expenses	17,111	16,053	17,363

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.1 Policy and Development

46.1.1 Policy and Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	475	462	579
Investment income	511	652	662
Grants and contributions	80	6	...
Other revenue	1,063	1,569	850
Total Retained Revenue	2,129	2,689	2,091
NET COST OF SERVICES	14,982	13,364	15,272

ASSET ACQUISITIONS	42	114	72
---------------------------	-----------	------------	-----------

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.1 Liquor and Machine Gaming Compliance

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries. To monitor and enforce reporting and compliance procedures for liquor and machine gaming fees.

Program Description: Conducting inspections to protect Government revenue. Ensuring compliance by clubs/licensees of statutory responsibilities. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	20	15	24	24
Complaints received concerning the conduct of licensed and club premises	no.	530	570	580	500
Licence applications reviewed	no.	4,428	3,500	3,500	3,500
Compliance notices issued	no.	400	900	2,130	500
Hotel gaming device inspections	no.	450	750	650	400
Club gaming device inspections	no.	225	500	960	500
Harm minimisation inspections	no.	500	600	450	800
Club inspections	no.	350	350	600	350
Function licences reviewed	no.	2,400	2,200	1,400	1,400
<u>Average Staffing:</u>	EFT	128	124	117	88

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.1 Liquor and Machine Gaming Compliance (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	7,281	7,287	5,778
Other operating expenses	1,425	1,644	1,746
Maintenance	354	99	85
Depreciation and amortisation	750	612	615
Total Expenses	9,810	9,642	8,224
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	103	139	161
Investment income	26	16	14
Grants and contributions	...	21	...
Other revenue	267	107	104
Total Retained Revenue	396	283	279
Gain/(loss) on disposal of non current assets	...	3	...
NET COST OF SERVICES	9,414	9,356	7,945
ASSET ACQUISITIONS			
	141	328	150

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.2 Technology Services

Program Objective(s): To regulate machine gaming in hotels and registered clubs.

Program Description: Determining standards for machine gaming in hotels and registered clubs. Evaluating machine gaming equipment and conducting field technical inspections.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Gaming device applications approved	no.	485	500	495	495
Gaming systems approved	no.	13	10	9	9
Field inspections undertaken (premises)	no.	310	200	200	200
Gaming devices inspected	no.	1,573	750	1,600	1,600
New gaming devices approved	no.	239	250	200	200
New gaming systems approved	no.	2	2
<u>Average Staffing:</u>	EFT	31	27	16	19

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	451	1,091	1,217
Other operating expenses	229	266	317
Maintenance	18	12	15
Depreciation and amortisation	143	176	189
Total Expenses	841	1,545	1,738

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.2 Technology Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Device evaluation fees	...	1,089	1,000
Minor sales of goods and services	3	3	5
Investment income	1	2	2
Grants and contributions	...	2	...
Other revenue	14	14	22
Total Retained Revenue	18	1,110	1,029
NET COST OF SERVICES	823	435	709

ASSET ACQUISITIONS	32	43	31
---------------------------	-----------	-----------	-----------

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.3 Liquor and Machine Gaming Revenue

Program Objective(s): To optimise, assess and collect government revenue from liquor and machine gaming operations.

Program Description: Assessing and collecting annual fees for the sale and supply of liquor. Assessing and collecting machine gaming duty payable by hotels and registered clubs. Recovering outstanding revenue.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Liquor fees assessed	\$m	5	5	5	5
Club gaming machine duty assessed	\$m	529	530	590	600
Hotel gaming machine duty assessed	\$m	151	250	332	340
Applications processed for					
Club gaming machines	no.	10,928	12,000	12,000	6,000
Hotel gaming machines	no.	8,915	11,500	11,500	6,000
Subsidiary equipment	no.	268	200	200	50
Progressive gaming systems	no.	7,805	9,000	8,500	2,000
Liquor fee subsidy applications processed	no.	881	1,120	1,200	1,250
<u>Average Staffing</u> :	EFT	42	38	33	21

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,640	1,751	1,292
Other operating expenses	384	441	432
Maintenance	82	25	18
Depreciation and amortisation	139	134	117
Grants and subsidies			
Central monitoring fee assistance for clubs	1,320
GST offset payments for clubs	...	68,300	...
Total Expenses	2,245	70,651	3,179

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.2 Compliance

46.2.3 Liquor and Machine Gaming Revenue (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	14	6	5
Investment income	6	5	3
Grants and contributions	...	6	...
Other revenue	64	29	25
Total Retained Revenue	84	46	33
NET COST OF SERVICES	2,161	70,605	3,146

ASSET ACQUISITIONS	38	89	36
---------------------------	-----------	-----------	-----------

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.3 Public Charity Fundraising Standards

46.3.1 Public Charity Fundraising Standards

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Authorities to fundraise issued	no.	842	800	3,200	1,000
Authorities to fundraise revoked	no.	2	2
Education seminars conducted	no.	39	47	25	25
Complaints received	no.	515	450	460	450
Inspections and investigations conducted	no.	500	440	410	400
Breach/compliance notices issued	no.	405	400	320	350
Trade promotion competitions processed	no.	10,124	11,500	12,500	13,500
Community gaming permits processed	no.	590	550	550	500
<u>Average Staffing:</u>	EFT	31	29	32	30

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,634	1,673	1,819
Other operating expenses	279	287	375
Maintenance	76	23	25
Depreciation and amortisation	185	138	152
Total Expenses	2,174	2,121	2,371

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.3 Public Charity Fundraising Standards

46.3.1 Public Charity Fundraising Standards (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	15	44	11
Investment income	6	4	5
Grants and contributions	...	6	...
Other revenue	59	27	36
Total Retained Revenue	80	81	52
NET COST OF SERVICES	2,094	2,040	2,319

ASSET ACQUISITIONS	31	84	51
---------------------------	-----------	-----------	-----------

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.4 Casino Surveillance

46.4.1 Casino Surveillance

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Supervision and inspection of casino operations and the conduct of gaming in the casino. Reporting to the Casino Control Authority on applications for personnel licences. Instigation of disciplinary action against licensees.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Casino employee licence applications investigated and reported	no.	3,500	1,100	1,800	2,700
Special audits conducted on casino operations	no.	20	24	3	4
Complaints relating to conduct of casino gaming received and investigated	no.	291	360	230	300
Applications for review of exclusion orders investigated and reported	no.	30	36	20	24
Prosecution of offences under Casino Control Act 1992	no.	53	80	80	60
Probity assessments of industry personnel	no.	43	20	5	20
<u>Average Staffing</u> :	EFT	71	67	38	36

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,094	3,412	3,005
Other operating expenses	522	680	629
Maintenance	73	28	30
Depreciation and amortisation	190	336	140
Total Expenses	2,879	4,456	3,804

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.4 Casino Surveillance

46.4.1 Casino Surveillance (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	12	7	8
Investment income	6	6	6
Grants and contributions	...	6	...
Other revenue	57	45	42
Total Retained Revenue	75	64	56
Gain/(loss) on disposal of non current assets	...	147	...
NET COST OF SERVICES	2,804	4,245	3,748

ASSET ACQUISITIONS	69	103	62
---------------------------	-----------	------------	-----------

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.5 Sport and Recreation in the Community

46.5.1 Development, Control and Regulation of the Racing Industry

Program Objective(s): To support and enhance the viability of racing organisations. To raise revenue from taxes on the operations of bookmakers and totalizators. To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on and off-course betting. Provision of support to race clubs for capital improvements. Monitoring of totalizators' and bookmakers' operations and collection of totalizator commissions and bookmakers' taxes. Administration of offset payments to bookmakers and domestic totalizators for Goods and Services Tax.

<u>Outputs:</u>	Units	1997-98	1998-99	1999-00	2000-01
Betting taxation collected	\$m	296	192	195	200
Attendances at race meetings by inspectors	no.	950	1,050	800	800
<u>Average Staffing:</u>	EFT	32	31	28	23

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,550	1,902	1,776
Other operating expenses	404	482	590
Maintenance	7	25	30
Depreciation and amortisation	170	182	186
Grants and subsidies			
GST offset payments - bookmakers	2,000
GST offset payments - domestic totalizators	...	105	...
Sporting associations	...	149	...
Other expenses			
Bookmakers Revision Committee	5	5	5
Total Expenses	2,136	2,850	4,587

MINISTER FOR GAMING AND RACING
46 DEPARTMENT OF GAMING AND RACING

46.5 Sport and Recreation in the Community

46.5.1 Development, Control and Regulation of the Racing Industry (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	...	5	5
Investment income	...	4	4
Grants and contributions	...	5	...
Other revenue	...	116	77
Total Retained Revenue		<hr/>	<hr/>
	...	130	86
NET COST OF SERVICES		<hr/>	<hr/>
	2,136	2,720	4,501

ASSET ACQUISITIONS	...	243	39
---------------------------	-----	------------	-----------

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,644	1,584	1,690
Other operating expenses	1,664	1,898	1,428
Depreciation and amortisation	210	190	180
Total Expenses	3,518	3,672	3,298
Less:			
Retained Revenue -			
Sales of goods and services	945	767	269
Investment income	20	50	19
Total Retained Revenue	965	817	288
NET COST OF SERVICES	2,553	2,855	3,010

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	1,556	1,630	1,601
Other	2,009	2,187	1,428
Total Payments	3,565	3,817	3,029
Receipts			
Sale of goods and services	945	716	269
Other	40	63	23
Total Receipts	985	779	292
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,580)	(3,038)	(2,737)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(60)	(60)	(60)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(60)	(60)	(60)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,220	2,570	2,679
Capital appropriation	60	60	60
Cash reimbursements from the Consolidated Fund Entity	40	50	62
NET CASH FLOWS FROM GOVERNMENT	2,320	2,680	2,801
NET INCREASE/(DECREASE) IN CASH	(320)	(418)	4
Opening Cash and Cash Equivalents	1,602	1,653	1,235
CLOSING CASH AND CASH EQUIVALENTS	1,282	1,235	1,239
CASH FLOW RECONCILIATION			
Net cost of services	(2,553)	(2,855)	(3,010)
Non cash items added back	298	235	269
Change in operating assets and liabilities	(325)	(418)	4
Net cash flow from operating activities	(2,580)	(3,038)	(2,737)

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,282	1,235	1,239
Receivables	160	168	164
Other	30	30	30
Total Current Assets	1,472	1,433	1,433
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	1,690	1,691	1,751
Accumulated depreciation	(1,416)	(1,385)	(1,565)
Total Non Current Assets	274	306	186
Total Assets	1,746	1,739	1,619
LIABILITIES -			
Current Liabilities -			
Accounts payable	110	110	110
Employee entitlements	200	110	110
Other	40	40	40
Total Current Liabilities	350	260	260
Total Liabilities	350	260	260
NET ASSETS	1,396	1,479	1,359
EQUITY			
Accumulated funds	1,396	1,479	1,359
TOTAL EQUITY	1,396	1,479	1,359

MINISTER FOR GAMING AND RACING
47 CASINO CONTROL AUTHORITY

47.1 Casino Control

47.1.1 Casino Control

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

		Average Staffing (EFT)	
		1999-00	2000-01
<u>Activities</u> :	Assessment of operators to conduct casino gaming and monitoring of ongoing operations	19	19

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,644	1,584	1,690
Other operating expenses	1,664	1,898	1,428
Depreciation and amortisation	210	190	180
Total Expenses	3,518	3,672	3,298
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	945	767	269
Investment income	20	50	19
Total Retained Revenue	965	817	288
NET COST OF SERVICES	2,553	2,855	3,010
<hr/>			
ASSET ACQUISITIONS	60	60	60

MINISTER FOR HEALTH

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Health			
Total Expenses	6,938.3	7,416.9	6.9
Asset Acquisitions	449.2	472.3	5.1
Health Care Complaints Commission			
Total Expenses	5.7	6.3	10.5
Asset Acquisitions
Total, Minister for Health			
Total Expenses	6,944.0	7,423.2	6.9
Asset Acquisitions	449.2	472.3	5.1

DEPARTMENT OF HEALTH

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The NSW Health system continues to experience increasing levels of activity due to the growth and ageing of the population, the availability of new treatments and rising community expectations.

There has been a 7.1 percent increase in admissions from 1.24 million in 1993-94 to an estimated 1.33 million in 2000-01.

Day only admissions continue to increase and now represent 40.3 percent of all admissions compared to 31.9 percent seven years ago. The average length of stay has declined from 6.1 days in 1993-94 to a projected 5.0 days in 2000-01, a reduction of 18.0 percent over this period.

STRATEGIC DIRECTIONS

Over the next three years, change within the NSW Health system will be driven by the findings of the NSW Health Council and the Ministerial Advisory Council on Health Services in Smaller Towns. These two reports have provided the blueprint for the NSW health system where:

- ◆ there is a greater level of equity in the distribution of health resources;
- ◆ there is a better capacity to obtain value for money in the provision of health services;
- ◆ the community and the people who work in NSW Health have a greater say in the running of the health system; and
- ◆ better planning of health services is achieved through the provision of funding certainty for the next three years.

Specific strategies for 2000-01 and ensuing years have been developed in response these reports. The strategies include:

- ◆ guaranteed increases in funding over the next three years to meet demand growth, particularly in areas such as Northern Rivers, Mid North Coast, Central Coast and South Western Sydney;
- ◆ enhancing intensive care and emergency services with additional resources and networking of services;
- ◆ improving hospital care by means of pre-admission care plans and discharge plans;
- ◆ establishing demonstration projects in selected areas to link key reforms including the implementation of care plans in priority health areas, changes to clinical practice such as day-only admissions and the use of case managers and fast-tracking the use of new information technologies;
- ◆ improving the care of people with chronic and complex health problems with individualised health care plans and targeting cardiovascular disease, respiratory illness and cancer as priority health areas;
- ◆ improving hospital services in metropolitan New South Wales by ensuring a more coordinated approach to planning services and involving local communities in this process;
- ◆ developing partnerships with non-government sectors by exploring opportunities to work together in health service planning;

- ◆ improving health services in rural New South Wales by upgrading base hospitals and building and redeveloping 20 health facilities; expanding the use of information technology; increasing support for general practitioners; expanding rural workforce initiatives and working with the Commonwealth on aged care issues;
- ◆ involving the community in decision-making by establishing a 24 hour advice line staffed by experienced health workers, expanding information on the Internet and encouraging greater community involvement with all Area Health Services and at a State level;
- ◆ further advancing the fair allocation of available funding to Area Health Services and incorporating funding arrangements that promote continuity of care and that support clinicians and managers to provide good quality and timely health services; and
- ◆ working with general practitioners, community health services, hospitals, the ambulance service, private health service providers, Aboriginal community-controlled health organisations and other human service providers to trial and refine models of care to ensure that chronically ill people, people with disabilities, the frail aged, people with mental illness and children with special needs receive coordinated care.

2000-01 BUDGET

Total Expenses

Budgeted total expenses of \$7,417 million in 2000-01 are consistent with funding announcements by the Government to improve health services with annual expenditure projected to increase to \$8.1 billion in 2002-03.

For the first time in the history of this State, the Government has committed to a three-year recurrent health budget, enabling clinicians and managers to plan for growth in demand and related service delivery and workforce needs.

The allocation includes \$105 million over three years to fund incentive programs to improve health care, teamwork, services and service management, including:

- ◆ \$45 million to coordinate care for people with chronic conditions starting with cardiovascular disease, respiratory illness and cancer;
- ◆ \$45 million to relieve pressure on emergency departments and intensive care units; and

- ◆ \$15 million to selected Area Health Services to better integrate and coordinate services connecting general practitioners to hospitals and community health services.

In addition, growth funds equivalent to 6.8 percent over the three years to 2002-03, in real terms, will be allocated to Area Health Services to meet increasing demand for services and to repair longstanding inequities under the Resource Distribution Formula.

This will allow a faster flow of money to high growth areas over three years while real funding increases will continue to all Areas.

Mental health funding will increase by \$36.5 million in 2000-01, rising to \$107.5 million per annum by the year 2002-03 providing an additional 700 direct care staff. By 2002-03, this increased funding will support 12,000 new community service clients, 450,000 new community service contacts, 45,000 extra emergency department clients and 190 new acute beds, including 90 in rural areas.

A significant boost will be provided to dental health funding, rising to \$20 million per annum from 2002-03. This will enable an additional 200,000 patients to be treated per year, more than double the number treated in 1999-2000.

Funding will almost double over the next two years for world class medical research work being undertaken in New South Wales, rising from approximately \$11.8 million per annum in 1999-2000 to \$20.5 million by 2001-02.

Asset Acquisitions

The Asset Acquisition Program allocation of \$472.3 million for 2000-01 provides for the continuation of major upgrading and redevelopment works at Calvary, Central Sydney, Coffs Harbour, Lower North Coast, Macarthur Sector, Nepean, Royal North Shore, Sutherland and Wollongong, as well as the ongoing implementation of works for Aboriginal, rural and mental health.

Provision has been made to build and redevelop 20 small rural health facilities across New South Wales to ensure that health services will meet the special needs of remote communities. The health facilities are located at Collarenebri, Holbrook, Coolah, Rylstone, Nimbin, Lightning Ridge, Coolamon, Gilgandra, Vegetable Creek, Denman, Brewarrina, Jerilderie, Blayney, Boggabri, Lord Howe Island, Gulargambone, Berrigan, Henty, Tottenham, and Murrumburrah/Harden. The Budget also makes provision in future years for redevelopment works at other rural hospitals identified in the Report of the Sinclair Committee on Health Services in Smaller Towns.

This year work will begin on new ambulance stations at Tanilba Bay and South West Rocks.

Provision has also been made for the commencement of the following major new works:

<i>Project</i>	<i>2000-01 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
Tamworth Emergency Refurbishment of the Emergency Department to improve efficiency, effectiveness and quality of patient care.	1.5	3.7
South West Sydney Area Health Service Radiotherapy and Oncology Provision of a linear accelerator at Campbelltown Hospital.	4.0	13.8
Royal North Shore Hospital Lifts	2.0	2.0
Central Coast Mental Health Strategy Redevelopment and improvement of facilities at Gosford and the provision of additional facilities at Wyong.	0.4	6.3
Prince of Wales Rehabilitation Consolidation of rehabilitation on this hospital campus by the provision of a purpose-built facility.	3.0	16.0
Information and Technology Strategy Stage 5 The Government Plan of Action for the reforms recommended by the Health Council is underpinned by the progressive implementation of the Electronic Health Record. Stage 5 will deliver the foundations of this strategy including statewide client data linkage and the deployment of patient management and clerical systems across the full continuum of care.	6.6	35.9
Rural Health Program Phase 3 Expansion of the existing Rural Health Services program to provide appropriate health services to people and communities in rural and remote regions, through the provision of appropriate supporting infrastructure and technology.	2.1	5.8

IMPROVING HEALTH SERVICES FOR RURAL COMMUNITIES

Rural health initiatives over the next three years include a \$45 million (28.6 percent) increase for mental health services and an average 28.9 percent increase in dental funding for pensioners and disadvantaged people. The Government will upgrade acute mental health, oncology, orthopedics and renal services at rural base hospitals and it will redevelop 20 small rural health facilities over the next three years with increased use of Multi Purpose Service models as recommended by the report of the Sinclair Committee. Planning will commence on facilities in another 14 rural and remote communities in the 2000-01 financial year.

Enhanced networking between rural and metropolitan health services will be promoted along with expansion of telecommunication and telemedicine services. The Government will also improve the coordination of health-related transport and provide an additional \$500,000 for the Isolated Patients Travel and Accommodation Assistance Scheme to support patients and their families who need to travel long distances for specialist health care.

A range of initiatives will be pursued to recruit and retain rural health care workers including increased ongoing education and exchange programs, more rural clinical schools and additional nursing and allied health scholarships. As well, the Government has introduced a successful program to increase recognition of the qualifications of overseas trained doctors. As a result, 88 new doctors have begun work in rural New South Wales.

HEALTH CARE COMPLAINTS COMMISSION

The Health Care Complaints Commission is a statutory body reporting directly to Parliament and the Minister for Health. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs.

STRATEGIC DIRECTIONS

The Commission is committed to continuous improvement in service delivery. To build the profile of the Commission and to assist the local resolution of complaints, a series of consultations in rural and regional NSW is being conducted, including working with the indigenous community. The Commission is also changing its emphasis in complaint handling by seeking to resolve complaints in the early stages rather than referring them for formal investigation. The Commission will also provide an extensive training program for complaint investigators employed in other parts of the health care system.

2000-01 BUDGET

Total estimated expenses for the Commission amount to \$6.3 million for 2000-01. The Commission will continue to investigate, monitor, review and resolve complaints about health service providers and operate the Patient Support Office Program. Expenditure for 2000-01 will increase due to additional patient support and investigation positions and the redevelopment of its complaint handling database system.

The Commission does not have an Asset Acquisition Program.

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,339,341	4,440,593	4,617,581
Other operating expenses	1,507,615	1,572,269	1,604,476
Maintenance	181,190	176,900	182,462
Depreciation and amortisation	313,824	313,824	335,576
Grants and subsidies	509,626	517,272	562,198
Finance costs	10,200	10,200	9,700
Other expenses	76,503	95,040	104,874
Total Expenses	6,938,299	7,126,098	7,416,867
Less:			
Retained Revenue -			
Sales of goods and services	675,117	702,717	695,976
Investment income	18,543	17,543	18,051
Grants and contributions	98,028	128,708	132,366
Other revenue	63,687	34,687	35,693
Total Retained Revenue	855,375	883,655	882,086
NET COST OF SERVICES	6,082,924	6,242,443	6,534,781

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,163,040	4,278,292	4,441,957
Grants and subsidies	509,626	517,272	562,198
Finance costs	10,200	10,200	9,700
Other	1,762,688	1,867,448	2,150,804
Total Payments	6,445,554	6,673,212	7,164,659
Receipts			
Sale of goods and services	675,117	702,717	695,976
Other	177,021	178,458	426,317
Total Receipts	852,138	881,175	1,122,293
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,593,416)	(5,792,037)	(6,042,366)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	56,810	64,760	53,808
Proceeds from sale of investments	60,056	93,443	48,144
Purchases of property, plant and equipment	(448,842)	(455,050)	(472,294)
Purchases of investments	(13,755)	...	(985)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(345,731)	(296,847)	(371,327)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	...	22,434	...
Repayment of borrowings and advances	(51,000)	(53,375)	(54,934)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(51,000)	(30,941)	(54,934)

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	5,476,726	5,610,266	5,890,859
Capital appropriation	291,918	313,583	351,717
Cash reimbursements from the Consolidated Fund Entity	157,800	192,314	237,827
NET CASH FLOWS FROM GOVERNMENT	5,926,444	6,116,163	6,480,403
NET INCREASE/(DECREASE) IN CASH	(63,703)	(3,662)	11,776
Opening Cash and Cash Equivalents	105,871	72,263	68,601
CLOSING CASH AND CASH EQUIVALENTS	42,168	68,601	80,377
CASH FLOW RECONCILIATION			
Net cost of services	(6,082,924)	(6,242,443)	(6,534,781)
Non cash items added back	459,184	432,634	454,830
Change in operating assets and liabilities	30,324	17,772	37,585
Net cash flow from operating activities	(5,593,416)	(5,792,037)	(6,042,366)

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	42,168	68,601	80,377
Investments	143,755	160,679	134,306
Receivables	93,057	99,972	118,481
Inventories	56,366	57,630	58,512
Other	14,624	13,595	24,746
Total Current Assets	349,970	400,477	416,422
Non Current Assets -			
Property, plant and equipment - Cost/valuation	9,627,124	9,459,304	9,877,790
Accumulated depreciation	(3,770,998)	(3,637,061)	(3,972,637)
Investments	39,183	39,048	18,262
Receivables	2,567
Other	2,785	2,310	2,210
Total Non Current Assets	5,900,661	5,863,601	5,925,625
Total Assets	6,250,631	6,264,078	6,342,047
LIABILITIES -			
Current Liabilities -			
Accounts payable	322,490	346,467	369,049
Borrowings	30,000	52,434	...
Employee entitlements	424,627	432,815	452,288
Total Current Liabilities	777,117	831,716	821,337
Non Current Liabilities -			
Borrowings	94,195	91,971	89,471
Employee entitlements	571,408	594,794	621,523
Other	35,841	40,894	40,137
Total Non Current Liabilities	701,444	727,659	751,131
Total Liabilities	1,478,561	1,559,375	1,572,468
NET ASSETS	4,772,070	4,704,703	4,769,579

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	417,760	454,690	454,690
Accumulated funds	4,354,310	4,250,013	4,314,889
TOTAL EQUITY	4,772,070	4,704,703	4,769,579

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.1 Primary and Community Based Services

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to Non-Government Organisations for community health purposes.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Home Nursing occasions of service	thous	n.a.	81	210	216
Dental Health non-inpatient occasions of service	thous	1,079	1,043	1,014	1,166
Drug and Alcohol non-inpatient occasions of service	thous	853	907	1,069	1,259
Patients admitted to community residential services	no.	3,686	3,751	3,400	3,100
Patients admitted to mothercraft services	no.	5,816	5,777	5,600	5,500
<u>Average Staffing:</u>	EFT	5,714	5,823	5,823	5,891

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	333,544	332,922	346,572
Other operating expenses	116,929	99,123	101,267
Maintenance	13,770	13,621	14,049
Depreciation and amortisation	23,850	23,850	25,503

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.1 Primary and Community Based Services (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Voluntary organisations	46,677	69,199	73,149
Grants to agencies	...	234	241
Third schedule hospitals	3,073	3,321	3,445
Total Expenses	537,843	542,270	564,226
Less:			
Retained Revenue -			
Sales of goods and services			
Patient fees and other hospital charges	27,021	11,970	12,163
Investment income	742	596	614
Grants and contributions	3,922	6,914	7,149
Other revenue	2,547	2,671	2,748
Total Retained Revenue	34,232	22,151	22,674
NET COST OF SERVICES	503,611	520,119	541,552
ASSET ACQUISITIONS	8,857	8,857	9,594

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.2 Aboriginal Health Services

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

	Units	1997-98	1998-99	1999-00	2000-01
<u>Average Staffing</u> :	EFT	165	190	190	193

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,263	10,287	10,770
Other operating expenses	4,497	4,212	4,306
Maintenance	544	354	365
Depreciation and amortisation	942	942	1,007
Grants and subsidies			
Voluntary organisations	4,951	5,992	6,149
Grants to agencies	...	23	24
Total Expenses	21,197	21,810	22,621

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.2 Aboriginal Health Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	19	18	18
Grants and contributions	784	768	794
Other revenue	64	35	36

Total Retained Revenue	867	821	848
-------------------------------	------------	------------	------------

NET COST OF SERVICES	20,330	20,989	21,773
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	856	856	1,000
---------------------------	------------	------------	--------------

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.3 Outpatient Services

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Outpatient clinics: occasions of service	thous	5,902	6,174	6,395	6,624
Diagnostics: occasions of service	thous	1,764	1,771	1,822	1,894
<u>Average Staffing</u> :	EFT	7,532	7,681	7,610	7,688

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	384,382	382,142	397,809
Other operating expenses	133,297	151,493	154,776
Maintenance	16,307	16,098	16,604
Depreciation and amortisation	28,244	28,244	30,202
Grants and subsidies			
Grants to agencies	...	265	273
Third schedule hospitals	63,993	61,137	63,417
Total Expenses	626,223	639,379	663,081

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.1 Ambulatory, Primary and (General) Community Based Services

48.1.3 Outpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	29,870	26,690	27,120
Department of Veterans Affairs	9,278	11,155	10,450
Investment income	1,076	1,088	1,119
Grants and contributions	5,686	7,682	7,942
Other revenue	3,694	2,810	2,891
Total Retained Revenue	49,604	49,425	49,522
NET COST OF SERVICES	576,619	589,954	613,559

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.1 Emergency Services

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Transport response times for emergency cases in metropolitan areas within 8 minutes	%	45	44	45	45
Transport response times for emergency cases in metropolitan areas within 14 minutes	%	86	85	87	87
Transport response times for emergency cases in rural districts within 8 minutes	%	60	50	55	55
 <u>Outputs:</u>					
Number of attendances in Emergency Departments	thous	1,710	1,746	1,709	1,718
Attendances admitted	thous	422	433	435	438
Emergency road transport cases	thous	468	488	500	510
Emergency aircraft transport cases	no.	2,388	2,228	2,200	2,200
Emergency helicopter transport cases	no.	2,204	2,324	2,500	2,900
 <u>Average Staffing:</u>	 EFT	 7,129	 7,509	 7,440	 7,553

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.1 Emergency Services (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	383,272	420,462	439,590
Other operating expenses	130,689	133,369	136,386
Maintenance	14,676	13,798	14,232
Depreciation and amortisation	25,419	25,419	27,181
Grants and subsidies			
Grants to agencies	...	114	118
Third schedule hospitals	7,920	6,642	6,889
Total Expenses	561,976	599,804	624,396
Less:			
Retained Revenue -			
Sales of goods and services			
Patient fees and other hospital charges	10,398	10,123	10,286
Ambulance charges	13,865	14,954	15,388
Motor vehicle third party payments	2,811	2,600	2,600
Department of Veterans Affairs	15,644	17,848	16,720
Investment income	1,168	543	560
Grants and contributions	6,175	2,945	3,044
Other revenue	4,012	6,174	6,353
Total Retained Revenue	54,073	55,187	54,951
NET COST OF SERVICES	507,903	544,617	569,445
ASSET ACQUISITIONS	16,525	10,062	22,541

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.2 Overnight Acute Inpatient Services

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Patients admitted	thous	426	419	419	432
Patients charged for admission	%	17.3	16.1	16.1	16.1
<u>Average Staffing:</u>	EFT	36,141	35,614	35,177	35,244

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	2,119,918	1,985,076		2,047,832
Other operating expenses	738,919	706,549		717,511
Maintenance	88,964	83,143		85,439
Depreciation and amortisation	154,088	154,088		164,102
Grants and subsidies				
Grants to agencies	...	826		847
Third schedule hospitals	152,137	146,537		181,046
Blood transfusion services	44,888	45,566		47,848
Finance costs				
Finance lease interest charge	10,200	10,200		9,700
Other expenses				
Cross border payments	69,142	88,140		97,322
Total Expenses	3,378,256	3,220,125		3,351,647

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.2 Overnight Acute Inpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	212,098	256,285	260,417
Ambulance charges	1,405	1,540	1,584
Motor vehicle third party payments	22,189	21,000	21,000
Cross border revenues	872	872	609
Department of Veterans Affairs	120,342	138,322	129,580
Investment income	9,789	5,526	5,686
Grants and contributions	51,074	56,371	57,580
Other revenue	33,628	12,069	12,421

Total Retained Revenue	451,397	491,985	488,877
-------------------------------	----------------	----------------	----------------

NET COST OF SERVICES	2,926,859	2,728,140	2,862,770
-----------------------------	------------------	------------------	------------------

ASSET ACQUISITIONS	412,073	379,925	419,594
---------------------------	----------------	----------------	----------------

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.3 Same Day Acute Inpatient Services

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Patients admitted	thous	420	427	412	413
<u>Average Staffing:</u>	EFT	5,026	5,071	5,024	5,077

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	247,846	281,948	293,508
Other operating expenses	85,512	107,914	110,091
Maintenance	9,603	11,145	11,495
Depreciation and amortisation	16,633	16,633	17,786
Grants and subsidies			
Grants to agencies	...	101	104
Third schedule hospitals	8,432	6,642	6,889
Total Expenses	368,026	424,383	439,873

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.2 Acute Health Services

48.2.3 Same Day Acute Inpatient Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	31,086	35,588	36,162
Department of Veterans Affairs	13,451	15,617	14,630
Investment income	1,224	596	614
Grants and contributions	6,469	3,969	4,103
Other revenue	4,203	1,214	1,249
Total Retained Revenue	56,433	56,984	56,758
NET COST OF SERVICES	311,593	367,399	383,115

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.3 Mental Health Services

48.3.1 Mental Health Services

Program Objective(s): To improve the health, well being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Psychiatric hospital residents as at 30 June	no.	919	918	910	910
Overnight separations from psychiatric units in general hospitals	no.	14,624	15,590	16,000	16,500
Non-admitted mental health patient occasions of service	thous	1,540	1,727	1,900	2,200
<u>Average Staffing:</u>	EFT	5,604	6,204	6,204	6,496

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	334,332	343,253	370,563
Other operating expenses	100,409	107,335	113,176
Maintenance	12,140	12,206	12,963
Depreciation and amortisation	21,027	21,027	23,151
Grants and subsidies			
Voluntary organisations	6,729	8,171	8,636
Grants to agencies	...	104	107
Total Expenses	474,637	492,096	528,596

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.3 Mental Health Services

48.3.1 Mental Health Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	21,618	24,027	24,414
Investment income	593	281	289
Grants and contributions	3,136	1,921	1,986
Other revenue	2,038	937	964
Total Retained Revenue	27,385	27,166	27,653
NET COST OF SERVICES	447,252	464,930	500,943

ASSET ACQUISITIONS	10,867	10,867	14,445
---------------------------	---------------	---------------	---------------

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.4 Rehabilitation and Extended Care Services

48.4.1 Rehabilitation and Extended Care Services

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Patients admitted	thous	30.6	27.3	25.5	24.6
Admitted patients discharged to home/hostel care	%	70.5	67.5	67.5	67.5
Admitted patients discharged to a nursing home	%	8.0	9.3	9.8	10.0
Occasions of service	thous	2,761	2,778	2,775	2,773
<u>Average Staffing:</u>	EFT	8,531	8,426	8,322	8,428

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	346,359	367,680	382,755
Other operating expenses	148,511	158,578	162,404
Maintenance	17,938	13,798	14,232
Depreciation and amortisation	31,068	31,068	33,222
Grants and subsidies			
Grants to agencies	...	546	561
Third schedule hospitals	146,763	140,293	136,255
Total Expenses	690,639	711,963	729,429

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.4 Rehabilitation and Extended Care Services

48.4.1 Rehabilitation and Extended Care Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	56,031	57,641	58,571
Ambulance charges	5,142	5,498	5,658
Department of Veterans Affairs	35,385	40,158	37,620
Investment income	2,652	3,702	3,809
Grants and contributions	14,018	11,138	11,516
Other revenue	9,107	4,475	4,604
Total Retained Revenue	122,335	122,612	121,778
NET COST OF SERVICES	568,304	589,351	607,651

ASSET ACQUISITIONS	...	32,819	5,120
---------------------------	-----	---------------	--------------

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.5 Population Health Services

48.5.1 Population Health Services

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Incidence (notifications) of salmonella infection	no.	1,852	1,721	1,700	1,700
Adult male smokers (current)	%	27.6	27.6	26.8	26.8
Adult female smokers (current)	%	21.4	21.4	21.4	21.4
Annual rate of hospitalisation due to poisoning and injury (all ages) per 100,000	no.	2,043	1,936	1,974	2,013
 <u>Outputs:</u>					
Number of needles and syringes distributed	thous	5,908	7,055	8,395	10,000
<u>Average Staffing:</u>	EFT	2,572	2,456	2,433	2,468

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	74,315	139,083	145,182
Other operating expenses	22,217	58,143	59,418
Maintenance	2,718	4,423	4,561
Depreciation and amortisation	4,707	4,707	5,033
Grants and subsidies			
Grants to agencies	...	252	259
Total Expenses	103,957	206,608	214,453

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.5 Population Health Services

48.5.1 Population Health Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	5,405	5,198	5,282
Investment income	149	702	722
Grants and contributions	784	128	133
Other revenue	509	590	607
Total Retained Revenue	6,847	6,618	6,744
NET COST OF SERVICES	97,110	199,990	207,709

MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH

48.6 Teaching and Research

48.6.1 Teaching and Research

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well being of the people of New South Wales.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Resident Medical Officers employed	no.	2,449	1,967	2,033	2,050
Registrars in accredited training positions	no.	1,471	1,362	1,433	1,447
Year 1 Allied Health Professionals supervised	no.	320	618	628	635
<u>Average Staffing:</u>	EFT	2,937	3,239	3,210	3,210

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	105,110	177,740	183,000
Other operating expenses	37,026	55,483	55,808
Maintenance	4,530	8,314	8,522
Depreciation and amortisation	7,846	7,846	8,389
Grants and subsidies			
Voluntary organisations	12,127	11,500	15,798
Grants to agencies	2,600	135	139
Third schedule hospitals	6,306	6,642	6,889
Total Expenses	175,545	267,660	278,545

**MINISTER FOR HEALTH
48 DEPARTMENT OF HEALTH**

48.6 Teaching and Research

48.6.1 Teaching and Research (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Patient fees and other hospital charges	41,206	5,631	5,722
Investment income	1,131	4,491	4,620
Grants and contributions	5,980	36,872	38,119
Other revenue	3,885	3,712	3,820
Total Retained Revenue	52,202	50,706	52,281
NET COST OF SERVICES	123,343	216,954	226,264

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,056	4,263	4,415
Other operating expenses	1,469	1,508	1,750
Maintenance	15	20	20
Depreciation and amortisation	120	132	80
Total Expenses	5,660	5,923	6,265
Less:			
Retained Revenue -			
Sales of goods and services	20	15	15
Investment income	20	12	15
Other revenue	255	251	171
Total Retained Revenue	295	278	201
NET COST OF SERVICES	5,365	5,645	6,064

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	3,808	4,038	4,147
Other	1,475	1,527	1,955
Total Payments	5,283	5,565	6,102
Receipts			
Sale of goods and services	20	15	15
Other	308	292	330
Total Receipts	328	307	345
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,955)	(5,258)	(5,757)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,771	5,204	5,550
Cash reimbursements from the Consolidated Fund Entity	150	150	150
NET CASH FLOWS FROM GOVERNMENT	4,921	5,354	5,700
NET INCREASE/(DECREASE) IN CASH	(34)	96	(57)
Opening Cash and Cash Equivalents	363	311	407
CLOSING CASH AND CASH EQUIVALENTS	329	407	350
CASH FLOW RECONCILIATION			
Net cost of services	(5,365)	(5,645)	(6,064)
Non cash items added back	365	380	328
Change in operating assets and liabilities	45	7	(21)
Net cash flow from operating activities	(4,955)	(5,258)	(5,757)

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	329	407	350
Receivables	162	161	202
Total Current Assets	491	568	552
Non Current Assets -			
Property, plant and equipment - Cost/valuation	749	734	734
Accumulated depreciation	(610)	(621)	(701)
Total Non Current Assets	139	113	33
Total Assets	630	681	585
LIABILITIES -			
Current Liabilities -			
Accounts payable	160	30	30
Employee entitlements	295	480	500
Total Current Liabilities	455	510	530
Total Liabilities	455	510	530
NET ASSETS	175	171	55
EQUITY			
Accumulated funds	175	171	55
TOTAL EQUITY	175	171	55

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

49.1 Health Care Complaints

49.1.1 Health Care Complaints

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To ensure that health care services are of an acceptable standard and health providers are accountable for their actions.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Complaints received and assessed	no.	1,870	2,052	1,800	1,800
Complaints finalised	no.	1,900	1,858	1,800	1,800
Investigations finalised	no.	496	417	400	700
Health care policy recommendations made to providers and institutions	no.	28	17	10	10
Telephone inquiries	no.	6,119	6,620	7,000	7,000
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	88	81	100	110
Disciplinary - recommendations made to registration boards including counselling	no.	147	113	120	120
<u>Average Staffing:</u>	EFT	64	66	65	68

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,056	4,263	4,415
Other operating expenses	1,469	1,508	1,750
Maintenance	15	20	20
Depreciation and amortisation	120	132	80
Total Expenses	5,660	5,923	6,265

MINISTER FOR HEALTH
49 HEALTH CARE COMPLAINTS COMMISSION

49.1 Health Care Complaints

49.1.1 Health Care Complaints (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	20	15	15
Investment income	20	12	15
Other revenue	255	251	171
Total Retained Revenue	295	278	201
NET COST OF SERVICES	5,365	5,645	6,064

**MINISTER FOR INFORMATION TECHNOLOGY,
MINISTER FOR ENERGY,
MINISTER FOR FORESTRY AND
MINISTER FOR WESTERN SYDNEY**

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Information Technology and Management			
Total Expenses	130.5	71.9	(-) 44.9
Asset Acquisitions	55.0	1.5	(-) 97.3
Ministry of Energy and Utilities			
Total Expenses	43.6	10.0	(-) 77.1
Asset Acquisitions	0.1	0.1	...
Sustainable Energy Development Authority			
Total Expenses	10.5	11.5	9.5
Asset Acquisitions
Payments for Water and Sewerage Assistance			
Total Expenses	90.9	73.1	(-) 19.6
Asset Acquisitions
Land and Property Information New South Wales			
Total Expenses	51.1	98.0	91.8
Asset Acquisitions	7.6	13.2	72.9
Total, Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney			
Total Expenses	326.6	264.5	(-) 19.0
Asset Acquisitions	62.7	14.8	(-) 76.4

The Department of Information Technology and Management's expenses and asset acquisitions have decreased significantly. This is mainly due to the transfer of two of its programs, the Spatial Land Information and Standards and the Valuer General, to the Land and Property Information New South Wales (LPINSW), from 1 July 2000.

The Ministry for Energy and Utilities' expenses have decreased from \$43.6 million to \$10 million. This represents the ceasing of payments reflecting a community service obligation payment though the Ministry for Energy and Utilities in 1999-2000 to support Pacific Power's non-commercial activities.

The Sustainable Energy Development Authority's expenses have increased from \$10.5 million to \$11.5 million. This reflects an increase in grants and subsidies made possible by an increase in revenues, such as fee for service charges, generated by the Authority.

Payments for Water and Sewerage Assistance have decreased from \$90.9 million to \$73.1 million. This decrease mainly reflects the fact that no provision has been included for backlog sewerage projects, as from 2000-01 Sydney Water will seek the Government's social program contribution for endorsed projects upon completion rather than during construction. No backlog schemes are scheduled for completion in 2000-01.

Land and Property Information New South Wales' expenses have increased from \$51.1 million to \$98 million. This is because total expenses in 1999-2000 relates to the operations of the Land Titles Office only.

DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

The Department of Information Technology and Management was established in April 1999. It brought together the Office of Information Technology with the three agencies having responsibility for providing land and property information to the public and government agencies: the Land Titles Office, the Land Information Centre located in Bathurst and the Valuer General's Office. Also included within the Department are the Forestry Policy and Structural Adjustment Units, the Office of Private Forestry and the Office of Western Sydney.

The prime purpose of this merger was to provide central leadership and co-ordination of information technology, telecommunications and on-line activities, policies and strategies for New South Wales. In addition, there was a need for the integration and coordination of land and property information for increased economic and social development through information collection and use and the setting of standards.

From 1 July 2000, the Valuer General's Office and the Land Information Centre will be integrated with the Land Titles Office to form a General Government Non-Budget dependent agency, Land and Property Information New South Wales (LPINSW).

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Office of Information Technology

Since the Office of Information Technology was established, there has been no major variation in operating expenditure.

In 1999-2000, \$8.5 million was provided for *connect.nsw* projects, a whole of government electronic service delivery strategy, which funds the use of information technology to streamline internal government practices, reduce costs and improve service delivery. *Connect NSW* will remain a key focus in the next few years. An additional \$10 million has been provided for the project in 2000-01.

Office of Western Sydney

The Office of Western Sydney was established in December 1997 as a key agency to deliver strategic whole of region initiatives and solutions to advance the interest of Western Sydney.

The Office will continue to build on the range of recent initiatives in partnership with local businesses, industry, government agencies and community organisations. These initiatives include the Western Sydney Industry Awards funded primarily from the private sector, sponsorship, and Corporate Partners for Change, an initiative designed to assist young people in Western Sydney to make the transition to jobs and traineeships. The Office will progress work on an Environment Strategy and an Arts Strategy for Western Sydney and will act as a catalyst for information technology development in the region.

Forestry Policy and Structural Adjustment Units and Office of Private Forestry

The Forestry Policy and Structural Adjustment units administer the Forestry Policy and Reforms program. Under the program, trends in expenditure for the Forest Industry Structural Adjustment Package (FISAP) have reflected continued Government support for businesses and workers affected by forestry reforms. In particular, an increase in assistance for training followed the release of the Training Strategy for the NSW Forest Industry in 1998. New NSW FISAP Guidelines were released in October 1998 following an operational review of the program. Additional funding of \$20 million in 1999-2000 to FISAP has extended the program to 2006.

The focus of the Office of Private Forestry is co-ordinating and undertaking projects to promote the development of sustainable private forestry and plantations in New South Wales and providing information and advice to industry stakeholders and investors.

STRATEGIC DIRECTIONS

Office of Information Technology

The Office of Information Technology's main objective is to advance information technology changes to achieve improvements and cost savings in all areas of government operations.

Its strategic priorities include:

- ◆ developing and driving whole-of-government policies and initiatives for the use and management of information technology and telecommunications within and between government, industry and the community;
- ◆ improving access to and sharing of government information for business and the community, with particular focus on land and spatial information;
- ◆ developing, leading and co-ordinating multi-media and online economy policies and strategies for New South Wales and within the National context; and
- ◆ developing information technology and telecommunications industry attraction and growth strategies in consultation with the Department of State and Regional Development and industry.

Office of Western Sydney

The Office of Western Sydney's strategic priorities are to:

- ◆ foster partnerships and links between organisations within Western Sydney and with key decision makers both within and outside Western Sydney; and
- ◆ act as a catalyst for change in the region by generating and driving a range of strategic, innovative regional initiatives in partnership with government, business, the community and the University of Western Sydney to address economic, social and environmental priorities for the Region.

Forestry Policy and Structural Adjustment Units and Office of Private Forestry

The priorities are to:

- ◆ maintain the strategic policy framework for the sustainable management of the State's forests and for the development of new forestry initiatives;

- ◆ effectively implement industry development, worker assistance and training strategies under the joint State-Commonwealth Forestry Industry Structural Adjustment Package; and
- ◆ promote development of sustainable private forestry and plantations.

2000-01 BUDGET

Total Expenses

Estimated total expenses for 2000-01 are \$71.9 million and provide for:

- ◆ \$35.5 million for Forestry Policy and Reforms. This includes expenses for forestry related grants and subsidies that are supplied under the Forestry Program and expenses in relation to the Forestry Industry structural Adjustment Package;
- ◆ \$34.9 million for the Office of Information Technology, including \$10 million for the *connect NSW* program and \$5 million for the Australian Centre for Advanced Computing and Communications (*ac3*); and
- ◆ \$1.5 million for the Office of Western Sydney, including \$0.2 million for the Corporate Partners for Change Initiatives designed to address youth unemployment in Western Sydney.

Asset Acquisitions

The 2000-01 Asset Acquisitions program of the Department is \$1.5 million. This is to replace obsolete equipment within the Government Radio Network.

MINISTRY OF ENERGY AND UTILITIES

The Ministry of Energy and Utilities (MEU), provides strategic policy advice on, and high level regulation for, the management and utilisation of the State's energy resources in the context of a competitive national market. The Ministry is also responsible for advising the Government on compliance by the State's metropolitan water businesses with their operating licences and on related policy issues.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The development of the policy and legislative framework for the efficient and competitive operation of the State and national markets for electricity and gas continue to be the focus of the Ministry.

Total expenses have declined from \$41.1 million in 1994-95 to \$12.9 million (excluding a \$29.7 million payment to Pacific Power) in 1999-2000, largely due to a restructure and reductions in transitional payments to rural distributors. The payments to Pacific Power relate to Social Program Policy payments to support non-commercial activities.

The functions of the Ministry have increased in recent years. The cost of regulation now constitutes approximately 40 percent of the 1999-2000 budget. These costs are fully offset by electricity and gas licensing fees paid directly into the Consolidated Fund.

Achievements during the year include the following:

- ◆ successful implementation of contestability down to gas customers using more than 1 terajoule of gas;
- ◆ finalisation and release of various reports and discussion papers relating to the regulation of utilities, including the Electricity Network Management Report, Electricity Demand Management Code, and Licence Compliance Advisory Board Report;
- ◆ collection of government energy use data and completion of a report to government on energy use;
- ◆ completion and implementation of Emergency Response Plans for electricity, gas and petroleum for the year 2000 event; and
- ◆ agreement with the other States on extended liability arrangements to apply to the National Electricity Market Management Company (NEMMCO) and electricity transmission operators.

STRATEGIC DIRECTIONS

The Ministry is principally concerned with providing the Minister with advice on policy, regulatory and operational issues relating to the electricity and gas industries and metropolitan water utilities.

New South Wales has led the way in reform of the gas market and will continue with these reforms until the new arrangements are implemented, tested and refined as necessary. Specifically the Ministry will:

- ◆ monitor the implementation of the new National Gas Access Law and Code at the national and State level and participate in the code change process;
- ◆ advise the Minister in his role as the relevant Minister under the inter-governmental gas access agreement; and
- ◆ ensure a smooth transition to full gas retail contestability.

In respect of electricity reform the Ministry will focus on development and implementation of further enhancements to the regulatory framework applying to electricity retail suppliers, electricity distributors and other network operators. Particular attention will be given to the further development of the successful Network Management Plan system, and electricity network issues.

The Ministry has regulatory carriage of the greenhouse gas reduction requirements of electricity retailers and carries out its role in close co-operation with The Cabinet Office and Treasury.

The Ministry will also monitor compliance of the Sydney and Hunter Water Corporations and the Sydney Catchment Authority with the conditions of their operating licence.

2000-01 BUDGET

Total Expenses

Estimated total current expenses for 2000-01 are \$10 million for the Ministry's core functions covering employee and general expenses. Included within this figure is enhanced funding of \$0.26 million for electricity network reliability and safety and \$0.25 million for metropolitan water utility policy and licence compliance.

Asset Acquisitions

The Ministry will undertake minor capital works of \$0.076 million to maintain its information technology capabilities and purchase office equipment.

SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

The Sustainable Energy Development Authority (SEDA) was established to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and the use of sustainable energy technologies.

SEDA also delivers major economic benefits by increasing business competitiveness through more efficient energy use, fostering new employment and investment in the sustainable energy industry in New South Wales, informing policy makers and contributing to the market reform process through on-the-ground, replicable experience and providing a vision of Australia's energy future.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 1999-2000 SEDA focused on the following areas:

- ◆ Through the Energy Smart Business Program and related initiatives, SEDA spent approximately \$4 million on energy efficiency measures that are expected to result in significant savings to New South Wales companies and Government agencies. In addition, the Building Greenhouse Rating Scheme was launched.
- ◆ \$2.9 million was spent on programs for residential energy efficiency, such as the Energy Smart Awareness Program, the Energy Smart Homes Policy, the Energy Smart Hot Water Program and Community Housing Energy Program. These programs are expected to provide significant savings to NSW households.
- ◆ SEDA spent \$7.5 million to further develop initiatives in the areas of solar photovoltaics, wind energy, biomass and small scale hydro-electricity. Through the Green Power Accreditation program the number of subscribers of renewable energy products has grown to over 60,000.

STRATEGIC DIRECTIONS

SEDA's two key strategic directions in 2000-01 will be:

- ◆ to maximise the "market transformation" component of existing programs, so that the impact of its programs persists well beyond SEDA's direct program involvement; and
- ◆ to develop opportunities to increase the level of self-funding by SEDA of its programs.

To maximise market transformation SEDA will:

- ◆ strengthen business networks that supply and use sustainable energy products and services;
- ◆ promote energy management tools like energy performance contracting and building greenhouse ratings;
- ◆ assist local government implement sustainable energy policies;
- ◆ gather and disseminate information on sustainable energy resources; and
- ◆ undertake communication activities to highlight the economic and environmental benefits of sustainable energy technologies.

To increase self-funding SEDA will pursue increased partner co-funding, additional service fees, licence fees and sponsorship and funding through the Federal Government's Greenhouse Gas Abatement Program.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are \$11.5 million and include:

- ◆ Program Delivery – approximately \$6 million will be spent on program delivery to encourage the up-take of energy efficiency technologies and practices in the commercial and residential sectors as well as the commercialisation of sustainable energy supply technologies.
- ◆ Grants - SEDA will allocate over \$3 million to grants concentrating on residential energy efficiency and sustainable energy supply.

Investments

SEDA will make investments worth around \$1.3 million in a range of sustainable energy technologies to commercialise their use in the market place.

PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

Payments of \$73.1 million will be made in 2000-01 comprising:

- ◆ \$57.7 million for water and sewerage rate rebates for pensioners provided by Sydney Water and the Hunter Water Corporation;

- ◆ \$14.7 million for transitional water rebates associated with the move to usage pricing; and
- ◆ \$0.7 million for the Blue Mountains septic pumpout service.

LAND & PROPERTY INFORMATION NEW SOUTH WALES

From 1 July 2000 the roles, functions and staff of the Land Titles Office (LTO), the Valuer General's Office (VGO), the Land Information Centre (LIC) and Surveyor General will be integrated to form a General Government Non-Budget dependent agency to provide land and property information. The VGO, LIC and Surveyor General were formerly within the budget of the Department of Information Technology and Management.

The mission of Land and Property Information New South Wales (LPINSW) will be *to build an integrated agency that uses advanced technology to collect, maintain and provide access to accurate and timely NSW land and property information for economic development, sustainable management of the resources base and the well being of the people of New South Wales.*

The operating objectives of LPINSW include the integration of property and land information roles and functions; increased targeting of client needs; and rationalisation and increased relevance of existing and future information data sets.

An interim board, chaired by the Director General of the Department of Information Technology and Management, includes the Valuer General, the Registrar General and the Surveyor General.

LPINSW will operate from two main locations, Bathurst and Queen's Square Sydney, with a range of smaller regional offices.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Combining the budgets of the three land and property information agencies into one agency is not detrimental to the Budget in the short term. The average dividend and tax equivalents of \$20 million paid by the LTO over the last few years are similar in amount to the Budget support provided to the Land Information Centre in Bathurst, while the Valuer General's Office is covering its costs.

STRATEGIC DIRECTIONS

In forming the new agency, the Department is building on existing operational assets and skills. All functions of the three separate entities are being reviewed and, where appropriate, amalgamated. Information technology systems are being linked and integrated. A new valuation roll maintenance system and an integrated property warehouse are being developed to provide a whole-of-government approach to maintaining land and property information.

Greater emphasis will be placed on use of information technology and electronic/computerised systems and equipment to reduce delivery time and costs to users.

The business groups of LPINSW will be split into a regulatory side and a service delivery operation. This will ensure each part has a clearer focus and will, in time, lead to greater contestability in the way services are delivered.

2000-01 BUDGET

Total Expenses

Total expenses of \$98 million for 2000-01 represents a 91.8 percent increase on the 1999-2000 Budget. This is because the Budget for 1999-2000 relates to the operations of the LTO only.

The majority of this expenditure is required to fund land title registration, title creation, update and maintenance of survey information, and to purchase valuation services.

Amalgamation of the former three separate entities into a one agency requires funding of projects to facilitate consolidation and reallocation of resources, resulting in substantial savings in future years.

Asset Acquisitions

Total capital expenditure for 2000-01 is estimated at \$13.2 million.

The capital works program includes expanding and enhancing computerised land and property information systems, a new valuation roll maintenance system (Valnet 2) and the creation of an integrated property warehouse.

Provision has been made in the budget for improved communication between Bathurst and Sydney and to provide a common financial processing and reporting system. Funding has been set aside for consolidation and rationalisation of office accommodation and maintenance of the heritage building in Queens Square.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	32,281	36,649	7,112
Other operating expenses	38,371	38,968	11,958
Maintenance	1,350	1,599	76
Depreciation and amortisation	5,172	5,929	3,520
Grants and subsidies	21,147	32,611	37,326
Finance costs	336	335	...
Other expenses	31,793	21,473	11,935
Total Expenses	130,450	137,564	71,927
Less:			
Retained Revenue -			
Sales of goods and services	33,710	38,243	10,740
Investment income	180	400	...
Grants and contributions	2,000	4,440	...
Other revenue	1,528	1,500	1,500
Total Retained Revenue	37,418	44,583	12,240
NET COST OF SERVICES	93,032	92,981	59,687

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	35,388	35,429	8,823
Grants and subsidies	21,147	37,391	38,326
Finance costs	336	335	...
Other	71,590	57,477	31,856
Total Payments	128,461	130,632	79,005
Receipts			
Sale of goods and services	33,739	36,839	13,013
Other	3,818	6,218	4,166
Total Receipts	37,557	43,057	17,179
NET CASH FLOWS FROM OPERATING ACTIVITIES	(90,904)	(87,575)	(61,826)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(55,047)	(29,479)	(1,500)
Other	(3,693)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(55,047)	(29,479)	(5,193)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(110)	(278)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(110)	(278)	...
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	81,795	84,030	57,476
Capital appropriation	49,752	26,973	1,500
Cash transfers to Consolidated Fund	...	(22,728)	...
Cash reimbursements from the Consolidated Fund Entity	325	468	65
NET CASH FLOWS FROM GOVERNMENT	131,872	88,743	59,041

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT (cont)			
NET INCREASE/(DECREASE) IN CASH	(14,189)	(28,589)	(7,978)
Opening Cash and Cash Equivalents	15,771	41,299	12,710
CLOSING CASH AND CASH EQUIVALENTS	1,582	12,710	4,732
CASH FLOW RECONCILIATION			
Net cost of services	(93,032)	(92,981)	(59,687)
Non cash items added back	7,676	8,400	3,908
Change in operating assets and liabilities	(5,548)	(2,994)	(6,047)
Net cash flow from operating activities	(90,904)	(87,575)	(61,826)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,582	12,710	4,732
Investments	7,600
Receivables	6,095	4,939	...
Inventories	500	689	71
Other	19,609	17,150	150
Total Current Assets	35,386	35,488	4,953
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	122,701	92,658	53,004
Accumulated depreciation	(33,109)	(31,890)	(13,814)
Inventories	1,100	982	...
Other	2,800	2,459	...
Total Non Current Assets	93,492	64,209	39,190
Total Assets	128,878	99,697	44,143
LIABILITIES -			
Current Liabilities -			
Accounts payable	11,597	16,569	5,631
Borrowings	110	330	...
Employee entitlements	2,055	2,261	100
Total Current Liabilities	13,762	19,160	5,731

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION (cont)			
Non Current Liabilities -			
Borrowings	3,220	3,000	...
Employee entitlements	2,700	2,459	...
Other	150	170	...
Total Non Current Liabilities	6,070	5,629	...
Total Liabilities	19,832	24,789	5,731
NET ASSETS	109,046	74,908	38,412
EQUITY			
Accumulated funds	109,046	74,908	38,412
TOTAL EQUITY	109,046	74,908	38,412

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.1 Spatial Land Information and Standards

50.1.1 Spatial Land Information and Standards

Program Objective(s): To promote and provide accurate, reliable and current land and geographical information, including locations and names, and to manage a system of survey standards and geographical names.

Program Description: Construction, maintenance and provision of land and geographic information. Development and provision of integrated information and products. Maintenance of survey standards and a system of survey control and network across New South Wales.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
Geographic data captured on computer (sq km)	mill	0.5	0.5	0.5	n.a.
Sale and distribution of map products	thous	280	300	260	n.a.
Digital land parcel records maintained	thous	100	100	100	n.a.
Maintenance of geographic data (sq km)	thous	200	400	500	n.a.
Crown land maps maintained	no.	2,000	1,000	1,000	n.a.
Permanent survey marks positioned	no.	6,000	6,000	6,000	n.a.
Revision of published topographic maps	no.	n.a.	40	80	n.a.
<u>Average Staffing</u> :	EFT	459	370	352	n.a.

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,426	20,120	...
Other operating expenses	6,344	6,305	...
Maintenance	1,269	1,260	...
Depreciation and amortisation	1,270	1,340	...
Finance costs			
Interest on private sector loans	336	335	...
Other expenses			
Contribution to Board of Surveyors	300	300	...
Total Expenses	28,945	29,660	...

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.1 Spatial Land Information and Standards

50.1.1 Spatial Land Information and Standards (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Land Information Centre

5,500 7,300 ...

Total Retained Revenue

5,500 7,300 ...

NET COST OF SERVICES

23,445 22,360 ...

ASSET ACQUISITIONS

1,895 1,100 ...

NOTE: From 1 July 2000, the entire program will be transferred into the Land and Property Information New South Wales (LPINSW).

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.2 Valuer General

50.2.1 Valuer General

Program Objective(s): To provide regulatory functions relating to land valuations in NSW and valuation advice to relevant agencies for taxing and rating purposes.

Program Description: Management of valuation tenders and contracts, maintain database of land values and related information for use by rating and taxing agencies. Determine compensation and special valuations and defend appeals.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Valuations changed following objections	%	0.80	0.70	0.15	n.a.
Valuations changed following objections to land tax	%	0.80	0.90	0.20	n.a.
<u>Outputs:</u>					
Land valuations provided to Local Government	no.	760	780	720	n.a.
Land valuations for land tax purposes	no.	2,021	2,000	2,240	n.a.
Land tax liable valuations	no.	181	182	190	n.a.
Supplementary valuations	no.	98	100	105	n.a.
Properties on valuation roll	no.	2,202	2,300	2,240	n.a.
Valuation notices issued to owners	no.	821	880	820	n.a.
<u>Average Staffing:</u>	EFT	...	140	121	n.a.

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,652	8,105	...
Other operating expenses	15,821	15,609	...
Maintenance	57	265	...
Depreciation and amortisation	1,200	1,176	...
Total Expenses	23,730	25,155	...

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.2 Valuer General

50.2.1 Valuer General (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Valuation income - budget dependent agencies	11,530	10,900	...
Valuation income - other	9,623	9,693	...
Other operating revenue	664	417	...
Investment income	180	400	...
Total Retained Revenue	21,997	21,410	...
NET COST OF SERVICES	1,733	3,745	...

ASSET ACQUISITIONS	2,400	1,406	...
---------------------------	--------------	--------------	------------

NOTE: From 1 July 2000, the entire program will be transferred into the Land and Property Information New South Wales (LPINSW).

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.3 Office of Information Technology

50.3.1 Office of Information Technology

Program Objective(s): To drive and develop whole-of-government initiatives for the use and management of information and communications technologies within and between government, industry and the community.

Program Description: Provision of a co-ordinated and integrated approach for the effective use and integration of information and communications technologies across government that improves service delivery to the community and business, information management and exchange and information technology industry attraction and investment.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Agencies utilising corporate software products -					
Financial products	%	28	53	60	60
Human resources products	%	30	56	65	65
<u>Outputs:</u>					
Agencies reporting on Year 2000 issues	no.	109	109	109	n.a.
Government Radio Network -					
Agencies on the network	no.	27	28	32	36
Users on the network	no.	10,099	10,600	11,400	17,500
Telecommunication Contracts	no.	5	14	20	25
<i>connect.nsw</i> -					
Agencies with websites	no.	100	217	280	310
Agencies reporting on the delivery of all appropriate services electronically	no.	n.a.	n.a.	115	115
Government Network Service -					
Agencies using services	no.	n.a.	n.a.	8	16
<u>Average Staffing:</u>	EFT	...	39	51	44

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.3 Office of Information Technology

50.3.1 Office of Information Technology (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	4,441	7,015	5,261
Other operating expenses	15,605	16,371	11,131
Maintenance	24	52	51
Depreciation and amortisation	2,689	3,400	3,500
Grants and subsidies -			
<i>connect.nsw</i>	...	8,500	10,000
Australian Centre for Advanced Computing and Communications (<i>ac3</i>)	...	1,810	5,000
Total Expenses	22,759	37,148	34,943
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services from general government agencies	6,393	4,500	4,500
Other operating revenue	...	5,173	5,980
Grants and contributions	2,000	4,440	...
Other revenue	1,528	1,500	1,500
Total Retained Revenue	9,921	15,613	11,980
NET COST OF SERVICES	12,838	21,535	22,963
<hr/>			
ASSET ACQUISITIONS	50,707	26,973	1,500

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.4 Forestry Policy and Reforms

50.4.1 Forestry Policy and Reforms

Program Objective(s): To achieve the effective management of forestry policy and forest industry structural reform.

Program Description: Develop and maintain the strategic policy framework for the sustainable management of the State's forests. Develop strategic plans for new forestry initiatives. Provide support for the Forestry Advisory Council. Promote and facilitate investment in forest plantations and sustainable management of private native forests. Implement assistance to workers and businesses affected by restructuring in the native timber industry under the Forest Industry Structural Adjustment Package (FISAP).

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Timber businesses assisted to invest in value adding employment creation initiatives.	no.	50	5	2	1
Displaced timber workers assisted	no.	300	56	140	210
Training initiatives supported	no.	n.a.	29	21	61
Forestry workers retrained	no.	107	350	400	2,000
Meeting of the Forestry Advisory Council	no.	6	4	5	4
<u>Average Staffing</u> :	EFT	12	12	12	14

—————1999-00—————		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,062	756	946
Other operating expenses	301	130	264
Maintenance	3
Depreciation and amortisation	13	13	20

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.4 Forestry Policy and Reforms

50.4.1 Forestry Policy and Reforms (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
State Forests - capital grants	6,000	9,750	9,750
Government contribution to State Forests of NSW	15,097	12,501	12,526
Capital grants paid to other organisations	50	50	50
Other expenses			
Forest industry restructure package	31,493	21,173	11,935
Total Expenses	54,016	44,373	35,494
NET COST OF SERVICES	54,016	44,373	35,494
ASSET ACQUISITIONS	45

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.5 Office of Western Sydney

50.5.1 Office of Western Sydney

Program Objective(s): To achieve significant improvements in the economic performance, social development and urban livability of Western Sydney. Provide strategic advice on Western Sydney issues, provide leadership for the region and coordinate regional action plans to secure jobs and investments, support families and communities, deliver better government services and protect the environment.

Program Description: Foster partnerships and links between organisations within Western Sydney and with key decisions makers and act as a catalyst for change in the region.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
New partnerships and alliances formed with government, business and community	no.	n.a.	30	30	30
Regional initiatives commenced to meet identified regional priorities	no.	n.a.	35	20	20
Initiatives identified to address backlogs and barriers to government service delivery	no.	n.a.	10	5	13
<u>Average Staffing</u> :	EFT	...	6	12	13

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

50.5 Office of Western Sydney

50.5.1 Office of Western Sydney (cont)

	1999-00	2000-01
	Budget	Revised
	\$000	\$000
OPERATING STATEMENT		
Expenses -		
Operating expenses -		
Employee related	700	653
Other operating expenses	300	553
Maintenance	...	22
Total Expenses	1,000	1,228
Less:		
Retained Revenue -		
Sales of goods and services		
Other operating revenue	...	260
Total Retained Revenue	...	260
NET COST OF SERVICES	1,000	968
		1,230

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,214	5,100	5,370
Other operating expenses	2,474	2,491	3,026
Maintenance	36	...	60
Depreciation and amortisation	30	73	73
Grants and subsidies	30,500	30,500	800
Other expenses	5,330	4,404	718
Total Expenses	43,584	42,568	10,047
Less:			
Retained Revenue -			
Sales of goods and services	755	619	636
Investment income	573	270	237
Retained taxes, fees and fines	...	69	71
Grants and contributions	...	151	...
Other revenue	133	309	61
Total Retained Revenue	1,461	1,418	1,005
NET COST OF SERVICES	42,123	41,150	9,042

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,829	4,670	5,093
Grants and subsidies	30,500	30,500	800
Other	7,798	14,588	3,834
Total Payments	43,127	49,758	9,727
Receipts			
Sale of goods and services	755	517	636
Other	737	1,827	493
Total Receipts	1,492	2,344	1,129
NET CASH FLOWS FROM OPERATING ACTIVITIES	(41,635)	(47,414)	(8,598)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	1,274	6,397	...
Purchases of property, plant and equipment	(137)	(77)	(76)
NET CASH FLOWS FROM INVESTING ACTIVITIES	1,137	6,320	(76)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	39,671	40,210	7,909
Capital appropriation	137	137	76
Cash transfers to Consolidated Fund	...	(107)	...
NET CASH FLOWS FROM GOVERNMENT	39,808	40,240	7,985
NET INCREASE/(DECREASE) IN CASH	(690)	(854)	(689)
Opening Cash and Cash Equivalents	6,141	6,467	5,613
CLOSING CASH AND CASH EQUIVALENTS	5,451	5,613	4,924
CASH FLOW RECONCILIATION			
Net cost of services	(42,123)	(41,150)	(9,042)
Non cash items added back	30	73	73
Change in operating assets and liabilities	458	(6,337)	371
Net cash flow from operating activities	(41,635)	(47,414)	(8,598)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	5,451	5,613	4,924
Receivables	1,498	457	367
Other	997	849	849
Total Current Assets	7,946	6,919	6,140
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	627	534	610
Accumulated depreciation	(214)	(182)	(255)
Receivables	4,824
Total Non Current Assets	5,237	352	355
Total Assets	13,183	7,271	6,495
LIABILITIES -			
Current Liabilities -			
Accounts payable	404	716	789
Employee entitlements	369	643	593
Total Current Liabilities	773	1,359	1,382
Non Current Liabilities -			
Employee entitlements	1,426	1,677	1,935
Total Non Current Liabilities	1,426	1,677	1,935
Total Liabilities	2,199	3,036	3,317
NET ASSETS	10,984	4,235	3,178
EQUITY			
Accumulated funds	10,984	4,235	3,178
TOTAL EQUITY	10,984	4,235	3,178

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

51.1 Energy Management and Utilisation, Metropolitan Water Quality

51.1.1 Energy Management and Utilisation, Metropolitan Water Quality

Program Objective(s): The provision of State energy policy and advice to government to promote the responsible development and use of energy resources for New South Wales.

Program Description: Development of policy and provision of advice to the Minister for Energy regarding the State's energy resources and energy use to ensure the sound implementation of policy and regulatory frameworks, facilitation of microeconomic reform policy, and safe distribution and use of energy. Implementation of regulatory frameworks for electricity, gas and metropolitan water quality.

<u>Activities</u> :	Average Staffing (EFT)		
	1999-00	2000-01	
Policy development and regulation of energy resources	62	65	
	1999-00	2000-01	
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,214	5,100	5,370
Other operating expenses	2,474	2,491	2,823
Maintenance	36	...	60
Depreciation and amortisation	30	73	73
Grants and subsidies			
Energy research and development	800	800	823
Subsidies to organisations - public trading enterprises	29,700	29,700	...
Other expenses			
Transitional payments to rural distributors	3,000	3,000	...
Gas and electricity reform	718	1,404	898
Far West Electrification Scheme	1,612
Total Expenses	43,584	42,568	10,047

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

51 MINISTRY OF ENERGY AND UTILITIES

51.1 Energy Management and Utilisation, Metropolitan Water Quality

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Miscellaneous services	75	108	110
Publication sales	7	3	3
Pipeline fees	429	362	373
Electrolysis Committee - recoupment of expenses	244	146	150
Investment income	573	270	237
Retained taxes, fees and fines	...	69	71
Grants and contributions	...	151	...
Other revenue	133	309	61
Total Retained Revenue	1,461	1,418	1,005
NET COST OF SERVICES	42,123	41,150	9,042

ASSET ACQUISITIONS	137	77	76
---------------------------	------------	-----------	-----------

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,268	2,176	2,326
Other operating expenses	904	1,040	1,053
Maintenance	10	5	3
Depreciation and amortisation	112	110	161
Grants and subsidies	2,550	2,550	3,358
Other expenses	4,665	4,665	4,641
Total Expenses	10,509	10,546	11,542
Less:			
Retained Revenue -			
Investment income	65	96	66
Other revenue	65	383	1,025
Total Retained Revenue	130	479	1,091
Gain/(loss) on disposal of non current assets	...	(12)	...
NET COST OF SERVICES	10,379	10,079	10,451

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,070	2,095	2,228
Grants and subsidies	2,550	2,550	3,358
Other	5,539	5,716	5,700
Total Payments	10,159	10,361	11,286
Receipts			
Other	160	489	1,089
Total Receipts	160	489	1,089
NET CASH FLOWS FROM OPERATING ACTIVITIES	(9,999)	(9,872)	(10,197)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	1,177	1,036	1,617
Purchases of property, plant and equipment	(5)	(29)	...
Advances made	(5,450)	(4,990)	(2,700)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(4,278)	(3,983)	(1,083)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	10,247	10,247	9,606
Capital appropriation	4,273	4,273	1,350
Cash transferred to the Consolidated Fund	...	(1,132)	...
Cash reimbursements from the Consolidated Fund Entity	105	115	142
NET CASH FLOWS FROM GOVERNMENT	14,625	13,503	11,098
NET INCREASE/(DECREASE) IN CASH	348	(352)	(182)
Opening Cash and Cash Equivalents	255	1,311	959
CLOSING CASH AND CASH EQUIVALENTS	603	959	777

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(10,379)	(10,079)	(10,451)
Non cash items added back	157	155	226
Change in operating assets and liabilities	223	52	28
Net cash flow from operating activities	(9,999)	(9,872)	(10,197)

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	603	959	777
Investments	2,077	1,617	2,063
Receivables	25	89	91
Other	...	15	16
Total Current Assets	2,705	2,680	2,947
Non Current Assets -			
Property, plant and equipment - Cost/valuation	856	876	876
Accumulated depreciation	(568)	(485)	(646)
Investments	9,216	9,368	10,005
Total Non Current Assets	9,504	9,759	10,235
Total Assets	12,209	12,439	13,182
LIABILITIES -			
Current Liabilities -			
Accounts payable	427	418	417
Employee entitlements	102	103	135
Total Current Liabilities	529	521	552
Total Liabilities	529	521	552
NET ASSETS	11,680	11,918	12,630
EQUITY			
Accumulated funds	11,680	11,918	12,630
TOTAL EQUITY	11,680	11,918	12,630

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

52.1 Reduce Adverse Environmental Impacts of Energy Use

52.1.1 Reduce Adverse Environmental Impacts of Energy Use

Program Objective(s): To reduce greenhouse gas emissions and other adverse impacts of energy use in New South Wales. To facilitate improved end-use energy efficiency, and enhanced fuel substitution to more environmentally benign fuels, and to accelerate the development and commercial application of renewable energy. To foster employment and investment in the sustainable energy industry in New South Wales.

Program Description: Facilitation of the increased application of sustainable energy technologies, services and practices through promoting and commercialising sustainable energy technologies. Promotion of increased market penetration of sustainable energy industries through the provision of direct financial and other assistance. Provision of information, education and training programs. Provision of policy advice to appropriate bodies and the Government on issues relevant to greenhouse gas emission reduction.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Assess and promote development of sustainable energy technologies.	30	30

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,268	2,176	2,326
Other operating expenses	904	1,040	1,053
Maintenance	10	5	3
Depreciation and amortisation	112	110	161

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY

52.1 Reduce Adverse Environmental Impacts of Energy Use

52.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	2,550	2,550	3,358
Other expenses			
Education and marketing expenses	1,352	1,352	787
Fee for services for Program Delivery	3,313	3,313	3,854
Total Expenses	10,509	10,546	11,542
Less:			
Retained Revenue -			
Investment income	65	96	66
Other revenue	65	383	1,025
Total Retained Revenue	130	479	1,091
Gain/(loss) on disposal of non current assets	...	(12)	...
NET COST OF SERVICES	10,379	10,079	10,451
ASSET ACQUISITIONS	5	29	...

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
<hr/>			
<i>OPERATING STATEMENT</i>			
Expenses -			
Grants and subsidies	90,864	84,589	73,102
Total Expenses	90,864	84,589	73,102
NET COST OF SERVICES	90,864	84,589	73,102

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Grants and subsidies	90,864	84,619	73,102
Total Payments	90,864	84,619	73,102
NET CASH FLOWS FROM OPERATING ACTIVITIES	(90,864)	(84,619)	(73,102)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	90,864	84,619	73,102
NET CASH FLOWS FROM GOVERNMENT	90,864	84,619	73,102
NET INCREASE/(DECREASE) IN CASH
CASH FLOW RECONCILIATION			
Net cost of services	(90,864)	(84,619)	(73,102)
Net cash flow from operating activities	(90,864)	(84,619)	(73,102)

NOTE: As this agency is involved in the payment of community service obligations, a statement of financial position has not been produced.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE

53.1 Water and Sewerage Assistance

53.1.1 Water and Sewerage Assistance

Program Objective(s): To compensate Sydney Water and Hunter Water Corporation for revenue foregone from the provision of non-commercial activities.

Program Description: Distribution of subsidies for the cost of rate concessions to certain classes of pensioners and other metropolitan water community service obligations.

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Grants and subsidies			
Water and sewerage rate rebates for pensioners	54,594	53,598	57,705
Transitional water and sewerage rate rebates	14,100	14,100	14,700
Sewer backlog program - capital grants to public trading enterprises	21,361	16,200	...
Blue Mountains septic pumpout service	809	691	697
Total Expenses	90,864	84,589	73,102
NET COST OF SERVICES	90,864	84,589	73,102

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES *

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	71,659	78,487	102,000
Investment income	950	1,020	1,150
Other revenue	1,330	1,000	1,217
Total Retained Revenue	73,939	80,507	104,367
Less:			
Expenses -			
Operating Expenses -			
Employee Related	36,080	36,357	59,639
Superannuation – actuarial assessment	...	(8,535)	...
Other operating expenses	8,916	8,286	27,950
Maintenance	2,353	1,499	3,503
Depreciation and amortisation	3,780	3,700	6,477
Finance costs	325
Total Expenses	51,129	41,307	97,894
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	22,810	39,200	6,473
Distributions -			
Dividends	12,408	21,680	3,558
Tax equivalents	8,214	11,040	2,160

* Land and Property Information NSW's 2000-01 Budget includes the Land Titles Office (LTO), Land Information Centre (LIC) and the Valuer General's Office (VGO). In 1999-2000 activities of the LIC and VGO were included within the Department of Information Technology & Management's Budget. Hence the 1999-2000 Budget and Revised figures relate to the operations of the LTO only.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	71,754	78,460	100,695
Other	2,314	1,977	2,367
Total Receipts	74,068	80,437	103,062
Payments			
Employee Related	36,645	39,480	71,049
Finance costs	325
Equivalent Income Tax	8,548	9,338	7,139
Other	12,102	12,502	12,933
Total Payments	57,295	61,320	91,466
NET CASH FLOWS FROM OPERATING ACTIVITIES	16,773	19,117	11,616
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(7,378)	(3,675)	(13,167)
Other	3,693
NET CASH FLOWS FROM INVESTING ACTIVITIES	(7,378)	(3,675)	(9,474)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(3,330)
Dividends paid	(13,418)	(17,478)	(16,681)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(13,418)	(17,478)	(20,011)
NET INCREASE/(DECREASE) IN CASH	(4,023)	2,036	(17,869)
Opening Cash and Cash Equivalents	23,817	25,362	23,326
CLOSING CASH AND CASH EQUIVALENTS	19,794	23,326	5,457

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	14,596	28,160	4,313
Non cash items added back	3,780	3,700	6,477
Change in operating assets and liabilities	(1,603)	(12,743)	826
Net cash flow from operating activities	16,773	19,117	11,616

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR
WESTERN SYDNEY**

LAND AND PROPERTY INFORMATION NEW SOUTH WALES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	19,794	23,326	5,457
Receivables	1,935	3,000	4,300
Inventories	1,300
Other	2,100	3,000	1,730
Total Current Assets	23,829	29,326	12,787
Non Current Assets -			
Property, plant and equipment - Cost/valuation	87,099	81,263	134,347
Accumulated depreciation	(20,224)	(18,502)	(44,144)
Total Non Current Assets	66,875	62,761	90,203
Total Assets	90,704	92,087	102,990
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,429	2,065	4,563
Employee entitlements	9,369	8,800	11,725
Other provisions	16,514	22,200	4,098
Total Current Liabilities	28,312	33,065	20,386
Non Current Liabilities -			
Employee entitlements	44,046	36,550	21,945
Total Non Current Liabilities	44,046	36,550	21,945
Total Liabilities	72,358	69,615	42,331
NET ASSETS	18,346	22,472	60,659
EQUITY			
Reserves	10,709	12,548	13,382
Accumulated funds	7,637	9,924	47,277
TOTAL EQUITY	18,346	22,472	60,659

MINISTER FOR JUVENILE JUSTICE

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Juvenile Justice			
Total Expenses	88.4	104.3	18.0
Asset Acquisitions	9.3	2.3	(-) 75.3
Total, Minister for Juvenile Justice			
Total Expenses	88.4	104.3	18.0
Asset Acquisitions	9.3	2.3	(-) 75.3

DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility for ensuring the provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Implementation of the Youth Justice Conferencing Scheme (which seeks to ensure that police are encouraged to use the least intrusive and most appropriate responses to offending behaviour by young people in every instance) has been a major focus of the Department. This Scheme commenced in April 1998 under the *Young Offenders Act 1997*. Under the initiative, young people are held accountable for their behaviour in conferences through a facilitated meeting with the victims of their offences. The harm is healed through apology, reparation and work for the victim or the community.

In 1999-2000 the Department received additional funding to implement recommendations made by the Drug Summit.

During 1999-2000 new detention centres were opened at Grafton (Acmena Juvenile Justice Centre), Gosford (Frank Baxter Juvenile Justice Centre) and Dubbo (Orana Juvenile Justice Centre). Following completion of Frank Baxter and Acmena Juvenile Justice Centres, Minda Juvenile Justice Centre was closed in October 1999. Closure of Worimi Juvenile Justice Centre was also announced in April 2000.

In addition, during 1999-2000 the Department completed the upgrade of its information system and information technology infrastructure. This will improve the quality of information available to staff and communication within the Department.

STRATEGIC DIRECTIONS

In January 1999, the Department released its "Juvenile Justice Beyond 2001" corporate plan. Implementation of the initiatives in the corporate plan has been a major focus for the Department.

In 1996-97, the Department commenced implementation of its capital works plan to upgrade the overall standard of accommodation in juvenile justice centres. Stage one of the program was completed in 1999-2000 with construction of new facilities at Dubbo, Grafton, Mt Penang and Cobham. This will ensure that juveniles are accommodated in facilities that meet national standards for detention centres. The capital program addresses accommodation issues raised by the 1996 Ombudsman's *Inquiry into Juvenile Detention Centres*.

In 2000-01, the Department will expand its induction training for all new staff, provide training for frontline staff to enable them to manage the most difficult clients and competency based training will be continued. These training programs will ensure ongoing improvement in the quality of services provided to juvenile justice clients and their families.

Juvenile justice community based support services will continue to be a major emphasis for the Department. These services include post release support schemes, the Aboriginal and generic mentor scheme, additional services for young people from ethnic minority backgrounds, and the statewide expansion of alternative placement programs for young offenders who cannot live with their parents or families.

On 1 July 1999 the Department introduced the Mincom Integrated Management system which has allowed the Department's corporate services to be rationalised and moved towards current best practice in line with the Government's corporate service reform agenda.

2000-01 BUDGET

Total Expenses

The Department's total expenses for 2000-01 are expected to be \$104.3 million. Expenses will be higher than in the 1999-2000 Budget, reflecting the Department's commitment to enhancing training of its front line staff and implementing recommendations made by the Drug Summit.

An additional \$1.9 million has been provided for training in 2000-01 and \$4.4 million has been provided under the Government Plan of Action on Drugs.

Drug Summit initiatives include 10 alcohol and other drug counsellors, introduction of medical detoxification services at Cobham and Yasmar, and the establishment of two residential drug rehabilitation services in Dubbo and Coffs Harbour.

Further funding has been allocated in 2000-01 for the continued implementation of a range of community based initiatives to break young people out of their offending behaviour cycles.

Funding has also been allocated for the continuation of the Youth Justice Conferencing Scheme.

Juvenile offender psychological and psychiatric services will continue in 2000-01 as will the operation of programs for young violent and sexual offenders.

Funding has also been provided for the Government's graffiti removal initiatives.

Asset Acquisitions

The department's forward capital budget will be revisited after consideration of a report on the Department by the Council on the Cost of Government.

The construction and upgrading of centres is part of a capital strategic plan developed by the Department to improve the standard of accommodation for juveniles held in detention and to address the various concerns raised in the Ombudsman's Report. Stage 1 of the capital works was completed in 1999-2000.

The major information technology and telecommunications plan which commenced in 1998-99 was completed in 1999-2000. This technology will result in improved efficiency.

A new initiative stemming from the Drug Summit will facilitate the purchase in 2000-01 of two properties to house drug rehabilitation programs.

The Department's minor capital works allocation will continue the asset replacement program.

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	61,073	74,742	77,976
Other operating expenses	11,978	12,749	13,381
Maintenance	5,000	3,992	3,000
Depreciation and amortisation	3,620	3,072	3,172
Grants and subsidies	2,640	2,882	2,882
Finance costs	40
Other expenses	4,085	3,906	3,906
Total Expenses	88,436	101,343	104,317
Less:			
Retained Revenue -			
Sales of goods and services	499	145	145
Investment income	...	2	...
Grants and contributions	200	112	112
Other revenue	170	65	65
Total Retained Revenue	869	324	322
Gain/(loss) on disposal of non current assets	...	15	...
NET COST OF SERVICES	87,567	101,004	103,995

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	57,782	70,968	74,865
Grants and subsidies	2,640	2,882	2,882
Finance costs	40
Other	19,063	18,553	20,287
Total Payments	79,525	92,403	98,034
Receipts			
Sale of goods and services	499	145	145
Other	370	355	177
Total Receipts	869	500	322
NET CASH FLOWS FROM OPERATING ACTIVITIES	(78,656)	(91,903)	(97,712)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	15	...
Purchases of property, plant and equipment	(9,299)	(8,211)	(2,288)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(9,299)	(8,196)	(2,288)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	76,674	90,625	94,548
Capital appropriation	9,299	8,211	2,288
Cash reimbursements from the Consolidated Fund Entity	2,771	2,400	2,661
NET CASH FLOWS FROM GOVERNMENT	88,744	101,236	99,497

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
NET INCREASE/(DECREASE) IN CASH	789	1,137	(503)
Opening Cash and Cash Equivalents	40	(601)	536
CLOSING CASH AND CASH EQUIVALENTS	829	536	33
CASH FLOW RECONCILIATION			
Net cost of services	(87,567)	(101,004)	(103,995)
Non cash items added back	6,911	6,172	6,283
Change in operating assets and liabilities	2,000	2,929	...
Net cash flow from operating activities	(78,656)	(91,903)	(97,712)

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	829	536	33
Receivables	200	321	321
Inventories	200	179	179
Other	500	250	250
Total Current Assets	1,729	1,286	783
Non Current Assets -			
Property, plant and equipment - Cost/valuation	203,317	201,609	203,897
Accumulated depreciation	(63,646)	(62,440)	(65,612)
Total Non Current Assets	139,671	139,169	138,285
Total Assets	141,400	140,455	139,068
LIABILITIES -			
Current Liabilities -			
Accounts payable	3,100	4,330	4,330
Employee entitlements	4,064	5,280	5,280
Total Current Liabilities	7,164	9,610	9,610
Total Liabilities	7,164	9,610	9,610
NET ASSETS	134,236	130,845	129,458
EQUITY			
Reserves	9,027	9,027	9,027
Accumulated funds	125,209	121,818	120,431
TOTAL EQUITY	134,236	130,845	129,458

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Custodial Services-					
Remands in custody (as a % of bail decisions)	%	54	55	55	55
Custodial orders (as a % of Children's Court outcomes)	%	5.6	6.4	6.4	6.5
Escapes per 1,000 admissions	no.	27.9	9.6	12.4	10.0
Self harm incidents	no.	121	157	125	100
Community Based Services-					
Successful bail interventions	%	37	44	39	40
Supervised orders as a % of court outcomes (excluding CSOs)	%	14.5	15.0	15.5	16.0
Community service orders as a % of court outcomes	%	5.6	6.7	7.0	7.5
Community based orders completed	%	91	90	91	90
Pre-sentence report recommendations adopted	%	41	40	40	40
 <u>Outputs:</u>					
Custodial Services-					
Custodial orders	no.	872	876	860	850
Total admissions	no.	4,584	4,816	4,424	4,400
Daily average detainee population	no.	418	383	355	340
Average length of committals (months)	no.	8.1	8.8	8.8	8.8
Average no of detainees					
ATSI young people	no.	140	122	115	105
NESB young people	no.	99	94	90	87

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice (cont)

Community Based Services-					
Pre-sentence reports	no.	5,373	5,479	5,100	5,100
Remand Interventions	no.	2,707	3,169	2,831	2,850
Non-custodial orders (as at 30 June)	no.	1,945	1,805	1,780	1,800
Average caseload-					
Counsellors	no.	12.3	7.5	7.5	7.5
Juvenile Justice Officers					
Metropolitan	no.	15.4	12.0	12.0	12.0
Non-metropolitan	no.	23.8	16.2	16.0	16.0
<u>Average Staffing:</u>	EFT	1,050	1,120	1,131	1,145

	1999-00	
	Budget	Revised
	\$000	\$000
		2000-01
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	61,073	74,742	77,976
Other operating expenses	11,978	12,749	13,381
Maintenance	5,000	3,992	3,000
Depreciation and amortisation	3,620	3,072	3,172
Grants and subsidies			
Clergy attending centres	240	219	219
Grants to non profit organisations	2,360	2,623	2,623
Area Assistance Scheme pick up costs	40	40	40
Finance costs			
Interest on public sector borrowings and advances	40
Other expenses			
Supervised travel of children	165	290	290
Professional reports, assessments and consultations	170	192	192
Expenses for child support and departmental residential care	3,750	3,424	3,424
Total Expenses	88,436	101,343	104,317

MINISTER FOR JUVENILE JUSTICE
54 DEPARTMENT OF JUVENILE JUSTICE

54.1 Juvenile Justice

54.1.1 Juvenile Justice (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Board and lodging	400	10	10
Recoupment of administration costs - general government agencies	99	75	75
Minor sales of goods and services	...	60	60
Investment income	...	2	...
Grants and contributions	200	112	112
Other revenue	170	65	65

Total Retained Revenue	869	324	322
-------------------------------	------------	------------	------------

Gain/(loss) on disposal of non current assets	...	15	...
---	-----	----	-----

NET COST OF SERVICES	87,567	101,004	103,995
-----------------------------	---------------	----------------	----------------

ASSET ACQUISITIONS	9,299	8,211	2,288
---------------------------	--------------	--------------	--------------

**MINISTER FOR LOCAL GOVERNMENT,
MINISTER FOR REGIONAL DEVELOPMENT AND
MINISTER FOR RURAL AFFAIRS**

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Local Government			
Total Expenses	98.6	88.7	(-) 10.1
Asset Acquisitions	0.1	0.1	...
Total, Minister for Local Government, Minister for Regional Development and Minister for Rural Affairs			
Total Expenses	98.6	88.7	(-) 10.1
Asset Acquisitions	0.1	0.1	...

DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's main functions are:

- ◆ the provision of strategic direction to the local government sector;
- ◆ the development and oversight of the legislative and policy framework within which local councils operate;
- ◆ the examination and investigation of issues affecting local government performance and operations;
- ◆ the improvement of local government accountability to their residents and ratepayers for their performance; and
- ◆ managing the State's relationship with local government.

The *1993 Local Government Act* is the principal piece of legislation under which councils operate, and is regularly reviewed to address systematic change, microeconomic reform and changes in the method of regulation. The Department's present functions relate to the policy and strategic management of the local government framework, in meeting the ongoing needs of the community, as well as maintaining a direct oversight of some local council operations and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

The Department will complete its move to Nowra in 2002.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's 1999-2000 included \$2.8 million for the Blue Mountains Stormwater Run-Off program. This program has been transferred to the Environment Protection Authority. Furthermore, the Budget for the Companion Animals Fund expenses in 2000-01 is \$6.3 million, a decrease of \$6 million on the 1999-2000 Budget of \$12.3 million.

The Department's recurrent costs have reduced in line with the restructure that occurred in 1999, as detailed below.

STRATEGIC DIRECTIONS

The Department was restructured in 1999 to provide a high analytical and intervention capacity and a minimisation of routine functions, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ benchmarking and performance; and
- ◆ assisting councils with the process of structural reform.

The building standards and control related issues are being transferred from the *Local Government Act 1993* to the *Environmental Planning and Assessment Amendment Act 1997* and the Building Codes and Standards Branch was transferred to the Department of Urban Affairs and Planning.

As part of the State Government's commitment to shift jobs to regional NSW, the Department is scheduled to move to Nowra and is now in the planning phase of that process. It is expected that the Department will be a tenant in a multiple occupancy building. The Department of Public Works and Services has been engaged to manage the process.

2000-01 BUDGET

Total Expenses

The Department's expenses for 2000-01 are \$88.7 million, an increase of \$0.1 million over the projected total expenses for 1999-2000 of \$88.6 million. The Department's 2000-01 Budget includes \$0.1 million to establish the Western Division Improvement Fund to enable grants to local government organisations in the Western Division of New South Wales. Funding of \$0.1 million per annum will also be provided in 2001-02 and 2002-03 for this purpose.

The principal element of the Department's Budget is the pensioner council rates rebate scheme of \$71.3 million. The Department has two other major Budget items viz the Companion Animals Fund and the On-site Sewage Management program.

The Companion Animals Fund was established by the Companion Animals Act 1998 and receives funds from the registration of animals, commencing from 1 July 1999. The costs of maintaining the register are drawn from this Fund, and a substantial proportion of the income is remitted to local councils in order to manage their companion animals' functions.

The On-site Sewage Management program was established during 1998-99, and will continue throughout 2000-01. The program provides a mixture of grant and project funding for councils and other bodies to upgrade the quality of on-site sewage management.

Asset Acquisitions

The Department's asset acquisition program covers the replacement cost of computers and related equipment to ensure that technology continues to be effectively utilised in meeting the Department's corporate objectives.

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	5,322	6,437	5,623
Other operating expenses	16,108	8,250	9,570
Maintenance	45	45	46
Depreciation and amortisation	237	237	180
Grants and subsidies	76,897	73,609	73,265
Total Expenses	98,609	88,578	88,684
Less:			
Retained Revenue -			
Sales of goods and services	23	65	24
Investment income	73	73	65
Retained taxes, fees and fines	12,628	4,633	6,406
Total Retained Revenue	12,724	4,771	6,495
NET COST OF SERVICES	85,885	83,807	82,189

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	4,810	6,226	5,004
Grants and subsidies	76,897	73,609	73,265
Other	16,159	8,194	9,734
Total Payments	97,866	88,029	88,003
Receipts			
Sale of goods and services	23	65	24
Other	12,731	4,759	6,487
Total Receipts	12,754	4,824	6,511
NET CASH FLOWS FROM OPERATING ACTIVITIES	(85,112)	(83,205)	(81,492)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(50)	(50)	(50)
Other	...	(107)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(50)	(157)	(50)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	84,970	82,828	80,921
Capital appropriation	50	50	50
Cash reimbursements from the Consolidated Fund Entity	49	149	50
Cash transfers to Consolidated Fund	...	(88)	...
NET CASH FLOWS FROM GOVERNMENT	85,069	82,939	81,021
NET INCREASE/(DECREASE) IN CASH	(93)	(423)	(521)
Opening Cash and Cash Equivalents	1,013	1,711	1,288
CLOSING CASH AND CASH EQUIVALENTS	920	1,288	767

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(85,885)	(83,807)	(82,189)
Non cash items added back	696	596	800
Change in operating assets and liabilities	77	6	(103)
Net cash flow from operating activities	(85,112)	(83,205)	(81,492)

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	920	1,288	767
Receivables	45	31	15
Total Current Assets	965	1,319	782
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	2,595	2,297	2,347
Accumulated depreciation	(2,187)	(1,972)	(2,152)
Total Non Current Assets	408	325	195
Total Assets	1,373	1,644	977
LIABILITIES -			
Current Liabilities -			
Accounts payable	313	481	362
Employee entitlements	891	784	784
Total Current Liabilities	1,204	1,265	1,146
Total Liabilities	1,204	1,265	1,146
NET ASSETS	169	379	(169)
EQUITY			
Accumulated funds	169	379	(169)
TOTAL EQUITY	169	379	(169)

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.1 Development, Oversight of and Assistance to Local Government

55.1.1 Development, Oversight of and Assistance to Local Government

Program Objective(s): To provide a clear legislative, policy and performance framework for local government which encourages and reinforces an improving quality of service from local government in New South Wales to the citizens of the State. To monitor actual performance and take remedial action as required.

Program Description: Development of a framework for local government which promotes the achievement of best practice across all services to the community. Monitoring the activities of local government to ensure compliance with legislative requirements and undertaking of related investigations and mediatory activities.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Number of new and simplified amendments to legislation and regulations introduced	no.	15	9	14	12
Explanatory publications available	no.	108	125	120	125
Participation in education activities	no.	273	258	215	225
Complaints processed	no.	1,370	1,400	650	700
Regulatory determinations made	no.	314	600	157	140
<u>Average Staffing:</u>	EFT	123	122	68	66

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,135	6,250	5,433
Other operating expenses	3,840	3,727	3,279
Maintenance	45	45	46
Depreciation and amortisation	237	237	180

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.1 Development, Oversight of and Assistance to Local Government

**55.1.1 Development, Oversight of and Assistance to Local Government
(cont)**

OPERATING STATEMENT (cont)

Grants and subsidies			
Western Division Improvement Fund	100
Blue Mountains Stormwater Run-Off Program	2,790	1,067	...
On-Site Sewage Management Program	2,857	1,282	1,905
Payments for guarantee and credit rating fees	...	10	10
Total Expenses	14,904	12,618	10,953
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	23	65	24
Investment income	60	60	55
Retained taxes, fees and fines	250
Total Retained Revenue	333	125	79
NET COST OF SERVICES	14,571	12,493	10,874
ASSET ACQUISITIONS	50	50	50

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.2 Rate Rebates for Pensioners

55.2.1 Rate Rebates for Pensioners

Program Objective(s): To grant relief from shire and municipal rates to certain classes of pensioners.

Program Description: The distribution of subsidies to shires and municipalities to reimburse local government a major portion of rebates given to pensioners as a reduction in rates up to 50 per cent.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Pensioner households assisted across the rating categories					
General	thous	391.9	395.6	399.3	399.3
Water	thous	124.8	126.0	127.2	127.2
Sewerage	thous	115.6	116.7	117.8	117.8
 <u>Outputs:</u>					
Council pensioner rebate claims processed	no.	420	388	381	390
<u>Average Staffing:</u>	EFT	1	1	1	1
		1999-00 Budget Revised \$000 \$000			2000-01 Budget \$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	64	64	65
Grants and subsidies			
Pensioner rate rebates	71,250	71,250	71,250
Total Expenses	71,314	71,314	71,315
NET COST OF SERVICES	71,314	71,314	71,315

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

55 DEPARTMENT OF LOCAL GOVERNMENT

55.3 Companion Animals

55.3.1 Companion Animals

Program Objective(s): To promote responsible pet ownership, to improve animal welfare for companion animals and to address the environmental impact of companion animals.

Program Description: Regulation of ownership of companion animals through the implementation of the Community Education Program under the Companion Animals Act 1998. Provision of a statewide record of registered cats and dogs for enforcement purposes. Promotion of best practice in the care and management of companion animals. Prevention of dog attacks and promotion of other issues relevant to urban animal management.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Number of animals registered	thous	n.a.	n.a.	110	160
Participation in education activities	no.	n.a.	n.a.	40	10
 <u>Average Staffing:</u>	 EFT		 2	 2

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -

Employee related

Other operating expenses

123	123	125
12,268	4,523	6,291

Total Expenses

12,391	4,646	6,416
---------------	--------------	--------------

Less:

Retained Revenue -

Investment income

Retained taxes, fees and fines

13	13	10
12,378	4,633	6,406

Total Retained Revenue

12,391	4,646	6,416
---------------	--------------	--------------

NET COST OF SERVICES

...
-----	-----	-----

MINISTER FOR MINERAL RESOURCES AND MINISTER FOR FISHERIES

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Mineral Resources			
Total Expenses	50.5	49.5	(-) 2.0
Asset Acquisitions	0.3	0.7	114.7
Coal Compensation Board			
Total Expenses	14.9	4.3	(-) 71.2
Asset Acquisitions
New South Wales Fisheries			
Total Expenses	38.3	40.9	6.8
Asset Acquisitions	2.9	2.5	(-) 14.5
Total, Minister for Mineral Resources and Minister for Fisheries			
Total Expenses	103.7	94.7	(-) 8.7
Asset Acquisitions	3.2	3.2	...

Major variations in 2000-01 budgeted expenses compared to the previous year are primarily due to a decline in the recognition of coal compensation expenses, which are down \$11 million compared to 1999-2000.

The increase in NSW Fisheries' expenses from 1999-2000 to 2000-01 reflects approved enhancements for aquaculture initiatives, the management of marine parks, rehabilitation of derelict oyster leases in the Georges River and increased retained revenue that will be spent on fisheries conservation.

DEPARTMENT OF MINERAL RESOURCES

The Department of Mineral Resources' mission is to ensure that the people of New South Wales benefit from the responsible assessment, development and management of their mineral resources. The mission is accomplished through activities which involve the assessment of the State's geology and mineral resources, the allocation of those resources to private interests for exploration and mining, oversight of the safety and environmental performance of mines, and oversight of the optimal recovery of mineral resources from mining operations.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The minerals industry in New South Wales and Australia continues to be affected by intense global competition, commodity prices and developments in financial markets. This has impacted on the level of exploration and development investment in the State, which has in turn necessitated a strengthening of the Department's focus on attracting investment and facilitating responsible development. Major recent developments affecting the Department are as follows:

- ◆ Discovery 2000, a six year \$35 million initiative, entered its final year in 1999-2000. The aim of the initiative is to attract exploration investment to the State and improve land use decision making by providing advanced and high quality geoscientific data to industry and government;
- ◆ Strategic studies of the State's coalfields have been completed. In cooperation with industry and other Australian governments a strategic study of Murray Basin sand deposits has commenced;
- ◆ Mine safety reform continued with additional funding of \$3.1 million in 1999-2000, which was the second year of a five year, \$13.9 million Government initiative to improve mine safety in New South Wales;
- ◆ A "Synoptic Plan – Integrated Landscapes for Coal Mine Rehabilitation in the Hunter Valley of NSW" has been developed to facilitate rehabilitation planning to 2020 with native tree systems compatible with adjacent landscapes; and
- ◆ Ongoing funding to speed up the rehabilitation of derelict mines was increased from \$0.5 million to \$1.5 million per annum in the 1999-2000 Budget.

STRATEGIC DIRECTIONS

The overall strategic issues, which continue to be important, relate to land use and access, the environment, safety and the increased global competition for mining and exploration investment. Long term strategies to address these issues include:

- ◆ A major new exploration initiative “Exploration NSW: Mining Beyond 2000” will play a significant part in maintaining the State’s competitive position as a destination for exploration and mining investment in an environment of global decline in such investment;
- ◆ Further streamlining of the mining approvals process;
- ◆ Continued implementation of plans emanating from the Mine Safety Review and the Gretley Inquiry to ensure that mine employers and employees take greater responsibility for safety. A number of these such as a complete review of mining legislation have long term significance;
- ◆ Working with the industry to improve environmental performance of mining operations to best practice standards;
- ◆ Continuing focus on the rehabilitation of derelict mine sites. Particular attention is being given to the rehabilitation of derelict sites in water catchment areas to protect water quality. Remediation of acid mine drainage impacts will also receive specific attention; and
- ◆ Reviewing and increasing security deposits where necessary, to ensure that all mines have a realistic security deposit that reflects current rehabilitation costs.

2000-01 BUDGET

Total Expenses

Total expenses of \$ 49.5 million in 2000-01 include:

- ◆ \$15.8 million to provide a comprehensive information framework on the State’s geology and mineral and energy resources to inform decisions on land use, infrastructure planning and the sustainable development of the State’s resources and to optimise responsible exploration and development of the State’s mineral and energy resources;

- ◆ Exploration NSW will involve expenditure of \$30 million over seven years and will produce geological and geophysical information in the form of maps and digital data to provide an improved framework for exploration. In 2000-01, \$3.8 million will be spent. Projects with a mineral focus will mainly occur in the Far West of the State, in the Broken Hill and Cobar regions. Projects with a petroleum focus will mainly occur in the South West of the State.
- ◆ \$9.2 million to advance sustainable mineral development in the State for the benefit of the community; and
- ◆ \$22.7 million to provide a regulatory framework that encourages industry to adopt “best practice” in the management of health and safety on mine sites.
- ◆ An active regime of audit, inspection and investigation and a clear and effective enforcement policy will be implemented to support this framework. The outcome of this approach will be an exploration and mining industry that meets outcomes expected by the community and Government for environmental management and rehabilitation. In addition mines will be rehabilitated immediately after mining ceases.

Asset Acquisitions

Budgeted asset acquisitions total \$0.7 million and include capital expenditure associated with the Exploration NSW initiative in 2000-01 (\$0.3 million), the acquisition of a new PABX for the Department’s head office in St Leonards and other minor and routine replacements of plant and equipment.

COAL COMPENSATION BOARD

The Coal Compensation Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981* and the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*. The Board is also involved in a program of purchasing coal rights from owners who wish to sell their rights to the State.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Compensation payments made by the Board totalled \$59.5 million in 1994-95, \$49.9 million in 1995-96, \$50 million in 1996-97, \$55.8 million in 1997-98 and \$60 million in 1998-99. For the 1999-2000 financial year the Board estimates that it will pay out \$37.6 million in coal compensation. As at March 2000, total compensation paid since the inception of the Scheme was \$559.8 million.

The State re-acquired private coal rights in 1981 under the *Coal Acquisition Act 1981*. The State receives the royalties on this coal and has an outstanding liability to pay compensation to the former owners.

From 1990, some public coal titles were restored to private owners. However, with the extension of mining in the State it became apparent that some of these restored coal titles would result in the State foregoing significant royalty revenue. This foregone royalty revenue was estimated at a value of \$326 million in net present value terms. The Government decided that the State should reacquire some valuable restored titles, and some applications for restitution should be refused.

To achieve this aim the Government passed the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*. This Order provides for the re-acquisition of privately held coal titles and empowers the Government to refuse restitution of coal titles currently held by Government, with compensation paid to those owners affected.

In addition the Board operates a Voluntary Acquisition Program. Some owners elect to have their restored rights voluntarily re-acquired by the State to avoid holding costs such as council rates.

STRATEGIC DIRECTIONS

The Board is following its business plan "Strategy 2001" for the completion of outstanding coal liabilities. Overall the program remains on schedule. During 2000-01 emphasis will be placed on concluding all compensation claims based on the loss of estate in coal. Most of the other remaining work should also be completed.

2000-01 BUDGET

Total Expenses

The Board estimates that it will pay out \$25.3 million of coal compensation in 2000-01. This will reduce liabilities raised in prior years. Administrative expenses in 2000-01 are estimated at \$4.3 million. No new liabilities to pay coal compensation are currently anticipated.

NEW SOUTH WALES FISHERIES

New South Wales Fisheries undertakes research, management and compliance programs in order to conserve the State's fisheries resource and their habitat, to promote sustainable harvests, to allocate the resource fairly between users and to facilitate the further development of viable aquaculture industries.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives over the past year have included:

- ◆ establishment of a whole of Government approach to aquaculture approvals through the completion of North Coast Aquaculture Strategy;
- ◆ approval of extensive aquaculture for yabbies and murray cod;
- ◆ commencement of Port Stephens Oyster Lease Cleanup program;
- ◆ completion of the review of saltwater angling laws to ensure more conservative recreational fishing bag limits;
- ◆ release of the "Sustaining Our Fisheries" discussion paper proposing a general recreational fishing licence, more secure fishing entitlements and a range of conservation initiatives;
- ◆ implementation of the State's first two share management fisheries – rock lobster and abalone; and
- ◆ contribution to marine park planning process for Jervis Bay, Solitary Islands and Lord Howe Island and completed bioregional assessments for the Tweed-Moreton.

STRATEGIC DIRECTIONS

NSW Fisheries' strategic direction for 2000-01 will include:

- ◆ undertaking initiatives to encourage the expansion of aquaculture;
- ◆ review of intertidal protected areas and aquatic reserves policies;
- ◆ continue to assess threatened species and processes for listing;
- ◆ complete Batemans and Manning bioregional assessments for marine parks;
- ◆ finalise management plans for commercial fisheries;

- ◆ implement new bag limits for recreational fisheries;
- ◆ complete restructure of Department to an outcome focussed service delivery agency with clearly defined and accountable program teams; and
- ◆ commence fishery assessments and planning under Part V of the *Environmental Planning and Assessment Act 1979*.

2000-01 BUDGET

TOTAL EXPENSES

Total expenses in 2000-01 will be \$40.9 million. This includes:

- ◆ aquaculture initiatives;
- ◆ progressing management plans for all commercial fisheries;
- ◆ providing protection for threatened fish species and marine vegetation;
- ◆ commencement of Georges River Oyster Lease Cleanup program; and
- ◆ commencing consultation on marine park zoning plans with stakeholders and the community.

Asset Acquisitions

The Asset Acquisition program for 2000-01 is \$2.5 million including:

- ◆ \$0.6 million for a major project of modernising field service offices to improve operating facilities and customer service;
- ◆ \$0.5 million for computer projects to improve efficiency and service delivery;
- ◆ \$0.4 million to replace one offshore patrol vessel; and
- ◆ \$0.22 million for repairs to Port Stephens and Grafton Fisheries Centre.

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	31,587	29,501	29,561
Other operating expenses	14,719	16,878	15,444
Maintenance	1,844	1,239	1,347
Depreciation and amortisation	813	1,424	1,450
Other expenses	1,524	1,500	1,653
Total Expenses	50,487	50,542	49,455
Less:			
Retained Revenue -			
Sales of goods and services	3,637	3,279	3,195
Investment income	61	80	79
Grants and contributions	...	153	119
Total Retained Revenue	3,698	3,512	3,393
NET COST OF SERVICES	46,789	47,030	46,062

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	29,115	27,854	27,958
Other	17,210	18,863	17,589
Total Payments	46,325	46,717	45,547
Receipts			
Sale of goods and services	3,637	3,279	3,195
Other	86	170	254
Total Receipts	3,723	3,449	3,449
NET CASH FLOWS FROM OPERATING ACTIVITIES	(42,602)	(43,268)	(42,098)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(320)	(320)	(687)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(320)	(320)	(687)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	42,825	43,196	41,598
Capital appropriation	320	320	687
Cash reimbursements from the Consolidated Fund Entity	342	343	262
NET CASH FLOWS FROM GOVERNMENT	43,487	43,859	42,547

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
NET INCREASE/(DECREASE) IN CASH	565	271	(238)
Opening Cash and Cash Equivalents	1,533	2,044	2,315
CLOSING CASH AND CASH EQUIVALENTS	2,098	2,315	2,077
CASH FLOW RECONCILIATION			
Net cost of services	(46,789)	(47,030)	(46,062)
Non cash items added back	3,958	3,954	4,065
Change in operating assets and liabilities	229	(192)	(101)
Net cash flow from operating activities	(42,602)	(43,268)	(42,098)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,098	2,315	2,077
Investments	580
Receivables	235	527	649
Inventories	679	697	697
Other	100	490	490
Total Current Assets	3,692	4,029	3,913
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	23,994	22,650	23,337
Accumulated depreciation	(6,869)	(6,150)	(7,600)
Investments	818
Total Non Current Assets	17,943	16,500	15,737
Total Assets	21,635	20,529	19,650
LIABILITIES -			
Current Liabilities -			
Accounts payable	720	620	751
Borrowings	580
Employee entitlements	2,853	2,854	2,744
Total Current Liabilities	4,153	3,474	3,495
Non Current Liabilities -			
Borrowings	818
Employee entitlements	240	297	297
Total Non Current Liabilities	1,058	297	297

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
Total Liabilities	5,211	3,771	3,792
NET ASSETS	16,424	16,758	15,858
EQUITY			
Reserves	3,948	3,942	3,942
Accumulated funds	12,476	12,816	11,916
TOTAL EQUITY	16,424	16,758	15,858

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.1 Resource Assessment

Program Objective(s): To provide a comprehensive information framework on the State's geology and mineral and energy resources. To ensure that informed decisions can be made on land use, infrastructure planning, and the sustainable development of the State's resources. To optimise responsible exploration and development of the State's mineral and energy resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral resources in order to encourage exploration investment and enable informed land use planning and development.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
NSW share of private exploration in Australia	%	8.3	7.8	8.1	8.5
Private minerals and petroleum exploration expenditure	\$m	88.2	65.6	60.0	70.0
Private petroleum exploration expenditure	\$m	17	29	19	30
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	2,614	2,816	2,614	2,608
Average number of 3 square km units covered by new Exploration Licence applications	no.	2,488	1,905	1,200	1,100
Additional areas of the State covered by new - geological maps	%	1.30	1.93	1.30	1.30
geophysical maps	%	1.95	1.95	1.30	1.70
Mineral resource mapping (% of State covered per annum)	%	2	2	2	2
Defined coal resource areas for tendering	no.	1	1	1	1

Outputs:

Major geological studies	no.	66	57	45	50
Provision of land use information and analysis	no.	825	990	950	950
Mineral deposits records prepared	no.	500	500	500	500
Map products - digital or hard copy	no.	14	11	13	14
Regional landuse and prospectivity analysis studies	no.	1	...	1	1

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.1 Resource Assessment (cont)

Promotional data packages for minerals and petroleum	no.	4	4	3	5
Geological survey reports available in digital form	%	66	95	100	100
<u>Average Staffing:</u>	EFT	138	140	132	134

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,156	9,107	9,139
Other operating expenses	5,379	7,275	5,839
Maintenance	529	378	410
Depreciation and amortisation	233	434	441
Total Expenses	15,297	17,194	15,829

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	12	33	33
Commissions	2	6	6
Publication sales	92	140	143
Consulting services	14
Recoupment of administration costs	498	614	572
Geophysical data	252	321	334
Investment income	17	24	23
Grants and contributions	...	153	119

Total Retained Revenue	873	1,291	1,244
-------------------------------	------------	--------------	--------------

NET COST OF SERVICES	14,424	15,903	14,585
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	93	93	200
---------------------------	-----------	-----------	------------

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.2 Resource Allocation

Program Objective(s): To advance sustainable mineral development in the State for the benefit of the community by providing stewardship of mineral resources and ensuring sound resource utilisation. To allocate and manage exploration and mining titles in an efficient and timely manner. To ensure a fair and equitable royalty return to the community from development of its mineral resources.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales. Facilitating new developments and liaising with Government agencies on development issues. Administration and development of the royalty regime. Provision of Corporate Counsel advice and legal/legislative services to advance mineral development.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Growth in value of NSW mineral production	\$m	7,415	7,002	7,187	7,200
NSW share of Australia's coal export tonnage	%	46.2	45.1	41.4	42.0
Private new capital expenditure in NSW mining sector	\$m	856	529	700	700
Investment in new mines/expansions	\$m	1,600	1,100	1,000	1,000
New and/or expanded minerals processing facilities	no.	2	2	2	2
Percentage of outstanding debts to royalties payable	%	2.0	2.5	2.5	2.5
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	80	70	85	85
Mining Lease Application processing times (offers made 2 months from Development Consent)	%	90	70	90	90

Outputs:

Coal and mineral applications determined	no.	429	220	300	350
Mineral title applications under action	no.	436	329	300	325
Mineral claims granted/renewed at Lightning Ridge	no.	5,500	5,944	5,500	5,600

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.2 Resource Allocation (cont)

Coal and mineral leases granted	no.	20	17	15	15
Exploration licences granted	no.	178	89	150	175
Planning focus meetings held	no.	6	5	3	3
Royalties collected	\$m	195.0	202.1	212.4	208.2
Submissions to Commissions of Inquiry	no.	2	5	3	2
<u>Average Staffing:</u>	EFT	95	89	87	87

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,895	5,866	5,856
Other operating expenses	2,248	2,490	2,802
Maintenance	409	245	267
Depreciation and amortisation	181	282	287

Total Expenses	9,733	8,883	9,212
-----------------------	--------------	--------------	--------------

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	9	21	21
Commissions	2	4	4
Publication sales	71	93	95
Consulting services	...	80	82
Recoupment of administration costs	173	398	372
Geophysical data	2
Investment income	14	16	16

Total Retained Revenue	269	612	592
-------------------------------	------------	------------	------------

NET COST OF SERVICES	9,464	8,271	8,620
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	71	71	152
---------------------------	-----------	-----------	------------

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management

Program Objective(s): To provide a regulatory framework that encourages industry to adopt "best practice" in the management of health and safety on mine sites and to support this framework by an active regime of audit, inspection and investigation together with a clear and effective enforcement policy.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Lost time injury rate (accidents per million hours worked) -					
coal	no.	52	39	34	31
non coal	no.	14.9	13.6	10.0	10.0
Fatal injury (fatal injuries per million hours worked) -					
coal	no.	0.09	0.15	0.13	0.11
non coal	no.	0.12	0.08	0.28	0.21
Permanent Disablement Index (permanent disablement injuries per thousand employees) -					
coal	no.	0.75	0.71	0.54	0.49
non coal	no.	0.76	0.61	0.47	0.42
Mines operating to acceptable Mining Operation Plans	%	25	65	80	80
Mines that have submitted Annual Environmental Management Reports	no.	258	111	140	140
Derelict mine sites rehabilitated p.a.-					
sites	no.	12	15	15	15
hectares	no.	50	50	60	60
Reduction in the number of sites identified with security deposits below 80% of estimated rehabilitation costs	%	n.a.	50	40	30

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management (cont)

Outputs:

Total physical inspections -					
coalmines underground	no.	300	224	589	284
coalmines open cut	no.	75	175	160	64
non coalmines underground	no.	50	42	80	63
non coalmines continuous surface					
operation	no.	190	87	242	270
non coal mine intermittent surface					
operation	no.	200	...	119	71
Physical inspections unannounced					
(% of total inspections)	%	30	25	25	10
Investigations of fatal/serious					
accidents -					
Inspectorate	no.	91	100	46	44
Investigations Unit	no.	n.a.	n.a.	10	10
Investigations of non-fatal serious					
incidents	no.	315	114	221	133
Certificates of competency/permits					
issued	no.	250	251	211	200
Enforcement of breaches of Acts -					
Prosecutions	no.	2	5	8	7
Notices/Directions	no.	n.a.	240	259	227
Reviews of applications for secondary					
workings in coalmines	no.	45	39	36	50
Environmental audits, reviews,					
investigations and assessment	no.	350	428	358	358
Review and acceptance of Mining					
Operation Plans and modified Mining					
Rehabilitation and Environmental					
Management Plans	no.	120	154	70	70
Review of Annual Environmental					
Management Reports	no.	258	111	120	130
Reviews of security deposits	no.	50	93	100	100
Amount of environmental security					
deposits held	\$m	234	238	250	255
Recommendations under Part 5 of the					
Environmental Planning and					
Assessment Act	no.	30	52	50	50
<u>Average Staffing:</u>	EFT	153	156	164	168

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.3 Resource Management (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	15,012	13,984	13,993
Other operating expenses	6,081	6,046	5,732
Maintenance	875	592	644
Depreciation and amortisation	386	680	693
Other expenses			
Remedial works to mined areas	1,524	1,500	1,653
Total Expenses	23,878	22,802	22,715
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	20	51	51
Commissions	3	9	9
Publication sales	158	196	202
Consulting services	481	300	305
Recoupment of administration costs	987	963	898
Geophysical data	4
Investment income	29	38	38
Total Retained Revenue	1,678	1,557	1,507
NET COST OF SERVICES	22,200	21,245	21,208
ASSET ACQUISITIONS			
	150	150	322

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.4 Resource Policy and Promotion

Program Objective(s): To promote effective, accurate and timely liaison and support services to the Minister and Government. To provide a policy and regulatory environment which promotes the sustainable development of the State's mineral resources.

Program Description: Formulation, coordination, evaluation and promotion of policies which ensure development of the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate and timely liaison and support services to the Minister, the Director General and stakeholder committees.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Policy development and review	6	9
Contracted services to Ministry of Energy and Utilities	12	12
	18	21
	1999-00	2000-01
	Budget \$000	Revised \$000
		Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	524	544	573
Other operating expenses	1,011	1,067	1,071
Maintenance	31	24	26
Depreciation and amortisation	13	28	29
Total Expenses	1,579	1,663	1,699

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

56 DEPARTMENT OF MINERAL RESOURCES

56.1 Mineral Resources

56.1.4 Resource Policy and Promotion (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Rents and leases - other

Publication sales

Recoupment of administration costs

Investment income

... 2 2

... 8 8

877 40 38

1 2 2

Total Retained Revenue

878 52 50

NET COST OF SERVICES

701 1,611 1,649

ASSET ACQUISITIONS

6 6 13

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,646	2,624	3,134
Other operating expenses	1,047	1,018	1,081
Maintenance	20	26	20
Depreciation and amortisation	80	100	70
Other expenses	11,135	6,198	...
Total Expenses	14,928	9,966	4,305
Less:			
Retained Revenue -			
Sales of goods and services	5	20	10
Investment income	15	35	30
Total Retained Revenue	20	55	40
NET COST OF SERVICES	14,908	9,911	4,265

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,370	2,338	2,876
Other	38,665	38,664	26,336
Total Payments	41,035	41,002	29,212
Receipts			
Sale of goods and services	5	20	10
Other	15	34	45
Total Receipts	20	54	55
NET CASH FLOWS FROM OPERATING ACTIVITIES	(41,015)	(40,948)	(29,157)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(33)	(34)	(40)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(33)	(34)	(40)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,476	3,483	3,420
Capital appropriation	37,613	37,657	25,282
Cash reimbursements from the Consolidated Fund Entity	103	104	143
Cash transfers to Consolidated Fund	...	(160)	...
NET CASH FLOWS FROM GOVERNMENT	41,192	41,084	28,845
NET INCREASE/(DECREASE) IN CASH	144	102	(352)
Opening Cash and Cash Equivalents	101	331	433
CLOSING CASH AND CASH EQUIVALENTS	245	433	81
CASH FLOW RECONCILIATION			
Net cost of services	(14,908)	(9,911)	(4,265)
Non cash items added back	356	313	318
Change in operating assets and liabilities	(26,463)	(31,350)	(25,210)
Net cash flow from operating activities	(41,015)	(40,948)	(29,157)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	245	433	81
Receivables	30	35	20
Other	...	35	...
Total Current Assets	275	503	101
Non Current Assets -			
Property, plant and equipment - Cost/valuation	763	764	804
Accumulated depreciation	(580)	(597)	(667)
Total Non Current Assets	183	167	137
Total Assets	458	670	238
LIABILITIES -			
Current Liabilities -			
Accounts payable	20,132	25,382	5,932
Employee entitlements	150	170	160
Total Current Liabilities	20,282	25,552	6,092
Non Current Liabilities -			
Other	7,282	5,800	...
Total Non Current Liabilities	7,282	5,800	...
Total Liabilities	27,564	31,352	6,092
NET ASSETS	(27,106)	(30,682)	(5,854)
EQUITY			
Accumulated funds	(27,106)	(30,682)	(5,854)
TOTAL EQUITY	(27,106)	(30,682)	(5,854)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

57.1 Compensation for Repurchase of Property Rights

57.1.1 Compensation for Repurchase of Property Rights

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigation and determination of claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Modelling of coal areas	9	11
Assessment of compensation and restitution	15	15
Executive and managerial support	6	6
Legal and administrative services	12	17
	42	49

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,646	2,624	3,134
Other operating expenses	1,047	1,018	1,081
Maintenance	20	26	20
Depreciation and amortisation	80	100	70
Other expenses			
Coal compensation payments	11,135	6,198	...
Total Expenses	14,928	9,966	4,305

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

57 COAL COMPENSATION BOARD

57.1 Compensation for Repurchase of Property Rights

57.1.1 Compensation for Repurchase of Property Rights (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Minor sales of goods and services

Investment income

5	20	10
15	35	30

Total Retained Revenue

20	55	40
----	----	----

NET COST OF SERVICES

14,908	9,911	4,265
--------	-------	-------

ASSET ACQUISITIONS

33	34	40
----	----	----

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	24,370	24,842	25,005
Other operating expenses	11,494	12,060	13,456
Maintenance	600	600	616
Depreciation and amortisation	1,200	1,200	1,200
Other expenses	600	600	600
Total Expenses	38,264	39,302	40,877
Less:			
Retained Revenue -			
Sales of goods and services	4,000	4,000	4,400
Investment income	100	300	200
Retained taxes, fees and fines	2,500	2,500	4,000
Grants and contributions	2,480	3,370	2,520
Other revenue	100	100	100
Total Retained Revenue	9,180	10,270	11,220
Gain/(loss) on disposal of non current assets	150	26	110
NET COST OF SERVICES	28,934	29,006	29,547

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	22,700	23,168	23,335
Other	12,694	13,365	16,092
Total Payments	35,394	36,533	39,427
Receipts			
Sale of goods and services	3,985	3,947	4,380
Other	5,135	6,263	8,260
Total Receipts	9,120	10,210	12,640
NET CASH FLOWS FROM OPERATING ACTIVITIES	(26,274)	(26,323)	(26,787)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,800	600	1,700
Purchases of property, plant and equipment	(2,926)	(2,454)	(2,501)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,126)	(1,854)	(801)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	25,862	25,351	25,907
Capital appropriation	1,426	1,326	1,761
Cash reimbursements from the Consolidated Fund Entity	700	700	700
Cash transfers to Consolidated Fund	...	(88)	...
NET CASH FLOWS FROM GOVERNMENT	27,988	27,289	28,368

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
NET INCREASE/(DECREASE) IN CASH	588	(888)	780
Opening Cash and Cash Equivalents	8,038	7,671	6,783
CLOSING CASH AND CASH EQUIVALENTS	8,626	6,783	7,563
CASH FLOW RECONCILIATION			
Net cost of services	(28,934)	(29,006)	(29,547)
Non cash items added back	2,770	2,770	2,770
Change in operating assets and liabilities	(110)	(87)	(10)
Net cash flow from operating activities	(26,274)	(26,323)	(26,787)

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	8,626	6,783	7,563
Receivables	285	527	527
Other	100	100	100
Total Current Assets	9,011	7,410	8,190
Non Current Assets -			
Property, plant and equipment - Cost/valuation	29,455	29,294	30,205
Accumulated depreciation	(7,699)	(6,919)	(8,119)
Total Non Current Assets	21,756	22,375	22,086
Total Assets	30,767	29,785	30,276
LIABILITIES -			
Current Liabilities -			
Accounts payable	400	1,150	1,150
Employee entitlements	2,840	2,590	2,690
Total Current Liabilities	3,240	3,740	3,840
Non Current Liabilities -			
Employee entitlements	140	140	140
Total Non Current Liabilities	140	140	140
Total Liabilities	3,380	3,880	3,980
NET ASSETS	27,387	25,905	26,296
EQUITY			
Reserves	5,900	5,775	5,775
Accumulated funds	21,487	20,130	20,521
TOTAL EQUITY	27,387	25,905	26,296

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

58.1 Fisheries Conservation and Management

58.1.1 Fisheries Conservation and Management

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

<u>Outputs</u> :	Units	1997-98	1998-99	1999-00	2000-01
Species protected	no.	14	16	17	19
Number of trout stocked	mill	4	3	4	4
Number of native fish stocked	mill	2.0	2.6	2.5	3.0
Habitat protection plans gazetted	no.	3	3	3	5
Educational publications produced	no.	43	57	60	70
Scientific publications produced	no.	45	45	37	40
Prosecutions made	no.	661	258	320	350
Penalty notices issued	no.	412	343	668	800
Fisheries assessments completed	no.	9	8	9	12
Fisheries under management	no.	4	4	4	9
Aquatic communities protected	no.	25	25	25	26
Habitat restoration sites	no.	40	45	50	55
Aquaculture Industry Development Plans gazetted	no.	1	1	2	5
Land-based fish farms	no.	301	316	340	360
Areas of submerged land leased	ha	4,609	4,483	3,177	3,015
<u>Average Staffing</u> :	EFT	365	385	385	385

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	24,370	24,842	25,005
Other operating expenses	11,494	12,060	13,456
Maintenance	600	600	616
Depreciation and amortisation	1,200	1,200	1,200

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR
FISHERIES**

58 NEW SOUTH WALES FISHERIES

58.1 Fisheries Conservation and Management

58.1.1 Fisheries Conservation and Management (cont)

Other expenses			
Meshing for sharks	600	600	600
Total Expenses	38,264	39,302	40,877
Less:			
Retained Revenue -			
Sales of goods and services			
Fishery management charges	3,000	3,000	3,400
Minor sales of goods and services	1,000	1,000	1,000
Investment income	100	300	200
Retained taxes, fees and fines	2,500	2,500	4,000
Grants and contributions	2,480	3,370	2,520
Other revenue	100	100	100
Total Retained Revenue	9,180	10,270	11,220
Gain/(loss) on disposal of non current assets	150	26	110
NET COST OF SERVICES	28,934	29,006	29,547
ASSET ACQUISITIONS	2,926	2,454	2,501

MINISTER FOR THE OLYMPICS

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Olympic Co-ordination Authority			
Total Expenses	100.7	371.6	269.0
Asset Acquisitions	251.2	100.5	(-) 60.0
Olympic Roads and Transport Authority			
Total Expenses	65.2	191.9	194.3
Asset Acquisitions	0.2	0.2	...
Total, Minister for the Olympics			
Total Expenses	165.9	563.5	239.6
Asset Acquisitions	251.4	100.7	(-) 59.9

The increase in total expenses for both the Olympic Co-ordination Authority and the Olympic Roads and Transport Authority relate to the costs necessary to support the Olympic and Paralympic Games, provide Olympic transport services and manage and control Olympic related events in the Sydney central business district (CBD).

The decrease in asset acquisitions reflects the finalisation of Olympic facilities and venues in readiness for the 2000 Olympic Games.

A detailed review of issues relating to the Sydney 2000 Olympic and Paralympic Games is given in Chapter 6 of Budget Paper No. 2.

OLYMPIC CO-ORDINATION AUTHORITY

The Olympic Co-ordination Authority (OCA) is responsible for implementing strategies for the planning, redevelopment and management of the 760 hectare Homebush Bay area. It is responsible for the delivery of new sporting and recreational facilities and venues at Homebush Bay, Penrith, Bankstown, Blacktown, Horsley Park, Ryde and Liverpool to be used during the Olympic and Paralympic Games.

In developing the venues and facilities, the Authority must ensure they are suitable for use after the year 2000 Games. The Authority must also ensure the orderly and economic development and operation of the Homebush Bay area.

In addition, the Authority has responsibility for co-ordinating and reporting on the New South Wales Government's involvement in the preparations for the Olympic and Paralympic Games and for maintaining close liaison with the Sydney Organising Committee for the Olympic Games (SOCOG) and Sydney Paralympic Organising Committee (SPOC).

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000 the Authority has achieved significant milestones in the delivery of facilities and infrastructure at Homebush Bay. Works completed during the year included:

- ◆ the Sydney SuperDome;
- ◆ the Sydney International Equestrian Centre at Horsley Park;
- ◆ the Sydney International Shooting Centre at Liverpool;
- ◆ the Dunc Gray Velodrome at Bankstown;
- ◆ the New South Wales Tennis Centre at Homebush Bay;
- ◆ Penrith Whitewater Stadium;
- ◆ the Blacktown Olympic Centre for women's softball and second venue for men's baseball;
- ◆ the Ryde Aquatic Leisure Centre;
- ◆ the Water Recycling and Management System at Homebush Bay; and
- ◆ infrastructure works and services, including: transport infrastructure, gas, electricity and landscaping.

During the year, as planned, funding was transferred from the Treasurer's Olympic Reserve to the Olympic Co-ordination Authority for urban domain planning. In addition, extra funding was appropriated to the Authority for recurrent operations. Savings identified within OCA's capital program amounting to \$20 million were transferred to the recurrent Budget in 1999-2000 to meet the costs of expenditure on temporary overlay works in the common domain areas of Homebush Bay and in the vicinity of Olympic venues.

STRATEGIC DIRECTIONS

Planning is now well underway to ensure the successful staging of the Olympic and Paralympic Games in September and October. The Olympic Co-ordination Authority is moving towards Games time readiness through an increasing integration with SOCOG and greater co-operation with Government agencies providing services for Sydney's Olympic and Paralympic Games.

During January 2000, the Olympic Co-ordination Authority assumed responsibility and control of SOCOG's Budgets for non-sport venue based operational functions such as environment operations, spectator services, look, catering, cleaning and waste management. These functions complement the Olympic Co-ordination Authority's responsibilities for managing the public spaces at Sydney Olympic Park and for managing and controlling Olympic related events in the Sydney CBD.

OCA is responsible for organising the construction of all Olympic facilities (including Games time venue fit out) and for overall co-ordination of all NSW Government activities impacting on the Olympic Games.

With the completion of construction on all permanent venues during 1999-2000, OCA is now focusing on the completion of the Games Overlay. The overlay consists of the temporary infrastructure required for each venue to operate as an Olympic competition venue, including temporary seating, toilets and other facilities. OCA is managing the provision of the Olympic overlay within existing venues on behalf of SOCOG.

2000-01 BUDGET

Total Expenses

The increase in total expenses to \$371.6 million for 2000-01 reflects a significant non-cash accounting adjustment of \$168 million in that year in accordance with Australian Accounting Standards. This one-off adjustment is a result of OCA's role as the development and program manager for all Olympic related works, even though the Authority was in many cases the minor fund provider for these works.

Such works include the Ryde Aquatic Leisure Centre that was mainly funded by Ryde Council and will be owned and operated by Council after the Games. Other assets treated in this way include the media village, Penrith Whitewater Stadium, Blacktown Olympic Centre and Bondi community works. The accounting adjustment required reflects the value of work undertaken by OCA in respect of such assets and acknowledges that OCA has little or no long term equity in these precincts. Nevertheless, these works will remain as legacies of the Games for sport and for the community.

Expenses for 2000-01 also include:

- ◆ the maintenance, security and operation of completed facilities for Olympic use and long term continued viability;
- ◆ supporting the urban development, infrastructure and remediation works at Homebush Bay and other Olympic and Paralympic venues;
- ◆ the costs of managing crowds in the city and around venues during the Games and of staging community events in the city;
- ◆ the rental of Government owned venues for Olympic purposes, such as the Entertainment Centre;
- ◆ a \$5 million grant toward operating expenses of the Sydney Paralympic Organising Committee;
- ◆ establishment and operation of the Games Information Services to provide on-line web site information on Government agencies and the operation of Sydney prior to and during the Games;
- ◆ provision of bus services for patrons attending major events at Homebush Bay prior to the Games; and
- ◆ provision of Commonwealth funding for SOCOG to allow it to purchase Commonwealth Government services, for example, meteorological, customs services and quarantine services.

Asset Acquisitions

Estimated asset acquisition expenditure of \$100.5 million in 2000-01 provides for venue overlay and the reconfiguration of venues in their post Olympic layouts. The major work being managed by the Authority in 2000-01 is the reconfiguration of Stadium Australia to suit both rectangular and oval pitched football codes and to reduce the seating to 80,000, from its temporary Olympic capacity of 110,000. The 2000-01 program also provides for the continuation of environmental works.

The total cost of construction of infrastructure and facilities over the period 1991-92 to 2001-02 (escalated to 2000-01 dollar values) is estimated at \$2,245.5 million. This is offset by grants from the Commonwealth of \$175 million, contributions from SOCOG of approximately \$312.3 million, contributions from other organisations of \$36.3 million and interest received from investments, sale of property and other minor revenue of approximately \$79.7 million. The net cost to the State Government of OCA's Olympic capital program (including the cost of the construction of Sydney Showground at Homebush Bay) to 2001-02 is \$1,642.2 million in 2000-01 dollar values.

The net cost of the capital program of \$1,642.2 million is \$15.6 million lower than the net program listed in the 1999-2000 Budget. This decrease reflects two offsetting variations. Savings within the capital program of \$20 million have been transferred to the recurrent Budget for expenditure in 1999-2000 to meet the cost of common domain works at Homebush. This has been partly offset by the inclusion of \$4.4 million for the escalation of the unspent portion of the program to 2000-01 dollar values.

OLYMPIC ROADS AND TRANSPORT AUTHORITY

The Olympic Roads and Transport Authority (ORTA) was established by the NSW Government in April 1997, to plan, co-ordinate and provide integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games and for test events and designated special events including the Royal Easter Show held at Homebush Bay.

ORTA is responsible to the NSW Government for the transportation of spectators, tourists and the general public during the Sydney 2000 Olympic and Paralympic Games. In addition, ORTA is also responsible to the Sydney Organising Committee for the Olympic Games (SOCOG) for the transportation of members of the Olympic and Paralympic movement including athletes, officials and accredited media.

These transport services are required to satisfy the obligations of SOCOG and the Sydney Paralympic Organising Committee (SPOC) with both the International Olympic Committee (IOC) and the International Paralympic Committee (IPC) under their respective Contracts.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The 1999-2000 financial year has been a pivotal period in ORTA's existence. It is the last full year before ORTA is required to meet its core task – the delivery of integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games. During 1999-2000, ORTA has been working to finalise planning in all areas of Olympic and Paralympic transport.

In October 1999, the IOC formally endorsed ORTA's transport plan for the 2000 Olympic Games. In the second half of the financial year, ORTA began the transition from its strategic planning phase to its operational phase. This development and the increasing closeness of the Olympic Games necessitated a significant increase in staffing and other resources for ORTA.

During 1999-2000, a number of major Olympic test events and designated special events were held at Homebush Bay and other major Olympic competition venues in Sydney. SOCOG test events conducted for which ORTA managed and co-ordinated transport delivery included rowing at the Sydney International Regatta Centre at Penrith, Equestrian Events at Horsley Park and swimming and wrestling at Homebush Bay. ORTA also provided road support services for the Host City Marathon and Triathlon test events in April 2000.

Stadium Australia at Homebush Bay was again the venue for a number of major special events in both 1999 and 2000. These events included the 1999 National Rugby League (NRL) Grand Final which attracted a world record crowd, the Australian Rugby Union Bledisloe Cup which attracted a crowd in excess of 100,000 spectators and other major sporting events, including international soccer, American football, and State of Origin and NRL Double Header rugby league games.

The manner in which the public embraced the use of bus and rail services for these events again provided ORTA the opportunity to further test and enhance its transport services.

STRATEGIC DIRECTIONS

Early in 2000-01, ORTA will complete its transition to operational readiness to undertake its primary task in ensuring the management, co-ordination and delivery of integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games.

This crucial service delivery phase will be the culmination of more than three years of detailed planning, development, implementation, testing and reviewing programs which ORTA has undertaken since its establishment in 1997.

The provision of these integrated road and transport services will involve the mobilisation and operation of the largest bus, coach and car fleets ever established in Australia.

Up to 3,800 buses and 2,000 cars will operate under ORTA's co-ordination to meet the transport needs of athletes, officials, media, spectators, tourists and the general public during the Olympic Games.

Up to 500,000 people are expected to travel to Sydney Olympic Park at Homebush Bay on the busiest days of the Games, with many thousands more to venues at Darling Harbour and in Sydney's eastern and western suburbs.

The Paralympic Games will present its own unique transport challenges, up to 820 bus and coaches including 200 low floor accessible buses will be required to transport client groups.

It is also the largest school excursion program ever conducted and is expected to attract about 200,000 children and adult helpers.

To achieve its stated objectives, ORTA will operate under a specific Games time command and control organisation structure with responsibility for effective delivery delegated to identified Olympic Precinct and Venue locations.

2000-01 BUDGET

Total Expenses

Total expenses of \$191.9 million in 2000-01, an increase of \$99.6 million on last year's revised Budget, reflects the significant expenditure which ORTA expects to incur in the service delivery of the integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games.

The charter and operation of the largest bus and coach fleet ever assembled in Australia requiring the services of about 5,000 bus drivers will require substantial funding support. To facilitate these transport services a large contingent of support staff involving ORTA staff, contractors, public servant reassignees and volunteers will be engaged in a wide variety of tasks and activities.

Major program areas where significant expenditure is expected to be incurred include:

- ◆ the leasing, management and operation of properties and facilities including:
 - a major bus depot at Regents Park for athletes, officials and accredited media;
 - car fleet depots and facilities;
 - spectator bus depots and layover sites;
 - bus/rail interchanges and overlays; and
 - park and ride sites.
- ◆ contract charter, operating and support costs in respect of the procurement and operation of Olympic and Paralympic movement, spectator, workforce and Olympic rail supplementation bus and coach services;

- ◆ car lease expenses and operating and support costs required for the operation of the Olympic and Paralympic car services;
- ◆ bus charter operating and support costs in respect of transport services provided in the Olympic Village;
- ◆ operating and support costs involved in the management and operation of transport services at the various Olympic precincts and competition venues throughout Sydney;
- ◆ the ongoing delivery of effective public communication and demand management strategies to influence travel patterns of motorists, commuters and freight forwarders in the Sydney area during the Games period; and
- ◆ continued funding support to Bus 2000 Pty Ltd to facilitate the operational provision of all Games time transport operational, technical, administrative and general support staff required to ensure the effective delivery of bus and coach transport.

Asset Acquisitions

The Authority will spend \$150,000 in 2000-01 on the purchase of small items of office plant and equipment.

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	20,960	30,888	43,657
Other operating expenses	39,106	82,938	93,616
Maintenance	6,367	8,872	12,641
Depreciation and amortisation	16,461	16,461	192,268
Grants and subsidies	17,828	16,290	29,462
Total Expenses	100,722	155,449	371,644
Less:			
Retained Revenue -			
Sales of goods and services	13,345	14,065	10,427
Investment income	5,959	8,687	1,666
Retained taxes, fees and fines	...	333	300
Grants and contributions	24,832	19,648	1,051
Other revenue	48,386	109,269	97,257
Total Retained Revenue	92,522	152,002	110,701
Gain/(loss) on disposal of non current assets	10,000
NET COST OF SERVICES	8,200	3,447	250,943

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	19,815	29,861	42,849
Grants and subsidies	17,346	15,672	29,462
Other	44,815	91,152	106,378
Total Payments	81,976	136,685	178,689
Receipts			
Sale of goods and services	12,345	(12,072)	40,290
Other	80,837	85,095	40,783
Total Receipts	93,182	73,023	81,073
NET CASH FLOWS FROM OPERATING ACTIVITIES	11,206	(63,662)	(97,616)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	5,302	35,000
Proceeds from sale of investments	89,400	89,949	752
Purchases of property, plant and equipment	(295,594)	(290,236)	(123,497)
Purchases of investments	(38)	(38)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(206,232)	(195,023)	(87,745)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	68,239	121,493	165,375
Capital appropriation	75,393	55,393	47,118
Cash reimbursements from the Consolidated Fund Entity	234	620	920
NET CASH FLOWS FROM GOVERNMENT	143,866	177,506	213,413
NET INCREASE/(DECREASE) IN CASH	(51,160)	(81,179)	28,052
Opening Cash and Cash Equivalents	117,843	121,004	39,825
CLOSING CASH AND CASH EQUIVALENTS	66,683	39,825	67,877

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(8,200)	(3,447)	(250,943)
Non cash items added back	17,713	(39,193)	(35,608)
Change in operating assets and liabilities	1,693	(21,022)	188,935
Net cash flow from operating activities	11,206	(63,662)	(97,616)

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	66,683	39,825	67,877
Investments	1,938	1,588	836
Receivables	10,512	35,353	4,013
Total Current Assets	79,133	76,766	72,726
Non Current Assets -			
Property, plant and equipment - Cost/valuation	2,142,409	2,054,325	1,961,804
Accumulated depreciation	(45,802)	(46,081)	(70,331)
Other	...	71,420	132,388
Total Non Current Assets	2,096,607	2,079,664	2,023,861
Total Assets	2,175,740	2,156,430	2,096,587
LIABILITIES -			
Current Liabilities -			
Accounts payable	40,103	25,892	2,469
Employee entitlements	1,500	2,173	2,173
Other	...	2,555	2,555
Total Current Liabilities	41,603	30,620	7,197
Non Current Liabilities -			
Other	15,803
Total Non Current Liabilities	15,803
Total Liabilities	57,406	30,620	7,197
NET ASSETS	2,118,334	2,125,810	2,089,390
EQUITY			
Reserves	117,497	117,497	117,497
Accumulated funds	2,000,837	2,008,313	1,971,893
TOTAL EQUITY	2,118,334	2,125,810	2,089,390

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.1 Infrastructure Development of Homebush Bay and Related Sites

Program Objective(s): To implement strategies for the redevelopment of Homebush Bay and other Olympic and Paralympic venues.

Program Description: Planning, redevelopment and management of Homebush Bay and related areas, Australia Centre Business Park and the development of infrastructure and the common domain.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Environment, planning, site and asset management	100	128
Infrastructure development	27	17
Construction services	12	12
	139	157

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,234	9,579	10,765
Other operating expenses	11,250	31,525	10,501
Maintenance	5,400	6,814	11,379
Depreciation and amortisation	9,955	9,955	14,796
Grants and subsidies			
Green Games Watch 2000	89	89	45
Total Expenses	31,928	57,962	47,486

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

**59.1.1 Infrastructure Development of Homebush Bay and Related Sites
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases	9,711	8,905	6,327
Carparking	3,634	5,160	4,100
Other revenue	677	803	659
Total Retained Revenue	14,022	14,868	11,086
NET COST OF SERVICES	17,906	43,094	36,400

ASSET ACQUISITIONS	100,440	106,162	34,292
---------------------------	----------------	----------------	---------------

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.2 Delivery of Olympic and Paralympic Facilities and Venues

Program Objective(s): To deliver community based sporting and recreation facilities which are suitable for the staging of the 2000 Olympic and Paralympic Games.

Program Description: The staged construction of sporting and recreation facilities and venues complementary to the continuation of the major urban renewal program at Homebush Bay, and programs at Penrith Lakes, Horsley Park, Liverpool, Bankstown and Blacktown. Administration of Commonwealth and State grants for Olympic and Paralympic projects.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Stadia project management	26	26
Events and venue management	61	83
Construction services	16	16
	103	125

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,187	5,844	7,421
Other operating expenses	2,752	7,780	5,033
Maintenance	451	432	63
Depreciation and amortisation	6,166	6,166	177,178
Grants and subsidies			
Transfer of Hockey Centre	482	618	...
Total Expenses	13,038	20,840	189,695

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.2 Delivery of Olympic and Paralympic Facilities and Venues (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	5,959	8,687	1,666
Retained taxes, fees and fines	...	333	300
Grants and contributions	24,832	19,648	1,051
Other revenue	47,096	108,247	96,335

Total Retained Revenue	77,887	136,915	99,352
-------------------------------	---------------	----------------	---------------

Gain/(loss) on disposal of non current assets	10,000
---	-----	-----	---------------

NET COST OF SERVICES	(64,849)	(116,075)	80,343
-----------------------------	-----------------	------------------	---------------

ASSET ACQUISITIONS	150,578	122,151	66,145
---------------------------	----------------	----------------	---------------

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.3 Co-ordination of Olympic and Paralympic Activities

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area. Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Community and government relations	64	75
Finance and information technology	26	26
Games planning	94	206
	184	307

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	12,539	15,465	25,471
Other operating expenses	25,104	43,633	78,082
Maintenance	516	1,626	1,199
Depreciation and amortisation	340	340	294
Grants and subsidies			
Provision of regional bus services	3,774	2,100	1,000
Commonwealth grant to SOCOG for recurrent purposes	7,483	7,483	23,307
Paralympics - grant for operations	6,000	6,000	5,110
Total Expenses	55,756	76,647	134,463

MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.3 Co-ordination of Olympic and Paralympic Activities (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Other revenue	613	219	263
---------------	-----	-----	------------

Total Retained Revenue	613	219	263
-------------------------------	------------	------------	------------

NET COST OF SERVICES	55,143	76,428	134,200
-----------------------------	---------------	---------------	----------------

ASSET ACQUISITIONS	206	453	60
---------------------------	------------	------------	-----------

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	16,232	15,590	11,723
Other operating expenses	14,422	16,552	26,138
Maintenance	515
Depreciation and amortisation	125	195	272
Grants and subsidies	23,700	23,700	19,001
Other expenses	10,201	36,222	134,755
Total Expenses	65,195	92,259	191,889
Less:			
Retained Revenue -			
Investment income	...	250	70
Grants and contributions	28,777	29,977	90,494
Other revenue	1,100	1,685	9,233
Total Retained Revenue	29,877	31,912	99,797
NET COST OF SERVICES	35,318	60,347	92,092

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	14,692	13,990	11,344
Grants and subsidies	23,700	23,700	19,001
Other	25,138	55,341	148,582
Total Payments	63,530	93,031	178,927
Receipts			
Other	29,877	31,925	89,126
Total Receipts	29,877	31,925	89,126
NET CASH FLOWS FROM OPERATING ACTIVITIES	(33,653)	(61,106)	(89,801)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(150)	(389)	(150)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(150)	(389)	(150)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	34,468	60,950	92,152
Capital appropriation	150	300	150
NET CASH FLOWS FROM GOVERNMENT	34,618	61,250	92,302
NET INCREASE/(DECREASE) IN CASH	815	(245)	2,351
Opening Cash and Cash Equivalents	629	1,182	937
CLOSING CASH AND CASH EQUIVALENTS	1,444	937	3,288
CASH FLOW RECONCILIATION			
Net cost of services	(35,318)	(60,347)	(92,092)
Non cash items added back	1,665	1,708	1,181
Change in operating assets and liabilities	...	(2,467)	1,110
Net cash flow from operating activities	(33,653)	(61,106)	(89,801)

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,444	937	3,288
Receivables	...	329	...
Other	...	4,092	...
Total Current Assets	1,444	5,358	3,288
Non Current Assets -			
Property, plant and equipment - Cost/valuation	1,043	987	1,137
Accumulated depreciation	(342)	(306)	(578)
Total Non Current Assets	701	681	559
Total Assets	2,145	6,039	3,847
LIABILITIES -			
Current Liabilities -			
Accounts payable	...	100	5
Employee entitlements	400	550	20
Other	153	2,711	25
Total Current Liabilities	553	3,361	50
Total Liabilities	553	3,361	50
NET ASSETS	1,592	2,678	3,797
EQUITY			
Accumulated funds	1,592	2,678	3,797
TOTAL EQUITY	1,592	2,678	3,797

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

60.1 Road and Transport Planning

60.1.1 Royal Easter Show and Special Events - Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Royal Easter Show and Special Events.

Program Description: Planning and provision of operational support and delivery of integrated transport services for the 1999 and 2000 Royal Easter Shows and Special Events at Homebush Bay.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Organisation of Royal Easter Show transport services	7	...

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	868	860	...
Other operating expenses	4,019	5,811	667
Maintenance	30
Total Expenses	4,917	6,671	667
Less:			
Retained Revenue -			
Grants and contributions	230	1,430	667
Other revenue	1,100	1,665	...
Total Retained Revenue	1,330	3,095	667
NET COST OF SERVICES	3,587	3,576	...

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

60.1 Road and Transport Planning

60.1.2 Olympic Planning - Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Sydney 2000 Olympic and Paralympic Games.

Program Description: Plan and provide the operational support functions and the means of delivery of integrated transport services for use by the Olympic Family and both ticketed and non-ticketed Olympic spectators to the 2000 Olympic and Paralympic Games.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Co-ordination and delivery of Olympic and Paralympic Family transport services	53	30
Co-ordination and delivery of transport services for spectators and others	13	12
Development of an integrated transport services framework	17	12
Development and communication of travel management strategies	15	12
Management, finance and administrative services	13	10
	111	76

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	15,364	14,730	11,723
Other operating expenses	10,403	10,741	25,471

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

60.1 Road and Transport Planning

60.1.2 Olympic Planning -Transport Support and Services (cont)

OPERATING STATEMENT (cont)

Maintenance	485
Depreciation and amortisation	125	195	272
Grants and subsidies			
State Rail Authority - grant for provision of Olympic related services	17,251
State Rail Authority - capital grant for Olympic related projects	23,700	23,700	1,500
Sydney Paralympics Organising Committee - grant for transport of schoolchildren to the Paralympic Games	250
Other expenses			
Paralympic transport services	12,207
Network and transit management	3,370
Olympic venue support services	...	250	12,095
Olympic spectator and workforce bus network	3,184	2,556	27,182
Olympic Sponsor bus network	900	1,539	3,271
Olympic Family fleet services	3,159	4,478	19,972
Olympic Family bus network	2,958	2,194	38,831
Rental of property and facilities	...	25,205	17,827
Total Expenses	60,278	85,588	191,222
Less:			
Retained Revenue -			
Investment income	...	250	70
Grants and contributions	28,547	28,547	89,827
Other revenue	...	20	9,233
Total Retained Revenue	28,547	28,817	99,130
NET COST OF SERVICES	31,731	56,771	92,092
ASSET ACQUISITIONS	150	389	150

MINISTER FOR POLICE

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Ministry for Police			
Total Expenses	4.2	4.2	1.7
Asset Acquisitions	0.1	0.0	(-) 70.7
New South Wales Police Service			
Total Expenses	1,415.2	1,603.6	13.3
Asset Acquisitions	100.6	67.2	(-) 33.2
New South Wales Crime Commission			
Total Expenses	9.8	10.7	9.4
Asset Acquisitions	1.5	1.3	(-) 14.0
Police Integrity Commission			
Total Expenses	14.5	15.9	10.0
Asset Acquisitions	0.9	2.7	213.1
Total, Minister for Police			
Total Expenses	1,443.7	1,634.4	13.2
Asset Acquisitions	103.1	71.2	(-) 30.9

MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of ministerial functions including the Government's legislative program for the portfolio.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 1998-99 a review of the Ministry's systems and structure showed that efficiencies could be achieved through the purchase of new systems and equipment, enabling a reduction in the staffing numbers. The resulting restructure was successfully implemented and cost savings on staff salaries were realised in 1999-2000.

In 1999-2000, total expenditure by the Ministry increased mainly due to a larger grants program to other agencies and voluntary organisations, and redundancy payment costs.

STRATEGIC DIRECTIONS

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. The Ministry will continue to develop policy and legislation, and manage the Minister's legislation program. Portfolio legislation is wide-ranging and it covers such issues as police reform, confiscation of proceeds of crime, firearms, the security industry, private inquiry agents and other law enforcement related matters. It is also involved in wider policy issues arising from, or impacting on, the criminal justice system.

The Ministry plays an important role in the police reform process, not only in respect of its legislative aspects, but also the broader issues of improved management, more effective operations and returning police to the front line.

Issues of resource allocation and management also continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, industrial issues, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

2000-01 BUDGET

Total Expenses

The estimated total expenses for the Ministry for Police in 2000-01 are \$4.2 million representing a 6 percent decrease on 1999-2000. The Ministry's major expenses include the Minister's office, the Office of the Inspector of the Police Integrity Commission and the ministerial correspondence unit.

Asset Acquisitions

The Ministry will spend \$29,000 in 2000-01 on purchasing minor equipment and on general office maintenance.

NEW SOUTH WALES POLICE SERVICE

The NSW Police Service protects and serves the community by preventing, detecting and investigating crime, promoting orderly and safe road use, and undertaking and coordinating emergency and rescue functions.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Ninety eight percent of all Royal Commission recommendations have been or are being implemented. The Service has embraced the concepts of service delivery and accountability.

Significant achievements include:

Integrated Crime Management Model

The Integrated Crime Management Model (ICMM) is designed to better equip the NSW Police Service to respond to crime across the State while targeting priority areas, such as the investigation of serious crime. The local Crime Management Units form part of this strategy, in addition to the development of integrated intelligence and forensic support, improved accountability in the management of informants and greater supervision and training in the preparation of evidentiary documents.

Crime Management Units

The Local Area Command (LACs) structure was adopted in July 1997 with 80 LACs in 11 Regions of the State. LACs are better able to meet the needs of the community because of their greater local knowledge. Recently, Crime Management Units have been established at LACs to undertake analysis of local crime information. This will assist local investigations and improve planning and deployment of resources with the aim of improving operational practices and targeting crime prevention activities.

Crime Management Units will be driven by intelligence based operational planning and strategic evaluation, using sophisticated technology to obtain the maximum benefit from available information.

Police Assistance Line (PAL)

PAL is based on call centre industry best practice and provides the community with a single 24 hour point of contact for reporting crime. PAL operators take reports of non urgent crimes and incidents. If a caller wants to see police, officers will be sent to them.

PAL enables rapid processing of information on incidents and improves the delivery of advice, support and reports on a range of general and specific issues and community concerns.

To date, \$6.1 million in capital funding has been provided with a further \$2.8 million in 2000-01. The system will involve recurrent costs of \$11 million per annum when it is fully operational, and create 177 jobs at Tuggerah and 68 at Lithgow.

The full benefits of the Police Assistance Line (PAL) will flow through into police operations in 2000-01 following the commencement of the Tuggerah site in 1999-2000. It is estimated that in a full year police time equivalent of up to 500 officers will be released for operational duties by this initiative.

Reducing Crime through Operations and Crime Review

For the second year in a row the Bureau of Crime Statistics and Research (BOCSAR) data shows favourable outcomes for crime rates. Following stabilisation and decreases in crime in a number of categories in 1998, the 1999 data from BOCSAR indicates that there are no increases for any crimes in NSW, and in some areas there are significant decreases.

The Police Service's Operations and Crime Review (OCR) process has been a key mechanism for strategically targeting crime at the Local Area Command level. Commanders' crime fighting strategies and results are regularly reviewed by the Commissioner and the process serves to ensure that Commanders are accountable for their performance.

The review process focuses attention on the key priority of reduced crime, allows for the sharing of good operational practice and learning from experience. Management issues are also explored by questioning the use of resources, budget containment and supervisory practices.

Crimes Legislation (Police and Public Safety) Amendment Act 1998

This Act commenced on 1 July 1998, making the custody of a knife in a public place an offence. It permits police to conduct searches for knives and other dangerous implements, and enables police to give reasonable directions in public places to deal with persons whose behaviour or presence constitutes an obstruction, harassment, intimidation or causes fear. The Government has also legislated to prohibit the sale of knives to people under 16 years of age.

As at 30 March 2000, police have used their new powers under this Act to search over 30,000 persons. They found a knife or weapon during 5,746 of those searches, and they have confiscated over 6,100 knives and weapons from persons in public places or schools.

Police Officer Safety

Police officer safety continues to be improved with the progressive issuing of semi-automatic Glock pistols, capsicum spray, additional bullet-resistant vests and soft body armour, and extendable batons.

Smarter Policing

“Smarter policing” initiatives are continuing to be developed and implemented to boost police efficiency. They include:

- ◆ a crime faculty “helpdesk” is being introduced for investigators, providing access to overseas experts, specialist training and databases;
- ◆ a revolutionary new computerised bail reporting system, utilising finger scanners is being introduced at police stations to dramatically improve counter service;
- ◆ data terminals are about to be installed in the majority of first response police vehicles allowing police to access the majority of Police Service information systems including criminal records, vehicle registrations and the Computerised Operational Policing System from their vehicles; and
- ◆ the passage of the Forensic Procedures Bill, to enable DNA testing in relation to serious crime, will be an important step to support the Police Service move to forensically-driven, intelligence-led policing.

STRATEGIC DIRECTIONS

The NSW Police Service is implementing a continuous improvement program covering management, resourcing, staff development and information management. The Local Area Command remains the hub of service delivery and there will be a continuing focus on accountability and effective management at that level. Business planning, guided by risk management principles, is being implemented throughout the Police Service.

Key priorities are:

- ◆ ethical cost effective crime reduction;
- ◆ improved public safety, and
- ◆ continued improvement in work practices and procedures.

These in turn will lead to:

- ◆ improved police response and public satisfaction;
- ◆ improved employee job satisfaction and motivation; and
- ◆ delivery of effective, appropriate, quality policing services.

Policing services will be delivered through the following four budget programs:

- ◆ Community support;
- ◆ Criminal investigation;
- ◆ Traffic; and
- ◆ Judicial support.

The program structure provides a comprehensive and meaningful grouping of policing services and is aimed at improved community outcomes, value for money and efficient resource allocation.

2000-01 BUDGET

Total Expenses

The 2000-01 recurrent allocation provides for the second stage of the plan to improve the operational strength of the Police Service. Total expenses are expected to increase by \$189 million to \$1,604 million, compared to the budget of \$1,415 million in 1999-2000.

Enrolment targets for the Constable Education Program have been substantially increased to provide for a progressive increase in police numbers. A broad range of strategies has been developed to attract and assess the suitability of potential recruits and to streamline recruitment administration and procedures.

The transfer of responsibility for prisoner escorts to the Department of Corrective Services will continue in 2000-01, targeting regional areas where the task has taken up considerable police time. The current two-year program, begun in 1999-2000 will be completed in 2000-01, freeing up the equivalent of 120 police.

Civilianisation of a range of duties currently performed by sworn police commenced in 1999-2000. In the first stage, 20 Intelligence Officer positions are being civilianised, releasing that number of police to the frontline.

The restructure of Human Resource Services, to be implemented progressively from March 2000, is expected to reduce the number of sworn police in the command from about 66 in 1999-2000 to less than 20 in 2000-01.

Additional funding of \$343,000 has been provided in 2000-01 for the Police and Community Youth Clubs (PCYC) to trial a management restructure and enhance crime prevention and youth programming services. The trial, which will operate in 10 of New South Wales' 58 PCYCs, involves replacing police in managerial positions with civilian managers and transferring remaining PCYC Police (those with core policing functions) to Local Area Commands. The funding will also support the PCYC movement's employment of a six person Program Development Team.

An additional \$2.265 million has been provided in 2000-01 to fund the Police Service's progressive conversion from purchase to leasing of IT equipment under the Government's Master IT Leasing Agreement.

Asset Acquisitions

The Police Service capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ ensure the safety of operational police;
- ◆ provide police with suitable sophisticated equipment to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative information.

In 1999-2000 the Police Service is expected to spend \$118 million on asset acquisitions, \$22 million of which is for Olympic Security, \$12 million for the replacement of the Police Service's Marine Fleet and \$37 million for various computer projects.

During 2000-01 the Police Service will focus on completing a large number of new building and computer projects commenced in 1999-2000 and previous years, as well as commencing several key communications and computer projects.

For 2000-01 the total Capital Program is \$67.2 million, the reduction from 1999-2000 due to the completion of significant special projects such as the Olympic Security equipment and infrastructure. There will also be a significant legacy to the Police Service from Olympics-related projects.

Major New Works

The capital program provides for Major New Works with an estimated total cost (ETC) of \$5.2 million, of which \$3.3 million is allocated in 2000-01.

The Criminal Suspects Identification System costing \$0.5 million will introduce electronic capture of digitised photographic images of suspects.

The Informants Management System (ETC \$1.5 million), with \$0.4 million in 2000-01, will upgrade the computer systems that hold sensitive data on informants, improving accountability and data security in the access of information.

The Executive Information System (ETC \$1.2 million), with \$0.4 million in 2000-01, will overlay the other corporate systems, including the Data Warehouse Infrastructure, and provide management and the executive with superior information management tools to improve decision making and overall planning and management of resources.

The Criminal Histories/Court Results project, at a cost of \$0.6 million, is an enhancement to the Computerised Operational Policing System (C.O.P.S.) that will automate the processing and transfer of criminal histories information between justice agencies. The project is being undertaken in conjunction with enhancements to courts administration systems in the Attorney-General's Department.

The Tamworth Radio Communications project, at \$0.4 million, will replace microwave links between remote radio sites in north east New South Wales and the Tamworth Communication Centre. The project is important in improving the integrity of communication in the area and ensuring the safety of police officers.

Funding of \$1 million has also been provided for the acquisition of digital film processing equipment to support the introduction of digital speed camera technology.

Works-in-Progress

Funding of \$53.1 million is provided for works in progress in 2000-01.

A total of \$18.6 million is allocated for the continuation of various building projects, with the major projects being police stations at Kogarah (\$2.5 million), Waratah (\$2 million), Strathfield (\$3.6 million), Tweed Heads (\$0.3 million), Wellington (\$1.0 million) and Eastwood (\$0.4 million).

In addition, funding is provided for the relocation of the Water Police (\$2.3 million), upgrade of forensic laboratories (\$2.3 million), police housing at Walgett (\$0.3 million), a training facility at Westmead to increase training capacity for serving police officers (\$1.4 million) and the relocation of the Infringement Processing Bureau to Maitland (\$1.1 million).

The joint development of Bondi Police Station is expected to be completed early in 2000-01, providing the Police Service with accommodation at no cost, together with residential accommodation for the commercial developer.

A total of \$18.7 million is provided for continuing plant and equipment projects. An amount of \$1.4 million as the final instalment in the Self Loading Pistol program has been provided, together with \$5.7 million to continue the upgrade to the Radio Network and \$1.0 million for the Telephone Network. Funding has also been provided to continue the development of the Police Assistance Line (\$2.8 million), and for the delivery of the last of the boats for the Marine Fleet Replacement program (\$1.8 million).

The Police Complaints Case Management System (PCCM) was approved, and development commenced during 1999-2000, with a total estimated cost of \$12.9 million for components required by the Police Service, the Police Integrity Commission and the Ombudsman. Funding is provided by way of grants from the Premier's Department, which is managing the project. The Police Service component of the project for 2000-01 is \$5.6 million.

A total of \$15.8 million is provided for the continuation of computer projects throughout the Service, of which \$9.1 million is for the complete upgrade of the Infringement Processing Bureau and \$0.7 million for the Firearms Registry. Funds have also been provided for the completion of the Integrated Financial and Human Resources Systems (\$1.2 million) and the Investigation Management System (\$1.8 million), enhancements to the Computerised Operational Policing System (\$1.2 million) and Forensic Services Systems (\$0.3 million), and acquisition of Livescan digital fingerprinting equipment (\$1.0 million).

Minor Works

The minor works allocation of \$10.7 million will be used to improve Police Service accommodation through planning, site acquisition, small new facilities and the upgrading of existing accommodation, and also for the purchase of smaller items of operational plant and equipment and the replacement of road safety equipment. In future, replacement of computers will be through a leasing arrangement and will not draw on the minor works funding.

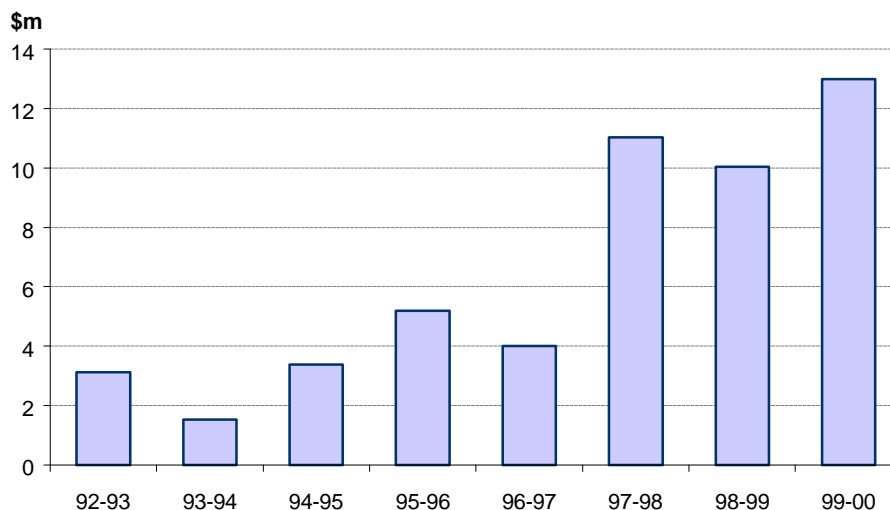
NEW SOUTH WALES CRIME COMMISSION

The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised crime in New South Wales. Its operational activities include, the obtaining of evidence for prosecution of high level drug traffickers and persons involved in organised crime and/or the civil forfeiture of their assets, the furnishing of reports to certain crime enforcement agencies relating to illegal drug trafficking and organised crime and the dissemination of investigatory, technological and analytical expertise.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Commission concluded an extensive restructuring in 1996-97, which enabled it to have greater control over the direction it takes and to better deploy resources. This has produced substantial results already in terms of major arrests and confiscation action.

Table 16.1: Total Realisable Confiscation Orders



STRATEGIC DIRECTIONS

The Commission is constantly reviewing its procedures and practices to ensure it is providing the most efficient and effective means to achieve its objectives. Specific attention is paid to changes in technology and the impact this has on the effectiveness of the Commission.

2000-01 BUDGET

Total Expenses

In 2000-01 it is estimated the total expenditure of the Commission will amount to \$10.7 million representing an 8 percent increase on 1999-2000. Additional funding amounting to \$616,000 has been provided to the Commission in 2000-01 to meet the cost of recruiting additional staff to work with the Special Crime Unit and higher operating expenses, and also to partially fund wage increases awarded to its contract staff. This will allow the Commission to expand its activities and conduct more extensive investigations into high level organised crime and drug trafficking.

Asset Acquisitions

The Commission has undertaken a significant program in recent years to better utilise changes in technology to allow it to more effectively deal with the challenges posed by drug trafficking and organised crime. In 2000-01, the Commission will spend \$1.29 million to continue this program.

POLICE INTEGRITY COMMISSION

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct, and managing and overseeing other agencies in the detection and investigation of police misconduct.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Commission's operational functions have continued to increase since its establishment in 1996 with the addition of other responsibilities including the holding of the Royal Commission of Inquiry into the NSW Police Service and the oversight of a three year audit into the reform process in the NSW Police Service. The Commission has also established an independent telecommunications interception capability.

Increases in the level of expenditure by the Commission since 1997-98 reflect the greater responsibilities it has assumed.

STRATEGIC DIRECTIONS

In 2000-01 the Commission's major priority will be to develop better understanding of the nature, causes and extent of corruption and other serious police misconduct and consequently to develop and apply innovative investigation and prevention strategies.

The Commission will also be overseeing the second year of the Qualitative and Strategic Audit of the Reform Process of the NSW Police Service. This program involves an external auditor reporting to the Commission in respect of the effectiveness of the implementation of reforms contained in recommendations and findings of the Royal Commission into the New South Police Service.

2000-01 BUDGET

Total Expenses

In 2000-01 increased funding will enable the continued operation of the Response Unit. The Unit deals with on-going prosecutions and other matters arising from investigations carried out by the Royal Commission into the NSW Police Service.

In 2000-01 it is estimated total expenses of the Commission will amount to \$15.9 million representing an increase of 7 percent on 1999-2000.

Asset Acquisitions

An amount of \$1.9 million will be spent by the Commission on costs associated with the development of the Police Complaints Case Management System which also involves the NSW Police Service and the Ombudsman's Office. A further \$0.8 million will be spent by the Commission on the expansion of its technical surveillance systems and replacement of ageing information technology hardware, office equipment and its PABX telephone system.

MINISTER FOR POLICE
61 MINISTRY FOR POLICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	3,052	3,282	3,139
Other operating expenses	708	825	774
Depreciation and amortisation	60	55	58
Grants and subsidies	330	327	250
Total Expenses	4,150	4,489	4,221
Less:			
Retained Revenue -			
Investment income	17	24	20
Total Retained Revenue	17	24	20
Gain/(loss) on disposal of non current assets	...	(2)	...
NET COST OF SERVICES	4,133	4,467	4,201

MINISTER FOR POLICE
61 MINISTRY FOR POLICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,966	3,128	3,015
Grants and subsidies	330	327	250
Other	708	838	838
Total Payments	4,004	4,293	4,103
Receipts			
Other	17	26	73
Total Receipts	17	26	73
NET CASH FLOWS FROM OPERATING ACTIVITIES	(3,987)	(4,267)	(4,030)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(99)	(99)	(29)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(99)	(98)	(29)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,982	4,357	4,056
Capital appropriation	99	99	29
Cash reimbursements from the Consolidated Fund Entity	103	102	105
NET CASH FLOWS FROM GOVERNMENT	4,184	4,558	4,190
NET INCREASE/(DECREASE) IN CASH	98	193	131
Opening Cash and Cash Equivalents	199	22	215
CLOSING CASH AND CASH EQUIVALENTS	297	215	346
CASH FLOW RECONCILIATION			
Net cost of services	(4,133)	(4,467)	(4,201)
Non cash items added back	200	167	173
Change in operating assets and liabilities	(54)	33	(2)
Net cash flow from operating activities	(3,987)	(4,267)	(4,030)

MINISTER FOR POLICE
61 MINISTRY FOR POLICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	297	215	346
Receivables	15	20	32
Total Current Assets	312	235	378
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	580	536	565
Accumulated depreciation	(370)	(330)	(388)
Total Non Current Assets	210	206	177
Total Assets	522	441	555
LIABILITIES -			
Current Liabilities -			
Accounts payable	68	119	121
Employee entitlements	284	308	316
Total Current Liabilities	352	427	437
Non Current Liabilities -			
Employee entitlements	14	16	16
Total Non Current Liabilities	14	16	16
Total Liabilities	366	443	453
NET ASSETS	156	(2)	102
EQUITY			
Accumulated funds	156	(2)	102
TOTAL EQUITY	156	(2)	102

MINISTER FOR POLICE
61 MINISTRY FOR POLICE

61.1 Policy Advice Co-ordination and Support

61.1.1 Policy Advice, Co-ordination and Support

Program Objective(s): To independently advise the Minister upon and to co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio.

Program Description: Advice to the Minister on policies, resource allocation and specific issues. Support to the Minister in performance of Ministerial correspondence and other functions. Co-ordination of advice from and action by portfolio agencies and specific issues. Advice and assistance to portfolio agencies.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Minister's Office	15	15
Policy advice and co-ordination	23	23
	38	38

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,052	3,282	3,139
Other operating expenses	708	825	774
Depreciation and amortisation	60	55	58
Grants and subsidies			
Voluntary organisations	280	177	150
Grants to agencies	50	150	100
Total Expenses	4,150	4,489	4,221

MINISTER FOR POLICE
61 MINISTRY FOR POLICE

61.1 Policy Advice Co-ordination and Support

61.1.1 Policy Advice, Co-ordination and Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income

17 24 **20**

Total Retained Revenue

17 24 20

Gain/(loss) on disposal of non current assets

... (2) ...

NET COST OF SERVICES

4,133 4,467 4,201

ASSET ACQUISITIONS

99 99 29

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	1,110,657	1,133,933	1,285,587
Other operating expenses	239,103	245,227	262,198
Maintenance	9,851	14,854	10,260
Depreciation and amortisation	35,835	42,092	43,975
Other expenses	19,779	9,492	1,621
Total Expenses	1,415,225	1,445,598	1,603,641
Less:			
Retained Revenue -			
Sales of goods and services	27,087	30,073	33,946
Investment income	957	1,500	1,300
Grants and contributions	4,039	8,702	48,193
Other revenue	1,298	2,520	1,901
Total Retained Revenue	33,381	42,795	85,340
Gain/(loss) on disposal of non current assets	(1,284)	(7,690)	(246)
NET COST OF SERVICES	1,383,128	1,410,493	1,518,547

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	985,899	984,237	1,141,035
Other	266,853	280,153	298,654
Total Payments	1,252,752	1,264,390	1,439,689
Receipts			
Sale of goods and services	27,111	30,414	33,946
Other	6,350	10,948	84,669
Total Receipts	33,461	41,362	118,615
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,219,291)	(1,223,028)	(1,321,074)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,900	2,700	1,600
Purchases of property, plant and equipment	(100,585)	(118,287)	(67,183)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(98,685)	(115,587)	(65,583)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,176,124	1,198,645	1,325,332
Capital appropriation	97,709	115,570	60,873
Asset sale proceeds transferred to the Consolidated Fund Entity	(900)	(1,200)	(750)
Cash reimbursements from the Consolidated Fund Entity	19,118	19,050	22,000
Cash transfers to Consolidated Fund*	...	(4,415)	...
NET CASH FLOWS FROM GOVERNMENT	1,292,051	1,327,650	1,407,455
NET INCREASE/(DECREASE) IN CASH	(25,925)	(10,965)	20,798
Opening Cash and Cash Equivalents	42,620	37,730	26,765
CLOSING CASH AND CASH EQUIVALENTS	16,695	26,765	47,563

* \$4,285,000 was owed to the New South Wales Police Service for recurrent services in 1998-99 and has been included in the appropriation amount. \$4,415,000 was owed by the Police Service for capital works and services in 1998-99. Net funding adjustments - \$130,000 owed by the New South Wales Police Service.

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

	1999-00	
	Budget	Revised
	\$000	\$000

		2000-01
		Budget
		\$000

CASH FLOW STATEMENT (cont)

CASH FLOW RECONCILIATION

Net cost of services	(1,383,128)	(1,410,493)	(1,518,547)
Non cash items added back	153,420	169,815	174,818
Change in operating assets and liabilities	10,417	17,650	22,655
Net cash flow from operating activities	(1,219,291)	(1,223,028)	(1,321,074)

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	16,695	26,765	47,563
Receivables	3,795	5,942	9,742
Inventories	3,097	2,824	1,940
Other	5,300	17,100	6,500
Total Current Assets	28,887	52,631	65,745
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	941,465	1,018,012	1,141,500
Accumulated depreciation	(266,862)	(302,390)	(375,881)
Periodic maintenance	(1,994)
Total Non Current Assets	672,609	715,622	765,619
Total Assets	701,496	768,253	831,364
LIABILITIES -			
Current Liabilities -			
Accounts payable	17,767	48,700	50,725
Employee entitlements	96,900	97,800	109,400
Other	14,200	14,400	14,500
Total Current Liabilities	128,867	160,900	174,625
Non Current Liabilities -			
Employee entitlements	8,495	8,200	9,200
Other	100
Total Non Current Liabilities	8,595	8,200	9,200
Total Liabilities	137,462	169,100	183,825
NET ASSETS	564,034	599,153	647,539
EQUITY			
Reserves	27,034	65,756	94,391
Accumulated funds	537,000	533,397	553,148
TOTAL EQUITY	564,034	599,153	647,539

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

	Units	1997-98	1998-99	1999-00	2000-01
<u>Average Staffing across all Programs:</u>					
Total Police Service	EFT	16,891	17,067	17,008	17,355
Operational police as % of total actual police numbers	%	85	89	90	90

62.1 Policing Services

62.1.1 Community Support

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of incentives and opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and government organisations concerned with maintaining peace, order and public safety.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Satisfaction with police services based on personal contact	%	78	77	79	80
Strongly agree that police perform job professionally	%	73	75	78	80
Strongly agree that most police are honest	%	69	70	70	70
Incidents reported - major personal and property crime	thous	447	456	471	472

<u>Outputs:</u>					
Calls responded to across the State	mill	n.a.	2.4	2.7	2.7
Response time for urgent calls					
Number of minutes taken to attend 50% of calls	mins	n.a.	5	5	5
Number of minutes taken to attend 80% of calls	mins	n.a.	10	10	10
Major State emergencies	no.	2	7	6	6

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.1 Community Support (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	601,621	710,749	808,816
Other operating expenses	133,382	131,679	139,725
Maintenance	5,290	9,310	6,431
Depreciation and amortisation	19,243	26,383	27,564
Other expenses			
Witnesses expenses	870	1,992	1,621
Firearms purchase scheme	18,158	7,500	...
Total Expenses	778,564	887,613	984,157
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases - other	2,786	2,650	2,650
Academy operations	2,100	3,501	3,501
Inventory sales to other agencies	4,344	4,916	4,916
Minor sales of goods and services	3,297	4,800	4,800
Investment income	514	940	815
Grants and contributions	886	4,712	45,066
Other revenue	697	1,580	1,192
Total Retained Revenue	14,624	23,099	62,940
Gain/(loss) on disposal of non current assets	(689)	(4,820)	(154)
NET COST OF SERVICES	764,629	869,334	921,371
<hr/>			
ASSET ACQUISITIONS	61,472	73,862	41,961

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.2 Criminal Investigation

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Incidents reported - major personal and property crime	thous	447	456	471	472
<u>Outputs</u> :					
Crime scenes attended	thous	43	49	60	75
Scenes where latent prints taken	thous	16	18	22	25
Alleged offences proceeded against	thous	128	163	170	170
not proceeded against	thous	64	78	95	100

1999-00	2000-01
Budget \$000	Revised \$000
324,799	321,596
361,025	361,025

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	257,268	249,012	283,368
Other operating expenses	55,942	60,079	65,747
Maintenance	2,413	3,262	2,253
Depreciation and amortisation	8,779	9,243	9,657
Other expenses			
Witnesses expenses	397
Total Expenses	324,799	321,596	361,025

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.2 Criminal Investigation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Officers on loan	2,295	2,637	2,600
Academy operations	958	1,257	1,257
Investment income	224	329	285
Grants and contributions	81	582	75
Other revenue	318	553	417
Total Retained Revenue	3,876	5,358	4,634
Gain/(loss) on disposal of non current assets	(314)	(1,689)	(54)
NET COST OF SERVICES	321,237	317,927	356,445

ASSET ACQUISITIONS	18,949	26,047	14,841
---------------------------	---------------	---------------	---------------

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.3 Traffic

Program Objective(s): To minimise road trauma, maximise road safety and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and government bodies concerned with road safety and traffic management.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Road fatalities and serious injuries per 100,000 vehicles	no.	185	193	194	190
Persons who wear a seatbelt always/most of the time	%	97	98	98	98
People who never drive: over the speed limit by 10 kilometres or more	%	26	24	26	25
when possibly over 0.05% blood alcohol limit	%	76	75	77	80

Outputs:

Prescribed concentration of alcohol incidents	thous	16.7	21.5	22.7	23.0
Proportion of drivers charged after testing	%	0.8	1.1	1.2	1.0
Traffic infringement notices issued	mill	1.7	1.6	1.6	1.6

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	94,551	86,292	93,398
Other operating expenses	23,746	25,509	27,062
Maintenance	1,025	1,130	781
Depreciation and amortisation	3,727	3,204	3,346
Other expenses			
Witnesses expenses	169
Total Expenses	123,218	116,135	124,587

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.3 Traffic (cont)

OPERATING STATEMENT

Less:

Retained Revenue -

Sales of goods and services			
Interviews regarding accidents	1,456	1,480	1,480
Insurance reports	724	690	3,700
Academy operations	407	393	393
Commercial Infringement Bureau	8,275	7,300	8,200
Investment income	82	114	99
Grants and contributions	3,034	3,203	3,026
Other revenue	135	192	145
Total Retained Revenue	14,113	13,372	17,043
Gain/(loss) on disposal of non current assets	(134)	(585)	(18)
NET COST OF SERVICES	109,239	103,348	107,562

ASSET ACQUISITIONS	6,964	9,108	5,144
---------------------------	--------------	--------------	--------------

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.4 Judicial Support

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support for victims and witnesses.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Persons proceeded against	thous	127.8	163.4	170.0	170.0
Cases diverted from court by caution or youth conference	%	4	11	15	16
Cases directed to court by:					
Arrests and charges	%	49	36	34	33
Court Attendance Notices or summonses	%	47	53	51	51
			-----	-----	
			1999-00		2000-01
		Budget	Revised		Budget
		\$000	\$000		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related	157,217	87,880		100,005
Other operating expenses	26,033	27,960		29,664
Maintenance	1,123	1,152		795
Depreciation and amortisation	4,086	3,262		3,408
Other expenses				
Witnesses expenses	185
Total Expenses	188,644	120,254		133,872

MINISTER FOR POLICE
62 NEW SOUTH WALES POLICE SERVICE

62.1 Policing Services

62.1.4 Judicial Support (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Academy operations	445	449	449
Investment income	137	117	101
Grants and contributions	38	205	26
Other revenue	148	195	147
Total Retained Revenue	768	966	723
Gain/(loss) on disposal of non current assets	(147)	(596)	(20)
NET COST OF SERVICES	188,023	119,884	133,169

ASSET ACQUISITIONS	11,580	9,270	5,237
---------------------------	---------------	--------------	--------------

MINISTER FOR POLICE
63 NEW SOUTH WALES CRIME COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	6,200	6,684	6,948
Other operating expenses	2,142	2,334	2,234
Maintenance	120	57	123
Depreciation and amortisation	1,331	870	1,412
Other expenses	18	...	18
Total Expenses	9,811	9,945	10,735
Less:			
Retained Revenue -			
Sales of goods and services	5	5	5
Investment income	50	50	51
Other revenue	510	1,000	525
Total Retained Revenue	565	1,055	581
Gain/(loss) on disposal of non current assets	...	10	...
NET COST OF SERVICES	9,246	8,880	10,154

MINISTER FOR POLICE
63 NEW SOUTH WALES CRIME COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	5,822	6,163	6,545
Other	2,280	2,401	2,355
Total Payments	8,102	8,564	8,900
Receipts			
Sale of goods and services	5	5	5
Other	560	535	556
Total Receipts	565	540	561
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,537)	(8,024)	(8,339)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	156	...
Purchases of property, plant and equipment	(1,500)	(1,095)	(1,290)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,500)	(939)	(1,290)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	7,285	7,270	8,055
Capital appropriation	1,500	1,500	1,290
Cash reimbursements from the Consolidated Fund Entity	261	260	280
Cash transfers to Consolidated Fund	...	(56)	...
NET CASH FLOWS FROM GOVERNMENT	9,046	8,974	9,625
NET INCREASE/(DECREASE) IN CASH	9	11	(4)
Opening Cash and Cash Equivalents	1,791	1,457	1,468
CLOSING CASH AND CASH EQUIVALENTS	1,800	1,468	1,464
CASH FLOW RECONCILIATION			
Net cost of services	(9,246)	(8,880)	(10,154)
Non cash items added back	1,709	1,196	1,815
Change in operating assets and liabilities	...	(340)	...
Net cash flow from operating activities	(7,537)	(8,024)	(8,339)

MINISTER FOR POLICE
63 NEW SOUTH WALES CRIME COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,800	1,468	1,464
Receivables	62	779	779
Other	35	46	46
Total Current Assets	1,897	2,293	2,289
Non Current Assets -			
Property, plant and equipment - Cost/valuation	13,364	12,562	13,852
Accumulated depreciation	(3,662)	(3,006)	(4,418)
Total Non Current Assets	9,702	9,556	9,434
Total Assets	11,599	11,849	11,723
LIABILITIES -			
Current Liabilities -			
Accounts payable	259	361	361
Employee entitlements	405	546	546
Total Current Liabilities	664	907	907
Total Liabilities	664	907	907
NET ASSETS	10,935	10,942	10,816
EQUITY			
Reserves	2,183	2,183	2,183
Accumulated funds	8,752	8,759	8,633
TOTAL EQUITY	10,935	10,942	10,816

MINISTER FOR POLICE
63 NEW SOUTH WALES CRIME COMMISSION

63.1 Combating Crime

63.1.1 Combating Crime

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Commission	1	1
Operations Division	74	74
Operations Support Division	16	16
	91	91

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,200	6,684	6,948
Other operating expenses	2,142	2,334	2,234
Maintenance	120	57	123
Depreciation and amortisation	1,331	870	1,412
Other expenses			
Witness protection expenses	18	...	18
Total Expenses	9,811	9,945	10,735

MINISTER FOR POLICE
63 NEW SOUTH WALES CRIME COMMISSION

63.1 Combating Crime

63.1.1 Combating Crime (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services	5	5	5
Minor sales of goods and services	50	50	51
Investment income	510	1,000	525

Total Retained Revenue	565	1,055	581
-------------------------------	------------	--------------	------------

Gain/(loss) on disposal of non current assets	...	10	...
---	-----	----	-----

NET COST OF SERVICES	9,246	8,880	10,154
-----------------------------	--------------	--------------	---------------

ASSET ACQUISITIONS	1,500	1,000	1,290
---------------------------	--------------	--------------	--------------

MINISTER FOR POLICE
64 POLICE INTEGRITY COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	8,036	8,163	9,155
Other operating expenses	4,842	4,903	5,202
Maintenance	304	125	312
Depreciation and amortisation	1,311	1,644	1,275
Total Expenses	14,493	14,835	15,944
Less:			
Retained Revenue -			
Investment income	14	35	14
Grants and contributions	...	330	2,372
Total Retained Revenue	14	365	2,386
NET COST OF SERVICES	14,479	14,470	13,558

MINISTER FOR POLICE
64 POLICE INTEGRITY COMMISSION

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	7,885	8,147	9,010
Other	5,259	5,136	5,514
Total Payments	13,144	13,283	14,524
Receipts			
Other	11	347	2,405
Total Receipts	11	347	2,405
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,133)	(12,936)	(12,119)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(875)	(978)	(2,740)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(875)	(978)	(2,740)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	12,599	12,900	13,247
Capital appropriation	875	974	799
Cash reimbursements from the Consolidated Fund Entity	408	350	521
NET CASH FLOWS FROM GOVERNMENT	13,882	14,224	14,567
NET INCREASE/(DECREASE) IN CASH	(126)	310	(292)
Opening Cash and Cash Equivalents	906	417	727
CLOSING CASH AND CASH EQUIVALENTS	780	727	435
CASH FLOW RECONCILIATION			
Net cost of services	(14,479)	(14,470)	(13,558)
Non cash items added back	1,487	1,799	1,475
Change in operating assets and liabilities	(141)	(265)	(36)
Net cash flow from operating activities	(13,133)	(12,936)	(12,119)

MINISTER FOR POLICE
64 POLICE INTEGRITY COMMISSION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	780	727	435
Receivables	3	19	...
Other	5	18	18
Total Current Assets	788	764	453
Non Current Assets -			
Property, plant and equipment - Cost/valuation	9,088	9,006	11,679
Accumulated depreciation	(2,905)	(3,193)	(4,401)
Total Non Current Assets	6,183	5,813	7,278
Total Assets	6,971	6,577	7,731
LIABILITIES -			
Current Liabilities -			
Accounts payable	192	72	17
Employee entitlements	305	280	280
Other	20
Total Current Liabilities	517	352	297
NET ASSETS	6,454	6,225	7,434
EQUITY			
Accumulated funds	6,454	6,225	7,434
TOTAL EQUITY	6,454	6,225	7,434

MINISTER FOR POLICE
64 POLICE INTEGRITY COMMISSION

64.1 Prevention of Serious Police Misconduct

64.1.1 Prevention of Serious Police Misconduct

Program Objective(s): To prevent, detect and investigate serious police misconduct and manage and oversee other agencies in the detection and investigation of serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities</u> :		
Commission	9	6
Operations/Investigations	70	81
Support Services	15	18
	94	105
	1999-00	2000-01
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	8,036	8,163	9,155
Other operating expenses	4,842	4,903	5,202
Maintenance	304	125	312
Depreciation and amortisation	1,311	1,644	1,275
Total Expenses	14,493	14,835	15,944
Less:			
Retained Revenue -			
Investment income	14	35	14
Grants and contributions	...	330	2,372
Total Retained Revenue	14	365	2,386
NET COST OF SERVICES	14,479	14,470	13,558
ASSET ACQUISITIONS	875	978	2,740

MINISTER FOR PUBLIC WORKS AND SERVICES

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Office of the Minister for Public Works and Services			
Total Expenses	34.1	41.8	22.6
Asset Acquisitions
Department of Public Works and Services			
Total Expenses	339.5	362.7	6.8
Asset Acquisitions	18.4	18.1	(-) 1.6
State Valuation Office			
Total Expenses	13.2	12.4	(-) 6.1
Asset Acquisitions	...	0.1	...
Total, Minister for Public Works and Services			
Total Expenses	386.8	416.9	7.8
Asset Acquisitions	18.4	18.2	(-) 1.1

OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

The recurrent funding for the Office of the Minister for Public Works and Services provides for the development of operational policy and risk management frameworks that ensure effective utilisation of resources and reduce Government's risk exposure in its procurement activities.

The services include advice and policy development for procurement, risk management, total asset management, management of Government-wide contracts and provision of maintenance services for key heritage buildings.

These services are purchased from the Department of Public Works and Services.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses have increased by 22.6 percent from the 1999-2000 Budget. The variance is mostly due to expenses relating to the CBD Core Office Accommodation Strategy.

Over recent years, significant funding has been provided for the City Improvement Project (\$41 million). The work includes construction of kerb realignment in George Street (Bathurst Street and Railway Square) and Railway Square, increasing footpath area and improving safety and amenities for pedestrians. The Sydney City Council and the NSW Government jointly funded the project.

Other main items include expenditure on Project Risk Management, Total Assets Management and Specialist Policy Advice and Investigations.

Funds provided for Project Risk Management and Total Assets Management activities are used to reduce risks in contracting for capital works and to make optimal use of Government assets through effective planning, acquisition, management and disposal strategies.

The Specialist Policy Advice and Investigations program provides for impartial advice and professional expertise on business services and infrastructure to the NSW Government. Areas include environment and energy management initiatives, natural disaster relief, Government liaison and heritage conservation advice.

STRATEGIC DIRECTIONS

The Office of the Minister for Public Works and Services has an advisory role to Government and develops whole of Government policies and activities including:

- ◆ development of a whole of Government approach to total asset management policy, procedures and standards;
- ◆ provision of leadership in the reform of the building and construction industry;
- ◆ consolidation of the Government's purchasing power to maximise benefits and cost savings to Government and clients;
- ◆ consolidation of the Government's contracting to maximise benefits of the risk management process across all procurement functions;
- ◆ provision of information to the public on Government initiatives and activities through various communication media and the Government Gazette; and

- ◆ impartial advice and expertise on business services and infrastructure to the Government in areas including environment and energy management, natural disaster relief and heritage conservation.

2000-01 BUDGET

Total Expenses

Total Expenses of \$41.8 million include:

- ◆ \$8.3 million for the CBD Core Office Accommodation Strategy to enable the relocation of agencies from Governor Macquarie Tower to cheaper accommodation;
- ◆ \$5.8 million allocated to Project Risk Management and Total Assets Management activities in 2000-01. This is to reduce risks in contracting for capital works and to make optimal use of Government assets through effective planning, acquisition, management and disposal strategies;
- ◆ \$4.3 million for stonework and heritage maintenance projects and \$5 million for the purchase of sandstone. Restoration work is to be carried out on Sydney Observatory, Art Gallery, Australian Museum, Government House, State Library, Darlinghurst Court and East Sydney College;
- ◆ \$4.8 million allocated to Specialist Policy Advice and Investigations;
- ◆ \$3.3 million for ongoing Construction Industry Development;
- ◆ \$2.3 million for the provision of Government wide procurement and purchasing policies which, pass on savings to agencies through the bulk purchasing power of the Government; and
- ◆ \$1.6 million for the maintenance of Parliament House and Government House.

DEPARTMENT OF PUBLIC WORKS AND SERVICES

The Department of Public Works and Services was established in 1995, following recognition by the NSW Government of the need for a specialist organisation which would focus on eliminating the duplication of non-core functions in government agencies and the provision of efficient service delivery with reduced waste.

The Department develops a strategic partnership with its clients, bringing together a wide range of technical, managerial and specialist skills which, together with an intimate knowledge of Government, its policies and processes, ensures that clients are provided with innovative and practical solutions to all their asset related needs. As a commercially focused service delivery organisation, the work of the Department is broad and diverse, ranging from providing leadership in developing and implementing whole-of-government policies to providing commercial business services that meet client needs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

As the Department's major client base is the public sector, changes in Government policies and directions have a direct impact on its financial performance. Savings in government spending, restructure of agencies, new policy initiatives and redirection of funding to specific portfolios have the capacity to open up new markets or conversely restrict other markets with a resultant impact on performance.

The Department's expenditure for 2000-01 is expected to marginally increase mainly due to award salary increases and expenses associated with E-Commerce projects.

STRATEGIC DIRECTIONS

To ensure that the Department remains competitive in the current and future economic climate, it has introduced new business programs in recent years. These are aimed at defining the Department's business strategy in terms of key markets, clients and products and therefore set the overall marketing objectives.

To meet these objectives, a new business support model will deliver a more centralised approach to future corporate services delivery within the Department. Significant benefits in the form of economies of scale and improved efficiencies will result.

Another recent key strategic development has been the implementation of the Department's Information Management and Technology strategy. This initiative is intended to ensure that the Department will provide clients with efficient and timely service. This will become increasingly important as commerce moves rapidly towards new and more demanding means of delivering products and services.

It is anticipated that these changes will have a positive impact on financial performance of the Department from the year 2000-01.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated to be \$362.7 million, an increase of 6.8 percent over 1999-2000. The variation is mainly due to the increase in award salaries and expenses associated with E-Commerce projects. These additional costs are expected to be partly offset by savings from the Corporate Change Program.

Asset Acquisitions

Total expenditure for 2000-01 is budgeted at \$18.1 million, compared to \$18.4 million during 1999-2000. Major expenditure for 2000-01 includes \$2.6 million for the Integrated Management System, the \$3.7 million E-Commerce Project and the \$8.0 million Corporate Infrastructure and System Upgrade.

STATE VALUATION OFFICE

The State Valuation Office (SVO) was transferred, as a commercial unit, to the Department of Public Works and Services (DPWS) from the Department of Land and Water Conservation on 8 April 1999.

The SVO operates in a contestable market in the provision of services to the regulatory body, the Valuer-General's Department.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The transfer of the SVO has resulted in a restructure of the business including transfer of information technology infrastructure and support services to DPWS. This will facilitate full integration of the operations of the SVO with the Department's operations.

STRATEGIC DIRECTIONS

The SVO delivers mass land rating and taxing valuations to Government and provides a property consultancy service to other Government agencies (local and State). The SVO competes with the private sector for this business, which includes market valuations, rental and compensation assessments.

The SVO's future will depend on its ability to supply its services in a competitive environment.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated to be \$12.4 million, which is marginally lower than the forecast for 1999-2000.

The majority of the SVO's staff are qualified real estate valuers. The remainder manage and/or support the delivery of client services. Corporate support functions are outsourced to enable concentration on core business.

Asset Acquisitions

Some rationalisation of accommodation is proposed during 2000-01. The asset acquisition program provides for minor fit-out costs estimated at \$60,000.

MINISTER FOR PUBLIC WORKS AND SERVICES
65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	690	480	625
Other operating expenses	335	355	534
Depreciation and amortisation	62	62	62
Grants and subsidies	8,722	17,290	19,481
Other expenses	24,247	41,247	21,100
Total Expenses	34,056	59,434	41,802
Less:			
Retained Revenue -			
Investment income	31	130	103
Total Retained Revenue	31	130	103
NET COST OF SERVICES	34,025	59,304	41,699

MINISTER FOR PUBLIC WORKS AND SERVICES
65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	654	460	605
Grants and subsidies	8,722	17,290	19,481
Other	24,582	41,938	21,634
Total Payments	33,958	59,688	41,720
Receipts			
Other	36	135	125
Total Receipts	36	135	125
NET CASH FLOWS FROM OPERATING ACTIVITIES	(33,922)	(59,553)	(41,595)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	33,892	59,291	41,652
Cash transfers to Consolidated Fund	...	(36)	...
NET CASH FLOWS FROM GOVERNMENT	33,892	59,255	41,652
NET INCREASE/(DECREASE) IN CASH	(30)	(298)	57
Opening Cash and Cash Equivalents	356	727	429
CLOSING CASH AND CASH EQUIVALENTS	326	429	486
CASH FLOW RECONCILIATION			
Net cost of services	(34,025)	(59,304)	(41,699)
Non cash items added back	98	82	82
Change in operating assets and liabilities	5	(331)	22
Net cash flow from operating activities	(33,922)	(59,553)	(41,595)

MINISTER FOR PUBLIC WORKS AND SERVICES
65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	326	429	486
Receivables	68	72	50
Inventories	529	753	753
Total Current Assets	923	1,254	1,289
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	309	309	309
Accumulated depreciation	(144)	(144)	(206)
Total Non Current Assets	165	165	103
Total Assets	1,088	1,419	1,392
NET ASSETS	1,088	1,419	1,392
EQUITY			
Accumulated funds	1,088	1,419	1,392
TOTAL EQUITY	1,088	1,419	1,392

MINISTER FOR PUBLIC WORKS AND SERVICES
65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

65.1 Risk Management and Policy Development

65.1.1 Risk Management and Policy Development

Program Objective(s): To provide risk management and policy services to the Minister and Government.

Program Description: Provision of services to Government including advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities</u> :	6	8

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	690	480	625
Other operating expenses	335	355	534
Depreciation and amortisation	62	62	62
Grants and subsidies			
Public Works and Services - interim additional staff costs	1,380	1,380	...
Grants to agencies	...	7,680	10,062
Contributions for Year 2K problems	...	318	...
Government Cleaning Service - sick leave liability	80	80	85
Parramatta Government Property Strategy	...	570	...
Heritage buildings programs - non budget dependent general government agencies	4,262	4,262	4,334
Purchase of sandstone	2,500	2,500	5,000
City Improvement Project	500	500	...

MINISTER FOR PUBLIC WORKS AND SERVICES
65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

65.1 Risk Management and Policy Development

65.1.1 Risk Management and Policy Development (cont)

OPERATING STATEMENT (cont)

Parliament House maintenance	768	768	1,111
Government House maintenance	520	520	520
Government Cleaning Contract	...	17,000	...
Public building maintenance	312	312	312
Whole of Government procurement	2,770	3,080	2,296
Information technology and telecommunications policy and services	153	153	153
Information services	2,140	2,140	2,140
Project risk management	8,302	8,302	5,336
Total Asset Management	450	450	450
Construction industry development	3,297	3,297	3,297
Specialist policy advice and investigations	4,779	4,496	4,806
Compliance with regulations	756	729	679
Total Expenses	34,056	59,434	41,802
Less:			
Retained Revenue -			
Investment income	31	130	103
Total Retained Revenue	31	130	103
NET COST OF SERVICES	34,025	59,304	41,699

MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	335,947	343,192	361,452
Investment income	4,198	3,058	3,320
Grants and contributions	1,380	1,380	...
Total Retained Revenue	341,525	347,630	364,772
Less:			
Expenses -			
Operating Expenses -			
Employee Related	140,333	173,212	174,130
Other operating expenses	189,356	171,268	176,981
Superannuation – Actuarial Adjustment	...	(62,177)	...
Maintenance	635	1,215	3,483
Depreciation and amortisation	9,150	6,305	8,097
Total Expenses	339,474	289,823	362,691
Gain/(loss) on disposal of non current assets	161	20	29
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	2,212	57,827	2,110
Distributions -			
Dividends	752	...	717
Tax equivalents	797	...	760

MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	333,197	351,831	362,605
Other	5,601	3,181	56,120
Total Receipts	338,798	355,012	418,725
Payments			
Employee Related	141,074	173,188	172,806
Equivalent Income Tax	1,531	129	570
Other	186,474	186,753	222,898
Total Payments	329,079	360,070	396,274
NET CASH FLOWS FROM OPERATING ACTIVITIES	9,719	(5,058)	22,451
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	227	46	78
Proceeds from sale of investments	...	13,587	...
Purchases of property, plant and equipment	(18,448)	(18,476)	(18,084)
Purchases of investments	(591)	...	(6,625)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(18,812)	(4,843)	(24,631)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(2,139)	(536)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(2,139)	(536)	...
NET INCREASE/(DECREASE) IN CASH	(11,232)	(10,437)	(2,180)
Opening Cash and Cash Equivalents	65,740	39,934	29,497
CLOSING CASH AND CASH EQUIVALENTS	54,508	29,497	27,317
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	1,415	57,827	1,350
Non cash items added back	9,155	6,305	8,097
Change in operating assets and liabilities	(851)	(69,190)	13,004
Net cash flow from operating activities	9,719	(5,058)	22,451

MINISTER FOR PUBLIC WORKS AND SERVICES
DEPARTMENT OF PUBLIC WORKS AND SERVICES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	54,508	29,497	27,317
Investments	61,000	64,000	70,625
Receivables	114,167	156,663	154,725
Inventories	9,494	9,504	9,323
Other	162,192	235,232	235,234
Total Current Assets	401,361	494,896	497,224
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	116,157	111,165	126,200
Accumulated depreciation	(41,557)	(37,176)	(42,273)
Periodic maintenance	(285)
Other	44,031	46,795	44,795
Total Non Current Assets	118,346	120,784	128,722
Total Assets	519,707	615,680	625,946
LIABILITIES -			
Current Liabilities -			
Accounts payable	147,013	126,348	136,791
Employee entitlements	12,415	13,897	15,223
Other provisions	2,150	1,000	1,907
Other	22,726	67,944	66,901
Total Current Liabilities	184,304	209,189	220,822
Non Current Liabilities -			
Employee entitlements	44,031	46,795	44,795
Total Non Current Liabilities	44,031	46,795	44,795
Total Liabilities	228,335	255,984	265,617
NET ASSETS	291,372	359,696	360,329
EQUITY			
Reserves	2,778	2,778	2,778
Accumulated funds	288,594	356,918	357,551
TOTAL EQUITY	291,372	359,696	360,329

MINISTER FOR PUBLIC WORKS AND SERVICES
STATE VALUATION OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	13,401	13,011	12,890
Investment income	71	65	65
Total Retained Revenue	13,472	13,076	12,955
Less:			
Expenses -			
Operating Expenses -			
Employee Related	9,850	9,300	8,823
Other operating expenses	3,160	3,447	3,494
Depreciation and amortisation	179	77	44
Total Expenses	13,189	12,824	12,361
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	283	252	594
Distributions -			
Dividends	75	110	202
Tax equivalents	45	45	214

MINISTER FOR PUBLIC WORKS AND SERVICES
STATE VALUATION OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	13,387	12,968	12,742
Other	79	65	1,684
Total Receipts	13,466	13,033	14,426
Payments			
Employee Related	9,787	9,047	8,810
Equivalent Income Tax	45	(13)	165
Other	3,154	3,346	5,239
Total Payments	12,986	12,380	14,214
NET CASH FLOWS FROM OPERATING ACTIVITIES	480	653	212
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(60)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(60)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(75)	...	(110)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(75)	...	(110)
NET INCREASE/(DECREASE) IN CASH	405	653	42
Opening Cash and Cash Equivalents	1,748	1,737	2,390
CLOSING CASH AND CASH EQUIVALENTS	2,153	2,390	2,432
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	238	207	380
Non cash items added back	179	77	44
Change in operating assets and liabilities	63	369	(212)
Net cash flow from operating activities	480	653	212

MINISTER FOR PUBLIC WORKS AND SERVICES
STATE VALUATION OFFICE

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,153	2,390	2,432
Receivables	645	778	950
Total Current Assets	2,798	3,168	3,382
Non Current Assets -			
Property, plant and equipment - Cost/valuation	717	711	771
Accumulated depreciation	(710)	(679)	(723)
Other	3,619	3,280	3,400
Total Non Current Assets	3,626	3,312	3,448
Total Assets	6,424	6,480	6,830
LIABILITIES -			
Current Liabilities -			
Accounts payable	760	761	659
Employee entitlements	332	1,217	1,230
Other provisions	60	228	369
Total Current Liabilities	1,152	2,206	2,258
Non Current Liabilities -			
Employee entitlements	4,228	3,680	3,800
Total Non Current Liabilities	4,228	3,680	3,800
Total Liabilities	5,380	5,886	6,058
NET ASSETS	1,044	594	772
EQUITY			
Accumulated funds	1,044	594	772
TOTAL EQUITY	1,044	594	772

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

OVERVIEW

Agency	<i>Budget</i> 1999-2000 \$m	<i>Budget</i> 2000-01 \$m	<i>Variation</i> %
Tourism New South Wales			
Total Expenses	48.6	49.7	2.3
Asset Acquisitions	1.6	0.9	(-) 45.5
Total, Minister for Small Business and Minister for Tourism			
Total Expenses	48.6	49.7	2.3
Asset Acquisitions	1.6	0.9	(-) 45.5

TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for marketing New South Wales as a holiday destination in the Australian domestic market and targeted international markets. It also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000, major developments included a review and update of the New South Wales Regional Tourism Plan. A new action plan for 2000-2003 was prepared following extensive in-region consultation throughout the State. The plan sets out initiatives through which Tourism New South Wales helps drive tourism marketing direction, growth and development in the regions and comes into effect in July 2000.

The successful *Experience it* theme was further developed in 1999-2000. The South Coast Touring by Car television and print advertising campaign, the first of a series planned for regional New South Wales was launched in February with 18,720 consumer responses received in the first 7 weeks. The Short Breaks campaign was launched in March 2000, initially promoting the Central Coast, Hunter, Blue Mountains and the Shoalhaven as easy getaway breaks for the Sydney market.

New South Wales Holidays entered its fifth year as a major tourism-wholesaling program targeting consumers Australia-wide. Its sales force was increased during the year to promote Sydney, Short Breaks, Beaches and Outback holidays to the travel agent network.

In order to maximise the tourism benefits from the Sydney 2000 Olympic and Paralympic Games, Tourism New South Wales initiated the establishment of the Sydney Media Centre at Darling Island that will service all media, accredited or non-accredited. It will particularly specialise in the media who have not received SOCOG accreditation. These services are being delivered in partnership with other State and Federal government agencies and sponsors.

Tourism New South Wales continued its involvement in the development and promotion of a wide range of special events that draw visitors to Sydney and regional centres.

Tourism New South Wales, with the Australian Tourist Commission, will stage the Australian Tourism Exchange from 29 May-2 June 2000. New South Wales tourism products will be exposed to 800 international buyers and over 50 of the world's leading travel writers.

Throughout 1999-2000 Tourism New South Wales undertook targeted trade and media activity in key international markets, with a particular emphasis on UK, US and Japan. In Japan it conducted a major program with Qantas bringing 160 travel planners and retail agents to Sydney to educate them on new tourism products and holiday experiences as a way of addressing the decline in Japanese visitors to Australia.

STRATEGIC DIRECTIONS

The New South Wales Tourism Masterplan provides the framework within which the following strategic objectives will be achieved:

- ◆ increase awareness, positive perceptions and intention to travel to New South Wales for a leisure holiday and convert this awareness into increased sales of New South Wales leisure holidays;
- ◆ grow business related tourism in New South Wales and enhance the long term sustainability of the New South Wales tourism industry;
- ◆ develop quality products and experiences that best motivate and meet customer demand; and
- ◆ facilitate effective networks that develop the industry.

2000-01 BUDGET

Total Expenses

Total expenses for Tourism New South Wales are estimated at \$49.7 million in 2000-01, with the major components being:

- ◆ over \$26 million for the further development and implementation of its integrated marketing campaign both within Australia and also targeted international marketing programs in the UK, Europe, North America, Japan, Asia and New Zealand, plus the delivery of services for the media in the lead up to and during the Olympic Games;
- ◆ \$310,000 towards a program to increase awareness of Sydney and regional New South Wales holiday experiences amongst retail travel agents in key international markets. This will increase the ability of agents to sell New South Wales knowledgeably and enthusiastically to their clients.
- ◆ \$1 million towards a major sales campaign in Asia aimed at providing holiday packages and special offers that support the images consumers saw of Sydney and New South Wales during Olympic Games broadcasts, and turning heightened awareness and interest into sales; and
- ◆ \$455,000 to deliver six international gateway websites, giving a local user-friendly “look and feel” to accessing New South Wales holiday experiences on the web.

Asset Acquisitions

The asset acquisition program of Tourism New South Wales is \$878,000 in 2000-01, which is comprised of:

- ◆ \$694,000 in 2000-01 as part of the \$2 million program over four years (commenced in 1999-2000) to support the continued development of six Gateway Visitor Information Centres at Tweed Heads, Tenterfield, Eden, Bulli, Lithgow and Gosford; and
- ◆ \$184,000 to continue work on an innovative project that will provide the infrastructure to enable Tourism New South Wales and three other Government agencies to jointly purchase the remote management and administration of computer network services, to share a range of IT services and achieve other organisational efficiencies in the future.

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
66 TOURISM NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,873	10,776	11,430
Other operating expenses	36,843	39,287	37,711
Depreciation and amortisation	882	465	557
Total Expenses	48,598	50,528	49,698
Less:			
Retained Revenue -			
Sales of goods and services	596	754	760
Investment income	250	250	250
Grants and contributions	5,500	6,393	5,828
Other revenue	530	41	45
Total Retained Revenue	6,876	7,438	6,883
NET COST OF SERVICES	41,722	43,090	42,815

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

66 TOURISM NEW SOUTH WALES

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	10,151	10,027	10,762
Other	36,018	38,303	37,804
Total Payments	46,169	48,330	48,566
Receipts			
Sale of goods and services	596	739	755
Other	5,180	5,533	4,968
Total Receipts	5,776	6,272	5,723
NET CASH FLOWS FROM OPERATING ACTIVITIES	(40,393)	(42,058)	(42,843)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,612)	(1,612)	(878)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,612)	(1,612)	(878)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	39,989	41,399	41,388
Capital appropriation	1,612	1,612	878
Cash reimbursements from the Consolidated Fund Entity	320	320	345
NET CASH FLOWS FROM GOVERNMENT	41,921	43,331	42,611
NET INCREASE/(DECREASE) IN CASH	(84)	(339)	(1,110)
Opening Cash and Cash Equivalents	1,342	1,752	1,413
CLOSING CASH AND CASH EQUIVALENTS	1,258	1,413	303
CASH FLOW RECONCILIATION			
Net cost of services	(41,722)	(43,090)	(42,815)
Non cash items added back	1,531	1,024	1,200
Change in operating assets and liabilities	(202)	8	(1,228)
Net cash flow from operating activities	(40,393)	(42,058)	(42,843)

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
66 TOURISM NEW SOUTH WALES

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,258	1,413	303
Receivables	784	793	1,708
Other	200	150	200
Total Current Assets	2,242	2,356	2,211
Non Current Assets -			
Property, plant and equipment - Cost/valuation	5,052	5,478	4,656
Accumulated depreciation	(1,969)	(1,388)	(1,945)
Total Non Current Assets	3,083	4,090	2,711
Total Assets	5,325	6,446	4,922
LIABILITIES -			
Current Liabilities -			
Accounts payable	848	1,140	977
Employee entitlements	680	1,030	1,050
Other	420	120	120
Total Current Liabilities	1,948	2,290	2,147
Non Current Liabilities -			
Employee entitlements	200
Other	660	660	540
Total Non Current Liabilities	860	660	540
Total Liabilities	2,808	2,950	2,687
NET ASSETS	2,517	3,496	2,235
EQUITY			
Reserves	...	600	600
Accumulated funds	2,517	2,896	1,635
TOTAL EQUITY	2,517	3,496	2,235

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
66 TOURISM NEW SOUTH WALES

66.1 Development of the Tourism Industry

66.1.1 Strategic Planning

Program Objective(s): To improve the economic gain and the contribution of tourism to the future development of New South Wales through implementation of the New South Wales Tourism Masterplan. The Masterplan provides a coordinated industry and Government approach for the development of the New South Wales tourism industry.

Program Description: Development and implementation of strategies in the New South Wales Tourism Masterplan to maximise the benefits of industry and Government partnership in promoting and developing tourism.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Tourism Masterplan actions initiated	no.	56	75	73	90
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	19	17	17	17
Regional Tourism Plans supported	no.	8	10	7	6
<u>Average Staffing:</u>	EFT	12	12	13	13

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,025	1,011	1,152
Other operating expenses	1,258	1,189	1,169
Depreciation and amortisation	46	16	44
Total Expenses	2,329	2,216	2,365

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
66 TOURISM NEW SOUTH WALES

66.1 Development of the Tourism Industry

66.1.1 Strategic Planning (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	66	35	7
Investment income	25	25	25
Grants and contributions	...	129	...
Other revenue	2	2	2
Total Retained Revenue	93	191	34
NET COST OF SERVICES	2,236	2,025	2,331

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

66 TOURISM NEW SOUTH WALES

66.1 Development of the Tourism Industry

66.1.2 Marketing

Program Objective(s): To drive demand for the sales of New South Wales tourism products to achieve economic benefit throughout the State.

Program Description: Promotion of tourism to New South Wales through development of tourism products and marketing which meets consumers' needs, with the aim of attracting high spending visitors. An example is co-operative advertising with industry partners. Increase awareness, distribution and sales of New South Wales tourism products through wholesale initiatives. Encouragement of a wider distribution of tourism benefits throughout New South Wales by implementing the Regional Tourism Action Plan.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Marketing funds contributed by the tourist industry -					
In-kind	\$m	5.0	5.2	5.2	5.2
Cash	\$m	4.5	4.5	4.7	4.7
Product sales wholesale	\$m	6.0	10.5	15.0	25.0
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	34.9	51.7	150.0	200.0
Domestic	\$m	10.5	10.5	13.0	15.0
Conference bids won for Sydney -					
Conferences	no.	24	40	38	n.a.
Delegates	thous	28	38	41	n.a.
Delegate days	thous	144	168	206	n.a.
Estimated value of conferences to the economy	\$m	112	117	140	145
Estimated value of Meetings, Incentives and Exhibitions won	\$m	n.a.	78	92	90
<u>Outputs:</u>					
Expenditure value of promotional activities	\$m	11.5	12.1	13.0	13.0
Visiting journalists hosted					
International	no.	380	426	450	450
Domestic	no.	150	127	200	200

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM
66 TOURISM NEW SOUTH WALES

66.1 Development of the Tourism Industry

66.1.2 Marketing (cont)

New South Wales Tourism Conference - Delegates	no.	350	350	325	350
Usefulness of conference (rated good and excellent)	%	67	66	66	68
<u>Average Staffing:</u>	EFT	128	139	155	163

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	9,848	9,765	10,278
Other operating expenses	35,585	38,098	36,542
Depreciation and amortisation	836	449	513

Total Expenses	46,269	48,312	47,333
-----------------------	---------------	---------------	---------------

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	69	68	68
Publication sales	1	40	35
Travel Centre commissions	460	611	650
Investment income	225	225	225
Grants and contributions	5,500	6,264	5,828
Other revenue	528	39	43

Total Retained Revenue	6,783	7,247	6,849
-------------------------------	--------------	--------------	--------------

NET COST OF SERVICES	39,486	41,065	40,484
-----------------------------	---------------	---------------	---------------

ASSET ACQUISITIONS	1,612	1,612	878
---------------------------	--------------	--------------	------------

MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

OVERVIEW

Agency	<i>Budget</i> 1999-2000 \$m	<i>Budget</i> 2000-01 \$m	<i>Variation</i> %
Tourism New South Wales			
Total Expenses	48.6	49.7	2.3
Asset Acquisitions	1.6	0.9	(-) 45.5
Total, Minister for Small Business and Minister for Tourism			
Total Expenses	48.6	49.7	2.3
Asset Acquisitions	1.6	0.9	(-) 45.5

TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for marketing New South Wales as a holiday destination in the Australian domestic market and targeted international markets. It also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 1999-2000, major developments included a review and update of the New South Wales Regional Tourism Plan. A new action plan for 2000-2003 was prepared following extensive in-region consultation throughout the State. The plan sets out initiatives through which Tourism New South Wales helps drive tourism marketing direction, growth and development in the regions and comes into effect in July 2000.

The successful *Experience it* theme was further developed in 1999-2000. The South Coast Touring by Car television and print advertising campaign, the first of a series planned for regional New South Wales was launched in February with 18,720 consumer responses received in the first 7 weeks. The Short Breaks campaign was launched in March 2000, initially promoting the Central Coast, Hunter, Blue Mountains and the Shoalhaven as easy getaway breaks for the Sydney market.

New South Wales Holidays entered its fifth year as a major tourism-wholesaling program targeting consumers Australia-wide. Its sales force was increased during the year to promote Sydney, Short Breaks, Beaches and Outback holidays to the travel agent network.

In order to maximise the tourism benefits from the Sydney 2000 Olympic and Paralympic Games, Tourism New South Wales initiated the establishment of the Sydney Media Centre at Darling Island that will service all media, accredited or non-accredited. It will particularly specialise in the media who have not received SOCOG accreditation. These services are being delivered in partnership with other State and Federal government agencies and sponsors.

Tourism New South Wales continued its involvement in the development and promotion of a wide range of special events that draw visitors to Sydney and regional centres.

Tourism New South Wales, with the Australian Tourist Commission, will stage the Australian Tourism Exchange from 29 May-2 June 2000. New South Wales tourism products will be exposed to 800 international buyers and over 50 of the world's leading travel writers.

Throughout 1999-2000 Tourism New South Wales undertook targeted trade and media activity in key international markets, with a particular emphasis on UK, US and Japan. In Japan it conducted a major program with Qantas bringing 160 travel planners and retail agents to Sydney to educate them on new tourism products and holiday experiences as a way of addressing the decline in Japanese visitors to Australia.

STRATEGIC DIRECTIONS

The New South Wales Tourism Masterplan provides the framework within which the following strategic objectives will be achieved:

- ◆ increase awareness, positive perceptions and intention to travel to New South Wales for a leisure holiday and convert this awareness into increased sales of New South Wales leisure holidays;
- ◆ grow business related tourism in New South Wales and enhance the long term sustainability of the New South Wales tourism industry;
- ◆ develop quality products and experiences that best motivate and meet customer demand; and
- ◆ facilitate effective networks that develop the industry.

2000-01 BUDGET

Total Expenses

Total expenses for Tourism New South Wales are estimated at \$49.7 million in 2000-01, with the major components being:

- ◆ over \$26 million for the further development and implementation of its integrated marketing campaign both within Australia and also targeted international marketing programs in the UK, Europe, North America, Japan, Asia and New Zealand, plus the delivery of services for the media in the lead up to and during the Olympic Games;
- ◆ \$310,000 towards a program to increase awareness of Sydney and regional New South Wales holiday experiences amongst retail travel agents in key international markets. This will increase the ability of agents to sell New South Wales knowledgeably and enthusiastically to their clients.
- ◆ \$1 million towards a major sales campaign in Asia aimed at providing holiday packages and special offers that support the images consumers saw of Sydney and New South Wales during Olympic Games broadcasts, and turning heightened awareness and interest into sales; and
- ◆ \$455,000 to deliver six international gateway websites, giving a local user-friendly “look and feel” to accessing New South Wales holiday experiences on the web.

Asset Acquisitions

The asset acquisition program of Tourism New South Wales is \$878,000 in 2000-01, which is comprised of:

- ◆ \$694,000 in 2000-01 as part of the \$2 million program over four years (commenced in 1999-2000) to support the continued development of six Gateway Visitor Information Centres at Tweed Heads, Tenterfield, Eden, Bulli, Lithgow and Gosford; and
- ◆ \$184,000 to continue work on an innovative project that will provide the infrastructure to enable Tourism New South Wales and three other Government agencies to jointly purchase the remote management and administration of computer network services, to share a range of IT services and achieve other organisational efficiencies in the future.

**SPECIAL MINISTER OF STATE
MOTOR ACCIDENTS AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	1,050
Investment income	439	633	1,034
Retained taxes, fees and fines	16,533	17,129	18,688
Other revenue	26
Total Retained Revenue	18,048	17,762	19,722
Less:			
Expenses -			
Operating Expenses -			
Employee Related	3,062	3,531	4,378
Other operating expenses	14,507	14,670	15,082
Maintenance	52	52	130
Depreciation and amortisation	51	51	51
Total Expenses	17,672	18,304	19,641
SURPLUS/(DEFICIT)	376	(542)	81

**SPECIAL MINISTER OF STATE
MOTOR ACCIDENTS AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	1,050
Retained taxes	16,108	16,685	18,568
Other	460	647	1,092
Total Receipts	17,618	17,332	19,660
Payments			
Employee Related	3,025	3,486	4,332
Other	14,889	15,060	14,832
Total Payments	17,914	18,546	19,164
NET CASH FLOWS FROM OPERATING ACTIVITIES	(296)	(1,214)	496
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(50)	(90)	(100)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(50)	(90)	(100)
NET INCREASE/(DECREASE) IN CASH	(346)	(1,304)	396
Opening Cash and Cash Equivalents	10,951	13,872	12,568
CLOSING CASH AND CASH EQUIVALENTS	10,605	12,568	12,964
CASH FLOW RECONCILIATION			
Surplus/(deficit)	376	(542)	81
Non cash items added back	51	51	51
Change in operating assets and liabilities	(723)	(723)	364
Net cash flow from operating activities	(296)	(1,214)	496

**SPECIAL MINISTER OF STATE
MOTOR ACCIDENTS AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	10,605	12,568	12,964
Receivables	1,277	2,056	2,181
Other	592	910	895
Total Current Assets	12,474	15,534	16,040
Non Current Assets -			
Property, plant and equipment - Cost/valuation	405	369	469
Accumulated depreciation	(190)	(204)	(255)
Investments	...	109	109
Total Non Current Assets	215	274	323
Total Assets	12,689	15,808	16,363
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,110	2,745	3,172
Borrowings	...	17	17
Employee entitlements	194	213	235
Total Current Liabilities	2,304	2,975	3,424
Non Current Liabilities -			
Employee entitlements	406	342	367
Total Non Current Liabilities	406	342	367
Total Liabilities	2,710	3,317	3,791
NET ASSETS	9,979	12,491	12,572
EQUITY			
Accumulated funds	9,979	12,491	12,572
TOTAL EQUITY	9,979	12,491	12,572

**SPECIAL MINISTER OF STATE
WORKCOVER AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	155,830	130,466	156,068
Investment income	8,870	8,900	8,400
Other revenue	1,900	24,492	1,500
Total Retained Revenue	166,600	163,858	165,968
Less:			
Expenses -			
Operating Expenses -			
Employee Related	63,749	44,595	66,269
Other operating expenses	67,720	61,802	76,583
Depreciation and amortisation	7,050	4,863	7,157
Grants and subsidies	33,486	30,490	32,500
Total Expenses	172,005	141,750	182,509
SURPLUS/(DEFICIT)	(5,405)	22,108	(16,541)

**SPECIAL MINISTER OF STATE
WORKCOVER AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	19,170	14,657	16,498
Retained taxes	137,901	114,167	139,387
Other	6,332	31,813	12,572
Total Receipts	163,403	160,637	168,457
Payments			
Employee Related	62,598	55,631	62,093
Grants and subsidies	33,486	30,490	32,500
Other	67,787	62,466	85,107
Total Payments	163,871	148,587	179,700
NET CASH FLOWS FROM OPERATING ACTIVITIES	(468)	12,050	(11,243)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	418	...
Proceeds from sale of investments	28,988	45,407	49,113
Purchases of property, plant and equipment	(12,938)	(10,240)	(25,540)
Purchases of investments	(15,077)	(46,263)	(12,477)
NET CASH FLOWS FROM INVESTING ACTIVITIES	973	(10,678)	11,096
NET INCREASE/(DECREASE) IN CASH	505	1,372	(147)
Opening Cash and Cash Equivalents	2,481	3,714	5,086
CLOSING CASH AND CASH EQUIVALENTS	2,986	5,086	4,939
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(5,405)	22,108	(16,541)
Non cash items added back	2,615	3,263	5,557
Change in operating assets and liabilities	2,322	(13,321)	(259)
Net cash flow from operating activities	(468)	12,050	(11,243)

**SPECIAL MINISTER OF STATE
WORKCOVER AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	2,986	5,086	4,939
Investments	61,280	40,936	34,523
Receivables	24,145	25,147	25,680
Inventories	...	799	799
Other	13,523	24,016	20,980
Total Current Assets	101,934	95,984	86,921
Non Current Assets -			
Property, plant and equipment - Cost/valuation	65,496	39,311	64,851
Accumulated depreciation	(36,470)	(13,265)	(20,422)
Investments	124,417	174,519	145,896
Receivables	33,302	40,420	40,420
Total Non Current Assets	186,745	240,985	230,745
Total Assets	288,679	336,969	317,666
LIABILITIES -			
Current Liabilities -			
Accounts payable	7,072	9,600	9,734
Employee entitlements	7,765	9,035	10,211
Other provisions	21
Other	82,635	26,991	26,502
Total Current Liabilities	97,493	45,626	46,447
Non Current Liabilities -			
Employee entitlements	9,283	8,359	8,359
Other	142,109	207,584	204,001
Total Non Current Liabilities	151,392	215,943	212,360
Total Liabilities	248,885	261,569	258,807
NET ASSETS	39,794	75,400	58,859

**SPECIAL MINISTER OF STATE
WORKCOVER AUTHORITY**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	...	7,673	7,673
Accumulated funds	39,794	67,727	51,186
TOTAL EQUITY	39,794	75,400	58,859

SPECIAL MINISTER OF STATE
SUPERANNUATION ADMINISTRATION CORPORATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	47,910	47,541	44,156
Other revenue	150	450	322
Total Retained Revenue	48,060	47,991	44,478
Less:			
Expenses -			
Operating Expenses -			
Employee Related	20,367	22,898	22,187
Other operating expenses	20,450	20,435	17,586
Maintenance	1,545	1,545	1,386
Depreciation and amortisation	5,153	5,353	5,353
Finance costs	1,325	1,325	1,325
Total Expenses	48,840	51,556	47,837
Gain/(loss) on disposal of non current assets	850
SURPLUS/(DEFICIT)	70	(3,565)	(3,359)

**SPECIAL MINISTER OF STATE
SUPERANNUATION ADMINISTRATION CORPORATION**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	49,433	48,716	44,156
Other	265	3,054	322
Total Receipts	49,698	51,770	44,478
Payments			
Employee Related	19,725	22,965	23,787
Finance costs	1,381	1,784	1,325
Other	18,714	17,286	23,619
Total Payments	39,820	42,035	48,731
NET CASH FLOWS FROM OPERATING ACTIVITIES	9,878	9,735	(4,253)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	1,050
Purchases of property, plant and equipment	(6,222)	(10,679)	(2,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(5,172)	(10,679)	(2,000)
NET INCREASE/(DECREASE) IN CASH	4,706	(944)	(6,253)
Opening Cash and Cash Equivalents	564	1,331	387
CLOSING CASH AND CASH EQUIVALENTS	5,270	387	(5,866)
CASH FLOW RECONCILIATION			
Surplus/(deficit)	70	(3,565)	(3,359)
Non cash items added back	5,153	5,353	5,353
Change in operating assets and liabilities	4,655	7,947	(6,247)
Net cash flow from operating activities	9,878	9,735	(4,253)

SPECIAL MINISTER OF STATE
SUPERANNUATION ADMINISTRATION CORPORATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	5,270	387	...
Receivables	3,023	4,050	4,050
Other	5,854	9,323	10,873
Total Current Assets	14,147	13,760	14,923
Non Current Assets -			
Property, plant and equipment - Cost/valuation	24,624	25,859	27,859
Accumulated depreciation	(6,080)	(11,744)	(17,097)
Total Non Current Assets	18,544	14,115	10,762
Total Assets	32,691	27,875	25,685
LIABILITIES -			
Current Liabilities -			
Accounts payable	6,621	3,749	2,575
Borrowings	5,866
Employee entitlements	2,914	3,725	2,975
Total Current Liabilities	9,535	7,474	11,416
Non Current Liabilities -			
Borrowings	19,000	17,856	17,856
Employee entitlements	2,657	2,450	1,600
Other	809	3,660	1,737
Total Non Current Liabilities	22,466	23,966	21,193
Total Liabilities	32,001	31,440	32,609
NET ASSETS	690	(3,565)	(6,924)
EQUITY			
Accumulated funds	690	(3,565)	(6,924)
TOTAL EQUITY	690	(3,565)	(6,924)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Transport			
Total Expenses	1,871.6	1,860.7	(-) 0.6
Asset Acquisitions	0.7	0.7	5.8
Roads and Traffic Authority			
Total Expenses	1,205.6	1,205.3	...
Asset Acquisitions	990.0	915.9	(-) 7.5
Waterways Authority			
Total Expenses	39.7	48.5	22.3
Asset Acquisitions	5.3	4.7	(-)10.3
Marine Ministerial Holding Corporation			
Total Expenses	38.9	41.7	7.2
Asset Acquisitions	40.2	19.7	(-) 50.9
Total, Minister for Transport and Minister for Roads			
Total Expenses	3,155.8	3,156.2	0.0
Asset Acquisitions	1,036.2	941.0	(-) 9.2

DEPARTMENT OF TRANSPORT

The Department of Transport is responsible for meeting the passenger and freight transport needs of the people of New South Wales through more efficient, reliable, safe and accessible transport solutions. The Department formulates transport policies and plans. It purchases performance-based transport services from Government-owned and private operators to achieve equitable transport outcomes for the community of New South Wales. It accredits and regulates transport providers and evaluates and audits the performance of transport services.

The Department implements and purchases designated transport infrastructure projects and manages key transport assets. It is also the Government's safety regulator for the rail industry and for passenger and maritime transport operators.

The Department collects transport data to review performance and underpin decision-making. The Department is the State's transport coordinator of major non-Olympics events.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Policy

The Government continues to implement reforms in the transport portfolio to achieve increased patronage and to make transport services more accessible, reliable and safe. The Government is continuing to fund and implement *Action for Transport 2010*, a statewide integrated transport plan. The plan includes the expansion of the State's rail network, with the construction of key projects including the Parramatta Rail Link, the construction of a 90km bus transitways network and enhancement of all passenger transport services.

The Department of Transport is progressing towards reform in line with National Competition Policy principles and cost recovery from the beneficiaries of regulation. In 2000-01, progress will be made on reforms in the taxi and hire car industries.

The Government is continuing to improve and expand the publicly owned transport network in NSW. The State Transit Authority (STA) acquired the North and Western Bus Lines and Riverside Bus Services to provide improved coordination of bus services in the northwestern area of Sydney. The acquisition of these bus companies has enabled the STA to introduce a direct bus service between the central business district of Sydney and Parramatta.

Infrastructure

The Government's commitment to the implementation of *Action for Transport 2010* is reflected in the continued funding and development of key transport infrastructure projects including the Liverpool-Parramatta Transitway, the Parramatta Rail link (which has been allocated \$75.4 million in 2000-01) and the commencement of planning and design for the Newcastle High Speed Rail link.

In addition, the new Airport line has been completed at a total cost of \$704 million with Wollie Creek station providing interchange facilities for commuters on this rail line.

The Government is continuing to expand and improve the current rail network, with work continuing on the Dapto to Kiama electrification, the duplication of the Richmond line and the quadruplication of the East Hills line.

From next year, the first of the 80 new state-of-the-art Millennium Train carriages will be added to the CityRail fleet. State Rail will also continue to upgrade its Countrylink fleet, with the purchase of new XPT carriages for the Griffith and Broken Hill passenger services at a total cost of \$12 million. The State Transit bus fleet will continue to be expanded with \$39 million allocated for the purchase of new CNG buses.

Safety on the NSW transport network will continue to be a priority with the completion of the security upgrade of all 301 CityRail stations and the continued provision of security cameras on all buses and ferry wharves.

The Government continues to implement a rolling program of construction of bus-rail-ferry interchanges, such as at Wyong, Mascot and Manly, which will be completed in the current year. Funding for the purchase of 12 new Supercat ferries and refurbishment of the existing Manly ferry fleet is a key priority.

Services

The Department is progressing the development of new service initiatives, including investigation of a proposed integrated ticketing system to operate on all modes of public transport, both government and privately operated, and an integrated transport information system to provide a central point for all timetabling and general information for transport users.

The Department continues to take a lead role as coordinator of transport services for major non-Olympics events within the State. For instance, in 1999, the New Year's Eve celebrations proved a significant challenge that was widely regarded as a resounding success.

The Government has remained committed to enhancing on-train security with the continued provision of CityRail Security guards on all trains from 7pm and the provision of 24 x 2 guard security teams patrolling the network from 3pm.

STRATEGIC DIRECTIONS

The Department's strategic focus is on achieving integrated and improved transport services and infrastructure for passenger and freight transport users and providers. Key issues include improving the reliability and accessibility of transport services, reducing the impact of transport on the environment, enhancing the safety and comfort of passengers, and utilising new technologies to enhance transport outcomes for the community.

The successful implementation of the *Action for Transport 2010* plan, which is central to the overarching objective of increasing the use of public transport and decreasing reliance on private transport and improving our air quality, is a top priority. *Action for Transport 2010* is the State's blueprint for achieving a long-term vision for how transport needs can be better met in the years ahead.

The funding provided to implement *Action for Transport 2010* will help make rural, regional and urban growth areas more accessible for commuters, visitors, tourists and freight services and will therefore underpin economic growth and job creation around the State.

The plan outlines a fully funded construction timetable for the development of new rail services, rapid bus transitways and cross regional bus services up to 2010 that will meet the needs of Sydney's growing population. Key areas of development are in western, south-western and north-western Sydney, which are currently relatively poorly serviced in terms of public transport.

The development of improved transport links with the Central Coast and Illawarra is also provided for in the plan. The plan also outlines key strategies for safeguarding the environment, improving air quality, reducing car dependency and getting more people on public transport. Accordingly, the plan is one of the keystones in the Government's environmental strategies, such as *Action for Air*.

Other strategic priorities include developing a stronger performance assessment regime for transport operators, and utilising new technologies to develop integrated information and ticketing services across all modes of public transport. The Department will continue to maintain its strategic emphasis on contracting, purchasing and auditing performance-based transport services and the regulation of transport operators.

2000-01 BUDGET

Total Expenses

Total budgeted expenses in 2000-01 are \$1,860.7 million. This compares with the 1999-2000 Budget of \$1,871.6 million.

The 2000-01 Budget provides for a 3 percent increase in public transport once one-off factors are considered. The factors affecting expenditure in 2000-01 include:

- ◆ \$23.1 million reduction in the cost of providing public transport from the removal of embedded wholesale sales tax as a result of changes to the Commonwealth tax system;
- ◆ fewer voluntary redundancies in the State Rail Authority (SRA) and the Rail Services Authority saving these agencies some \$36.4 million;

- ◆ \$7.3 million reduction in payments to the SRA to account for historical workers' compensation and freight debt responsibilities taken over following the creation of the four separate rail agencies in 1996.

Budget initiatives continue to focus on key elements of the *Action for Transport 2010* plan as well as focusing on continuing improvement to the provision of public transport, including the safety, reliability, quality and accessibility of transport services.

The Department uses the purchase of transport outcomes as a primary driver for implementing the strategy outlined above. The major components are explained below.

Rail Services

The SRA is budgeted to receive a total of \$588.1 million in recurrent funding assistance in 2000-01 to fund the State's passenger rail services, including CityRail. This represents a \$72.1 million reduction in SRA's operating subsidy compared to the 1999-2000 Budget.

SRA's maintenance budget in 2000-01 will increase to \$115 million, up from \$110 million in 2000-01. This is before allowing for any embedded tax savings.

In addition, the SRA is budgeted to receive a \$213.3 million grant for capital projects. In total, rail capital spending in 2000-01 is budgeted to increase by 6 percent or, \$29 million to more than \$466 million.

The reduction in the operating subsidy to the SRA does not represent a change in the level of service provision. Operating costs are expected to be lower as a result embedded tax savings and fare revenues will be higher than in 1999-2000 because of last year's fare increases, continuing growth in patronage as well as the one-off impact of the Olympics.

Patronage on the State Rail system continues to increase. A major focus is on the provision of enhanced security and accessibility at railway stations. CityRail will continue to provide security guards on every CityRail train after 7pm and mobile security guards from 3pm on weekdays.

The Government continues to support and improve country services and will provide recurrent funding of \$169.4 million to support rail lines throughout rural NSW. The Government will continue to fund the provision of Countrylink train and coach services to rural areas.

Funding of \$72.2 million is provided to fund the carriage of freight on rail that would otherwise not be commercially viable, primarily through rural NSW.

Expansion of the rail network continues to be the focus of the transport capital program. Capital grants for the provision of infrastructure total \$327.9 million.

The Parramatta Rail Link, the cornerstone project of the Government's integrated transport plan, *Action for Transport 2010*, is the major infrastructure works for which \$75.4 million is allocated in 2000-01 to continue the project's development. When completed in 2006 the line will represent a major improvement in the CityRail network, providing improved access to medical, education and business centres in Sydney's northern suburbs. Work on the rail link is expected to commence in the coming year.

Further network enhancements are being made with the amplification of the East Hills line, the duplication of the Richmond line, the electrification of the Dapto to Kiama rail line and the completion of the Kandos-Gulgong line reopening. An additional allocation of \$24.8 million for this Budget furthers the *Action for Transport* program.

New rail rolling stock that provides improved comfort and reliability, has been targeted for investment in this State Budget. The Millennium Train program will continue with the introduction of the new trains in 2001 and the XPT locomotive fleet is being fitted with new, upgraded motors at a cost this year of \$10 million. Countrylink will also continue the development of new XPT carriages for Broken Hill and Griffith passenger services.

The Government's program includes upgrading works at rail stations. A total of \$25.6 million is allocated for Easy Access facilities at stations including Allawah, Wollongong and Summer Hill. Detail Planning and design for the provision of easy access at key stations including Beresfield, West Ryde, Beverley Hills and Thornton will commence over the next year. A further \$13.4 million is committed for the completion of the CityRail stations security upgrade.

Bus and Ferry Services

Budgeted recurrent funding assistance in 2000-01 to the STA, which operates bus and ferry services in Sydney and Newcastle, is \$187 million. This represents an increase of around \$20.2 million compared to the 1999-2000 Budget, after account is taken of savings of \$8.2 million from the abolition of wholesale sales tax (and the sales tax equivalence regime). In addition, the STA is budgeted to receive capital grants of \$10.9 million for the continued upgrade and expansion of the STA ferry fleet.

Increased funding in 2000-01 reflects the continued growth in patronage. Core patronage growth has increased between one and four percent over the last three years, with forecast growth of over two percent this year. In addition, provision is made in the Budget for continuing funding to the STA to enhance service outcomes. STA's Capital works program provides \$39 million for the continued expansion of the CNG Bus fleet over the coming year.

Two new ferry wharves were recently opened along the Parramatta river, at Cabarita and Kissing Point. The new wharves, together with new timetables introduced by the STA to coincide with the opening, will give commuters and their families in the area a fast, direct and affordable way to travel.

Other Programs

The extension of the Sydney Light Rail will be completed by 2000-01. The total \$16 million investment by the Government will provide enhanced public transport services to the residents of Sydney's inner west.

The commitment to enhanced freight infrastructure is demonstrated by the continued funding under the *Action for Transport 2010* plan. A grant of \$17.8 million is to be applied to provide freight infrastructure improvements for Sydney.

The Department's infrastructure program will provide a total of \$37.6 million towards new interchanges and commuter facilities. Interchanges at Wyong, Mascot and Manly, to be completed in 2000-01, and major works on commuter car parks at Kogarah, Holsworthy and Gosford will be funded from the proceeds of the Parking Space Levy.

Other Scheme Payments

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State.

Payments to private operators and community groups are estimated to increase by \$8 million, to \$401.4 million in 2000-01, compared to the 1999-2000 Budget. The payments include funding for concessions such as concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care program and subsidies for half-fare taxi transport for persons unable to utilise public transport because of a disability.

The School Student Transport Scheme provides free travel to and from school for eligible students on Government and private bus, rail, and ferry services, school charter services, long distance coaches and in private vehicles where no public transport services exist. School Student Transport Scheme payments (including those to SRA and STA) in 2000-01 are estimated to total \$402.9 million, an increase of \$13.6 million on the previous year's expenditure.

Five year costs and trends within this scheme are as follows:

Table 20.1: School Student Transport Scheme Costs

		1996-97	1997-98	1998-99	1999-2000	2000-01
Total student population ^(a)	'000	1,066.4	1,085.5	1,096.5	1,103.7	1,113.7
Beneficiaries	'000	645.9	649.8	656.6	664.8	671.8
Total costs ^(b)	\$m	329.6	350.7	354.9	389.3	402.9
Total cost per beneficiary	\$	510.3	539.6	540.5	585.5	599.7

(a) Source data from the Department of Education and Training

(b) Inclusive of payments to SRA and STA

Apart from increases in fares, expenditure increases are driven by growth in the total student population and an increasing demand for new services, part of which is generated by the decision of parents to send children to schools outside of the local area.

ROADS AND TRAFFIC AUTHORITY

The Roads and Traffic Authority (RTA) manages the State's road network and traffic systems. The RTA focuses on three main areas of business: road safety and road user management; road network infrastructure; and traffic and transport management. It is responsible for the maintenance and development of 20,653 kilometres of State Roads including National Highways as well as Regional and Local Roads in the Unincorporated Area in New South Wales. It also provides funding assistance to Local Councils for Regional Roads and, to a limited extent, for Local Roads.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The projected total roads program for 1999-2000 is \$2,311.2 million, an increase of \$132.7 million over the actual Program expenditure in 1998-99.

Operating expenses for 1999-2000 are estimated at \$1,095.8 million and include \$111.0 million to meet debt repayment and interest costs.

Capital expenditure, including asset acquisitions for 1999-2000, is \$1,215.3 million. This projected capital expenditure (in addition to the RTA's operating costs of maintaining roads and providing services to the community) will result in a total Capital and Maintenance Program for 1999-2000 of \$1,951.7 million - an increase of \$57 million over the initial 1999-2000 Budget.

STRATEGIC DIRECTIONS

A key funding priority for the RTA is to maintain the condition and value of NSW's road infrastructure and to improve the safety of the road network.

Reduction of the road toll is a key priority for the RTA. Current efforts are aimed at improving driver behaviours, ensuring vehicles have effective protective measures, designing new roads to minimise the risk of accidents, and addressing blackspot areas with a history of serious accidents.

New technologies are being implemented to improve vehicle regulation compliance monitoring, with new vehicle inspection sites to include Safe-T-Cam and Weigh-In-Motion screening technology.

Significant expenditure is also being directed to the establishment of 50 km/h zones for residential areas.

A priority for road development is the upgrade of the road corridor along the eastern seaboard along the Pacific Highway and the Princes Highway.

The RTA continues to participate in road transport reform to improve efficiency, productivity and safety. The RTA has implemented the Australian Road Rules in conjunction with the other States and Territories and is progressing the introduction of the National Road Transport Commission's (NRTC) Second Generation Heavy Vehicle Registration Charges.

The RTA is also working to improve access to driver and vehicle services and to maintain a high standard of customer service. Activities aimed at improving services include:

- ◆ improving customer service in motor registries by ensuring that staff undertake customer service training and have access to management development programs;
- ◆ developing rostering software to better match motor registry staffing with peak periods of customer demand;
- ◆ providing access to customised number plate purchases on the Internet;
- ◆ developing a network of Government Access Centres and agencies for people in remote areas; and
- ◆ trialing of on-line registration renewal and dealer establishment of registrations.

On 30 November 1999, the NSW Government announced a Road Maintenance Reform Package. This package will be implemented from 1 July 2000.

The initiative was developed after extensive consultation with Local Government and industry stakeholders and represents a significant step forward for road maintenance. It initiates major improvements in road safety, road environmental management, worker safety and the quality of road works. The Government has made a commitment that savings from the Road Maintenance Reform Package will be re-invested into the RTA's roads program.

Action for Transport 2010

In November 1998, the NSW Government released integrated transport plans aimed at improving the New South Wales transport network. These Plans were:

- ◆ *Action for Transport 2010 – An Integrated Transport Plan for NSW*; and
- ◆ *Action for Transport 2010 – An Integrated Transport Plan for Sydney*.

This program aims to develop the State's transport links and support the Government's goals for economic development and jobs, social justice, environmental protection and improved financial performance of Government.

Action for Transport 2010 forms the basis for planning within the RTA. The RTA's *Strategic Plan 1998-2003* makes a commitment to implement the strategies contained in the document.

As economic growth continues, road travel is expected to increase. A key challenge for the RTA is to encourage people to use cars less and opt for the use of public transport, bicycles, walking and teleworking.

Action for Transport 2010 initiated the Rebuilding Country Roads Program to focus road infrastructure funds in rural areas to assist industry. A particular focus of this strategy is on increasing the reliability of rural roads for industry and isolated communities during periods of prolonged wet weather and flooding.

The Rebuilding Country Roads Program will spend, on average, over \$100 million of State Funds per year in real terms between 1998 and 2010. This will be used on major works including restoring, rebuilding or replacing existing roads and bridges.

Action for Transport 2010 plans for a number of major road projects and the development of bus-only transitways throughout Sydney. Road projects identified for Sydney include:

- ◆ ninety kilometres of bus-only transitways across Western Sydney linking Parramatta, Strathfield, St Mary's, Blacktown, Castle Hill, Wetherill Park, Liverpool and Mungerie Park;
- ◆ major roads projects such as the Cross City Tunnel, the Lane Cove Tunnel, the M5 East, and the Federally funded Western Sydney Orbital; and

- ◆ road upgrade packages in growth areas such as Sutherland-Menai, southwest Sydney and the north west sector.

Pedestrians comprise the largest single road-user group. The Budget provides for improved facilities for pedestrians through the implementation of pedestrian crossing treatments and the development, with a number of local councils, of pedestrian access mobility plans.

To support cycling, the Government has outlined a comprehensive network of arterial cycleways in *Action for Bikes – Bikeplan 2010*. The Budget provides for the implementation of this program including new cycleways, such as the Liverpool to Parramatta Rail Track, and other bicycle facilities such as parking and improvements to existing cycleways.

The RTA's Public Transport Infrastructure Improvement Program is improving efficiency and priority for buses through the implementation of bus lanes, transit lanes, special priority 'B' signals and bus bays.

2000-01 BUDGET

The RTA's 2000-01 Roads Program total funding of \$2,199.9 million implements the Government's commitment to improve the State's road network and continues the work of providing integrated transport networks for NSW.

Total Expenses

Total operating expenses in 2000-01 are estimated at \$1,201.3 million, which is 1.3 percent higher than in 1999-2000 after adjusting for the impact of embedded taxes and the reassessment of superannuation liabilities. During 2000-01 the RTA will continue to improve services with new road safety initiatives and improved services in relation to traffic and transport management, driver and vehicle regulation, registry services and road infrastructure maintenance.

Implementation of effective road safety programs to reduce road deaths, serious injuries and crashes in New South Wales are a priority area for the RTA.

Initiatives to achieve improvements in road safety include:

- ◆ funding for Police enforcement for road safety;
- ◆ health and community based programs to improve driver behaviour, including local community based road safety groups;
- ◆ provision of road safety education for children through schools;
- ◆ an integrated program to counter excessive speeding;

- ◆ further development of the capacity of local government to deliver road safety programs at community level; and
- ◆ encouraging consumers to purchase safer vehicles.

Funding of \$19.1 million will be provided for the Road Blackspot Program complementing major works. The Program includes improvement of sight distances on the Alpine Way, work at Ewingsdale near Byron Bay and realignment works on the Bega-Tathra road.

A major influence on the New South Wales and Australian economies is the availability of a road transportation network in sound condition. In New South Wales, total vehicle operating costs are currently estimated at over \$9 billion each year. Maintaining the condition of existing roads can reduce these costs.

The RTA aims to balance the savings made in operating costs against the cost of providing smoother roads. A key priority is to maintain road assets at minimum whole of life cost. Increased road travel has necessitated a focus on the efficient management of traffic flow to meet road user expectations and reduce the adverse impacts on the environment.

A total of \$70 million will be allocated in order to improve the reliability of travel times, average speeds and management of traffic where incidents occur. This funding will be used for the operation of the Transport Management Centre that incorporates a centralised computer system to manage the incident detection and driver information system. It will provide a specialist on-site traffic management service, incorporating full-time RTA traffic commanders and Traffic Emergency Patrols (TEPs) on key routes.

The RTA will continue the expansion of cycleway networks and education and promotion of bicycle network usage and safe cycling through specific bike programs as outlined in *Bikeplan 2010*. Bicycle facilities are to be made part of the new road works and maintenance programs. The total investment in expanding bike networks in 2000-01 will be \$25 million.

During 2000-01, the M4/M5 Cashback Scheme is expected to continue to increase, with payments to motorists estimated at \$44.0 million an increase of \$9 million compared to 1999-2000. This increase is due to increased traffic flows and the resultant increase in claimants.

Asset Acquisition

The 2000-01 Roads Program capital expenditure, including asset acquisitions of \$915.9 million, is estimated to be \$998.6 million.

A large proportion of the capital expenditure incurred by the RTA occurs within the RTA's Road Network Development Program. This Program provides safer roads, promotes economic growth, improves road accessibility and aims to assist regional development by improving road infrastructure.

This Budget will continue the RTA's commitment to providing better road infrastructure for rural and regional New South Wales. The Rebuilding Country Roads Program will target spending on key regional routes, by strengthening, widening and undertaking initial sealing of roads.

Replacement of timber bridges also falls under this program. This 10-year program includes a total of \$129 million to restore and, where necessary, replace 140 country timber bridges. Examples of new works commencing in 2000-01 include:

- ◆ Pambula River bridge on the Princes Highway south of Bega;
- ◆ Thornes Bridge on the Braidwood Road south of Goulburn;
- ◆ Gramby and Greenbah Creek bridges near Mendooran; and
- ◆ Boree Creek Bridge, which is 50 km west of Orange.

The Public Transport Infrastructure Improvement Program will be funded for \$37 million in 2000-01. The aim of this program is to improve efficiency and priority for buses through the implementation of bus lanes, transit lanes, special priority 'B' signals and bus bays. Examples include the Victoria Road Transit Lane enhancement, continued improvements on the Military Road (Mosman) corridor and aspects of the Liverpool to Parramatta Transitway.

Capital expenditure on traffic management improvements will also target principal transport routes and include intersection improvements, upgrading and fine-tuning of the coordinated traffic signal system and provision of a network of Variable Message Signs.

The Pacific Highway Upgrading Program provides for the continuation of State funding of \$160 million per annum for State-funded works and the State's share of joint State/Federal projects.

In 2000-01, major State-funded works in progress will include:

- ◆ duplication of the road between Raymond Terrace and Karuah;
- ◆ road widening between Bray Street and Arthur Street, Coffs Harbour; and
- ◆ the Tandy's Lane Dual Carriageway Deviation.

Funding will include provision for environmental protection and mitigation measures for water quality, traffic noise and flora and fauna conservation as the program proceeds.

Of the \$160 million mentioned above, a total of \$60 million will be provided by the State for joint projects under the joint State/Federal Program. Major works to be undertaken by the Program include the:

- ◆ Coolongolook to Wang Wauk Duplication;
- ◆ upgrading in Coffs Harbour between Lyons and Englands Roads;
- ◆ Ewingsdale Interchange at the Byron Bay turn-off; and
- ◆ the deviation from Yelgun to Chinderah.

Upgrading of the Summerland Way (in northern New South Wales) and the Golden Highway (Dubbo-Newcastle) will continue.

In 2000-01 a 12-year program to upgrade the Penrith to Orange route will continue including a Commonwealth contribution for the Great Western Highway.

Work to be undertaken includes:

- ◆ improvements at Blaxland;
- ◆ widening of the Great Western Highway to four lanes with divided carriageways at Falconbridge and Linden;
- ◆ widening and realignment at Shell Corner west of Katoomba;
- ◆ realignment and railway overbridge at Medlow Bath; and
- ◆ widening and realignment at Soldiers Pinch, west of Katoomba.

During 2000-01 the RTA will continue the \$44.6 million Road Improvement Program announced in 1998-99 as part of the Hawkesbury Nepean Flood Plain Strategy which is coordinated by the Department of Land and Water Conservation. This will include planning for a new high level crossing of South Creek at Windsor.

In the Hunter and Central Coast, work will continue on:

- ◆ West Charlestown Bypass;
- ◆ upgrading on Avoca Drive at Sun Valley Road;

- ◆ widening the Pacific Highway at Wyoming;
- ◆ a new link road at Stewart Street, Newcastle; and
- ◆ planning for a variety of other works in the Central Coast, Hunter and Maitland areas.

In the Illawarra, South Coast and Southern Highlands work will include:

- ◆ continuation of the Government's \$380 million ten year program to upgrade the Princes Highway including:
 - the new interchange at the Princes Highway and Lakes Entrance Road;
 - commencement of the North Kiama Bypass;
 - realignments and widening from Yellow Pinch to Millingandi; and
 - the realignment of the Crookwell Road (north of Goulburn).

On the National Highways system, construction is expected to continue on the:

- ◆ Sutton to ACT border dual carriageways on the Federal Highway;
- ◆ Bookham Bypass on the Hume Highway;
- ◆ F3 driver aid system between Wahroonga and Calga;
- ◆ Rose Valley deviation on the New England Highway;
- ◆ widening of the Cumberland Highway between The Horsley Drive and Merrylands Road in Western Sydney; and
- ◆ stabilising of rock cuttings on the F3 south of the Hawkesbury River.

The Hume Highway Albury to Wodonga project is also expected to commence during 2000-01. Planning and property acquisition is also expected to continue for the Western Sydney Orbital. All proposed works on the National Highways system will, however, be subject to Federal allocation of funds to the State.

The Government's commitment to invest an average of \$160 million per annum for roads in western and south western Sydney will continue in 2000-01. Key projects currently in progress under the Program include:

- ◆ construction of the Liverpool to Parramatta Transitway;
- ◆ widening of Old Windsor Road from Abbots Road to Sunnyholt Road;

- ◆ a new rail overpass on Horsley Drive at Carramar;
- ◆ widening of Heathcote Road between Macarthur Drive and the M5; and
- ◆ widening of The Northern Road between Smith Street and the M4.

Other major works in the Sydney area include the:

- ◆ City West Link Road from Balmain Road to Boomerang Street;
- ◆ cycleway between Bexley and Mascot;
- ◆ construction of a new bridge and approaches over the Woronora River, Woronora;
- ◆ improvements to Mona Vale Road;
- ◆ widening of Linden Street, Sutherland; and
- ◆ construction of the M5 East from Beverly Hills to Mascot.

WATERWAYS AUTHORITY

The Waterways Authority is responsible for leading and advocating the integrated management of New South Wales' navigable waters. In this context the Authority is responsible for all waterways management functions under the marine legislation relating to commercial vessels and recreational boats. This involves the promotion of safety and education on the water and enforcement of marine safety and environmental legislation.

The Authority also manages the bed of the harbour in Sydney, Port Kembla and Newcastle as well as a number of marine related properties. It also provides the Sydney Harbour Cleaning Service and is involved in the provision of infrastructure through the Waterways Asset Development and Management Program (WADAMP).

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Authority has operated on a self-funding basis with Consolidated Fund support and is committed to improving operating efficiency. Funding is restricted to the Olympic Games and the Community Awareness Program Water Safety Package.

The Authority's core business revenues are derived from charges collected from commercial vessels and recreational boating customers, and property and wetland management.

STRATEGIC DIRECTIONS

Waterways is conscious of the increasing and diversified demands on waterways throughout the State. Waterways has a commitment to working with all sectors of the boating community, marine industry, and all levels of government to strive for equity of use, safety and environmental sustainability in the use of our waterways.

Waterways will continue to approach its role and responsibilities from the stewardship perspective and its policy and operational focus will be one of forming a partnership with stakeholders and clients to achieve relevant outcomes.

The Authority's corporate plan promotes a commercial approach to service delivery management. It is directed towards specific external challenges such as:

- ◆ balancing the needs and requirements of all waterways users and ensuring safe navigation;
- ◆ protecting the marine environment from the impact of recreational and commercial vessels;
- ◆ preparing for staging the 2000 Olympic Games and other special events on Sydney Harbour and other waterways and managing super yachts; and
- ◆ implementation of a consistent national marine safety strategy for commercial and recreational vessels.

It has been proposed by the Government that the Marine Ministerial Holding Corporation (MMHC) will be merged with the Waterways Authority. Part of the assets and operations of the MMHC have been incorporated in the Waterways Authority in 1999-2000. Legislation is expected to be introduced to State Parliament by the end of 1999-2000 to complete the merger.

2000-01 BUDGET

Total Expenses

Total expenses in 2000-01 are expected to be \$48.5 million which includes the provision of recreational boating functions including the promotion of safety on the water through boat licences and registrations, patrols, education, seminars, publications, compliance and enforcement activities. In addition, expenditure will be incurred on conducting commercial vessel surveys, the cleaning of Sydney Harbour and the provision of sewage pumpout services in Sydney Harbour and Myall Lakes, navigation aid maintenance, accident investigation, construction of key waterway infrastructure under WADAMP, and a subsidy to volunteer emergency services for marine rescue activities.

Asset Acquisition

The Authority gives priority to the renewal of assets such as vehicles and vessels for regulatory compliance and operational requirements. This priority is maintained in the Authority's capital strategy.

The asset acquisition program for 2000-01 is forecast to be \$4.7 million plus an additional \$51,000 in expenditure related to the Olympics. The program includes the acquisition of vessels and outboard engines (\$0.9 million), the continued development of the integrated management system (\$275,000) and the integrated graphical leasing system (\$175,000), installation of navigational aids (\$349,000), mooring facilities (\$36,000), waterway signage improvements (\$106,000) and vessel fuel facility upgrade (\$75,000).

MARINE MINISTERIAL HOLDING CORPORATION

The Marine Ministerial Holding Corporation (MMHC) was established as a statutory body under the *Ports Corporatisation and Waterways Management Act, 1995*, and is managed by the Maritime Assets Division of the Waterways Authority on behalf of the Minister for Transport.

Following the abolition of the former Maritime Services Board, the MMHC has inherited, in addition to a number of actual and contingent liabilities, the following:

- ◆ land which is not currently used for port purposes but is strategically important for future port development;
- ◆ wetlands, which include the beds of the major ports and parts of waterways such as Sydney Harbour, Botany Bay, Hunter River and Port Kembla;
- ◆ non-operational properties which are surplus to the requirements of the port corporations (e.g. Walsh Bay, Woolloomooloo Bay); and
- ◆ assets deemed to be regulatory in nature, including navigation aids and wharf facilities for regional ports of Yamba and Eden, and a range of public wharves and jetties in the major port areas.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Major maintenance programs and projects affect annual operating expenditure. The major items of expenditure are maintenance and depreciation on the MMHC's property, interest costs on the Maritime Centre lease (Kent Street, Sydney, office building) and management fees paid to the Waterways Authority for managing MMHC assets and liabilities.

STRATEGIC DIRECTIONS

It is proposed to merge the MMHC with the Waterways Authority. Part of the assets and operations of the MMHC have been incorporated in the Waterways Authority in 1999-2000. Legislation is expected to be introduced to State Parliament by the end of 1999-2000 to complete the merger. Until then, the MMHC is responsible for ensuring the sustainable use and optimum return on its assets to meet environmental, economic and social expectations.

Due to the nature of its assets, the management of the MMHC involves a mix of regulatory functions (i.e. development control of wetlands and as the owner of regulatory assets) and commercial functions (i.e. as owner of strategic port land and non-core commercial assets).

Accordingly, the MMHC's strategic focus is mainly on:

- ◆ managing and planning current and future usage of MMHC assets;
- ◆ monitoring and responding to environmental issues and impacts;
- ◆ acting as a delegated approval authority for certain developments on the harbour and foreshore, and which are assessed under relevant environmental plans; and
- ◆ managing and monitoring private and public sector developments on MMHC land.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated to be \$41.7 million, a decrease of 2.6 percent on 1999-2000 mainly due to the substantial completion of major maintenance work at Circular Quay.

Major responsibilities in 2000-01 include:

- ◆ sediment remediation at Homebush Bay;
- ◆ Circular Quay wharf maintenance;
- ◆ repairs to Balls Head wharf (Sydney Harbour);
- ◆ repairs to Walsh Bay wharves and seawalls; and
- ◆ redevelopment of Darling Harbour wharves nine and ten.

Asset Acquisitions

Total asset acquisitions for 2000-01 are estimated to be \$19.7 million, a decrease of \$22.2 million on 1999-2000. The decrease is mostly due to the completion of early stages of work on Darling Harbour wharves nine and ten by the developer. These assets have been transferred to the MMHC in kind.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	18,578	19,766	16,360
Other operating expenses	9,714	10,371	8,084
Maintenance	57	260	29
Depreciation and amortisation	1,027	882	1,026
Grants and subsidies	1,833,289	1,826,110	1,827,686
Other expenses	8,958	8,958	7,471
Total Expenses	1,871,623	1,866,347	1,860,656
Less:			
Retained Revenue -			
Sales of goods and services	2,774	1,126	460
Investment income	1,242	3,442	1,278
Retained taxes, fees and fines	1,740	1,740	1,790
Grants and contributions	18,602	40,280	12,565
Other revenue	4,576	4,891	4,578
Total Retained Revenue	28,934	51,479	20,671
Gain/(loss) on disposal of non current assets	...	(120)	...
NET COST OF SERVICES	1,842,689	1,814,988	1,839,985

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	16,739	18,125	14,829
Grants and subsidies	1,833,289	1,826,110	1,827,686
Other	18,520	23,277	15,720
Total Payments	1,868,548	1,867,512	1,858,235
Receipts			
Sale of goods and services	2,724	1,076	460
Other	21,225	30,802	16,781
Total Receipts	23,949	31,878	17,241
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,844,599)	(1,835,634)	(1,840,994)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	120	...	100
Purchases of property, plant and equipment	(693)	(878)	(733)
Purchases of investments	(1)	(1)	...
Advances made	(299)	(392)	...
Other	...	(430)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(873)	(1,701)	(633)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,820,381	1,814,064	1,802,427
Capital appropriation	23,340	23,340	44,729
Cash reimbursements from the Consolidated Fund Entity	300	300	309
Cash transfers to Consolidated Fund	...	(36,837)	...
NET CASH FLOWS FROM GOVERNMENT	1,844,021	1,800,867	1,847,465
NET INCREASE/(DECREASE) IN CASH	(1,451)	(36,468)	(5,838)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	13,758	57,537	21,069
CLOSING CASH AND CASH EQUIVALENTS	12,307	21,069	26,907
CASH FLOW RECONCILIATION			
Net cost of services	(1,842,689)	(1,814,988)	(1,839,985)
Non cash items added back	(1,766)	(16,899)	(1,913)
Change in operating assets and liabilities	(144)	(3,747)	904
Net cash flow from operating activities	(1,844,599)	(1,835,634)	(1,840,994)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	12,307	21,069	26,907
Investments	2,856
Receivables	6,016	7,276	6,191
Other	8,989	6,524	6,524
Total Current Assets	30,168	34,869	39,622
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	21,446	20,242	25,338
Accumulated depreciation	(6,377)	(4,857)	(5,833)
Investments	97,400	111,875	111,875
Receivables	166	110	110
Total Non Current Assets	112,635	127,370	131,490
Total Assets	142,803	162,239	171,112
LIABILITIES -			
Current Liabilities -			
Accounts payable	30,218	29,161	28,980
Employee entitlements	1,766	1,883	1,883
Other	183	183	183
Total Current Liabilities	32,167	31,227	31,046
Non Current Liabilities -			
Other	16	16	16
Total Non Current Liabilities	16	16	16
Total Liabilities	32,183	31,243	31,062
NET ASSETS	110,620	130,996	140,050
EQUITY			
Accumulated funds	110,620	130,996	140,050
TOTAL EQUITY	110,620	130,996	140,050

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

67.1 Development, Co-ordination and Planning of Transport Services

67.1.1 Development, Co-ordination and Planning of Transport Services

Program Objective(s): To meet the transport needs of the New South Wales community in an optimal way, balancing social and economic objectives.

Program Description: Development of transport objectives in New South Wales and the overall strategies and policies for achieving them. Advice to the Minister, implementation of self-regulation by the private sector. Development of appropriate monitoring and regulatory activities.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Transport services	112	107
Transport planning	10	8
Policy and projects	29	33
Transport Safety Bureau	22	23
Transport Data Centre	13	15
Corporate services	24	24
Other	10	10
	220	220

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	18,578	19,766	16,360
Other operating expenses	9,714	10,371	8,084
Maintenance	57	260	29
Depreciation and amortisation	1,027	882	1,026
Grants and subsidies			
Newcastle Port Corporation - lease administration fee	130	130	115

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**67 DEPARTMENT OF TRANSPORT**

67.1 Development, Co-ordination and Planning of Transport Services**67.1.1 Development, Co-ordination and Planning of Transport Services
(cont)****OPERATING STATEMENT (cont)**

Parramatta to Chatswood rail link - capital grant	26,000	26,000	75,392
Grants for capital purposes - non budget dependent general government agencies	1,507	745	1,033
STA - capital grant - ferries	10,912
Public transport infrastructure - capital grant to State Rail Authority	7,357	8,181	12,403
Public transport infrastructure - capital grant to other government entities	13,260	6,477	25,157
Subsidies to Port Kembla Port Corporation	...	4,480	4,900
Other expenses			
Integrated Transport Information Service	3,000	3,000	1,480
Refunds and remissions of Crown revenue	100	100	100
Taxi Advisory Council	1,740	1,740	1,716
Total Expenses	82,470	82,132	158,707
Less:			
Retained Revenue -			
Sales of goods and services			
Recoupment of administration costs - general government agencies	2,394	200	69
Port safety operating licence	176	176	181
Minor sales of goods and services	204	750	210
Investment income	1,242	3,442	1,278
Retained taxes, fees and fines	1,740	1,740	1,790
Grants and contributions	7,693	28,428	1,141
Other revenue	4,576	4,891	4,578
Total Retained Revenue	18,025	39,627	9,247
Gain/(loss) on disposal of non current assets	...	(120)	...
NET COST OF SERVICES	64,445	42,625	149,460
ASSET ACQUISITIONS	693	878	733

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

67.2 Provision of Transport Services

67.2.1 Assistance for General Track and Freight Services

Program Objective(s): To assist freight transport users confronted with long distances to markets and ports, and to maintain the rail network at its existing standard.

Program Description: Provision of subsidies to FreightCorp for rail freight services which it would not otherwise provide at the price charged to freight users, and a subsidy to the Rail Access Corporation to ensure rail infrastructure is maintained at its existing standard.

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<i>OPERATING STATEMENT</i>			
Expenses -			
Operating expenses -			
Grants and subsidies			
Rail freight services	76,500	76,500	72,221
Rail Access Corporation - line services	170,950	170,950	169,408
Total Expenses	247,450	247,450	241,629
NET COST OF SERVICES	247,450	247,450	241,629

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

67.2 Provision of Transport Services

67.2.2 Purchase of Public Transport Services

Program Objective(s): To improve community mobility on public and private transport.

Program Description: Provision of funds to the State Rail Authority, State Transit Authority, Rail Access Corporation and private transport operators for services and concessions which would not otherwise be provided by them at the current fare and/or service levels, and for new rail infrastructure, to enable rail entities to operate more efficiently, and to community groups and certain individuals for particular services.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
CityRail services					
Total concession trips	mill	79.8	82.5	79.0	83.7
Average concession subsidy per trip	\$	1.68	1.68	1.99	1.99
Total passengers, including concession recipients	mill	266.5	270.5	271.0	303.9
Average subsidy per trip, including concessions	\$	1.56	1.48	1.34	1.15
Average subsidy per trip, excluding concessions	\$	1.07	1.00	0.80	0.60
Countrylink services -					
Total concession trips	mill	1.4	1.4	1.4	1.4
Average concession subsidy per trip	\$	48.43	39.91	39.91	39.93
Total passengers, including concession recipients	mill	2.5	2.5	2.5	2.6
Average subsidy per trip, including concessions	\$	29.66	24.53	23.80	22.35
Average subsidy per trip, excluding concessions	\$	2.54	2.18	1.45	0.85
State Transit bus and ferry services -					
Total concession trips	mill	110.4	111.5	114.1	121.0
Average concession subsidy per trip	\$	1.08	1.09	1.12	1.14
Total passengers, including concession recipients	mill	210.1	212.2	218.3	229.5
Average subsidy per trip, including concessions	\$	0.77	0.79	0.82	0.84
Average subsidy per trip, excluding concessions	\$	0.20	0.21	0.23	0.24
School Student Transport Scheme -					
Total beneficiaries	thous	649.8	653.2	664.8	671.8
Cost per beneficiary	\$	531.18	563.36	585.54	599.70

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
67 DEPARTMENT OF TRANSPORT

67.2 Provision of Transport Services

67.2.2 Purchase of Public Transport Services (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Grants and subsidies			
Private operators of buses, taxis and ferries	359,367	359,367	368,303
Community groups and certain individuals	34,085	35,028	33,112
SRA CityRail and CountryLink services	257,429	262,729	185,968
STA bus and ferry services	55,205	55,205	49,819
Light Rail project	8,000	12,300	3,670
Grants for capital purposes	18,600	17,919	24,788
SRA - capital grants	236,000	236,000	213,280
Maintenance grant to SRA	110,000	115,000	115,000
Rail Access Corporation - capital grants	6,938	6,938	14,384
SRA - transitional payment	50,800	47,600	43,500
SRA redundancies	41,500	25,400	21,000
Rail Services Authority redundancies	38,750	38,750	22,821
STA - School Students Transport Scheme and Pensioners concessions	120,439	120,439	137,848
SRA - School Students Transport Scheme and Pensioners concessions	200,472	200,472	222,652
Other expenses			
Contracted passenger services	4,118	4,118	4,175
Total Expenses	1,541,703	1,536,765	1,460,320
Less:			
Retained Revenue -			
Grants and contributions	10,909	11,852	11,424
Total Retained Revenue	10,909	11,852	11,424
NET COST OF SERVICES	1,530,794	1,524,913	1,448,896

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY**

PROGRAM SUMMARY

	1999-2000		2000-01 Budget \$000
	Budget \$000	Revised \$000	
TOTAL ROADS PROGRAM			
Operating expenses	1,205,560	1,095,842	1,201,280
Capital expenditure	1,059,440	1,215,312	998,580
Total Roads Program	2,265,000	2,311,154	2,199,860

**Consolidated Fund Appropriations to
the Total Roads Program**

Commonwealth road funds	287,440	299,134	310,020
Blackspots	12,460	18,433	12,772
Interstate vehicle registration fees	9,400	11,858	9,600
Motor vehicle taxation	709,000	724,000	756,000
Commonwealth fuel taxes	636,000	615,000	656,000
Registration and transfer fees	33,500	34,200	-
Heavy vehicle overloading fines	2,200	2,200	2,200
Untied Commonwealth roads funds	124,260	124,260	127,387
M4/M5 cashback rebates	35,000	35,000	44,000
Other	18,612	26,892	2,702
Total	1,867,872	1,890,977	1,920,681

SUMMARY OF AVERAGE STAFFING

	Average Staffing (EFT)	
	1999-2000	2000-2001
AUTHORITY TOTAL	6,392	6,234

(Details of average staffing for the Authority are not available across programs)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	178,266	178,266	180,266
Superannuation – actuarial assessment	...	(114,000)	...
Other operating expenses	280,675	281,585	292,499
Maintenance	605,026	618,531	600,275
Depreciation and amortisation	18,973	15,220	15,220
Grants and subsidies	25,020	27,640	23,220
Finance costs	97,600	88,600	89,800
Total Expenses	1,205,560	1,095,842	1,201,280
Less:			
Retained Revenue -			
Sales of goods and services	141,674	143,663	143,757
Investment income	3,815	3,555	3,566
Grants and contributions	12,001	12,000	12,000
Other revenue	27,061	61,058	36,197
Total Retained Revenue	184,551	220,276	195,520
NET COST OF SERVICES	1,021,009	875,566	1,005,760

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	182,367	171,266	173,091
Grants and subsidies	25,020	27,640	23,220
Finance costs	97,600	88,600	89,800
Other	874,682	898,267	921,562
Total Payments	1,179,669	1,185,773	1,207,673
Receipts			
Sale of goods and services	142,699	142,065	145,709
Other	12,708	43,147	12,458
Total Receipts	155,407	185,212	158,167
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,024,262)	(1,000,561)	(1,049,506)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	33,132	32,997	29,102
Purchases of property, plant and equipment	(977,342)	(1,015,013)	(908,077)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(944,210)	(982,016)	(878,975)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	110,000	110,000	40,000
Repayment of borrowings and advances	(22,400)	(22,400)	(32,200)
NET CASH FLOWS FROM FINANCING ACTIVITIES	87,600	87,600	7,800
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,020,478	1,048,437	1,035,756
Capital appropriation	847,394	850,926	884,925
Cash transfers to Consolidated Fund*	...	(8,386)	...
NET CASH FLOWS FROM GOVERNMENT	1,867,872	1,890,977	1,920,681
NET INCREASE/(DECREASE) IN CASH	(13,000)	(4,000)	...

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	53,573	27,037	23,037
CLOSING CASH AND CASH EQUIVALENTS	40,573	23,037	23,037
CASH FLOW RECONCILIATION			
Net cost of services	(1,021,009)	(875,566)	(1,005,760)
Non cash items added back	(7,575)	(14,638)	(20,464)
Change in operating assets and liabilities	4,322	(110,357)	(23,282)
Net cash flow from operating activities	(1,024,262)	(1,000,561)	(1,049,506)

* \$9,127,000 was owed to the Roads and Traffic Authority (RTA) for recurrent services in 1998-99 and has been included in the recurrent appropriation amount. \$8,386,000 was owed by the RTA for capital works and services in 1998-99. Net funding adjustment - \$741,000 owed to RTA.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	40,573	23,037	23,037
Investments	41	41	41
Receivables	18,827	31,887	49,837
Inventories	5,900	6,601	6,088
Other	1,436	2,415	2,415
Total Current Assets	66,777	63,981	81,418
Non Current Assets -			
Property, plant and equipment - Cost/valuation	49,041,350	51,806,616	52,689,846
Accumulated depreciation	(4,355,208)	(4,607,311)	(4,626,786)
Investments	50,887	45,408	47,005
Other	574,340	653,794	688,394
Total Non Current Assets	45,311,369	47,898,507	48,798,459
Total Assets	45,378,146	47,962,488	48,879,877
LIABILITIES -			
Current Liabilities -			
Accounts payable	280,037	268,924	269,656
Borrowings	54,854	54,654	54,654
Employee entitlements	75,683	97,696	104,871
Other	37,348	37,517	38,195
Total Current Liabilities	447,922	458,791	467,376
Non Current Liabilities -			
Borrowings	978,141	984,549	992,349
Employee entitlements	317,940	216,452	216,452
Other	442,319	443,166	429,249
Total Non Current Liabilities	1,738,400	1,644,167	1,638,050
Total Liabilities	2,186,322	2,102,958	2,105,426
NET ASSETS	43,191,824	45,859,530	46,774,451

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

	1999-00	
	Budget	Revised
	\$000	\$000

		2000-01
		Budget
		\$000

STATEMENT OF FINANCIAL POSITION (cont)

EQUITY

Reserves	4,401,131	5,495,529	5,495,529
Accumulated funds	38,790,693	40,364,001	41,278,922
TOTAL EQUITY	43,191,824	45,859,530	46,774,451

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.1 Network Development

Program Objective(s): To develop the State's road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Value of benefit of annual development program	\$m	2,500	2,500	2,600	2,800
Community satisfaction with road network development	%	55	60	60	60
 <u>Outputs</u> :					
Major works completed within - 10% of planned duration after approved date	%	90	90	90	>90
10% over authorised cost	%	90	90	90	>90

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,548	4,914	5,414
Superannuation – actuarial assessment	...	(30,000)	...
Other operating expenses	36,746	36,277	38,028
Grants and subsidies	14,125	16,075	17,820
Finance costs			
Interest	94,518	85,535	86,736
Guarantee fee payments	3,000	3,000	3,000
Total Expenses	152,937	115,801	150,998

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.1 Network Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	3,108	3,108	3,108
Road tolls	32,498	32,498	33,869
Investment income	1,759	1,778	1,782
Grants and contributions	800	2,750	2,750
Other revenue	27,061	61,058	36,197
Total Retained Revenue	65,226	101,192	77,706
NET COST OF SERVICES	87,711	14,609	73,292

ASSET ACQUISITIONS	849,123	887,955	771,278
---------------------------	----------------	----------------	----------------

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.2 Maintenance

Program Objective(s): To maintain State roads and bridges to agreed economic, technical and environmental standards.

Program Description: Planning, designing, scheduling and organising of work for the maintenance of roads and bridges, including restoration after natural disasters.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Pavement durability -					
Good	%	74	79	77	77
Fair	%	23	17	19	19
Poor	%	3	4	4	4
Ride Quality -					
Good	%	89	87	87	87
Fair	%	8	10	10	10
Poor	%	3	3	3	3
<u>Outputs</u> :					
Maintenance expenditure on National Highways and State Roads -					
per kilometre of roadway	\$000	23	23	23	22
per million vehicle kilometres travelled	\$000	10	10	10	9

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	1,000	2,000	1,500
Superannuation – actuarial assessment	...	(40,000)	...
Other operating expenses	435	357	463
Maintenance	541,228	545,539	525,534
Depreciation and amortisation	6,324	5,073	5,073
Finance costs	82	65	64
Total Expenses	549,069	513,034	532,634

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.1 Road Network Infrastructure

68.1.2 Maintenance (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	13,083	13,083	12,935
Permits	655	655	655
Road tolls	23,821	23,821	22,853
Minor sales of goods and services	16,750	15,682	15,127
Investment income	1,189	1,067	1,070
Grants and contributions	2,800	2,900	2,900
Total Retained Revenue	58,298	57,208	55,540
NET COST OF SERVICES	490,771	455,826	477,094

ASSET ACQUISITIONS	38,478	39,562	41,259
---------------------------	---------------	---------------	---------------

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.2 Road Safety and Road User Management

68.2.1 Road Safety and Road User Management

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries by ensuring that:

- * drivers and motor cyclists are eligible and competent;
- * vehicles meet road worthiness, road impact, vehicle emission standards and that they operate safely; and
- * driver and vehicle transactions are accessible and a high standard of customer service is maintained.

Program Description: Implementing initiatives to ensure safety of people by ensuring safer roads and safer vehicles. Improve road user, pedestrian and cyclist behaviour through community education, driver testing and promotional programs to target compliance with road rules, and address drink driving, speeding, driver fatigue, and the use of seat belts and child restraints. Identify safety risks through road safety audits and investigations. Ensure vehicles meet road worthiness, road impact and emission standards. Manage the delivery of services through a range of outlets and channels.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Fatalities	no.	585	558	565	540
Fatalities per 100,000 population	no.	9.3	8.8	8.8	8.3
Fatalities per 100 million kilometres travelled	no.	1.08	0.99	0.96	0.87
Customers rating service as "good or very good"	%	88	89	90	90

Outputs:

Driver/Rider tests	thous	229.4	227.2	232.6	233.5
New licenses issued	thous	171.7	178.3	181.1	184.0
Licences on issue	mill	4.4	4.5	4.5	4.6
Registered vehicles	mill	4.1	4.2	4.3	4.3
Motor Registries -					
Cost per transaction	\$	4.40	4.55	4.80	4.95
Weighted transactions per net hour worked	no.	14.30	15.19	15.50	16.00

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.2 Road Safety and Road User Management

68.2.1 Road Safety and Road User Management (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	153,729	151,855	153,355
Superannuation – actuarial assessment	...	(38,000)	...
Other operating expenses	137,473	141,672	150,722
Depreciation and amortisation	11,068	8,879	8,879
Grants and subsidies			
Road safety programs	4,895	5,565	5,400
Total Expenses	307,165	269,971	318,356
Less:			
Retained Revenue -			
Sales of goods and services			
Plate fees	27,942	27,942	28,690
Third party insurance data access fees	8,425	8,425	8,551
Fine default fees - commission	2,769	2,769	2,843
Minor sales of goods and services	10,523	12,544	12,101
Investment income	517	355	357
Grants and contributions	6,001	4,400	4,400
Total Retained Revenue	56,177	56,435	56,942
NET COST OF SERVICES	250,988	213,536	261,414
<hr/>			
ASSET ACQUISITIONS	41,392	35,228	32,810

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.3 Traffic and Transport

68.3.1 Traffic and Transport

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the existing road network and encouraging people to use alternative forms of transport to the motor car.

Program Description: Improving the operational performance of the road network, through traffic control and driver information systems, management of incidents and integrated route management strategies. Planning and organising public transport infrastructure improvements, improving pedestrian and cyclist facilities and maintaining traffic facility assets.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Average peak hour speed on seven major routes in Sydney					
Morning peak	kmh	32	32	32	32
Afternoon peak	kmh	42	42	42	42
<u>Outputs:</u>					
Traffic signals in operation	no.	2,957	3,040	3,130	3,200
School crossings supervisor sites	no.	480	510	530	545
School Zones created at eligible sites	%	70	80	90	92
Cycleway length					
Off-road cycleways	KM.	622	680	780	880
On-road cycleways	KM.	1,274	1,355	1,455	1,550
Bus and Transit Lane Length					
Bus Lanes	KM.	43	43	50	55
Transit Lanes	KM.	77	77	85	100

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	18,989	19,497	19,997
Superannuation – actuarial assessment	...	(6,000)	...
Other operating expenses	71,021	68,279	59,286
Maintenance	63,798	72,992	74,741
Depreciation and amortisation	1,581	1,268	1,268

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.3 Traffic and Transport

68.3.1 Traffic and Transport (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Public Transport Infrastructure Improvement Program	6,000	6,000	...
Total Expenses	161,389	162,036	155,292
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	2,100	3,136	3,025
Investment income	350	355	357
Grants and contributions	2,400	1,950	1,950
Total Retained Revenue	4,850	5,441	5,332
NET COST OF SERVICES	156,539	156,595	149,960
<hr/>			
ASSET ACQUISITIONS	60,997	60,997	70,520

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
68 ROADS AND TRAFFIC AUTHORITY

68.4 M4/M5 Cashback Scheme

68.4.1 M4/M5 Cashback Rebates

Program Objective(s): To reimburse tolls to motorists driving NSW privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for tolls paid using Cashback Cards on the M4 and M5 Motorways when driving NSW privately registered cars and motorcycles.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs</u> :					
M4/M5 cashback claims paid	no.	150,135	183,500	233,000	250,000

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses	35,000	35,000	44,000
Total Expenses	35,000	35,000	44,000
NET COST OF SERVICES	35,000	35,000	44,000

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	19,100	19,553	22,752
Other operating expenses	9,256	14,837	11,568
Maintenance	5,601	5,631	6,001
Depreciation and amortisation	3,355	3,592	3,644
Grants and subsidies	2,350	2,350	4,531
Total Expenses	39,662	45,963	48,496
Less:			
Retained Revenue -			
Sales of goods and services	12,184	13,961	16,933
Investment income	497	350	315
Retained taxes, fees and fines	22,559	23,048	23,695
Grants and contributions	1,000	1,000	1,000
Other revenue	473	4,568	1,339
Total Retained Revenue	36,713	42,927	43,282
Gain/(loss) on disposal of non current assets	50	50	50
NET COST OF SERVICES	2,899	2,986	5,164

NOTE: It is proposed that the whole of the assets and activities of the Marine Ministerial Holding Corporation (MMHC) will be merged within the Waterways Authority by the end of this budget year. These statements should therefore be read in conjunction with the notes and accounts for the MMHC in order to be informed of the anticipated overall performance of the Waterways Authority in 2000-01.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	18,950	19,963	22,025
Grants and subsidies	1,350	1,350	3,531
Other	14,419	19,332	18,150
Total Payments	34,719	40,645	43,706
Receipts			
Sale of goods and services	12,146	13,903	16,875
Other	23,529	27,948	25,349
Total Receipts	35,675	41,851	42,224
NET CASH FLOWS FROM OPERATING ACTIVITIES	956	1,206	(1,482)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	1,000	1,000	1,000
Proceeds from sale of investments	1,854	3,821	961
Purchases of property, plant and equipment	(5,272)	(8,512)	(4,727)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,418)	(3,691)	(2,766)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	1,240	1,640	4,172
Capital appropriation	222	222	51
NET CASH FLOWS FROM GOVERNMENT	1,462	1,862	4,223
NET INCREASE/(DECREASE) IN CASH	...	(623)	(25)
Opening Cash and Cash Equivalents	100	723	100
CLOSING CASH AND CASH EQUIVALENTS	100	100	75
CASH FLOW RECONCILIATION			
Net cost of services	(2,899)	(2,986)	(5,164)
Non cash items added back	3,355	3,592	3,644
Change in operating assets and liabilities	500	600	38
Net cash flow from operating activities	956	1,206	(1,482)

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	100	100	75
Investments	9,183	8,028	7,067
Receivables	578	350	485
Inventories	52	54	54
Other	367	429	429
Total Current Assets	10,280	8,961	8,110
Non Current Assets -			
Property, plant and equipment - Cost/valuation	41,303	47,965	47,554
Accumulated depreciation	(10,267)	(13,697)	(13,153)
Other	5,037	6,000	6,000
Total Non Current Assets	36,073	40,268	40,401
Total Assets	46,353	49,229	48,511
LIABILITIES -			
Current Liabilities -			
Accounts payable	18,850	19,264	19,712
Employee entitlements	2,170	2,148	2,048
Other	...	1,137	1,137
Total Current Liabilities	21,020	22,549	22,897
Non Current Liabilities -			
Employee entitlements	3,948	4,173	4,048
Other	5,071	5,071	5,071
Total Non Current Liabilities	9,019	9,244	9,119
Total Liabilities	30,039	31,793	32,016
NET ASSETS	16,314	17,436	16,495
EQUITY			
Accumulated funds	16,314	17,436	16,495
TOTAL EQUITY	16,314	17,436	16,495

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.1 Marine Safety and Environment

Program Objective(s): To ensure safety on all navigable waters. To participate in the protection and conservation of the marine environment.

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Compliance with legislation through enforcement and education. Licencing of commercial and recreational vessels and operators. Mooring management and Sydney Harbour cleaning. Licencing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Safety compliance rate - recreational	%	95	95	95	95
commercial	%	95	95	95	95
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	12	12	11	10
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	0.2	0.2	0.2	...
Volume of solid waste recovered from Sydney Harbour (cubic metres)	thous	3.4	3.5	3.4	4.0

Outputs:

Registered vessels - recreational	thous	163	166	172	177
commercial	thous	5.5	5.5	5.5	5.5
Boat licences on issue	thous	360	375	390	405
New boat licences issued	thous	35	36	37	39
Safety checks of vessels	thous	50	50	50	50
Boating licence seminars presented	no.	606	550	550	550
New navigation aids and advisory signs installed	no.	500	500	190	100
Environmental assessments	no.	1,100	1,600	1,700	1,750
Commercial vessel initial and periodic surveys	no.	2,120	2,200	2,200	2,200
<u>Average Staffing:</u>	EFT	199	207	207	207

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.1 Marine Safety and Environment (cont)

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	16,040	14,505	16,451
Other operating expenses	7,425	10,170	7,980
Maintenance	3,830	3,297	3,512
Depreciation and amortisation	2,817	2,817	2,844
Grants and subsidies Marine Rescue Contribution	350	350	350
Waterways Asset Development and Management program	1,000	1,000	1,000
Subsidy to Sydney Port Corporation	2,181
Total Expenses	31,462	32,139	34,318
Less:			
Retained Revenue -			
Sales of goods and services			
Mooring fees	5,043	5,145	5,105
Minor sales of goods and services	341	217	363
Investment income	422	263	210
Retained taxes, fees and fines	22,559	23,048	23,454
Grants and contributions	500	500	500
Other revenue	217	1,112	273
Total Retained Revenue	29,082	30,285	29,905
Gain/(loss) on disposal of non current assets	48	48	48
NET COST OF SERVICES	2,332	606	4,365
<hr/>			
ASSET ACQUISITIONS	4,354	4,261	3,240

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.2 Property and Wetlands Management

Program Objective(s): To administer all public lands and assets under the Authority's management.

Program Description: Management and maintenance of wetlands - land below the mean high water mark - on behalf of the Marine Ministerial Holding Corporation, including landowner's consent and construction approval. Repair of wharves. Negotiation and granting of leases. Management of information for asset and foreshore development.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Landowner consent applications considered	no.	75	75	n.a.	n.a.
Median turnaround time on landowner consent	days	n.a.	n.a.	25	35
Construction applications considered	no.	60	60	n.a.	n.a.
Median turnaround time on construction applications	days	n.a.	n.a.	40	40
Leases reviewed	no.	1,560	1,600	1,600	1,600
Property documents executed	no.	250	250	270	250
<u>Average Staffing:</u>	EFT	35	35	35	35

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,060	2,835	3,692
Other operating expenses	1,831	2,097	2,242
Maintenance	1,771	1,741	2,359
Depreciation and amortisation	538	538	625
Grants and subsidies			
Waterways Asset Development and Management program	1,000	1,000	1,000
Total Expenses	8,200	8,211	9,918

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.2 Property and Wetlands Management (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	6,800	6,196	5,465
Mooring fees	1,813
Minor sales of goods and services	4
Investment income	75	75	62
Retained taxes, fees and fines	241
Grants and contributions	500	500	500
Other revenue	256	256	1,042
Total Retained Revenue	7,631	7,027	9,127
Gain/(loss) on disposal of non current assets	2	2	2
NET COST OF SERVICES	567	2,382	789

ASSET ACQUISITIONS	918	4,062	1,294
---------------------------	------------	--------------	--------------

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.3 Maritime Asset Management

Program Objective(s): To achieve the best use and optimum return to the State from maritime assets and assets of the Marine Ministerial Holding Corporation.

Program Description: Manage maritime assets and assets of the Marine Ministerial Holding Corporation, including strategic port and foreshore land, the regional ports of Eden and Yamba and to manage residual responsibilities of the former Maritime Services Board.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Trade through the regional ports of Eden and Yamba	tonnes	879	645	890	900
Vessel Visits to Regional Ports	no.	81	100	78	80
Government support for major developments (>\$5m)	no.	2	2	1	2
MMHC workers' compensation exposure	\$m	3.0	2.7	2.4	2.6
Occupancy of 207 Kent Street Maritime Trade Tower	%	89.7	93.2	94.6	98.0

Outputs:

Foreshore development applications determined	no.	65	92	104	110
Development consent turn around time	days	70	68	71	65
MMHC properties sold or divested	no.	13	14	10	10
Properties divested for community or open space	no.	3	3	4	4
<u>Average Staffing:</u>	EFT	...	20	27	29

1999-00	2000-01
Budget \$000	Revised \$000
...	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	...	2,213	2,609
Other operating expenses	...	2,570	1,346
Maintenance	...	593	130
Depreciation and amortisation	...	237	175
Total Expenses	...	5,613	4,260

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
69 WATERWAYS AUTHORITY

69.1 Waterways Management

69.1.3 Maritime Asset Management (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases - other	...	9	9
Property management fees	...	2,394	4,174
Investment income	...	12	43
Other revenue	...	3,200	24
Total Retained Revenue	...	5,615	4,250
NET COST OF SERVICES	...	(2)	10
ASSET ACQUISITIONS	...	128	193

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
MARINE MINISTERIAL HOLDING CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	35,912	37,661	42,624
Investment income	1,250	2,000	1,250
Grants and contributions	5,941	9,169	8,807
Other revenue	29,664	29,814	10,467
Total Retained Revenue	72,767	78,644	63,148
Less:			
Expenses -			
Operating Expenses -			
Employee Related	170	170	140
Other operating expenses	11,116	10,952	14,000
Maintenance	11,443	16,114	11,506
Depreciation and amortisation	5,674	5,674	6,691
Grants and subsidies	1,322
Finance costs	9,154	9,154	9,381
Total Expenses	38,879	42,064	41,718
Gain/(loss) on disposal of non current assets	40,544
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	33,888	36,580	61,974
Distributions -			
Dividends	129,250	28,231	126,359

NOTE: It is intended that the whole of the assets and activities of the Marine Ministerial Holding Corporation (MMHC) be merged with the Waterways Authority by the end of 1999-2000. These statements should therefore be read in conjunction with the notes and accounts for the Waterways Authority with respect to anticipated overall performance of the MMHC in 2000-01.

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
MARINE MINISTERIAL HOLDING CORPORATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	35,912	38,591	49,530
Other	7,073	10,864	10,757
Total Receipts	42,985	49,455	60,287
Payments			
Employee Related	470	470	340
Grants and subsidies	1,322
Finance costs	9,154	9,154	9,381
Other	23,161	35,718	25,076
Total Payments	34,107	45,342	34,797
NET CASH FLOWS FROM OPERATING ACTIVITIES	8,878	4,113	25,490
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	185,650	17,984	165,963
Purchases of property, plant and equipment	(11,239)	(12,978)	(9,978)
NET CASH FLOWS FROM INVESTING ACTIVITIES	174,411	5,006	155,985
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	3,522	6,372	...
Repayment of borrowings and advances	(81,483)	(13,384)	(56,753)
Dividends paid	(134,250)	(34,231)	(128,359)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(212,211)	(41,243)	(185,112)
NET INCREASE/(DECREASE) IN CASH	(28,922)	(32,124)	(3,637)
Opening Cash and Cash Equivalents	56,750	51,550	19,426
CLOSING CASH AND CASH EQUIVALENTS	27,828	19,426	15,789
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	33,888	36,580	61,974
Non cash items added back	(23,308)	(23,308)	(3,076)
Change in operating assets and liabilities	(1,702)	(9,159)	(33,408)
Net cash flow from operating activities	8,878	4,113	25,490

MINISTER FOR TRANSPORT AND MINISTER FOR ROADS
MARINE MINISTERIAL HOLDING CORPORATION

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	27,828	19,426	15,789
Receivables	8,000	9,906	3,000
Total Current Assets	35,828	29,332	18,789
Non Current Assets -			
Property, plant and equipment - Cost/valuation	321,131	433,510	324,342
Accumulated depreciation	(20,861)	(19,810)	(23,007)
Total Non Current Assets	300,270	413,700	301,335
Total Assets	336,098	443,032	320,124
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,942	5,633	6,063
Borrowings	1,400	2,774	...
Other provisions	4,000	3,000	1,000
Other	458	400	400
Total Current Liabilities	7,800	11,807	7,463
Non Current Liabilities -			
Borrowings	5,150	53,979	...
Other	1,834	2,280	2,080
Total Non Current Liabilities	6,984	56,259	2,080
Total Liabilities	14,784	68,066	9,543
NET ASSETS	321,314	374,966	310,581
EQUITY			
Capital	406,892	406,892	406,892
Accumulated funds	(85,578)	(31,926)	(96,311)
TOTAL EQUITY	321,314	374,966	310,581

TREASURER AND MINISTER FOR STATE DEVELOPMENT

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Treasury			
Total Expenses	89.9	314.2	249.5
Asset Acquisitions	7.9	6.5	(-) 17.7
Crown Transactions Entity			
Total Expenses	2,811.3	3,653.6	30.0
Asset Acquisitions
Department of State and Regional Development			
Total Expenses	86.8	103.4	19.1
Asset Acquisitions	0.1	0.1	...
Crown Leaseholds Entity			
Total Expenses	...	1.0	n/a
Asset Acquisitions
Crown Transactions Entity Commercial Activities			
Total Expenses	11.6	15.2	31.0
Asset Acquisitions
New South Wales Insurance Ministerial Corporation			
Total Expenses	783.0	803.0	2.6
Asset Acquisitions
Advance to the Treasurer			
Total Expenses	160.0	160.0	...
Asset Acquisitions	...	40.0	n/a
Olympic Funding Reserve			
Total Expenses	29.7	...	n/a
Asset Acquisitions
Total, Treasurer and Minister for State Development			
Total Expenses	3,972.3	5,050.4	27.1
Asset Acquisitions	8.0	46.6	482.5

TREASURY

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). OFM serves the Treasurer and the Government by providing economic advice and advising on, and accounting for, the overall management of the State's finances. OSR administers and collects taxes and implements legislation relating to State revenue.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Office of Financial Management

During 1999-2000 OFM continued to advise the Treasurer and the Government on a wide range of economic, Budget and finance issues. Advice was submitted on the financial and economic implications of all matters being considered by Cabinet.

During the year the Market Implementation Group was established to provide a more effective means of co-ordinating the energy reform agenda within New South Wales. The introduction of full retail contestability in the national electricity market from 1 January 2001 is a major challenge for New South Wales but will provide benefits to households and small businesses.

OFM also continued work on taxation reform, particularly the Goods and Services Tax (GST) and reform of Commonwealth/State financial arrangements. OFM has assisted the Government in developing whole-of-government strategies relating to the GST and has provided guidance to agencies on implementation of the GST.

Briefing sessions and additional information were provided to the credit rating agencies during the year. Moody's Investors Service and Standard and Poor's both confirmed continuation of New South Wales' AAA credit rating.

Further improvements have been made to the Budget process for the 2000-01 Budget, including restructure within OFM to better align staff to the key processes in formulation of the Budget. The State's Fiscal Strategy has been articulated and endorsed and this has underpinned preparation of the 2000-01 Budget.

Office of State Revenue

The Revenue and Compliance Processes and Systems project (RECOUPS) has begun to deliver redesigned business processes and more flexible information systems. The first two of RECOUPS' Releases have gone into production. Release three, which covers invoiced based taxes such as land tax, has been delayed to mid-2000. RECOUPS will be fully implemented early in the 2000-01 financial year.

OSR has been negotiating with the other States regarding processes for administration of the First Home Owner Grants Scheme. This new Scheme is a component of the tax reform package. Grant payments in New South Wales will be administered by OSR. OSR will also continue to administer the State Government's First Home Purchase Scheme.

STRATEGIC DIRECTIONS

Office of Financial Management

Further development and implementation of the State's Fiscal Strategy will continue as a high priority. The Strategy is fundamental to the State's economic performance and underpins the allocation of funds through the Budget and the State's credit rating. The focus of the Strategy is on reducing debt and improving management of debt and other liabilities.

The Budget process will continue to be refined and strengthened through contractual arrangements in the form of service and resource allocation agreements with agencies. These agreements are similar in concept to statements of corporate intent and statements of financial performance that OFM negotiates with Government commercial agencies.

OFM will continue to advise on the reform of taxation and inter-governmental financial relations. OFM will play a key role in safeguarding the interests of New South Wales during implementation of the GST and associated national tax reform changes.

OFM will continue to oversight and advise on industry reform, including implementation of energy reform and full contestability.

Development of the Financial Management Framework will continue. The Framework will further strengthen accountability in the use of public resources and corporate governance.

Office of State Revenue

In 2000-01 OSR will focus on the following issues to achieve its corporate objectives of maximising revenue, efficiency and client satisfaction.

- ◆ Compliance improvement program – improve the effectiveness of revenue collection strategies to ensure that all clients are meeting their obligations under tax legislation.
- ◆ National tax reform – co-ordinate and implement administrative and legislative changes arising from the tax reform package. Monitor Ralph Report recommendations and the impact on the design of tax systems, policy making and drafting of legislation.

- ◆ Electronic commerce – research, market, implement and monitor electronic usage to improve service delivery. In 2000-01 this will include the development of software to enable unclaimed money enquiries to be made via OSR’s web site.
- ◆ Business opportunities – OSR will work with other agencies to ascertain whether its revenue administration systems can effectively and efficiently undertake revenue collection on behalf of other agencies. OSR will begin collecting revenue for the Department of Gaming and Racing from 2001.
- ◆ Information management and technology – new applications will be implemented and existing systems enhanced. These include establishing links with systems maintained by other Government agencies to greatly improve property related data used by OSR.

2000-01 BUDGET

Total Expenses

Estimated total expenses in 2000-01 are \$314.2 million for Treasury. This is a significant increase over 1999-2000 due to establishment of the First Home Owner Grants Scheme from 1 July 2000. Grants totalling \$218.5 million are expected to be paid under the new Scheme during 2000-01.

Asset Acquisitions

Office of Financial Management

For 2000-01, \$0.3 million has been allocated for OFM’s computer and related equipment replacement program.

Office of State Revenue

OSR's 2000-01 asset acquisitions program amounts to \$6.2 million and provides for development of more efficient systems for collecting revenue.

CROWN TRANSACTIONS ENTITY

“Crown Transactions” reflect service-wide transactions for which individual agencies are not directly accountable. The major components relate to the employer’s contributions to First State and Pooled Fund superannuation schemes, long service leave payments, interest payments on Government debt to Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by General Government agencies that are members of the Treasury Banking System.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The State is required by the Commonwealth to make a contribution to higher education superannuation. Other payments include State Bank post sale management costs, refunds and remissions of Crown revenue, rate concessions on exempt properties within the Sydney and Hunter Water Districts, contribution to the Treasury Managed Insurance Fund, debt/investment management costs, and an operating subsidy to Far West Energy.

Capital restructure electricity industry receipts are being utilised for debt retirement and the Government is phasing in full funding of accruing superannuation liabilities. For detailed commentary on asset and liability management refer to Chapter 5 in Budget Paper No. 2.

2000-01 BUDGET

Total Expenses

Estimated total expenses in 2000-01 are \$3,654 million, with the major components being:

- ◆ \$1,209 million for interest expenses on existing debt held with Treasury Corporation, the Commonwealth and other organisations. This is a 9.2 percent decrease on forecast 1999-2000 expenses, reflecting savings generated from the maturity of long term debt in a lower interest rate environment and the utilisation of budget cash surpluses for debt redemption;
- ◆ \$1,445 million for employer superannuation expenses. This cost compares to a forecast negative expense of \$166 million in 1999-2000. This large expense movement can be attributed mainly to a positive actuarial valuation in 1999-2000 resulting from changed economic assumptions used for their modelling;
- ◆ \$280 million for GST administration and related payments;
- ◆ \$267 million for long service leave expenses of public service employees;
- ◆ \$47 million for petroleum products for on-road use in zones descending from the Queensland border. With the abolition from 1 July 2000 of the safety net arrangements whereby the Commonwealth collected taxes on petrol, liquor and tobacco on behalf of the State, New South Wales will no longer be paid revenue from taxes specific to beer. Beer will be subject solely to Commonwealth taxation in the form of excise duty and the GST. Low alcohol beer subsidies provided by New South Wales to meet commitments under the safety net arrangement will no longer be necessary.

- ◆ \$138 million for expenses relating to the Crown Property portfolio;
- ◆ \$82 million grant to the Insurance Ministerial Corporation with the bulk going to the Traffic Accident Compensation Fund as a replacement for Third Party Motor Vehicle Registration Levy concessions granted in 1998-99;
- ◆ \$40 million for voluntary redundancy costs within the Public Sector generally;
- ◆ \$25 million grant to the Treasury Managed Fund as a hindsight premium adjustment;
- ◆ \$10 million as the State's contribution to higher education superannuation;
- ◆ \$12 million for Natural Disaster grants; and
- ◆ \$12 million to Sydney Water for rate concessions on exempt properties.

Natural Disaster Relief

Natural disaster relief provided by the Government is funded through Crown Transactions (for certain General Government Sector agencies) as well as within the normal works programs of State agencies such as the Roads and Traffic Authority and the State Rail Authority. Additional funding of a further \$20 million was provided by the Government for this program during 1999-2000 to account for exceptional costs relating to the relief operation following the hail storm which affected parts of Sydney in April 1999.

Under Commonwealth/State Natural Disaster Relief Arrangements, New South Wales is required to fund the full cost of disaster relief up to a "base amount" which was \$56.828 million in 1999-2000. Above this amount the Commonwealth will contribute towards a greater portion of the State's costs of providing disaster relief. However relief for personal hardship and distress attracts a dollar for dollar Commonwealth contribution regardless of whether State expenditure reaches the "base amount".

In 1999-2000 the State's overall Natural Disaster Relief Arrangements expenditure is expected to be approximately \$76 million, largely as a result of significant damage to roads infrastructure, other State and Local Government assets and private property following widespread flooding to the Central West and North West regions of New South Wales and the Sydney hailstorm during 1998-99.

DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

The Department of State and Regional Development's aim is to advance the economic development of New South Wales and bring new business to the State by attracting domestic and international investment, encouraging exports, improving enterprise skills, increasing innovation and providing a competitive business climate.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During the 1999-2000 financial year the Department has been successful in attracting and facilitating major investment projects in both metropolitan and regional New South Wales with an estimated investment value of \$923 million and employment impact of over 8,000 jobs.

The financial year has also seen the successful introduction of several new initiatives including:

- ◆ Establishment of the Illawarra Advantage Fund to help overcome the effects of industry restructuring within the Illawarra region. A total of \$10 million will be provided through the Fund over three years;
- ◆ Creation of the Eden Development Fund through an allocation of \$0.25 million from the NSW Government and \$0.25 million contributed by Heinz Watties Australasia. This Fund has an emphasis on creating jobs to replace those lost as a consequence of the closure of the Heinz Watties Cannery in Eden;
- ◆ The allocation of \$11 million over four years to be used for works associated with the upgrade of the Katoomba Town Centre and Echo Point lookout areas;
- ◆ The Olympic Business Information Service has provided access for businesses to Olympic related tendering and contract opportunities. Sponsorship of the Olympic Commerce Centre has also enabled businesses across New South Wales to access a wide range of Olympic contracts. These programs have contributed to regional businesses winning business and sponsorship opportunities which now total over \$250 million; and
- ◆ A new marketing initiative is also being implemented to maximise the economic impact from the Sydney Olympics, by promoting New South Wales as a business destination. The campaign will comprise advertising, a new web-site, high level investment promotions, updated promotional material and a support media relations program run as part of the Department's involvement with the Sydney Media Centre.

Variations between 1999-2000 budgeted and revised expenditure for grants and subsidies items reflect changes in the timing of claims for payment and do not represent any change in the Government's overall funding commitment for these projects.

Investment attraction and other specific projects assisted / facilitated include:

- ◆ Establishment by Allgold Foods of a \$13.8 million pasta making facility at Leeton that is estimated will create 130 jobs;
- ◆ Expansion of the Young based Burrangong Meat Processors with an investment of \$3.1 million and some 100 jobs involved;
- ◆ Establishment of Charles Schwab's funds management operation in Sydney. A \$30 million investment estimated to create 340 jobs;
- ◆ Announcement of Oracle's shared service centre for the Asia-Pacific at Ryde, involving an investment of \$3 million and the creation of an estimated 255 jobs; and
- ◆ Establishment by Hong Kong Shanghai Bank of a call centre and network service centre involving capital expenditure of \$6 million and employment of 320 people.

STRATEGIC DIRECTIONS

The Department's activities are encompassed in four strategies. These are:

- ◆ Promoting investment;
- ◆ Boosting exports;
- ◆ Encouraging innovation; and
- ◆ Improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; facilitating projects; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within Government as well as explaining and implementing Government policies applying to industry.

2000-01 BUDGET

Total Expenses

The Department's estimated total expenses for 2000-01 amount to \$103.4 million. This includes \$12 million for Gosford City Council for repayment of an advance from the Crown that was provided in 1998-99 towards development of the Grahame Park stadium.

During 2000-01 the Department's initiatives will include the following:

- ◆ Establishment of a New Export Opportunities Program, with a particular focus on small to medium enterprises in regional centres, through the Regional Export Advisor network. The program aims to introduce new exporters into overseas markets for the first time and support existing exporters to expand into new markets. Assistance totalling \$3 million will be provided over three years;
- ◆ New Market Expansion Program – this program is being introduced to assist regional firms enter new domestic markets. The program will provide assistance totalling \$1.8 million over three years;
- ◆ Townlife Development Program – a new program to assist smaller towns (populations less than 2,500) to identify new economic activity that will assist in maintaining sustainability and creating jobs. Assistance totalling \$0.75 million will be provided over three years;
- ◆ Centre of Excellence at Newcastle – relocation of the CSIRO Division of Coal and Energy Technology from North Ryde to Newcastle's Steel River area to establish a centre of excellence in energy research. The New South Wales Government is providing \$10 million for this project over five years.

In addition, the 2000-01 Budget includes allocations for the following programs:

- ◆ Australian Technology Showcase – a high profile effort to promote and generate local and international business opportunities for high growth, knowledge intensive and innovative industries;
- ◆ Regional Headquarters Tax Concessions – incentives to encourage international companies to establish their regional headquarters in Sydney;
- ◆ Assistance to Industry – promoting, encouraging and stimulating the establishment and development of industry;
- ◆ Regional Development Assistance – providing assistance to businesses starting in, expanding in, or relocating to, a regional location;

- ◆ Regional Economic Transition Scheme – the program’s emphasis remains to assist regional towns/communities which have experienced or are facing sharp economic shocks leading to major industry/business closures and employment losses as a result of structural change, global restructuring, corporate downsizing or adverse international trading conditions;
- ◆ Country Lifestyles Program – targeted promotion to draw both businesses and skills to areas where specialised labour and supporting industries are in short supply and to draw businesses into areas where unacceptably high levels of unemployment exist. The program involves the marketing of regional New South Wales as a business and investment location;
- ◆ Hunter Advantage Fund – this Fund was established as a response to the need for job creation and industry development initiatives in the Newcastle area as a consequence of the announced closure of BHP’s steelmaking operations;
- ◆ Illawarra Advantage Fund – payments under this initiative (\$10 million over three years) will help overcome the effects of industry restructuring in the area;
- ◆ NSW High Growth Business – an initiative aimed at helping businesses exposed to global competition or competing with imports;
- ◆ Small Business Development - supporting a range of activities directed at small and micro firms in New South Wales. The programs are mainly delivered from the community and private sector with the Departmental resources directed to testing concepts and delivery mechanisms; and
- ◆ Activities funded from these programs include Business Enterprise Centres, Business Expansion Program, Small Business Development Corporation, Aboriginal Business Development and the Women in Business Program.

Asset Acquisition Program

The Department’s asset acquisition program for 2000-01 includes \$0.1 million for the replacement of plant and equipment.

CROWN LEASEHOLDS ENTITY

The Crown Leaseholds Entity was previously incorporated within the Crown Transactions Entity, and is administered by the Department of Land and Water Conservation under the *Crown Lands Act 1989*.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown Land and generates revenue from leases, licences and permissive occupancies of Crown Land.

Total cash transfers to the Consolidated Fund are estimated to decrease by 26.12 percent to \$43 million in 2000-01. This decrease is mainly attributable to scheduled asset sales of \$20 million in 1999-2000 and no scheduled asset sales in 2000-01.

CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES

The commercial activities of the Crown Transactions Entity comprise the New South Wales Non-Budget Long Service Leave (LSL) Pool and the New South Wales Structured Finance Activities Account.

The LSL Pool administers LSL Provision for agencies and commercial activities whose liabilities were previously assumed by the Crown Transactions Entity due to them being part of the Budget Sector.

The principal activities of the NSW Structured Finance Activities relate to the utilisation of the financial standing of the Crown in securing efficient funding of the State's assets (electricity assets, motor vehicles and the rolling stock of the State Rail Authority).

The transactions, involving foreign jurisdictions, are designed to result in lower costs of finance and/or refinance for the capital expenditure of the State. The Crown receives the financial benefits remitted to Consolidated Fund.

2000-01 BUDGET

Expenses in 2000-01 will increase by approximately \$623,000 to \$15.2 million mainly due to a rise in employer entitlement expenditure. A similar increase in receipts will see the operating deficiency increase from \$152,000 to \$167,000.

NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION

The Corporation (IMC) was created in 1992 to accept the assets, liabilities, rights and obligations of government insurance activities. The activities are:

- ◆ The Treasury Managed Fund, which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and

- ◆ The management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The major revenue items are premiums, investments earnings, and Government grants. Expenses are primarily related to claims costs.

Claims expenses include movements in the liability for outstanding claims. The liability includes claims incurred but not yet paid, incurred but not yet reported claims and the anticipated fund management fees in respect of the management of those claims. The liability is assessed in conjunction with independent actuaries.

Asset management policy for the IMC was recently reviewed and approval given to adopt an allocation of 60 percent bonds and 40 percent growth assets. This allocation was chosen to improve the solvency ratio over the long term. It provides an acceptable balance between risk and growth. The Treasury Corporation will continue to manage the portfolio and have moved holdings, which were primarily in the hourglass facility, to a discrete facility with the approved asset allocation.

STRATEGIC DIRECTIONS

A greater emphasis has been placed on reducing claim costs in the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender.

2000-01 BUDGET

The estimated operating deficit of \$3.7 million for 2000-01 compares with a surplus of \$80.7 million achieved in 1999-2000. This result will be achieved by a 9 percent increase in revenue to \$799.3 million. While expenses are expected to increase by 23 percent to \$803 million.

The surplus of \$80.7 million in 1999-2000 arose as a result of the revaluation of outstanding workers compensation claims which now reflect trends that have developed following changes to the WorkCover Scheme. Small variations, when applied to the very large amount of outstanding claims (greater than \$2 billion), produce significant variations in the operating result.

The deficit of \$3.7 million for 2000-01 arises as a result of a difference between premiums, which are based on a central estimate of claims costs, and the movement in outstanding claims, which is based on a central estimate of costs plus a 7.5 percent prudential margin. The imposition of a prudential margin on outstanding claims will generally increase operating expenses and may produce an operating deficit.

More information on “insurance management” is provided in Chapter 5 of Budget Paper No. 2.

ADVANCE TO THE TREASURER

\$200 million has been allocated in 2000-01 to the Treasurer as an advance to allow for supplementary expenses - \$160 million for recurrent services and \$40 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

OLYMPIC FUNDING RESERVE

An Olympic Funding Reserve was established in the 1998-99 Budget to provide for costs to be borne by agencies in strategic planning, preparation and providing services for the Olympic and Paralympic Games.

The Reserve provided for funding of services that were not sufficiently scoped or planned to enable firm allocations to agencies by the Budget Committee.

With less than four months until the Olympic and Paralympic Games, all planning and preparation for service delivery is now in the final stages and it is no longer considered necessary to maintain the Reserve. All available Olympic funding has been directly provided to the relevant agencies.

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	47,938	49,016	50,838
Other operating expenses	24,347	24,393	24,463
Maintenance	1,025	986	965
Depreciation and amortisation	5,678	5,576	8,319
Grants and subsidies	30	50	218,500
Other expenses	10,900	10,900	11,120
Total Expenses	89,918	90,921	314,205
Less:			
Retained Revenue -			
Sales of goods and services	3,203	3,626	3,594
Investment income	318	325	288
Grants and contributions	...	175	...
Other revenue	12	255	144
Total Retained Revenue	3,533	4,381	4,026
Gain/(loss) on disposal of non current assets	...	(66)	...
NET COST OF SERVICES	86,385	86,606	310,179

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	42,770	44,511	46,485
Grants and subsidies	30	50	218,500
Other	36,295	38,006	36,587
Total Payments	79,095	82,567	301,572
Receipts			
Sale of goods and services	3,202	4,015	3,591
Other	328	619	536
Total Receipts	3,530	4,634	4,127
NET CASH FLOWS FROM OPERATING ACTIVITIES	(75,565)	(77,933)	(297,445)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	14	...
Purchases of property, plant and equipment	(8,766)	(9,903)	(6,458)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(8,766)	(9,889)	(6,458)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	73,539	75,838	295,383
Capital appropriation	7,957	9,349	6,458
Asset sale proceeds transferred to the Consolidated Fund Entity	(660)	(755)	...
Cash reimbursements from the Consolidated Fund Entity	527	798	629
NET CASH FLOWS FROM GOVERNMENT	81,363	85,230	302,470
NET INCREASE/(DECREASE) IN CASH	(2,968)	(2,592)	(1,433)
Opening Cash and Cash Equivalents	6,739	6,037	3,445
CLOSING CASH AND CASH EQUIVALENTS	3,771	3,445	2,012

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(86,385)	(86,606)	(310,179)
Non cash items added back	10,061	9,953	12,598
Change in operating assets and liabilities	759	(1,280)	136
	<hr/>	<hr/>	<hr/>
Net cash flow from operating activities	(75,565)	(77,933)	(297,445)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	3,771	3,445	2,012
Receivables	211	364	263
Other	362	638	579
Total Current Assets	4,344	4,447	2,854
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	59,981	62,338	68,799
Accumulated depreciation	(25,615)	(23,420)	(31,742)
Other	49	49	49
Total Non Current Assets	34,415	38,967	37,106
Total Assets	38,759	43,414	39,960
LIABILITIES -			
Current Liabilities -			
Accounts payable	4,296	4,464	4,446
Employee entitlements	4,425	4,299	4,293
Total Current Liabilities	8,721	8,763	8,739
Total Liabilities	8,721	8,763	8,739
NET ASSETS	30,038	34,651	31,221
EQUITY			
Reserves	4,409	4,409	4,409
Accumulated funds	25,629	30,242	26,812
TOTAL EQUITY	30,038	34,651	31,221

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.1 Economic and Fiscal Strategy*

Program Objective(s): To improve the allocation of State resources and achieve a responsible financial position for New South Wales through advice on overall fiscal and economic strategies.

Program Description: Advising on overall fiscal, revenue and expenditure strategies. Developing methods to enhance and measure public sector performance. Monitoring and forecasting economic conditions. Undertaking economic modelling and research to assist in policy formulation and decision making. Advising on State economic development strategy. Forecasting and monitoring tax revenue and advising on tax policy and intergovernmental financial relations. Evaluating the financial and economic feasibility of major capital projects, including private sector infrastructure projects. Advising on microeconomic and industry policy issues, including national competition policy implementation.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities</u> :		
Economic strategy	10	11
Fiscal strategy	12	8
Revenue strategy	12	15
Executive, corporate and directorate support	8	8
	<hr/> 42	<hr/> 42

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,552	3,408	3,603
Other operating expenses	1,420	1,574	1,514
Maintenance	26	32	28
Depreciation and amortisation	142	143	142

Total Expenses	<hr/> 5,140	<hr/> 5,157	<hr/> 5,287
-----------------------	--------------------	--------------------	--------------------

* The program name has been changed from "Fiscal Strategy" following a restructure which transferred the Economic Strategy activity from the former Structural Reform Directorate early in 1999-2000.

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.1 Central Financial Management Services

70.1.1 Economic and Fiscal Strategy (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	17	17	15
Other revenue	...	6	...

Total Retained Revenue	17	23	15
-------------------------------	-----------	-----------	-----------

Gain/(loss) on disposal of non current assets	...	(13)	...
---	-----	------	-----

NET COST OF SERVICES	5,123	5,147	5,272
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	63	85	84
---------------------------	-----------	-----------	-----------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.2 Financial Management

Program Objective(s): To improve the allocation of, and accountability for the use of, State resources by developing and promoting procedures and systems which result in better financial management. To improve public sector accountability for State financial management by producing State financial reports which provide accurate, timely, comprehensive and relevant information.

Program Description: Advising on the development and application of financial management improvement and accounting and budgetary systems and procedures. Co-ordinating Budget preparation, including reporting and data collection. Preparing reports on the State's finances. Developing and maintaining the Office of Financial Management's Financial Information System.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Financial management improvement	32	29
Executive, corporate and directorate support services	10	9
	42	38

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,893	3,831	4,019
Other operating expenses	2,234	2,344	2,276
Maintenance	107	133	117
Depreciation and amortisation	1,134	1,143	1,132
Grants and subsidies			
Australian Accounting Research Foundation	30	30	...
Grants to agencies	...	20	...
Total Expenses	7,398	7,501	7,544

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.1 Central Financial Management Services

70.1.2 Financial Management (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	27	27	26
Investment income	23	23	20
Other revenue	...	17	...

Total Retained Revenue	50	67	46
-------------------------------	-----------	-----------	-----------

Gain/(loss) on disposal of non current assets	...	(12)	...
---	-----	------	-----

NET COST OF SERVICES	7,348	7,446	7,498
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	87	85	84
---------------------------	-----------	-----------	-----------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.1 Central Financial Management Services

70.1.3 Resource Allocation

Program Objective(s): To optimise the allocation of State resources in accordance with Government priorities, delivering positive social outcomes for the State. To enhance public sector net worth.

Program Description: Advising on the resource allocation issues in the general government sector. Advising on, and monitoring, the financial position and performance of general government sector agencies, including the negotiation of service and resource allocation agreements. Advising on, and monitoring, the financial position of government businesses, including the negotiation of statements of financial performance and statements of corporate intent. Forecasting and monitoring distribution payments by government businesses.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Education, financial services and government	8	9
Natural resources and environment	11	12
Property and planning	3	3
Human services	12	12
Justice and emergency services	8	8
Transport and ports	9	9
Executive, corporate and directorate support	13	14
	64	67

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,741	2,965	3,200
Other operating expenses	2,753	4,309	4,136
Maintenance	62	31	27
Depreciation and amortisation	335	118	117
Total Expenses	8,891	7,423	7,480

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.1 Central Financial Management Services

70.1.3 Resource Allocation (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	34	16	14
Other revenue	...	120	...

Total Retained Revenue	34	136	14
-------------------------------	-----------	------------	-----------

Gain/(loss) on disposal of non current assets	...	(13)	...
---	-----	------	-----

NET COST OF SERVICES	8,857	7,300	7,466
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	129	85	84
---------------------------	------------	-----------	-----------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.1 Central Financial Management Services

70.1.4 Market Implementation Group*

Program Objective(s): To develop and implement the Government's energy reform initiatives in a comprehensive and timely manner and ensure that the Government's interests are effectively represented in relation to the development of inter-jurisdictional reform matters.

Program Description: Improving the operation of the National Electricity Market. Developing and implementing a robust National Electricity Code. Resolving outstanding pricing, regulatory and environmental issues. Driving an efficient, national approach to introducing full retail competition for all energy customers including small business and households. Instilling a commercially oriented management framework to the New South Wales electricity businesses.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Major projects	8	9
Public sector energy ownership	6	7
Executive, corporate and directorate support	4	4
	<u>18</u>	<u>20</u>

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,297	4,521	4,947
Other operating expenses	4,490	2,958	2,801
Maintenance	25	77	68
Depreciation and amortisation	117	338	334
Total Expenses	6,929	7,894	8,150

* The program name has been changed from "Structural Reform" following a restructure which created the Market Implementation Group and transferred the Economic Strategy activity to the re-named Economic and Fiscal Strategy Directorate.

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.1 Central Financial Management Services

70.1.4 Market Implementation Group (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	16	34	29
Other revenue	...	17	...

Total Retained Revenue	16	51	29
-------------------------------	-----------	-----------	-----------

Gain/(loss) on disposal of non current assets	...	(12)	...
---	-----	------	-----

NET COST OF SERVICES	6,913	7,855	8,121
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	61	85	85
---------------------------	-----------	-----------	-----------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.1 Duties Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing duties on liable instruments, documents and transactions.

Program Description: Assessment, collection and recovery of duties by sale of adhesive stamps, stamping of liable instruments or documents and from returns submitted by authorised persons.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Revenue collected	\$m	3,149	3,393	3,917	3,337
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	0.3	0.2	0.2	0.2
Revenue collected per Net Cost of Services dollar	\$	144.6	154.3	179.9	170.1
Revenue per EFT staff	\$m	11.7	13.6	18.5	16.6
Proportion of revenue received by electronic payment	%	1	2	25	25
Objections determined within statutory period (90 days)	%	100	97	97	100
Objections allowed (in part included)	%	44	35	64	35
Objections raised by clients	no.	60	97	110	110
<u>Average Staffing:</u>	EFT	269	248	212	201

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	13,170	14,188	12,076
Other operating expenses	5,676	5,835	5,045
Maintenance	324	307	249
Depreciation and amortisation	1,648	1,659	2,378
Total Expenses	20,818	21,989	19,748

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.1 Duties Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	...	4	...
Investment income	96	101	75
Grants and contributions	...	75	...
Other revenue	4	41	59
Total Retained Revenue	100	221	134
Gain/(loss) on disposal of non current assets	...	(7)	...
NET COST OF SERVICES	20,718	21,775	19,614

ASSET ACQUISITIONS	1,487	4,390	2,445
---------------------------	--------------	--------------	--------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.2 Pay-roll Tax Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing pay-roll tax on employers in respect of certain wages.

Program Description: Collection and recovery of pay-roll tax from employers who are periodically required to furnish a return of taxable wages.

<u>Outcomes</u> :	Units	1997-98	1998-99	1999-00	2000-01
Revenue collected	\$m	3,876	4,155	4,461	4,454
<u>Outputs</u> :					
Overdue debt as a proportion of total revenue	%	0.9	0.8	0.8	0.8
Revenue collected per Net Cost of Services dollar	\$	445.1	409.5	463.7	383.6
Revenue per EFT staff	\$m	34.6	37.1	46.5	39.4
Proportion of revenue received by electronic payment	%	4	44	80	85
Objections determined within statutory period (90 days)	%	99	93	83	100
Objections allowed (in part included)	%	38	34	20	35
Objections raised by clients	no.	130	125	125	125
<u>Average Staffing</u> :	EFT	112	112	96	113

1999-00	2000-01
Budget \$000	Revised \$000 Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	6,393	6,667	7,728
Other operating expenses	2,279	2,224	2,512
Maintenance	162	129	139
Depreciation and amortisation	709	690	1,306
Total Expenses	9,543	9,710	11,685

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.2 Pay-roll Tax Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services	...	2	...
Minor sales of goods and services	...	2	...
Investment income	36	42	42
Grants and contributions	...	32	...
Other revenue	4	17	23
Total Retained Revenue	40	93	65
Gain/(loss) on disposal of non current assets	...	(3)	...
NET COST OF SERVICES	9,503	9,620	11,620

ASSET ACQUISITIONS	1,815	2,948	1,154
---------------------------	--------------	--------------	--------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.3 Land Tax Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing a tax on liable properties.

Program Description: Assessment, collection and recovery of land tax from liable property owners.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Revenue collected	\$m	862	966	912	957
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	6.0	4.8	5.0	4.5
Revenue collected per Net Cost of Services dollar	\$	40.3	42.8	37.1	35.7
Revenue per EFT staff	\$m	4.9	5.4	5.2	5.0
Proportion of revenue received by electronic payment	%	1	57	70	75
Objections determined within statutory period (90 days)	%	89	52	71	75
Objections allowed (in part included)	%	42	42	47	42
Objections raised by clients	no.	4,120	4,685	5,622	5,622
<u>Average Staffing:</u>	EFT	176	179	175	190

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	10,742	11,129	11,941
Other operating expenses	4,728	4,567	4,760
Maintenance	271	244	233
Depreciation and amortisation	1,334	1,310	2,203
Other expenses			
Valuation services	10,900	10,900	11,120
Total Expenses	27,975	28,150	30,257

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.3 Land Tax Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Search fees	3,000	3,408	3,371
Minor sales of goods and services	...	4	...
Investment income	84	81	70
Grants and contributions	...	60	...
Other revenue	4	33	45
Total Retained Revenue	3,088	3,586	3,486
Gain/(loss) on disposal of non current assets	...	(5)	...
NET COST OF SERVICES	24,887	24,569	26,771

ASSET ACQUISITIONS	4,279	1,957	1,658
---------------------------	--------------	--------------	--------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT

70 TREASURY

70.2 Revenue Collection

70.2.4 Miscellaneous Revenue Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing tax, duties and levies on liable transactions and documents.

Program Description: Assessment, collection and recovery of financial institutions duty, debits tax and parking space levy. Collection and recovery of unclaimed money. Collection of health insurance and electricity energy levies. Administration of the Petroleum Subsidy Scheme.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Revenue collected:					
Financial Institutions Duty	\$m	551.1	554.3	595.0	634.0
Debits Tax	\$m	321.8	322.5	323.0	331.0
Electricity Levy	\$m	93.2	98.1	100.0	100.0
Health Insurance Levy	\$m	56.1	53.6	59.5	63.0
Unclaimed Money	\$m	18.4	12.6	18.4	18.5
Parking Space Levy	\$m	15.4	15.6	17.1	42.0
Accommodation Levy	\$m	17.0	57.3	70.0	6.0
<u>Outputs:</u>					
Petroleum subsidy payments made	no.	826	2,417	2,476	810
Unclaimed money claims paid	no.	1,843	1,855	5,500	3,000
Proportion of revenue received by electronic payment	%	...	3	40	50
<u>Average Staffing:</u>	EFT	34	34	34	36

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,000	2,128	2,080
Other operating expenses	737	544	847
Maintenance	48	31	42
Depreciation and amortisation	248	163	407
Total Expenses	3,033	2,866	3,376

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.4 Miscellaneous Revenue Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	176	180	197
Minor sales of goods and services	...	1	...
Investment income	12	10	13
Grants and contributions	...	7	...
Other revenue	...	4	10
Total Retained Revenue	188	202	220
Gain/(loss) on disposal of non current assets	...	(1)	...
NET COST OF SERVICES	2,845	2,665	3,156

ASSET ACQUISITIONS	34	268	762
---------------------------	-----------	------------	------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.5 Tax Equivalents Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing corporate income tax on Public Trading Enterprises and State Owned Corporations.

Program Description: Assessment, collection and recovery of corporate income tax from Public Trading Enterprises and State Owned Corporations.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outcomes:</u>					
Revenue collected	\$m	359	383	357	334
<u>Outputs:</u>					
Revenue collected per Net Cost of Services dollar	\$	366.0	767.5	1,559.0	1,712.8
Revenue per EFT staff	\$m	32.6	95.8	178.5	167.0
Proportion of revenue received by electronic payment	%	1	23	40	50
<u>Average Staffing:</u>	EFT	11	4	2	2

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	150	179	133
Other operating expenses	30	38	40
Maintenance	...	2	2
Depreciation and amortisation	11	12	21
Total Expenses	191	231	196

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.2 Revenue Collection

70.2.5 Tax Equivalents Collection (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	...	1	1
Grants and contributions	...	1	...

Total Retained Revenue	...	2	1
-------------------------------	-----	----------	----------

NET COST OF SERVICES	191	229	195
-----------------------------	------------	------------	------------

ASSET ACQUISITIONS	2	1	1
---------------------------	----------	----------	----------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
70 TREASURY

70.3 Administrative Services

70.3.1 First Home Owner Grants Scheme

Program Objective(s): To administer the First Home Owner Grants Scheme.

Program Description: Payment of a grant to eligible applicants upon the acquisition of a first home.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Grants issued	no.	31,300
<u>Average Staffing:</u>	EFT	20
		1999-00 Budget Revised \$000 \$000			2000-01 Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -				
Employee related		1,111
Other operating expenses		562
Maintenance		30
Depreciation and amortisation		279
Grants and subsidies				
First Home Owner Scheme - grant payments		218,500
Total Expenses		220,482
Less:				
Retained Revenue -				
Investment income		9
Other revenue		7
Total Retained Revenue		16
NET COST OF SERVICES		...		220,466

ASSET ACQUISITIONS	101
---------------------------	-----	-----	------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related*	1,055,737	330,733	1,782,761
Other operating expenses	138,329	122,072	125,058
Maintenance	3,074	2,586	3,794
Depreciation and amortisation	8,547	10,556	10,556
Grants and subsidies	43,513	55,948	70,598
Finance costs	1,231,447	1,331,017	1,209,367
Other expenses	330,604	320,119	451,473
Total Expenses	2,811,251	2,173,031	3,653,607
Less:			
Retained Revenue -			
Sales of goods and services	135,125	139,594	145,460
Investment income	95,344	93,896	93,034
Other revenue	31,027	33,149	32,342
Total Retained Revenue	261,496	266,639	270,836
Gain/(loss) on disposal of non current assets	(1,050)	142	3,111
NET COST OF SERVICES	2,550,805	1,906,250	3,379,660

* The large variation between 1999-2000 original budget and revised projection represent positive actuarial valuation on superannuation resulting from changed economic assumptions used for their modelling.

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	698,045	1,370,337	1,089,752
Grants and subsidies	101,256	117,630	201,758
Finance costs	1,217,860	1,222,895	1,209,100
Other	207,294	346,976	455,752
Total Payments	2,224,455	3,057,838	2,956,362
Receipts			
Sale of goods and services	137,618	139,366	144,923
Retained taxes	(180,300)	(188,000)	...
Other	120,770	122,050	119,753
Total Receipts	78,088	73,416	264,676
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,146,367)	(2,984,422)	(2,691,686)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	25,916	5,637	43,570
Proceeds from sale of investments	(81,540)	11,902	(24,566)
Advance repayments received	108,936	116,621	109,610
Purchases of property, plant and equipment	...	(152)	(122)
Purchases of investments	(620)	(74,041)	(47,404)
Advances made	(29,000)	(53,197)	(39,340)
NET CASH FLOWS FROM INVESTING ACTIVITIES	23,692	6,770	41,748
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	19,522	2,280	1,911
Repayment of borrowings and advances	(1,686,842)	(1,983,613)	(3,528,273)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,667,320)	(1,981,333)	(3,526,362)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	2,331,273	3,167,578	2,905,412
Capital appropriation	1,750,842	2,057,719	3,566,033
Asset sale proceeds transferred to the Consolidated Fund Entity	(289,518)	(259,675)	(296,093)
NET CASH FLOWS FROM GOVERNMENT	3,792,597	4,964,622	6,175,352
NET INCREASE/(DECREASE) IN CASH	2,602	5,637	(948)
Opening Cash and Cash Equivalents	12,654	12,115	17,753
CLOSING CASH AND CASH EQUIVALENTS	15,256	17,752	16,805
CASH FLOW RECONCILIATION			
Net cost of services	(2,550,805)	(1,906,250)	(3,379,660)
Non cash items added back	32,750	118,249	58,035
Change in operating assets and liabilities	371,688	(1,196,421)	629,939
Net cash flow from operating activities	(2,146,367)	(2,984,422)	(2,691,686)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	15,256	17,753	16,805
Investments	91,903	107,270	76,061
Receivables	38,792	54,949	51,762
Other	1,000	6,504	6,504
Total Current Assets	146,951	186,476	151,132
Non Current Assets -			
Property, plant and equipment - Cost/valuation	450,235	569,828	532,799
Accumulated depreciation	(26,885)	(27,396)	(37,730)
Investments	1,767,396	1,759,983	1,720,892
Total Non Current Assets	2,190,746	2,302,415	2,215,961
Total Assets	2,337,697	2,488,891	2,367,093
LIABILITIES -			
Current Liabilities -			
Accounts payable	230,543	341,820	293,135
Borrowings	2,739,556	1,832,234	2,560,103
Employee entitlements	186,153	551,840	269,886
Other	189,810	197,085	165,788
Total Current Liabilities	3,346,062	2,922,979	3,288,912
Non Current Liabilities -			
Borrowings	13,039,509	13,725,268	9,518,516
Employee entitlements	9,774,577	7,985,445	8,960,408
Other	878,262	535,420	483,786
Total Non Current Liabilities	23,692,348	22,246,133	18,962,710
Total Liabilities	27,038,410	25,169,112	22,251,622
NET ASSETS	(24,700,713)	(22,680,221)	(19,884,529)
EQUITY			
Reserves	107,361	124,058	124,058
Accumulated funds	(24,808,074)	(22,804,279)	(20,008,587)
TOTAL EQUITY	(24,700,713)	(22,680,221)	(19,884,529)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.1 Debt Servicing Costs

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on State Treasury Corporation loans and certain authorities whose debt liabilities have been assumed by the State.

Program Description: Debt administration management of the Crown portfolio in conjunction with the Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Debt accounting and administration	2	2
Debt management and forecasting	2	2
	4	4

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	241	241	248
Finance costs			
Interest	1,085,308	1,171,295	1,104,251
Interest on TCorp loans for the superannuation conversion offer	146,139	145,622	90,397
Total Expenses	1,231,688	1,317,158	1,194,896

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.1 Debt Servicing Costs (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	95,344	12,205	12,035
Other revenue	...	720	600

Total Retained Revenue	95,344	12,925	12,635
-------------------------------	---------------	---------------	---------------

Gain/(loss) on disposal of non current assets	(960)
---	-------	-----	-----

NET COST OF SERVICES	1,137,304	1,304,233	1,182,261
-----------------------------	------------------	------------------	------------------

ASSET ACQUISITIONS	...	152	122
---------------------------	-----	------------	------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.2 Refunds and Remissions of Crown Revenue

Program Objective(s): To provide relief from certain Crown revenues and to meet the costs of refunds of certain unclaimed monies.

Program Description: The remission and refund, under certain circumstances, of State taxation and other Crown revenues. The refund of unclaimed monies paid into Consolidated Fund in terms of section 14 of the Public Finance and Audit Act.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Accounting and forecasting	1	1

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	49	49	50
Other expenses			
Petrol subsidy payments - Section 90 Case	154,000	160,000	47,000
Alcohol subsidy payments - Section 90 Case	26,300	28,000	5,300
Refunds and remissions of Crown revenue	15,000	15,000	15,000
Total Expenses	195,349	203,049	67,350
NET COST OF SERVICES	195,349	203,049	67,350

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.3 Other Service Wide Activities

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Superannuation accounting and administration	3	2
Superannuation management and forecasting	3	3
Treasury Banking System - cash administration and forecasting	2	2
Banking policy and administration	2	2
Crown Consolidated Fund accounting and administration	4	4
Public Authorities (Financial Arrangements) Act administration	1	2
Insurance administration and management	2	3
	17	18

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related*	1,055,123	330,119	1,782,130
Other operating expenses	9,704	12,358	15,073
Grants and subsidies			
Write back of workers compensation payable to rail entities	(18,962)	(17,040)	(16,290)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.1 Service Wide Payments and Services

71.1.3 Other Service Wide Activities (cont)

OPERATING STATEMENT (cont)

Actuarial adjustments - IMC	(38,781)	(44,642)	(62,570)
Contribution to Managed Insurance Fund	8,000	13,530	8,000
Contribution to Transport Accident Compensation Fund	34,000	34,000	82,000
Contribution to Treasury Managed Fund for hindsight adjustment	25,000	2,000	25,000
Other	22,256	6,100	16,095
Other expenses			
Advances written off	...	12,654	...
State's share of higher education superannuation costs	19,000	9,000	10,000
Sydney Water Corporation - rates on exempt properties	11,761	11,761	11,700
TAB registry costs	5,500	5,758	...
Debt / investment management fees	7,275	7,275	7,275
State Bank post-sale costs	83,500	63,500	72,500
GST administration and related payments	280,063
Other	6,749	6,318	6,654
Total Expenses	1,230,125	452,691	2,237,630
Less:			
Retained Revenue -			
Investment income	...	81,691	80,999
Other revenue	20,760	26,762	26,075
Total Retained Revenue	20,760	108,453	107,074
Gain/(loss) on disposal of non current assets	960
NET COST OF SERVICES	1,208,405	344,238	2,130,556

* The large variation between 1999-2000 original budget and revised projection represent positive actuarial valuations on superannuation resulting from changed economic assumptions used for their modelling.

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.2 Natural Disasters Relief

71.2.1 Natural Disasters Relief

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	4,000	38,000	4,000
Southern Sydney Recovery Taskforce -natural disasters relief	...	13,000	...
Natural Disaster Relief capital grants to Local Government	8,000	11,000	8,000
Total Expenses	12,000	62,000	12,000
NET COST OF SERVICES	12,000	62,000	12,000

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.3 Crown Property Management

71.3.1 Crown Property Management

Program Objective(s): To manage a portfolio of real estate assets of the State where ownership or control has not been passed to individual agencies.

Program Description: Administration and maintenance of the State's portfolio of rental and other real estate assets. Fitout/refurbishment of State owned buildings under the Government's CBD Asset Strategy.

<u>Activities</u> :	Average Staffing (EFT)	
	1999-00	2000-01
Accounting and administration	3	2
Property management and forecasting	2	2
	5	4

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	324	324	333
Other operating expenses	128,625	109,714	109,985
Maintenance	3,074	2,586	3,794
Depreciation and amortisation	8,547	10,556	10,556
Finance costs			
finance lease interest charges	...	14,100	14,719
Other expenses			
Asset / liability management costs	853	853	903
Asset sales commissions - Crown Transactions Entity property portfolio	666	...	1,441
Total Expenses	142,089	138,133	141,731

TREASURER AND MINISTER FOR STATE DEVELOPMENT
71 CROWN TRANSACTIONS ENTITY

71.3 Crown Property Management

71.3.1 Crown Property Management (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Rents and leases

Other revenue

135,125	133,754	131,524
10,267	11,507	19,603

Total Retained Revenue

145,392	145,261	151,127
----------------	----------------	----------------

Gain/(loss) on disposal of non current assets

(1,050)	142	3,111
---------	-----	--------------

NET COST OF SERVICES

(2,253)	(7,270)	(12,507)
----------------	----------------	-----------------

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	19,385	20,041	21,251
Other operating expenses	13,368	17,674	16,184
Maintenance	86	200	88
Depreciation and amortisation	1,500	1,500	1,500
Grants and subsidies	18,731	18,768	29,587
Other expenses	33,719	32,281	34,782
Total Expenses	86,789	90,464	103,392
Less:			
Retained Revenue -			
Sales of goods and services	250	100	250
Investment income	700	838	617
Grants and contributions	...	799	...
Other revenue	200	200	200
Total Retained Revenue	1,150	1,937	1,067
NET COST OF SERVICES	85,639	88,527	102,325

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	17,887	18,893	20,047
Grants and subsidies	18,731	18,768	29,587
Other	47,699	50,681	51,054
Total Payments	84,317	88,342	100,688
Receipts			
Sale of goods and services	250	100	250
Other	900	1,837	817
Total Receipts	1,150	1,937	1,067
NET CASH FLOWS FROM OPERATING ACTIVITIES	(83,167)	(86,405)	(99,621)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	12,120
Purchases of property, plant and equipment	(110)	(300)	(110)
Advances made	...	(620)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(110)	(920)	12,010
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	...	(121)	(12,120)
NET CASH FLOWS FROM FINANCING ACTIVITIES	...	(121)	(12,120)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	80,935	84,847	94,656
Capital appropriation	110	110	110
Cash reimbursements from the Consolidated Fund Entity	233	647	709
Cash transfers to Consolidated Fund	...	(3,300)	...
NET CASH FLOWS FROM GOVERNMENT	81,278	82,304	95,475
NET INCREASE/(DECREASE) IN CASH	(1,999)	(5,142)	(4,256)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
Opening Cash and Cash Equivalents	30,900	25,364	20,222
CLOSING CASH AND CASH EQUIVALENTS	28,901	20,222	15,966
CASH FLOW RECONCILIATION			
Net cost of services	(85,639)	(88,527)	(102,325)
Non cash items added back	2,988	2,638	2,704
Change in operating assets and liabilities	(516)	(516)	...
Net cash flow from operating activities	(83,167)	(86,405)	(99,621)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	28,901	20,222	15,966
Investments	...	12,185	185
Receivables	729	704	704
Other	486	934	934
Total Current Assets	30,116	34,045	17,789
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	18,473	18,718	18,828
Accumulated depreciation	(9,242)	(9,131)	(10,631)
Investments	12,000	630	510
Receivables	500	500	500
Total Non Current Assets	21,731	10,717	9,207
Total Assets	51,847	44,762	26,996
LIABILITIES -			
Current Liabilities -			
Accounts payable	6,578	6,338	6,338
Borrowings	12,005	12,120	120
Employee entitlements	1,393	1,676	1,676
Other	466	436	436
Total Current Liabilities	20,442	20,570	8,570
Non Current Liabilities -			
Borrowings	...	630	510
Other	436
Total Non Current Liabilities	436	630	510
Total Liabilities	20,878	21,200	9,080
NET ASSETS	30,969	23,562	17,916
EQUITY			
Reserves	903	858	858
Accumulated funds	30,066	22,704	17,058
TOTAL EQUITY	30,969	23,562	17,916

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

72.1 Development of the New South Wales Economy

72.1.1 Development of the New South Wales Economy

Program Objective(s): To work in partnership with industry to ensure that New South Wales is widely recognised as a leading centre of high value-adding, knowledge-intensive business in the Asia-Pacific region. To work with business to develop New South Wales as a prosperous and internationally competitive economy, through attracting and retaining investment, boosting exports, fostering industry skills and innovation, and creating sustainable jobs to enhance the quality of life for people throughout the State.

Program Description: Provision of policy advice and economic analysis to enhance economic growth. Provision of information and financial assistance to attract investment projects to metropolitan and regional areas. Fostering programs to assist diversification and structural adjustment in regional economies. Marketing New South Wales as a place to invest. Provision of business counselling and consultancy assistance to small and medium enterprises and facilitate export growth. Assisting Government agencies to export products and services. Fostering programs that enhance technology commercialisation and diffusion. Facilitation of increased business activity for women and Aboriginal people. Capturing business opportunities associated with the Olympics.

<u>Outcomes:</u>	Units	1997-98	1998-99	1999-00	2000-01
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	594	525	588	600
Jobs attracted	no.	1,632	4,576	3,380	3,500
Regional projects facilitated or financially assisted -					
Investment committed	\$m	1,283	939	335	600
Jobs attracted	no.	5,339	4,947	4,689	4,300
Small and medium business clients:					
Growth in turnover in firms assisted	%	15.5	14.2	20.0	15.0
Jobs growth in firms assisted	%	19.5	18.7	8.0	10.0
Micro and Start Up Business Clients:					
Jobs created/ retained through activities of Business Enterprise Centres	no.	7,184	9,000	11,971	12,500
Industrial Supplies Office import replacement	\$m	85	126	100	100

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

72.1 Development of the New South Wales Economy

72.1.1 Development of the New South Wales Economy

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	16	28	38	40
Funding to assist investment projects	\$m	11	15	4	8
Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	127	110	134	135
Funding to assist investment projects	\$m	9	16	22	21
Visits to New South Wales Trade and Investment Centre and the Country Embassy	no.	21,126	23,611	25,000	28,000
Internet access to New South Wales Business Website	no.	16,970	26,000	93,500	210,000
Small and medium business clients:					
Clients (active)	no.	1,503	918	863	900
Completed services	no.	859	579	699	750
Value of assistance paid	\$m	5.0	2.5	2.8	3.0
Micro and Start Up Business Clients:					
Enquiries	no.	50,000	73,670	94,556	100,000
Businesses assisted	no.	14,000	26,466	28,953	30,000
<u>Average Staffing:</u>	EFT	239	232	250	252

1999-00		2000-01
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	19,385	20,041	21,251
Other operating expenses	13,368	17,674	16,184
Maintenance	86	200	88
Depreciation and amortisation	1,500	1,500	1,500
Grants and subsidies			
Grants to non profit organisations	3,380	3,511	3,380

TREASURER AND MINISTER FOR STATE DEVELOPMENT
72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

72.1 Development of the New South Wales Economy

72.1.1 Development of the New South Wales Economy (cont)

OPERATING STATEMENT (cont)

Regional headquarters tax concessions	2,179	1,119	1,179
Gosford City Council – grant to provide for repayment of Crown advance for Grahame Park development	12,000
Local Government - current grants	840	840	418
Rehabilitation Works at Moore Park Showground - capital grant	2,967	4,328	...
Katoomba/Echo Point Development - capital grant to public sector	3,615	800	4,110
Hunter Advantage Fund	2,750	7,960	2,000
Illawarra Advantage Fund	3,000	210	4,000
Newcastle Centre for Excellence in Energy Research	2,500
Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	150	150
Small Businesses' Loans Guarantee Act - liquidation of liabilities	127	...	127
Assistance to industry	11,237	10,366	11,580
Small Business Development	6,021	5,801	6,691
Regional development assistance	13,884	13,664	14,334
NSW High Growth Business	2,300	2,300	1,900
Total Expenses	86,789	90,464	103,392
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	250	100	250
Investment income	700	838	617
Grants and contributions	...	799	...
Other revenue	200	200	200
Total Retained Revenue	1,150	1,937	1,067
NET COST OF SERVICES	85,639	88,527	102,325
ASSET ACQUISITIONS	110	300	110

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 CROWN LEASEHOLDS ENTITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Other operating expenses	...	3,000	1,030
Total Expenses	...	3,000	1,030
Less:			
Retained Revenue -			
Sales of goods and services	32,200	35,707	36,771
Investment income	5,100	5,100	5,253
Total Retained Revenue	37,300	40,807	42,024
Gain/(loss) on disposal of non current assets	(5,100)	(13,750)	(2,266)
NET COST OF SERVICES	(32,200)	(24,057)	(38,728)

TREASURER AND MINISTER FOR STATE DEVELOPMENT

73 CROWN LEASEHOLDS ENTITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Other	...	(3,070)	(120)
Total Payments	...	(3,070)	(120)
Receipts			
Sale of goods and services	32,200	35,707	36,771
Other	5,000	(1,234)	6,758
Total Receipts	37,200	34,473	43,529
NET CASH FLOWS FROM OPERATING ACTIVITIES	37,200	37,543	43,649
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	26,640	20,863	(537)
NET CASH FLOWS FROM INVESTING ACTIVITIES	26,640	20,863	(537)
CASH FLOWS FROM GOVERNMENT			
Cash transfers to Consolidated Fund	(63,840)	(58,192)	(42,992)
NET CASH FLOWS FROM GOVERNMENT	(63,840)	(58,192)	(42,992)
NET INCREASE/(DECREASE) IN CASH	...	214	120
Opening Cash and Cash Equivalents	1	3,786	4,000
CLOSING CASH AND CASH EQUIVALENTS	1	4,000	4,120
CASH FLOW RECONCILIATION			
Net cost of services	32,200	24,057	38,728
Change in operating assets and liabilities	5,000	13,486	4,921
Net cash flow from operating activities	37,200	37,543	43,649

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 CROWN LEASEHOLDS ENTITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1	4,000	4,120
Receivables	16,000	17,890	18,427
Total Current Assets	16,001	21,890	22,547
Non Current Assets -			
Property, plant and equipment - Cost/valuation	334,569	374,230	385,457
Receivables	36,638	35,191	32,993
Total Non Current Assets	371,207	409,421	418,450
Total Assets	387,208	431,311	440,997
LIABILITIES -			
Current Liabilities -			
Accounts payable	...	4,000	4,120
Other	7,900	11,241	11,578
Total Current Liabilities	7,900	15,241	15,698
Total Liabilities	7,900	15,241	15,698
NET ASSETS	379,308	416,070	425,299
EQUITY			
Reserves	334,569	374,229	385,456
Accumulated funds	44,739	41,841	39,843
TOTAL EQUITY	379,308	416,070	425,299

TREASURER AND MINISTER FOR STATE DEVELOPMENT
73 CROWN LEASEHOLDS ENTITY

73.1 Administration of Crown Leases

73.1.1 Administration of Crown Leases

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licenses and permissive occupancies of Crown Land.

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Other operating expenses	...	3,000	1,030
Total Expenses	...	3,000	1,030
Less:			
Retained Revenue -			
Sales of goods and services			
Crown Land leases	32,200	35,707	36,771
Investment income	5,100	5,100	5,253
Total Retained Revenue	37,300	40,807	42,024
Gain/(loss) on disposal of non current assets	(5,100)	(13,750)	(2,266)
NET COST OF SERVICES	(32,200)	(24,057)	(38,728)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	7,874	7,697	8,083
Investment income	1,879	1,403	1,901
Other revenue	1,887	5,341	5,065
Total Retained Revenue	11,640	14,441	15,049
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	11,715	14,553	15,216
Finance costs	(78)	40	...
Total Expenses	11,637	14,593	15,216
SURPLUS/(DEFICIT)	3	(152)	(167)

TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Other	9,282	9,034	9,601
Total Receipts	9,282	9,034	9,601
Payments			
Other	10,832	12,282	12,876
Total Payments	10,832	12,282	12,876
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,550)	(3,248)	(3,275)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	51	51	110
NET CASH FLOWS FROM INVESTING ACTIVITIES	51	51	110
NET INCREASE/(DECREASE) IN CASH	(1,499)	(3,197)	(3,165)
Opening Cash and Cash Equivalents	31,039	32,921	29,724
CLOSING CASH AND CASH EQUIVALENTS	29,540	29,724	26,559
CASH FLOW RECONCILIATION			
Surplus/(deficit)	3	(152)	(167)
Non cash items added back	(78)	(38)	(76)
Change in operating assets and liabilities	(1,475)	(3,058)	(3,032)
Net cash flow from operating activities	(1,550)	(3,248)	(3,275)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	29,540	29,724	26,559
Investments	110	110	112
Receivables	1,326	1,154	1,461
Total Current Assets	30,976	30,988	28,132
Non Current Assets -			
Investments	985	985	949
Receivables	41,116	47,631	52,696
Total Non Current Assets	42,101	48,616	53,645
Total Assets	73,077	79,604	81,777
LIABILITIES -			
Current Liabilities -			
Accounts payable	78	152	160
Other	5,659	5,000	5,250
Total Current Liabilities	5,737	5,152	5,410
Non Current Liabilities -			
Other	65,699	72,740	74,822
Total Non Current Liabilities	65,699	72,740	74,822
Total Liabilities	71,436	77,892	80,232
NET ASSETS	1,641	1,712	1,545
EQUITY			
Accumulated funds	1,641	1,712	1,545
TOTAL EQUITY	1,641	1,712	1,545

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	558,719	529,408	551,451
Investment income	126,035	128,790	132,840
Retained taxes, fees and fines	24,156	24,156	...
Grants and contributions	77,000	49,530	115,000
Other revenue	4	2	2
Total Retained Revenue	785,914	731,886	799,293
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	783,017	651,691	802,953
Total Expenses	783,017	651,691	802,953
Gain/(loss) on disposal of non current assets	(6,012)	470	...
SURPLUS/(DEFICIT)	(3,115)	80,665	(3,660)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	597,500	576,014	614,021
Retained taxes	24,156	24,156	...
Other	80,539	57,266	119,423
Total Receipts	702,195	657,436	733,444
Payments			
Other	686,380	675,922	741,594
Total Payments	686,380	675,922	741,594
NET CASH FLOWS FROM OPERATING ACTIVITIES	15,815	(18,486)	(8,150)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	64,000	49,029	8,020
Purchases of investments	(93,300)	(17,300)	(13,200)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(29,300)	31,729	(5,180)
NET INCREASE/(DECREASE) IN CASH	(13,485)	13,243	(13,330)
Opening Cash and Cash Equivalents	36,902	39,217	52,460
CLOSING CASH AND CASH EQUIVALENTS	23,417	52,460	39,130
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(3,115)	80,665	(3,660)
Non cash items added back	(122,500)	(123,950)	(128,500)
Change in operating assets and liabilities	141,430	24,799	124,010
Net cash flow from operating activities	15,815	(18,486)	(8,150)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	23,417	52,460	39,130
Investments	354,618	663,763	719,443
Receivables	157,657	174,384	148,724
Other	400	12,425	12,425
Total Current Assets	536,092	903,032	919,722
Non Current Assets -			
Investments	1,418,471	991,626	1,069,626
Receivables	313,242	366,460	329,469
Total Non Current Assets	1,731,713	1,358,086	1,399,095
Total Assets	2,267,805	2,261,118	2,318,817
LIABILITIES -			
Current Liabilities -			
Other provisions	...	563,984	559,278
Other	16,700	21,565	21,565
Total Current Liabilities	16,700	585,549	580,843
Non Current Liabilities -			
Other	2,650,651	2,007,516	2,073,581
Total Non Current Liabilities	2,650,651	2,007,516	2,073,581
Total Liabilities	2,667,351	2,593,065	2,654,424
NET ASSETS	(399,546)	(331,947)	(335,607)
EQUITY			
Accumulated funds	(399,546)	(331,947)	(335,607)
TOTAL EQUITY	(399,546)	(331,947)	(335,607)

**MINISTER FOR URBAN AFFAIRS AND PLANNING,
MINISTER FOR ABORIGINAL AFFAIRS AND
MINISTER FOR HOUSING**

OVERVIEW

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Department of Urban Affairs and Planning			
Total Expenses	72.1	79.4	10.1
Asset Acquisitions	3.1	1.7	(-) 45.9
Heritage Office			
Total Expenses	7.8	7.0	(-) 9.6
Asset Acquisitions	...	2.4	...
Payments to Other Government Bodies under the Control of the Minister			
Total Expenses	442.0	481.1	8.9
Asset Acquisitions
Department of Aboriginal Affairs			
Total Expenses	20.0	42.7	113.5
Asset Acquisitions
Environmental Planning and Assessment Act			
Total Expenses	24.9	22.5	(-) 9.9
Asset Acquisitions	43.0	15.0	(-) 65.1
Aboriginal Housing Office			
Total Expenses	56.7	55.4	(-) 2.3
Asset Acquisitions	8.3	16.1	94.0
Home Purchase Assistance Authority			
Total Expenses	11.3	11.1	(-) 1.9
Asset Acquisitions	0.1	0.1	(-) 5.9
Home Purchase Assistance Fund			
Total Expenses	62.4	60.1	(-) 3.8
Asset Acquisitions
Honeysuckle Development Corporation			
Total Expenses	17.7	15.0	(-) 15.6
Asset Acquisitions

<i>Agency</i>	<i>Budget 1999-2000 \$m</i>	<i>Budget 2000-01 \$m</i>	<i>Variation %</i>
Ministerial Development Corporation			
Total Expenses	8.5	5.6	(-) 34.7
Asset Acquisitions
Sydney Harbour Foreshore Authority			
Total Expenses	45.7	48.8	6.6
Asset Acquisitions	25.5	21.0	(-) 17.6
Total, Minister for Urban Affairs and Planning, Minister for Aboriginal Affairs and Minister for Housing			
Total Expenses	769.1	828.7	7.7
Asset Acquisitions	80.0	56.3	(-) 29.6

DEPARTMENT OF URBAN AFFAIRS AND PLANNING

The Department sets integrated planning strategies for New South Wales to deliver a better environment, jobs and livable communities. This is achieved through:

- ◆ a strategic overview to guide sound planning decisions in New South Wales;
- ◆ a contemporary legal framework for development;
- ◆ strategic natural resource planning;
- ◆ strategies for sustainable development and assessment;
- ◆ environmental plans and strategies for the State, including regional New South Wales and the metropolitan areas; and
- ◆ urban development and renewal.

This is done in active collaboration with people and organisations affected by the Department's decisions such as other government agencies, communities, industries and other stakeholders.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Important developments in the ongoing reform of the planning system include:

- ◆ the *Environmental Planning and Assessment Amendment Act 1997* that came into effect on 1 July 1998. This Act provides for the integration of planning and building controls, more effective monitoring of the performance of the planning system and a deregulation of planning and building certification; and
- ◆ the distribution of the Green Paper dealing with the proposed reform of the plan making process in New South Wales. A White Paper is currently being prepared to implement a comprehensive consultation process with the community.

Other recent developments include:

- ◆ the preparation, under the *Sydney Water Catchment Management Act 1988*, of a Regional Environment Plan (REP) for the entire hydrological catchment from which Sydney draws its water supply;
- ◆ the transfer of the building and control related provisions of the *Local Government Act 1993*, to the *Environmental Planning and Assessment Amendment Act 1997*; and
- ◆ completion of the Regional Forest Agreement (RFA) for the Northern, Eden and Southern Regions, and reversion to comprehensive regional assessments and post RFA projects.

STRATEGIC DIRECTIONS

Major features of the Department's strategic direction are:

- ◆ developing and monitoring a robust whole of government planning framework for metropolitan Sydney and guiding its implementation through local government;
- ◆ ensuring planning policies and strategies deliver a sustainable future for communities in regional New South Wales;
- ◆ continuing reform of the planning system;
- ◆ facilitating job creation and adding value to the environmental assessment of new employment generating projects;
- ◆ communicating more effectively to involve communities in planning issues and decisions;

- ◆ developing effective planning partnerships with the Commonwealth, State and local governments;
- ◆ ensuring that development is environmentally sustainable; and
- ◆ promoting ethical dealings with all people, groups and institutions served by the Department.

2000-01 BUDGET

Total Expenses

The Department's total expenses by program area are:

- ◆ Promotion, implementation and co-ordination of Government policies in the program areas of Metropolitan Planning (\$45.9 million), Regional Planning (\$15.1 million), Sustainable Development (\$10.9 million) and Planning System (\$7.5 million);

The Department's \$79.4 million total expenses include:

- ◆ \$5.3 million in the Regional Planning program for the continuation of the comprehensive regional assessment process, under the direction of the Resource and Conservation Assessment Council;
- ◆ \$0.5 million for the operating and strategic planning expenses for the Office of the Harbour Manager;
- ◆ \$0.7 million towards the operating costs of the Festival Development Corporation. The Government is considering the Corporation's business plan, and determination of the forward capital program to meet the Government's commitment to the Corporation will be announced in 2000-01;
- ◆ \$1.5 million for the Georges River Foreshore Improvement Program;
- ◆ \$1.5 million for the operating and strategic expenses of the Urban Improvement Program;
- ◆ \$0.7 million to establish a comprehensive mechanism for regulating the activities of large scale hazardous industries in New South Wales in line with the National Standard. This is to ensure that a high level of protection is given to the community and the workers against incidents involving hazardous operations, and that future land-use planning properly addresses all aspects of the potential risks that can be generated by hazardous industries;

- ◆ over \$10 million for the Area Assistance Scheme; and
- ◆ \$1.4 million for the operating expenses of the building and planning functions recently transferred from the Department of Local Government.

The Department's total expenses include \$5 million to enable the revitalisation of town centres and to put the necessary planning frameworks in place to ensure private investment and achieve sustainable economic and employment outcomes. The Department will initiate seven new projects, four in regional NSW and three in Metropolitan Sydney, which will actively involve local government, the community and other stakeholders in ensuring the planning framework is in place to ensure jobs and investment in New South Wales.

Asset Acquisitions

The Department's capital program consists primarily of the acquisition of coastal land, designated by the Coastal Lands Protection Scheme, which is part of the overall framework for the planning and use of the State's unique coastal areas. This year, \$1.5 million will be available for various land acquisitions identified under the Scheme. Such acquisitions enable the Department to fulfil its role in encouraging proper management and conservation of coastal land within the State.

The minor works program of \$187,000 will enable the purchase of plant and equipment and information technology projects.

HERITAGE OFFICE

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Government has established a \$30 million Heritage Fund for the long-term management of heritage items of state significance. The capital of this Fund is maintained, with interest earnings used to fund heritage assistance grants.

Amendments to the Heritage Act have established the State Heritage Register, defined the responsibilities of State government agencies in regard to their heritage assets, and increased penalties for neglect of heritage items.

STRATEGIC DIRECTIONS

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and reuse of heritage items;
- ◆ assist local councils and State government agencies to perform their heritage responsibilities;
- ◆ streamline the heritage approvals processes; and
- ◆ demonstrate the economic benefits of the conservation of the State's heritage resources.

2000-01 BUDGET

Total Expenses

Expenses of \$7 million include \$2.5 million for the payment of grants and loans under the \$30 million Heritage Fund program and the NSW Heritage Assistance program.

Asset Acquisitions

The Office will relocate to the former Kings School in 2001. The building will be restored to provide a sympathetic adaptive reuse for this significant heritage asset in Western Sydney and to provide cost effective public accessible accommodation for the Office and the Heritage Council. The restoration will be undertaken as an investment of the \$30 million Heritage Fund with expenditure of \$2.4 million in 2000-01.

An allocation of \$20,000 has been provided for information technology improvements and minor equipment purchases.

PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER

Expenditure under this heading relates to funding provided for the Housing Assistance Program, primarily delivered by the Public Housing and Office of Community Housing divisions of the Department of Housing and by the Aboriginal Housing Office.

The Housing Assistance Program is primarily funded by both the Commonwealth and the State under the Commonwealth/State Housing Agreement (CSHA). These funds are used to provide housing and related services to low income families and individuals who are unable to access or maintain housing that is secure, affordable and appropriate to their needs.

STRATEGIC DIRECTIONS

This is the second year of a four year multilateral CSHA which commenced in July 1999. A subsidiary bilateral agreement between New South Wales and the Commonwealth was agreed in December 1999.

The current CSHA provides certainty of funding until July 2003, although at reduced levels. The bilateral agreement sets out the following key priorities for housing assistance for the duration of the agreement:

- ◆ to continue to assist those with priority needs, including those who are in danger of becoming homeless, are at risk and/or have additional support needs;
- ◆ to build successful tenancies and communities, in particular to continue the emphasis on renewing the most disadvantaged communities. A key focus continues to be improving the social amenity as well as the physical environment of estates and improving older social housing stock which has received low levels of investment in the past; and
- ◆ to increase the diversity and improve the viability of housing assistance services provided by the public, community and Aboriginal housing sectors.

These priorities are reflected in the 2000-01 budget allocations for the Housing Assistance Program.

2000-01 BUDGET

In 2000-01, \$481.1 million is being provided from the Consolidated Fund for the Housing Assistance Program. Of this sum, \$447.9 million is being provided under the CSHA - \$122.3 million by the State and \$325.6 million by the Commonwealth Government. In addition to CSHA funding, the Commonwealth is to provide a further \$3.9 million for housing purposes, while the State is providing an additional \$29.3 million for GST compensation, the Boarding House Tenants Relocation Program and various other housing initiatives.

Individual housing agencies will also be contributing \$85.9 million towards their asset acquisition programs in 2000-01, including \$56.5 million from the sale of inappropriate public, community and Aboriginal housing stock. This, together with funding provided for Aboriginal housing by the Aboriginal and Torres Strait Islander Commission (\$12 million) and surplus Rental Bond Board funds (\$7.5 million), will permit a total of \$586.5 million to be applied to this program in 2000-01.

Details of the forecast asset acquisition programs for each housing agency are contained in Budget Paper No. 4.

It is expected that the Housing Assistance Program will provide some form of housing support on an estimated 262,000 occasions during 2000-01, including:

- ◆ approximately 152,000 households accommodated in government subsidised housing managed by public, community or Aboriginal housing providers, with more than 13,300 of these being new households accommodated;
- ◆ over 3,000 places available in crisis accommodation to provide approximately 40,000 assistances; and
- ◆ more than 70,000 assistances for private renters and home buyers.

Continuing the strong emphasis on improving older stock, public, community (including crisis) and Aboriginal housing will be allocated \$183.6 million, \$10.2 million and \$20.3 million respectively for improvements to some 36,000 dwellings. This includes improvements ranging from painting to major upgrading. It also includes community renewal of public housing estates.

A supply program of \$268.4 million will fund works-in-progress, new capital works and existing and new leased dwellings. A total of 2,321 dwellings will be available across public, community (including crisis) and Aboriginal housing, with the commencement of the construction of an estimated 1,105 dwellings and the leasing of 1,216 dwellings from the private market for public and community housing tenants.

The public housing supply program of \$91.8 million will enable the commencement of 470 new dwellings as well as funding existing leased dwellings and permitting the lease of a further 800 dwellings from the private market.

Community housing growth will be continued with \$108.2 million for general community housing supply programs and a further \$8 million for the Boarding House Tenants Relocation Program. In total 463 new dwellings will be commenced, including up to 32 dwellings for the Boarding House Program. A further 400 properties will be leased from the private market.

The Aboriginal housing sector will continue to be strengthened with a total allocation of \$66.7 million. This includes \$38.3 million for supply programs to permit the commencement of 121 new dwellings, including dwellings for Aboriginal community organisations.

Homeless people and those in crisis will be supported with an allocation of \$22.1 million for an additional 67 dwellings acquired or leased under the Crisis Accommodation Program. Funding will also be provided for initiatives to improve the transition of clients from crisis into longer-term accommodation.

The continuing priority on assisting people with special needs is reflected in the 114 units of new public and community housing to be provided for on-going housing assistance linked to support services. Subsidies will continue to be provided to people with disabilities and people with HIV/AIDS renting privately, while the Boarding House Program will also continue to assist in the relocation of residents of boarding houses with high support needs to more appropriate accommodation.

DEPARTMENT OF ABORIGINAL AFFAIRS

The Department, through its partnership with the Government and the Aboriginal people of New South Wales, is a leading agency for positive change and achievements in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

On 29 May 1998, the Aboriginal Communities Development Program (ACDP) was announced by the State Government. The purpose of the ACDP is to raise the health and living standards of selected, priority Aboriginal communities that have major environmental health needs. Funding of \$200 million over a seven year period has been committed to target the identified needs of housing, water, sewerage, roads, services, sporting, recreational and cultural facilities.

STRATEGIC DIRECTIONS

The Department has ongoing commitments to key initiatives from 1999-2000 that extend into the 2000-01 year and beyond. These include the New South Wales response to the Stolen Generation, education, policing, the judicial system and reconciliation. The Department continues to work closely with the New South Wales Aboriginal Land Council (NSWALC), to review the *Aboriginal Land Rights Act 1983* and to monitor and advise on the administration of Aboriginal Land Councils. This includes the establishment of a Compliance Unit, which has been funded for a four-year period commencing 2000-01.

The Office of the Registrar of the Aboriginal Land Rights Act is co-located with the Department of Aboriginal Affairs. In the coming year the office will continue to carry out its statutory functions in relation to the *Aboriginal Land Rights Act 1983*. These will include:

- ◆ implementing the Register of Aboriginal Owners for the purposes of Aboriginal ownership of National Parks (with an emphasis on the Mt Grenfell Historic site, the Biamanga National Park and the Mt Yarrowyck Nature Reserve);
- ◆ ensuring the efficient and effective lodgment of Aboriginal land claims lodged under the *Aboriginal Land Rights Act 1983*; and
- ◆ assisting Aboriginal Land Councils with certain matters of administration.

The Office will also continue and expand other functions including:

- ◆ an education program for Aboriginal Land Councils in relation to the *Aboriginal Land Rights Act 1983*;
- ◆ assisting Aboriginal Land Councils with dispute resolution; and
- ◆ providing advice to the Minister, Aboriginal Land Councils and relevant third parties concerning the interpretation and operation of the *Aboriginal Land Rights Act 1983*.

2000-01 BUDGET

Total Expenses

Estimated total expenses for 2000-01 are \$42.7 million, an increase of 113.5 percent. This increase reflects additional funding for the ACDP in 2000-01. The ACDP began in 1998-99 and is expected to be complete by 2005-06. The Department continues to work closely with the Aboriginal Housing Office in determining the housing strategy within this program.

Asset Acquisitions

Capital expenditure is budgeted at \$39,000 for 2000-01, mainly for minor upgrading of office equipment.

ENVIRONMENTAL PLANNING AND ASSESSMENT ACT

Activities under this heading relate to the acquisition of land for planning purposes through the Sydney Region Development Fund and the Land Development Contribution Fund, established under the Environmental Planning and Assessment Act 1979.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure is mainly incurred on loan servicing costs, administration and grants for improvements to open space land. Expenditure levels do not vary significantly from year to year.

STRATEGIC DIRECTIONS

This program facilitates the acquisition of regionally significant land for purposes such as open space, vacant land use for future freeway construction and regional projects such as the Rouse Hill Town Centre. The program also provides grants for improvements of open space land and other urban public spaces in conjunction with local councils.

The on-going acquisition program is self-financing, principally through the sale of surplus assets. Contributions towards loan servicing costs are provided through the Government and by councils.

2000-01 BUDGET

Total Expenses

Included in the total expenses of \$22.5 million for 2000-01 are \$8.2 million for loan servicing costs, \$3.4 million for administration, \$5.8 million for grants for improvements to open space land, and \$5.0 million for lands transferred to other Government bodies.

Asset Acquisitions

The asset acquisition program provides for acquisition and development of land required for planning purposes, such as regional open space and major road reservations. In 2000-01 asset acquisitions are estimated at \$15 million.

Expenditure can fluctuate from year to year depending on the value of land passed onto other organisations, for example land for open space that is transferred to councils. Overall expenditure in 2000-01 is expected to be significantly lower than in 1999-2000 as a result of long term asset disposal strategies.

Asset acquisition levels also vary from year to year depending on the timing of property settlements. Significant land acquisitions are being finalised in respect of the Western Sydney open space corridors.

ABORIGINAL HOUSING OFFICE

The Aboriginal Housing Office (AHO) was established through legislation on the 24 July 1998 as a statutory authority responsible for the development and management of the Aboriginal housing sector in New South Wales. The AHO (under the direction of the AHO Board) allocates resources, develops sector wide policy, undertakes strategic planning, and monitors housing outcomes and performance for the Aboriginal housing sector. The AHO manages and co-ordinates a substantial capital works program, and the development and implementation of a range of financial and resourcing strategies. The AHO also owns a substantial asset base of close to 4,000 properties.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Significant changes to the agency's operating environment that will impact on expenditure and activities in 2000-01 include:

- ◆ the second year of pooling Aboriginal Housing Program funds and Aboriginal and Torres Strait Islander Commission (ATSIC) funds from the regional component of the Community Housing and Infrastructure Program. The trilateral agreement is due to expire in 2001. Negotiations with ASTIC in relation to renewal of the agreement will commence this year;
- ◆ the full establishment of the AHO regional offices; and
- ◆ development of a viability strategy incorporating a focus on asset management, incentives for streamlining the Aboriginal community housing sector and piloting efficient housing management models.

STRATEGIC DIRECTIONS

The primary focus of the AHO is to establish coordinated policies and programs to substantially improve the provision and management of housing for Aboriginal people in New South Wales. The key strategies are targeted to:

- ◆ developing a viable Aboriginal housing sector;
- ◆ increasing the access of Aboriginal people to safe, affordable and culturally appropriate housing;
- ◆ addressing the backlog of repairs and maintenance to existing Aboriginal housing stock; and
- ◆ promoting employment opportunities for Aboriginal people in the management, construction and maintenance of Aboriginal housing.

Underlying these strategies is the key principle of Aboriginal self-determination.

2000-01 BUDGET

Total Expenses

Total expenses for the Aboriginal Housing Office are budgeted at \$55.4 million. Expenditure will include:

- ◆ grants to Aboriginal communities for the acquisition of housing stock under the AHO housing program and the Housing Aboriginal Communities Program;
- ◆ AHO and Aboriginal community housing repairs and maintenance backlog;

- ◆ training and skill development in the Aboriginal housing sector, Aboriginal community and organisational planning and development; and
- ◆ household support to Aboriginal housing organisations.

The Aboriginal Housing Office will receive grant funding of \$48.5 million under the Commonwealth State Housing Agreement (CSHA) and \$12 million from ATSIC for its Aboriginal Housing Program in 2000-01. Other revenue includes \$1.2 million from rental properties.

Asset Acquisitions

The AHO housing program provides public rental housing for Aboriginal people. In 2000-01 the total asset acquisition program for the Aboriginal Housing Office is estimated at \$16.1 million, comprising \$3.3 million to replace existing stock and \$12.8 million for additional housing units.

HOME PURCHASE ASSISTANCE AUTHORITY

The Home Purchase Assistance Authority manages a number of loan portfolios arising from earlier Government home lending schemes, including the HomeFund Scheme. The Authority also manages the Mortgage Assistance Scheme, an information and advice service on home purchase issues and a portfolio of rental properties leased to former borrowers under the HomeFund Scheme.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Subsidy support and other costs associated with the HomeFund mortgage and rental portfolios are the major elements of expense for the Authority. Mortgage portfolio expenses are funded through the Home Purchase Assistance Fund, while rental portfolio costs are met by the Housing Reserve Fund.

Proceeds from property sales, and associated sales expenses, considerably exceeded budget during 1999-2000 enabling the Authority to repay a greater level of borrowings than initially anticipated. Sales are expected to return to more normal levels during 2000-01.

To date, the overall costs of the restructured HomeFund Scheme have been broadly in line with original projections.

Recent developments include:

- ◆ an interest rate cap, introduced for HomeFund borrowers in 1998, that will be maintained at 9.5 percent from 1 July 2000; and
- ◆ the overwhelming acceptance of two-year lease extension offers by HomeFund tenants who have not met the access conditions for public housing. Rental subsidies will continue at current levels.

Funding of the Authority's operations and Mortgage Assistance Scheme advances in 2000-01 will continue to be sourced from cash reserves and collections from debtors.

STRATEGIC DIRECTIONS

The Authority's strategy is concentrated on managing the HomeFund Scheme within the existing resources of the support funds. Specific emphasis is placed on risk management and policies including:

- ◆ adoption of best practice standards for programs under administration and for internal audit and control; and
- ◆ prudent investment of scheme assets within an integrated asset-liability management plan.

2000-01 BUDGET

Total Expenses

Total expenses for the Authority are budgeted at \$11.1 million for 2000-01 as compared to \$11.3 million budgeted for the current year. The major items are property expenses associated with the rental portfolio (\$3.5 million) and interest on borrowings (\$2.3 million).

Asset Acquisitions

Capital expenditure is budgeted at \$80,000 in 2000-01, mainly for the purchase of computer hardware and software.

HOME PURCHASE ASSISTANCE FUND

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer Government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme. The Home Purchase Assistance Authority manages the Fund.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Fewer loan losses contributed to a reduction in HomeFund Scheme costs in 1999-2000. The costs of the restructured Scheme have been maintained broadly in line with original projections.

STRATEGIC DIRECTIONS

Management is focused on cost minimisation, risk containment, prudent asset investment and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations.

2000-01 BUDGET

Total expenses are budgeted at \$60.1 million with the most important items being interest on borrowings (\$28.2 million) and FANMAC Trusts shortfalls (\$23.1 million).

HONEYSUCKLE DEVELOPMENT CORPORATION

The Corporation was established in 1992 to assist in the revitalisation of inner Newcastle. The land is situated adjacent to the Newcastle CBD and comprises 4 kilometres of waterfront real estate located on the shores of Newcastle Harbour.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Until 1996-97, the Corporation was funded through budget contributions from the Building Better Cities program. Since that time, the Corporation has become self-funding through land sales and borrowings.

In the last six years, the Corporation has made community contributions of \$50.3 million in the form of grants to other organisations, housing, public domain and open space landscaping.

Recent developments include the release of a further nine sites to the market (14 in 1998-99), negotiation, agreement on terms and conditional contracts on a number of other sites, and completed commercial and residential sales in Hunter and Hannel Streets, respectively.

As Honeysuckle's activities are project based with the aim of either transferring the property assets to other entities or holding them as trading stock, capital expenditure on the development of these property assets has been classified as inventories.

STRATEGIC DIRECTIONS

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are:

- ◆ to revitalise Newcastle's CBD and develop the city into an effective capital of the Hunter region;
- ◆ to develop a mix of affordable and other housing choices;
- ◆ to improve the quality of life within the CBD and inner suburbs and to open up community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ to manage the acquisition and disposal of surplus government land holdings; and
- ◆ to facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

2000-01 BUDGET

Total Expenses

Total expenses for the Corporation for 2000-01 are budgeted at \$15 million. The primary components of these expenses are the cost of land and property sold of \$6.2 million, community contributions of \$5.4 million and financing costs of \$1.3 million.

The reduction in the total expenses Budgets between 1999-2000 and 2000-01 largely relates to reductions in the cost of land and property sold (down \$4.1 million), offset in part by increased community contributions of \$0.9 million. Conversely the \$7.5 million increase in total expenses between the revised projection for 1999-2000 and 2000-01 is explained by a \$2.9 million increase in the cost of land and property sold and a \$4.9 million increase in community contributions, offset by a reduction (\$0.3 million) in employee related expenses.

Asset Acquisitions

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets, hence no asset acquisitions are noted.

MINISTERIAL DEVELOPMENT CORPORATION

The Ministerial Development Corporation (MDC) was constituted on 1 May 1992 under the *Growth Centres (Development Corporations) Act 1974*, following the closure of the Macarthur and Bathurst-Orange Development Corporations.

The Corporation is responsible for the planning, development and marketing of the remaining property assets of those former Corporations in an environmentally and socially acceptable manner.

The Corporation does not have any staff. Officers of Landcom undertake all administrative activities on a management fee basis.

EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Recent buoyant demand for land has depleted the Corporation's stock of developed land, with consequent reductions in total expenses between 1999-2000 and 2000-01, particularly relating to the cost of land sold.

Continuous developmental expenditure is forecast over the next couple of years to provide additional land stock to meet expected future sales.

It is anticipated that income for 1999-2000 will be more than double the original budget forecast, with lots released in March 2000 (Ingleburn) sold immediately and settled in the current financial year.

All development and sales are dependent on the prevailing economic conditions.

STRATEGIC DIRECTIONS

The objectives of the Corporation reflect Government policy to provide large industrial and commercial sites for organisations that are establishing new

businesses or are relocating, with the aim of promoting economic growth and employment in the areas where the Corporation owns land for development.

2000-01 BUDGET

Total Expenses

The majority of the Corporation's proposed 2000-01 expenditure is to fund the development and sale of industrial or commercial land in the Macarthur region.

All other income and expenditure relates to the property related activities of the Corporation and the return of surplus funds to the Government. Operational expenses are estimated at \$5.6 million, payments to Treasury \$10 million and developmental expenditure of \$12.5 million.

Asset Acquisitions

No asset acquisitions are planned for 2000-01.

SYDNEY HARBOUR FORESHORE AUTHORITY

The Sydney Harbour Foreshore Authority was established on 1 February 1999, following the proclamation of the *Sydney Harbour Foreshore Authority Act, 1998*.

The Authority is responsible for protecting and enhancing the natural and cultural heritage of the foreshore area and promoting, co-ordinating, managing and securing orderly and economic development and use of the foreshore area. The Authority is also responsible for promoting, co-ordinating and managing cultural, educational, commercial, tourist and recreational activities and facilities.

The Authority has taken over the responsibilities of the former City West Development Corporation and the Sydney Cove Redevelopment Authority, with the Darling Harbour Authority and its lands also to be merged from 1 January 2001.

In addition to the area under ownership of these two former bodies, such as The Rocks, Pyrmont and Ultimo, the Authority has also assumed new responsibilities around the foreshore from Garden Island to White Bay Port, including the transfer of Circular Quay. It also owns First Fleet Park and manages wharf retail tenancies at Circular Quay on behalf of the Marine Ministerial Holding Corporation.

The Authority has also acquired Rozelle marshalling yards and is finalising the acquisition of the former White Bay Power Station.

Expenditure Trends and Recent Developments

Since the Authority has assumed significant new responsibilities around the foreshore its capital and recurrent expenditure has grown from the levels established before its formation.

STRATEGIC DIRECTIONS

The primary areas of focus for the agency are to:

- ◆ maintain and improve the Authority's cultural and heritage environment;
- ◆ take a lead position in planning of foreshores;
- ◆ complete restructuring of the Australian Technology Park that will result in the Authority taking over the commercial operations of the Park and acquire all property assets and associated liabilities of Australian Technology Park Sydney Limited (ATPSL). ATPSL will continue to operate with an increased focus on its core business which includes research, innovation, employment generation, new business and technology;
- ◆ enhance levels of customer service within its precincts;
- ◆ ensure long term financial viability by investing in projects that maximise shareholder value and identifying revenue sources to fund the Authority's commitments in the new areas; and
- ◆ maximise income to the Authority through the Olympic related use of its assets.

2000-01 BUDGET

Total Expenses

Total expenses for 2000-01 are estimated to be \$48.8 million. The increase in expenditure of \$3.1 million in 2000-01 is mainly due to higher expenditure on maintenance and enhancement of heritage buildings at The Rocks and on public domain areas, on employee related expenses and on promotions, marketing and provision of infrastructure support during the Olympics.

Although expenditure on maintenance has increased, part of this is attributed to a change in accounting practice. Higher expenditure is also being incurred to improve public security and safety in public domain areas and to increase rental revenue in future years from heritage buildings at The Rocks.

Asset Acquisitions

The total capital program for 2000-01 is \$21.1 million, mainly comprising:

- ◆ Relocation of Water Police from Pyrmont Point to Balmain (\$3.9 million);
- ◆ Redevelopment Works in Rozelle (\$3.9 million);
- ◆ Ultimo/UTS Rail Corridor Land Acquisition & Works (\$5.9 million);
- ◆ Development expenditure on commercial sites (\$1.9 million);
- ◆ Dawes Point Park - Conservation of Archaeology (\$1.3 million); and
- ◆ Upgrade of Heritage buildings at The Rocks (\$1.5 million).

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	25,264	25,022	27,054
Other operating expenses	15,852	16,320	18,896
Maintenance	341	415	395
Depreciation and amortisation	998	1,043	1,011
Grants and subsidies	8,986	10,306	12,978
Other expenses	20,638	20,981	19,057
Total Expenses	72,079	74,087	79,391
Less:			
Retained Revenue -			
Sales of goods and services	3,904	4,006	3,620
Investment income	199	300	200
Grants and contributions	4,341	6,321	11,940
Other revenue	1,100
Total Retained Revenue	9,544	10,627	15,760
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	(1,500)
NET COST OF SERVICES	64,035	64,960	65,131

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	23,426	22,802	25,268
Grants and subsidies	8,986	10,306	12,978
Other	36,941	39,480	39,210
Total Payments	69,353	72,588	77,456
Receipts			
Sale of goods and services	3,904	3,506	3,620
Other	5,640	9,185	12,140
Total Receipts	9,544	12,691	15,760
NET CASH FLOWS FROM OPERATING ACTIVITIES	(59,809)	(59,897)	(61,696)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(3,120)	(3,000)	(1,687)
Other	...	(8,279)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,120)	(11,279)	(1,687)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	61,987	65,195	58,634
Capital appropriation	3,000	3,000	1,687
Cash reimbursements from the Consolidated Fund Entity	483	650	803
NET CASH FLOWS FROM GOVERNMENT	65,470	68,845	61,124
NET INCREASE/(DECREASE) IN CASH	2,541	(2,331)	(2,259)
Opening Cash and Cash Equivalents	3,901	8,546	6,215
CLOSING CASH AND CASH EQUIVALENTS	6,442	6,215	3,956
CASH FLOW RECONCILIATION			
Net cost of services	(64,035)	(64,960)	(65,131)
Non cash items added back	2,792	2,775	2,797
Change in operating assets and liabilities	1,434	2,288	638
Net cash flow from operating activities	(59,809)	(59,897)	(61,696)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	6,442	6,215	3,956
Receivables	150	715	1,085
Total Current Assets	6,592	6,930	5,041
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	22,330	20,153	20,340
Accumulated depreciation	(9,210)	(7,504)	(8,515)
Receivables	45	45	45
Total Non Current Assets	13,165	12,694	11,870
Total Assets	19,757	19,624	16,911
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,341	2,451	1,959
Employee entitlements	2,325	2,500	2,500
Total Current Liabilities	4,666	4,951	4,459
Total Liabilities	4,666	4,951	4,459
NET ASSETS	15,091	14,673	12,452
EQUITY			
Accumulated funds	15,091	14,673	12,452
TOTAL EQUITY	15,091	14,673	12,452

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.1 Metropolitan Planning

Program Objective(s): To provide an agreed development framework for the Greater Metropolitan Region (GMR) to support sustainable economic development, housing choice and affordability, equitable access to facilities and services and the protection and enhancement of the environment of the GMR.

Program Description: Co-ordinate the integration of metropolitan policy development. Implement metropolitan policies through regional/local planning for growth and change within the GMR and administer grants programs to facilitate planning outcomes. Manage and promote relationships with stakeholders including councils. Co-ordinate housing provision with metropolitan planning and development policies and implement affordable housing initiatives. Analysis of development and demographic trends within the GMR. Co-ordination of land supplies and associated infrastructure and services for residential and economic development and co-ordination of relevant urban management initiatives of State agencies and councils.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Land acquired through the Sydney Region Development Fund					
Total expenditure	\$m	13.2	22.5	37.5	25.0
Grants under the Greenspace program to assist local government in planning and developing regional open space in Sydney	no.	27	20	20	20
Grants under the Area Assistance Scheme	no.	360	360	330	330
Grants under the Urban Improvement Program	no.	7	4
Grants under the Georges River Foreshore Improvement Program	no.	6	6
Average Staffing:	EFT	165	167	170	170

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.1 Metropolitan Planning (cont)

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	10,608	11,559	11,734
Other operating expenses	8,245	8,316	8,146
Maintenance	151	169	176
Depreciation and amortisation	503	477	463
Grants and subsidies			
South Sydney Development Corporation	300	300	347
Festival Development Corporation	4,100	4,100	693
City West Housing Pty Ltd	...	1,300	...
Georges River Foreshore and Urban Improvement Programs	2,559	1,662	2,546
Grants to other organisations	342	359	64
Affordable housing grants	...	500	6,800
Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	5,034
Area Assistance Scheme	7,851	8,051	9,859
Total Expenses	39,693	41,827	45,862
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	110	95	65
Fees for services	1,044	1,551	1,425
Recoupment of administration costs	559	70	85
Minor sales of goods and services	15	91	150
Investment income	94	123	82
Grants and contributions	4,341	3,610	4,134
Contribution towards affordable housing program	7,500
Total Retained Revenue	6,163	5,540	13,441
NET COST OF SERVICES	33,530	36,287	32,421
ASSET ACQUISITIONS	107	67	77

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.2 Regional Planning

Program Objective(s): To ensure that planning policies and strategies deliver a sustainable future for regional NSW through the better integration of environmental and natural resource policies and strategies with land use, settlement and infrastructure considerations.

Program Description: Develop a statewide plan/strategy to guide the future settlement and infrastructure investment decisions in regional NSW, and integrate settlement planning with the management of the State's natural capital base and environmental values. Develop and implement regional policy and planning frameworks which identify key regional policies and strategic planning delivery models. Implement coastal policy to ensure that development in coastal regions of the State is properly managed and sensitive coastal environments and ecosystems are protected.

<u>Outputs:</u>	Units	1997-98	1998-99	1999-00	2000-01
Coastal zone cumulative land area acquired	'000ha	15	15	15	15
Regional Environmental Plans and State Environmental Planning Policies prepared/amended	no.	8	7	3	8
<u>Average Staffing:</u>	EFT	98	93	91	88

—————1999-00—————		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,915	6,188	6,074
Other operating expenses	3,162	3,471	3,424
Maintenance	79	106	94
Depreciation and amortisation	244	266	259
Other expenses			
Resource and Conservation Assessment Council	9,438	9,581	5,264
Total Expenses	18,838	19,612	15,115

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.2 Regional Planning (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	53	56	34
Fees for services	237	293	5
Recoupment of administration costs	287	286	293
Minor sales of goods and services	18	7	34
Investment income	48	78	52
Grants and contributions	...	2,440	176
Total Retained Revenue	643	3,160	594
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	(1,500)
NET COST OF SERVICES	19,695	17,952	16,021

ASSET ACQUISITIONS	2,816	2,810	1,548
---------------------------	--------------	--------------	--------------

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.3 Sustainable Development

Program Objective(s): To facilitate sustainable environmental and economic/employment generating development in New South Wales through the efficient and effective assessment of major development and infrastructure projects. To develop and implement leading edge environmental impact assessment policy.

Program Description: Conduct the assessment of complex State significant and major infrastructure development projects and ensure compliance with conditions associated with such developments. Develop and co-ordinate environmental impact assessment policy. Publish assessment guidelines and methodology.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Environmental Impact Assessment Statements dealt with at post exhibition stage	no.	63	70	74	80
Requirement issues regarding Environmental Impact Assessment Statements	no.	188	200	151	180
Major Development Projects assessed	no.	19	30	34	42
<u>Average Staffing:</u>	EFT	62	53	48	78

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	3,318	3,263	5,450
Other operating expenses	2,565	2,593	4,307
Maintenance	68	62	56
Depreciation and amortisation	127	99	93
Grants and subsidies			
Grants to non profit organisations	1,028
Total Expenses	6,078	6,017	10,934

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.3 Sustainable Development (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Publication sales	32	23	14
Fees for services	671	627	887
Recoupment of administration costs	177	121	124
Minor sales of goods and services	443	110	53
Investment income	29	33	22

Total Retained Revenue	1,352	914	1,100
-------------------------------	--------------	------------	--------------

NET COST OF SERVICES	4,726	5,103	9,834
-----------------------------	--------------	--------------	--------------

ASSET ACQUISITIONS	155	97	21
---------------------------	------------	-----------	-----------

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.4 Planning System

Program Objective(s): To ensure that the planning and building system operates efficiently and effectively to deliver plans and the assessment of development which guides NSW towards achieving a better environment, economic and social prosperity and livable communities.

Program Description: Initiate and develop planning and building system policy and reform to provide a world class planning and building system. Audit the performance of planning system outcomes delivered by the Department and local government. Research trends and developments in planning and building system approaches to ensure best practice. Manage legal services to the Department and other users.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Circulars and advice to local councils	no.	12	40	50	40
Technical and advisory service to industry and the community	no.	2,500	3,000
<u>Average Staffing:</u>	EFT	42	42	59	55

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,423	4,012	3,796
Other operating expenses	1,880	1,940	3,019
Maintenance	43	78	69
Depreciation and amortisation	124	201	196
Grants and subsidies			
Grants to non profit organisations	...	400	400
Total Expenses	7,470	6,631	7,480

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING

74.1 Environmental Planning and Housing

74.1.4 Planning System (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Publication sales	30	45	28
Fees for services	48	360	154
Recoupment of administration costs	165	242	248
Minor sales of goods and services	15	29	21
Investment income	28	66	44
Grants and contributions	...	271	130
Other revenue	1,100
Total Retained Revenue	1,386	1,013	625
NET COST OF SERVICES	6,084	5,618	6,855

ASSET ACQUISITIONS	42	26	41
---------------------------	-----------	-----------	-----------

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

75 HERITAGE OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	2,452	2,755	2,815
Other operating expenses	1,583	1,473	1,460
Maintenance	25	35	36
Depreciation and amortisation	100	100	100
Grants and subsidies	114	142	114
Other expenses	3,500	3,500	2,500
Total Expenses	7,774	8,005	7,025
Less:			
Retained Revenue -			
Sales of goods and services	348	348	292
Investment income	2,274	2,274	2,239
Grants and contributions	52	156	56
Other revenue	...	99	...
Total Retained Revenue	2,674	2,877	2,587
NET COST OF SERVICES	5,100	5,128	4,438

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

75 HERITAGE OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,295	2,643	2,664
Grants and subsidies	114	142	114
Other	5,111	4,997	4,476
Total Payments	7,520	7,782	7,254
Receipts			
Sale of goods and services	348	348	292
Other	2,021	2,233	2,515
Total Receipts	2,369	2,581	2,807
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,151)	(5,201)	(4,447)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	1,876	1,646	2,163
Purchases of property, plant and equipment	(20)	(320)	(2,420)
NET CASH FLOWS FROM INVESTING ACTIVITIES	1,856	1,326	(257)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	3,039	3,059	2,271
Capital appropriation	20	20	20
Cash reimbursements from the Consolidated Fund Entity	44	74	76
NET CASH FLOWS FROM GOVERNMENT	3,103	3,153	2,367
NET INCREASE/(DECREASE) IN CASH	(192)	(722)	(2,337)
Opening Cash and Cash Equivalents	31,806	37,961	37,239
CLOSING CASH AND CASH EQUIVALENTS	31,614	37,239	34,902
CASH FLOW RECONCILIATION			
Net cost of services	(5,100)	(5,128)	(4,438)
Non cash items added back	(11)	(33)	(9)
Change in operating assets and liabilities	(40)	(40)	...
Net cash flow from operating activities	(5,151)	(5,201)	(4,447)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

75 HERITAGE OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	31,614	37,239	34,902
Investments	10,165	3,398	1,495
Receivables	103	234	274
Total Current Assets	41,882	40,871	36,671
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	1,900	2,380	4,800
Accumulated depreciation	(391)	(371)	(471)
Investments	792	1,040	1,040
Total Non Current Assets	2,301	3,049	5,369
Total Assets	44,183	43,920	42,040
LIABILITIES -			
Current Liabilities -			
Accounts payable	125	317	357
Employee entitlements	148	194	194
Total Current Liabilities	273	511	551
Non Current Liabilities -			
Other	14	14	14
Total Non Current Liabilities	14	14	14
Total Liabilities	287	525	565
NET ASSETS	43,896	43,395	41,475
EQUITY			
Reserves	550	550	550
Accumulated funds	43,346	42,845	40,925
TOTAL EQUITY	43,896	43,395	41,475

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

75 HERITAGE OFFICE

75.1 Heritage Policy and Assistance

75.1.1 Heritage Policy and Assistance

Program Objective(s): To administer the Heritage Act in order to enhance community valuing of heritage and better conservation of heritage items.

Program Description: Providing advice to the Minister, the Heritage Council, the community, local government and other Government agencies regarding the management of heritage across the State. Promoting heritage conservation through specialist education and promotional programs and financial assistance. Implementing the regulatory functions of the Heritage Act. Maintaining the State Heritage Register and the State Heritage Inventory.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	n.a.	3	n.a.	5
Councils that have heritage powers delegated to them	no.	2	n.a.	n.a.	50
Education of local government officers to develop heritage skills	no.	100	25	75	50
Community agencies trained in State heritage inventory criteria	no.	1	78	80	50
Items on the State Heritage Register	no.	682	1,132	1,350	1,500
<u>Average Staffing:</u>	EFT	31	39	39	39

	1999-00	2000-01
	Budget	Budget
	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,452	2,755	2,815
Other operating expenses	1,583	1,473	1,460
Maintenance	25	35	36
Depreciation and amortisation	100	100	100

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

75 HERITAGE OFFICE

75.1 Heritage Policy and Assistance

75.1.1 Heritage Policy and Assistance (cont)

OPERATING STATEMENT (cont)

Grants and subsidies			
Environment and conservation organisations	44	44	44
Heritage Week	70	70	70
National Estate Program	...	28	...
Other expenses			
Financial assistance for heritage projects	3,500	3,500	2,500
Total Expenses	7,774	8,005	7,025
Less:			
Retained Revenue -			
Sales of goods and services			
Publication sales	60	60	62
Fees for services	50	150	200
Minor sales of goods and services	238	138	30
Investment income	2,274	2,274	2,239
Grants and contributions	52	156	56
Other revenue	...	99	...
Total Retained Revenue	2,674	2,877	2,587
NET COST OF SERVICES	5,100	5,128	4,438
ASSET ACQUISITIONS	20	320	2,420

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<i>OPERATING STATEMENT</i>			
Expenses -			
Grants and subsidies	441,950	439,195	481,093
Total Expenses	441,950	439,195	481,093
NET COST OF SERVICES	441,950	439,195	481,093

* NOTE: As this agency is only involved in the payment of community service obligations, a statement of financial position has not been produced.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Grants and subsidies	441,950	439,195	481,093
Total Payments	441,950	439,195	481,093
NET CASH FLOWS FROM OPERATING ACTIVITIES	(441,950)	(439,195)	(481,093)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	441,950	439,658	481,093
Cash transfers to the Consolidated Fund	...	(463)	...
NET CASH FLOWS FROM GOVERNMENT	441,950	439,195	481,093
CASH FLOW RECONCILIATION			
Net cost of services	(441,950)	(439,195)	(481,093)
Net cash flow from operating activities	(441,950)	(439,195)	(481,093)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

76.1 Housing Assistance

76.1.1 Housing Assistance

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

	Units	1997-98	1998-99	1999-00	2000-01
<u>Outputs:</u>					
Provision of rent assistance - occasions of assistance	no.	40,902	44,050	57,033	67,879
Clients provided with mortgage assistance	no.	600	220	300	350
Households assisted with special rent subsidies	no.	1,107	1,560	1,974	1,987
New households assisted with public, community and Aboriginal housing (excluding crisis) *	no.	15,076	12,402	13,129	13,372
Total households receiving on-going housing assistance	no.	136,941	136,925	138,429	140,488
Units of accommodation managed by public housing **	no.	133,064	129,811	130,461	131,328
Units of accommodation managed by community housing	no.	7,458	8,690	9,584	10,695
Units of accommodation managed by Aboriginal housing	no.	5,133	5,375
Total units of accommodation managed by public, community and Aboriginal housing	no.	141,601	143,503	145,178	147,398
Units of public and community housing completed	no.	2,044	2,163	1,825	1,644

* Community housing figures include Crisis Accommodation unless otherwise stated.

** Public housing outputs for 1997-98 include Housing for Aborigines (HFA). HFA stock was transferred to the Aboriginal Housing Office during 1998-99.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE
CONTROL OF THE MINISTER**

76.1 Housing Assistance

76.1.1 Housing Assistance (cont)

Net increase in accommodation leased for public and community housing	no.	756	373	848	1,216
Public housing tenants receiving subsidies	%	93	95	93	92
Crisis accommodation places available for financial year	no.	2,592	2,729	2,918	3,022

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Grants and subsidies			
Public Housing Programs	222,074	221,147	232,754
Community Housing Programs	125,682	123,307	138,742
Aboriginal Housing Programs	41,504	41,507	48,523
Other Housing Programs	52,690	53,234	61,074
Total Expenses	441,950	439,195	481,093
NET COST OF SERVICES	441,950	439,195	481,093

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,801	2,950	3,686
Other operating expenses	1,543	2,085	2,050
Maintenance	...	15	15
Depreciation and amortisation	40	110	80
Grants and subsidies	15,625	13,167	36,911

Total Expenses	20,009	18,327	42,742
-----------------------	---------------	---------------	---------------

Less:

Retained Revenue -

Investment income	7	11	61
Grants and contributions	...	268	100
Other revenue	...	103	...

Total Retained Revenue	7	382	161
-------------------------------	----------	------------	------------

NET COST OF SERVICES	20,002	17,945	42,581
-----------------------------	---------------	---------------	---------------

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	2,670	2,763	3,530
Grants and subsidies	15,625	13,167	36,911
Other	1,543	2,107	2,057
Total Payments	19,838	18,037	42,498
Receipts			
Other	40	395	161
Total Receipts	40	395	161
NET CASH FLOWS FROM OPERATING ACTIVITIES	(19,798)	(17,642)	(42,337)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(40)	(84)	(39)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(40)	(84)	(39)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	19,627	17,515	42,202
Capital appropriation	40	40	39
Cash reimbursements from the Consolidated Fund Entity	25	102	136
Cash transfers to Consolidated Fund	...	(24)	...
NET CASH FLOWS FROM GOVERNMENT	19,692	17,633	42,377
NET INCREASE/(DECREASE) IN CASH	(146)	(93)	1
Opening Cash and Cash Equivalents	486	166	73
CLOSING CASH AND CASH EQUIVALENTS	340	73	74
CASH FLOW RECONCILIATION			
Net cost of services	(20,002)	(17,945)	(42,581)
Non cash items added back	167	290	243
Change in operating assets and liabilities	37	13	1
Net cash flow from operating activities	(19,798)	(17,642)	(42,337)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	340	73	74
Receivables	201	190	190
Other	27	8	8
Total Current Assets	568	271	272
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	452	681	720
Accumulated depreciation	(282)	(389)	(469)
Total Non Current Assets	170	292	251
Total Assets	738	563	523
LIABILITIES -			
Current Liabilities -			
Accounts payable	101	174	174
Employee entitlements	172	239	232
Other	179	19	7
Total Current Liabilities	452	432	413
Non Current Liabilities -			
Other	33	...	20
Total Non Current Liabilities	33	...	20
Total Liabilities	485	432	433
NET ASSETS	253	131	90
EQUITY			
Accumulated funds	253	131	90
TOTAL EQUITY	253	131	90

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

77.1 Improving the Economic and Social Wellbeing of Aboriginal People

77.1.1 Policy and Advisory Services on Aboriginal Affairs

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Activities:</u>	Average Staffing (EFT)	
	1999-00	2000-01
Administrative and policy support	32	36
Office of the Registrar	4	4
	36	40
	1999-00	2000-01
	Budget	Revised
	\$000	\$000
		Budget
		\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	2,450	2,504	3,155
Other operating expenses	978	1,455	1,408
Maintenance	...	15	15
Depreciation and amortisation	40	110	80
Grants and subsidies			
Assistance to Aborigines	...	866	800
Total Expenses	3,468	4,950	5,458

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

77.1 Improving the Economic and Social Wellbeing of Aboriginal People

77.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	7	11	61
Grants and contributions	...	268	100
Other revenue	...	103	...
Total Retained Revenue	7	382	161
NET COST OF SERVICES	3,461	4,568	5,297

ASSET ACQUISITIONS	40	84	39
---------------------------	-----------	-----------	-----------

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

77 DEPARTMENT OF ABORIGINAL AFFAIRS

77.1 Improving the Economic and Social Wellbeing of Aboriginal People

77.1.2 Aboriginal Communities Development Program

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support to the Director-General and the Steering Committee in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

	Average Staffing (EFT)	
	1999-00	2000-01
<u>Activities:</u>		
Policy advice and administration	5	3
Community consultation	2	4
	<u>7</u>	<u>7</u>

1999-00		2000-01
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	351	446	531
Other operating expenses	565	630	642
Grants and subsidies			
Aboriginal infrastructure program - capital grant	15,625	12,301	36,111
Total Expenses	16,541	13,377	37,284
NET COST OF SERVICES	16,541	13,377	37,284

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	2,775	2,720	1,925
Investment income	1,039	2,825	2,153
Retained taxes, fees and fines	5,750	5,750	5,750
Grants and contributions	5,354	5,400	5,034
Total Retained Revenue	14,918	16,695	14,862
Less:			
Expenses -			
Operating Expenses -			
Employee Related	1,595	1,715	1,712
Other operating expenses	1,231	1,907	1,647
Maintenance	9	9	9
Depreciation and amortisation	15	15	15
Grants and subsidies	12,910	10,675	10,825
Finance costs	9,150	7,175	8,248
Total Expenses	24,910	21,496	22,456
Gain/(loss) on disposal of non current assets	2,000	4,000	8,000
SURPLUS/(DEFICIT)	(7,992)	(801)	406

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	2,925	2,320	1,915
Other	9,543	12,787	11,352
Total Receipts	12,468	15,107	13,267
Payments			
Employee Related	1,595	1,717	1,712
Grants and subsidies	7,910	5,675	5,825
Finance costs	9,150	8,506	8,248
Other	1,240	3,055	1,446
Total Payments	19,895	18,953	17,231
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,427)	(3,846)	(3,964)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	16,850	12,923	20,000
Proceeds from sale of investments	16,012	2,000	1,600
Purchases of property, plant and equipment	(43,022)	(40,000)	(15,000)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(10,160)	(25,077)	6,600
NET INCREASE/(DECREASE) IN CASH	(17,587)	(28,923)	2,636
Opening Cash and Cash Equivalents	62,163	67,769	38,846
CLOSING CASH AND CASH EQUIVALENTS	44,576	38,846	41,482
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(7,992)	(801)	406
Non cash items added back	5,015	1,942	3,415
Change in operating assets and liabilities	(4,450)	(4,987)	(7,785)
Net cash flow from operating activities	(7,427)	(3,846)	(3,964)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	1999-00		2000-01
	Budget \$000	Revised \$000	Budget \$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	44,576	38,846	41,482
Investments	5	15,887	15,887
Receivables	5,560	1,052	1,047
Other	...	500	290
Total Current Assets	50,141	56,285	58,706
Non Current Assets -			
Property, plant and equipment - Cost/valuation	426,529	442,827	440,827
Accumulated depreciation	(23)	(24)	(39)
Total Non Current Assets	426,506	442,803	440,788
Total Assets	476,647	499,088	499,494
LIABILITIES -			
Current Liabilities -			
Accounts payable	2,500	3,052	3,052
Borrowings	10,640	10,735	10,735
Employee entitlements	...	111	111
Other	17,500	18,500	18,500
Total Current Liabilities	30,640	32,398	32,398
Non Current Liabilities -			
Borrowings	88,184	85,507	85,507
Total Non Current Liabilities	88,184	85,507	85,507
Total Liabilities	118,824	117,905	117,905
NET ASSETS	357,823	381,183	381,589

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND
DEVELOPMENT CONTRIBUTION FUND)**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
STATEMENT OF FINANCIAL POSITION (cont)			
EQUITY			
Reserves	112,753	118,243	112,243
Accumulated funds	245,070	262,940	269,346
TOTAL EQUITY	357,823	381,183	381,589

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	1,766	1,777	1,235
Investment income	80	800	80
Grants and contributions	53,519	52,517	60,538
Total Retained Revenue	55,365	55,094	61,853
Less:			
Expenses -			
Operating Expenses -			
Employee Related	2,726	2,530	2,625
Other operating expenses	1,294	1,692	1,591
Maintenance	...	15	15
Depreciation and amortisation	3,400	3,400	3,600
Grants and subsidies	49,297	42,293	47,616
Total Expenses	56,717	49,930	55,447
Gain/(loss) on disposal of non current assets	175	275	100
SURPLUS/(DEFICIT)	(1,177)	5,439	6,506

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	1,751	1,123	1,235
Other	53,399	55,422	60,808
Total Receipts	55,150	56,545	62,043
Payments			
Employee Related	2,629	2,398	2,612
Grants and subsidies	49,297	42,293	47,616
Other	1,094	16,941	1,402
Total Payments	53,020	61,632	51,630
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,130	(5,087)	10,413
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	675	775	1,000
Purchases of property, plant and equipment	(8,250)	(11,891)	(16,137)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(7,575)	(11,116)	(15,137)
NET INCREASE/(DECREASE) IN CASH	(5,445)	(16,203)	(4,724)
Opening Cash and Cash Equivalents	7,389	24,314	8,111
CLOSING CASH AND CASH EQUIVALENTS	1,944	8,111	3,387
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(1,177)	5,439	6,506
Non cash items added back	3,400	3,400	3,600
Change in operating assets and liabilities	(93)	(13,926)	307
Net cash flow from operating activities	2,130	(5,087)	10,413

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

ABORIGINAL HOUSING OFFICE

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	1,944	8,111	3,387
Receivables	110	858	468
Total Current Assets	2,054	8,969	3,855
Non Current Assets -			
Property, plant and equipment - Cost/valuation	356,900	389,009	404,306
Accumulated depreciation	(5,000)	(5,631)	(9,291)
Total Non Current Assets	351,900	383,378	395,015
Total Assets	353,954	392,347	398,870
LIABILITIES -			
Current Liabilities -			
Accounts payable	250	250	250
Employee entitlements	65	190	149
Total Current Liabilities	315	440	399
Non Current Liabilities -			
Employee entitlements	58
Total Non Current Liabilities	58
Total Liabilities	315	440	457
NET ASSETS	353,639	391,907	398,413
EQUITY			
Accumulated funds	353,639	391,907	398,413
TOTAL EQUITY	353,639	391,907	398,413

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	4,125	22,116	5,264
Investment income	2,561	2,614	2,948
Grants and contributions	4,134	3,403	3,807
Other revenue	3,035	2,528	2,393
Total Retained Revenue	13,855	30,661	14,412
Less:			
Expenses -			
Operating Expenses -			
Employee Related	2,841	2,272	2,344
Other operating expenses	3,811	20,252	4,603
Maintenance	1,472	1,670	1,725
Depreciation and amortisation	150	132	90
Finance costs	3,013	2,524	2,314
Total Expenses	11,287	26,850	11,076
Gain/(loss) on disposal of non current assets	(511)	(410)	(420)
SURPLUS/(DEFICIT)	2,057	3,401	2,916

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	4,125	22,116	5,264
Other	7,151	8,152	7,561
Total Receipts	11,276	30,268	12,825
Payments			
Employee Related	2,841	2,207	2,277
Finance costs	3,013	2,524	2,314
Other	5,261	4,785	5,540
Total Payments	11,115	9,516	10,131
NET CASH FLOWS FROM OPERATING ACTIVITIES	161	20,752	2,694
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	11,460
Proceeds from sale of investments	...	3,798	886
Purchases of property, plant and equipment	(85)	(50)	(80)
Purchases of investments	(4,526)
NET CASH FLOWS FROM INVESTING ACTIVITIES	6,849	3,748	806
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(7,006)	(24,500)	(3,500)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(7,006)	(24,500)	(3,500)
NET INCREASE/(DECREASE) IN CASH	4
Opening Cash and Cash Equivalents	201	115	115
CLOSING CASH AND CASH EQUIVALENTS	205	115	115
CASH FLOW RECONCILIATION			
Surplus/(deficit)	2,057	3,401	2,916
Non cash items added back	628	610	568
Change in operating assets and liabilities	(2,524)	16,741	(790)
Net cash flow from operating activities	161	20,752	2,694

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	205	115	115
Investments	17,323	3,837	2,951
Receivables	2,419	2,293	2,293
Other	392	434	434
Total Current Assets	20,339	6,679	5,793
Non Current Assets -			
Property, plant and equipment - Cost/valuation	94,422	89,786	88,354
Accumulated depreciation	(1,006)	(990)	(1,080)
Investments	27,514	26,846	26,368
Receivables	6,784	3,483	3,483
Total Non Current Assets	127,714	119,125	117,125
Total Assets	148,053	125,804	122,918
LIABILITIES -			
Current Liabilities -			
Accounts payable	612	588	612
Employee entitlements	264	218	223
Other	2,873	2,393	2,069
Total Current Liabilities	3,749	3,199	2,904
Non Current Liabilities -			
Borrowings	95,935	71,480	67,980
Employee entitlements	402	486	548
Other	5,814	7,229	5,160
Total Non Current Liabilities	102,151	79,195	73,688
Total Liabilities	105,900	82,394	76,592
NET ASSETS	42,153	43,410	46,326

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE AUTHORITY

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
 STATEMENT OF FINANCIAL POSITION (cont)			
 EQUITY			
Reserves	1,800	1,132	1,132
Accumulated funds	40,353	42,278	45,194
TOTAL EQUITY	42,153	43,410	46,326

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE FUND

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	...	44	50
Investment income	40,416	42,716	42,014
Grants and contributions	554	554	554
Other revenue	104	90	76
Total Retained Revenue	41,074	43,404	42,694
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	8,223	3,079	3,503
Grants and subsidies	...	3,228	3,637
Finance costs	27,545	26,988	28,780
Other expenses	26,646	29,899	24,149
Total Expenses	62,414	63,194	60,069
SURPLUS/(DEFICIT)	(21,340)	(19,790)	(17,375)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE FUND

	1999-00	2000-01	
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	...	44	50
Other	51,089	54,675	55,024
Total Receipts	51,089	54,719	55,074
Payments			
Grants and subsidies	...	3,228	3,637
Finance costs	27,499	26,992	28,785
Other	36,633	30,605	28,657
Total Payments	64,132	60,825	61,079
NET CASH FLOWS FROM OPERATING ACTIVITIES	(13,043)	(6,106)	(6,005)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of investments	49,691	33,499	22,011
Advance repayments received	15,843	31,257	7,500
Purchases of investments	(68,541)	(46,292)	(39,046)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,007)	18,464	(9,535)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	22,751	...	23,000
Repayment of borrowings and advances	(6,701)	(15,091)	(6,995)
NET CASH FLOWS FROM FINANCING ACTIVITIES	16,050	(15,091)	16,005
NET INCREASE/(DECREASE) IN CASH	...	(2,733)	465
Opening Cash and Cash Equivalents	499	2,768	35
CLOSING CASH AND CASH EQUIVALENTS	499	35	500
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(21,340)	(19,790)	(17,375)
Non cash items added back	13,000	16,818	11,136
Change in operating assets and liabilities	(4,703)	(3,134)	234
Net cash flow from operating activities	(13,043)	(6,106)	(6,005)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HOME PURCHASE ASSISTANCE FUND

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	499	35	500
Investments	210,276	109,949	179,445
Receivables	16,628	11,343	10,099
Total Current Assets	227,403	121,327	190,044
Non Current Assets -			
Investments	509,723	574,444	503,347
Total Non Current Assets	509,723	574,444	503,347
Total Assets	737,126	695,771	693,391
LIABILITIES -			
Current Liabilities -			
Accounts payable	10,798	7,585	7,075
Borrowings	259,452	216,995	240,302
Other provisions	7,000	2,000	2,000
Total Current Liabilities	277,250	226,580	249,377
Non Current Liabilities -			
Borrowings	317,008	316,714	309,412
Other	...	6,500	6,000
Total Non Current Liabilities	317,008	323,214	315,412
Total Liabilities	594,258	549,794	564,789
NET ASSETS	142,868	145,977	128,602
EQUITY			
Accumulated funds	142,868	145,977	128,602
TOTAL EQUITY	142,868	145,977	128,602

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HONEYSUCKLE DEVELOPMENT CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	10,998	4,219	9,462
Other revenue	...	26	...
Total Retained Revenue	10,998	4,245	9,462
Less:			
Expenses -			
Operating Expenses -			
Employee Related	954	1,228	953
Other operating expenses	11,278	4,478	7,360
Depreciation and amortisation	...	14	23
Grants and subsidies	4,484	419	5,365
Finance costs	1,032	1,294	1,272
Total Expenses	17,748	7,433	14,973
SURPLUS/(DEFICIT)	(6,750)	(3,188)	(5,511)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

HONEYSUCKLE DEVELOPMENT CORPORATION

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	10,998	4,219	9,489
Other	...	26	...
Total Receipts	10,998	4,245	9,489
Payments			
Employee Related	954	1,228	1,005
Finance costs	1,045	1,268	1,050
Other	10,034	3,265	8,119
Total Payments	12,033	5,761	10,174
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,035)	(1,516)	(685)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	...	(29)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	...	(29)	...
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	5,150	892	545
Repayment of borrowings and advances	(4,960)
NET CASH FLOWS FROM FINANCING ACTIVITIES	190	892	545
NET INCREASE/(DECREASE) IN CASH	(845)	(653)	(140)
Opening Cash and Cash Equivalents	1,099	943	290
CLOSING CASH AND CASH EQUIVALENTS	254	290	150
CASH FLOW RECONCILIATION			
Surplus/(deficit)	(6,750)	(3,188)	(5,511)
Non cash items added back	4,484	433	5,388
Change in operating assets and liabilities	1,231	1,239	(562)
Net cash flow from operating activities	(1,035)	(1,516)	(685)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
HONEYSUCKLE DEVELOPMENT CORPORATION**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	254	290	150
Receivables	...	27	...
Inventories	9,421	1,368	8,598
Other	...	3	...
Total Current Assets	9,675	1,688	8,748
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	379	410	410
Accumulated depreciation	(379)	(378)	(401)
Inventories	17,697	24,130	14,330
Total Non Current Assets	17,697	24,162	14,339
Total Assets	27,372	25,850	23,087
LIABILITIES -			
Current Liabilities -			
Accounts payable	1,282	1,537	3,523
Borrowings	3,590	3,429	3,429
Employee entitlements	22	74	22
Other	819	...	162
Total Current Liabilities	5,713	5,040	7,136
Non Current Liabilities -			
Borrowings	8,725	11,325	11,870
Other	107	...	107
Total Non Current Liabilities	8,832	11,325	11,977
Total Liabilities	14,545	16,365	19,113
NET ASSETS	12,827	9,485	3,974
EQUITY			
Accumulated funds	12,827	9,485	3,974

TOTAL EQUITY

12,827

9,485

3,974

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
MINISTERIAL DEVELOPMENT CORPORATION**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	14,273	31,000	16,665
Investment income	504	1,900	1,414
Other revenue	730	758	440
Total Retained Revenue	15,507	33,658	18,519
Less:			
Expenses -			
Operating Expenses -			
Other operating expenses	8,280	14,613	5,530
Maintenance	250	100	40
Total Expenses	8,530	14,713	5,570
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	6,977	18,945	12,949
Distributions -			
Dividends	5,000	10,000	10,000

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

MINISTERIAL DEVELOPMENT CORPORATION

	1999-00		
	Budget	Revised	2000-01
	\$000	\$000	Budget
			\$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	12,273	28,838	16,665
Other	1,244	2,727	3,260
Total Receipts	13,517	31,565	19,925
Payments			
Other	18,547	14,023	15,260
Total Payments	18,547	14,023	15,260
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,030)	17,542	4,665
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid	(5,000)	(10,000)	(10,000)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(5,000)	(10,000)	(10,000)
NET INCREASE/(DECREASE) IN CASH	(10,030)	7,542	(5,335)
Opening Cash and Cash Equivalents	17,754	19,787	27,329
CLOSING CASH AND CASH EQUIVALENTS	7,724	27,329	21,994
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	6,977	18,945	12,949
Change in operating assets and liabilities	(12,007)	(1,403)	(8,284)
Net cash flow from operating activities	(5,030)	17,542	4,665

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
MINISTERIAL DEVELOPMENT CORPORATION**

	1999-00		2000-01
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	7,724	27,329	21,994
Receivables	30	115	223
Inventories	29,491	21,427	30,058
Total Current Assets	37,245	48,871	52,275
Non Current Assets -			
Inventories	26,000	20,457	20,111
Total Non Current Assets	26,000	20,457	20,111
Total Assets	63,245	69,328	72,386
LIABILITIES -			
Current Liabilities -			
Accounts payable	300	75	184
Other	500	300	300
Total Current Liabilities	800	375	484
Total Liabilities	800	375	484
NET ASSETS	62,445	68,953	71,902
EQUITY			
Capital	33,189	33,189	33,189
Accumulated funds	29,256	35,764	38,713
TOTAL EQUITY	62,445	68,953	71,902

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

SYDNEY HARBOUR FORESHORE AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	50,245	61,503	43,727
Investment income	...	856	...
Grants and contributions	2,807	1,116	2,777
Other revenue	1,300	1,300	...
Total Retained Revenue	54,352	64,775	46,504
Less:			
Expenses -			
Operating Expenses -			
Employee Related	5,097	7,062	8,834
Other operating expenses	8,471	8,269	10,161
Maintenance	10,377	9,262	16,807
Depreciation and amortisation	6,560	8,647	8,196
Grants and subsidies	11,356	5,846	4,758
Finance costs	3,879	2,279	...
Total Expenses	45,740	41,365	48,756
Gain/(loss) on disposal of non current assets	(5,490)	(4,706)	...
SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS	3,122	18,704	(2,252)
Distributions -			
Dividends	35,681	35,974	...

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	39,995	46,451	33,252
Other	4,107	1,204	11,517
Total Receipts	44,102	47,655	44,769
Payments			
Employee Related	5,497	7,461	9,119
Grants and subsidies	3,910	4,846	558
Finance costs	3,879	2,835	...
Other	42,121	12,752	35,941
Total Payments	55,407	27,894	45,618
NET CASH FLOWS FROM OPERATING ACTIVITIES	(11,305)	19,761	(849)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	82,750	82,750	8,865
Advance repayments received	200
Purchases of property, plant and equipment	...	(21,775)	(21,049)
Advances made	...	(43,500)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	82,750	17,475	(11,984)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	12,300	43,500	...
Repayment of borrowings and advances	(42,769)	(42,772)	...
Dividends paid	(35,681)	(35,974)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(66,150)	(35,246)	...

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
CASH FLOW STATEMENT (cont)			
NET INCREASE/(DECREASE) IN CASH	5,295	1,990	(12,833)
Opening Cash and Cash Equivalents	1,027	11,747	13,737
CLOSING CASH AND CASH EQUIVALENTS	6,322	13,737	904
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	3,122	18,704	(2,252)
Non cash items added back	14,006	9,647	12,396
Change in operating assets and liabilities	(28,433)	(8,590)	(10,993)
Net cash flow from operating activities	(11,305)	19,761	(849)

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	6,322	13,737	903
Receivables	959	2,053	2,305
Inventories	11,314	9,015	2,435
Other	3,803	1,373	1,373
Total Current Assets	22,398	26,178	7,016
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	257,760	380,211	394,666
Accumulated depreciation	(19,790)	(15,853)	(23,939)
Investments	...	43,500	43,300
Inventories	72,331
Other	8,226	8,047	6,988
Total Non Current Assets	318,527	415,905	421,015
Total Assets	340,925	442,083	428,031
LIABILITIES -			
Current Liabilities -			
Accounts payable	8,347	2,503	2,522
Borrowings	12,300
Employee entitlements	618	722	437
Other provisions	1,264	1,059	1,059
Other	12,530	10,475	10,475
Total Current Liabilities	35,059	14,759	14,493

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

SYDNEY HARBOUR FORESHORE AUTHORITY

	1999-00		2000-01 Budget \$000
	Budget \$000	Revised \$000	
STATEMENT OF FINANCIAL POSITION (cont)			
Non Current Liabilities -			
Borrowings	...	43,500	43,500
Employee entitlements	51	129	129
Other	28,726	22,018	10,484
Total Non Current Liabilities	28,777	65,647	54,113
Total Liabilities	63,836	80,406	68,606
NET ASSETS	277,089	361,677	359,425
EQUITY			
Reserves	181,989
Accumulated funds	95,100	361,677	359,425
TOTAL EQUITY	277,089	361,677	359,425

I N D E X

A

Aboriginal Affairs, Department of	22-9, 22-42
Aboriginal Affairs, policy and advisory services	22-45
Aboriginal communities development program	22-47
Aboriginal health services	10-15
Aboriginal Housing Office	22-12, 22-52
Aboriginal housing programs	22-40, 22-52
Aboriginal infrastructure program	22-45
Aboriginal Justice Advisory Council	4-24
Acid Soil Action	3-3
Action for Bikes – Bikeplan 2010	20-11, 20-12
Action for Transport 2010	20-2
Advancing Australian Agriculture	3-32
Ageing and Disability Department	5-8, 5-34
AGNSW	2-129
Agriculture, Department of	3-2, 3-14
Air & Noise emissions	7-33
Alternative Dispute Resolution	4-64
Alternatives to custody	7-108
Ambulance response times	10-19
Ambulance services	10-19
Animal Welfare organisations	3-25
Anti-Discrimination Board	4-33
Area Assistance Scheme	22-5, 22-25
Art Gallery	2-24, 2-125
Artesian bores – rehabilitation	3-41
Attorney General and Minister for Industrial Relations	4-1
Attorney General's Department	4-2, 4-19
Audit Office of New South Wales	2-30, 2-152
Australia Day Council	2-55
Australian Centre Business Park	15-13
Australian Institute of Judicial Administration	4-25
Australian Museum	2-19, 2-107
Australian Standing Committee on Agriculture	3-19, 3-21, 3-23
Australian Tourism Exchange	18-2

B

Back to School Allowance	6-18, 6-20
Beekeepers compensation	3-19
Betting taxation collected	9-21
Bicentennial Park Trust	7-12, 7-71
Blackspots Program, roads	20-12, 20-30
Blood Transfusion Service	10-21
Blue Mountains Septic Pumpout Service	11-40
Blue Mountains Stormwater Run-off Program	7-4
Board of Studies, Office of the	6-8, 6-27
Boat drivers licences	20-48
Boat registrations	20-48
Broken Hill Water Board	3-39
Building and Construction Industry Long Service Payments Corporation	4-17, 4-90
Bureau of Crime Statistics and Research	4-24
Bush Fire Brigades	7-17, 7-18

C

Cabinet Office	2-3, 2-32
Casino Community Benefit Fund	9-3, 9-8
Casino Control Authority	9-4, 9-23
Casino Surveillance	9-26
Centenary of Federation	2-55
Centennial Park and Moore Park Trust	2-12, 2-85
Charitable Goods Transport Scheme	5-25
Charities administration	9-17
Child and family support services	5-3, 5-5, 5-20
Child care centres	5-23
Child protection	2-29, 5-20
Child protection, related complaints	2-10, 2-71
Children and Young People, Commission for	2-14, 2-91
Children's Court	4-39
Children's services	5-5
CityRail services	20-3
Coal Compensation Board	14-4, 14-22
Collection of racing taxation	9-21

I N D E X

Disabled – Support Services	10-36	Exhibitions of art works	2-105
Disabled Persons	5-27		
Disadvantaged Groups and Communities, Services for	5-25		
Disadvantaged Schools program	6-20		
Discovery 2000	14-2		
District Court	4-37		
Domestic Violence Advocacy Service	4-57		
Drafting and publishing of government legislation	2-4, 2-40		
Drought regional initiatives	3-32		
E			
Eastern Creek Raceway	8-30		
Economic and Fiscal Strategy	21-18		
Education access services	6-25		
Education and Training, Department of	6-1, 6-12		
Education in Government Schools, Core – Years 7 to 12	6-19		
Education of children with disabilities in government schools	6-17, 6-19		
Election funding	2-10, 2-73		
Emergency health services	10-19		
Emergency Rescue Workers Insurance	7-98		
Emergency services	7-97		
Energy Accounts Payment Assistance Scheme	5-25		
Enrolments at Technical and Further Education Commission courses	6-23		
Environment compliance	7-43		
Environment Protection Authority	7-3, 7-30		
Environmental Impact Statements	7-54		
Environmental Planning and Assessment Act	22-11, 22-25, 22-48		
Environmental Trust	7-5, 7-46		
Equal opportunity in public employment	2-48		
Equal Opportunity Tribunal	4-33		
Equity and strategic primary education services in Government Schools	6-17		
Estate management	3-45		
Estimated value of conferences to economy	18-9		
Ethnic Affairs Commission	2-29, 2-144		
F			
Fair Trading Centres		8-1	
Fair Trading Residential tribunal		8-2, 8-3	
Fair Trading Standards and Register		8-17	
Fair Trading, Department of		8-1, 8-8	
Families First staffing		2-35	
Far West Electrification Scheme		11-30	
FarmBis		3-31	
Film and Television Office (NSW)		2-27, 2-138	
Financial Management		21-20	
Fire Brigades - attendance at incidents		7-79	
Festival Development Corporation		22-26	
Fire Brigades (NSW)		7-13, 7-75	
Fire fighting services (rural), funding and administration		7-17, 7-85	
Fire incidence – minimisation		7-83	
Fisheries Conservation and Management		14-6, 14-31	
Fisheries, NSW		14-6	
Fishing port maintenance		3-44	
Flood plain management		3-38	
Food and fibre products		3-3, 3-18	
Food regulation		10-29	
Forest Industry Restructure Package		11-23	
Forestry Policy and Reforms		11-2, 11-4, 11-23	
Forestry Policy and Structural Adjustment		11-3, 11-4, 11-23	
Frail Aged - health services		10-27	
Frail Aged - support services		5-38	
Freight Rail Corporation		20-27	
Fund raising – charities		9-17	
G			
Gaming and Racing, Department of		9-1, 9-5	
Gaming devices inspected		9-15	
Gaming machine duty assessed		9-15	
Gateway Visitor Information Centres		18-3	
General election, costs of		2-76	
Geographic data		11-17	

I N D E X

Irrigation areas – land and water management plans	3-44	Legislative Council	1-6
Isolated patients' travel and accommodation assistance scheme	10-6	Legislature	1-1
		Library grants	2-105
		Licensed and club premises, complaints against	9-11
		Liquor and machine gaming compliance	9-11
		Liquor and machine gaming revenue	9-15
		Local Courts	4-4
		Local Government, Department of	13-1
		Luna Park Trust	3-11
J			
Judicial Commission of New South Wales	4-6, 4-47		
Judicial support	16-28		
Justice Policy and Planning	4-24		
Juvenile Justice Centres	12-1, 12-7		
Juvenile Justice, Department of	12-1, 12-4		
K			
Kindergarten to Year 6 Core education in Government schools	6-17		
L			
Lake Macquarie	3-10		
Land and Environment Court	4-41		
Land and Water Conservation, Department of	3-8		
Land development (Crown)	3-45		
Land Development Contribution Fund	22-48		
Land Information Centre	11-17		
Land tax collection	21-30		
Land and Property Information NSW	11-10, 11-41		
Law Courts Limited	4-36		
Law Reform Commission	4-24		
Leaders of the Opposition	2-46		
Legal Aid and other legal services, criminal law	4-58		
Legal Aid Commission of New South Wales	4-8, 4-52		
Legal Aid, family relationships disputes	4-56		
Legal Aid, General Law	4-60		
Legal assistance claims	4-29		
Legal Representation Office	4-29		
Legislation	2-40		
Legislative Assembly	1-1, 1-8		
M			
M4/M5 cashback scheme		20-30, 20-44	
Marine Ministerial Holding Corporation		20-18, 20-54	
Marine Safety and environment		20-48	
Market Implementation Group		21-2, 21-24	
Market place performance		8-15	
Mental illness, services for		10-4	
Metropolitan Planning		22-25	
Mines Safety Review		14-3	
Mineral Resources, Department of		14-2, 14-8	
Mining investment		14-15	
Minister for Agriculture and Minister for Land and Water Conservation		3-1	
Minister for Community Services, Minister for Ageing, Minister for Disability Services and Minister for Women		5-2, 5-16	
Minister for Education and Training		6-1	
Minister for the Environment, Minister for Emergency Services and Minister for Corrective Services		7-1	
Minister for Fair Trading and Minister for Sport & Recreation		8-1, 8-8	
Minister for Gaming and Racing		9-1, 9-5	
Minister for Health		10-1	
Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney		11-1	
Minister for Juvenile Justice		12-1	

I N D E X

Minister for Local Government, Minister for Regional Development and Minister for Rural Affairs	13-1	New South Wales Insurance Ministerial Corporation	21-11, 21-63
Minister for Mineral Resources and Minister for Fisheries	14-1, 14-6	New South Wales Police Service	16-2, 16-18
Minister for Police	16-1	New South Wales Police Service Asset Acquisitions	16-7
Minister for Public Works and Services	17-1	Non-Government Schools Assistance	6-22
Minister for Small Business and Minister for Tourism	18-1	Noxious weeds control	3-20
Minister for the Olympics	15-1	NSW Spectacle Program	5-25
Minister for Transport and Minister for Roads	20-1		
Minister for Urban Affairs and Planning, Minister for Aboriginal Affairs and Minister for Housing	22-1	O	
Ministerial and Parliamentary Services	2-49	Office of the Board of Studies	6-8, 6-27
Ministerial Development Corporation	22-18, 22-65	Office of Information Technology	11-3, 11-4, 11-21
Ministry for Police	16-1, 16-13	Office of the Director of Public Prosecutions	4-10, 4-66
Ministry for the Arts	2-15, 2-96	Office of the Minister for Public Works and Services	17-1, 17-7
Ministry of Energy & Utilities	11-5, 11-27	Office of Western Sydney	11-3, 11-4, 11-25
Mooring fees	20-49	Olympic and Paralympic activities – co-ordination	15-17
Motor Accidents Authority	19-1	Olympic and Paralympic facilities and venues – delivery of	15-1, 15-15
Motor Registries	20-40	Olympic Co-ordination Authority	15-1, 15-9
Motor Vehicle taxation	20-30	Olympic Funding Reserve	21-13
Mount Annan Botanic Gardens	7-10, 7-67	Olympic Planning	15-1
Mount Tomah Botanic Gardens	7-10, 7-67	Olympic Roads and Transport Authority	15-5, 15-19
Murray Darling Basin Commission	3-39	Ombudsman's Office	2-8, 2-63
Murrumbidgee Rural Partnership Program	3-32	On-site Sewage Management Program	13-9
Museum of Applied Arts and Sciences	2-21, 2-113	Outpatient clinics	10-17
Music Examinations Advisory Board	6-30		
		P	
N		Pacific Highway Upgrade Program	20-13
National Highways	20-38	Paralympic facilities and venues – delivery of	15-15
National Parks and Wildlife Service	7-7, 7-50	Parliamentary Counsel's Office	2-4, 2-37
Native Vegetation Management Fund	3-9	Parliamentary election campaigns, funding of	2-78
Natural disasters relief	3-7, 21-6, 21-46	Parliamentary elections, management and administration of	2-76
Needles and syringes distributed	10-29	Parliamentary Remuneration Tribunal	2-49
New South Wales Crime Commission	16-10, 16-30	Parramatta Rail Link	20-26
New South Wales Fire Brigades	7-13, 7-75	Patients discharged, rehabilitation and extended care	10-27
New South Wales Fisheries	14-6, 14-27	Payment for Water and Sewerage Assistance	11-9, 11-38
New South Wales Institute of Sport	8-5, 8-28		

I N D E X

Payments to other Government Bodies under the Control of the Minister	22-7, 22-38
Payroll tax collection	21-28
Pensioner Council Rate Rebates Scheme	13-10
Pensioner electricity subsidy	5-25
Per capita pupil allowances to primary and secondary non government schools	6-22
Poisons regulation	10-28
Police Integrity Commission	16-11, 16-35
Police, resolution of complaints against	2-67
Pollution Line	7-41
Population health services	10-29
Powerhouse Museum	2-21, 2-117
Premier, Minister for the Arts and Minister for Citizenship	2-1
Premier's Department	2-5, 2-42
Pre-school and day care centres	5-23
Pre-school education in government schools	6-15
Pricing regulation	2-83
Primary Education Services	6-17
Prison populations	7-104
Privacy Committee	4-33
Private operators of buses, taxis and ferries	20-29
Promotion of environmental conservation	7-56
Proof of age cards	9-9
Protection of children	5-2
Protocol	2-55
Public Charity Fundraising Standards	9-17
Public Defender	4-28
Public reserves	3-46
Public sector appeals	4-78
Public Sector Management Office	2-51
Public Transport Infrastructure	20-26
Public transport subsidies	20-28
Public Trust Office – Administration	4-13, 4-80
Public Works and Services, Department of	17-4, 17-12

R

Racecourse facilities, development of	9-21
Racing inspections	9-21
Rail Access Corporation	20-28
Rail Services Authority	20-29
Rate rebates for pensioners - Local Government	13-10
Rate rebates for pensioners - water and sewerage	11-40
Rebuilding Country Roads Program	20-10
Recognition services	6-25
Refunds and remissions of Crown revenue	21-43
Regional development assistance	21-55
Regional Park Management	7-58
Regional Planning	22-27
Regional sports facilities program	8-5
Registry of Births, Deaths and Marriages	4-14, 4-83
Rental Bond Board	8-6, 8-31
Repair of Wharves	20-50
Resident Medical Officers	10-31
Residential client fees	5-28
Resolution of child protection complaints	2-71
Resolution of complaints about police	2-67
Resolution of local government, public authority and prison complaints and review of freedom of information complaints	2-69
Resource Allocation	21-22
Resource and Conservation Assessment Council	22-27
Respite care services	5-44
Revenue collected, land tax	21-30
Revenue collected, payroll tax	21-28
Revenue collected, stamp duties	21-26
Revenue collected, tax equivalents	21-34
Road and Transport Planning (Olympics)	15-22
Road fatalities	20-40
Road maintenance reform package	20-9
Road network development	20-36
Road network infrastructure	20-36
Road quality	20-38

I N D E X

Road safety and road user management	20-40	State Governor's residence	2-45
Road tolls	20-37, 20-39	State heritage register	22-5
Roads and Traffic Authority	20-8, 20-30	State Land Assets	3-45
Royal Botanic Gardens and Domain Trust	7-10, 7-62	State Library of New South Wales	2-17, 2-101
Rural adjustment scheme	3-31	State Rail Authority – subsidies	20-28
Rural Assistance Authority	3-5	State Records Authority	2-26, 2-131
Rural Education Program	6-19	State Recreation Area Trusts	3-45
Rural financial counsellors	3-25	State Sports Centre Trust	8-7, 8-34
Rural Fire Service, Department of	7-17, 7-85	State Transit Authority - subsidies	20-28
Rural Lands Protection Boards	3-23	State Valuation Office	17-5, 17-15
		Stormwater Trust	7-27, 7-110
		Stormwater Trust Grants	7-36
		Students attending Aboriginal education programs	6-17, 6-19
		Students attending disadvantaged schools	6-17, 6-19
		Students attending non-Government schools	6-22
		Students attending selective schools	6-17, 6-19
		Students in support classes and special schools	6-17, 6-19
		Students in Year 7 to Year 12 – Government schools	6-19
		Students of non-English speaking background at Government schools	6-17, 6-19
		Students receiving support through English as a Second Language Program	6-17, 6-19
		Substitute care of children	5-20
		Superannuation	21-44
		Superannuation Administration Corporation	19-5, 19-14
		Support for families and carers	5-20
		Supreme Court	4-35
		Survey Standards	11-17
		Sustainable Development	22-29
		Sustainable Energy	11-36
		Sustainable Energy Development Authority	11-8
		Sydney Festival Limited	2-100
		Sydney Harbour Foreshore Authority	22-19, 22-68
		Sydney Markets Limited Promotion Levy	3-25
		Sydney Observatory	2-21, 2-117
		Sydney Olympics 2000	15-1
		Sydney Opera House	2-17
 S 			
Safe Food Production New South Wales	3-12		
Salmonella infection notifications	10-29		
School children - cost of conveyance	20-29		
School student transport scheme	20-7		
Secondary Education Services	6-19		
Services for ethnic communities	2-148		
Services for the Premier and Cabinet	2-35		
Sewer backlog program	11-40		
Small business	21-54		
Smoking – percentage of population	10-29		
Socio-Economically Disadvantaged students, programs for	6-19		
Soil conservation grants	3-43		
South Sydney Development Corporation	22-26		
Spatial Land Information and Standards	11-17		
Special Conservation Scheme	3-31		
Special Minister of State	19-1		
Spectacles Program	5-25		
Sport and recreation development	8-28		
Sport and Recreation, Department of	8-4, 8-23		
Sports development assistance	8-28		
State Administration Services	2-55		
State and Regional Development, Department of	21-7, 21-49		
State debt, interest on	21-41		
State debt, Recovery Office	4-5		
State debt, repayments of	21-41		
State Electoral Office	2-10, 2-73		
State Emergency Service	7-19, 7-94		

I N D E X

Sydney Organising Committee for the Olympic Games	15-2
Sydney Region Development Fund	22-25
Sydney Water Corporation – rates on exempt properties	21-45

T

TAFE Education Services	6-6, 6-23
Tax Equivalents Collection	21-34
Teacher Housing Authority – contribution to	6-18, 6-20
Teaching, health	10-31
Telecommunication interception activities	2-69
Textbook allowances to non Government schools	6-22
Third schedule hospitals	10-14, 10-17, 10-20, 10-23, 10-27, 10-31
Topographic maps	11-17
Tourism New South Wales	18-1
Traffic Services	20-42
Traffic Policing	16-26
Transitional water and sewerage rate rebates	11-40
Transport Accidents Compensation Fund, Contribution	21-45
Transport services – development, co-ordination and planning	20-25
Transport, Department of	20-1, 20-21
Treasurer and Minister for State Development	21-1
Treasurer’s Advance	21-13
Treasury	21-2, 21-14
Tribunals	8-21

U

Urban Affairs and Planning, Department of	22-2, 22-22
Urban Improvement Program	22-25

V

Vacation care	5-23
Valuer General’s Office	11-2
Veterans Affairs, Department of	10-18, 10-20, 10-22, 10-24, 10-28
Vice-Regal Establishment	2-45
Victims Compensation Tribunal	4-33
Voluntary health organisations, grants to	10-14, 10-15, 10-25, 10-31
Volunteers engaged in emergency services	7-90, 7-97

W

Waste licences issued for transporters	7-39
Waste Planning and Management Fund	7-28, 7-113
Waste Recycling	7-39
Water and Catchment Purtyiy	7-35
Water and sewerage assistance	11-9
Water management plans	3-43
Water Use Efficiency Scheme	3-6
Waterways Authority	20-16, 20-19, 20-45
West 2000 program	3-32
Western Sydney– Improvement of	11-25
Western Sydney Office of	11-25
Whiteley Studio	2-129
Wild Dog Destruction Board	3-23
Women, Department for	5-15, 5-46
Women’s Services Grants Program	5-50
Women’s Information and Referral Service	5-15
Women’s Gateway	5-15
WorkCover Authority	19-3, 19-10
Workers Compensation (Dust Diseases) Board	4-16

Y

Young Filmmakers Fund	2-28
-----------------------	------

I N D E X

Youth Justice Conferencing 12-1

Z

Zoological Parks Board grants 7-45