

# **Agency Financial Statements**

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**2020-21**



**Budget Paper No. 4**

Circulated by The Hon. Dominic Perrottet MP, Treasurer



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# ABOUT THIS BUDGET PAPER

## Purpose and scope

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Budget Paper No. 4 Agency Financial Statements outlines the financial statements for general government sector agencies.

The scope of this Budget Paper only includes agencies that are material within the sector. Individual agencies are separate legal entities that must prepare financial and annual reports.

This Budget Paper details:

- cluster and agency arrangements following recent machinery of government changes
- recurrent and capital expenditure by cluster and agency.

## Changes to cluster and agency arrangements

In April 2020, the Government announced further significant machinery of government changes, to deliver great opportunities and quality of life for all citizens across New South Wales, no matter where they live or what their circumstances may be.

This included the creation of the new ninth cluster Regional NSW as a Department of the Public Service in response to manage the devastating impacts of series of disasters like the drought and bushfires on regional communities. Additionally, Resilience NSW was also established to be responsible for driving all aspects of disaster recovery and building community resilience to future disasters.

There are now nine clusters delivering the work of the Government:

- Customer Service
- Education
- Health
- Planning, Industry and Environment
- Premier and Cabinet
- Regional NSW
- Stronger Communities
- Transport
- Treasury

## Administrative arrangements

Since the 2019-20 Budget, several Administrative Arrangements Orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

Key changes include:

- [Administrative Arrangements \(Administrative Changes - Miscellaneous\) Order 2019](#)
- [Administrative Arrangements \(Administrative Changes - Transfer of EPA Staff\) Order 2019](#), effective 1 September 2019
- [Administrative Arrangements \(Administrative Changes - Ministers and Public Services Agencies\) Order 2020](#) - commenced 2 April 2020 & ended at 4 pm on 3 July 2020
- [Administrative Arrangements \(Administrative Changes - Ministers and Public Service Agencies\) Order \(No.2\) 2020](#) - commenced 4 pm on 3 July 2020
- [Administrative Arrangements \(Administrative Changes - Regional NSW and Independent Planning Commission\) Order 2020](#) - effective 2 April 2020 for the establishment of Regional NSW and 1 July 2020 for the establishment of Office of Independent Planning Commission
- [Administrative Arrangements \(Administrative Changes Resilience NSW\) Order 2020](#) - commenced 1 May 2020
- [Administrative Arrangements \(Administrative Changes - Miscellaneous\) Order 2020](#) - effective on 1 July 2020 for most parts with exception of Clause 7 relating to Amendment of Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019, commencing on 1 July 2019
- [Administrative Arrangements \(Administrative Changes - Transfer of Staff to Western City and Aerotropolis Authority Staff Agency\) Order 2020](#), effective 16 October 2020.

The 2020-21 Budget Paper reflects the above listed administrative arrangements.

An overview of the administrative changes to the New South Wales Government clusters since the 2019-20 Budget is outlined in the following table:

Cluster	Administrative arrangements changes
<b>Customer Service cluster</b>	<p><b>Transfers into the Customer Service Cluster</b></p> <p>The persons employed in the Resources Policy and Reform Implementation Branch of the Department of Planning, Industry and Environment, who are principally involved in the administration of Part 6 of the Environmental Planning and Assessment Act 1979, are transferred to the Department of Customer Service, effective 1 July 2019.</p>
<b>Planning, Industry and Environment cluster</b>	<p>The Office of the Independent Planning Commission NSW was established as a separate agency under Administrative Arrangements (Administrative Changes-Regional NSW and Independent Planning Commission) Order 2020 &amp; the Government Sector Employment Act 2013, on 1 July 2020.</p> <p><b>Transfers into the Planning, Industry and Environment cluster</b></p> <p>Personnel services from Office of Sport (related to venue management functions) in the Stronger Communities Cluster, effective 1 July 2019.</p> <p><b>Transfers from the Planning, Industry and Environment cluster</b></p> <p>The following agencies of the Planning, Industry and Environment cluster were transferred to the newly established Regional NSW cluster:</p> <ul style="list-style-type: none"> <li>• New South Wales Rural Assistance Authority</li> <li>• Local Land Services</li> <li>• NSW Food Authority</li> <li>• Regional Growth NSW Development Corporation.</li> </ul>

Cluster	Administrative arrangements changes
<b>Planning, Industry and Environment cluster (cont.)</b>	<p>The persons employed in the Resources Policy and Reform Implementation Branch of the Department of Planning, Industry and Environment who are principally involved in the administration of Part 6 of the Environmental Planning and Assessment Act 1979 were transferred to the Department of Customer Service, under Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2019, effective 1 July 2019.</p> <p>The following parts of the Environment Protection Authority Staff Agency are transferred to the Department of Planning, Industry and Environment—</p> <ul style="list-style-type: none"> <li>(a) the Container Deposit Scheme Branch,</li> <li>(b) the Strategy and Programs Branch.</li> </ul> <p>There was a further transfer for parts of the container deposit scheme, circular economy program branches and its associated budget, assets and liabilities from Department of Planning, Industry and Environment to Environment Protection Authority (EPA), effective on 1 August 2020, via Treasurer’s approval and Ministerial agreement for relevant clusters. The staff have been moved in accordance with the Government Sector Employment 2013 (GSE) and the Public Service Commission’s guidelines.</p> <p>Transfer of Aboriginal Cultural Heritage Regulation Branch from the Department of Planning, Industry and Environment to Department of Premier and Cabinet, per the Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2020.</p> <p>The persons employed in the Department of Planning, Industry and Environment who are principally involved in providing support to the Independent Planning Commission are transferred to the Office of the Independent Planning Commission from 1 July 2020.</p> <p>The persons employed in the Regions, Industry, Agriculture and Resources Group in the Department of Planning, Industry and Environment are transferred to Regional NSW.</p>
<b>Premier and Cabinet cluster</b>	<p>Resilience NSW was established as a result of the Administrative Arrangements (Administrative Changes Resilience NSW) Order 2020 on 1 May 2020.</p> <p><b>Transfers into the Premier and Cabinet cluster</b></p> <p>Resilience NSW was established from function transfers from the Department of Communities and Justice to the Premier and Cabinet cluster.</p> <p>Transfer of Western Sydney City Deal Delivery Office from the Department of Premier &amp; Cabinet to Greater Sydney Commission Staff Agency under Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2019.</p> <p>Transfer of Aboriginal Cultural Heritage Regulation Branch from the Department of Planning, Industry and Environment to Department of Premier and Cabinet, per the Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2020.</p> <p>The persons employed in the Office of Emergency Management in the Department of Communities and Justice are transferred to Resilience NSW, effective 1 May 2020.</p> <p><b>Transfers out of the Premier and Cabinet cluster</b></p> <p>The Countering Violent Extremism Division of the Justice and Community Safety Branch in the Department of Premier and Cabinet is transferred to the Department of Communities and Justice in the Stronger Communities Cluster, under Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2019.</p> <p>The persons employed in the Western Sydney City Deal Delivery Office of the Greater Sydney Commission Staff Agency are transferred to the Western City and Aerotropolis Authority Staff Agency under Administrative Arrangements (Administrative Changes —Transfer of Staff to Western City and Aerotropolis Authority Staff Agency) Order 2020.</p>

Cluster	Administrative arrangements changes
<p><b>Regional NSW cluster</b></p>	<p>Under the Administrative Arrangements (Administrative Changes- Regional NSW and Independent Planning Commission) Order 2020- Regional NSW was established on 2 April 2020.</p> <p><b>Transfers into the Regional NSW cluster</b></p> <p>The following agencies were transferred from the Planning, Industry and Environment cluster to the newly established Regional NSW cluster:</p> <ul style="list-style-type: none"> <li>• New South Wales Rural Assistance Authority</li> <li>• Local Land Services</li> <li>• NSW Food Authority</li> <li>• Regional Growth NSW Development Corporation</li> </ul> <p>The persons employed in the Regions, Industry, Agriculture and Resources Group in the Department of Planning, Industry and Environment are transferred to Regional NSW.</p>
<p><b>Stronger Communities cluster</b></p>	<p>The Reportable Conduct Scheme was transferred to the Office of the Children's Guardian from the NSW Ombudsman under the new Children's Guardian Act 2019, on 1 March 2020.</p> <p><b>Transfers into the Stronger Communities cluster</b></p> <p>The Countering Violent Extremism Division of the Justice and Community Safety Branch in the Department of Premier and Cabinet is transferred to the Department of Communities and Justice, under Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2019.</p> <p><b>Transfers out of the Stronger Communities Cluster</b></p> <p>Personnel services from Office of Sport (related to venues management functions) transfer into the Planning, Industry and Environment Cluster.</p> <p>The Office of Emergency Management was transferred from the Department of Communities and Justice to the newly established Resilience NSW in the Premier and Cabinet Cluster, from 1 May 2020.</p>
<p><b>Transport cluster</b></p>	<p>Rail Corporation NSW was converted into Transport Asset Holding Entity of New South Wales (TAHE) and established as a Statutory State-Owned Corporation from 1 July 2020 by proclamation under Schedule 2 of the Transport Administration Amendment (Transport Entities) Act 2017.</p>
<p><b>Treasury cluster</b></p>	<p><b>Transfers into the Treasury Cluster</b></p> <p>Following transfers were made to Western City and Aerotropolis Authority (effective 16 October 2020), under Administrative Arrangements (Administrative Changes—Transfer of Staff to Western City and Aerotropolis Authority Staff Agency) Order 2020.</p> <ul style="list-style-type: none"> <li>• The persons employed in the Western Sydney City Deal Delivery Office of the Greater Sydney Commission Staff Agency are transferred to the Western City and Aerotropolis Authority Staff Agency.</li> <li>• The persons employed in the Western Sydney Investment Attraction Office of the Treasury are transferred to the Western City and Aerotropolis Authority Staff Agency.</li> </ul> <p>From 11 December 2020, the Western City and Aerotropolis Authority will be renamed to the Western Parkland City Authority per the Statute Law (Miscellaneous Provisions) Act 2020 No.30.</p>

## Cluster and agency appropriation arrangements

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and several smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government. The Crown Finance Entity also receives a separate appropriation for central functions of government.

### Entities that receive an appropriation for the 2020-21 Budget

Crown Finance Entity	Ministry of Health
Department of Customer Service	New South Wales Electoral Commission
Department of Education	Ombudsman's Office
Department of Planning, Industry and Environment	Office of the Children's Guardian
Department of Premier and Cabinet	Office of the Director of Public Prosecutions
Department of Communities and Justice	Public Service Commission
Independent Commission Against Corruption	Regional NSW
Independent Pricing and Regulatory Tribunal	The Legislature
Judicial Commission of New South Wales	The Treasury
Law Enforcement Conduct Commission	Transport for NSW

## Reporting of Budget data

The financial statements in this Budget Paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards.

A new accounting standard AASB 1059 *Service Concession Arrangements* (AASB 1059) was first applied for the budget year beginning 1 July 2020. At the same time, the NSW Government repealed its Accounting Policy TPP 06-08 *Accounting for Privately Financed Projects*. The impact of these changes is reflected in the following agency financial statements.

## Agency Expense Summary

This section lists recurrent expenses and capital expenditure for each agency in the cluster.

## Financial Statements

Financial statements are presented for the nine clusters.

Section	Description
<b>Operating Statement</b>	This lists the major categories of expenses and revenues for each agency.
<b>Balance Sheet</b>	This details the agency's assets, liabilities and net worth.
<b>Cash Flow Statement</b>	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

## Notes

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- The Budget year refers to 2020-21, while the forward estimates period refers to 2021-22, 2022-23 and 2023-24.
- Expenditure figures cited throughout refer to expenditure in the 2020-21 Budget year unless otherwise indicated.
- Expenditure figures cited as '2019-20 Est. Actual' refer to 2019-20 draft unaudited actuals estimated as at 30 June 2020.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
  - values of \$1 billion and above are rounded to the nearest \$100 million unless specified
  - values below \$1 billion are rounded to the nearest \$100,000
  - estimates under \$100,000 are rounded to the nearest thousand
  - estimates midway between rounding points are rounded up
  - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
  - n.a. means data is not available
  - N/A means not applicable
  - no. means number
  - 0 means not zero, but rounded to zero
  - ... means zero
  - \$m means millions of dollars
  - \$b means billions of dollars.
- Unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.
- Unless otherwise indicated, the data source for the Introduction and Budget Highlights sections is the relevant agency or their cluster's principal department.

# 1. CUSTOMER SERVICE CLUSTER

## 1.1 Agency Expense Summary

Customer Service cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20 Est.	2020-21	Change %	2019-20 Est.	2020-21	Change %
	Actual \$m	Budget \$m		Actual \$m	Budget \$m	
<b>Department of Customer Service</b> <sup>(b)</sup>	1,276.3	2,108.4	65.2 <sup>(c)</sup>	358.7	196.2	(45.3) <sup>(d)</sup>
Cluster Grants .....	317.5	675.5	112.7 <sup>(e)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>1,593.9</b>	<b>2,783.9</b>	<b>74.7</b>	<b>358.7</b>	<b>196.2</b>	<b>(45.3)</b>
<b>Cluster Agencies</b>						
Independent Liquor and Gaming Authority .....	12.9	3.0	(76.4) <sup>(f)</sup>	...	...	...
Information and Privacy Commission .....	6.7	6.3	(6.8)	0.1	0.2	69.7
Service NSW .....	509.0	528.3	3.8	58.3	66.4	14.0
Long Service Corporation .....	334.7	290.5	(13.2)	0.2	5.0	N/A
New South Wales Government Telecommunications Authority .....	83.4	173.4	107.9 <sup>(g)</sup>	102.7	211.8	106.1 <sup>(h)</sup>
Rental Bond Board .....	67.2	62.0	(7.6) <sup>(i)</sup>	...	...	...
State Insurance Regulatory Authority .....	528.8	607.8	15.0	1.5	5.6	269.4
<b>Total Cluster Agencies</b>	<b>1,542.6</b>	<b>1,671.5</b>	<b>8.4</b>	<b>162.8</b>	<b>288.9</b>	<b>77.4</b>
<b>Special Offices</b>						
Independent Pricing and Regulatory Tribunal	32.0	31.0	(3.2)	0.9	0.2	(80.3)
<b>Total Special Offices</b>	<b>32.0</b>	<b>31.0</b>	<b>(3.2)</b>	<b>0.9</b>	<b>0.2</b>	<b>(80.3)</b>

(a) This table shows expenses on an uneliminated basis.

(b) Includes personnel employed in the Resources Policy and Reform Implementation Branch transferred from the Department of Planning, Industry and Environment to the Department of Customer Service, effective 1 July 2019.

(c) Change primarily reflects the Digital Restart Fund (\$500m) and COVID support and stimulus (\$215m).

(d) Change reflects the impact of the Right of Use Asset recognised in 2019-20 required by the new Leasing Standard.

(e) Change reflects the impact of the new funding arrangement for Service NSW (\$280m) and additional funding for the Critical Communications Enhancement Project (CCEP) (\$63m).

(f) Change is due to the impact of the Bergin Inquiry of the Crown Casino licence.

(g) Change reflects the CCEP delivery acceleration.

(h) Change reflects the CCEP funding boost to deliver required scope.

(i) Change is due to the impact of support provided to residents of Mascot Towers in 2019-20.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 1.2 Financial Statements

### Department of Customer Service

#### Operating Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	686,133	658,008	713,945
Personnel Services Expenses	(4,904)	...	...
Other Operating Expenses	227,576	316,835	300,505
Grants and Subsidies	540,439	481,517	1,657,900
Appropriation Expense	...	...	194
Depreciation and Amortisation	126,219	125,242	96,840
Finance Costs	10,451	12,279	14,516
Other Expenses	30	1	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,585,944</b>	<b>1,593,882</b>	<b>2,783,898</b>
<b>Revenue</b>			
Appropriation Revenue	988,772	876,746	1,901,658
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	13,755	18,885	16,412
Transfers to the Crown Entity	...	...	(37,410)
Sales of Goods and Services	362,003	282,709	292,187
Grants and Contributions	25,801	172,325	198,940
Investment Revenue	5,426	4,446	47,414
Retained Taxes, Fees and Fines	87,616	87,525	43,996
Other Revenue	228,058	140,105	96,135
<b>Total Revenue</b>	<b>1,711,431</b>	<b>1,582,739</b>	<b>2,559,331</b>
Gain/(Loss) on Disposal of Non Current Assets	(1,439)	13,223	2,943
Other Gains/(Losses)	(1,302)	(49,176)	...
<b>Net Result</b>	<b>122,746</b>	<b>(47,094)</b>	<b>(221,624)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	449,655	500,933	349,356
Taxes Receivable	...	...	...
Receivables	161,371	175,753	143,351
Contract Assets	...	...	...
Inventories	53	2,594	2,594
Financial Assets at Fair Value	91,040	7,972	7,972
Other Financial Assets	...	23,142	23,142
Other	56,050	15,120	15,120
Assets Held For Sale	26,978	19,285	19,285
<b>Total Current Assets</b>	<b>785,148</b>	<b>744,798</b>	<b>560,820</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	6,358	...	976
Inventories	5,248	...	...
Financial Assets at Fair Value	...	79,388	79,388
Equity Investments	...	0	0
Property, Plant and Equipment -			
Land and Building	73,889	33,615	34,280
Plant and Equipment	178,234	101,821	152,755
Infrastructure Systems	(479)	...	23,141
Investment Properties	...	...	...
Right of Use Assets	251,847	442,469	429,563
Intangibles	128,807	89,008	685,832
Other Assets	4,473	52,423	29,281
<b>Total Non Current Assets</b>	<b>648,376</b>	<b>798,724</b>	<b>1,435,215</b>
<b>Total Assets</b>	<b>1,433,524</b>	<b>1,543,523</b>	<b>1,996,035</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	187,553	150,164	158,572
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	51,689	89,263	60,561
Provisions	186,149	159,907	163,866
Other	99,345	173,108	182,841
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>524,736</b>	<b>572,442</b>	<b>565,840</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	230,158	516,018	481,151
Provisions	36,116	30,022	271,664
Other	2,413,591	2,401,456	2,327,840
<b>Total Non Current Liabilities</b>	<b>2,679,865</b>	<b>2,947,496</b>	<b>3,080,655</b>
<b>Total Liabilities</b>	<b>3,204,601</b>	<b>3,519,938</b>	<b>3,646,495</b>
<b>Net Assets</b>	<b>(1,771,077)</b>	<b>(1,976,415)</b>	<b>(1,650,460)</b>
<b>Equity</b>			
Accumulated Funds	(1,784,840)	(1,979,148)	(1,653,193)
Reserves	13,763	2,733	2,733
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,771,077)</b>	<b>(1,976,415)</b>	<b>(1,650,460)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	653,557	622,242	701,301
Personnel Services	(4,904)	...	...
Grants and Subsidies	540,439	481,517	1,657,900
Finance Costs	10,443	12,279	14,516
Equivalent Income Tax	...	...	...
Other Payments	464,800	324,732	203,164
<b>Total Payments</b>	<b>1,664,335</b>	<b>1,440,770</b>	<b>2,576,881</b>
<b>Receipts</b>			
Appropriation	988,772	933,207	1,901,658
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(18,077)	(51,395)	(48,359)
Sale of Goods and Services	324,310	288,362	284,561
Retained Taxes, Fees and Fines	(1,288)	...	...
Interest Received	5,426	6,481	42,411
Grants and Contributions	25,801	172,325	198,940
Other Receipts	509,374	145,827	254,801
<b>Total Receipts</b>	<b>1,834,318</b>	<b>1,494,807</b>	<b>2,634,010</b>
<b>Net Cash Flows From Operating Activities</b>	<b>169,983</b>	<b>54,037</b>	<b>57,130</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	50,097	60,309	29,700
Purchases of Property, Plant and Equipment	(59,593)	(21,048)	(109,921)
Proceeds from Sale of Investments	...	...	1,572
Purchases of Investments	...	21,612	20,314
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(49,518)	(20,833)	(51,363)
<b>Net Cash Flows From Investing Activities</b>	<b>(59,014)</b>	<b>40,040</b>	<b>(109,698)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(125,897)	(118,742)	(99,008)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(125,897)</b>	<b>(118,742)</b>	<b>(99,008)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(14,929)</b>	<b>(24,665)</b>	<b>(151,577)</b>
Opening Cash and Cash Equivalents	456,358	549,158	500,933
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	8,226	(23,560)	...
<b>Closing Cash and Cash Equivalents</b>	<b>449,655</b>	<b>500,933</b>	<b>349,356</b>

# Independent Liquor and Gaming Authority

## Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	798	780	818
Personnel Services Expenses	...	...	0
Other Operating Expenses	1,970	12,112	2,224
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	30	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,798</b>	<b>12,892</b>	<b>3,042</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,975	2,902	3,013
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	(0)	...	(0)
Grants and Contributions	...	7,354	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	...	767	...
<b>Total Revenue</b>	<b>2,975</b>	<b>11,022</b>	<b>3,013</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>177</b>	<b>(1,870)</b>	<b>(29)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,002	2,281	2,252
Taxes Receivable	...	...	...
Receivables	12	158	158
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,014</b>	<b>2,439</b>	<b>2,410</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	10	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>10</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>2,024</b>	<b>2,439</b>	<b>2,410</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	164	668	668
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	(15)	1,046	1,046
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>149</b>	<b>1,714</b>	<b>1,714</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>149</b>	<b>1,714</b>	<b>1,714</b>
<b>Net Assets</b>	<b>1,875</b>	<b>725</b>	<b>696</b>
<b>Equity</b>			
Accumulated Funds	1,875	725	696
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,875</b>	<b>725</b>	<b>696</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	874	776	818
Personnel Services	...	...	0
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,136	13,382	2,224
<b>Total Payments</b>	<b>3,010</b>	<b>14,158</b>	<b>3,042</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,975	2,902	3,013
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(0)	1,075	(0)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	7,354	...
Other Receipts	166	2,437	0
<b>Total Receipts</b>	<b>3,141</b>	<b>13,768</b>	<b>3,013</b>
<b>Net Cash Flows From Operating Activities</b>	<b>131</b>	<b>(391)</b>	<b>(29)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	70	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>70</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>201</b>	<b>(391)</b>	<b>(29)</b>
Opening Cash and Cash Equivalents	1,801	2,671	2,281
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,002</b>	<b>2,281</b>	<b>2,252</b>

## Information and Privacy Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,568	4,662	4,366
Personnel Services Expenses	...	...	...
Other Operating Expenses	645	1,811	1,255
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	598	257	629
Finance Costs	7	0	22
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,818</b>	<b>6,730</b>	<b>6,272</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	5,589	5,908	6,021
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	177	318	184
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	13	(1)	13
<b>Total Revenue</b>	<b>5,780</b>	<b>6,225</b>	<b>6,219</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(38)</b>	<b>(505)</b>	<b>(53)</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	348	931	931
Taxes Receivable	...	...	...
Receivables	414	172	225
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>762</b>	<b>1,103</b>	<b>1,156</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	66	136	115
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,091	...	(388)
Intangibles	785	566	496
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,942</b>	<b>701</b>	<b>222</b>
<b>Total Assets</b>	<b>2,704</b>	<b>1,804</b>	<b>1,378</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	231	577	577
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	373	...	25
Provisions	377	569	569
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>981</b>	<b>1,146</b>	<b>1,171</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	714	...	(398)
Provisions	7	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>721</b>	<b>...</b>	<b>(398)</b>
<b>Total Liabilities</b>	<b>1,702</b>	<b>1,146</b>	<b>773</b>
<b>Net Assets</b>	<b>1,002</b>	<b>658</b>	<b>605</b>
<b>Equity</b>			
Accumulated Funds	1,002	658	605
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,002</b>	<b>658</b>	<b>605</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,391	4,033	4,182
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	7	0	22
Equivalent Income Tax	...	...	...
Other Payments	827	1,117	1,308
<b>Total Payments</b>	<b>5,225</b>	<b>5,151</b>	<b>5,511</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,589	5,908	6,021
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	1
Grants and Contributions	...	...	...
Other Receipts	145	(89)	13
<b>Total Receipts</b>	<b>5,735</b>	<b>5,819</b>	<b>6,034</b>
<b>Net Cash Flows From Operating Activities</b>	<b>510</b>	<b>668</b>	<b>523</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(67)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(150)	(21)	(150)
<b>Net Cash Flows From Investing Activities</b>	<b>(150)</b>	<b>(88)</b>	<b>(150)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(361)	...	(373)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(361)</b>	<b>...</b>	<b>(373)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1)</b>	<b>580</b>	<b>(0)</b>
Opening Cash and Cash Equivalents	349	351	931
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>348</b>	<b>931</b>	<b>931</b>

## Service NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	146,210	268,243	298,179
Personnel Services Expenses	...	...	...
Other Operating Expenses	245,809	159,574	141,508
Grants and Subsidies	...	1,209	4,533
Appropriation Expense	...	...	...
Depreciation and Amortisation	95,176	77,816	81,994
Finance Costs	2,947	2,139	2,103
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>490,142</b>	<b>508,980</b>	<b>528,317</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	134,856	190,697	381,267
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,360	8,083	4,362
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	293,823	271,253	64,185
Grants and Contributions	7,600	11,191	11,097
Investment Revenue	199	166	194
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	205	27,847	199
<b>Total Revenue</b>	<b>441,043</b>	<b>509,237</b>	<b>461,303</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(7,962)	...
<b>Net Result</b>	<b>(49,099)</b>	<b>(7,706)</b>	<b>(67,014)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,839	72,660	16,976
Taxes Receivable	...	...	...
Receivables	46,841	59,251	59,251
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>48,680</b>	<b>131,911</b>	<b>76,227</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	22,380	...	61,030
Plant and Equipment	54,217	67,069	(5,007)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	94,767	99,005	99,642
Intangibles	81,603	81,876	76,702
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>252,967</b>	<b>247,950</b>	<b>232,367</b>
<b>Total Assets</b>	<b>301,647</b>	<b>379,861</b>	<b>308,594</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	72,380	105,717	116,397
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	15,471	13,455	13,833
Provisions	13,229	30,809	30,656
Other	...	0	0
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>101,080</b>	<b>149,981</b>	<b>160,886</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	81,233	90,214	75,056
Provisions	6,027	4,371	4,371
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>87,260</b>	<b>94,585</b>	<b>79,427</b>
<b>Total Liabilities</b>	<b>188,340</b>	<b>244,566</b>	<b>240,313</b>
<b>Net Assets</b>	<b>113,307</b>	<b>135,295</b>	<b>68,281</b>
<b>Equity</b>			
Accumulated Funds	113,307	135,295	68,281
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>113,307</b>	<b>135,295</b>	<b>68,281</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	143,333	256,326	293,824
Personnel Services	...	...	...
Grants and Subsidies	...	1,209	4,533
Finance Costs	2,947	2,139	2,103
Equivalent Income Tax	...	...	...
Other Payments	275,056	144,441	130,974
<b>Total Payments</b>	<b>421,335</b>	<b>404,115</b>	<b>431,434</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	134,856	190,697	381,267
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	293,624	266,315	64,185
Retained Taxes, Fees and Fines	...	...	...
Interest Received	199	166	194
Grants and Contributions	7,600	11,191	11,097
Other Receipts	24,639	39,918	199
<b>Total Receipts</b>	<b>460,917</b>	<b>508,287</b>	<b>456,941</b>
<b>Net Cash Flows From Operating Activities</b>	<b>39,582</b>	<b>104,172</b>	<b>25,507</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(18,141)	(3,618)	(30,185)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(26,326)	(38,473)	(34,253)
<b>Net Cash Flows From Investing Activities</b>	<b>(44,467)</b>	<b>(42,091)</b>	<b>(64,438)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(14,606)	(16,163)	(16,753)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(14,606)</b>	<b>(16,163)</b>	<b>(16,753)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(19,491)</b>	<b>45,919</b>	<b>(55,684)</b>
Opening Cash and Cash Equivalents	21,330	26,741	72,660
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,839</b>	<b>72,660</b>	<b>16,976</b>

## Long Service Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	229	102,253	...
Personnel Services Expenses	8,259	7,975	8,924
Other Operating Expenses	239,519	203,808	266,282
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,242	373	379
Finance Costs	35,762	20,416	14,954
Other Expenses	...	(117)	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>285,011</b>	<b>334,708</b>	<b>290,539</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	117,566	49,528	94,100
Retained Taxes, Fees and Fines	212,494	163,447	156,100
Other Revenue	210	262	227
<b>Total Revenue</b>	<b>330,270</b>	<b>213,237</b>	<b>250,427</b>
Gain/(Loss) on Disposal of Non Current Assets	...	7	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>45,258</b>	<b>(121,465)</b>	<b>(40,112)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	116,217	108,146	105,741
Taxes Receivable	...	...	...
Receivables	9,939	6,964	7,045
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	221,000	...	...
Other	...	(1)	(1)
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>347,156</b>	<b>115,109</b>	<b>112,785</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	1,712,640	1,781,539	1,875,339
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	194	1	116
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	674	43	...
Intangibles	5,346	70	4,603
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,718,854</b>	<b>1,781,653</b>	<b>1,880,058</b>
<b>Total Assets</b>	<b>2,066,010</b>	<b>1,896,762</b>	<b>1,992,843</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,727	4,271	4,269
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,372,763	1,372,562	1,437,484
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,376,490</b>	<b>1,376,833</b>	<b>1,441,753</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	43	(0)
Provisions	214,455	289,030	360,347
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>214,455</b>	<b>289,073</b>	<b>360,347</b>
<b>Total Liabilities</b>	<b>1,590,945</b>	<b>1,665,907</b>	<b>1,802,100</b>
<b>Net Assets</b>	<b>475,065</b>	<b>230,855</b>	<b>190,743</b>
<b>Equity</b>			
Accumulated Funds	475,065	230,855	190,743
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>475,065</b>	<b>230,855</b>	<b>190,743</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	229	102,253	...
Personnel Services	8,259	7,975	8,924
Grants and Subsidies	...	...	...
Finance Costs	20	2	0
Equivalent Income Tax	...	...	...
Other Payments	86,969	31,285	146,066
<b>Total Payments</b>	<b>95,477</b>	<b>141,515</b>	<b>154,990</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	211,811	164,784	154,485
Interest Received	6,441	1,979	302
Grants and Contributions	...	...	...
Other Receipts	2,442	109,246	107,294
<b>Total Receipts</b>	<b>220,694</b>	<b>276,010</b>	<b>262,081</b>
<b>Net Cash Flows From Operating Activities</b>	<b>125,217</b>	<b>134,495</b>	<b>107,091</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	7	...
Purchases of Property, Plant and Equipment	(970)	(180)	(303)
Proceeds from Sale of Investments	(3,436)	112,211	(104,468)
Purchases of Investments	(96,530)	(221,000)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(4,823)	...	(4,724)
<b>Net Cash Flows From Investing Activities</b>	<b>(105,759)</b>	<b>(108,963)</b>	<b>(109,495)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>19,459</b>	<b>25,533</b>	<b>(2,404)</b>
Opening Cash and Cash Equivalents	96,759	82,613	108,146
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>116,217</b>	<b>108,146</b>	<b>105,741</b>

## New South Wales Government Telecommunications Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,500	...	...
Personnel Services Expenses	14,308	11,318	20,367
Other Operating Expenses	63,231	48,720	101,086
Grants and Subsidies	3,872	6,458	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	19,473	14,918	51,846
Finance Costs	192	188	150
Other Expenses	...	1,814	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>104,576</b>	<b>83,416</b>	<b>173,449</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	165,382	104,631	214,884
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	62,616	60,563	91,175
Grants and Contributions	24,599	5,615	19,200
Investment Revenue	811	415	5,693
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>253,408</b>	<b>171,225</b>	<b>330,951</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(164)	...
<b>Net Result</b>	<b>148,833</b>	<b>87,645</b>	<b>157,502</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	60,854	64,092	60,475
Taxes Receivable	...	...	...
Receivables	12,578	11,965	11,702
Contract Assets	...	...	...
Inventories	830	1,221	1,475
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>74,262</b>	<b>77,278</b>	<b>73,652</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	320	320	320
Plant and Equipment	326,060	288,662	454,023
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,834	3,036	...
Intangibles	48,518	19,758	17,352
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>378,732</b>	<b>311,776</b>	<b>471,695</b>
<b>Total Assets</b>	<b>452,993</b>	<b>389,054</b>	<b>545,348</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	53,887	48,056	48,056
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>53,887</b>	<b>48,056</b>	<b>48,056</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,849	3,417	2,209
Provisions	5,881	8,577	8,577
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>9,730</b>	<b>11,993</b>	<b>10,785</b>
<b>Total Liabilities</b>	<b>63,617</b>	<b>60,050</b>	<b>58,842</b>
<b>Net Assets</b>	<b>389,377</b>	<b>329,004</b>	<b>486,506</b>
<b>Equity</b>			
Accumulated Funds	389,377	329,004	486,506
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>389,377</b>	<b>329,004</b>	<b>486,506</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	3,500	...	...
Personnel Services	14,308	11,318	20,367
Grants and Subsidies	3,872	6,458	...
Finance Costs	192	56	150
Equivalent Income Tax	...	...	...
Other Payments	63,171	39,547	101,086
<b>Total Payments</b>	<b>85,043</b>	<b>57,380</b>	<b>121,603</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	165,382	104,631	214,884
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	62,516	61,996	91,175
Retained Taxes, Fees and Fines	...	...	...
Interest Received	811	415	5,693
Grants and Contributions	24,599	5,615	19,200
Other Receipts	40	(507)	...
<b>Total Receipts</b>	<b>253,348</b>	<b>172,150</b>	<b>330,951</b>
<b>Net Cash Flows From Operating Activities</b>	<b>168,306</b>	<b>114,771</b>	<b>209,348</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(168,530)	(101,053)	(211,693)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,684)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(168,530)</b>	<b>(102,737)</b>	<b>(211,693)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,204)	...	(1,280)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,204)</b>	<b>...</b>	<b>(1,280)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,428)</b>	<b>12,034</b>	<b>(3,625)</b>
Opening Cash and Cash Equivalents	62,282	52,058	64,092
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	8
<b>Closing Cash and Cash Equivalents</b>	<b>60,854</b>	<b>64,092</b>	<b>60,475</b>

## Rental Bond Board

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	33,530	36,867	28,846
Grants and Subsidies	27,541	30,296	33,011
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	144	...	179
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>61,215</b>	<b>67,163</b>	<b>62,037</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	62,038
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	60,662	56,047	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	1,157	1,379	(0)
<b>Total Revenue</b>	<b>61,820</b>	<b>57,427</b>	<b>62,038</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	102,275
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>605</b>	<b>(9,736)</b>	<b>102,277</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	65,967	55,927	158,203
Taxes Receivable	...	...	...
Receivables	7,047	4,211	4,212
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>73,014</b>	<b>60,138</b>	<b>162,415</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>73,014</b>	<b>60,138</b>	<b>162,415</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	1,647	3,412	3,412
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,647</b>	<b>3,412</b>	<b>3,412</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,647</b>	<b>3,412</b>	<b>3,412</b>
<b>Net Assets</b>	<b>71,367</b>	<b>56,726</b>	<b>159,003</b>
<b>Equity</b>			
Accumulated Funds	71,367	56,726	159,003
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>71,367</b>	<b>56,726</b>	<b>159,003</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	27,541	30,296	33,011
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	33,674	34,274	29,025
<b>Total Payments</b>	<b>61,215</b>	<b>64,570</b>	<b>62,037</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	62,038
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	60,662	56,474	0
Grants and Contributions	...	...	...
Other Receipts	1,157	1,390	(0)
<b>Total Receipts</b>	<b>61,820</b>	<b>57,864</b>	<b>62,038</b>
<b>Net Cash Flows From Operating Activities</b>	<b>605</b>	<b>(6,706)</b>	<b>2</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	102,275
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>102,275</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>605</b>	<b>(6,706)</b>	<b>102,277</b>
Opening Cash and Cash Equivalents	65,362	62,633	55,927
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>65,967</b>	<b>55,927</b>	<b>158,203</b>

## State Insurance Regulatory Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,517	...	5,035
Personnel Services Expenses	51,840	49,539	55,886
Other Operating Expenses	518,197	479,791	532,555
Grants and Subsidies	12,605	5,158	9,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,241	3,106	5,337
Finance Costs	577	1,035	37
Other Expenses	(1,829)	(9,870)	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>594,149</b>	<b>528,760</b>	<b>607,849</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,280	...	0
Grants and Contributions	3,625	...	(0)
Investment Revenue	8,076	6,084	7,962
Retained Taxes, Fees and Fines	547,432	503,744	583,617
Other Revenue	640	6,286	22,033
<b>Total Revenue</b>	<b>567,052</b>	<b>516,114</b>	<b>613,611</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(673)	...
Other Gains/(Losses)	(520)	(502)	...
<b>Net Result</b>	<b>(27,617)</b>	<b>(13,822)</b>	<b>5,762</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	112,980	182,616	186,819
Taxes Receivable	...	...	...
Receivables	52,296	32,098	31,567
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	185,885	208,476	203,438
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>351,161</b>	<b>423,190</b>	<b>421,824</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	3,119	2,372	(5,535)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	20,932	45	(383)
Intangibles	7,003	7,517	16,071
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>31,055</b>	<b>9,934</b>	<b>10,152</b>
<b>Total Assets</b>	<b>382,215</b>	<b>433,124</b>	<b>431,976</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	51,894	114,937	114,972
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,387	26	26
Provisions	10,420	9,595	8,918
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>64,701</b>	<b>124,557</b>	<b>123,916</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	129,985	118,938	117,582
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	19,102	19	(394)
Provisions	89,573	99,713	95,213
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>238,661</b>	<b>218,670</b>	<b>212,402</b>
<b>Total Liabilities</b>	<b>303,362</b>	<b>343,227</b>	<b>336,317</b>
<b>Net Assets</b>	<b>78,853</b>	<b>89,897</b>	<b>95,659</b>
<b>Equity</b>			
Accumulated Funds	78,853	89,897	95,659
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>78,853</b>	<b>89,897</b>	<b>95,659</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,912	700	5,437
Personnel Services	51,840	49,539	55,886
Grants and Subsidies	12,605	5,158	9,000
Finance Costs	577	1	37
Equivalent Income Tax	...	...	...
Other Payments	506,139	429,186	538,650
<b>Total Payments</b>	<b>576,073</b>	<b>484,584</b>	<b>609,010</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,280	(1,362)	0
Retained Taxes, Fees and Fines	547,432	502,473	583,617
Interest Received	2,231	1,408	2,000
Grants and Contributions	3,625	...	(0)
Other Receipts	(400)	18,263	22,563
<b>Total Receipts</b>	<b>560,167</b>	<b>520,783</b>	<b>608,180</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(15,906)</b>	<b>36,199</b>	<b>(829)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(4,555)	(414)	4,555
Proceeds from Sale of Investments	...	3,000	...
Purchases of Investments	11,000	...	11,000
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,000)	(2,096)	(10,110)
<b>Net Cash Flows From Investing Activities</b>	<b>5,445</b>	<b>490</b>	<b>5,445</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(3,906)	...	(413)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(3,906)</b>	<b>...</b>	<b>(413)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(14,367)</b>	<b>36,689</b>	<b>4,203</b>
Opening Cash and Cash Equivalents	127,346	145,927	182,616
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>112,980</b>	<b>182,616</b>	<b>186,819</b>

## Independent Pricing and Regulatory Tribunal

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	25,685	21,497	23,207
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,006	9,814	7,150
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,167	730	666
Finance Costs	62	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>32,920</b>	<b>32,041</b>	<b>31,023</b>
<b>Revenue</b>			
Appropriation Revenue	30,996	30,996	28,474
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	403	346	413
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,352	1,563	1,352
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	233	...
<b>Total Revenue</b>	<b>32,751</b>	<b>33,138</b>	<b>30,239</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(169)</b>	<b>1,097</b>	<b>(784)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,011	5,286	4,988
Taxes Receivable	...	...	...
Receivables	2,016	622	622
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,027</b>	<b>5,908</b>	<b>5,610</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	663	460	140
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	5,342	...	...
Intangibles	561	1,017	851
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,566</b>	<b>1,477</b>	<b>991</b>
<b>Total Assets</b>	<b>9,593</b>	<b>7,385</b>	<b>6,601</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,029	3,606	3,606
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,156	...	...
Provisions	2,396	2,718	2,718
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,581</b>	<b>6,324</b>	<b>6,324</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,218	...	...
Provisions	875	53	53
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,093</b>	<b>53</b>	<b>53</b>
<b>Total Liabilities</b>	<b>10,674</b>	<b>6,377</b>	<b>6,377</b>
<b>Net Assets</b>	<b>(1,081)</b>	<b>1,008</b>	<b>224</b>
<b>Equity</b>			
Accumulated Funds	(1,081)	1,008	224
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,081)</b>	<b>1,008</b>	<b>224</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	25,282	20,751	22,794
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	62	...	...
Equivalent Income Tax	...	...	...
Other Payments	6,227	9,980	7,150
<b>Total Payments</b>	<b>31,571</b>	<b>30,731</b>	<b>29,944</b>
<b>Receipts</b>			
Appropriation	30,996	30,996	28,474
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,352	1,563	1,352
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	1,221	1,025	...
<b>Total Receipts</b>	<b>33,569</b>	<b>33,584</b>	<b>29,826</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,998</b>	<b>2,853</b>	<b>(118)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(180)	(30)	(180)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(712)	(883)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(892)</b>	<b>(913)</b>	<b>(180)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,106)	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,106)</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>0</b>	<b>1,940</b>	<b>(298)</b>
Opening Cash and Cash Equivalents	1,011	3,346	5,286
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,011</b>	<b>5,286</b>	<b>4,988</b>

## 2. EDUCATION CLUSTER

### 2.1 Agency Expense Summary

Education cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20 Est. Actual	2020-21 Budget	Change	2019-20 Est. Actual	2020-21 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Department of Education</b>	18,006.8	19,589.3	8.8	2,120.4	2,489.2	17.4
Cluster Grants .....	36.8	58.8	59.9 <sup>(b)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>18,043.6</b>	<b>19,648.0</b>	<b>8.9</b>	<b>2,120.4</b>	<b>2,489.2</b>	<b>17.4</b>
<b>Cluster Agencies</b>						
NSW Education Standards Authority .....	154.2	171.5	11.2 <sup>(b)</sup>	2.2	45.9 <sup>(c)</sup>	N/A
TAFE Commission .....	1,860.6	1,966.8	5.7	100.3	263.2	162.3 <sup>(b)</sup>
<b>Total Cluster Agencies</b>	<b>2,014.8</b>	<b>2,138.3</b>	<b>6.1</b>	<b>102.5</b>	<b>309.1</b>	<b>201.4</b>

(a) This table shows expenses on an uneliminated basis.

(b) High growth rates to Department of Education's cluster grants, NSW Education Standards Authority budgeted expenditure and TAFE Commission's capital expenditure primarily due to costs associated with service delivery and community support throughout the COVID-19 pandemic.

(c) NSW Education Standards Authority budgeted capital expenditure in 2020-21 includes the value of finance leases to be renewed during the year, in line with accounting standards.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 2.2 Financial Statements

### Department of Education

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	10,914,883	10,769,763	11,430,537
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,500,624	2,882,045	2,634,172
Grants and Subsidies	3,999,658	3,611,341	4,721,506
Appropriation Expense	...	...	...
Depreciation and Amortisation	757,594	752,522	833,052
Finance Costs	19,799	27,331	27,110
Other Expenses	613	600	1,665
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>18,193,171</b>	<b>18,043,602</b>	<b>19,648,042</b>
<b>Revenue</b>			
Appropriation Revenue	18,085,890	18,190,153	20,025,812
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	349,752	387,162	452,556
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	675,079	386,434	496,930
Grants and Contributions	353,435	332,803	477,804
Investment Revenue	17,830	5,613	5,753
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	81,261	158,773	131,564
<b>Total Revenue</b>	<b>19,563,246</b>	<b>19,460,937</b>	<b>21,590,419</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(42,825)	...
Other Gains/(Losses)	...	(53,162)	(55,984)
<b>Net Result</b>	<b>1,370,075</b>	<b>1,321,348</b>	<b>1,886,393</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	892,710	926,659	1,321,929
Taxes Receivable	...	...	...
Receivables	219,291	274,702	192,502
Contract Assets	35,419	2,110	2,110
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	0	...	0
Other	...	...	...
Assets Held For Sale	250	...	...
<b>Total Current Assets</b>	<b>1,147,670</b>	<b>1,203,471</b>	<b>1,516,541</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	53	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	32,991,492	32,959,780	34,608,907
Plant and Equipment	307,651	223,116	376,466
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	200,525	377,782	742,087
Intangibles	232,335	380,980	305,795
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>33,732,056</b>	<b>33,941,658</b>	<b>36,033,254</b>
<b>Total Assets</b>	<b>34,879,727</b>	<b>35,145,129</b>	<b>37,549,795</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	661,695	776,558	811,397
Contract Liabilities	...	31,158	45,619
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	175,899	187,180	192,518
Provisions	913,399	1,180,368	1,171,087
Other	43,920	11,339	15
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,794,913</b>	<b>2,186,603</b>	<b>2,220,636</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	316,408	519,195	547,453
Provisions	41,175	52,591	52,591
Other	32,613	...	...
<b>Total Non Current Liabilities</b>	<b>390,197</b>	<b>571,786</b>	<b>600,044</b>
<b>Total Liabilities</b>	<b>2,185,110</b>	<b>2,758,389</b>	<b>2,820,679</b>
<b>Net Assets</b>	<b>32,694,617</b>	<b>32,386,740</b>	<b>34,729,116</b>
<b>Equity</b>			
Accumulated Funds	15,777,166	15,502,863	17,345,239
Reserves	16,917,451	16,883,877	17,383,877
Capital Equity	...	...	...
<b>Total Equity</b>	<b>32,694,617</b>	<b>32,386,740</b>	<b>34,729,116</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	10,491,516	10,229,440	10,964,262
Personnel Services	...	...	...
Grants and Subsidies	3,999,658	3,611,341	4,721,506
Finance Costs	19,799	27,331	33,988
Equivalent Income Tax	...	...	...
Other Payments	2,796,089	3,659,821	2,771,118
<b>Total Payments</b>	<b>17,307,061</b>	<b>17,527,933</b>	<b>18,490,874</b>
<b>Receipts</b>			
Appropriation	18,085,890	18,201,478	19,989,882
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	643,462	319,937	496,930
Retained Taxes, Fees and Fines	...	...	...
Interest Received	17,830	5,688	5,753
Grants and Contributions	349,233	329,908	477,404
Other Receipts	321,087	817,579	361,285
<b>Total Receipts</b>	<b>19,417,501</b>	<b>19,674,590</b>	<b>21,331,254</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,110,440</b>	<b>2,146,656</b>	<b>2,840,380</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	295,112	13,268	68,048
Purchases of Property, Plant and Equipment	(2,225,480)	(2,067,843)	(2,461,029)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(19,818)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,930,368)</b>	<b>(2,074,393)</b>	<b>(2,392,981)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(42,338)	(43,577)	(52,129)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(42,338)</b>	<b>(43,577)</b>	<b>(52,129)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>137,734</b>	<b>28,686</b>	<b>395,270</b>
Opening Cash and Cash Equivalents	754,976	897,972	926,659
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>892,710</b>	<b>926,659</b>	<b>1,321,929</b>

## NSW Education Standards Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	113,367	117,104	135,039
Personnel Services Expenses	...	...	...
Other Operating Expenses	25,876	34,564	28,067
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,865	2,473	7,352
Finance Costs	113	38	1,006
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>146,220</b>	<b>154,180</b>	<b>171,464</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	34,389	36,767	58,779
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,747	2,778	2,777
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	104,326	111,681	25,249
Grants and Contributions	1,771	4,093	75,250
Investment Revenue	212	...	212
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	805	3,101	651
<b>Total Revenue</b>	<b>144,249</b>	<b>158,420</b>	<b>162,917</b>
Gain/(Loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)	...	(113)	...
<b>Net Result</b>	<b>(1,961)</b>	<b>4,128</b>	<b>(8,537)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,960	14,211	8,326
Taxes Receivable	...	...	...
Receivables	4,616	5,420	5,247
Contract Assets	...	...	...
Inventories	1,712	596	596
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>10,288</b>	<b>20,227</b>	<b>14,169</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,462	999	929
Plant and Equipment	463	356	352
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	2,049	2,138	42,244
Intangibles	7,940	9,068	7,583
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>11,914</b>	<b>12,561</b>	<b>51,108</b>
<b>Total Assets</b>	<b>22,202</b>	<b>32,788</b>	<b>65,277</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	10,210	5,472	5,172
Contract Liabilities	...	8,249	8,249
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	591	641	4,199
Provisions	4,532	7,720	7,691
Other	8,294	...	29
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>23,627</b>	<b>22,082</b>	<b>25,340</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,483	1,628	39,396
Provisions	122	187	187
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,605</b>	<b>1,815</b>	<b>39,583</b>
<b>Total Liabilities</b>	<b>25,232</b>	<b>23,897</b>	<b>64,923</b>
<b>Net Assets</b>	<b>(3,030)</b>	<b>8,891</b>	<b>354</b>
<b>Equity</b>			
Accumulated Funds	(3,030)	8,891	354
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(3,030)</b>	<b>8,891</b>	<b>354</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	110,620	112,144	132,262
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	113	38	1,006
Equivalent Income Tax	...	...	...
Other Payments	29,076	35,769	28,367
<b>Total Payments</b>	<b>139,808</b>	<b>147,951</b>	<b>161,636</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	34,389	36,767	58,779
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	104,326	114,831	25,401
Retained Taxes, Fees and Fines	...	...	...
Interest Received	212	...	212
Grants and Contributions	1,771	4,093	75,250
Other Receipts	4,005	3,766	672
<b>Total Receipts</b>	<b>144,702</b>	<b>159,458</b>	<b>160,313</b>
<b>Net Cash Flows From Operating Activities</b>	<b>4,894</b>	<b>11,507</b>	<b>(1,322)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,200)	(2,173)	(700)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,170)</b>	<b>(2,173)</b>	<b>(670)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4,656)	(629)	(3,893)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4,656)</b>	<b>(629)</b>	<b>(3,893)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,932)</b>	<b>8,705</b>	<b>(5,885)</b>
Opening Cash and Cash Equivalents	5,892	5,506	14,211
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,960</b>	<b>14,211</b>	<b>8,326</b>

## TAFE Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,268,716	1,267,475	1,280,228
Personnel Services Expenses	...	...	...
Other Operating Expenses	424,122	433,818	526,449
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	157,482	164,438	159,804
Finance Costs	...	287	315
Other Expenses	...	(5,378)	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,850,320</b>	<b>1,860,640</b>	<b>1,966,797</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	47,352	38,668	47,846
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	342,998	347,999	329,788
Grants and Contributions	1,474,299	1,468,714	1,708,652
Investment Revenue	2,851	1,415	1,256
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,916	5,518	3,031
<b>Total Revenue</b>	<b>1,873,417</b>	<b>1,862,313</b>	<b>2,090,574</b>
Gain/(Loss) on Disposal of Non Current Assets	...	344	12,959
Other Gains/(Losses)	...	(1,067)	...
<b>Net Result</b>	<b>23,096</b>	<b>951</b>	<b>136,736</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	197,003	297,566	334,652
Taxes Receivable	...	...	...
Receivables	225,398	120,729	123,120
Contract Assets	...	120,873	34,573
Inventories	...	...	...
Financial Assets at Fair Value	134	144	144
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	0	5,245	23
<b>Total Current Assets</b>	<b>422,535</b>	<b>544,557</b>	<b>492,512</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	4,765	221	221
Inventories	...	...	...
Financial Assets at Fair Value	175	175	175
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	3,701,346	3,654,381	3,724,918
Plant and Equipment	13,756	36,223	50,952
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	13,840	23,732	18,206
Intangibles	110,027	113,613	134,841
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,843,909</b>	<b>3,828,345</b>	<b>3,929,313</b>
<b>Total Assets</b>	<b>4,266,445</b>	<b>4,372,902</b>	<b>4,421,825</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	118,892	105,543	105,539
Contract Liabilities	...	198,356	113,585
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	5,485	5,853
Provisions	94,367	113,344	113,344
Other	88,876	1,095	3,380
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>302,134</b>	<b>423,823</b>	<b>341,701</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	14,040	14,603	8,912
Provisions	2,874	10,088	10,088
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>16,914</b>	<b>24,691</b>	<b>19,000</b>
<b>Total Liabilities</b>	<b>319,048</b>	<b>448,514</b>	<b>360,701</b>
<b>Net Assets</b>	<b>3,947,397</b>	<b>3,924,388</b>	<b>4,061,125</b>
<b>Equity</b>			
Accumulated Funds	1,522,864	1,544,901	1,686,453
Reserves	2,424,533	2,379,487	2,374,671
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,947,397</b>	<b>3,924,388</b>	<b>4,061,125</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,218,491	1,216,964	1,232,382
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	287	315
Equivalent Income Tax	...	...	...
Other Payments	424,122	511,991	519,927
<b>Total Payments</b>	<b>1,642,613</b>	<b>1,729,241</b>	<b>1,752,624</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	297,625	439,511	342,866
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,851	1,415	1,256
Grants and Contributions	1,474,299	1,477,825	1,708,652
Other Receipts	5,916	51,052	(15,150)
<b>Total Receipts</b>	<b>1,780,692</b>	<b>1,969,803</b>	<b>2,037,624</b>
<b>Net Cash Flows From Operating Activities</b>	<b>138,079</b>	<b>240,562</b>	<b>285,000</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	4,235	20,590
Purchases of Property, Plant and Equipment	(96,975)	(75,850)	(237,631)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(40,242)	(29,107)	(25,550)
<b>Net Cash Flows From Investing Activities</b>	<b>(137,217)</b>	<b>(100,721)</b>	<b>(242,591)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,282)	(4,077)	(5,323)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,282)</b>	<b>(4,077)</b>	<b>(5,323)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,420)</b>	<b>135,763</b>	<b>37,086</b>
Opening Cash and Cash Equivalents	198,422	161,803	297,566
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>197,003</b>	<b>297,566</b>	<b>334,652</b>

## 3. HEALTH CLUSTER

### 3.1 Agency Expense Summary

Health cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20	2020-21	Change	2019-20	2020-21	Change
	Est.	Budget		Est.	Budget	
Actual	\$m	%	Actual	\$m	%	
<b>Ministry of Health</b>	24,566.1	26,397.4	7.5	3,020.8	2,858.4	(5.4)
Cluster Grants and other adjustments <sup>(b)</sup> .....	284.8	27.6	(90.3)	...	...	...
<b>Total Principal Agency</b>	<b>24,850.9</b>	<b>26,425.1</b>	<b>6.3</b>	<b>3,020.8</b>	<b>2,858.4</b>	<b>(5.4)</b>
Total excluding impact of one-off factors <sup>(c)</sup> ....	23,735.1	24,478.1	3.1	...	...	...
Total capital investment for the Health cluster <sup>(d)</sup> .....	...	...	...	2,700.7	3,043.7	12.7
<b>Cluster Agencies</b>						
Health Care Complaints Commission .....	20.5	20.7	0.8	1.1	2.4	131.4
Mental Health Commission of New South Wales <sup>(e)</sup> .....	13.2	10.3	(21.8)	0.0	0.0	0.0
<b>Total Cluster Agencies</b>	<b>33.7</b>	<b>31.0</b>	<b>(8.1)</b>	<b>1.1</b>	<b>2.5</b>	<b>127.4</b>

(a) This table shows expenses on an uneliminated basis.

(b) Total cluster grants for 2019-20 were \$30.6 million. Other adjustments include a long service leave valuation adjustment of \$255.5 million at year-end.

(c) The 2020-21 Ministry of Health's underlying growth rate is 3.1 per cent after adjusting for several one-off or time-limited variations, including the impact of the COVID-19 public health response and other time-limited programs.

(d) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards (\$176.7 million in 2019-20 and \$185.2 million in 2020-21). Total capital investment in 2019-20 excludes one-off recognition of a \$496.7 million right-of-use asset for the building lease of 1 Reserve Road, St Leonards.

(e) 2020-21 expenses are lower for the Mental Health Commission, following the transfer of \$3.9 million for various NGO grants to be administered by the Ministry for Health. Excluding these grant payments, the Commission's base budget has increased from 2019-20.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 3.2 Financial Statements

### Ministry of Health

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	14,633,657	14,988,747	15,755,185
Personnel Services Expenses	...	...	...
Other Operating Expenses	6,772,670	7,195,808	7,864,659
Grants and Subsidies	1,428,963	1,475,516	1,559,661
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,035,455	1,075,956	1,113,980
Finance Costs	120,821	114,833	131,584
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>23,991,566</b>	<b>24,850,859</b>	<b>26,425,069</b>
<b>Revenue</b>			
Appropriation Revenue	14,601,021	14,926,529	15,740,003
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	500,208	680,534	466,061
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,833,076	2,674,356	2,692,286
Grants and Contributions	7,704,607	9,553,140	8,902,749
Investment Revenue	25,421	19,478	33,097
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	168,431	168,888	155,170
<b>Total Revenue</b>	<b>25,832,763</b>	<b>28,022,925</b>	<b>27,989,366</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(13,891)	...
Other Gains/(Losses)	(10,283)	(44,605)	(10,283)
<b>Net Result</b>	<b>1,830,914</b>	<b>3,113,570</b>	<b>1,554,014</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,407,138	2,603,269	2,565,696
Taxes Receivable	...	...	...
Receivables	825,102	1,393,746	1,295,716
Contract Assets	...	2,031	2,031
Inventories	157,131	921,934	880,404
Financial Assets at Fair Value	43,712	113,548	113,191
Other Financial Assets	314,786	100,592	100,592
Other	...	...	...
Assets Held For Sale	2,652	9,087	9,087
<b>Total Current Assets</b>	<b>2,750,522</b>	<b>5,144,208</b>	<b>4,966,718</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	9,073	113,793	113,793
Inventories	...	...	...
Financial Assets at Fair Value	30,184	32,005	28,870
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	20,033,243	19,793,783	21,774,490
Plant and Equipment	1,434,772	1,264,800	1,536,769
Infrastructure Systems	463,099	510,076	484,187
Investment Properties	...	...	...
Right of Use Assets	556,954	1,186,467	1,090,120
Intangibles	696,045	715,886	765,564
Other Assets	65,754	71,791	83,950
<b>Total Non Current Assets</b>	<b>23,289,123</b>	<b>23,688,600</b>	<b>25,877,742</b>
<b>Total Assets</b>	<b>26,039,644</b>	<b>28,832,808</b>	<b>30,844,460</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,750,365	1,916,560	1,916,557
Contract Liabilities	...	364,469	364,469
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	156,993	172,814	211,033
Provisions	2,170,812	2,560,498	2,562,296
Other	26,064	103,819	122,299
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,104,234</b>	<b>5,118,159</b>	<b>5,176,654</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	97	97
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,486,564	2,089,885	1,977,379
Provisions	45,576	44,025	44,781
Other	161,124	264,011	313,427
<b>Total Non Current Liabilities</b>	<b>1,693,264</b>	<b>2,398,018</b>	<b>2,335,683</b>
<b>Total Liabilities</b>	<b>5,797,499</b>	<b>7,516,177</b>	<b>7,512,337</b>
<b>Net Assets</b>	<b>20,242,146</b>	<b>21,316,631</b>	<b>23,332,123</b>
<b>Equity</b>			
Accumulated Funds	12,891,740	14,027,375	15,663,386
Reserves	7,350,406	7,289,256	7,668,737
Capital Equity	...	...	...
<b>Total Equity</b>	<b>20,242,146</b>	<b>21,316,631</b>	<b>23,332,123</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	14,130,987	13,955,039	15,286,570
Personnel Services	...	...	...
Grants and Subsidies	1,428,963	1,470,512	1,559,661
Finance Costs	120,821	124,922	131,584
Equivalent Income Tax	...	...	...
Other Payments	8,162,884	11,190,343	9,237,973
<b>Total Payments</b>	<b>23,843,654</b>	<b>26,740,816</b>	<b>26,215,788</b>
<b>Receipts</b>			
Appropriation	14,601,021	14,926,529	15,740,003
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,813,594	2,731,326	2,702,425
Retained Taxes, Fees and Fines	...	...	...
Interest Received	25,421	20,891	31,325
Grants and Contributions	7,704,607	9,899,815	8,887,998
Other Receipts	1,578,089	2,816,536	1,658,998
<b>Total Receipts</b>	<b>26,722,731</b>	<b>30,395,096</b>	<b>29,020,749</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,879,077</b>	<b>3,654,280</b>	<b>2,804,961</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	48,718	49,071	99,000
Purchases of Property, Plant and Equipment	(2,597,359)	(2,350,003)	(2,658,516)
Proceeds from Sale of Investments	3,771	249,703	3,492
Purchases of Investments	...	(87,097)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(64,648)	(84,081)	(120,861)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,609,518)</b>	<b>(2,222,407)</b>	<b>(2,676,885)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	8,080	14,500
Repayment of Borrowings and Advances	(157,558)	(153,533)	(180,148)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(157,558)</b>	<b>(145,453)</b>	<b>(165,649)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>112,001</b>	<b>1,286,420</b>	<b>(37,573)</b>
Opening Cash and Cash Equivalents	1,295,137	1,316,849	2,603,269
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,407,138</b>	<b>2,603,269</b>	<b>2,565,696</b>

## Health Care Complaints Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	15,241	14,897	16,152
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,948	4,141	3,129
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,347	1,379	1,410
Finance Costs	31	118	10
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>19,567</b>	<b>20,535</b>	<b>20,701</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	18,787	18,787	19,608
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	289	644	290
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	500	1,472	650
<b>Total Revenue</b>	<b>19,576</b>	<b>20,903</b>	<b>20,547</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(908)	...
<b>Net Result</b>	<b>9</b>	<b>(540)</b>	<b>(154)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	352	686	938
Taxes Receivable	...	...	...
Receivables	446	295	295
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>798</b>	<b>981</b>	<b>1,233</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	140	472	472
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,046	1,842	1,501
Plant and Equipment	283	95	117
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	790	4,566	5,917
Intangibles	117	94	84
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,376</b>	<b>7,069</b>	<b>8,091</b>
<b>Total Assets</b>	<b>3,174</b>	<b>8,050</b>	<b>9,324</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	416	538	628
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	810	904	576
Provisions	1,340	1,633	1,633
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,566</b>	<b>3,075</b>	<b>2,837</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	4,639	6,305
Provisions	370	420	420
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>370</b>	<b>5,059</b>	<b>6,725</b>
<b>Total Liabilities</b>	<b>2,936</b>	<b>8,134</b>	<b>9,562</b>
<b>Net Assets</b>	<b>238</b>	<b>(84)</b>	<b>(238)</b>
<b>Equity</b>			
Accumulated Funds	238	(84)	(238)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>238</b>	<b>(84)</b>	<b>(238)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	15,076	13,932	15,995
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	31	118	10
Equivalent Income Tax	...	...	...
Other Payments	3,318	4,536	2,906
<b>Total Payments</b>	<b>18,425</b>	<b>18,586</b>	<b>18,911</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	18,787	18,787	19,608
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	142	(95)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	799	2,084	650
<b>Total Receipts</b>	<b>19,728</b>	<b>20,776</b>	<b>20,257</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,303</b>	<b>2,190</b>	<b>1,346</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(325)	(1,051)	(65)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(325)</b>	<b>(1,051)</b>	<b>(65)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(928)	(869)	(1,029)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(928)</b>	<b>(869)</b>	<b>(1,029)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>50</b>	<b>270</b>	<b>252</b>
Opening Cash and Cash Equivalents	302	416	686
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>352</b>	<b>686</b>	<b>938</b>

## Mental Health Commission of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,527	4,396	5,880
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,761	3,288	3,894
Grants and Subsidies	4,084	5,371	372
Appropriation Expense	...	...	...
Depreciation and Amortisation	40	162	176
Finance Costs	...	(7)	3
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>13,412</b>	<b>13,210</b>	<b>10,325</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	11,822	11,822	8,037
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	69	35	90
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,360	1,531	1,738
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	2	...
<b>Total Revenue</b>	<b>13,251</b>	<b>13,390</b>	<b>9,866</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(161)</b>	<b>180</b>	<b>(460)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	373	1,582	1,124
Taxes Receivable	...	...	...
Receivables	304	328	327
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>677</b>	<b>1,910</b>	<b>1,451</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	23	1	(0)
Plant and Equipment	(6)	24	24
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	268	134
Intangibles	48	67	52
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>65</b>	<b>360</b>	<b>210</b>
<b>Total Assets</b>	<b>742</b>	<b>2,270</b>	<b>1,662</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	592	926	911
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	134	140
Provisions	157	462	462
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>749</b>	<b>1,521</b>	<b>1,512</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	139	(1)
Provisions	280	145	145
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>280</b>	<b>284</b>	<b>144</b>
<b>Total Liabilities</b>	<b>1,029</b>	<b>1,805</b>	<b>1,656</b>
<b>Net Assets</b>	<b>(287)</b>	<b>465</b>	<b>5</b>
<b>Equity</b>			
Accumulated Funds	(287)	465	5
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(287)</b>	<b>465</b>	<b>5</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	5,458	4,269	5,791
Personnel Services	...	...	...
Grants and Subsidies	4,084	5,371	372
Finance Costs	...	(7)	3
Equivalent Income Tax	...	...	...
Other Payments	3,615	4,457	3,884
<b>Total Payments</b>	<b>13,157</b>	<b>14,090</b>	<b>10,050</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,822	11,822	8,037
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(0)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,360	1,531	1,738
Other Receipts	...	943	...
<b>Total Receipts</b>	<b>13,182</b>	<b>14,296</b>	<b>9,775</b>
<b>Net Cash Flows From Operating Activities</b>	<b>25</b>	<b>206</b>	<b>(275)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(25)	(24)	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	1	(5)	1
<b>Net Cash Flows From Investing Activities</b>	<b>(24)</b>	<b>(30)</b>	<b>(49)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(129)	(134)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(129)</b>	<b>(134)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1</b>	<b>47</b>	<b>(458)</b>
Opening Cash and Cash Equivalents	372	1,535	1,582
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>373</b>	<b>1,582</b>	<b>1,124</b>

## 4. PLANNING, INDUSTRY AND ENVIRONMENT CLUSTER

### 4.1 Agency Expense Summary

Planning, Industry and Environment cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20	2020-21	Change	2019-20	2020-21	Change
	Est. Actual	Budget		Est. Actual	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Planning, Industry and Environment</b> <sup>(b) (c)</sup>	3,978.1	4,876.9	22.6	805.3	552.5	(31.4)
Cluster Grants .....	679.8	619.2	(8.9)	...	...	...
<b>Total Principal Agency</b> <sup>(d)</sup>	<b>4,657.9</b>	<b>5,496.0</b>	<b>18.0</b>	<b>805.3</b>	<b>552.5</b>	<b>(31.4)</b>
<b>Cluster Agencies</b>						
Environment Protection Authority <sup>(e)</sup> .....	174.1	213.6	22.7	5.2	9.5	83.4
Environmental Trust <sup>(c)</sup> .....	55.6	73.4	32.1	...	...	...
Natural Resources Commission .....	8.7	8.6	(1.4)	...	...	...
Royal Botanic Gardens and Domain Trust <sup>(f)</sup> ...	57.2	61.4	7.4	9.8	43.6	345.0
Sydney Olympic Park Authority <sup>(g)</sup> .....	198.9	182.5	(8.3)	61.3	75.6	23.3
Aboriginal Housing Office <sup>(c)</sup> .....	108.9	142.8	31.1	53.4	85.0	59.1
Biodiversity Conservation Trust of NSW .....	43.1	38.4	(10.9)	0.1	15.1	N/A
Centennial Park and Moore Park Trust <sup>(h)</sup> .....	35.1	36.8	4.9	4.1	12.2	198.9
Hunter and Central Coast Development Corporation <sup>(i)</sup> .....	81.2	50.2	(38.1)	0.1	8.5	N/A
Lands Administration Ministerial Corporation ..	4.1	4.7	14.0	0.5	...	N/A
Luna Park Reserve Trust .....	3.1	2.1	(31.0)	0.4	...	N/A
Planning Ministerial Corporation <sup>(i)</sup> .....	35.1	90.8	159.1	28.3	120.9	327.5
Property NSW <sup>(c) (k)</sup> .....	411.9	462.4	12.3	448.2	26.7	(94.0)
Water Administration Ministerial Corporation .	66.7	48.3	(27.7)	0.7	...	N/A
Western Sydney Parklands Trust <sup>(c) (l)</sup> .....	14.5	17.2	18.8	32.9	42.8	29.8
<b>Total Cluster Agencies</b> <sup>(m)</sup>	<b>1,298.0</b>	<b>1,433.2</b>	<b>10.4</b>	<b>645.0</b>	<b>439.8</b>	<b>(31.8)</b>

(a) This table shows expenses on an uneliminated basis.

(b) The Local Land Services, New South Wales Rural Assistance Authority, Regional Growth NSW Development Corporation and NSW Food Authority was transferred to the newly established Regional NSW cluster, effective 2 April 2020.

(c) Increase in expenses mainly due to COVID-19 stimulus measures.

(d) Personnel Services from Office of Sport (related to Venues management functions) moved to Department of Planning, Industry and Environment (DPIE), 1 July 2019.

(e) Waste programs and staffing budget, including the Container Deposit Scheme were transferred from Environment Protection Authority (EPA) Staff Agency to DPIE from September 2019. Most functions have since transferred back to EPA, effective 1 August 2020, parts remain in DPIE.

(f) Increase capital expenditure mainly related to Australian Institute of Botanic Science.

(g) Decrease in expenses due to the completion of various upgrade works. Increase in capital expenditure mainly due to critical works and maintenance on Stadium Australia.

(h) Increase in capital expenditure mainly related to minor works and various park upgrade projects.

(i) Decrease in expenses due to a combination of items including changes in accounting treatment, project expenditure and the timing of land disposals. Increase in capital expenditure mainly due to the reclassification of public infrastructure built on the corporation's land.

(j) Increase in expenses as a result of underspend in 2019-20 due to delays in land acquisition. Increase in capital expenditure mainly due to land acquisition for open spaces, the Cumberland Plain Conservation Plan and a transport project. Also, underspend in 2019-20 due to delays arising from COVID-19.

(k) Capital expenditure includes a one-off adjustment in 2019-20 for sub-lease arrangements under AASB 16 Leases accounting standard coming into effect in 2019-20.

(l) Increase mainly due to NSW Motor Sports Strategy capital project.

(m) This total excludes an additional \$51.5 million for 2020-21 budget in other funds and trusts within the cluster. The \$51.5m includes transfer in of persons employed in DPIE who are principally involved in providing support to the Office of the Independent Planning Commission, effective 1 July 2020.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 4.2 Financial Statements

### Department of Planning, Industry and Environment

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,481,413	1,500,432	1,224,518
Personnel Services Expenses	4,472	...	...
Other Operating Expenses	896,441	775,367	785,637
Grants and Subsidies	2,492,311	2,116,739	3,179,215
Appropriation Expense	...	...	...
Depreciation and Amortisation	274,546	255,601	263,938
Finance Costs	5,763	9,726	20,239
Other Expenses	0	(0)	22,484
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,154,946</b>	<b>4,657,865</b>	<b>5,496,031</b>
<b>Revenue</b>			
Appropriation Revenue	3,183,305	3,009,671	3,680,784
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	52,237	75,761	40,306
Transfers to the Crown Entity	(62,434)	(54,411)	(62,223)
Sales of Goods and Services	1,043,465	991,688	825,414
Grants and Contributions	817,146	668,823	512,555
Investment Revenue	18,238	24,076	16,888
Retained Taxes, Fees and Fines	8,764	11,462	9,150
Other Revenue	92,868	113,282	110,463
<b>Total Revenue</b>	<b>5,153,589</b>	<b>4,840,352</b>	<b>5,119,606</b>
Gain/(Loss) on Disposal of Non Current Assets	20,711	(19,327)	20,716
Other Gains/(Losses)	(100)	(56,948)	(100)
<b>Net Result</b>	<b>19,254</b>	<b>106,212</b>	<b>(355,809)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,091,879	968,242	738,389
Taxes Receivable	...	...	...
Receivables	396,356	409,354	328,688
Contract Assets	...	(0)	(0)
Inventories	5,035	821	821
Financial Assets at Fair Value	5,199	...	...
Other Financial Assets	...	3,564	3,564
Other	(2,287)	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,496,182</b>	<b>1,381,981</b>	<b>1,071,462</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	128,169	129,233	129,233
Inventories	7,935	10,767	10,767
Financial Assets at Fair Value	10,854	7,322	7,322
Equity Investments	40	6,548	6,548
Property, Plant and Equipment -			
Land and Building	8,089,279	8,524,432	8,493,703
Plant and Equipment	232,146	134,174	114,865
Infrastructure Systems	3,717,486	3,524,490	3,617,683
Investment Properties	...	...	...
Right of Use Assets	193,678	532,565	694,918
Intangibles	486,843	484,804	501,863
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>12,866,430</b>	<b>13,354,337</b>	<b>13,576,904</b>
<b>Total Assets</b>	<b>14,362,612</b>	<b>14,736,317</b>	<b>14,648,365</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	559,584	294,889	302,240
Contract Liabilities	11,766	31,463	31,747
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	59,955	37,152	44,495
Provisions	205,668	183,657	186,282
Other	72,805	47,737	47,737
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>909,778</b>	<b>594,898</b>	<b>612,501</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	165,510	573,878	743,133
Provisions	35,891	33,118	33,118
Other	13	1,961	1,961
<b>Total Non Current Liabilities</b>	<b>201,414</b>	<b>608,956</b>	<b>778,211</b>
<b>Total Liabilities</b>	<b>1,111,192</b>	<b>1,203,854</b>	<b>1,390,712</b>
<b>Net Assets</b>	<b>13,251,420</b>	<b>13,532,464</b>	<b>13,257,654</b>
<b>Equity</b>			
Accumulated Funds	13,198,673	12,893,583	12,530,871
Reserves	52,747	638,881	726,783
Capital Equity	...	...	...
<b>Total Equity</b>	<b>13,251,420</b>	<b>13,532,464</b>	<b>13,257,654</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,425,743	1,401,418	1,183,696
Personnel Services	4,472	...	...
Grants and Subsidies	2,363,587	2,060,670	3,057,695
Finance Costs	4,881	8,952	19,405
Equivalent Income Tax	...	...	...
Other Payments	922,574	963,050	762,382
<b>Total Payments</b>	<b>4,721,257</b>	<b>4,434,090</b>	<b>5,023,178</b>
<b>Receipts</b>			
Appropriation	3,183,305	3,009,671	3,680,784
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	0	...
Cash transfers to the Crown Entity	(62,434)	(69,085)	(62,223)
Sale of Goods and Services	1,040,943	950,003	833,634
Retained Taxes, Fees and Fines	...	...	...
Interest Received	19,030	23,606	16,888
Grants and Contributions	760,706	629,836	481,162
Other Receipts	151,653	235,695	177,765
<b>Total Receipts</b>	<b>5,093,203</b>	<b>4,779,726</b>	<b>5,128,010</b>
<b>Net Cash Flows From Operating Activities</b>	<b>371,946</b>	<b>345,636</b>	<b>104,832</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	42,544	18,145	42,544
Purchases of Property, Plant and Equipment	(416,231)	(189,845)	(281,591)
Proceeds from Sale of Investments	...	8,062	...
Purchases of Investments	...	(6,852)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(29,376)	(33,954)	(41,793)
<b>Net Cash Flows From Investing Activities</b>	<b>(403,063)</b>	<b>(204,445)</b>	<b>(280,840)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	(2,300)	...
Repayment of Borrowings and Advances	(60,015)	(39,792)	(53,845)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(60,015)</b>	<b>(42,092)</b>	<b>(53,845)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(91,132)</b>	<b>99,099</b>	<b>(229,853)</b>
Opening Cash and Cash Equivalents	357,578	439,106	968,242
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	825,433	430,036	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,091,879</b>	<b>968,242</b>	<b>738,389</b>

## Environment Protection Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	100,852	84,089	105,945
Personnel Services Expenses	...	...	...
Other Operating Expenses	79,608	44,141	58,455
Grants and Subsidies	70,521	42,796	44,518
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,469	2,987	4,626
Finance Costs	61	55	76
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>255,511</b>	<b>174,068</b>	<b>213,621</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	216,065	112,167	176,705
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,454	2,879	6,176
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	33,181	31,945	31,748
Grants and Contributions	5,224	26,889	4,842
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	422	1,216	408
Other Revenue	(0)	276	16
<b>Total Revenue</b>	<b>261,346</b>	<b>175,371</b>	<b>219,895</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(372)	...
Other Gains/(Losses)	...	(118)	...
<b>Net Result</b>	<b>5,835</b>	<b>813</b>	<b>6,274</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	14,090	27,494	28,621
Taxes Receivable	...	...	...
Receivables	6,045	5,067	5,067
Contract Assets	...	5,228	5,228
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>20,135</b>	<b>37,789</b>	<b>38,916</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,370	4,182	4,166
Plant and Equipment	3,077	1,948	1,645
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	2,255	2,414	2,166
Intangibles	19,256	11,191	16,777
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>28,958</b>	<b>19,735</b>	<b>24,754</b>
<b>Total Assets</b>	<b>49,092</b>	<b>57,524</b>	<b>63,670</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,896	9,972	9,972
Contract Liabilities	...	365	365
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	419	527	474
Provisions	9,316	10,677	10,677
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>16,631</b>	<b>21,542</b>	<b>21,489</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,867	1,905	1,739
Provisions	238	582	582
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>2,105</b>	<b>2,488</b>	<b>2,322</b>
<b>Total Liabilities</b>	<b>18,736</b>	<b>24,029</b>	<b>23,810</b>
<b>Net Assets</b>	<b>30,356</b>	<b>33,494</b>	<b>39,859</b>
<b>Equity</b>			
Accumulated Funds	28,869	32,187	38,461
Reserves	1,487	1,307	1,398
Capital Equity	...	...	...
<b>Total Equity</b>	<b>30,356</b>	<b>33,494</b>	<b>39,859</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	94,397	78,785	99,770
Personnel Services	...	...	...
Grants and Subsidies	70,521	41,621	44,518
Finance Costs	61	55	76
Equivalent Income Tax	...	...	...
Other Payments	76,603	46,755	58,455
<b>Total Payments</b>	<b>241,583</b>	<b>167,216</b>	<b>202,819</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	216,065	112,167	176,705
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	33,181	31,985	31,748
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	5,224	22,025	4,842
Other Receipts	417	6,359	424
<b>Total Receipts</b>	<b>254,887</b>	<b>172,536</b>	<b>213,719</b>
<b>Net Cash Flows From Operating Activities</b>	<b>13,304</b>	<b>5,320</b>	<b>10,900</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(550)	(563)	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(11,277)	(4,425)	(9,061)
<b>Net Cash Flows From Investing Activities</b>	<b>(11,827)</b>	<b>(4,988)</b>	<b>(9,111)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(384)	(496)	(662)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(384)</b>	<b>(496)</b>	<b>(662)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,093</b>	<b>(164)</b>	<b>1,127</b>
Opening Cash and Cash Equivalents	12,997	27,658	27,494
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>14,090</b>	<b>27,494</b>	<b>28,621</b>

## Environmental Trust

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,464	4,874	5,700
Grants and Subsidies	51,353	50,682	67,704
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>56,817</b>	<b>55,556</b>	<b>73,404</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	49,510	44,345	67,760
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	2,494	2,500	2,440
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	1,283	...
Other Revenue	2,988	7,929	1,952
<b>Total Revenue</b>	<b>54,991</b>	<b>56,058</b>	<b>72,152</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(283)	...
<b>Net Result</b>	<b>(1,826)</b>	<b>219</b>	<b>(1,252)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,100	4,081	2,829
Taxes Receivable	...	...	...
Receivables	1,131	3,068	3,068
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,231</b>	<b>7,150</b>	<b>5,898</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>2,231</b>	<b>7,150</b>	<b>5,898</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	378	3,387	3,387
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>378</b>	<b>3,387</b>	<b>3,387</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>378</b>	<b>3,387</b>	<b>3,387</b>
<b>Net Assets</b>	<b>1,854</b>	<b>3,762</b>	<b>2,510</b>
<b>Equity</b>			
Accumulated Funds	1,854	3,762	2,510
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,854</b>	<b>3,762</b>	<b>2,510</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	51,353	50,682	67,704
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	5,802	6,229	5,700
<b>Total Payments</b>	<b>57,155</b>	<b>56,911</b>	<b>73,404</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	49,510	44,345	67,760
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(283)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	2,494	2,500	2,440
Other Receipts	2,988	9,555	1,952
<b>Total Receipts</b>	<b>54,991</b>	<b>56,117</b>	<b>72,152</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,164)</b>	<b>(793)</b>	<b>(1,252)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,164)</b>	<b>(793)</b>	<b>(1,252)</b>
Opening Cash and Cash Equivalents	3,264	4,874	4,081
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,100</b>	<b>4,081</b>	<b>2,829</b>

## Natural Resources Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,208	4,445	4,169
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,590	3,531	3,611
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	468	562	618
Finance Costs	264	144	162
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>8,530</b>	<b>8,683</b>	<b>8,560</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	6,999	5,245	6,810
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	55	149	56
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	1,754	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	1,158	1,185	...
<b>Total Revenue</b>	<b>8,212</b>	<b>8,333</b>	<b>6,866</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(2)	...
Other Gains/(Losses)	...	(912)	...
<b>Net Result</b>	<b>(318)</b>	<b>(1,264)</b>	<b>(1,694)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	444	1,080	45
Taxes Receivable	...	...	...
Receivables	40	193	193
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>484</b>	<b>1,273</b>	<b>238</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	757	813	644
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	7,096	4,856	4,407
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>7,853</b>	<b>5,669</b>	<b>5,051</b>
<b>Total Assets</b>	<b>8,336</b>	<b>6,943</b>	<b>5,290</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	266	1,013	1,341
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	187	313	345
Provisions	199	496	496
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>652</b>	<b>1,822</b>	<b>2,182</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,019	5,510	5,191
Provisions	128	153	153
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>7,147</b>	<b>5,663</b>	<b>5,344</b>
<b>Total Liabilities</b>	<b>7,799</b>	<b>7,485</b>	<b>7,526</b>
<b>Net Assets</b>	<b>537</b>	<b>(542)</b>	<b>(2,236)</b>
<b>Equity</b>			
Accumulated Funds	537	(542)	(2,236)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>537</b>	<b>(542)</b>	<b>(2,236)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,177	4,142	3,812
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	264	142	162
Equivalent Income Tax	...	...	...
Other Payments	3,590	3,332	3,583
<b>Total Payments</b>	<b>8,030</b>	<b>7,616</b>	<b>7,558</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	6,999	5,245	6,810
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	1,754	...
Other Receipts	1,158	1,545	...
<b>Total Receipts</b>	<b>8,157</b>	<b>8,544</b>	<b>6,810</b>
<b>Net Cash Flows From Operating Activities</b>	<b>127</b>	<b>928</b>	<b>(748)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(176)	(307)	(287)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(176)</b>	<b>(307)</b>	<b>(287)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(49)</b>	<b>621</b>	<b>(1,035)</b>
Opening Cash and Cash Equivalents	493	459	1,080
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>444</b>	<b>1,080</b>	<b>45</b>

## Royal Botanic Gardens and Domain Trust

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	1,634	...
Personnel Services Expenses	30,183	26,339	32,497
Other Operating Expenses	22,312	22,640	22,195
Grants and Subsidies	1	103	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,571	6,462	6,726
Finance Costs	7	5	4
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>59,074</b>	<b>57,182</b>	<b>61,422</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	27,672	41,525	31,568
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	1,634	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	19,841	17,554	13,881
Grants and Contributions	37,859	18,631	50,387
Investment Revenue	116	63	59
Retained Taxes, Fees and Fines	1,153	726	783
Other Revenue	1,550	1,194	677
<b>Total Revenue</b>	<b>88,192</b>	<b>81,327</b>	<b>97,353</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(573)	...
Other Gains/(Losses)	...	(214)	(331)
<b>Net Result</b>	<b>29,118</b>	<b>23,358</b>	<b>35,601</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,895	41,599	5,666
Taxes Receivable	...	...	...
Receivables	2,026	2,743	2,390
Contract Assets	...	...	...
Inventories	16	87	85
Financial Assets at Fair Value	...	...	...
Other Financial Assets	2,668	1,401	9,328
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>10,605</b>	<b>45,830</b>	<b>17,470</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	427,692	400,598	440,899
Plant and Equipment	357,336	385,245	388,225
Infrastructure Systems	95,363	96,008	103,910
Investment Properties	...	...	...
Right of Use Assets	222	322	261
Intangibles	1,012	2,941	2,700
Other Assets	8,435	8,973	9,644
<b>Total Non Current Assets</b>	<b>890,060</b>	<b>894,088</b>	<b>945,638</b>
<b>Total Assets</b>	<b>900,665</b>	<b>939,918</b>	<b>963,108</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	5,490	25,758	3,626
Contract Liabilities	651	2,175	2,419
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	121	95	78
Provisions	2,889	3,020	2,913
Other	915	1,567	1,500
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>10,066</b>	<b>32,615</b>	<b>10,535</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	767	816	877
Contract Liabilities	1,352	1,397	745
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	101	230	183
Provisions	62	78	67
Other	...	282	...
<b>Total Non Current Liabilities</b>	<b>2,282</b>	<b>2,803</b>	<b>1,872</b>
<b>Total Liabilities</b>	<b>12,348</b>	<b>35,417</b>	<b>12,407</b>
<b>Net Assets</b>	<b>888,317</b>	<b>904,500</b>	<b>950,701</b>
<b>Equity</b>			
Accumulated Funds	499,582	521,707	557,459
Reserves	388,735	382,794	393,242
Capital Equity	...	...	...
<b>Total Equity</b>	<b>888,317</b>	<b>904,500</b>	<b>950,701</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	30,183	26,339	32,497
Grants and Subsidies	1	103	...
Finance Costs	2	5	...
Equivalent Income Tax	...	...	...
Other Payments	25,899	8,658	53,899
<b>Total Payments</b>	<b>56,086</b>	<b>35,104</b>	<b>86,396</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	27,672	41,525	31,568
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	19,840	17,192	13,392
Retained Taxes, Fees and Fines	...	...	...
Interest Received	54	63	59
Grants and Contributions	35,469	12,147	45,870
Other Receipts	6,391	6,290	11,154
<b>Total Receipts</b>	<b>89,427</b>	<b>77,216</b>	<b>102,043</b>
<b>Net Cash Flows From Operating Activities</b>	<b>33,341</b>	<b>42,112</b>	<b>15,647</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	23	...
Purchases of Property, Plant and Equipment	(32,484)	(8,844)	(43,526)
Proceeds from Sale of Investments	...	1,235	...
Purchases of Investments	(1)	(26)	(7,927)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(817)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(32,485)</b>	<b>(8,429)</b>	<b>(51,453)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(129)	(112)	(126)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(129)</b>	<b>(112)</b>	<b>(126)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>728</b>	<b>33,570</b>	<b>(35,933)</b>
Opening Cash and Cash Equivalents	5,167	8,029	41,599
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,895</b>	<b>41,599</b>	<b>5,666</b>

## Sydney Olympic Park Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	20,858	30,238	32,238
Other Operating Expenses	46,033	49,116	45,481
Grants and Subsidies	25,500	25,501	4,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	61,939	93,988	100,142
Finance Costs	77	64	104
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>154,407</b>	<b>198,907</b>	<b>182,465</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	16,103	32,649	77,212
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	54,110	40,294	38,015
Grants and Contributions	19,139	18,268	1,979
Investment Revenue	1,852	1,891	2,026
Retained Taxes, Fees and Fines	599	537	599
Other Revenue	46,837	20,090	11,813
<b>Total Revenue</b>	<b>138,639</b>	<b>113,729</b>	<b>131,645</b>
Gain/(Loss) on Disposal of Non Current Assets	11,500	(151)	...
Other Gains/(Losses)	...	(9)	...
<b>Net Result</b>	<b>(4,268)</b>	<b>(85,338)</b>	<b>(50,820)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	28,870	72,349	49,509
Taxes Receivable	...	...	...
Receivables	22,432	9,945	5,546
Contract Assets	...	...	...
Inventories	90	64	64
Financial Assets at Fair Value	88,906	...	680
Other Financial Assets	...	1,351	1,751
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>140,298</b>	<b>83,708</b>	<b>57,549</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	65,008	42,169	(0)
Inventories	...	...	...
Financial Assets at Fair Value	...	72,277	71,877
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,437,645	2,102,273	2,262,985
Plant and Equipment	51,930	140,473	170,869
Infrastructure Systems	296,367	383,791	375,158
Investment Properties	...	...	...
Right of Use Assets	2,016	1,011	894
Intangibles	...	...	...
Other Assets	556,726	122,853	7,683
<b>Total Non Current Assets</b>	<b>2,409,692</b>	<b>2,864,847</b>	<b>2,889,466</b>
<b>Total Assets</b>	<b>2,549,990</b>	<b>2,948,555</b>	<b>2,947,015</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	12,662	14,461	14,461
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	127	72	391
Provisions	3,225	3,947	3,947
Other	2,645	4,100	4,100
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>18,659</b>	<b>22,580</b>	<b>22,899</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,960	1,558	2,848
Provisions	79	106	106
Other	1,616	...	...
<b>Total Non Current Liabilities</b>	<b>3,655</b>	<b>1,664</b>	<b>2,954</b>
<b>Total Liabilities</b>	<b>22,314</b>	<b>24,244</b>	<b>25,853</b>
<b>Net Assets</b>	<b>2,527,676</b>	<b>2,924,311</b>	<b>2,921,162</b>
<b>Equity</b>			
Accumulated Funds	1,350,980	1,593,889	1,580,714
Reserves	1,176,697	1,330,422	1,340,448
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,527,676</b>	<b>2,924,311</b>	<b>2,921,162</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	20,858	30,238	32,238
Grants and Subsidies	25,500	25,501	4,500
Finance Costs	77	64	104
Equivalent Income Tax	...	...	...
Other Payments	56,063	24,223	45,481
<b>Total Payments</b>	<b>102,498</b>	<b>80,026</b>	<b>82,323</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	16,103	32,649	77,212
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	54,110	43,998	38,015
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,345	1,665	1,346
Grants and Contributions	2,048	5,107	1,979
Other Receipts	13,140	31,497	14,912
<b>Total Receipts</b>	<b>86,745</b>	<b>114,916</b>	<b>133,465</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(15,753)</b>	<b>34,890</b>	<b>51,142</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	11,500	2,400	...
Purchases of Property, Plant and Equipment	(23,587)	(58,807)	(75,591)
Proceeds from Sale of Investments	...	27,991	...
Purchases of Investments	...	(9,400)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(12,087)</b>	<b>(37,816)</b>	<b>(75,591)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	1,462
Repayment of Borrowings and Advances	(52)	(43)	147
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(52)</b>	<b>(43)</b>	<b>1,609</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(27,892)</b>	<b>(2,969)</b>	<b>(22,840)</b>
Opening Cash and Cash Equivalents	56,762	75,317	72,349
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>28,870</b>	<b>72,349</b>	<b>49,509</b>

## Aboriginal Housing Office

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	15,285	15,570	16,766
Other Operating Expenses	61,281	59,765	67,233
Grants and Subsidies	25,019	12,646	37,141
Appropriation Expense	...	...	...
Depreciation and Amortisation	21,318	20,902	21,641
Finance Costs	51	11	6
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>122,954</b>	<b>108,895</b>	<b>142,787</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	11	32,843
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	55,984	56,131	56,104
Grants and Contributions	71,585	68,696	98,742
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	33,660	9,442
<b>Total Revenue</b>	<b>127,568</b>	<b>158,499</b>	<b>197,131</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(6,084)	...
Other Gains/(Losses)	(1,453)	(4,805)	(7,509)
<b>Net Result</b>	<b>3,161</b>	<b>38,716</b>	<b>46,834</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,874	10,152	2,005
Taxes Receivable	...	...	...
Receivables	1,500	3,727	3,829
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,374</b>	<b>13,879</b>	<b>5,834</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	2,164,637	2,164,811	2,219,634
Plant and Equipment	1,140	215	660
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,875	518	137
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,167,652</b>	<b>2,165,543</b>	<b>2,220,430</b>
<b>Total Assets</b>	<b>2,173,026</b>	<b>2,179,422</b>	<b>2,226,265</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	24,608	17,520	18,083
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	348	397	243
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>24,956</b>	<b>17,917</b>	<b>18,326</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,577	230	(1)
Provisions	302	11,435	11,435
Other	213	213	213
<b>Total Non Current Liabilities</b>	<b>2,092</b>	<b>11,878</b>	<b>11,647</b>
<b>Total Liabilities</b>	<b>27,048</b>	<b>29,795</b>	<b>29,973</b>
<b>Net Assets</b>	<b>2,145,978</b>	<b>2,149,628</b>	<b>2,196,292</b>
<b>Equity</b>			
Accumulated Funds	983,019	1,039,658	1,086,492
Reserves	1,162,959	1,109,970	1,109,800
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,145,978</b>	<b>2,149,628</b>	<b>2,196,292</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	1	...
Personnel Services	15,285	15,570	16,766
Grants and Subsidies	25,019	12,646	37,141
Finance Costs	51	11	6
Equivalent Income Tax	...	...	...
Other Payments	61,329	56,332	70,141
<b>Total Payments</b>	<b>101,684</b>	<b>84,561</b>	<b>124,054</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	11	32,843
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	55,984	55,418	56,104
Retained Taxes, Fees and Fines	(553)	...	(553)
Interest Received	...	...	...
Grants and Contributions	71,585	65,546	96,041
Other Receipts	(71)	15,437	9,331
<b>Total Receipts</b>	<b>126,944</b>	<b>136,413</b>	<b>193,766</b>
<b>Net Cash Flows From Operating Activities</b>	<b>25,260</b>	<b>51,852</b>	<b>69,712</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	1,960	1,185	3,190
Purchases of Property, Plant and Equipment	(35,312)	(52,982)	(80,665)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(33,352)</b>	<b>(51,797)</b>	<b>(77,475)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(329)	(365)	(385)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(329)</b>	<b>(365)</b>	<b>(385)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(8,421)</b>	<b>(310)</b>	<b>(8,148)</b>
Opening Cash and Cash Equivalents	12,295	10,463	10,152
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,874</b>	<b>10,152</b>	<b>2,005</b>

## Biodiversity Conservation Trust of NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	11,482	12,920	14,682
Other Operating Expenses	6,409	24,197	14,127
Grants and Subsidies	13,425	5,846	9,492
Appropriation Expense	...	...	...
Depreciation and Amortisation	3	111	86
Finance Costs	...	9	6
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,319</b>	<b>43,084</b>	<b>38,393</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	15,240	15,240	20,487
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	439	66	(6)
Grants and Contributions	53,162	57,835	55,635
Investment Revenue	499	(3,033)	4,546
Retained Taxes, Fees and Fines	995	...	(23)
Other Revenue	499	639	1,259
<b>Total Revenue</b>	<b>70,834</b>	<b>70,748</b>	<b>81,898</b>
Gain/(Loss) on Disposal of Non Current Assets	...	291	...
Other Gains/(Losses)	...	620	...
<b>Net Result</b>	<b>39,515</b>	<b>28,576</b>	<b>43,505</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	86,209	37,571	81,084
Taxes Receivable	...	...	...
Receivables	314	73	73
Contract Assets	...	...	...
Inventories	30,000	26,406	26,406
Financial Assets at Fair Value	...	76,153	76,153
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	13,213	9,696	9,696
<b>Total Current Assets</b>	<b>129,737</b>	<b>149,898</b>	<b>193,411</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	2,548	67	67
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	8	217	215
Intangibles	2,500	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>5,056</b>	<b>285</b>	<b>283</b>
<b>Total Assets</b>	<b>134,793</b>	<b>150,183</b>	<b>193,694</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,694	1,933	1,933
Contract Liabilities	...	290	290
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4	112	105
Provisions	382	28,191	28,191
Other	0	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,079</b>	<b>30,526</b>	<b>30,519</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3	111	124
Provisions	...	29	29
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3</b>	<b>139</b>	<b>152</b>
<b>Total Liabilities</b>	<b>2,082</b>	<b>30,665</b>	<b>30,671</b>
<b>Net Assets</b>	<b>132,711</b>	<b>119,518</b>	<b>163,023</b>
<b>Equity</b>			
Accumulated Funds	132,711	119,518	163,023
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>132,711</b>	<b>119,518</b>	<b>163,023</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	(29)	...
Personnel Services	11,482	12,920	14,682
Grants and Subsidies	13,425	5,846	9,492
Finance Costs	...	9	6
Equivalent Income Tax	...	...	...
Other Payments	27,430	26,411	14,127
<b>Total Payments</b>	<b>52,337</b>	<b>45,158</b>	<b>38,307</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	15,240	15,240	20,487
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	439	66	(6)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	499	346	4,546
Grants and Contributions	53,162	58,125	55,635
Other Receipts	1,494	5,308	1,236
<b>Total Receipts</b>	<b>70,834</b>	<b>79,086</b>	<b>81,898</b>
<b>Net Cash Flows From Operating Activities</b>	<b>18,497</b>	<b>33,927</b>	<b>43,591</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15,000	3,143	15,000
Purchases of Property, Plant and Equipment	(17,500)	(27)	(15,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(79,532)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,500)	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(5,000)</b>	<b>(76,415)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4)	(98)	(78)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4)</b>	<b>(98)</b>	<b>(78)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>13,493</b>	<b>(42,586)</b>	<b>43,513</b>
Opening Cash and Cash Equivalents	72,716	80,157	37,571
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>86,209</b>	<b>37,571</b>	<b>81,084</b>

## Centennial Park and Moore Park Trust

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	443	...
Personnel Services Expenses	7,688	6,368	6,790
Other Operating Expenses	19,875	21,049	22,199
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,417	7,258	7,851
Finance Costs	2	1	3
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>34,981</b>	<b>35,119</b>	<b>36,843</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	4,175	10,349	7,490
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	443	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	28,923	23,217	26,123
Grants and Contributions	4,211	3,088	4,871
Investment Revenue	119	114	54
Retained Taxes, Fees and Fines	419	201	357
Other Revenue	1,000	2,581	709
<b>Total Revenue</b>	<b>38,847</b>	<b>39,993</b>	<b>39,604</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(361)	...
Other Gains/(Losses)	...	(1,335)	(2,150)
<b>Net Result</b>	<b>3,866</b>	<b>3,178</b>	<b>611</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,087	12,749	1,707
Taxes Receivable	...	...	...
Receivables	2,797	4,207	1,671
Contract Assets	...	...	...
Inventories	218	174	197
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	2,909	4,000
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,102</b>	<b>20,040</b>	<b>7,575</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	755,537	744,731	756,365
Plant and Equipment	365	1,285	1,073
Infrastructure Systems	472,723	458,314	472,435
Investment Properties	...	...	...
Right of Use Assets	103	104	143
Intangibles	1,949	1,301	1,052
Other Assets	2,915	...	1,365
<b>Total Non Current Assets</b>	<b>1,233,592</b>	<b>1,205,735</b>	<b>1,232,431</b>
<b>Total Assets</b>	<b>1,238,694</b>	<b>1,225,775</b>	<b>1,240,007</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,762	6,313	3,524
Contract Liabilities	...	799	677
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	63	40	43
Provisions	739	651	668
Other	2,058	963	455
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>6,622</b>	<b>8,767</b>	<b>5,366</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	265	...	0
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	40	65	100
Provisions	...	11	11
Other	...	79	...
<b>Total Non Current Liabilities</b>	<b>305</b>	<b>155</b>	<b>111</b>
<b>Total Liabilities</b>	<b>6,927</b>	<b>8,922</b>	<b>5,477</b>
<b>Net Assets</b>	<b>1,231,767</b>	<b>1,216,853</b>	<b>1,234,529</b>
<b>Equity</b>			
Accumulated Funds	667,973	668,728	668,959
Reserves	563,795	548,124	565,570
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,231,767</b>	<b>1,216,853</b>	<b>1,234,529</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	7,688	6,368	6,790
Grants and Subsidies	...	...	...
Finance Costs	1	1	3
Equivalent Income Tax	...	...	...
Other Payments	17,802	24,864	31,580
<b>Total Payments</b>	<b>25,491</b>	<b>31,233</b>	<b>38,373</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	4,175	10,349	7,490
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	28,329	20,690	25,887
Retained Taxes, Fees and Fines	...	...	...
Interest Received	119	114	54
Grants and Contributions	2,922	1,345	775
Other Receipts	(2,716)	9,380	6,359
<b>Total Receipts</b>	<b>32,829</b>	<b>41,878</b>	<b>40,565</b>
<b>Net Cash Flows From Operating Activities</b>	<b>7,338</b>	<b>10,645</b>	<b>2,192</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(11,368)	(3,967)	(12,079)
Proceeds from Sale of Investments	...	1,772	3,909
Purchases of Investments	...	(63)	(5,000)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(11,368)</b>	<b>(2,258)</b>	<b>(13,170)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(65)	(61)	(64)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(65)</b>	<b>(61)</b>	<b>(64)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,095)</b>	<b>8,326</b>	<b>(11,042)</b>
Opening Cash and Cash Equivalents	6,182	4,423	12,749
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,087</b>	<b>12,749</b>	<b>1,707</b>

## Hunter and Central Coast Development Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	11	3	11
Personnel Services Expenses	6,439	4,289	5,034
Other Operating Expenses	61,461	45,293	37,445
Grants and Subsidies	38,113	26,415	6,450
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,029	1,013	1,241
Finance Costs	3	4	15
Other Expenses	...	4,138	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>107,056</b>	<b>81,154</b>	<b>50,196</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	16,997	13,497	6,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	56,684	27,167	34,788
Grants and Contributions	2,562	1,898	2,078
Investment Revenue	649	539	246
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	96	632	1,971
<b>Total Revenue</b>	<b>76,987</b>	<b>43,734</b>	<b>45,464</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(30,068)</b>	<b>(37,421)</b>	<b>(4,732)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	54,948	22,578	35,609
Taxes Receivable	...	...	...
Receivables	1,200	3,283	2,736
Contract Assets	...	...	...
Inventories	9,282	8,188	33,292
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	30,000	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>65,430</b>	<b>64,049</b>	<b>71,638</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	29,468	24,518	16,242
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	14,775	48,742	53,686
Plant and Equipment	92	172	259
Infrastructure Systems	12,303	11,927	42,291
Investment Properties	...	...	...
Right of Use Assets	64	149	1,509
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>56,702</b>	<b>85,508</b>	<b>113,987</b>
<b>Total Assets</b>	<b>122,131</b>	<b>149,557</b>	<b>185,624</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	14,649	5,156	9,427
Contract Liabilities	...	712	712
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	57	147	123
Provisions	460	2,059	2,059
Other	...	31	31
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>15,166</b>	<b>8,104</b>	<b>12,351</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	59	59
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	6	6	1,873
Provisions	30	11,351	11,351
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>36</b>	<b>11,417</b>	<b>13,284</b>
<b>Total Liabilities</b>	<b>15,202</b>	<b>19,521</b>	<b>25,635</b>
<b>Net Assets</b>	<b>106,929</b>	<b>130,037</b>	<b>159,990</b>
<b>Equity</b>			
Accumulated Funds	106,929	99,142	129,095
Reserves	...	30,895	30,895
Capital Equity	...	...	...
<b>Total Equity</b>	<b>106,929</b>	<b>130,037</b>	<b>159,990</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	11	3	11
Personnel Services	6,439	4,289	5,034
Grants and Subsidies	38,113	26,415	6,450
Finance Costs	3	4	15
Equivalent Income Tax	...	...	...
Other Payments	48,257	45,272	42,362
<b>Total Payments</b>	<b>92,823</b>	<b>75,982</b>	<b>53,872</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	16,997	13,497	6,382
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	56,684	21,402	34,788
Retained Taxes, Fees and Fines	...	...	...
Interest Received	604	693	246
Grants and Contributions	2,562	1,898	2,078
Other Receipts	96	12,247	1,323
<b>Total Receipts</b>	<b>76,942</b>	<b>49,738</b>	<b>44,817</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(15,880)</b>	<b>(26,244)</b>	<b>(9,056)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(800)	(42)	(7,872)
Proceeds from Sale of Investments	30,000	...	30,000
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	86
<b>Net Cash Flows From Investing Activities</b>	<b>29,200</b>	<b>(42)</b>	<b>22,214</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(145)	(150)	(127)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(145)</b>	<b>(150)</b>	<b>(127)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>13,175</b>	<b>(26,437)</b>	<b>13,031</b>
Opening Cash and Cash Equivalents	41,773	49,014	22,578
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>54,948</b>	<b>22,578</b>	<b>35,609</b>

## Lands Administration Ministerial Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	178	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,194	2,264	2,129
Grants and Subsidies	1,904	40	1,854
Appropriation Expense	...	...	...
Depreciation and Amortisation	734	1,657	734
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>4,831</b>	<b>4,139</b>	<b>4,716</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	(4,308)	...	(98)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	(100)	(118)	(100)
Sales of Goods and Services	4,484	4,601	4,482
Grants and Contributions	0	159	(0)
Investment Revenue	727	870	717
Retained Taxes, Fees and Fines	(0)	...	0
Other Revenue	...	143	...
<b>Total Revenue</b>	<b>804</b>	<b>5,655</b>	<b>5,000</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(11)	...
Other Gains/(Losses)	(200)	36,718	(200)
<b>Net Result</b>	<b>(4,227)</b>	<b>38,224</b>	<b>84</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	40,257	44,538	47,488
Taxes Receivable	...	...	...
Receivables	2,106	1,506	1,121
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	189	189
Other Financial Assets	...	317	317
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>42,362</b>	<b>46,550</b>	<b>49,114</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	6,312	0	24
Inventories	...	...	...
Financial Assets at Fair Value	...	1,757	1,757
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	147,189	158,276	155,702
Plant and Equipment	181	31	5
Infrastructure Systems	5,108	6,542	6,514
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	28,098	28,098
<b>Total Non Current Assets</b>	<b>158,792</b>	<b>194,703</b>	<b>192,099</b>
<b>Total Assets</b>	<b>201,154</b>	<b>241,253</b>	<b>241,213</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	616	919	796
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	104	118	118
Other	603	347	347
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,323</b>	<b>1,383</b>	<b>1,260</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,323</b>	<b>1,383</b>	<b>1,260</b>
<b>Net Assets</b>	<b>199,831</b>	<b>239,869</b>	<b>239,953</b>
<b>Equity</b>			
Accumulated Funds	199,831	238,113	238,197
Reserves	...	1,756	1,756
Capital Equity	...	...	...
<b>Total Equity</b>	<b>199,831</b>	<b>239,869</b>	<b>239,953</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	201	...
Personnel Services	...	...	...
Grants and Subsidies	440	25	460
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	3,194	6,729	2,252
<b>Total Payments</b>	<b>3,634</b>	<b>6,955</b>	<b>2,712</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	(4,308)	...	(98)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(1,048)	(1,473)	(100)
Sale of Goods and Services	4,484	2,769	4,482
Retained Taxes, Fees and Fines	(200)	(677)	(200)
Interest Received	727	870	717
Grants and Contributions	0	159	(0)
Other Receipts	40	2,178	361
<b>Total Receipts</b>	<b>(304)</b>	<b>3,826</b>	<b>5,161</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(3,938)</b>	<b>(3,129)</b>	<b>2,450</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	500	...	500
Purchases of Property, Plant and Equipment	...	(478)	...
Proceeds from Sale of Investments	...	(113)	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>500</b>	<b>(591)</b>	<b>500</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,438)</b>	<b>(3,719)</b>	<b>2,950</b>
Opening Cash and Cash Equivalents	43,694	48,587	44,538
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(329)	...
<b>Closing Cash and Cash Equivalents</b>	<b>40,257</b>	<b>44,538</b>	<b>47,488</b>

## Luna Park Reserve Trust

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,199	2,204	1,232
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	879	889	901
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,078</b>	<b>3,093</b>	<b>2,133</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	800	900
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,980	1,805	1,120
Grants and Contributions	...	...	...
Investment Revenue	106	11	110
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>2,087</b>	<b>2,616</b>	<b>2,129</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>9</b>	<b>(477)</b>	<b>(4)</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,830	1,429	2,880
Taxes Receivable	...	...	...
Receivables	559	631	633
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,389</b>	<b>2,061</b>	<b>3,512</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	34,063	33,845	33,736
Plant and Equipment	...	...	...
Infrastructure Systems	7,016	8,339	8,001
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>41,079</b>	<b>42,184</b>	<b>41,737</b>
<b>Total Assets</b>	<b>44,468</b>	<b>44,245</b>	<b>45,249</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	444	410	410
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	556
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>444</b>	<b>410</b>	<b>966</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>444</b>	<b>410</b>	<b>966</b>
<b>Net Assets</b>	<b>44,024</b>	<b>43,835</b>	<b>44,283</b>
<b>Equity</b>			
Accumulated Funds	7,810	7,332	7,325
Reserves	36,214	36,503	36,958
Capital Equity	...	...	...
<b>Total Equity</b>	<b>44,024</b>	<b>43,835</b>	<b>44,283</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,030	2,320	1,232
<b>Total Payments</b>	<b>1,030</b>	<b>2,320</b>	<b>1,232</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	800	900
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,980	1,805	1,120
Retained Taxes, Fees and Fines	...	...	...
Interest Received	138	11	110
Grants and Contributions	...	...	...
Other Receipts	(203)	(472)	(3)
<b>Total Receipts</b>	<b>1,916</b>	<b>2,143</b>	<b>2,126</b>
<b>Net Cash Flows From Operating Activities</b>	<b>886</b>	<b>(176)</b>	<b>894</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(397)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(397)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>886</b>	<b>(573)</b>	<b>894</b>
Opening Cash and Cash Equivalents	1,944	2,003	1,429
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,830</b>	<b>1,429</b>	<b>2,324</b>

## Planning Ministerial Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	48	...	48
Personnel Services Expenses	3,579	3,206	3,508
Other Operating Expenses	12,795	11,662	12,533
Grants and Subsidies	78,500	11,664	59,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	799	2,209	1,166
Finance Costs	14,556	6,315	14,556
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>110,277</b>	<b>35,055</b>	<b>90,812</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	12,500	4,515	16,526
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,474	2,667	904
Grants and Contributions	19,500	1,278	10,000
Investment Revenue	3,108	251	3,032
Retained Taxes, Fees and Fines	8,716	8,778	8,716
Other Revenue	0	132	0
<b>Total Revenue</b>	<b>45,298</b>	<b>17,621</b>	<b>39,179</b>
Gain/(Loss) on Disposal of Non Current Assets	18,596	66,565	18,596
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(46,383)</b>	<b>49,130</b>	<b>(33,037)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	37,504	82,317	101,674
Taxes Receivable	...	...	...
Receivables	3,337	52,058	2,203
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	6,087	4,266	4,266
Other	...	...	...
Assets Held For Sale	651	...	...
<b>Total Current Assets</b>	<b>47,579</b>	<b>138,640</b>	<b>108,143</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	904	904
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,809,674	1,707,933	1,747,717
Plant and Equipment	792	718	688
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	188	16,330	16,330
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,810,654</b>	<b>1,725,886</b>	<b>1,765,640</b>
<b>Total Assets</b>	<b>1,858,232</b>	<b>1,864,526</b>	<b>1,873,783</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,104	16,976	16,976
Contract Liabilities	...	19	19
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	17,822	23,150	33,150
Provisions	...	56	56
Other	4,708	4,484	4,484
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>30,634</b>	<b>44,685</b>	<b>54,685</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	200,887	146,558	178,852
Provisions	...	17,240	17,240
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>200,887</b>	<b>163,798</b>	<b>196,092</b>
<b>Total Liabilities</b>	<b>231,521</b>	<b>208,483</b>	<b>250,777</b>
<b>Net Assets</b>	<b>1,626,711</b>	<b>1,656,043</b>	<b>1,623,006</b>
<b>Equity</b>			
Accumulated Funds	611,174	690,236	677,199
Reserves	1,015,537	965,807	945,807
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,626,711</b>	<b>1,656,043</b>	<b>1,623,006</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	48	...	48
Personnel Services	3,579	3,206	3,508
Grants and Subsidies	4,000	11,430	4,000
Finance Costs	14,556	6,334	14,556
Equivalent Income Tax	...	...	...
Other Payments	16,795	19,599	16,533
<b>Total Payments</b>	<b>38,978</b>	<b>40,569</b>	<b>38,646</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	12,500	4,515	16,526
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,474	15,122	904
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,108	251	3,032
Grants and Contributions	19,500	1,278	10,000
Other Receipts	12,716	(33,489)	62,571
<b>Total Receipts</b>	<b>49,298</b>	<b>(12,322)</b>	<b>93,034</b>
<b>Net Cash Flows From Operating Activities</b>	<b>10,320</b>	<b>(52,891)</b>	<b>54,388</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	43,596	111,242	43,596
Purchases of Property, Plant and Equipment	(102,000)	(28,286)	(120,920)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(78)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(58,404)</b>	<b>82,878</b>	<b>(77,324)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	25,000	...	42,294
Repayment of Borrowings and Advances	...	4,097	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>25,000</b>	<b>4,097</b>	<b>42,294</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(23,084)</b>	<b>34,084</b>	<b>19,358</b>
Opening Cash and Cash Equivalents	60,588	48,233	82,317
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>37,504</b>	<b>82,317</b>	<b>101,674</b>

## Property NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	19
Personnel Services Expenses	50,980	38,718	20,840
Other Operating Expenses	128,373	232,229	240,214
Grants and Subsidies	94,238	6,814	4,232
Appropriation Expense	...	...	...
Depreciation and Amortisation	70,234	49,499	84,071
Finance Costs	99,722	84,653	113,040
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>443,546</b>	<b>411,913</b>	<b>462,415</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	28,600	30,633	51,412
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	232,530	291,891	246,426
Grants and Contributions	7,000	10,200	2,000
Investment Revenue	71,581	73,528	91,023
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	650	...
<b>Total Revenue</b>	<b>339,711</b>	<b>406,901</b>	<b>390,862</b>
Gain/(Loss) on Disposal of Non Current Assets	309	1,048	7,462
Other Gains/(Losses)	...	(161,782)	16,429
<b>Net Result</b>	<b>(103,526)</b>	<b>(165,746)</b>	<b>(47,663)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	45,265	57,150	38,797
Taxes Receivable	...	...	...
Receivables	48,564	76,856	79,606
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	301,684	338,194	354,935
Other	21,635	29,357	29,790
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>417,147</b>	<b>501,557</b>	<b>503,128</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	77,261	69,109	81,960
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,069,688	921,666	863,783
Plant and Equipment	(4,243)	7,176	6,893
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	587,197	625,563	573,475
Intangibles	1,717	...	...
Other Assets	2,070,646	3,760,763	3,695,562
<b>Total Non Current Assets</b>	<b>3,802,265</b>	<b>5,384,276</b>	<b>5,221,673</b>
<b>Total Assets</b>	<b>4,219,412</b>	<b>5,885,834</b>	<b>5,724,801</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	30,785	44,020	44,962
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	339,568	339,369	344,436
Provisions	30,930	49,861	50,287
Other	14,761	52	52
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>416,044</b>	<b>433,301</b>	<b>439,737</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,440,979	4,107,273	4,043,548
Provisions	191,721	190,457	185,746
Other	50,457	142	142
<b>Total Non Current Liabilities</b>	<b>2,683,157</b>	<b>4,297,872</b>	<b>4,229,436</b>
<b>Total Liabilities</b>	<b>3,099,201</b>	<b>4,731,174</b>	<b>4,669,173</b>
<b>Net Assets</b>	<b>1,120,211</b>	<b>1,154,660</b>	<b>1,055,628</b>
<b>Equity</b>			
Accumulated Funds	775,467	1,035,125	936,093
Reserves	344,744	119,535	119,535
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,120,211</b>	<b>1,154,660</b>	<b>1,055,628</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	19
Personnel Services	50,980	38,718	20,840
Grants and Subsidies	9,238	6,814	4,232
Finance Costs	99,435	84,453	112,791
Equivalent Income Tax	...	...	...
Other Payments	123,694	227,742	249,426
<b>Total Payments</b>	<b>283,348</b>	<b>357,728</b>	<b>387,308</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	28,600	30,633	51,412
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(10,590)	...	(81,580)
Sale of Goods and Services	232,224	271,557	246,113
Retained Taxes, Fees and Fines	...	...	...
Interest Received	65,924	73,528	85,405
Grants and Contributions	7,000	10,200	2,000
Other Receipts	(835)	(9,215)	6,085
<b>Total Receipts</b>	<b>322,323</b>	<b>376,703</b>	<b>309,435</b>
<b>Net Cash Flows From Operating Activities</b>	<b>38,975</b>	<b>18,974</b>	<b>(77,873)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	1,109	14,504	84,262
Purchases of Property, Plant and Equipment	220,995	1,430,339	309,973
Proceeds from Sale of Investments	302,148	314,286	366,466
Purchases of Investments	(232,564)	(1,454,818)	(315,162)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	3,849	...	(688)
<b>Net Cash Flows From Investing Activities</b>	<b>295,536</b>	<b>304,311</b>	<b>444,851</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(335,666)	(331,989)	(385,330)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(335,666)</b>	<b>(331,989)</b>	<b>(385,330)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,154)</b>	<b>(8,703)</b>	<b>(18,353)</b>
Opening Cash and Cash Equivalents	46,419	65,853	57,150
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>45,265</b>	<b>57,150</b>	<b>38,797</b>

## Water Administration Ministerial Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	43,780	49,325	43,977
Grants and Subsidies	...	12,526	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,308	4,894	4,308
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>48,088</b>	<b>66,745</b>	<b>48,285</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	(278)	...	(89)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	44,057	43,362	44,058
Grants and Contributions	...	11,068	...
Investment Revenue	...	77	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>43,779</b>	<b>54,507</b>	<b>43,969</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(20)	...
<b>Net Result</b>	<b>(4,309)</b>	<b>(12,258)</b>	<b>(4,317)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	(1)	...	(9)
Taxes Receivable	...	...	...
Receivables	(740)	156	156
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	3,465	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,724</b>	<b>156</b>	<b>148</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	6,731	0	(144)
Plant and Equipment	157	50	(34)
Infrastructure Systems	781,720	756,549	752,553
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	381	390	306
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>788,989</b>	<b>756,989</b>	<b>752,681</b>
<b>Total Assets</b>	<b>791,714</b>	<b>757,145</b>	<b>752,828</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,896	(0)	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	2,449	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,345</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>7,345</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>784,369</b>	<b>757,145</b>	<b>752,828</b>
<b>Equity</b>			
Accumulated Funds	654,393	651,606	647,289
Reserves	129,975	105,539	105,539
Capital Equity	...	...	...
<b>Total Equity</b>	<b>784,369</b>	<b>757,145</b>	<b>752,828</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	12,526	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	43,780	49,368	43,977
<b>Total Payments</b>	<b>43,780</b>	<b>61,895</b>	<b>43,977</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	(278)	...	(89)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	44,057	40,913	44,058
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	77	...
Grants and Contributions	...	11,068	...
Other Receipts	...	10,511	...
<b>Total Receipts</b>	<b>43,779</b>	<b>62,569</b>	<b>43,969</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1)</b>	<b>674</b>	<b>(9)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(674)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(674)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1)</b>	<b>(0)</b>	<b>(9)</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>(1)</b>	<b>(0)</b>	<b>(9)</b>

## Western Sydney Parklands Trust

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	(1)	18	...
Personnel Services Expenses	3,038	3,077	3,424
Other Operating Expenses	5,182	6,943	7,102
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,591	4,380	6,609
Finance Costs	45	35	40
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>12,855</b>	<b>14,453</b>	<b>17,175</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	37,391	38,041	5,448
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	9,753	6,871	11,049
Grants and Contributions	120	419	116
Investment Revenue	372	7,519	372
Retained Taxes, Fees and Fines	...	613	...
Other Revenue	493	3,294	5,872
<b>Total Revenue</b>	<b>48,129</b>	<b>56,758</b>	<b>22,857</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>35,274</b>	<b>42,305</b>	<b>5,682</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	7,504	35,025	15,865
Taxes Receivable	...	...	...
Receivables	4,230	8,199	8,199
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	1,473	8,102	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>13,207</b>	<b>51,327</b>	<b>24,064</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	60,246	85,851	82,437
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	720,453	834,910	834,520
Plant and Equipment	3,351	5,492	5,215
Infrastructure Systems	159,849	120,775	157,835
Investment Properties	...	...	...
Right of Use Assets	1,685	1,670	1,419
Intangibles	198	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>945,782</b>	<b>1,048,698</b>	<b>1,081,426</b>
<b>Total Assets</b>	<b>958,989</b>	<b>1,100,024</b>	<b>1,105,491</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,886	9,278	9,278
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	216	232	246
Provisions	236	396	396
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>10,338</b>	<b>9,906</b>	<b>9,920</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,517	1,467	1,237
Provisions	170	6,141	6,141
Other	10,509	4,097	4,097
<b>Total Non Current Liabilities</b>	<b>12,196</b>	<b>11,705</b>	<b>11,475</b>
<b>Total Liabilities</b>	<b>22,534</b>	<b>21,611</b>	<b>21,395</b>
<b>Net Assets</b>	<b>936,455</b>	<b>1,078,413</b>	<b>1,084,095</b>
<b>Equity</b>			
Accumulated Funds	636,861	659,917	665,599
Reserves	299,593	418,496	418,496
Capital Equity	...	...	...
<b>Total Equity</b>	<b>936,455</b>	<b>1,078,413</b>	<b>1,084,095</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	(1)	18	...
Personnel Services	3,038	3,077	3,424
Grants and Subsidies	...	...	...
Finance Costs	45	35	40
Equivalent Income Tax	...	...	...
Other Payments	4,114	7,774	7,102
<b>Total Payments</b>	<b>7,196</b>	<b>10,904</b>	<b>10,566</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	37,391	38,041	5,448
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	9,753	6,371	11,049
Retained Taxes, Fees and Fines	...	...	...
Interest Received	372	7,814	372
Grants and Contributions	120	419	116
Other Receipts	(627)	5,957	5,872
<b>Total Receipts</b>	<b>47,009</b>	<b>58,602</b>	<b>22,857</b>
<b>Net Cash Flows From Operating Activities</b>	<b>39,813</b>	<b>47,698</b>	<b>12,291</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(55,560)	(32,936)	(42,752)
Proceeds from Sale of Investments	...	16,216	...
Purchases of Investments	...	(4,717)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(55,560)</b>	<b>(21,437)</b>	<b>(42,752)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(203)	(220)	(216)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(203)</b>	<b>(220)</b>	<b>(216)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(15,950)</b>	<b>26,042</b>	<b>(30,677)</b>
Opening Cash and Cash Equivalents	5,442	8,984	35,025
Reclassification of Cash Equivalents	18,012	...	11,516
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>7,504</b>	<b>35,025</b>	<b>15,865</b>



## 5. PREMIER AND CABINET CLUSTER

### 5.1 Agency Expense Summary

Premier and Cabinet cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20 Est.	2020-21	Change %	2019-20 Est.	2020-21	Change %
	Actual \$m	Budget \$m		Actual \$m	Budget \$m	
<b>Department of Premier and Cabinet <sup>(b)</sup></b>	573.6	898.5	56.6	135.4	472.5	249.0
Cluster Grants .....	1,065.0	2,287.2	114.8	...	...	...
<b>Total Principal Agency</b>	<b>1,638.6</b>	<b>3,185.7</b>	<b>94.4</b>	<b>135.4</b>	<b>472.5</b>	<b>249.0</b>
<b>Cluster Agencies</b>						
Greater Sydney Commission <sup>(c)</sup> .....	36.5	88.6	143.0	0.1	...	N/A
Infrastructure NSW .....	314.4	579.4	84.3	15.8	607.4	N/A
Parliamentary Counsel's Office .....	11.2	12.4	10.8	0.3	1.0	193.5
Resilience NSW <sup>(d)</sup> .....	451.4	996.6	120.8	...	101.7	N/A
Art Gallery of New South Wales .....	63.1	55.9	(11.5)	54.4	205.1	276.8
Australian Museum .....	44.0	58.5	32.9	31.8	36.1	13.5
Historic Houses Trust of New South Wales ...	27.8	28.8	3.6	12.6	8.3	(34.4)
Museum of Applied Arts and Sciences .....	55.9	68.7	23.1	6.9	4.0	(42.7)
State Archives and Records Authority of New South Wales .....	32.9	33.9	3.2	6.6	16.8	153.4
State Library of New South Wales .....	99.1	103.1	4.1	16.2	20.7	28.0
<b>Total Cluster Agencies</b>	<b>1,136.1</b>	<b>2,026.0</b>	<b>78.3</b>	<b>144.7</b>	<b>1,000.9</b>	<b>591.6</b>
<b>Independent and Special Offices</b>						
Audit Office of New South Wales <sup>(e)</sup> .....	64.2	62.5	(2.6)	1.3	2.2	70.1
Independent Commission Against Corruption	28.7	30.9	7.5	0.6	1.4	117.0
Law Enforcement Conduct Commission .....	23.6	23.6	0.1	2.0	1.2	(39.2)
New South Wales Electoral Commission <sup>(f)</sup> ....	84.3	156.9	86.2	48.6	11.4	(76.6)
Ombudsman's Office .....	26.6	27.7	4.1	0.6	1.3	102.3
Public Service Commission .....	43.2	41.6	(3.6)	0.2	0.3	60.1
<b>Total Independent and Special Offices</b>	<b>270.5</b>	<b>343.2</b>	<b>26.9</b>	<b>53.3</b>	<b>17.7</b>	<b>(66.7)</b>

(a) This table shows expenses on an uneliminated basis.

(b) Aboriginal Cultural Heritage Regulation Branch transferred to the Department of Premier and Cabinet from the Department of Planning, Industry and Environment, effective 1 July 2020. The budget transfer is yet to be finalised.

(c) Western Sydney City Deal (WSCD) Delivery Office transferred to the Greater Sydney Commission from the Department of Premier and Cabinet, effective 1 July 2019. WSCD Delivery Office transferred from the Greater Sydney Commission to the Western City Aerotropolis Authority, effective 16 October 2020. The budget transfer is yet to be finalised.

(d) Resilience NSW was established 1 May 2020 after the transfer of the Office of Emergency Management from the Department of Communities and Justice. The 2019-20 expenses therefore only reflect natural disaster expenditure for two months in 2019-20. The 2020-21 budget includes \$865 million in disaster expenditure through the NSW Disaster Relief Account (DRA). In addition, \$100m capital expenditure to fund replacement or repair of essential state government owned assets impacted by 2019-20 bushfires, including assets that could be made more resilient to bushfires.

(e) Audit Office of New South Wales' (AONSW) 2019-20 Original Budget was \$62.1 million. Actual expenses were higher than original budget as result of an increase in volume and price of audit services provided in 2019-20 for which revenue was received. Therefore, the AONSW's base budget has increased by \$0.4 million.

(f) The 2020-21 budget for the Electoral Commission includes additional expenses for planning and preparation of the Local Government elections scheduled for September 2021. This includes funding which will be made available to ensure elections are conducted in a COVID safe manner. The 2019-20 Electoral Commission actual capital expenditure includes recognition of the Elizabeth Street office lease.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 5.2 Financial Statements

### Department of Premier and Cabinet

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	211,376	224,392	222,133
Personnel Services Expenses	...	...	...
Other Operating Expenses	77,587	84,137	94,697
Grants and Subsidies	1,083,107	1,294,251	2,831,076
Appropriation Expense	...	...	...
Depreciation and Amortisation	33,609	29,510	34,706
Finance Costs	3,407	6,333	3,083
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,409,085</b>	<b>1,638,623</b>	<b>3,185,694</b>
<b>Revenue</b>			
Appropriation Revenue	1,520,538	1,700,543	3,342,301
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,618	8,623	3,579
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	44,791	41,728	45,360
Grants and Contributions	214,461	139,192	264,541
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	15,272	436	3,556
<b>Total Revenue</b>	<b>1,798,681</b>	<b>1,890,522</b>	<b>3,659,337</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(2,865)	...
Other Gains/(Losses)	...	(34,944)	(44,000)
<b>Net Result</b>	<b>389,596</b>	<b>214,090</b>	<b>429,643</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	20,894	72,643	46,429
Taxes Receivable	...	...	...
Receivables	9,281	55,535	32,082
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>30,175</b>	<b>128,178</b>	<b>78,511</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	46	46
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	979,550	830,759	1,290,938
Plant and Equipment	36,932	43,395	38,731
Infrastructure Systems	...	(0)	...
Investment Properties	...	...	...
Right of Use Assets	112,381	198,481	182,500
Intangibles	8,639	3,793	2,998
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,137,502</b>	<b>1,076,474</b>	<b>1,515,213</b>
<b>Total Assets</b>	<b>1,167,677</b>	<b>1,204,651</b>	<b>1,593,723</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	23,179	95,267	82,423
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	14,731	13,823	14,719
Provisions	17,188	25,501	25,501
Other	4,174	14,289	1,904
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>59,272</b>	<b>148,880</b>	<b>124,547</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	100,630	246,743	232,063
Provisions	6,182	7,236	5,678
Other	20,262	9,450	9,450
<b>Total Non Current Liabilities</b>	<b>127,074</b>	<b>263,429</b>	<b>247,191</b>
<b>Total Liabilities</b>	<b>186,346</b>	<b>412,308</b>	<b>371,738</b>
<b>Net Assets</b>	<b>981,330</b>	<b>792,343</b>	<b>1,221,986</b>
<b>Equity</b>			
Accumulated Funds	945,432	747,988	1,177,631
Reserves	35,899	44,355	44,355
Capital Equity	...	...	...
<b>Total Equity</b>	<b>981,330</b>	<b>792,343</b>	<b>1,221,986</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	205,276	209,583	218,554
Personnel Services	...	...	...
Grants and Subsidies	1,083,107	1,294,251	2,831,076
Finance Costs	3,372	...	3,047
Equivalent Income Tax	...	...	...
Other Payments	183,650	149,974	108,134
<b>Total Payments</b>	<b>1,475,404</b>	<b>1,653,808</b>	<b>3,160,811</b>
<b>Receipts</b>			
Appropriation	1,520,538	1,700,543	3,342,301
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	42,809	40,994	45,360
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	213,868	136,847	263,945
Other Receipts	21,097	635	14,220
<b>Total Receipts</b>	<b>1,798,313</b>	<b>1,879,019</b>	<b>3,665,826</b>
<b>Net Cash Flows From Operating Activities</b>	<b>322,909</b>	<b>225,211</b>	<b>505,015</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(291,798)	(134,559)	(503,295)
Proceeds from Sale of Investments	...	...	32,300
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,530)	(826)	(1,503)
<b>Net Cash Flows From Investing Activities</b>	<b>(295,328)</b>	<b>(135,386)</b>	<b>(472,498)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(13,815)	(20,872)	(58,731)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(13,815)</b>	<b>(20,872)</b>	<b>(58,731)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>13,766</b>	<b>68,954</b>	<b>(26,214)</b>
Opening Cash and Cash Equivalents	5,156	2,516	72,643
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	1,972	1,173	...
<b>Closing Cash and Cash Equivalents</b>	<b>20,894</b>	<b>72,643</b>	<b>46,429</b>

## Greater Sydney Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,694	8,468	13,382
Personnel Services Expenses	...	...	...
Other Operating Expenses	9,236	14,666	13,037
Grants and Subsidies	...	12,627	61,583
Appropriation Expense	...	...	...
Depreciation and Amortisation	585	693	618
Finance Costs	20	20	16
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>23,535</b>	<b>36,474</b>	<b>88,636</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	23,470	35,802	84,747
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	129	30
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	3,224
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	1,107	...
<b>Total Revenue</b>	<b>23,470</b>	<b>37,038</b>	<b>88,001</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(18)	...
Other Gains/(Losses)	...	(168)	...
<b>Net Result</b>	<b>(65)</b>	<b>379</b>	<b>(635)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	524	1,214	652
Taxes Receivable	...	...	...
Receivables	295	733	733
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>819</b>	<b>1,946</b>	<b>1,384</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	52	252	227
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	535	961	393
Intangibles	44	37	12
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>631</b>	<b>1,249</b>	<b>631</b>
<b>Total Assets</b>	<b>1,450</b>	<b>3,196</b>	<b>2,016</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,663	2,757	2,776
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	550	563	590
Provisions	561	667	667
Other	...	136	136
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,775</b>	<b>4,124</b>	<b>4,170</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	591	0
Provisions	(0)	39	39
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>(0)</b>	<b>630</b>	<b>39</b>
<b>Total Liabilities</b>	<b>3,774</b>	<b>4,754</b>	<b>4,209</b>
<b>Net Assets</b>	<b>(2,324)</b>	<b>(1,558)</b>	<b>(2,193)</b>
<b>Equity</b>			
Accumulated Funds	(2,324)	(1,558)	(2,193)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(2,324)</b>	<b>(1,558)</b>	<b>(2,193)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,694	8,442	13,352
Personnel Services	...	...	...
Grants and Subsidies	...	12,627	61,583
Finance Costs	20	20	16
Equivalent Income Tax	...	...	...
Other Payments	9,236	15,384	13,018
<b>Total Payments</b>	<b>22,950</b>	<b>36,472</b>	<b>87,969</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	23,470	35,802	84,747
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	136	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	3,224
Other Receipts	...	1,921	...
<b>Total Receipts</b>	<b>23,470</b>	<b>37,859</b>	<b>87,971</b>
<b>Net Cash Flows From Operating Activities</b>	<b>520</b>	<b>1,387</b>	<b>2</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(55)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(55)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(520)	(538)	(564)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(520)</b>	<b>(538)</b>	<b>(564)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>0</b>	<b>794</b>	<b>(562)</b>
Opening Cash and Cash Equivalents	524	419	1,214
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>524</b>	<b>1,214</b>	<b>652</b>

## Infrastructure NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	50,702	28,996	36,088
Personnel Services Expenses	...	...	...
Other Operating Expenses	248,886	252,237	423,101
Grants and Subsidies	...	1,153	83,947
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,060	12,719	15,548
Finance Costs	101	19,305	20,745
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>300,748</b>	<b>314,411</b>	<b>579,429</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	247,969	212,438	582,981
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	89	2,139	92
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	266,868	213,621	354,392
Grants and Contributions	11,827	35,884	60,925
Investment Revenue	...	19,796	22,218
Retained Taxes, Fees and Fines	...	...	(39,105)
Other Revenue	...	11,453	3,395
<b>Total Revenue</b>	<b>526,754</b>	<b>495,331</b>	<b>984,899</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(46)	...
Other Gains/(Losses)	...	(6,569)	...
<b>Net Result</b>	<b>226,005</b>	<b>174,305</b>	<b>405,470</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	23,320	313,667	164,185
Taxes Receivable	...	...	...
Receivables	687	48,179	234,619
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	164,718	9,399
<b>Total Current Assets</b>	<b>24,007</b>	<b>526,564</b>	<b>408,203</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	458,342	450,724
Inventories	...	142,057	141,812
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	259,742	227,837
Plant and Equipment	107	15,377	122,130
Infrastructure Systems	229,798	305,443	811,547
Investment Properties	...	...	...
Right of Use Assets	6,712	4,211	4,965
Intangibles	8	6	137
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>236,625</b>	<b>1,185,178</b>	<b>1,759,152</b>
<b>Total Assets</b>	<b>260,632</b>	<b>1,711,742</b>	<b>2,167,355</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,193	138,703	137,155
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	876	403,674	400,946
Provisions	747	6,287	8,269
Other	9,348	177,297	167,546
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>19,163</b>	<b>725,962</b>	<b>713,917</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	49,756	49,756
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,889	294,878	385,669
Provisions	170	308	308
Other	...	187,099	187,099
<b>Total Non Current Liabilities</b>	<b>6,059</b>	<b>532,041</b>	<b>622,832</b>
<b>Total Liabilities</b>	<b>25,222</b>	<b>1,258,002</b>	<b>1,336,748</b>
<b>Net Assets</b>	<b>235,409</b>	<b>453,740</b>	<b>830,606</b>
<b>Equity</b>			
Accumulated Funds	235,409	422,121	792,887
Reserves	...	31,618	37,719
Capital Equity	...	...	...
<b>Total Equity</b>	<b>235,409</b>	<b>453,740</b>	<b>830,606</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	50,613	32,720	35,997
Personnel Services	...	...	...
Grants and Subsidies	...	1,153	83,947
Finance Costs	101	18,850	20,745
Equivalent Income Tax	...	...	...
Other Payments	251,987	434,382	430,988
<b>Total Payments</b>	<b>302,700</b>	<b>487,105</b>	<b>571,676</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	247,969	212,438	582,981
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	(39,105)
Sale of Goods and Services	266,868	222,419	354,392
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	1,115	1,123
Grants and Contributions	11,827	16,462	60,925
Other Receipts	3,500	(6,289)	13,209
<b>Total Receipts</b>	<b>530,164</b>	<b>446,145</b>	<b>973,526</b>
<b>Net Cash Flows From Operating Activities</b>	<b>227,464</b>	<b>(40,960)</b>	<b>401,850</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(229,798)	(15,792)	(603,320)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	(31,272)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(141)
<b>Net Cash Flows From Investing Activities</b>	<b>(229,798)</b>	<b>(15,792)</b>	<b>(634,733)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	123,122	86,971
Repayment of Borrowings and Advances	(828)	(1,228)	(3,318)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(828)</b>	<b>121,894</b>	<b>83,653</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,162)</b>	<b>65,142</b>	<b>(149,230)</b>
Opening Cash and Cash Equivalents	26,483	25,153	313,667
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	223,372	(252)
<b>Closing Cash and Cash Equivalents</b>	<b>23,321</b>	<b>313,667</b>	<b>164,185</b>

## Parliamentary Counsel's Office

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	9,744	8,524	10,015
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,036	1,172	912
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,233	1,355	1,376
Finance Costs	268	173	137
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>12,282</b>	<b>11,224</b>	<b>12,440</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	11,237	10,186	11,229
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	398	570	404
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	97	20	187
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>11,732</b>	<b>10,775</b>	<b>11,820</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(1,276)	...
<b>Net Result</b>	<b>(550)</b>	<b>(1,724)</b>	<b>(620)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	689	1,324	578
Taxes Receivable	...	...	...
Receivables	320	109	102
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,009</b>	<b>1,433</b>	<b>680</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,131	1,437	1,070
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	6,736	6,789	5,957
Intangibles	602	387	1,210
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>8,469</b>	<b>8,613</b>	<b>8,237</b>
<b>Total Assets</b>	<b>9,478</b>	<b>10,045</b>	<b>8,916</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	527	467	382
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	574	703	698
Provisions	837	1,102	1,102
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,938</b>	<b>2,272</b>	<b>2,182</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	6,387	7,594	7,175
Provisions	317	332	332
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>6,704</b>	<b>7,927</b>	<b>7,508</b>
<b>Total Liabilities</b>	<b>8,642</b>	<b>10,199</b>	<b>9,690</b>
<b>Net Assets</b>	<b>836</b>	<b>(154)</b>	<b>(774)</b>
<b>Equity</b>			
Accumulated Funds	836	(154)	(774)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>836</b>	<b>(154)</b>	<b>(774)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	9,347	7,715	9,611
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	264	170	133
Equivalent Income Tax	...	...	...
Other Payments	1,069	1,068	1,001
<b>Total Payments</b>	<b>10,680</b>	<b>8,953</b>	<b>10,745</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,237	10,186	11,229
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	97	20	187
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	200	115	7
<b>Total Receipts</b>	<b>11,534</b>	<b>10,320</b>	<b>11,423</b>
<b>Net Cash Flows From Operating Activities</b>	<b>854</b>	<b>1,367</b>	<b>678</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(30)	(185)	(30)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(290)	(156)	(970)
<b>Net Cash Flows From Investing Activities</b>	<b>(320)</b>	<b>(341)</b>	<b>(1,000)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(530)	(656)	(424)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(530)</b>	<b>(656)</b>	<b>(424)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>4</b>	<b>371</b>	<b>(746)</b>
Opening Cash and Cash Equivalents	685	953	1,324
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>689</b>	<b>1,324</b>	<b>578</b>

## Resilience NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	4,829	37,945
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	1,771	31,834
Grants and Subsidies	...	444,827	925,270
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	(71)	1,300
Finance Costs	...	10	239
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>451,366</b>	<b>996,588</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	517,064	1,348,816
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	1,213	351
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	236	218
<b>Total Revenue</b>	<b>...</b>	<b>518,513</b>	<b>1,349,385</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(541)	...
<b>Net Result</b>	<b>...</b>	<b>66,606</b>	<b>352,797</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	257,059	509,492
Taxes Receivable	...	...	...
Receivables	...	91,627	91,627
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	...	<b>348,686</b>	<b>601,119</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	99,983
Plant and Equipment	...	555	139
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	2,412	1,579
Intangibles	...	27	1,657
Other Assets	...	...	...
<b>Total Non Current Assets</b>	...	<b>2,994</b>	<b>103,358</b>
<b>Total Assets</b>	...	<b>351,680</b>	<b>704,477</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	238,635	238,635
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	631	631
Provisions	...	1,841	1,416
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	...	<b>241,107</b>	<b>240,682</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	2,386	2,386
Provisions	...	25	450
Other	...	...	...
<b>Total Non Current Liabilities</b>	...	<b>2,411</b>	<b>2,836</b>
<b>Total Liabilities</b>	...	<b>243,518</b>	<b>243,518</b>
<b>Net Assets</b>	...	<b>108,162</b>	<b>460,959</b>
<b>Equity</b>			
Accumulated Funds	...	108,162	460,959
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	...	<b>108,162</b>	<b>460,959</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	3,071	37,594
Personnel Services	...	...	...
Grants and Subsidies	...	444,827	925,270
Finance Costs	...	10	239
Equivalent Income Tax	...	...	...
Other Payments	...	17,783	31,834
<b>Total Payments</b>	...	<b>465,691</b>	<b>994,937</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	517,064	1,348,816
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(67)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	33	218
<b>Total Receipts</b>	...	<b>517,030</b>	<b>1,349,034</b>
<b>Net Cash Flows From Operating Activities</b>	...	<b>51,339</b>	<b>354,097</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	(100,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(1,664)
<b>Net Cash Flows From Investing Activities</b>	...	...	<b>(101,664)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(108)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	...	<b>(108)</b>	...
<b>Net Increase/(Decrease) in Cash</b>	...	<b>51,231</b>	<b>252,433</b>
Opening Cash and Cash Equivalents	...	...	257,059
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	205,828	...
<b>Closing Cash and Cash Equivalents</b>	...	<b>257,059</b>	<b>509,492</b>

## Art Gallery of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	24,809	33,992	29,772
Personnel Services Expenses	...	...	...
Other Operating Expenses	21,965	24,516	22,953
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,129	4,588	3,136
Finance Costs	2	...	4
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>49,905</b>	<b>63,096</b>	<b>55,864</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	32,378	32,378	35,349
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	728	4,979	730
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	16,040	11,673	15,781
Grants and Contributions	129,684	93,167	183,664
Investment Revenue	2,487	891	888
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	15	257	15
<b>Total Revenue</b>	<b>181,332</b>	<b>143,345</b>	<b>236,427</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>131,427</b>	<b>80,249</b>	<b>180,563</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	27,128	4,699	6,365
Taxes Receivable	...	...	...
Receivables	2,872	11,254	11,221
Contract Assets	...	...	...
Inventories	1,223	1,164	1,164
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>31,223</b>	<b>17,117</b>	<b>18,750</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	37,613	119,255	92,860
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	423,803	318,019	517,765
Plant and Equipment	1,394,683	1,794,770	1,798,484
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	(258)	...	138
Intangibles	2,358	2,759	4,759
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,858,199</b>	<b>2,234,803</b>	<b>2,414,006</b>
<b>Total Assets</b>	<b>1,889,422</b>	<b>2,251,920</b>	<b>2,432,757</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,417	17,960	17,960
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,924	4,411	4,411
Other	2,181	957	957
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,522</b>	<b>23,328</b>	<b>23,328</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(129)	...	274
Provisions	...	126	126
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>(129)</b>	<b>126</b>	<b>400</b>
<b>Total Liabilities</b>	<b>12,393</b>	<b>23,454</b>	<b>23,728</b>
<b>Net Assets</b>	<b>1,877,029</b>	<b>2,228,466</b>	<b>2,409,029</b>
<b>Equity</b>			
Accumulated Funds	1,087,886	1,049,659	1,230,222
Reserves	789,143	1,178,807	1,178,807
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,877,029</b>	<b>2,228,466</b>	<b>2,409,029</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	24,081	27,724	29,042
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	2	...	4
Equivalent Income Tax	...	...	...
Other Payments	23,965	22,680	20,784
<b>Total Payments</b>	<b>48,048</b>	<b>50,404</b>	<b>49,829</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	32,378	32,378	35,349
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	15,911	12,639	15,645
Retained Taxes, Fees and Fines	...	...	...
Interest Received	87	871	(712)
Grants and Contributions	125,684	85,207	177,865
Other Receipts	4,815	6,095	16
<b>Total Receipts</b>	<b>178,875</b>	<b>137,190</b>	<b>228,162</b>
<b>Net Cash Flows From Operating Activities</b>	<b>130,827</b>	<b>86,786</b>	<b>178,333</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(147,850)	(53,605)	(204,662)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(79,125)	27,995
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(821)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(147,850)</b>	<b>(133,551)</b>	<b>(176,667)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(17,023)</b>	<b>(46,765)</b>	<b>1,666</b>
Opening Cash and Cash Equivalents	44,151	51,464	4,699
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>27,128</b>	<b>4,699</b>	<b>6,365</b>

## Australian Museum

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	27,044	23,747	28,265
Personnel Services Expenses	...	...	...
Other Operating Expenses	9,318	12,131	21,234
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,136	8,075	8,950
Finance Costs	7	37	26
Other Expenses	5	2	5
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>42,510</b>	<b>43,992</b>	<b>58,480</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	79,267	78,467	45,614
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,090	1,156	1,093
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	3,001	4,536	4,358
Grants and Contributions	6,800	(6,517)	18,350
Investment Revenue	257	167	11
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	478	4,700
<b>Total Revenue</b>	<b>90,415</b>	<b>78,287</b>	<b>74,127</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(335)	...
<b>Net Result</b>	<b>47,905</b>	<b>33,960</b>	<b>15,646</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,497	34,586	9,051
Taxes Receivable	...	...	...
Receivables	2,003	1,594	1,594
Contract Assets	...	...	...
Inventories	185	213	208
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>10,685</b>	<b>36,393</b>	<b>10,853</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	265,330	242,010	253,375
Plant and Equipment	812,799	811,863	828,951
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,087	1,806	1,326
Intangibles	2,180	2,607	1,741
Other Assets	...	436	436
<b>Total Non Current Assets</b>	<b>1,084,396</b>	<b>1,058,722</b>	<b>1,085,829</b>
<b>Total Assets</b>	<b>1,095,081</b>	<b>1,095,115</b>	<b>1,096,682</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,154	7,617	7,617
Contract Liabilities	2,917	3,147	3,156
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	39	542	542
Provisions	2,639	2,798	2,798
Other	2,759	15,967	2,340
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,508</b>	<b>30,071</b>	<b>16,453</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	885	885
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,179	1,393	932
Provisions	60	79	79
Other	...	50	50
<b>Total Non Current Liabilities</b>	<b>4,239</b>	<b>2,407</b>	<b>1,946</b>
<b>Total Liabilities</b>	<b>15,747</b>	<b>32,478</b>	<b>18,399</b>
<b>Net Assets</b>	<b>1,079,334</b>	<b>1,062,637</b>	<b>1,078,283</b>
<b>Equity</b>			
Accumulated Funds	639,062	620,473	636,119
Reserves	440,272	442,164	442,164
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,079,334</b>	<b>1,062,637</b>	<b>1,078,283</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	25,954	22,300	27,172
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	7	37	26
Equivalent Income Tax	...	...	...
Other Payments	13,318	10,547	21,234
<b>Total Payments</b>	<b>39,279</b>	<b>32,884</b>	<b>48,432</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	79,267	78,467	45,614
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	698	1,511	4,358
Retained Taxes, Fees and Fines	...	...	...
Interest Received	257	178	11
Grants and Contributions	6,809	5,787	4,732
Other Receipts	4,000	3,522	4,700
<b>Total Receipts</b>	<b>91,031</b>	<b>89,465</b>	<b>59,415</b>
<b>Net Cash Flows From Operating Activities</b>	<b>51,752</b>	<b>56,581</b>	<b>10,983</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(52,801)	(31,131)	(36,009)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(525)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(52,801)</b>	<b>(31,656)</b>	<b>(36,009)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(546)	(536)	(509)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(546)</b>	<b>(536)</b>	<b>(509)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,595)</b>	<b>24,389</b>	<b>(25,535)</b>
Opening Cash and Cash Equivalents	10,092	10,197	34,586
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,497</b>	<b>34,586</b>	<b>9,051</b>

## Historic Houses Trust of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	602	...
Personnel Services Expenses	20,545	19,005	20,563
Other Operating Expenses	6,877	6,834	5,841
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,496	1,340	2,359
Finance Costs	54	(26)	5
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>28,972</b>	<b>27,755</b>	<b>28,768</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	24,359	27,059	22,882
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	602	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,422	4,642	7,422
Grants and Contributions	3,479	1,234	993
Investment Revenue	159	273	159
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	17	845	868
<b>Total Revenue</b>	<b>35,436</b>	<b>34,656</b>	<b>32,324</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	...	(199)	...
<b>Net Result</b>	<b>6,464</b>	<b>6,699</b>	<b>3,557</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	14,138	10,970	10,387
Taxes Receivable	...	...	...
Receivables	1,005	901	875
Contract Assets	...	...	...
Inventories	130	177	177
Financial Assets at Fair Value	...	...	...
Other Financial Assets	10,200	8,100	6,900
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>25,473</b>	<b>20,147</b>	<b>18,339</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	581	505	505
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	261,214	262,479	267,306
Plant and Equipment	35,569	42,791	43,730
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	175	144	218
Intangibles	1,122	810	912
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>298,661</b>	<b>306,728</b>	<b>312,670</b>
<b>Total Assets</b>	<b>324,134</b>	<b>326,876</b>	<b>331,010</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,666	3,749	4,211
Contract Liabilities	...	277	277
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	70	70
Provisions	1,800	2,333	2,376
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,466</b>	<b>6,429</b>	<b>6,934</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	140	140
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	150	87	158
Provisions	621	560	561
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>771</b>	<b>786</b>	<b>858</b>
<b>Total Liabilities</b>	<b>5,237</b>	<b>7,215</b>	<b>7,792</b>
<b>Net Assets</b>	<b>318,897</b>	<b>319,661</b>	<b>323,218</b>
<b>Equity</b>			
Accumulated Funds	158,013	158,187	161,744
Reserves	160,884	161,474	161,474
Capital Equity	...	...	...
<b>Total Equity</b>	<b>318,897</b>	<b>319,661</b>	<b>323,218</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	20,545	19,005	20,563
Grants and Subsidies	...	...	...
Finance Costs	54	3	5
Equivalent Income Tax	...	...	...
Other Payments	10,737	9,143	7,297
<b>Total Payments</b>	<b>31,336</b>	<b>28,151</b>	<b>27,865</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	24,359	27,059	22,882
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,601	4,957	7,777
Retained Taxes, Fees and Fines	...	...	...
Interest Received	159	293	159
Grants and Contributions	3,454	1,096	968
Other Receipts	1,695	2,775	868
<b>Total Receipts</b>	<b>37,267</b>	<b>36,180</b>	<b>32,654</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,932</b>	<b>8,030</b>	<b>4,789</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(3,180)	(12,514)	(5,955)
Proceeds from Sale of Investments	...	...	1,000
Purchases of Investments	...	(2,700)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(200)	(50)	(500)
<b>Net Cash Flows From Investing Activities</b>	<b>(3,380)</b>	<b>(15,262)</b>	<b>(5,455)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(92)	(108)	(116)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(92)</b>	<b>(108)</b>	<b>(116)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,460</b>	<b>(7,340)</b>	<b>(782)</b>
Opening Cash and Cash Equivalents	10,678	18,311	10,970
Reclassification of Cash Equivalents	1,000	...	200
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>14,138</b>	<b>10,970</b>	<b>10,387</b>

## Museum of Applied Arts and Sciences

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	27,714	32,616	24,152
Personnel Services Expenses	...	...	...
Other Operating Expenses	8,020	15,445	13,012
Grants and Subsidies	24,878	...	25,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,460	7,789	6,560
Finance Costs	2	2	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>69,074</b>	<b>55,852</b>	<b>68,726</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	36,829	37,072	39,022
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	890	773	1,063
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	5,514	4,971	2,085
Grants and Contributions	28,056	16,945	27,540
Investment Revenue	164	27	164
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	309	778	70
<b>Total Revenue</b>	<b>71,763</b>	<b>60,566</b>	<b>69,945</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(6)	...
<b>Net Result</b>	<b>2,689</b>	<b>4,708</b>	<b>1,219</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	6,208	1,846	4,656
Taxes Receivable	...	...	...
Receivables	2,213	2,559	2,559
Contract Assets	...	2,126	2,126
Inventories	200	229	229
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,621</b>	<b>6,760</b>	<b>9,570</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	3,781	3,534	3,659
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	380,716	415,751	413,523
Plant and Equipment	326,001	342,208	342,767
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	83	111	88
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>710,581</b>	<b>761,604</b>	<b>760,037</b>
<b>Total Assets</b>	<b>719,202</b>	<b>768,364</b>	<b>769,607</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,335	2,390	2,390
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	24	32	56
Provisions	2,550	3,909	3,909
Other	20	876	876
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>6,929</b>	<b>7,207</b>	<b>7,231</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	106	79	79
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>106</b>	<b>79</b>	<b>79</b>
<b>Total Liabilities</b>	<b>7,035</b>	<b>7,286</b>	<b>7,310</b>
<b>Net Assets</b>	<b>712,167</b>	<b>761,078</b>	<b>762,297</b>
<b>Equity</b>			
Accumulated Funds	315,449	318,093	319,312
Reserves	396,718	442,985	442,985
Capital Equity	...	...	...
<b>Total Equity</b>	<b>712,167</b>	<b>761,078</b>	<b>762,297</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	26,749	30,730	23,089
Personnel Services	...	...	...
Grants and Subsidies	24,878	...	25,000
Finance Costs	2	2	2
Equivalent Income Tax	...	...	...
Other Payments	8,820	16,845	11,412
<b>Total Payments</b>	<b>60,449</b>	<b>47,577</b>	<b>59,503</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	36,829	37,072	39,022
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5,514	7,747	2,085
Retained Taxes, Fees and Fines	...	...	...
Interest Received	39	12	39
Grants and Contributions	25,556	13,601	25,040
Other Receipts	2,709	800	70
<b>Total Receipts</b>	<b>70,648</b>	<b>59,232</b>	<b>66,257</b>
<b>Net Cash Flows From Operating Activities</b>	<b>10,199</b>	<b>11,655</b>	<b>6,754</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,968)	(6,928)	(3,968)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	265	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,968)</b>	<b>(6,663)</b>	<b>(3,968)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	(3,114)	...
Repayment of Borrowings and Advances	24	(32)	24
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>24</b>	<b>(3,146)</b>	<b>24</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>8,255</b>	<b>1,846</b>	<b>2,810</b>
Opening Cash and Cash Equivalents	(2,147)	...	1,846
Reclassification of Cash Equivalents	100	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>6,208</b>	<b>1,846</b>	<b>4,656</b>

## State Archives and Records Authority of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	1,001	...
Personnel Services Expenses	17,032	13,272	17,073
Other Operating Expenses	9,124	11,882	9,306
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,381	6,566	7,295
Finance Costs	164	156	259
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>33,701</b>	<b>32,877</b>	<b>33,933</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	13,628	13,628	11,642
Acceptance by Crown Entity of Employee Benefits and Other	...	1,001	...
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	22,559	21,541	23,143
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	6,139	17,219	6,139
<b>Total Revenue</b>	<b>42,326</b>	<b>53,389</b>	<b>40,924</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(247)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>8,624</b>	<b>20,265</b>	<b>6,991</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,754	5,689	5,500
Taxes Receivable	...	...	...
Receivables	3,361	3,844	3,755
Contract Assets	...	...	...
Inventories	15	12	12
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>9,130</b>	<b>9,545</b>	<b>9,267</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	55,334	62,722	70,222
Plant and Equipment	1,011,359	1,034,451	1,034,107
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,760	7,322	15,730
Intangibles	3,285	3,215	3,328
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,073,738</b>	<b>1,107,710</b>	<b>1,123,387</b>
<b>Total Assets</b>	<b>1,082,868</b>	<b>1,117,255</b>	<b>1,132,654</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,291	6,670	6,670
Contract Liabilities	...	334	334
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	366	1,936	1,244
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>8,657</b>	<b>8,941</b>	<b>8,249</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,394	5,895	14,995
Provisions	...	...	...
Other	96	157	157
<b>Total Non Current Liabilities</b>	<b>3,490</b>	<b>6,052</b>	<b>15,152</b>
<b>Total Liabilities</b>	<b>12,147</b>	<b>14,993</b>	<b>23,401</b>
<b>Net Assets</b>	<b>1,070,721</b>	<b>1,102,262</b>	<b>1,109,253</b>
<b>Equity</b>			
Accumulated Funds	304,818	315,709	322,700
Reserves	765,903	786,553	786,553
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,070,721</b>	<b>1,102,262</b>	<b>1,109,253</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	17,032	13,272	17,073
Grants and Subsidies	...	...	...
Finance Costs	164	156	259
Equivalent Income Tax	...	...	...
Other Payments	8,740	15,386	9,217
<b>Total Payments</b>	<b>25,936</b>	<b>28,814</b>	<b>26,549</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	13,628	13,628	11,642
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	22,559	22,564	23,143
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	(383)	643	...
<b>Total Receipts</b>	<b>35,804</b>	<b>36,835</b>	<b>34,785</b>
<b>Net Cash Flows From Operating Activities</b>	<b>9,867</b>	<b>8,021</b>	<b>8,236</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	5	...
Purchases of Property, Plant and Equipment	(6,542)	(5,479)	(6,264)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(417)	(1,023)	(545)
<b>Net Cash Flows From Investing Activities</b>	<b>(6,959)</b>	<b>(6,498)</b>	<b>(6,809)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,913)	(1,909)	(1,616)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,913)</b>	<b>(1,909)</b>	<b>(1,616)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>995</b>	<b>(386)</b>	<b>(189)</b>
Opening Cash and Cash Equivalents	4,759	6,075	5,689
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,754</b>	<b>5,689</b>	<b>5,500</b>

## State Library of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	34,083	32,842	32,922
Personnel Services Expenses	...	...	...
Other Operating Expenses	17,701	17,678	18,290
Grants and Subsidies	36,478	36,478	37,558
Appropriation Expense	...	...	...
Depreciation and Amortisation	15,477	12,099	14,367
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>103,739</b>	<b>99,097</b>	<b>103,138</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	96,049	93,999	101,318
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,339	2,580	2,352
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,969	1,273	2,237
Grants and Contributions	3,831	7,722	3,900
Investment Revenue	1,296	502	1,296
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	10	318	10
<b>Total Revenue</b>	<b>105,493</b>	<b>106,394</b>	<b>111,112</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(21)	...	(21)
<b>Net Result</b>	<b>1,733</b>	<b>7,297</b>	<b>7,954</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,707	2,780	4,329
Taxes Receivable	...	...	...
Receivables	1,301	1,723	1,731
Contract Assets	...	...	...
Inventories	262	209	209
Financial Assets at Fair Value	4,959	5,026	5,026
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>9,229</b>	<b>9,738</b>	<b>11,295</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	23,403	24,179	24,796
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	274,429	298,820	301,344
Plant and Equipment	1,940,716	1,622,584	1,621,745
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	66,459	67,412	72,044
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,305,007</b>	<b>2,012,995</b>	<b>2,019,929</b>
<b>Total Assets</b>	<b>2,314,236</b>	<b>2,022,733</b>	<b>2,031,224</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	7,994	6,504	7,041
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,006	4,998	4,998
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,000</b>	<b>11,502</b>	<b>12,039</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	101	138	138
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>101</b>	<b>138</b>	<b>138</b>
<b>Total Liabilities</b>	<b>12,101</b>	<b>11,640</b>	<b>12,177</b>
<b>Net Assets</b>	<b>2,302,135</b>	<b>2,011,093</b>	<b>2,019,047</b>
<b>Equity</b>			
Accumulated Funds	1,673,933	1,679,198	1,687,152
Reserves	628,202	331,895	331,895
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,302,135</b>	<b>2,011,093</b>	<b>2,019,047</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	31,744	29,438	30,570
Personnel Services	...	...	...
Grants and Subsidies	36,478	36,478	37,558
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	12,373	20,687	17,753
<b>Total Payments</b>	<b>80,595</b>	<b>86,603</b>	<b>85,881</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	96,049	93,999	101,318
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,969	1,378	2,229
Retained Taxes, Fees and Fines	(21)	...	(21)
Interest Received	296	385	296
Grants and Contributions	3,831	7,040	3,900
Other Receipts	(4,746)	1,131	710
<b>Total Receipts</b>	<b>97,377</b>	<b>103,933</b>	<b>108,431</b>
<b>Net Cash Flows From Operating Activities</b>	<b>16,782</b>	<b>17,330</b>	<b>22,550</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(10,858)	(10,174)	(14,480)
Proceeds from Sale of Investments	...	...	(300)
Purchases of Investments	1,939	(2,687)	(17)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(6,711)	(5,989)	(6,204)
<b>Net Cash Flows From Investing Activities</b>	<b>(15,631)</b>	<b>(18,850)</b>	<b>(21,001)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,151</b>	<b>(1,520)</b>	<b>1,549</b>
Opening Cash and Cash Equivalents	1,556	4,300	2,780
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,707</b>	<b>2,780</b>	<b>4,329</b>

## Audit Office of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	40,088	39,386	41,015
Personnel Services Expenses	...	...	...
Other Operating Expenses	18,829	21,751	18,103
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,858	2,732	3,113
Finance Costs	352	289	274
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>62,127</b>	<b>64,157</b>	<b>62,505</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	60,168	62,542	62,994
Grants and Contributions	...	...	...
Investment Revenue	149	59	149
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	211	498	211
<b>Total Revenue</b>	<b>60,527</b>	<b>63,099</b>	<b>63,354</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(24)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,600)</b>	<b>(1,083)</b>	<b>849</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,022	8,225	9,214
Taxes Receivable	...	...	...
Receivables	5,699	5,977	6,306
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	10,500	10,228	10,628
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>24,221</b>	<b>24,430</b>	<b>26,147</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	3,150	...	...
Plant and Equipment	2,280	4,790	3,858
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	13,511	13,794	12,276
Intangibles	2,322	1,196	2,753
Other Assets	620	695	695
<b>Total Non Current Assets</b>	<b>21,882</b>	<b>20,475</b>	<b>19,582</b>
<b>Total Assets</b>	<b>46,104</b>	<b>44,905</b>	<b>45,729</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,503	2,779	2,932
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,137	1,188	1,042
Provisions	12,190	12,123	13,123
Other	...	257	257
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>16,830</b>	<b>16,348</b>	<b>17,355</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	12,799	13,006	11,964
Provisions	43,046	64,721	64,731
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>55,845</b>	<b>77,727</b>	<b>76,695</b>
<b>Total Liabilities</b>	<b>72,675</b>	<b>94,075</b>	<b>94,050</b>
<b>Net Assets</b>	<b>(26,571)</b>	<b>(49,169)</b>	<b>(48,320)</b>
<b>Equity</b>			
Accumulated Funds	(26,571)	(49,169)	(48,320)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(26,571)</b>	<b>(49,169)</b>	<b>(48,320)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	40,088	37,272	41,015
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	333	278	255
Equivalent Income Tax	...	...	...
Other Payments	18,212	22,307	17,688
<b>Total Payments</b>	<b>58,633</b>	<b>59,858</b>	<b>58,958</b>
<b>Receipts</b>			
Appropriation	(0)	...	(0)
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	60,168	63,128	62,994
Retained Taxes, Fees and Fines	...	...	...
Interest Received	149	59	149
Grants and Contributions	...	...	...
Other Receipts	211	(349)	211
<b>Total Receipts</b>	<b>60,527</b>	<b>62,838</b>	<b>63,354</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,894</b>	<b>2,980</b>	<b>4,396</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,470)	(1,049)	(120)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,280)	(256)	(2,100)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,750)</b>	<b>(1,305)</b>	<b>(2,220)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(938)	(993)	(1,188)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(938)</b>	<b>(993)</b>	<b>(1,188)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,794)</b>	<b>682</b>	<b>988</b>
Opening Cash and Cash Equivalents	9,816	7,544	8,225
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,022</b>	<b>8,225</b>	<b>9,214</b>

## Independent Commission Against Corruption

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	19,558	19,228	19,747
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,343	4,666	6,835
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,522	4,834	4,002
Finance Costs	342	...	295
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>25,765</b>	<b>28,727</b>	<b>30,879</b>
<b>Revenue</b>			
Appropriation Revenue	24,899	24,899	30,814
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	302	815	314
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	2,500	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	26	36	26
<b>Total Revenue</b>	<b>25,228</b>	<b>28,250</b>	<b>31,154</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(211)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(537)</b>	<b>(688)</b>	<b>275</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8	1,917	2,820
Taxes Receivable	...	...	...
Receivables	990	955	955
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>998</b>	<b>2,872</b>	<b>3,775</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	989	...	...
Plant and Equipment	804	1,773	2,539
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	13,044	18,939	19,076
Intangibles	1,269	799	766
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>16,105</b>	<b>21,511</b>	<b>22,381</b>
<b>Total Assets</b>	<b>17,103</b>	<b>24,383</b>	<b>26,156</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	522	514	514
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,004	2,662	3,164
Provisions	1,687	1,171	1,171
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,212</b>	<b>4,347</b>	<b>4,849</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	11,191	17,803	18,799
Provisions	1,594	2,540	2,540
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>12,785</b>	<b>20,343</b>	<b>21,339</b>
<b>Total Liabilities</b>	<b>16,997</b>	<b>24,689</b>	<b>26,187</b>
<b>Net Assets</b>	<b>106</b>	<b>(306)</b>	<b>(31)</b>
<b>Equity</b>			
Accumulated Funds	106	(306)	(31)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>106</b>	<b>(306)</b>	<b>(31)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	19,256	18,030	19,433
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	342	...	295
Equivalent Income Tax	...	...	...
Other Payments	2,817	5,289	6,835
<b>Total Payments</b>	<b>22,415</b>	<b>23,319</b>	<b>26,563</b>
<b>Receipts</b>			
Appropriation	24,899	24,899	30,814
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(9)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	2,500	...
Other Receipts	222	112	26
<b>Total Receipts</b>	<b>25,122</b>	<b>27,501</b>	<b>30,840</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,707</b>	<b>4,183</b>	<b>4,277</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	(211)	...
Purchases of Property, Plant and Equipment	(575)	(375)	(1,145)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(225)	(200)	571
<b>Net Cash Flows From Investing Activities</b>	<b>(800)</b>	<b>(786)</b>	<b>(574)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,907)	(1,508)	(2,800)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,907)</b>	<b>(1,508)</b>	<b>(2,800)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>0</b>	<b>1,889</b>	<b>903</b>
Opening Cash and Cash Equivalents	8	28	1,917
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8</b>	<b>1,917</b>	<b>2,820</b>

## Law Enforcement Conduct Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	18,507	17,643	17,939
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,896	2,744	2,288
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,176	3,054	3,236
Finance Costs	127	140	139
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>24,706</b>	<b>23,580</b>	<b>23,602</b>
<b>Revenue</b>			
Appropriation Revenue	24,199	23,400	22,736
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	634	560	645
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	99	32	97
<b>Total Revenue</b>	<b>24,932</b>	<b>23,993</b>	<b>23,477</b>
Gain/(Loss) on Disposal of Non Current Assets	15	44	15
Other Gains/(Losses)	...	(670)	...
<b>Net Result</b>	<b>241</b>	<b>(213)</b>	<b>(110)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	484	554	432
Taxes Receivable	...	...	...
Receivables	1,127	1,386	1,311
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,611</b>	<b>1,940</b>	<b>1,743</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	47	47
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	892	915	879
Plant and Equipment	2,179	2,118	1,808
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,052	7,782	5,692
Intangibles	732	853	1,253
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>7,856</b>	<b>11,715</b>	<b>9,679</b>
<b>Total Assets</b>	<b>9,467</b>	<b>13,655</b>	<b>11,422</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	169	262	262
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,655	1,991	2,071
Provisions	1,249	1,935	1,935
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,073</b>	<b>4,188</b>	<b>4,268</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,553	6,679	4,476
Provisions	532	658	658
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3,085</b>	<b>7,337</b>	<b>5,134</b>
<b>Total Liabilities</b>	<b>6,158</b>	<b>11,525</b>	<b>9,402</b>
<b>Net Assets</b>	<b>3,309</b>	<b>2,130</b>	<b>2,020</b>
<b>Equity</b>			
Accumulated Funds	3,309	2,130	2,020
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,309</b>	<b>2,130</b>	<b>2,020</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,873	16,736	17,294
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	127	132	139
Equivalent Income Tax	...	...	...
Other Payments	3,253	4,080	2,213
<b>Total Payments</b>	<b>21,253</b>	<b>20,948</b>	<b>19,646</b>
<b>Receipts</b>			
Appropriation	24,199	23,400	22,736
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	99	611	97
<b>Total Receipts</b>	<b>24,298</b>	<b>24,011</b>	<b>22,832</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,045</b>	<b>3,063</b>	<b>3,186</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15	44	15
Purchases of Property, Plant and Equipment	(1,100)	(1,089)	(700)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(100)	(122)	(500)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,185)</b>	<b>(1,167)</b>	<b>(1,185)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,874)	(1,715)	(2,123)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,874)</b>	<b>(1,715)</b>	<b>(2,123)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(14)</b>	<b>181</b>	<b>(122)</b>
Opening Cash and Cash Equivalents	498	374	554
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>484</b>	<b>554</b>	<b>432</b>

## New South Wales Electoral Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	30,862	29,264	84,244
Personnel Services Expenses	...	...	...
Other Operating Expenses	10,185	7,233	14,780
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,100	7,373	8,424
Finance Costs	291	153	1,627
Other Expenses	56,637	40,229	47,786
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>106,075</b>	<b>84,252</b>	<b>156,861</b>
<b>Revenue</b>			
Appropriation Revenue	114,356	90,292	161,916
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	513	139	525
Transfers to the Crown Entity	(8,600)	...	(43,971)
Sales of Goods and Services	1,340	1,080	3,015
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	8,579	42	43,129
<b>Total Revenue</b>	<b>116,188</b>	<b>91,553</b>	<b>164,614</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(8,202)	...
<b>Net Result</b>	<b>10,113</b>	<b>(901)</b>	<b>7,753</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,807	4,101	5,587
Taxes Receivable	...	...	...
Receivables	9,204	2,291	8,283
Contract Assets	...	3	3
Inventories	100	90	90
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	27	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>12,138</b>	<b>6,485</b>	<b>13,963</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	680	...	...
Plant and Equipment	300	1,068	2,759
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	10,298	35,949	30,939
Intangibles	29,917	20,882	27,156
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>41,195</b>	<b>57,899</b>	<b>60,854</b>
<b>Total Assets</b>	<b>53,333</b>	<b>64,384</b>	<b>74,817</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,169	3,382	3,382
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,645	4,097	2,489
Provisions	1,727	3,842	3,842
Other	8,601	...	5,992
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>15,142</b>	<b>11,322</b>	<b>15,706</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,997	38,054	36,350
Provisions	...	648	648
Other	546	...	...
<b>Total Non Current Liabilities</b>	<b>8,543</b>	<b>38,702</b>	<b>36,998</b>
<b>Total Liabilities</b>	<b>23,685</b>	<b>50,024</b>	<b>52,704</b>
<b>Net Assets</b>	<b>29,648</b>	<b>14,360</b>	<b>22,113</b>
<b>Equity</b>			
Accumulated Funds	29,648	14,360	22,113
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>29,648</b>	<b>14,360</b>	<b>22,113</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	30,350	28,870	83,718
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	291	120	1,627
Equivalent Income Tax	...	...	...
Other Payments	63,222	51,032	65,174
<b>Total Payments</b>	<b>93,862</b>	<b>80,022</b>	<b>150,519</b>
<b>Receipts</b>			
Appropriation	114,356	90,292	161,916
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(8,600)	...	(43,971)
Sale of Goods and Services	1,340	682	3,015
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	4,979	3,370	45,737
<b>Total Receipts</b>	<b>112,075</b>	<b>94,344</b>	<b>166,696</b>
<b>Net Cash Flows From Operating Activities</b>	<b>18,213</b>	<b>14,322</b>	<b>16,177</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,000)	(663)	(2,115)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(14,905)	(7,407)	(9,249)
<b>Net Cash Flows From Investing Activities</b>	<b>(15,905)</b>	<b>(8,070)</b>	<b>(11,364)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,466)	(2,892)	(3,327)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,466)</b>	<b>(2,892)</b>	<b>(3,327)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(158)</b>	<b>3,360</b>	<b>1,486</b>
Opening Cash and Cash Equivalents	2,965	741	4,101
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,807</b>	<b>4,101</b>	<b>5,587</b>

## Ombudsman's Office

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	24,384	18,434	21,210
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,706	4,326	5,519
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,625	3,577	958
Finance Costs	332	272	22
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,048</b>	<b>26,609</b>	<b>27,709</b>
<b>Revenue</b>			
Appropriation Revenue	29,045	25,554	26,457
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	913	(488)	883
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	599	396	576
Grants and Contributions	...	295	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	22	...
<b>Total Revenue</b>	<b>30,557</b>	<b>25,779</b>	<b>27,916</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(63)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(491)</b>	<b>(893)</b>	<b>207</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,353	911	865
Taxes Receivable	...	...	...
Receivables	971	906	906
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,324</b>	<b>1,817</b>	<b>1,771</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	711	2,465	1,910
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	11,364	11,452	11,452
Intangibles	910	801	1,713
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>12,985</b>	<b>14,718</b>	<b>15,075</b>
<b>Total Assets</b>	<b>15,309</b>	<b>16,535</b>	<b>16,846</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	506	1,167	1,262
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,653	2,551	2,551
Provisions	2,705	1,790	1,790
Other	99	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,963</b>	<b>5,509</b>	<b>5,604</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	8,838	9,652	9,652
Provisions	1,049	1,002	1,011
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>9,887</b>	<b>10,654</b>	<b>10,663</b>
<b>Total Liabilities</b>	<b>15,850</b>	<b>16,163</b>	<b>16,267</b>
<b>Net Assets</b>	<b>(541)</b>	<b>372</b>	<b>579</b>
<b>Equity</b>			
Accumulated Funds	(541)	372	579
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(541)</b>	<b>372</b>	<b>579</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	23,281	19,099	20,232
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	309	264	...
Equivalent Income Tax	...	...	...
Other Payments	3,505	4,668	5,532
<b>Total Payments</b>	<b>27,095</b>	<b>24,031</b>	<b>25,764</b>
<b>Receipts</b>			
Appropriation	29,045	25,554	26,457
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	599	373	576
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	295	...
Other Receipts	544	849	...
<b>Total Receipts</b>	<b>30,187</b>	<b>27,071</b>	<b>27,033</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,092</b>	<b>3,040</b>	<b>1,269</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(210)	(544)	(210)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(90)	(106)	(1,105)
<b>Net Cash Flows From Investing Activities</b>	<b>(300)</b>	<b>(650)</b>	<b>(1,315)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,527)	(2,242)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,527)</b>	<b>(2,242)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>265</b>	<b>148</b>	<b>(46)</b>
Opening Cash and Cash Equivalents	1,088	763	911
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,353</b>	<b>911</b>	<b>865</b>

## Public Service Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	20,171	23,722	21,357
Personnel Services Expenses	...	...	...
Other Operating Expenses	22,050	16,929	17,879
Grants and Subsidies	122	350	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,403	2,127	2,342
Finance Costs	108	57	41
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>44,854</b>	<b>43,185</b>	<b>41,619</b>
<b>Revenue</b>			
Appropriation Revenue	28,287	27,899	33,607
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	443	2,245	387
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	4,305	3,005
Grants and Contributions	9,355	9,620	2,616
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,695	124	90
<b>Total Revenue</b>	<b>43,780</b>	<b>44,194</b>	<b>39,705</b>
Gain/(Loss) on Disposal of Non Current Assets	...	4	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,074)</b>	<b>1,013</b>	<b>(1,914)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,113	5,960	4,816
Taxes Receivable	...	...	...
Receivables	240	1,575	1,575
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,353</b>	<b>7,535</b>	<b>6,391</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	2,562	2,490	1,645
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,713	3,480	2,309
Intangibles	114	127	65
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,389</b>	<b>6,097</b>	<b>4,019</b>
<b>Total Assets</b>	<b>8,743</b>	<b>13,632</b>	<b>10,410</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,224	3,190	3,190
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,195	1,136	2,342
Provisions	1,785	2,851	2,851
Other	92	92	92
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,296</b>	<b>7,269</b>	<b>8,475</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,637	2,433	11
Provisions	333	362	362
Other	184	184	92
<b>Total Non Current Liabilities</b>	<b>3,154</b>	<b>2,979</b>	<b>465</b>
<b>Total Liabilities</b>	<b>7,450</b>	<b>10,248</b>	<b>8,940</b>
<b>Net Assets</b>	<b>1,293</b>	<b>3,384</b>	<b>1,470</b>
<b>Equity</b>			
Accumulated Funds	1,293	3,384	1,470
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,293</b>	<b>3,384</b>	<b>1,470</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	19,728	20,394	20,970
Personnel Services	...	...	...
Grants and Subsidies	122	350	...
Finance Costs	108	57	41
Equivalent Income Tax	...	...	...
Other Payments	20,421	21,414	17,879
<b>Total Payments</b>	<b>40,379</b>	<b>42,215</b>	<b>38,890</b>
<b>Receipts</b>			
Appropriation	28,287	27,899	33,607
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	4,305	3,005
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	9,355	9,620	2,616
Other Receipts	3,975	2,375	...
<b>Total Receipts</b>	<b>41,617</b>	<b>44,200</b>	<b>39,229</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,237</b>	<b>1,985</b>	<b>338</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	4	...
Purchases of Property, Plant and Equipment	(174)	(167)	(278)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(6)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(174)</b>	<b>(169)</b>	<b>(278)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,118)	(1,071)	(1,204)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,118)</b>	<b>(1,071)</b>	<b>(1,204)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(55)</b>	<b>745</b>	<b>(1,144)</b>
Opening Cash and Cash Equivalents	2,168	5,216	5,960
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,114</b>	<b>5,960</b>	<b>4,816</b>

## 6. REGIONAL NSW CLUSTER

### 6.1 Agency Expense Summary

Regional NSW cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20 Est. Actual \$m	2020-21 Budget \$m	Change %	2019-20 Est. Actual \$m	2020-21 Budget \$m	Change %
<b>Regional NSW</b>	572.9	1,790.4	212.5	13.9	192.5	N/A
Cluster Grants .....	...	392.4	N/A	...	...	...
<b>Total Principal Agency <sup>(b)</sup></b>	<b>572.9</b>	<b>2,182.7</b>	<b>281.0</b>	<b>13.9</b>	<b>192.5</b>	<b>N/A</b>
<b>Agencies transferred from: Planning, Industry and Environment Cluster <sup>(c)</sup></b>						
New South Wales Rural Assistance Authority <sup>(d)</sup>	272.7	181.3	(33.5)	...	0.1	N/A
Regional Growth NSW Development Corporation .....	2.4	24.0	880.0	...	106.2	N/A
Local Land Services.....	282.7	382.5	35.3	11.6	16.0	37.5
NSW Food Authority .....	19.5	21.1	8.6	0.9	1.1	16.3
<b>Total Transferred In Agencies</b>	<b>577.3</b>	<b>609.0</b>	<b>5.5</b>	<b>12.6</b>	<b>123.4</b>	<b>880.7</b>

(a) This table shows expenses on an uneliminated basis.

(b) Regional NSW is a newly established entity, effective 2 April 2020. As such, 2019-20 financial data is not comparable with 2020-21 Budget as it is for the full financial year. The employees in the Regions, Industry, Agriculture and Resources Group in the Department of Planning, Industry and Environment were transferred to Regional NSW.

(c) New South Wales Rural Assistance Authority (NSW RAA), Local Land Services, Regional Growth NSW Development Corporation and NSW Food Authority were transferred from the Planning, Industry and Environment cluster to Regional NSW cluster, effective 2 April 2020.

(d) The decrease in 2020-21 expenditure for NSW RAA is largely due to additional grants expenditure of approximately \$90.4 million under Disaster Relief Funding Arrangements to promote recovery in response to the 2019-20 bushfires, and additional labour costs of approximately \$5.3 million to administer the bushfire and drought recovery efforts. Once this is factored in, the NSW RAA budget increases for 2020-21.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 6.2 Financial Statements

### Regional NSW

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	106,992	466,280
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	250,018	562,204
Grants and Subsidies	...	208,551	1,112,828
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	6,910	38,139
Finance Costs	...	380	272
Other Expenses	...	...	2,997
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	...	<b>572,851</b>	<b>2,182,720</b>
<b>Revenue</b>			
Appropriation Revenue	...	172,758	1,420,162
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	6,734	14,678
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	51,354	167,845
Grants and Contributions	...	347,721	718,884
Investment Revenue	...	609	1,947
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	20,207	(57)
<b>Total Revenue</b>	...	<b>599,382</b>	<b>2,323,459</b>
Gain/(Loss) on Disposal of Non Current Assets	...	274	...
Other Gains/(Losses)	...	1,736	...
<b>Net Result</b>	...	<b>28,541</b>	<b>140,739</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	233,286	238,880
Taxes Receivable	...	...	...
Receivables	...	171,795	171,795
Contract Assets	...	5,433	5,433
Inventories	...	4,252	4,252
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	...	<b>414,766</b>	<b>420,360</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	2	2
Inventories	...	8,328	8,328
Financial Assets at Fair Value	...	...	...
Equity Investments	...	40	40
Property, Plant and Equipment -			
Land and Building	...	315,736	338,532
Plant and Equipment	...	49,635	14,179
Infrastructure Systems	...	45,039	228,997
Investment Properties	...	...	...
Right of Use Assets	...	64,467	52,575
Intangibles	...	8,877	3,850
Other Assets	...	...	...
<b>Total Non Current Assets</b>	...	<b>492,125</b>	<b>646,503</b>
<b>Total Assets</b>	...	<b>906,890</b>	<b>1,066,862</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	155,842	155,842
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	5,823	2,351
Provisions	...	85,001	85,001
Other	...	48,150	48,150
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	...	<b>294,816</b>	<b>291,344</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	62,929	49,165
Provisions	...	2,530	4,124
Other	...	0	15,642
<b>Total Non Current Liabilities</b>	...	<b>65,459</b>	<b>68,931</b>
<b>Total Liabilities</b>	...	<b>360,275</b>	<b>360,275</b>
<b>Net Assets</b>	...	<b>546,615</b>	<b>706,587</b>
<b>Equity</b>			
Accumulated Funds	...	546,615	706,587
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	...	<b>546,615</b>	<b>706,587</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	96,609	452,803
Personnel Services	...	...	...
Grants and Subsidies	...	208,551	1,112,828
Finance Costs	...	380	268
Equivalent Income Tax	...	...	...
Other Payments	...	198,815	564,003
<b>Total Payments</b>	...	<b>504,355</b>	<b>2,129,903</b>
<b>Receipts</b>			
Appropriation	...	172,758	1,420,162
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	27,845	167,845
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	609	1,947
Grants and Contributions	...	347,721	718,884
Other Receipts	...	14,187	(57)
<b>Total Receipts</b>	...	<b>563,120</b>	<b>2,308,781</b>
<b>Net Cash Flows From Operating Activities</b>	...	<b>58,765</b>	<b>178,878</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	421	...
Purchases of Property, Plant and Equipment	...	(12,785)	(192,517)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,146)	...
<b>Net Cash Flows From Investing Activities</b>	...	<b>(13,510)</b>	<b>(192,517)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(1,957)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	...	<b>(1,957)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	...	<b>43,298</b>	<b>(13,639)</b>
Opening Cash and Cash Equivalents	...	...	233,286
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	189,988	19,233
<b>Closing Cash and Cash Equivalents</b>	...	<b>233,286</b>	<b>238,880</b>

## New South Wales Rural Assistance Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	290	3,670
Personnel Services Expenses	2,414	6,950	2,748
Other Operating Expenses	2,756	4,805	4,444
Grants and Subsidies	93,700	254,296	156,814
Appropriation Expense	...	...	...
Depreciation and Amortisation	9	0	8
Finance Costs	13,460	6,368	13,639
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>112,339</b>	<b>272,709</b>	<b>181,323</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	95,297	159,919	116,924
Acceptance by Crown Entity of Employee Benefits and Other	...	290	...
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	583	...	568
Grants and Contributions	4,019	133,412	44,975
Investment Revenue	15,672	6,496	19,914
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	1,034	674	1,034
<b>Total Revenue</b>	<b>116,605</b>	<b>300,791</b>	<b>183,415</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(8,049)	...
<b>Net Result</b>	<b>4,266</b>	<b>20,033</b>	<b>2,092</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	50,717	62,003	54,824
Taxes Receivable	...	...	...
Receivables	2,739	3,980	4,127
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	15,494	89,181	16,048
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>68,950</b>	<b>155,164</b>	<b>74,999</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	628,155	464,768	571,539
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	84	(0)	42
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	8	1	1
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>628,247</b>	<b>464,769</b>	<b>571,581</b>
<b>Total Assets</b>	<b>697,196</b>	<b>619,933</b>	<b>646,580</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,536	24,353	24,353
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	90,051	89,193	44,258
Provisions	3,526	40,510	37,754
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>98,113</b>	<b>154,056</b>	<b>106,364</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	592,038	477,874	550,121
Provisions	13	2	2
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>592,051</b>	<b>477,877</b>	<b>550,123</b>
<b>Total Liabilities</b>	<b>690,165</b>	<b>631,933</b>	<b>656,488</b>
<b>Net Assets</b>	<b>7,032</b>	<b>(12,000)</b>	<b>(9,908)</b>
<b>Equity</b>			
Accumulated Funds	7,032	(12,000)	(9,908)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>7,032</b>	<b>(12,000)</b>	<b>(9,908)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	3,670
Personnel Services	2,414	6,950	2,748
Grants and Subsidies	93,700	254,296	156,814
Finance Costs	10,595	5,138	10,043
Equivalent Income Tax	...	...	...
Other Payments	1,736	2,793	6,180
<b>Total Payments</b>	<b>108,445</b>	<b>269,177</b>	<b>179,455</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	95,297	159,919	116,924
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	583	(8,049)	568
Retained Taxes, Fees and Fines	...	...	...
Interest Received	(410)	5,405	1,967
Grants and Contributions	4,019	133,412	44,975
Other Receipts	(1,006)	3,208	(1,006)
<b>Total Receipts</b>	<b>98,483</b>	<b>293,894</b>	<b>163,428</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(9,962)</b>	<b>24,718</b>	<b>(16,027)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(50)	...	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	99,240	43,897	102,320
Advances made	(281,737)	(127,270)	(288,879)
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(182,547)</b>	<b>(83,373)</b>	<b>(186,609)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	304,338	152,802	224,322
Repayment of Borrowings and Advances	(105,799)	(62,914)	(28,865)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>198,539</b>	<b>89,888</b>	<b>195,457</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>6,030</b>	<b>31,232</b>	<b>(7,179)</b>
Opening Cash and Cash Equivalents	44,687	30,771	62,003
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>50,717</b>	<b>62,003</b>	<b>54,824</b>

## Regional Growth NSW Development Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	979	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	1,468	21,948
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	2,038
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	...	<b>2,447</b>	<b>23,986</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	3,753	...
Grants and Contributions	...	932	128,160
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	...	<b>4,685</b>	<b>128,160</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	...	<b>2,238</b>	<b>104,174</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	0	0
Taxes Receivable	...	...	...
Receivables	...	1,328	1,328
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	...	<b>1,328</b>	<b>1,328</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	(2,038)
Infrastructure Systems	...	932	107,144
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	...	<b>932</b>	<b>105,106</b>
<b>Total Assets</b>	...	<b>2,260</b>	<b>106,434</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	22	22
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	...	<b>22</b>	<b>22</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	...	...	...
<b>Total Liabilities</b>	...	<b>22</b>	<b>22</b>
<b>Net Assets</b>	...	<b>2,238</b>	<b>106,412</b>
<b>Equity</b>			
Accumulated Funds	...	2,238	106,412
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	...	<b>2,238</b>	<b>106,412</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	979	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	1,498	21,948
<b>Total Payments</b>	...	<b>2,478</b>	<b>21,948</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	3,753	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	128,160
Other Receipts	...	(1,275)	...
<b>Total Receipts</b>	...	<b>2,478</b>	<b>128,160</b>
<b>Net Cash Flows From Operating Activities</b>	...	<b>0</b>	<b>106,212</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	(106,212)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	...	...	<b>(106,212)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	...	...	...
<b>Net Increase/(Decrease) in Cash</b>	...	<b>0</b>	...
Opening Cash and Cash Equivalents	...	...	0
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	...	<b>0</b>	<b>0</b>

## Local Land Services

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	107,596	123,262	130,378
Personnel Services Expenses	...	...	...
Other Operating Expenses	72,797	80,144	102,425
Grants and Subsidies	26,998	71,558	140,670
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,813	7,070	8,102
Finance Costs	1,014	670	968
Other Expenses	...	...	(0)
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>216,219</b>	<b>282,704</b>	<b>382,543</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	123,795	172,364	266,339
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,919	5,321	4,714
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	46,185	81,053	78,472
Grants and Contributions	120	25,256	12,230
Investment Revenue	400	227	508
Retained Taxes, Fees and Fines	...	(23)	526
Other Revenue	37,243	7,863	18,539
<b>Total Revenue</b>	<b>211,662</b>	<b>292,060</b>	<b>381,328</b>
Gain/(Loss) on Disposal of Non Current Assets	...	208	...
Other Gains/(Losses)	...	(180)	...
<b>Net Result</b>	<b>(4,557)</b>	<b>9,384</b>	<b>(1,215)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	26,413	88,762	43,975
Taxes Receivable	...	...	...
Receivables	7,542	21,925	21,925
Contract Assets	...	...	...
Inventories	1,300	2,382	2,382
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	102	102	102
<b>Total Current Assets</b>	<b>35,357</b>	<b>113,171</b>	<b>68,384</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	576,115	818,078	820,344
Plant and Equipment	1,918	9,419	9,530
Infrastructure Systems	20,526	22,128	28,637
Investment Properties	...	...	...
Right of Use Assets	29,015	31,260	27,181
Intangibles	19,693	7,134	10,224
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>647,267</b>	<b>888,020</b>	<b>895,917</b>
<b>Total Assets</b>	<b>682,625</b>	<b>1,001,191</b>	<b>964,300</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	13,542	59,216	27,216
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,380	4,799	5,080
Provisions	8,700	17,792	17,792
Other	1,500	805	805
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>28,122</b>	<b>82,612</b>	<b>50,893</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	25,104	27,215	23,259
Provisions	1,200	1,613	1,613
Other	700	259	259
<b>Total Non Current Liabilities</b>	<b>27,004</b>	<b>29,087</b>	<b>25,131</b>
<b>Total Liabilities</b>	<b>55,126</b>	<b>111,699</b>	<b>76,024</b>
<b>Net Assets</b>	<b>627,499</b>	<b>889,492</b>	<b>888,277</b>
<b>Equity</b>			
Accumulated Funds	511,948	530,176	528,961
Reserves	115,550	359,316	359,316
Capital Equity	...	...	...
<b>Total Equity</b>	<b>627,499</b>	<b>889,492</b>	<b>888,277</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	103,677	114,642	125,665
Personnel Services	...	...	...
Grants and Subsidies	26,998	71,558	140,670
Finance Costs	1,014	670	968
Equivalent Income Tax	...	...	...
Other Payments	72,546	71,580	134,425
<b>Total Payments</b>	<b>204,236</b>	<b>258,450</b>	<b>401,728</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	123,795	172,364	266,339
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	45,759	80,585	78,472
Retained Taxes, Fees and Fines	...	(23)	526
Interest Received	400	227	508
Grants and Contributions	120	25,256	12,230
Other Receipts	37,243	27,125	18,539
<b>Total Receipts</b>	<b>207,317</b>	<b>305,534</b>	<b>376,614</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,081</b>	<b>47,084</b>	<b>(25,113)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	368	...
Purchases of Property, Plant and Equipment	(3,250)	(327)	(10,823)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(9,814)	(7,277)	(4,352)
<b>Net Cash Flows From Investing Activities</b>	<b>(13,064)</b>	<b>(7,236)</b>	<b>(15,175)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4,633)	(4,101)	(4,499)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4,633)</b>	<b>(4,101)</b>	<b>(4,499)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(14,616)</b>	<b>35,747</b>	<b>(44,787)</b>
Opening Cash and Cash Equivalents	41,029	53,015	88,762
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>26,413</b>	<b>88,762</b>	<b>43,975</b>

## NSW Food Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	2
Personnel Services Expenses	...	...	...
Other Operating Expenses	18,918	18,035	19,281
Grants and Subsidies	567	520	566
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,277	900	1,277
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>20,762</b>	<b>19,454</b>	<b>21,125</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	6,222	...	10,254
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,183	1,866	2,912
Grants and Contributions	...	700	(0)
Investment Revenue	405	91	404
Retained Taxes, Fees and Fines	8,100	7,393	7,837
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>16,910</b>	<b>10,050</b>	<b>21,406</b>
Gain/(Loss) on Disposal of Non Current Assets	...	7	...
Other Gains/(Losses)	...	(24)	...
<b>Net Result</b>	<b>(3,852)</b>	<b>(9,421)</b>	<b>281</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,603	7,530	7,964
Taxes Receivable	...	...	...
Receivables	1,046	1,428	1,478
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,649</b>	<b>8,958</b>	<b>9,442</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	7,774	9,641	9,414
Plant and Equipment	81	264	164
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	2,881	2,880	3,030
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>10,736</b>	<b>12,785</b>	<b>12,608</b>
<b>Total Assets</b>	<b>22,385</b>	<b>21,743</b>	<b>22,050</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,149	3,552	3,578
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,149</b>	<b>3,552</b>	<b>3,578</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,149</b>	<b>3,552</b>	<b>3,578</b>
<b>Net Assets</b>	<b>21,236</b>	<b>18,191</b>	<b>18,471</b>
<b>Equity</b>			
Accumulated Funds	17,814	13,138	13,418
Reserves	3,422	5,053	5,053
Capital Equity	...	...	...
<b>Total Equity</b>	<b>21,236</b>	<b>18,191</b>	<b>18,471</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	2
Personnel Services	...	...	...
Grants and Subsidies	567	520	566
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	20,768	16,668	19,305
<b>Total Payments</b>	<b>21,335</b>	<b>17,188</b>	<b>19,872</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	6,222	...	10,254
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,183	1,843	2,912
Retained Taxes, Fees and Fines	...	...	...
Interest Received	405	91	404
Grants and Contributions	...	700	(0)
Other Receipts	9,950	7,073	7,837
<b>Total Receipts</b>	<b>18,760</b>	<b>9,707</b>	<b>21,406</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,575)</b>	<b>(7,480)</b>	<b>1,534</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	8	...
Purchases of Property, Plant and Equipment	(200)	(127)	(200)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(900)	(819)	(900)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,100)</b>	<b>(938)</b>	<b>(1,100)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,675)</b>	<b>(8,418)</b>	<b>434</b>
Opening Cash and Cash Equivalents	14,278	15,948	7,530
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,603</b>	<b>7,530</b>	<b>7,964</b>

## 7. STRONGER COMMUNITIES CLUSTER

### 7.1 Agency Expense Summary

Stronger Communities cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20	2020-21	Change	2019-20	2020-21	Change
	Est. Actual	Budget		Est. Actual	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Communities and Justice</b> <sup>(b)(c)</sup>	11,063.7	10,745.3	(2.9)	697.7	551.5	(20.9)
Cluster Grants .....	5,533.6	6,285.9	13.6	...	...	...
<b>Total Principal Agency</b>	<b>16,597.3</b>	<b>17,031.2</b>	<b>2.6</b>	<b>697.7</b>	<b>551.5</b>	<b>(20.9)</b>
<b>Cluster Agencies</b>						
Crown Solicitor's Office .....	69.7	70.4	1.1	5.9	1.9	(68.0)
Fire and Rescue NSW <sup>(d)</sup> .....	860.7	812.7	(5.6)	48.5	87.3	80.1
Legal Aid Commission of New South Wales ..	374.5	396.0	5.8	26.0	6.3	(75.8)
New South Wales Crime Commission .....	27.3	26.3	(3.5)	0.4	1.2	222.7
NSW Police Force .....	3,995.0	4,202.3	5.2	803.4	549.0	(31.7)
NSW Rural Fire Service <sup>(e)</sup> .....	867.2	672.5	(22.5)	43.2	29.2	(32.5)
Office of Sport .....	356.9	556.3	55.9	7.4	17.1	131.6
Office of the NSW State Emergency Service .	118.5	158.8	34.0	23.7	42.7	80.5
Home Purchase Assistance Fund .....	18.7	21.0	12.4	...	...	...
Multicultural NSW .....	29.4	49.2	67.5	0.4	0.3	(30.1)
NSW Trustee and Guardian .....	88.9	92.0	3.4	12.1	10.3	(14.7)
<b>Total Cluster Agencies</b>	<b>6,806.7</b>	<b>7,057.5</b>	<b>3.7</b>	<b>970.8</b>	<b>745.2</b>	<b>(23.2)</b>
<b>Special Offices</b>						
Judicial Commission of New South Wales .....	6.4	6.7	3.7	0.0	0.2	219.1
Office of the Children's Guardian <sup>(f)</sup> .....	46.7	56.1	20.1	5.0	2.4	(51.6)
Office of the Director of Public Prosecutions ..	168.2	174.0	3.5	5.6	12.3	119.3
<b>Total Special Offices</b>	<b>221.4</b>	<b>236.8</b>	<b>7.0</b>	<b>10.7</b>	<b>14.8</b>	<b>39.3</b>

(a) This table shows expenses on an uneliminated basis.

(b) The Countering Violent Extremism Division of the Justice and Community Safety Branch in the Department of Premier and Cabinet was transferred to the Department of Communities and Justice from 1 July 2019. The Office of Emergency Management was transferred from the Department of Communities and Justice to the newly established Resilience NSW from 1 May 2020.

(c) The 2019-20 catastrophic bushfire season led to over \$800 million in higher Natural Disaster Response and Recovery expenditure through the Department of Communities and Justice, including additional funding to the NSW Rural Fire Service (NSW RFS) and Fire and Rescue NSW (FRNSW) for 2019-20.

(d) FRNSW 2019-20 Original Budget was \$774.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within FRNSW. Compared with the 2019-20 Budget, the FRNSW budget has increased by \$38.4 million in 2020-21.

(e) NSW RFS 2019-20 Original Budget was \$524.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within NSW RFS. Compared with the 2019-20 Budget, the NSW RFS budget has increased by \$148.2 million in 2020-21.

(f) The Reportable Conduct Scheme was transferred to the Office of the Children's Guardian from the NSW Ombudsman under the new Children's Guardian Act 2019, on 1 March 2020.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 7.2 Financial Statements

### Department of Communities and Justice

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,806,135	3,024,649	2,975,306
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,042,210	1,201,292	1,194,440
Grants and Subsidies	11,079,567	11,917,465	12,243,380
Appropriation Expense	...	...	...
Depreciation and Amortisation	480,155	403,039	482,017
Finance Costs	32,367	20,737	98,931
Other Expenses	34,374	30,140	37,136
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>15,474,808</b>	<b>16,597,322</b>	<b>17,031,210</b>
<b>Revenue</b>			
Appropriation Revenue	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	141,261	160,321	132,270
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	271,006	366,179	295,994
Grants and Contributions	121,609	131,837	130,369
Investment Revenue	29,222	6,198	5,474
Retained Taxes, Fees and Fines	11,900	24,497	11,900
Other Revenue	38,072	50,769	38,201
<b>Total Revenue</b>	<b>16,033,852</b>	<b>16,925,821</b>	<b>17,285,392</b>
Gain/(Loss) on Disposal of Non Current Assets	(223)	(2,211)	(341)
Other Gains/(Losses)	(1,389)	(31,497)	(1,269)
<b>Net Result</b>	<b>557,432</b>	<b>294,791</b>	<b>252,571</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	147,769	73,482	90,242
Taxes Receivable	...	...	...
Receivables	192,419	378,689	384,930
Contract Assets	...	...	...
Inventories	18,821	22,402	22,402
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	18,006	20,671	20,671
Assets Held For Sale	...	26,774	26,774
<b>Total Current Assets</b>	<b>377,015</b>	<b>522,018</b>	<b>545,019</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	23,026	29,080	29,080
Inventories	...	...	...
Financial Assets at Fair Value	50	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	7,190,337	7,076,724	7,978,234
Plant and Equipment	288,502	393,941	403,213
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	713,044	785,362	703,995
Intangibles	280,646	327,501	327,072
Other Assets	1,566	1,798	1,798
<b>Total Non Current Assets</b>	<b>8,497,171</b>	<b>8,614,406</b>	<b>9,443,392</b>
<b>Total Assets</b>	<b>8,874,186</b>	<b>9,136,424</b>	<b>9,988,410</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	318,337	423,182	421,351
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	102,488	91,510	113,577
Provisions	400,434	537,117	514,805
Other	11,595	5,905	5,905
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>832,854</b>	<b>1,057,714</b>	<b>1,055,638</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	684,748	633,034	1,279,549
Provisions	121,555	173,786	128,833
Other	637	432	361
<b>Total Non Current Liabilities</b>	<b>806,940</b>	<b>807,252</b>	<b>1,408,743</b>
<b>Total Liabilities</b>	<b>1,639,794</b>	<b>1,864,966</b>	<b>2,464,381</b>
<b>Net Assets</b>	<b>7,234,392</b>	<b>7,271,458</b>	<b>7,524,029</b>
<b>Equity</b>			
Accumulated Funds	7,234,392	7,002,575	7,206,032
Reserves	...	268,883	317,997
Capital Equity	...	...	...
<b>Total Equity</b>	<b>7,234,392</b>	<b>7,271,458</b>	<b>7,524,029</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,694,713	2,834,042	2,865,300
Personnel Services	...	...	...
Grants and Subsidies	11,131,813	12,055,868	12,295,351
Finance Costs	32,348	22,084	98,918
Equivalent Income Tax	...	...	...
Other Payments	1,406,822	1,297,823	1,310,884
<b>Total Payments</b>	<b>15,265,696</b>	<b>16,209,817</b>	<b>16,570,454</b>
<b>Receipts</b>			
Appropriation	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	270,481	396,864	295,930
Retained Taxes, Fees and Fines	...	...	...
Interest Received	26,423	443	417
Grants and Contributions	121,609	130,403	130,369
Other Receipts	422,121	310,265	127,020
<b>Total Receipts</b>	<b>16,261,416</b>	<b>17,023,995</b>	<b>17,224,919</b>
<b>Net Cash Flows From Operating Activities</b>	<b>995,719</b>	<b>814,178</b>	<b>654,465</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2	5,473	(0)
Purchases of Property, Plant and Equipment	(810,403)	(650,184)	(436,153)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(13,935)	(49,008)	(69,991)
<b>Net Cash Flows From Investing Activities</b>	<b>(824,336)</b>	<b>(693,719)</b>	<b>(506,144)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(96,949)	(93,520)	(131,562)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(96,949)</b>	<b>(93,520)</b>	<b>(131,562)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>74,435</b>	<b>26,939</b>	<b>16,760</b>
Opening Cash and Cash Equivalents	10,411	151,460	73,482
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	62,923	(104,917)	...
<b>Closing Cash and Cash Equivalents</b>	<b>147,769</b>	<b>73,482</b>	<b>90,242</b>

## Crown Solicitor's Office

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	45,642	50,999	52,014
Personnel Services Expenses	...	...	...
Other Operating Expenses	6,750	10,612	9,610
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,006	7,282	8,233
Finance Costs	931	771	559
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>60,329</b>	<b>69,664</b>	<b>70,415</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	733	365	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	60,532	72,538	71,262
Grants and Contributions	...	...	...
Investment Revenue	382	92	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	59	234	...
<b>Total Revenue</b>	<b>61,707</b>	<b>73,230</b>	<b>71,262</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>1,378</b>	<b>3,566</b>	<b>847</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	12,987	3,633	9,419
Taxes Receivable	...	...	...
Receivables	25,842	30,123	26,024
Contract Assets	...	8,035	8,035
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	7,523	9,737	9,905
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>46,352</b>	<b>51,528</b>	<b>53,384</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	16,252	16,329	15,358
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	35,518	36,777	31,826
Intangibles	6,150	9,046	8,625
Other Assets	640	847	847
<b>Total Non Current Assets</b>	<b>58,559</b>	<b>62,999</b>	<b>56,656</b>
<b>Total Assets</b>	<b>104,912</b>	<b>114,527</b>	<b>110,039</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,148	9,742	9,742
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,842	4,267	4,576
Provisions	15,072	17,468	16,998
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>27,061</b>	<b>31,477</b>	<b>31,316</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	32,621	33,042	28,462
Provisions	744	2,805	2,805
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>33,365</b>	<b>35,848</b>	<b>31,268</b>
<b>Total Liabilities</b>	<b>60,426</b>	<b>67,325</b>	<b>62,584</b>
<b>Net Assets</b>	<b>44,486</b>	<b>47,202</b>	<b>47,455</b>
<b>Equity</b>			
Accumulated Funds	44,486	47,202	47,455
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>44,486</b>	<b>47,202</b>	<b>47,455</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	44,789	48,879	51,888
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	931	747	559
Equivalent Income Tax	...	...	...
Other Payments	6,236	8,452	9,530
<b>Total Payments</b>	<b>51,956</b>	<b>58,078</b>	<b>61,976</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(4,553)	(4,553)	(1,438)
Sale of Goods and Services	59,666	57,875	75,361
Retained Taxes, Fees and Fines	...	...	...
Interest Received	382	(65)	...
Grants and Contributions	...	...	...
Other Receipts	(376)	2,035	...
<b>Total Receipts</b>	<b>55,120</b>	<b>55,292</b>	<b>73,923</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,164</b>	<b>(2,787)</b>	<b>11,947</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(365)	(747)	(1,253)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(300)	(4,591)	(637)
<b>Net Cash Flows From Investing Activities</b>	<b>(665)</b>	<b>(5,338)</b>	<b>(1,890)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(3,615)	(4,012)	(4,271)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(3,615)</b>	<b>(4,012)</b>	<b>(4,271)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,116)</b>	<b>(12,137)</b>	<b>5,786</b>
Opening Cash and Cash Equivalents	14,104	15,770	3,633
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>12,987</b>	<b>3,633</b>	<b>9,419</b>

## Fire and Rescue NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	615,708	678,494	633,298
Personnel Services Expenses	...	...	...
Other Operating Expenses	92,366	119,398	111,800
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	64,420	59,965	64,685
Finance Costs	1,762	2,839	2,874
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>774,256</b>	<b>860,696</b>	<b>812,656</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	699,612	702,630	778,577
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	13,344	15,618	15,046
Grants and Contributions	...	31,759	...
Investment Revenue	3,122	2,200	1,007
Retained Taxes, Fees and Fines	35,366	39,124	29,074
Other Revenue	2,236	13,344	5,097
<b>Total Revenue</b>	<b>753,679</b>	<b>804,675</b>	<b>828,800</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(432)	...
Other Gains/(Losses)	...	(6)	...
<b>Net Result</b>	<b>(20,577)</b>	<b>(56,459)</b>	<b>16,144</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	211,670	178,238	188,055
Taxes Receivable	...	...	...
Receivables	17,430	28,892	28,892
Contract Assets	...	...	...
Inventories	2,020	3,012	3,012
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	38	38
Assets Held For Sale	263	800	800
<b>Total Current Assets</b>	<b>231,383</b>	<b>210,980</b>	<b>220,797</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	675,132	659,399	648,424
Plant and Equipment	241,489	245,659	297,258
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	47,726	113,008	114,493
Intangibles	28,572	24,883	23,344
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>992,919</b>	<b>1,042,949</b>	<b>1,083,519</b>
<b>Total Assets</b>	<b>1,224,303</b>	<b>1,253,929</b>	<b>1,304,316</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	31,098	36,953	36,958
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,163	1,752	2,511
Provisions	151,216	170,290	170,305
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>185,477</b>	<b>208,995</b>	<b>209,774</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	46,294	112,190	111,335
Provisions	169,329	216,842	216,606
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>215,623</b>	<b>329,032</b>	<b>327,941</b>
<b>Total Liabilities</b>	<b>401,100</b>	<b>538,027</b>	<b>537,715</b>
<b>Net Assets</b>	<b>823,203</b>	<b>715,902</b>	<b>766,601</b>
<b>Equity</b>			
Accumulated Funds	243,395	137,263	168,626
Reserves	579,808	578,639	597,975
Capital Equity	...	...	...
<b>Total Equity</b>	<b>823,203</b>	<b>715,902</b>	<b>766,601</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	605,973	642,601	618,059
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	1,762	2,698	2,706
Equivalent Income Tax	...	...	...
Other Payments	92,046	196,442	109,360
<b>Total Payments</b>	<b>699,781</b>	<b>841,741</b>	<b>730,124</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	699,612	702,630	778,577
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	13,024	4,847	14,726
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,122	2,304	1,007
Grants and Contributions	...	28,777	...
Other Receipts	37,601	83,069	34,171
<b>Total Receipts</b>	<b>753,359</b>	<b>821,627</b>	<b>828,480</b>
<b>Net Cash Flows From Operating Activities</b>	<b>53,578</b>	<b>(20,114)</b>	<b>98,356</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	824	...
Purchases of Property, Plant and Equipment	(46,522)	(48,140)	(81,903)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(5,347)	(2,709)	(4,412)
<b>Net Cash Flows From Investing Activities</b>	<b>(51,869)</b>	<b>(50,025)</b>	<b>(86,315)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	358	...	...
Repayment of Borrowings and Advances	(3,296)	(2,198)	(2,224)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,938)</b>	<b>(2,198)</b>	<b>(2,224)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,229)</b>	<b>(72,337)</b>	<b>9,817</b>
Opening Cash and Cash Equivalents	212,899	250,575	178,238
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>211,670</b>	<b>178,238</b>	<b>188,055</b>

## Legal Aid Commission of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	138,573	153,798	155,773
Personnel Services Expenses	...	...	...
Other Operating Expenses	144,804	140,880	150,786
Grants and Subsidies	55,882	62,641	69,239
Appropriation Expense	...	...	...
Depreciation and Amortisation	15,024	14,694	18,325
Finance Costs	835	1,498	1,021
Other Expenses	917	943	898
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>356,035</b>	<b>374,455</b>	<b>396,042</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	274,311	274,171	321,951
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,539	6,036	3,597
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	5,586	7,634	4,040
Grants and Contributions	70,110	89,930	49,953
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	405	643	265
<b>Total Revenue</b>	<b>353,951</b>	<b>378,414</b>	<b>379,806</b>
Gain/(Loss) on Disposal of Non Current Assets	35	(8)	35
Other Gains/(Losses)	(200)	1,420	(200)
<b>Net Result</b>	<b>(2,249)</b>	<b>5,372</b>	<b>(16,401)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	32,048	25,393	11,137
Taxes Receivable	...	...	...
Receivables	11,211	8,195	8,195
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>43,259</b>	<b>33,588</b>	<b>19,332</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	3,834	8,032	8,032
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	16,867	9,504	9,473
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	29,702	70,912	71,048
Intangibles	4,942	23,530	22,234
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>55,345</b>	<b>111,978</b>	<b>110,787</b>
<b>Total Assets</b>	<b>98,604</b>	<b>145,566</b>	<b>130,119</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	16,252	16,093	16,093
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	8,769	7,770	8,985
Provisions	13,474	19,474	19,474
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>38,495</b>	<b>43,336</b>	<b>44,551</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	21,627	64,270	64,009
Provisions	4,652	6,399	6,399
Other	1,495	...	...
<b>Total Non Current Liabilities</b>	<b>27,775</b>	<b>70,670</b>	<b>70,409</b>
<b>Total Liabilities</b>	<b>66,269</b>	<b>114,006</b>	<b>114,960</b>
<b>Net Assets</b>	<b>32,335</b>	<b>31,560</b>	<b>15,159</b>
<b>Equity</b>			
Accumulated Funds	32,335	31,560	15,159
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>32,335</b>	<b>31,560</b>	<b>15,159</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	134,708	142,186	152,251
Personnel Services	...	...	...
Grants and Subsidies	55,882	62,641	69,239
Finance Costs	835	1,498	1,021
Equivalent Income Tax	...	...	...
Other Payments	131,145	168,155	151,609
<b>Total Payments</b>	<b>322,570</b>	<b>374,480</b>	<b>374,120</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	274,311	274,171	321,951
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5,386	4,015	3,840
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	70,110	89,930	49,953
Other Receipts	(14,171)	22,931	265
<b>Total Receipts</b>	<b>335,636</b>	<b>391,047</b>	<b>376,009</b>
<b>Net Cash Flows From Operating Activities</b>	<b>13,066</b>	<b>16,567</b>	<b>1,889</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	35	...	35
Purchases of Property, Plant and Equipment	(3,895)	(3,083)	(4,933)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,300)	(11,288)	(1,300)
<b>Net Cash Flows From Investing Activities</b>	<b>(5,160)</b>	<b>(14,370)</b>	<b>(6,198)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(8,330)	(8,418)	(9,947)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(8,330)</b>	<b>(8,418)</b>	<b>(9,947)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(424)</b>	<b>(6,221)</b>	<b>(14,256)</b>
Opening Cash and Cash Equivalents	32,472	31,614	25,393
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>32,048</b>	<b>25,393</b>	<b>11,137</b>

## New South Wales Crime Commission

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	17,612	17,582	16,596
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,867	5,816	5,486
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,997	3,692	4,027
Finance Costs	239	175	190
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>27,716</b>	<b>27,265</b>	<b>26,299</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	26,455	25,599	25,412
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	708	757	710
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	56	70	56
<b>Total Revenue</b>	<b>27,219</b>	<b>26,425</b>	<b>26,178</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(8)	...
Other Gains/(Losses)	...	(2,074)	...
<b>Net Result</b>	<b>(497)</b>	<b>(2,922)</b>	<b>(121)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	518	1,327	1,316
Taxes Receivable	...	...	...
Receivables	605	681	681
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	111	...	...
<b>Total Current Assets</b>	<b>1,234</b>	<b>2,007</b>	<b>1,996</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	10	1	1
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	111	111
Plant and Equipment	1,298	1,336	1,587
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	8,151	9,036	6,289
Intangibles	1,482	1,499	1,200
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>10,941</b>	<b>11,983</b>	<b>9,188</b>
<b>Total Assets</b>	<b>12,175</b>	<b>13,990</b>	<b>11,184</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	461	668	668
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,705	2,735	2,914
Provisions	1,716	2,179	2,179
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,882</b>	<b>5,582</b>	<b>5,761</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,597	8,454	5,590
Provisions	65	63	63
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,662</b>	<b>8,516</b>	<b>5,652</b>
<b>Total Liabilities</b>	<b>10,544</b>	<b>14,099</b>	<b>11,414</b>
<b>Net Assets</b>	<b>1,631</b>	<b>(108)</b>	<b>(229)</b>
<b>Equity</b>			
Accumulated Funds	1,631	(108)	(229)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,631</b>	<b>(108)</b>	<b>(229)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	16,782	16,145	15,886
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	239	175	190
Equivalent Income Tax	...	...	...
Other Payments	6,590	6,872	5,486
<b>Total Payments</b>	<b>23,611</b>	<b>23,192</b>	<b>21,562</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	26,455	25,599	25,412
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	656	1,064	56
<b>Total Receipts</b>	<b>27,111</b>	<b>26,663</b>	<b>25,468</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,500</b>	<b>3,470</b>	<b>3,906</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(591)	(212)	(891)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(341)	(170)	(341)
<b>Net Cash Flows From Investing Activities</b>	<b>(932)</b>	<b>(382)</b>	<b>(1,232)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,566)	(2,700)	(2,685)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,566)</b>	<b>(2,700)</b>	<b>(2,685)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2</b>	<b>388</b>	<b>(11)</b>
Opening Cash and Cash Equivalents	516	938	1,327
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>518</b>	<b>1,327</b>	<b>1,316</b>

## NSW Police Force

## Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,127,239	3,173,966	3,452,857
Personnel Services Expenses	...	...	...
Other Operating Expenses	431,663	508,767	458,163
Grants and Subsidies	25,766	87,487	22,680
Appropriation Expense	...	...	...
Depreciation and Amortisation	202,044	211,056	245,120
Finance Costs	16,345	12,263	19,307
Other Expenses	4,128	1,458	4,131
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,807,184</b>	<b>3,994,997</b>	<b>4,202,257</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	180,738	218,760	185,903
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	38,975	74,846	48,830
Grants and Contributions	40,496	14,040	33,979
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	37,645	80,099	38,536
<b>Total Revenue</b>	<b>3,924,817</b>	<b>3,973,276</b>	<b>4,217,727</b>
Gain/(Loss) on Disposal of Non Current Assets	(918)	(7,990)	(918)
Other Gains/(Losses)	(10)	(1,849)	(10)
<b>Net Result</b>	<b>116,705</b>	<b>(31,560)</b>	<b>14,542</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	138,876	186,674	86,177
Taxes Receivable	...	...	...
Receivables	97,164	63,594	66,894
Contract Assets	...	8,510	8,510
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	550	550
<b>Total Current Assets</b>	<b>236,040</b>	<b>259,328</b>	<b>162,131</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	6,100	6,500	8,400
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,440,594	1,371,176	1,471,836
Plant and Equipment	330,953	389,745	345,121
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	203,473	643,571	809,518
Intangibles	204,583	123,423	205,720
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,185,703</b>	<b>2,534,415</b>	<b>2,840,595</b>
<b>Total Assets</b>	<b>2,421,743</b>	<b>2,793,744</b>	<b>3,002,727</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	114,220	114,778	114,778
Contract Liabilities	4,800	1,266	1,766
Other Financial Liabilities at Fair Value	...	644	644
Borrowings	54,385	55,077	63,468
Provisions	494,358	577,861	577,361
Other	470	111	111
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>668,234</b>	<b>749,737</b>	<b>758,128</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	238,295	626,391	809,941
Provisions	57,630	68,924	68,424
Other	2,382	...	...
<b>Total Non Current Liabilities</b>	<b>298,307</b>	<b>695,315</b>	<b>878,365</b>
<b>Total Liabilities</b>	<b>966,540</b>	<b>1,445,053</b>	<b>1,636,494</b>
<b>Net Assets</b>	<b>1,455,203</b>	<b>1,348,691</b>	<b>1,366,233</b>
<b>Equity</b>			
Accumulated Funds	869,166	791,180	805,722
Reserves	586,036	557,511	560,511
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,455,203</b>	<b>1,348,691</b>	<b>1,366,233</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,940,322	2,918,915	3,274,191
Personnel Services	...	...	...
Grants and Subsidies	25,766	87,487	22,680
Finance Costs	16,345	12,138	19,307
Equivalent Income Tax	...	...	...
Other Payments	466,846	642,696	456,053
<b>Total Payments</b>	<b>3,449,279</b>	<b>3,661,236</b>	<b>3,772,231</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	32,675	81,909	45,530
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received	...	...	...
Grants and Contributions	40,996	14,137	34,479
Other Receipts	91,938	189,341	36,633
<b>Total Receipts</b>	<b>3,792,562</b>	<b>3,870,918</b>	<b>4,027,111</b>
<b>Net Cash Flows From Operating Activities</b>	<b>343,283</b>	<b>209,682</b>	<b>254,880</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	1,734	767	1,734
Purchases of Property, Plant and Equipment	(215,743)	(178,081)	(184,384)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(30,339)	(19,220)	(103,274)
<b>Net Cash Flows From Investing Activities</b>	<b>(244,348)</b>	<b>(196,534)</b>	<b>(285,924)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(52,140)	(57,769)	(69,453)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(52,140)</b>	<b>(57,769)</b>	<b>(69,453)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>46,795</b>	<b>(44,620)</b>	<b>(100,497)</b>
Opening Cash and Cash Equivalents	92,081	231,294	186,674
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>138,876</b>	<b>186,674</b>	<b>86,177</b>

## NSW Rural Fire Service

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	127,713	129,392	145,058
Personnel Services Expenses	...	...	...
Other Operating Expenses	105,987	155,227	220,693
Grants and Subsidies	243,192	529,239	248,170
Appropriation Expense	...	...	...
Depreciation and Amortisation	21,013	19,075	24,759
Finance Costs	3,552	1,273	1,403
Other Expenses	22,849	33,004	32,433
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>524,306</b>	<b>867,211</b>	<b>672,516</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	453,665	499,118	550,130
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	759	459	763
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	652	29,127	3,082
Grants and Contributions	4,562	444,279	18,175
Investment Revenue	755	1,048	755
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	14,878	14,319	17,179
<b>Total Revenue</b>	<b>475,272</b>	<b>988,350</b>	<b>590,083</b>
Gain/(Loss) on Disposal of Non Current Assets	...	857	...
Other Gains/(Losses)	...	(2,422)	...
<b>Net Result</b>	<b>(49,034)</b>	<b>119,574</b>	<b>(82,433)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	48,911	98,665	57,350
Taxes Receivable	...	...	...
Receivables	27,460	99,188	66,585
Contract Assets	...	...	...
Inventories	13,913	63,545	50,203
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>90,284</b>	<b>261,398</b>	<b>174,138</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	19,755	20,631	18,309
Plant and Equipment	63,876	61,989	60,082
Infrastructure Systems	10,275	7,130	6,358
Investment Properties	...	...	...
Right of Use Assets	95,429	48,411	42,130
Intangibles	2,914	9,894	23,752
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>192,250</b>	<b>148,055</b>	<b>150,631</b>
<b>Total Assets</b>	<b>282,533</b>	<b>409,453</b>	<b>324,770</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	26,987	41,266	41,669
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	4	(0)
Borrowings	2,839	5,337	5,797
Provisions	43,093	42,961	45,675
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>72,919</b>	<b>89,567</b>	<b>93,140</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	95,975	45,990	40,352
Provisions	1,240	4,198	4,008
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>97,215</b>	<b>50,188</b>	<b>44,360</b>
<b>Total Liabilities</b>	<b>170,134</b>	<b>139,755</b>	<b>137,501</b>
<b>Net Assets</b>	<b>112,400</b>	<b>269,697</b>	<b>187,269</b>
<b>Equity</b>			
Accumulated Funds	112,400	269,701	187,269
Reserves	...	(4)	0
Capital Equity	...	...	...
<b>Total Equity</b>	<b>112,400</b>	<b>269,697</b>	<b>187,269</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	124,491	125,073	141,771
Personnel Services	...	...	...
Grants and Subsidies	243,192	529,239	248,170
Finance Costs	3,552	1,204	1,403
Equivalent Income Tax	...	...	...
Other Payments	140,832	312,776	239,381
<b>Total Payments</b>	<b>512,066</b>	<b>968,293</b>	<b>630,725</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	453,665	499,118	550,130
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	652	13,784	35,684
Retained Taxes, Fees and Fines	0	...	0
Interest Received	755	1,048	755
Grants and Contributions	4,562	444,256	18,175
Other Receipts	21,322	61,861	17,179
<b>Total Receipts</b>	<b>480,956</b>	<b>1,020,067</b>	<b>621,923</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(31,111)</b>	<b>51,774</b>	<b>(8,802)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,103	2,000
Purchases of Property, Plant and Equipment	(16,419)	(40,416)	(11,405)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(2,169)	(17,000)
<b>Net Cash Flows From Investing Activities</b>	<b>(14,419)</b>	<b>(40,482)</b>	<b>(26,405)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,631)	(5,169)	(6,108)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,631)</b>	<b>(5,169)</b>	<b>(6,108)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(48,161)</b>	<b>6,123</b>	<b>(41,315)</b>
Opening Cash and Cash Equivalents	97,071	92,543	98,665
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>48,911</b>	<b>98,666</b>	<b>57,350</b>

## Office of Sport

## Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	69,295	61,038	53,291
Personnel Services Expenses	...	...	...
Other Operating Expenses	53,156	45,417	40,048
Grants and Subsidies	345,432	240,196	451,027
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,199	10,019	11,781
Finance Costs	192	198	161
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>479,274</b>	<b>356,868</b>	<b>556,308</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	406,957	305,213	497,646
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,539	2,593	1,874
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	50,122	37,297	24,565
Grants and Contributions	12,741	45,155	6,378
Investment Revenue	...	4	4
Retained Taxes, Fees and Fines	...	...	12
Other Revenue	1,526	1,295	687
<b>Total Revenue</b>	<b>473,885</b>	<b>391,557</b>	<b>531,167</b>
Gain/(Loss) on Disposal of Non Current Assets	...	17	...
Other Gains/(Losses)	64	(712)	64
<b>Net Result</b>	<b>(5,325)</b>	<b>33,994</b>	<b>(25,077)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,715	70,670	50,911
Taxes Receivable	...	...	...
Receivables	17,425	18,356	12,356
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	50	(2)	0
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>28,189</b>	<b>89,025</b>	<b>63,268</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	13	13
Inventories	...	...	...
Financial Assets at Fair Value	400	164	164
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	173,392	172,981	176,081
Plant and Equipment	13,421	12,192	12,459
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	6,723	10,794	14,330
Intangibles	486	5,017	3,428
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>194,422</b>	<b>201,161</b>	<b>206,475</b>
<b>Total Assets</b>	<b>222,611</b>	<b>290,185</b>	<b>269,742</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	7,664	9,149	9,799
Contract Liabilities	...	1,864	1,864
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,230	2,008	2,460
Provisions	7,295	6,579	6,943
Other	2,534	37	38
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>19,723</b>	<b>19,637</b>	<b>21,104</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,635	8,884	12,051
Provisions	1,030	1,078	1,078
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,665</b>	<b>9,961</b>	<b>13,128</b>
<b>Total Liabilities</b>	<b>25,388</b>	<b>29,599</b>	<b>34,233</b>
<b>Net Assets</b>	<b>197,223</b>	<b>260,587</b>	<b>235,510</b>
<b>Equity</b>			
Accumulated Funds	151,570	214,934	189,857
Reserves	45,653	45,653	45,653
Capital Equity	...	...	...
<b>Total Equity</b>	<b>197,223</b>	<b>260,587</b>	<b>235,510</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	66,756	61,471	50,403
Personnel Services	...	...	...
Grants and Subsidies	345,432	240,196	451,027
Finance Costs	192	198	161
Equivalent Income Tax	...	...	...
Other Payments	58,576	45,897	27,704
<b>Total Payments</b>	<b>470,956</b>	<b>347,763</b>	<b>529,294</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	406,957	305,213	497,646
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	49,139	39,866	24,565
Retained Taxes, Fees and Fines	64	...	64
Interest Received	...	4	4
Grants and Contributions	5,698	39,102	35
Other Receipts	14,929	1,972	699
<b>Total Receipts</b>	<b>476,787</b>	<b>386,157</b>	<b>523,013</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,831</b>	<b>38,394</b>	<b>(6,281)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	6	...
Purchases of Property, Plant and Equipment	(6,218)	(3,962)	(11,193)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	61	(2)
Advances made	43	...	...
Other Investing	...	(3,402)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(6,175)</b>	<b>(7,297)</b>	<b>(11,195)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,192)	(1,982)	(2,283)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,192)</b>	<b>(1,982)</b>	<b>(2,283)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,536)</b>	<b>29,115</b>	<b>(19,759)</b>
Opening Cash and Cash Equivalents	13,251	41,555	70,670
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,715</b>	<b>70,670</b>	<b>50,911</b>

## Office of the NSW State Emergency Service

## Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	43,662	41,444	44,338
Personnel Services Expenses	...	...	...
Other Operating Expenses	47,805	45,168	59,979
Grants and Subsidies	13,930	15,527	36,406
Appropriation Expense	...	...	...
Depreciation and Amortisation	15,034	15,492	16,289
Finance Costs	1,886	863	1,824
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>122,317</b>	<b>118,495</b>	<b>158,836</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	117,751	116,852	162,873
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	153	283	157
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	41	36	41
Grants and Contributions	...	7,547	1,500
Investment Revenue	453	451	453
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	341	620	341
<b>Total Revenue</b>	<b>118,739</b>	<b>125,788</b>	<b>165,365</b>
Gain/(Loss) on Disposal of Non Current Assets	(149)	933	(149)
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(3,727)</b>	<b>8,226</b>	<b>6,380</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	38,135	57,810	40,246
Taxes Receivable	...	...	...
Receivables	2,605	7,157	7,157
Contract Assets	...	...	...
Inventories	5,649	2,608	2,608
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	5	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>46,394</b>	<b>67,576</b>	<b>50,012</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	9,014	9,065	8,478
Plant and Equipment	83,359	78,828	109,222
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	50,462	31,092	27,554
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>142,835</b>	<b>118,986</b>	<b>145,255</b>
<b>Total Assets</b>	<b>189,229</b>	<b>186,562</b>	<b>195,267</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	7,456	11,146	15,559
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,125	2,682	2,944
Provisions	4,019	4,819	4,819
Other	29	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>13,629</b>	<b>18,647</b>	<b>23,322</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	49,944	32,818	30,468
Provisions	351	1,285	1,285
Other	3,637	...	...
<b>Total Non Current Liabilities</b>	<b>53,932</b>	<b>34,103</b>	<b>31,753</b>
<b>Total Liabilities</b>	<b>67,561</b>	<b>52,750</b>	<b>55,075</b>
<b>Net Assets</b>	<b>121,668</b>	<b>133,811</b>	<b>140,191</b>
<b>Equity</b>			
Accumulated Funds	121,668	133,811	140,191
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>121,668</b>	<b>133,811</b>	<b>140,191</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	43,509	40,255	44,181
Personnel Services	...	...	...
Grants and Subsidies	13,930	15,527	36,406
Finance Costs	1,886	863	1,824
Equivalent Income Tax	...	...	...
Other Payments	49,105	43,602	55,566
<b>Total Payments</b>	<b>108,430</b>	<b>100,248</b>	<b>137,977</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	117,751	116,852	162,873
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	41	(2,024)	41
Retained Taxes, Fees and Fines	...	...	...
Interest Received	453	451	453
Grants and Contributions	...	7,525	1,500
Other Receipts	1,641	368	341
<b>Total Receipts</b>	<b>119,886</b>	<b>123,173</b>	<b>165,208</b>
<b>Net Cash Flows From Operating Activities</b>	<b>11,456</b>	<b>22,925</b>	<b>27,231</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	71	975	71
Purchases of Property, Plant and Equipment	(25,997)	(23,661)	(42,460)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(25,926)</b>	<b>(22,687)</b>	<b>(42,389)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,419)	(3,387)	(2,406)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,419)</b>	<b>(3,387)</b>	<b>(2,406)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(16,889)</b>	<b>(3,149)</b>	<b>(17,564)</b>
Opening Cash and Cash Equivalents	55,024	60,959	57,810
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>38,135</b>	<b>57,810</b>	<b>40,246</b>

## Home Purchase Assistance Fund

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,052	789	1,607
Grants and Subsidies	7,500	7,368	9,421
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	10,415	10,414	9,764
Other Expenses	200	96	200
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>19,167</b>	<b>18,668</b>	<b>20,992</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	4,185	2,201	1,622
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	9	...	9
<b>Total Revenue</b>	<b>4,194</b>	<b>2,201</b>	<b>1,630</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(14,974)</b>	<b>(16,468)</b>	<b>(19,361)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	186,274	178,963	153,488
Taxes Receivable	...	...	...
Receivables	3	(10)	8
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	1,848	...	...
Other Financial Assets	5	1,000	1,000
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>188,130</b>	<b>179,953</b>	<b>154,496</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	2,919	9,929	8,674
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,919</b>	<b>9,929</b>	<b>8,674</b>
<b>Total Assets</b>	<b>191,049</b>	<b>189,882</b>	<b>163,170</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	37	96	114
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,275	7,339	7,435
Provisions	49	205	205
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,361</b>	<b>7,640</b>	<b>7,754</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	84,741	84,730	77,265
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>84,741</b>	<b>84,730</b>	<b>77,265</b>
<b>Total Liabilities</b>	<b>92,102</b>	<b>92,370</b>	<b>85,020</b>
<b>Net Assets</b>	<b>98,947</b>	<b>97,512</b>	<b>78,150</b>
<b>Equity</b>			
Accumulated Funds	98,947	97,512	78,150
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>98,947</b>	<b>97,512</b>	<b>78,150</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	7,839	7,759	9,760
Finance Costs	6,269	6,269	5,745
Equivalent Income Tax	...	...	...
Other Payments	913	414	1,450
<b>Total Payments</b>	<b>15,021</b>	<b>14,442</b>	<b>16,955</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	4,185	2,214	1,622
Grants and Contributions	...	...	...
Other Receipts	9	18	(9)
<b>Total Receipts</b>	<b>4,194</b>	<b>2,232</b>	<b>1,612</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(10,828)</b>	<b>(12,209)</b>	<b>(15,342)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	250,000	6,300	250,000
Purchases of Investments	(248,750)	(4,610)	(248,759)
Advances Repayments Received	5	...	5
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>1,255</b>	<b>1,690</b>	<b>1,246</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	(22,964)	...	9
Repayment of Borrowings and Advances	11,482	(11,428)	(11,388)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(11,482)</b>	<b>(11,428)</b>	<b>(11,379)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(21,055)</b>	<b>(21,947)</b>	<b>(25,475)</b>
Opening Cash and Cash Equivalents	207,329	200,910	178,963
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>186,274</b>	<b>178,963</b>	<b>153,488</b>

## Multicultural NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	15,357	15,493	16,732
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,305	3,013	2,632
Grants and Subsidies	13,893	9,239	28,199
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,033	1,606	1,631
Finance Costs	61	43	38
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>32,649</b>	<b>29,394</b>	<b>49,232</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	29,504	24,469	38,879
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	729	99	732
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	5,833	4,933	5,033
Grants and Contributions	199	1,653	3,300
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	26	193	26
<b>Total Revenue</b>	<b>36,291</b>	<b>31,347</b>	<b>47,971</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(214)	...
<b>Net Result</b>	<b>3,642</b>	<b>1,739</b>	<b>(1,261)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	777	892	801
Taxes Receivable	...	...	...
Receivables	1,241	1,264	1,014
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,018</b>	<b>2,156</b>	<b>1,815</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	922	422	...
Plant and Equipment	165	132	136
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	2,205	1,611	912
Intangibles	1,225	1,292	1,066
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,517</b>	<b>3,457</b>	<b>2,114</b>
<b>Total Assets</b>	<b>6,535</b>	<b>5,613</b>	<b>3,929</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	252	898	898
Contract Liabilities	...	683	683
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	471	438	536
Provisions	1,187	1,269	1,269
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,910</b>	<b>3,288</b>	<b>3,386</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,805	1,421	900
Provisions	162	247	247
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,967</b>	<b>1,668</b>	<b>1,147</b>
<b>Total Liabilities</b>	<b>3,877</b>	<b>4,956</b>	<b>4,533</b>
<b>Net Assets</b>	<b>2,658</b>	<b>657</b>	<b>(604)</b>
<b>Equity</b>			
Accumulated Funds	2,658	657	(604)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,658</b>	<b>657</b>	<b>(604)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	14,628	15,039	16,000
Personnel Services	...	...	...
Grants and Subsidies	13,893	9,239	28,199
Finance Costs	61	40	38
Equivalent Income Tax	...	...	...
Other Payments	6,289	7,112	2,382
<b>Total Payments</b>	<b>34,871</b>	<b>31,430</b>	<b>46,619</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	29,504	24,469	38,879
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5,833	5,099	5,033
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	199	2,080	3,300
Other Receipts	476	1,269	26
<b>Total Receipts</b>	<b>36,012</b>	<b>32,917</b>	<b>47,239</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,141</b>	<b>1,487</b>	<b>620</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(50)	(66)	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(250)	(266)	(250)
<b>Net Cash Flows From Investing Activities</b>	<b>(300)</b>	<b>(332)</b>	<b>(300)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(440)	(410)	(411)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(440)</b>	<b>(410)</b>	<b>(411)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>401</b>	<b>745</b>	<b>(91)</b>
Opening Cash and Cash Equivalents	376	147	892
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>777</b>	<b>892</b>	<b>801</b>

## NSW Trustee and Guardian

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	65,869	62,208	69,536
Other Operating Expenses	17,473	21,493	16,237
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	5,517	5,138	6,123
Finance Costs	134	109	92
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>88,993</b>	<b>88,948</b>	<b>91,988</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	66,952	65,476	65,369
Grants and Contributions	15,803	16,327	16,413
Investment Revenue	5,181	515	5,814
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	391	282	289
<b>Total Revenue</b>	<b>88,328</b>	<b>82,600</b>	<b>87,885</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(97)	...
Other Gains/(Losses)	(2)	(490)	...
<b>Net Result</b>	<b>(667)</b>	<b>(6,935)</b>	<b>(4,103)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,971	12,498	8,896
Taxes Receivable	...	...	...
Receivables	23,396	9,004	8,440
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	10,000	20,206	16,341
Other Financial Assets	...	...	...
Other	...	20,318	20,318
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>39,367</b>	<b>62,026</b>	<b>53,995</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	73,390	68,651	64,071
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	24,840	27,649	27,029
Plant and Equipment	18,778	12,467	15,744
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,030	4,722	4,248
Intangibles	14,794	10,630	12,669
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>135,832</b>	<b>124,119</b>	<b>123,761</b>
<b>Total Assets</b>	<b>175,200</b>	<b>186,145</b>	<b>177,756</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	21,730	10,215	6,701
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	646	662	760
Provisions	8,111	30,038	29,697
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>30,487</b>	<b>40,915</b>	<b>37,158</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,468	4,659	4,130
Provisions	861	1,454	1,454
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>4,329</b>	<b>6,113</b>	<b>5,584</b>
<b>Total Liabilities</b>	<b>34,816</b>	<b>47,028</b>	<b>42,742</b>
<b>Net Assets</b>	<b>140,384</b>	<b>139,117</b>	<b>135,014</b>
<b>Equity</b>			
Accumulated Funds	127,330	123,578	119,475
Reserves	13,054	15,539	15,539
Capital Equity	...	...	...
<b>Total Equity</b>	<b>140,384</b>	<b>139,117</b>	<b>135,014</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	65,869	62,208	69,536
Grants and Subsidies	...	...	...
Finance Costs	134	109	92
Equivalent Income Tax	...	...	...
Other Payments	22,914	21,025	25,637
<b>Total Payments</b>	<b>88,917</b>	<b>83,342</b>	<b>95,265</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	66,952	64,527	66,105
Retained Taxes, Fees and Fines	...	...	...
Interest Received	573	245	109
Grants and Contributions	15,803	16,327	16,413
Other Receipts	7,408	11,352	8,457
<b>Total Receipts</b>	<b>90,737</b>	<b>92,451</b>	<b>91,084</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,820</b>	<b>9,109</b>	<b>(4,181)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(9,100)	(7,610)	(5,538)
Proceeds from Sale of Investments	16,220	...	14,150
Purchases of Investments	(1,578)	(25,449)	(2,795)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(4,861)	(1,364)	(4,485)
<b>Net Cash Flows From Investing Activities</b>	<b>681</b>	<b>(34,423)</b>	<b>1,332</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(608)	(652)	(753)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(608)</b>	<b>(652)</b>	<b>(753)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,893</b>	<b>(25,966)</b>	<b>(3,602)</b>
Opening Cash and Cash Equivalents	4,078	38,464	12,498
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,971</b>	<b>12,498</b>	<b>8,896</b>

## Judicial Commission of New South Wales

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,883	4,821	4,665
Personnel Services Expenses	...	...	...
Other Operating Expenses	897	880	1,123
Grants and Subsidies	6	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	850	660	802
Finance Costs	98	63	73
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,734</b>	<b>6,424</b>	<b>6,663</b>
<b>Revenue</b>			
Appropriation Revenue	5,385	4,813	5,260
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	159	94	163
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	892	1,040	1,054
Grants and Contributions	...	...	...
Investment Revenue	1	...	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	60	50	75
<b>Total Revenue</b>	<b>6,498</b>	<b>5,997</b>	<b>6,553</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(236)</b>	<b>(427)</b>	<b>(110)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	162	25	75
Taxes Receivable	...	...	...
Receivables	75	110	110
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>237</b>	<b>135</b>	<b>185</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,455	1,420	1,366
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,754	2,928	1,476
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>5,209</b>	<b>4,348</b>	<b>2,842</b>
<b>Total Assets</b>	<b>5,446</b>	<b>4,483</b>	<b>3,027</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	463	219	286
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	569	569	587
Provisions	530	667	677
Other	60	66	66
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,622</b>	<b>1,521</b>	<b>1,616</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,228	2,435	994
Provisions	188	215	215
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3,416</b>	<b>2,650</b>	<b>1,209</b>
<b>Total Liabilities</b>	<b>5,038</b>	<b>4,171</b>	<b>2,825</b>
<b>Net Assets</b>	<b>408</b>	<b>312</b>	<b>202</b>
<b>Equity</b>			
Accumulated Funds	408	312	202
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>408</b>	<b>312</b>	<b>202</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,714	4,521	4,492
Personnel Services	...	...	...
Grants and Subsidies	6	...	...
Finance Costs	98	63	73
Equivalent Income Tax	...	...	...
Other Payments	1,009	1,288	1,056
<b>Total Payments</b>	<b>5,827</b>	<b>5,872</b>	<b>5,621</b>
<b>Receipts</b>			
Appropriation	5,385	4,813	5,260
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	892	1,123	1,054
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	0
Grants and Contributions	...	...	...
Other Receipts	239	260	75
<b>Total Receipts</b>	<b>6,518</b>	<b>6,196</b>	<b>6,390</b>
<b>Net Cash Flows From Operating Activities</b>	<b>691</b>	<b>324</b>	<b>769</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(150)	(47)	(150)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(150)</b>	<b>(47)</b>	<b>(150)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(542)	(391)	(569)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(542)</b>	<b>(391)</b>	<b>(569)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1)</b>	<b>(114)</b>	<b>50</b>
Opening Cash and Cash Equivalents	163	139	25
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>162</b>	<b>25</b>	<b>75</b>

## Office of the Children's Guardian

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	23,766	23,702	27,554
Personnel Services Expenses	...	...	...
Other Operating Expenses	23,445	16,731	23,915
Grants and Subsidies	2,786	3,801	873
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,701	2,446	3,747
Finance Costs	68	61	39
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>52,766</b>	<b>46,741</b>	<b>56,129</b>
<b>Revenue</b>			
Appropriation Revenue	28,407	25,942	26,109
Cluster Grant Revenue	(0)	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	805	1,319	778
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	19,253	17,398	20,674
Grants and Contributions	237	2,388	210
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	85	...
<b>Total Revenue</b>	<b>48,702</b>	<b>47,131</b>	<b>47,770</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)	...	(421)	...
<b>Net Result</b>	<b>(4,064)</b>	<b>(31)</b>	<b>(8,358)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,609	8,438	1,656
Taxes Receivable	...	...	...
Receivables	1,093	1,258	1,258
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,702</b>	<b>9,696</b>	<b>2,914</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	2,196	2,216	2,151
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	2,270	2,809	1,026
Intangibles	4,126	4,624	5,369
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>8,592</b>	<b>9,649</b>	<b>8,546</b>
<b>Total Assets</b>	<b>14,294</b>	<b>19,345</b>	<b>11,460</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,091	2,829	2,842
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,025	1,681	1,571
Provisions	1,625	2,895	2,895
Other	...	350	350
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,741</b>	<b>7,754</b>	<b>7,657</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,273	1,697	(16)
Provisions	117	494	494
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,390</b>	<b>2,190</b>	<b>477</b>
<b>Total Liabilities</b>	<b>7,131</b>	<b>9,944</b>	<b>8,134</b>
<b>Net Assets</b>	<b>7,163</b>	<b>9,401</b>	<b>3,326</b>
<b>Equity</b>			
Accumulated Funds	7,163	9,401	3,326
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>7,163</b>	<b>9,401</b>	<b>3,326</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	22,961	21,746	26,776
Personnel Services	...	...	...
Grants and Subsidies	2,786	3,801	873
Finance Costs	68	58	39
Equivalent Income Tax	...	...	...
Other Payments	24,381	18,126	23,902
<b>Total Payments</b>	<b>50,196</b>	<b>43,731</b>	<b>51,590</b>
<b>Receipts</b>			
Appropriation	28,407	25,942	26,109
Cluster Grant Revenue	(0)	...	(0)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	19,253	17,398	20,674
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	237	2,738	210
Other Receipts	950	2,601	...
<b>Total Receipts</b>	<b>48,847</b>	<b>48,679</b>	<b>46,992</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,349)</b>	<b>4,948</b>	<b>(4,598)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(689)	(941)	(189)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,337)	(4,076)	(172)
<b>Net Cash Flows From Investing Activities</b>	<b>(4,026)</b>	<b>(5,017)</b>	<b>(361)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(976)	(1,488)	(1,823)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(976)</b>	<b>(1,488)</b>	<b>(1,823)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,351)</b>	<b>(1,557)</b>	<b>(6,782)</b>
Opening Cash and Cash Equivalents	10,960	9,995	8,438
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,609</b>	<b>8,438</b>	<b>1,656</b>

## Office of the Director of Public Prosecutions

## Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	138,121	136,156	137,124
Personnel Services Expenses	...	...	...
Other Operating Expenses	17,328	15,558	19,787
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	12,967	12,276	12,624
Finance Costs	1,241	781	447
Other Expenses	4,084	3,420	4,040
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>173,740</b>	<b>168,191</b>	<b>174,023</b>
<b>Revenue</b>			
Appropriation Revenue	147,337	137,533	162,215
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	7,035	7,643	5,728
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	87	50	87
Grants and Contributions	19,740	19,382	10,936
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	37	142	37
<b>Total Revenue</b>	<b>174,236</b>	<b>164,750</b>	<b>179,003</b>
Gain/(Loss) on Disposal of Non Current Assets	5	...	5
Other Gains/(Losses)	...	(3,160)	...
<b>Net Result</b>	<b>501</b>	<b>(6,600)</b>	<b>4,985</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,095	5,952	1,275
Taxes Receivable	...	...	...
Receivables	4,927	3,228	3,228
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,022</b>	<b>9,179</b>	<b>4,503</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	7,064	7,722	7,979
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	34,710	31,579	25,807
Intangibles	3,082	1,228	6,104
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>44,857</b>	<b>40,528</b>	<b>39,889</b>
<b>Total Assets</b>	<b>52,878</b>	<b>49,707</b>	<b>44,392</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,869	2,523	2,543
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	8,716	8,370	4,928
Provisions	12,496	15,584	15,184
Other	177	4,399	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>23,257</b>	<b>30,877</b>	<b>22,655</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	26,935	27,460	25,381
Provisions	2,978	3,467	3,467
Other	294	...	...
<b>Total Non Current Liabilities</b>	<b>30,207</b>	<b>30,928</b>	<b>28,849</b>
<b>Total Liabilities</b>	<b>53,464</b>	<b>61,804</b>	<b>51,504</b>
<b>Net Assets</b>	<b>(586)</b>	<b>(12,097)</b>	<b>(7,112)</b>
<b>Equity</b>			
Accumulated Funds	(586)	(12,097)	(7,112)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(586)</b>	<b>(12,097)</b>	<b>(7,112)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	131,449	126,205	131,777
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	1,241	781	447
Equivalent Income Tax	...	...	...
Other Payments	23,742	21,699	23,827
<b>Total Payments</b>	<b>156,431</b>	<b>148,685</b>	<b>156,051</b>
<b>Receipts</b>			
Appropriation	147,337	140,070	157,816
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	87	(131)	87
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	19,740	18,442	10,936
Other Receipts	2,367	3,979	37
<b>Total Receipts</b>	<b>169,531</b>	<b>162,360</b>	<b>168,876</b>
<b>Net Cash Flows From Operating Activities</b>	<b>13,100</b>	<b>13,675</b>	<b>12,825</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(2,075)	(1,953)	(3,620)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(983)	(662)	(5,168)
<b>Net Cash Flows From Investing Activities</b>	<b>(3,053)</b>	<b>(2,615)</b>	<b>(8,783)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(8,224)	(8,410)	(8,718)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(8,224)</b>	<b>(8,410)</b>	<b>(8,718)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,823</b>	<b>2,650</b>	<b>(4,676)</b>
Opening Cash and Cash Equivalents	1,272	3,302	5,952
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,095</b>	<b>5,952</b>	<b>1,275</b>

## 8. TRANSPORT CLUSTER

### 8.1 Agency Expense Summary

Transport cluster	Expenses			Capital Expenditure		
	2019-20 Est.	2020-21	Change %	2019-20 Est.	2020-21	Change %
	Actual \$m	Budget \$m		Actual \$m	Budget \$m	
<b>Transport for NSW</b>	13,723.4	16,547.7	20.6	10,270.4	8,061.5	(21.5)
Cluster Grants <sup>(a)</sup> .....	1,211.2	5,063.9	318.1	...	...	...
<b>Total Principal Agency</b>	<b>14,934.6</b>	<b>21,611.6</b>	<b>44.7</b>	<b>10,270.4</b>	<b>8,061.5</b>	<b>(21.5)</b>
<b>General Government (GG) Agencies</b>						
Sydney Metro .....	715.0	709.3	(0.8)	2,289.0	5,837.0	155.0
Office of Transport Safety Investigations .....	3.4	3.5	3.9	...	4.5	N/A
<b>Total General Government Cluster Agencies</b>	<b>718.4</b>	<b>712.8</b>	<b>(0.8)</b>	<b>2,289.0</b>	<b>5,841.5</b>	<b>155.2</b>
<b>Public Non-Financial Corporations (PNFCs)</b>						
NSW Trains .....	878.9	882.3	0.4	4.9	10.8	120.4
Transport Asset Holding Entity of New South Wales <sup>(b)</sup> .....	1,683.0	1,699.2	1.0	1,895.1	2,807.6	48.1
State Transit Authority .....	409.3	424.2	3.6	1.3	0.4	(67.4)
Sydney Ferries .....	14.5	15.7	8.7	0.9	16.8	N/A
Sydney Trains .....	3,774.1	3,625.3	(3.9)	34.5	34.0	(1.3)
<b>Total PNFCs</b>	<b>6,759.8</b>	<b>6,646.7</b>	<b>(1.7)</b>	<b>1,936.7</b>	<b>2,869.7</b>	<b>48.2</b>
<b>Total Transport Cluster (GG + PNFC) <sup>(c)</sup></b>	<b>13,744.1</b>	<b>16,179.7</b>	<b>17.7</b>	<b>14,496.1</b>	<b>16,772.7</b>	<b>15.7</b>

(a) Cluster grants for 2019-20 excluded Consolidated Fund allocation to the former Roads and Maritime Services which was consolidated into Transport for NSW.

(b) Rail Corporation NSW was converted into Transport Asset Holding Entity of New South Wales and established as a statutory State-Owned Corporation from 1 July 2020.

(c) Total Transport cluster expenses (GG + PNFC) eliminates all intra-cluster expenditure such as cluster grants, personnel services, and expenses amongst the Transport cluster entities.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 8.2 Financial Statements

### Transport for NSW

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,674,287	1,726,201	1,663,079
Personnel Services Expenses	1,129	4,455	24,398
Other Operating Expenses	3,924,299	3,030,514	3,785,389
Grants and Subsidies	4,423,537	6,381,920	10,975,728
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,329,253	2,123,811	2,889,441
Finance Costs	169,575	116,564	289,729
Other Expenses	1,840,266	1,551,145	1,983,828
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>14,362,167</b>	<b>14,934,612</b>	<b>21,611,593</b>
<b>Revenue</b>			
Appropriation Revenue	14,143,868	13,985,459	20,343,553
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,772	80,935	72,863
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	3,631,470	2,667,460	3,192,639
Grants and Contributions	3,200,129	3,153,135	2,738,317
Investment Revenue	28,034	20,144	28,707
Retained Taxes, Fees and Fines	75,699	66,691	74,250
Other Revenue	638,147	573,745	570,015
<b>Total Revenue</b>	<b>21,769,118</b>	<b>20,547,569</b>	<b>27,020,343</b>
Gain/(Loss) on Disposal of Non Current Assets	(62)	(13,016)	(62)
Other Gains/(Losses)	(378,021)	(783,789)	(385,601)
<b>Net Result</b>	<b>7,028,868</b>	<b>4,816,153</b>	<b>5,023,087</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,388,691	1,693,908	1,406,113
Taxes Receivable	...	...	...
Receivables	1,239,609	968,326	1,294,978
Contract Assets	...	...	...
Inventories	6,341	4,680	4,680
Financial Assets at Fair Value	118,197	119,969	119,969
Other Financial Assets	30,000	5,229	5,229
Other	...	...	...
Assets Held For Sale	25,000	39,739	40,009
<b>Total Current Assets</b>	<b>2,807,837</b>	<b>2,831,852</b>	<b>2,870,979</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	4,897,514	2,748,658	404,781
Inventories	...	...	245
Financial Assets at Fair Value	251,179	256,026	267,701
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,366,402	4,001,560	4,058,257
Plant and Equipment	1,115,011	1,974,359	1,832,981
Infrastructure Systems	106,701,237	104,767,228	133,580,989
Investment Properties	...	...	...
Right of Use Assets	360,015	1,552,889	1,588,157
Intangibles	856,325	1,010,854	958,368
Other Assets	3,033,365	2,792,963	13,217
<b>Total Non Current Assets</b>	<b>121,581,048</b>	<b>119,104,538</b>	<b>142,704,696</b>
<b>Total Assets</b>	<b>124,388,885</b>	<b>121,936,390</b>	<b>145,575,675</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,505,198	1,838,210	1,998,528
Contract Liabilities	...	222,252	222,252
Other Financial Liabilities at Fair Value	215	57	57
Borrowings	273,397	385,700	406,264
Provisions	338,353	404,502	418,469
Other	377,045	462,231	924,166
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,494,209</b>	<b>3,312,952</b>	<b>3,969,736</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	57,839	57,839
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,837,760	3,498,283	3,343,169
Provisions	199,910	225,313	211,347
Other	687,888	650,498	14,308,615
<b>Total Non Current Liabilities</b>	<b>3,725,558</b>	<b>4,431,934</b>	<b>17,920,971</b>
<b>Total Liabilities</b>	<b>7,219,767</b>	<b>7,744,887</b>	<b>21,890,707</b>
<b>Net Assets</b>	<b>117,169,118</b>	<b>114,191,504</b>	<b>123,684,968</b>
<b>Equity</b>			
Accumulated Funds	90,203,305	113,673,978	120,231,571
Reserves	26,965,813	517,526	3,453,397
Capital Equity	...	...	...
<b>Total Equity</b>	<b>117,169,118</b>	<b>114,191,504</b>	<b>123,684,968</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,624,786	1,609,072	1,590,218
Personnel Services	1,129	4,455	24,398
Grants and Subsidies	4,614,597	6,051,118	10,392,405
Finance Costs	169,575	116,564	295,195
Equivalent Income Tax	...	...	...
Other Payments	7,028,343	6,054,879	7,708,742
<b>Total Payments</b>	<b>13,448,430</b>	<b>13,836,089</b>	<b>20,010,959</b>
<b>Receipts</b>			
Appropriation	14,143,868	13,985,459	20,343,553
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	3,633,906	2,737,023	3,261,069
Retained Taxes, Fees and Fines	...	...	...
Interest Received	17,066	8,233	17,032
Grants and Contributions	3,200,129	3,135,263	2,738,317
Other Receipts	1,691,750	1,685,298	1,639,099
<b>Total Receipts</b>	<b>22,686,719</b>	<b>21,551,276</b>	<b>27,999,069</b>
<b>Net Cash Flows From Operating Activities</b>	<b>9,238,289</b>	<b>7,715,187</b>	<b>7,988,110</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	115,341	112,002	81,630
Purchases of Property, Plant and Equipment	(8,967,955)	(7,788,025)	(8,104,625)
Proceeds from Sale of Investments	...	(120)	...
Purchases of Investments	...	(4,318)	...
Advances Repayments Received	...	...	...
Advances made	...	(2,436)	...
Other Investing	(208,588)	(208,921)	(80,723)
<b>Net Cash Flows From Investing Activities</b>	<b>9,061,202</b>	<b>7,891,817</b>	<b>(8,103,718)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	(103)	...	...
Repayment of Borrowings and Advances	(223,989)	(277,883)	(172,187)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(224,092)</b>	<b>(277,883)</b>	<b>(172,187)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(47,005)</b>	<b>(454,513)</b>	<b>(287,795)</b>
Opening Cash and Cash Equivalents	1,440,276	2,153,231	1,693,908
Reclassification of Cash Equivalents	(4,580)	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(4,810)	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,388,691</b>	<b>1,693,908</b>	<b>1,406,113</b>

## Sydney Metro

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	4,590	...
Personnel Services Expenses	3,849	14,126	3,930
Other Operating Expenses	447,891	318,533	342,944
Grants and Subsidies	...	27,647	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	161,323	218,700	231,927
Finance Costs	126,587	62,973	64,333
Other Expenses	130,075	68,424	66,141
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>869,725</b>	<b>714,993</b>	<b>709,275</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	532,358	1,208,289	5,060,825
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	507,947	260,917	307,756
Grants and Contributions	1,161,439	1,438,610	1,086,614
Investment Revenue	...	36,388	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	49,877	2,385	...
<b>Total Revenue</b>	<b>2,251,622</b>	<b>2,946,589</b>	<b>6,455,195</b>
Gain/(Loss) on Disposal of Non Current Assets	20,488	(39,063)	143,500
Other Gains/(Losses)	...	(5,951)	...
<b>Net Result</b>	<b>1,402,385</b>	<b>2,186,582</b>	<b>5,889,420</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	73,569	285,448	137,297
Taxes Receivable	...	...	...
Receivables	145,265	126,652	124,149
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	4,773	4,773
Other	...	...	...
Assets Held For Sale	...	15,565	15,565
<b>Total Current Assets</b>	<b>218,834</b>	<b>432,438</b>	<b>281,784</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	1,285,917	1,130,762
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	526,931	526,931
Plant and Equipment	...	665,543	637,661
Infrastructure Systems	16,860,644	15,196,580	21,076,337
Investment Properties	...	...	...
Right of Use Assets	22,748	25,323	21,363
Intangibles	...	...	...
Other Assets	...	...	35,060
<b>Total Non Current Assets</b>	<b>16,883,392</b>	<b>17,700,294</b>	<b>23,428,114</b>
<b>Total Assets</b>	<b>17,102,226</b>	<b>18,132,732</b>	<b>23,709,898</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	337,099	255,592	205,737
Contract Liabilities	...	93	93
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	9,073	809,905	16,713
Provisions	...	33,770	33,770
Other	...	7,180	7,180
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>346,172</b>	<b>1,106,540</b>	<b>263,493</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	19,199	19,199
Other Financial Liabilities at Fair Value	4,426	415	415
Borrowings	1,688,754	932,135	1,673,030
Provisions	...	20,032	20,032
Other	74,690	2,866	2,866
<b>Total Non Current Liabilities</b>	<b>1,767,870</b>	<b>974,647</b>	<b>1,715,542</b>
<b>Total Liabilities</b>	<b>2,114,043</b>	<b>2,081,187</b>	<b>1,979,035</b>
<b>Net Assets</b>	<b>14,988,183</b>	<b>16,051,545</b>	<b>21,730,863</b>
<b>Equity</b>			
Accumulated Funds	14,988,183	15,192,699	20,872,017
Reserves	...	858,846	858,846
Capital Equity	...	...	...
<b>Total Equity</b>	<b>14,988,183</b>	<b>16,051,545</b>	<b>21,730,863</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	4,590	...
Personnel Services	3,849	14,126	3,930
Grants and Subsidies	...	...	...
Finance Costs	126,587	122,371	64,333
Equivalent Income Tax	...	...	...
Other Payments	577,966	692,727	544,065
<b>Total Payments</b>	<b>708,402</b>	<b>833,814</b>	<b>612,328</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	532,358	1,208,289	5,060,825
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	507,947	257,184	310,259
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	2,304	...
Grants and Contributions	1,161,439	1,457,902	1,086,614
Other Receipts	49,877	372,612	(2,503)
<b>Total Receipts</b>	<b>2,251,622</b>	<b>3,298,291</b>	<b>6,455,195</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,543,220</b>	<b>2,464,477</b>	<b>5,842,867</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	20,488	69,580	143,500
Purchases of Property, Plant and Equipment	(1,495,915)	(2,373,715)	(5,295,414)
Proceeds from Sale of Investments	...	5,909	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,475,427)</b>	<b>(2,298,226)</b>	<b>(5,151,914)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(79,224)	(71,610)	(839,104)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(79,224)</b>	<b>(71,610)</b>	<b>(839,104)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,431)</b>	<b>94,641</b>	<b>(148,151)</b>
Opening Cash and Cash Equivalents	85,000	190,807	285,448
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>73,569</b>	<b>285,448</b>	<b>137,297</b>

## Office of Transport Safety Investigations

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,517	2,597	2,551
Personnel Services Expenses	...	...	...
Other Operating Expenses	256	471	511
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	357	315	398
Finance Costs	18	(5)	50
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,148</b>	<b>3,378</b>	<b>3,510</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,695	2,888	3,030
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	193	393	198
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	135	...	201
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>3,023</b>	<b>3,281</b>	<b>3,429</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(125)</b>	<b>(97)</b>	<b>(81)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	178	243	256
Taxes Receivable	...	...	...
Receivables	...	12	12
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>178</b>	<b>255</b>	<b>268</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	23	18	10
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	642	10	4,082
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>665</b>	<b>28</b>	<b>4,092</b>
<b>Total Assets</b>	<b>843</b>	<b>283</b>	<b>4,360</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	150	103	103
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	333	9	420
Provisions	...	432	432
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>483</b>	<b>544</b>	<b>955</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	323	2	3,749
Provisions	361	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>684</b>	<b>2</b>	<b>3,749</b>
<b>Total Liabilities</b>	<b>1,167</b>	<b>546</b>	<b>4,704</b>
<b>Net Assets</b>	<b>(324)</b>	<b>(263)</b>	<b>(344)</b>
<b>Equity</b>			
Accumulated Funds	(324)	(263)	(344)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(324)</b>	<b>(263)</b>	<b>(344)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,324	2,159	2,354
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	18	10	50
Equivalent Income Tax	...	...	...
Other Payments	217	584	511
<b>Total Payments</b>	<b>2,559</b>	<b>2,753</b>	<b>2,915</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,695	2,888	3,030
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	135	...	201
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	61	77	...
<b>Total Receipts</b>	<b>2,891</b>	<b>2,965</b>	<b>3,232</b>
<b>Net Cash Flows From Operating Activities</b>	<b>332</b>	<b>212</b>	<b>317</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(21)	...	(22)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(21)</b>	<b>...</b>	<b>(22)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(313)	(285)	(282)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(313)</b>	<b>(285)</b>	<b>(282)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2)</b>	<b>(73)</b>	<b>13</b>
Opening Cash and Cash Equivalents	180	316	243
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>178</b>	<b>243</b>	<b>256</b>

## 9. TREASURY CLUSTER

### 9.1 Agency Expense Summary

Treasury cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2019-20 Est.	2020-21		2019-20 Est.	2020-21	
	Actual \$m	Budget \$m	Change %	Actual \$m	Budget \$m	Change %
<b>The Treasury</b>	908.1	1,549.6	70.7 <sup>(b)</sup>	13.3	29.5	122.9
Cluster Grants .....	141.6	215.4	52.1	...	...	...
<b>Total Principal Agency</b>	<b>1,049.7</b>	<b>1,765.0</b>	<b>68.2</b>	<b>13.3</b>	<b>29.5</b>	<b>122.9</b>
<b>Cluster Agencies</b>						
Crown Finance Entity .....	12,084.5	9,720.0	(19.6)	...	...	...
NSW Self Insurance Corporation .....	4,434.6	2,531.5	(42.9) <sup>(c)</sup>	0.4	0.2	(59.9)
Western City and Aerotropolis Authority <sup>(d)(e)</sup> ..	18.6	22.6	21.2	4.5	15.0	231.4
Alpha Distribution Ministerial Holding Corporation .....	9.6	9.9	2.3	...	...	...
Building Insurers' Guarantee Corporation .....	(1.9)	(1.4)	(24.4)	...	...	...
Destination NSW .....	130.6	200.1	53.3 <sup>(f)</sup>	0.3	0.2	(52.5)
Electricity Assets Ministerial Holding Corporation .....	6.9	5.9	(14.8)	...	...	...
Electricity Retained Interest Corporation - Ausgrid .....	0.9	1.0	15.5	...	...	...
Electricity Retained Interest Corporation - Endeavour Energy .....	91.7	24.9	(72.8)	...	...	...
Electricity Transmission Ministerial Holding Corporation .....	4.7	4.1	(12.2)	...	...	...
Epsilon Distribution Ministerial Holding Corporation .....	2.9	2.7	(6.6)	...	...	...
Liability Management Ministerial Corporation	0.2	0.2	0.3	...	...	...
Ports Assets Ministerial Holding Corporation .	40.2	42.3	5.1	...	...	...
Roads Retained Interest Pty Ltd .....	1.0	1.3	39.2	...	...	...
Workers' Compensation (Dust Diseases) Authority.....	269.8	24.6	(90.9) <sup>(g)</sup>	0.0	0.0	0.0
<b>Total Cluster Agencies</b>	<b>17,094.3</b>	<b>12,589.6</b>	<b>(26.4)</b>	<b>5.3</b>	<b>15.4</b>	<b>190.1</b>

(a) This table shows expenses on an uneliminated basis.

(b) Reflects the impact of COVID-19 support programs such as Small Business Recovery Grants, Small Business Voucher Scheme and the COVID-19 Stimulus Voucher Scheme.

(c) The 2019-20 result was impacted by higher costs related to COVID-19, first time recognition of sensitive claims, bushfires and workers compensation.

(d) The persons employed in Western Sydney City Deal Delivery Office transferred from the Greater Sydney Commission to the Western City Aerotropolis Authority, effective 16 October 2020. Transfer of staff from Western Sydney Investment Attraction Office of the Treasury Cluster, effective 16 October 2020. The budget transfers are yet to be finalised.

(e) From 11 December 2020, the Western City and Aerotropolis Authority will be renamed to the Western Parkland City Authority per the *Statute Law (Miscellaneous Provisions) Act 2020 No.30*.

(f) The higher expenses for 2020-21 Budget is primarily due to delayed events and marketing from COVID-19 and events initiatives, including the 10 World Cups initiative.

(g) The lower expenses for 2020-21 Budget is because the 2019-20 result was impacted by an increase in the liability valuation for the dust disease scheme, primarily due to an expected higher number of claims.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 9.2 Financial Statements

### The Treasury

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	134,057	134,133	214,253
Personnel Services Expenses	...	...	...
Other Operating Expenses	63,778	138,951	150,679
Grants and Subsidies	196,038	754,507	1,366,841
Appropriation Expense	...	...	...
Depreciation and Amortisation	16,807	19,441	24,026
Finance Costs	5,787	2,627	2,375
Other Expenses	...	...	6,830
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>416,466</b>	<b>1,049,659</b>	<b>1,765,004</b>
<b>Revenue</b>			
Appropriation Revenue	368,168	803,101	1,855,379
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,726	4,724	2,745
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	22,523	32,961	28,138
Grants and Contributions	1,061	119,887	1,400
Investment Revenue	12,797	0	(80)
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	2,015	0
<b>Total Revenue</b>	<b>407,275</b>	<b>962,688</b>	<b>1,887,583</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(1,635)	...
Other Gains/(Losses)	...	(23,607)	...
<b>Net Result</b>	<b>(9,192)</b>	<b>(112,214)</b>	<b>122,579</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,678	237,563	70,181
Taxes Receivable	...	...	...
Receivables	6,471	21,167	20,265
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	4,216	7,000
Other	14	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,163</b>	<b>262,945</b>	<b>97,446</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	(35)	124	124
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	(1,216)	...	13,231
Plant and Equipment	11,558	17,482	23,077
Infrastructure Systems	(276)	...	(302)
Investment Properties	...	...	...
Right of Use Assets	150,743	60,130	50,211
Intangibles	52,315	48,807	46,567
Other Assets	...	10,573	2,557
<b>Total Non Current Assets</b>	<b>213,089</b>	<b>137,116</b>	<b>135,465</b>
<b>Total Assets</b>	<b>224,251</b>	<b>400,061</b>	<b>232,911</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,049	48,166	48,399
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,507	19,320	20,556
Provisions	10,367	143,152	15,156
Other	11	159,828	1,319
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>21,934</b>	<b>370,467</b>	<b>85,431</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	152,257	89,453	82,932
Provisions	3,625	7,856	8,274
Other	...	...	1,409
<b>Total Non Current Liabilities</b>	<b>155,882</b>	<b>97,308</b>	<b>92,614</b>
<b>Total Liabilities</b>	<b>177,816</b>	<b>467,775</b>	<b>178,045</b>
<b>Net Assets</b>	<b>46,435</b>	<b>(67,714)</b>	<b>54,866</b>
<b>Equity</b>			
Accumulated Funds	46,435	(67,714)	54,866
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>46,435</b>	<b>(67,714)</b>	<b>54,866</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	130,404	126,572	211,344
Personnel Services	...	...	...
Grants and Subsidies	196,038	754,507	1,366,841
Finance Costs	5,719	2,446	2,307
Equivalent Income Tax	...	...	...
Other Payments	70,641	(26,379)	283,675
<b>Total Payments</b>	<b>402,802</b>	<b>857,146</b>	<b>1,864,167</b>
<b>Receipts</b>			
Appropriation	368,168	961,610	1,696,870
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	21,929	23,985	28,230
Retained Taxes, Fees and Fines	...	...	...
Interest Received	12,797	0	(80)
Grants and Contributions	1,061	119,887	1,400
Other Receipts	4,033	(4,112)	809
<b>Total Receipts</b>	<b>407,988</b>	<b>1,101,371</b>	<b>1,727,229</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,186</b>	<b>244,225</b>	<b>(136,938)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,100)	(3,295)	(13,407)
Proceeds from Sale of Investments	...	5,837	10,623
Purchases of Investments	...	...	(5,391)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(6,700)	(1,480)	(3,811)
<b>Net Cash Flows From Investing Activities</b>	<b>(7,800)</b>	<b>1,061</b>	<b>(11,986)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(3,097)	(17,888)	(18,458)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(3,097)</b>	<b>(17,888)</b>	<b>(18,458)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(5,711)</b>	<b>227,398</b>	<b>(167,382)</b>
Opening Cash and Cash Equivalents	10,389	9,689	237,563
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	476	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,678</b>	<b>237,563</b>	<b>70,181</b>

## Crown Finance Entity

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,824,503	2,778,291	2,215,315
Personnel Services Expenses	...	...	...
Other Operating Expenses	141,718	61,687	178,079
Grants and Subsidies	5,101,522	7,488,344	5,174,550
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	1,535,892	1,543,428	1,932,561
Other Expenses	215,860	212,779	219,482
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>9,819,496</b>	<b>12,084,530</b>	<b>9,719,987</b>
<b>Revenue</b>			
Appropriation Revenue	14,498,083	9,259,228	17,087,979
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	(14,466,272)	(22,720,298)	(35,421,444)
Sales of Goods and Services	4,400	...	...
Grants and Contributions	222,572	91,121	34,954
Investment Revenue	1,611,609	456,456	1,343,886
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	57,761	52,461	57,994
<b>Total Revenue</b>	<b>1,928,153</b>	<b>(12,861,032)</b>	<b>(16,896,630)</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(9,494)	(28,308)
Other Gains/(Losses)	1,000	(97,073)	9,054
<b>Net Result</b>	<b>(7,890,342)</b>	<b>(25,052,130)</b>	<b>(26,635,871)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,498,206	2,045,814	739,353
Taxes Receivable	...	...	...
Receivables	11,111	40,277	10,358
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	30	3,773	3,773
Other Financial Assets	183,610	196,478	67,412
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,692,957</b>	<b>2,286,341</b>	<b>820,896</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	28,402,066	27,632,444	29,464,173
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>28,402,066</b>	<b>27,632,444</b>	<b>29,464,173</b>
<b>Total Assets</b>	<b>30,095,023</b>	<b>29,918,786</b>	<b>30,285,069</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	481,571	445,743	608,031
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	9,159	18,280	34,193
Borrowings	401,968	1,464,855	116,198
Provisions	11,115,054	10,454,585	10,610,626
Other	1,614	149,166	108,299
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,009,365</b>	<b>12,532,629</b>	<b>11,477,346</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	132,978	372,496	347,728
Borrowings	39,795,499	54,008,119	84,890,677
Provisions	58,996,317	69,956,883	69,096,623
Other	4,844	...	(1,238)
<b>Total Non Current Liabilities</b>	<b>98,929,638</b>	<b>124,337,498</b>	<b>154,333,791</b>
<b>Total Liabilities</b>	<b>110,939,003</b>	<b>136,870,127</b>	<b>165,811,137</b>
<b>Net Assets</b>	<b>(80,843,980)</b>	<b>(106,951,341)</b>	<b>(135,526,068)</b>
<b>Equity</b>			
Accumulated Funds	(80,843,980)	(106,951,341)	(135,526,068)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(80,843,980)</b>	<b>(106,951,341)</b>	<b>(135,526,068)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,890,002	2,490,195	954,157
Personnel Services	...	...	...
Grants and Subsidies	5,101,522	7,488,344	5,174,550
Finance Costs	1,348,382	1,384,571	1,837,932
Equivalent Income Tax	...	...	...
Other Payments	587,170	409,463	565,346
<b>Total Payments</b>	<b>9,927,076</b>	<b>11,772,573</b>	<b>8,531,985</b>
<b>Receipts</b>			
Appropriation	14,498,083	9,260,164	17,032,224
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(14,466,272)	(22,720,298)	(35,421,444)
Sale of Goods and Services	4,400	(28,100)	28,962
Retained Taxes, Fees and Fines	...	...	...
Interest Received	70,757	186,628	96,508
Grants and Contributions	222,572	91,121	34,954
Other Receipts	1,437,866	1,533,963	1,248,713
<b>Total Receipts</b>	<b>1,767,405</b>	<b>(11,676,522)</b>	<b>(16,980,083)</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(8,159,671)</b>	<b>(23,449,095)</b>	<b>(25,512,068)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	5,399,542	5,572,003	3,492,138
Purchases of Investments	(2,249,931)	(2,127,358)	(5,206,573)
Advances Repayments Received	111,252	119,345	229,186
Advances made	(242,941)	(152,367)	(203,044)
Other Investing	...	0	...
<b>Net Cash Flows From Investing Activities</b>	<b>3,017,923</b>	<b>3,411,623</b>	<b>(1,688,293)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	7,980,000	22,816,631	29,760,000
Repayment of Borrowings and Advances	(354,301)	(367,083)	(132,423)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	(2,973,594)	(2,055,568)	(3,782,638)
<b>Net Cash Flows From Financing Activities</b>	<b>4,652,105</b>	<b>20,393,980</b>	<b>25,844,940</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(489,643)</b>	<b>356,508</b>	<b>(1,355,421)</b>
Opening Cash and Cash Equivalents	1,987,849	1,571,516	2,045,814
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	117,790	48,960
<b>Closing Cash and Cash Equivalents</b>	<b>1,498,206</b>	<b>2,045,814</b>	<b>739,353</b>

## NSW Self Insurance Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,976,244	4,560,256	2,501,897
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	856	795	72
Finance Costs	154,774	87,163	29,577
Other Expenses	...	(213,584)	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,131,874</b>	<b>4,434,631</b>	<b>2,531,546</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,642,244	1,588,463	1,871,177
Grants and Contributions	19,155	2,032,822	5,741
Investment Revenue	711,259	68,933	670,123
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	455	...
<b>Total Revenue</b>	<b>2,372,658</b>	<b>3,690,673</b>	<b>2,547,041</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>240,784</b>	<b>(743,958)</b>	<b>15,495</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	705,024	2,759,798	70,476
Taxes Receivable	...	...	...
Receivables	139,587	166,272	175,169
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>844,611</b>	<b>2,926,071</b>	<b>245,645</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	192,236	252,245	229,536
Inventories	...	...	...
Financial Assets at Fair Value	10,493,003	10,021,798	12,546,175
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	222	2	111
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	120	619	608
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>10,685,581</b>	<b>10,274,663</b>	<b>12,776,430</b>
<b>Total Assets</b>	<b>11,530,192</b>	<b>13,200,734</b>	<b>13,022,075</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	18,618	87,083	(0)
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,271,395	2,123,413	2,097,501
Other	124,588	83,004	121,244
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,414,601</b>	<b>2,293,500</b>	<b>2,218,745</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	8,526,605	10,674,444	10,559,079
Other	356,683	358,963	354,929
<b>Total Non Current Liabilities</b>	<b>8,883,288</b>	<b>11,033,407</b>	<b>10,914,008</b>
<b>Total Liabilities</b>	<b>10,297,889</b>	<b>13,326,907</b>	<b>13,132,753</b>
<b>Net Assets</b>	<b>1,232,303</b>	<b>(126,173)</b>	<b>(110,678)</b>
<b>Equity</b>			
Accumulated Funds	1,232,303	(126,173)	(110,678)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,232,303</b>	<b>(126,173)</b>	<b>(110,678)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	715,298	753,748	895,728
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,277,598	1,209,686	1,851,419
<b>Total Payments</b>	<b>1,992,896</b>	<b>1,963,434</b>	<b>2,747,147</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,691,583	1,611,698	1,899,374
Retained Taxes, Fees and Fines	...	...	...
Interest Received	13,911	8,744	4,246
Grants and Contributions	19,155	2,032,822	5,741
Other Receipts	591,965	830,542	419,441
<b>Total Receipts</b>	<b>2,316,614</b>	<b>4,483,806</b>	<b>2,328,802</b>
<b>Net Cash Flows From Operating Activities</b>	<b>323,718</b>	<b>2,520,372</b>	<b>(418,346)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(110)	...	(110)
Proceeds from Sale of Investments	150,000	...	81,500
Purchases of Investments	(1,432,745)	(1,508,437)	(2,352,307)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(60)	(424)	(60)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,282,915)</b>	<b>(1,508,861)</b>	<b>(2,270,977)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(959,197)</b>	<b>1,011,511</b>	<b>(2,689,323)</b>
Opening Cash and Cash Equivalents	1,664,222	1,748,288	2,759,798
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>705,024</b>	<b>2,759,798</b>	<b>70,476</b>

## Western City and Aerotropolis Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	10,571	7,523
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	7,647	14,676
Grants and Subsidies	...	200	100
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	221	282
Finance Costs	...	7	9
Other Expenses	...	...	6
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>18,646</b>	<b>22,596</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	20,000	37,596
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	1,552	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	100	...
Grants and Contributions	...	...	293,000
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>...</b>	<b>21,652</b>	<b>330,596</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(98)	...
<b>Net Result</b>	<b>...</b>	<b>2,908</b>	<b>308,000</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	96	2,405	2,687
Taxes Receivable	...	...	...
Receivables	...	274	274
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>96</b>	<b>2,679</b>	<b>2,961</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	307,750
Plant and Equipment	...	4,075	4,274
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	564	282
Intangibles	...	...	51
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>4,639</b>	<b>312,357</b>
<b>Total Assets</b>	<b>96</b>	<b>7,318</b>	<b>315,318</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	96	3,247	3,247
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	333	333
Provisions	...	731	731
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>96</b>	<b>4,312</b>	<b>4,312</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	339	339
Provisions	...	19	19
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>358</b>	<b>358</b>
<b>Total Liabilities</b>	<b>96</b>	<b>4,670</b>	<b>4,670</b>
<b>Net Assets</b>	<b>...</b>	<b>2,649</b>	<b>310,649</b>
<b>Equity</b>			
Accumulated Funds	...	2,649	310,649
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>2,649</b>	<b>310,649</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	8,167	7,523
Personnel Services	...	...	...
Grants and Subsidies	...	200	100
Finance Costs	...	7	9
Equivalent Income Tax	...	...	...
Other Payments	...	5,888	14,682
<b>Total Payments</b>	...	<b>14,262</b>	<b>22,314</b>
<b>Receipts</b>			
Appropriation	...	...	0
Cluster Grant Revenue	...	20,000	37,596
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	100	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	(6)	...
<b>Total Receipts</b>	...	<b>20,094</b>	<b>37,596</b>
<b>Net Cash Flows From Operating Activities</b>	...	<b>5,831</b>	<b>15,282</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(4,089)	(14,949)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(51)
<b>Net Cash Flows From Investing Activities</b>	...	<b>(4,089)</b>	<b>(15,000)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(196)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	...	<b>(196)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	...	<b>1,546</b>	<b>282</b>
Opening Cash and Cash Equivalents	96	859	2,405
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>96</b>	<b>2,405</b>	<b>2,687</b>

## Alpha Distribution Ministerial Holding Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	449	613	301
Personnel Services Expenses	...	...	...
Other Operating Expenses	9,905	9,034	9,566
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>10,354</b>	<b>9,647</b>	<b>9,867</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	9,353	9,865
Grants and Contributions	...	...	...
Investment Revenue	9,984	9,721	10,225
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	9,909	(0)	...
<b>Total Revenue</b>	<b>19,893</b>	<b>19,074</b>	<b>20,090</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(2)	...
<b>Net Result</b>	<b>9,539</b>	<b>9,424</b>	<b>10,223</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	28,101	26,787	26,947
Taxes Receivable	...	...	...
Receivables	56	23	23
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>28,158</b>	<b>26,810</b>	<b>26,970</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	157,511	156,934	167,093
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>157,511</b>	<b>156,934</b>	<b>167,093</b>
<b>Total Assets</b>	<b>185,669</b>	<b>183,744</b>	<b>194,063</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	849	46	38
Contract Liabilities	...	237	240
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	200	...
Other	239	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,088</b>	<b>483</b>	<b>278</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	20,538	34,419	42,766
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>20,538</b>	<b>34,419</b>	<b>42,766</b>
<b>Total Liabilities</b>	<b>21,626</b>	<b>34,902</b>	<b>43,044</b>
<b>Net Assets</b>	<b>164,043</b>	<b>148,842</b>	<b>151,019</b>
<b>Equity</b>			
Accumulated Funds	164,043	148,842	151,019
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>164,043</b>	<b>148,842</b>	<b>151,019</b>

**Cash Flow Statement**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	(597)	(0)	200
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	9,889	9,802	8,615
<b>Total Payments</b>	<b>9,292</b>	<b>9,802</b>	<b>8,815</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5	9,353	9,865
Retained Taxes, Fees and Fines	...	...	...
Interest Received	407	180	67
Grants and Contributions	...	...	...
Other Receipts	9,914	806	(957)
<b>Total Receipts</b>	<b>10,327</b>	<b>10,339</b>	<b>8,974</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,035</b>	<b>538</b>	<b>160</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,035</b>	<b>538</b>	<b>160</b>
Opening Cash and Cash Equivalents	27,067	26,249	26,787
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>28,101</b>	<b>26,787</b>	<b>26,947</b>

## Building Insurers' Guarantee Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	164	(1,972)	(1,438)
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	70	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>164</b>	<b>(1,902)</b>	<b>(1,438)</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	744	333	129
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	6,964	...
<b>Total Revenue</b>	<b>744</b>	<b>7,297</b>	<b>129</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>580</b>	<b>9,199</b>	<b>1,567</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	41,925	52,594	50,615
Taxes Receivable	...	...	...
Receivables	...	2	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>41,925</b>	<b>52,596</b>	<b>50,615</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>41,925</b>	<b>52,596</b>	<b>50,615</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	46	25	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	(4,163)	4,157	634
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>(4,116)</b>	<b>4,182</b>	<b>634</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	5,666	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,666</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,550</b>	<b>4,182</b>	<b>634</b>
<b>Net Assets</b>	<b>40,375</b>	<b>48,414</b>	<b>49,981</b>
<b>Equity</b>			
Accumulated Funds	40,375	48,414	49,981
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>40,375</b>	<b>48,414</b>	<b>49,981</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	4,420	1,011	2,108
<b>Total Payments</b>	<b>4,420</b>	<b>1,011</b>	<b>2,108</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	712	333	129
Grants and Contributions	...	...	...
Other Receipts	32	7,000	...
<b>Total Receipts</b>	<b>744</b>	<b>7,333</b>	<b>129</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(3,676)</b>	<b>6,322</b>	<b>(1,979)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,676)</b>	<b>6,322</b>	<b>(1,979)</b>
Opening Cash and Cash Equivalents	45,602	46,272	52,594
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>41,925</b>	<b>52,594</b>	<b>50,615</b>

## Destination NSW

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	21,750	21,909	21,752
Personnel Services Expenses	...	...	...
Other Operating Expenses	105,874	102,022	167,271
Grants and Subsidies	11,347	4,694	9,090
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,021	1,852	1,928
Finance Costs	167	89	65
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>141,159</b>	<b>130,566</b>	<b>200,106</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	133,346	121,612	177,576
Acceptance by Crown Entity of Employee Benefits and Other	325	32	325
Liabilities			
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	5,996	15,727	13,399
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	104	...
<b>Total Revenue</b>	<b>139,667</b>	<b>137,475</b>	<b>191,300</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(2)	...
Other Gains/(Losses)	...	(1,108)	...
<b>Net Result</b>	<b>(1,492)</b>	<b>5,799</b>	<b>(8,806)</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	13,523	16,501	8,449
Taxes Receivable	...	...	...
Receivables	8,773	3,155	2,985
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>22,296</b>	<b>19,656</b>	<b>11,434</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	287	244	251
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	5,790	4,289	2,502
Intangibles	41	41	27
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,118</b>	<b>4,574</b>	<b>2,780</b>
<b>Total Assets</b>	<b>28,414</b>	<b>24,230</b>	<b>14,214</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	32,341	20,547	21,047
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,809	1,693	1,795
Provisions	3,291	3,623	3,623
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>37,442</b>	<b>25,862</b>	<b>26,464</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	4	4
Borrowings	4,165	3,857	2,045
Provisions	966	1,103	1,103
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,131</b>	<b>4,964</b>	<b>3,152</b>
<b>Total Liabilities</b>	<b>42,573</b>	<b>30,825</b>	<b>29,615</b>
<b>Net Assets</b>	<b>(14,159)</b>	<b>(6,595)</b>	<b>(15,401)</b>
<b>Equity</b>			
Accumulated Funds	(14,159)	(6,595)	(15,401)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(14,159)</b>	<b>(6,595)</b>	<b>(15,401)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	21,425	21,614	21,427
Personnel Services	...	...	...
Grants and Subsidies	11,347	4,694	9,090
Finance Costs	167	89	65
Equivalent Income Tax	...	...	...
Other Payments	110,874	131,734	165,771
<b>Total Payments</b>	<b>143,813</b>	<b>158,131</b>	<b>196,353</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	133,346	121,612	177,576
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	7	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	4,996	12,407	12,399
Other Receipts	6,670	12,583	170
<b>Total Receipts</b>	<b>145,012</b>	<b>146,609</b>	<b>190,145</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,199</b>	<b>(11,521)</b>	<b>(6,208)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(160)	(40)	(160)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(160)</b>	<b>(40)</b>	<b>(160)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,692)	(1,595)	(1,684)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,692)</b>	<b>(1,595)</b>	<b>(1,684)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(653)</b>	<b>(13,156)</b>	<b>(8,052)</b>
Opening Cash and Cash Equivalents	14,176	29,657	16,501
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>13,523</b>	<b>16,501</b>	<b>8,449</b>

## Electricity Assets Ministerial Holding Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	152	3,472	282
Grants and Subsidies	4,988	1,000	5,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	1,058	312	121
Other Expenses	...	2,145	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,199</b>	<b>6,930</b>	<b>5,903</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	2,206	1,061	360
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	532	749	373
<b>Total Revenue</b>	<b>2,738</b>	<b>1,810</b>	<b>733</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(3,461)</b>	<b>(5,119)</b>	<b>(5,170)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	149,834	154,065	144,049
Taxes Receivable	...	...	...
Receivables	758	807	745
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>150,592</b>	<b>154,872</b>	<b>144,795</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	2,564	3,028	2,800
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,564</b>	<b>3,028</b>	<b>2,800</b>
<b>Total Assets</b>	<b>153,156</b>	<b>157,901</b>	<b>147,595</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	45	61	63
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,010	5,254	4,496
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,055</b>	<b>5,315</b>	<b>4,559</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	43,849	51,324	46,945
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>43,849</b>	<b>51,324</b>	<b>46,945</b>
<b>Total Liabilities</b>	<b>47,904</b>	<b>56,639</b>	<b>51,504</b>
<b>Net Assets</b>	<b>105,252</b>	<b>101,261</b>	<b>96,091</b>
<b>Equity</b>			
Accumulated Funds	105,252	101,261	96,091
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>105,252</b>	<b>101,261</b>	<b>96,091</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	455	359	671
Personnel Services	...	...	...
Grants and Subsidies	4,988	1,000	5,500
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	4,847	4,974	5,365
<b>Total Payments</b>	<b>10,290</b>	<b>6,333</b>	<b>11,536</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	21	(96)	61
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,206	1,061	360
Grants and Contributions	...	...	...
Other Receipts	1,114	766	1,099
<b>Total Receipts</b>	<b>3,341</b>	<b>1,731</b>	<b>1,520</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(6,949)</b>	<b>(4,602)</b>	<b>(10,016)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,949)</b>	<b>(4,602)</b>	<b>(10,016)</b>
Opening Cash and Cash Equivalents	156,783	158,667	154,065
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>149,834</b>	<b>154,065</b>	<b>144,049</b>

## Electricity Retained Interest Corporation – Ausgrid

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	368	352	368
Personnel Services Expenses	...	...	...
Other Operating Expenses	657	508	625
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,026</b>	<b>860</b>	<b>993</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,026	860	993
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>1,026</b>	<b>860</b>	<b>993</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	95,278	70,226
<b>Net Result</b>	<b>...</b>	<b>95,278</b>	<b>70,226</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	328	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>328</b>	<b>...</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	3,953,809	3,624,272	3,694,498
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,953,809</b>	<b>3,624,272</b>	<b>3,694,498</b>
<b>Total Assets</b>	<b>3,954,137</b>	<b>3,624,272</b>	<b>3,694,498</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	328	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>328</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>328</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>3,953,809</b>	<b>3,624,272</b>	<b>3,694,498</b>
<b>Equity</b>			
Accumulated Funds	3,947,212	3,977,135	4,047,361
Reserves	6,597	(352,863)	(352,863)
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,953,809</b>	<b>3,624,272</b>	<b>3,694,498</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	368	352	368
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	643	508	625
<b>Total Payments</b>	<b>1,011</b>	<b>860</b>	<b>993</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(14)	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,026	860	993
Other Receipts	...	14,880	...
<b>Total Receipts</b>	<b>1,011</b>	<b>15,740</b>	<b>993</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>14,880</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(14,880)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(14,880)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>(0)</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>(0)</b>	<b>...</b>

## Electricity Retained Interest Corporation - Endeavour Energy

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	370	353	350
Personnel Services Expenses	...	...	...
Other Operating Expenses	657	475	625
Grants and Subsidies	126,170	90,867	23,954
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>127,197</b>	<b>91,695</b>	<b>24,929</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,027	828	975
Investment Revenue	121,000	87,048	22,459
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,170	5,078	5,106
<b>Total Revenue</b>	<b>127,197</b>	<b>92,954</b>	<b>28,540</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	26,240	126,639
<b>Net Result</b>	<b>0</b>	<b>27,499</b>	<b>130,250</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	363	2,762	2,762
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>363</b>	<b>2,762</b>	<b>2,762</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	2,032,702	1,918,578	2,048,827
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,032,702</b>	<b>1,918,578</b>	<b>2,048,827</b>
<b>Total Assets</b>	<b>2,033,065</b>	<b>1,921,340</b>	<b>2,051,589</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	363	251	251
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>363</b>	<b>251</b>	<b>251</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>363</b>	<b>251</b>	<b>251</b>
<b>Net Assets</b>	<b>2,032,702</b>	<b>1,921,089</b>	<b>2,051,338</b>
<b>Equity</b>			
Accumulated Funds	2,046,292	2,183,709	2,313,959
Reserves	(13,590)	(262,621)	(262,621)
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,032,702</b>	<b>1,921,089</b>	<b>2,051,338</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	370	353	350
Personnel Services	...	...	...
Grants and Subsidies	126,170	90,867	23,954
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	673	853	625
<b>Total Payments</b>	<b>127,213</b>	<b>92,073</b>	<b>24,929</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	16	(1,510)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,027	828	975
Other Receipts	126,170	92,754	27,565
<b>Total Receipts</b>	<b>127,213</b>	<b>92,073</b>	<b>28,540</b>
<b>Net Cash Flows From Operating Activities</b>	<b>0</b>	<b>(0)</b>	<b>3,611</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	(3,611)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>(3,611)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

## Electricity Transmission Ministerial Holding Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,378	2,759	1,975
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,757	1,590	2,101
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	192	89	12
Other Expenses	...	219	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,327</b>	<b>4,657</b>	<b>4,088</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	3,237
Grants and Contributions	...	...	...
Investment Revenue	4,598	3,225	2,504
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	3,337	3,146	0
<b>Total Revenue</b>	<b>7,935</b>	<b>6,371</b>	<b>5,741</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(148)	...
<b>Net Result</b>	<b>1,608</b>	<b>1,566</b>	<b>1,653</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	155,109	152,397	156,473
Taxes Receivable	...	...	...
Receivables	715	1,365	559
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>155,824</b>	<b>153,761</b>	<b>157,032</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	37,468	38,248	39,887
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>37,468</b>	<b>38,248</b>	<b>39,887</b>
<b>Total Assets</b>	<b>193,292</b>	<b>192,009</b>	<b>196,919</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	604	36	42
Contract Liabilities	...	265	268
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	906	1,013	989
Other	320	53	54
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,831</b>	<b>1,367</b>	<b>1,353</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	166,548	231,919	271,122
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>166,548</b>	<b>231,919</b>	<b>271,122</b>
<b>Total Liabilities</b>	<b>168,379</b>	<b>233,286</b>	<b>272,475</b>
<b>Net Assets</b>	<b>24,914</b>	<b>(41,277)</b>	<b>(75,556)</b>
<b>Equity</b>			
Accumulated Funds	24,914	(41,277)	(75,556)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>24,914</b>	<b>(41,277)</b>	<b>(75,556)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	919	1,564	(1,261)
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,751	2,284	2,094
<b>Total Payments</b>	<b>3,670</b>	<b>3,848</b>	<b>833</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(12)	(15)	4,028
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,382	1,028	154
Grants and Contributions	...	...	...
Other Receipts	3,948	3,819	728
<b>Total Receipts</b>	<b>6,319</b>	<b>4,832</b>	<b>4,909</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,648</b>	<b>984</b>	<b>4,076</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,648</b>	<b>984</b>	<b>4,076</b>
Opening Cash and Cash Equivalents	152,460	151,412	152,397
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>155,109</b>	<b>152,397</b>	<b>156,473</b>

## Epsilon Distribution Ministerial Holding Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	274	259	161
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,836	2,592	2,501
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,109</b>	<b>2,851</b>	<b>2,661</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	2,806
Grants and Contributions	...	...	...
Investment Revenue	1,919	1,851	1,913
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	2,829	2,987	...
<b>Total Revenue</b>	<b>4,749</b>	<b>4,838</b>	<b>4,719</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(107)	...
<b>Net Result</b>	<b>1,639</b>	<b>1,881</b>	<b>2,057</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	9,816	9,674	7,512
Taxes Receivable	...	...	...
Receivables	109	0	0
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>9,925</b>	<b>9,674</b>	<b>7,512</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	29,281	29,167	31,073
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>29,281</b>	<b>29,167</b>	<b>31,073</b>
<b>Total Assets</b>	<b>39,206</b>	<b>38,842</b>	<b>38,585</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	607	85	78
Contract Liabilities	...	542	548
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	549	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,155</b>	<b>627</b>	<b>626</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	11,764	20,943	23,826
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>11,764</b>	<b>20,943</b>	<b>23,826</b>
<b>Total Liabilities</b>	<b>12,920</b>	<b>21,570</b>	<b>24,452</b>
<b>Net Assets</b>	<b>26,286</b>	<b>17,272</b>	<b>14,133</b>
<b>Equity</b>			
Accumulated Funds	26,286	17,272	14,133
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>26,286</b>	<b>17,272</b>	<b>14,133</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	0	(0)	2,474
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,875	2,814	2,507
<b>Total Payments</b>	<b>2,875</b>	<b>2,814</b>	<b>4,981</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	12	...	2,806
Retained Taxes, Fees and Fines	...	...	...
Interest Received	123	62	6
Grants and Contributions	...	...	...
Other Receipts	2,829	3,236	6
<b>Total Receipts</b>	<b>2,964</b>	<b>3,298</b>	<b>2,818</b>
<b>Net Cash Flows From Operating Activities</b>	<b>89</b>	<b>483</b>	<b>(2,163)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>89</b>	<b>483</b>	<b>(2,163)</b>
Opening Cash and Cash Equivalents	9,727	9,191	9,674
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>9,816</b>	<b>9,674</b>	<b>7,512</b>

## Liability Management Ministerial Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	21	203	204
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>21</b>	<b>203</b>	<b>204</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	22,402	22,602	24,561
Investment Revenue	13,908	98	15,750
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>36,310</b>	<b>22,700</b>	<b>40,311</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>36,289</b>	<b>22,497</b>	<b>40,107</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	(45)	10	10
Taxes Receivable	...	...	...
Receivables	2	20	20
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>(42)</b>	<b>31</b>	<b>31</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	241,982	229,657	269,763
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>241,982</b>	<b>229,657</b>	<b>269,763</b>
<b>Total Assets</b>	<b>241,940</b>	<b>229,687</b>	<b>269,794</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	17	22	22
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>17</b>	<b>22</b>	<b>22</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>17</b>	<b>22</b>	<b>22</b>
<b>Net Assets</b>	<b>241,923</b>	<b>229,665</b>	<b>269,772</b>
<b>Equity</b>			
Accumulated Funds	241,923	229,665	269,772
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>241,923</b>	<b>229,665</b>	<b>269,772</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	25	217	204
<b>Total Payments</b>	<b>25</b>	<b>217</b>	<b>204</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3	1	3
Grants and Contributions	22,402	22,602	24,561
Other Receipts	8,067	17,585	9,133
<b>Total Receipts</b>	<b>30,472</b>	<b>40,187</b>	<b>33,697</b>
<b>Net Cash Flows From Operating Activities</b>	<b>30,447</b>	<b>39,971</b>	<b>33,493</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	(8,065)	(17,585)	(9,133)
Purchases of Investments	(22,437)	(22,388)	(24,360)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(30,502)</b>	<b>(39,973)</b>	<b>(33,493)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(55)</b>	<b>(2)</b>	<b>(0)</b>
Opening Cash and Cash Equivalents	10	12	10
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>(45)</b>	<b>10</b>	<b>10</b>

## Ports Assets Ministerial Holding Corporation

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	40,576	40,222	42,265
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>40,576</b>	<b>40,222</b>	<b>42,265</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	39,225	40,440
Grants and Contributions	599	600	1,725
Investment Revenue	16,416	16,371	17,495
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	40,135	(0)	...
<b>Total Revenue</b>	<b>57,149</b>	<b>56,196</b>	<b>59,660</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>16,573</b>	<b>15,974</b>	<b>17,395</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,645	4,160	2,020
Taxes Receivable	...	...	...
Receivables	9	2,060	86
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,654</b>	<b>6,220</b>	<b>2,106</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	248,911	248,725	266,220
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>248,911</b>	<b>248,725</b>	<b>266,220</b>
<b>Total Assets</b>	<b>251,565</b>	<b>254,946</b>	<b>268,326</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	136	4,131	117
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>136</b>	<b>4,131</b>	<b>117</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>136</b>	<b>4,131</b>	<b>117</b>
<b>Net Assets</b>	<b>251,430</b>	<b>250,815</b>	<b>268,209</b>
<b>Equity</b>			
Accumulated Funds	251,430	250,815	268,209
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>251,430</b>	<b>250,815</b>	<b>268,209</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	36,438	36,071	44,160
<b>Total Payments</b>	<b>36,438</b>	<b>36,071</b>	<b>44,160</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	39,225	40,440
Retained Taxes, Fees and Fines	...	...	...
Interest Received	59	26	(0)
Grants and Contributions	599	600	1,725
Other Receipts	35,999	(2,138)	(144)
<b>Total Receipts</b>	<b>36,656</b>	<b>37,713</b>	<b>42,021</b>
<b>Net Cash Flows From Operating Activities</b>	<b>218</b>	<b>1,642</b>	<b>(2,140)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>218</b>	<b>1,642</b>	<b>(2,140)</b>
Opening Cash and Cash Equivalents	2,427	2,518	4,160
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,645</b>	<b>4,160</b>	<b>2,020</b>

## Roads Retained Interest Pty Ltd

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	493	386	493
Personnel Services Expenses	...	...	...
Other Operating Expenses	835	567	834
Grants and Subsidies	85,402	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>86,730</b>	<b>953</b>	<b>1,327</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	86,774	499	6
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>86,774</b>	<b>499</b>	<b>6</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(75,460)	(69,580)
<b>Net Result</b>	<b>44</b>	<b>(75,914)</b>	<b>(70,901)</b>

**Balance Sheet**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,953	943	1,619
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,953</b>	<b>943</b>	<b>1,619</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	6,702,843	6,322,983	6,419,738
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,702,843</b>	<b>6,322,983</b>	<b>6,419,738</b>
<b>Total Assets</b>	<b>6,705,796</b>	<b>6,323,926</b>	<b>6,421,356</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	481	79	75
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>481</b>	<b>79</b>	<b>75</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>481</b>	<b>79</b>	<b>75</b>
<b>Net Assets</b>	<b>6,705,315</b>	<b>6,323,847</b>	<b>6,421,281</b>
<b>Equity</b>			
Accumulated Funds	6,705,315	6,506,032	6,603,956
Reserves	...	(182,185)	(182,675)
Capital Equity	...	...	...
<b>Total Equity</b>	<b>6,705,315</b>	<b>6,323,847</b>	<b>6,421,281</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	493	386	493
Personnel Services	...	...	...
Grants and Subsidies	85,402	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	956	546	837
<b>Total Payments</b>	<b>86,851</b>	<b>933</b>	<b>1,330</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	44	499	6
Grants and Contributions	...	...	...
Other Receipts	86,730	74,480	50,960
<b>Total Receipts</b>	<b>86,774</b>	<b>74,979</b>	<b>50,966</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(78)</b>	<b>74,046</b>	<b>49,635</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	(91,564)	(91,564)	(217,785)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(91,564)</b>	<b>(91,564)</b>	<b>(217,785)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	91,564	91,564	217,785
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>91,564</b>	<b>91,564</b>	<b>217,785</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(78)</b>	<b>74,046</b>	<b>49,635</b>
Opening Cash and Cash Equivalents	3,030	44,687	943
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(117,790)	(48,960)
<b>Closing Cash and Cash Equivalents</b>	<b>2,953</b>	<b>943</b>	<b>1,619</b>

## Workers' Compensation (Dust Diseases) Authority

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	7,289	252,523	11,893
Grants and Subsidies	9,432	6,521	8,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,528	4,223	4,189
Finance Costs	29,781	17,777	29
Other Expenses	...	(11,203)	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>48,030</b>	<b>269,841</b>	<b>24,611</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	521	540	606
Grants and Contributions	...	...	...
Investment Revenue	63,392	11,220	57,222
Retained Taxes, Fees and Fines	(18,187)	252,364	(32,956)
Other Revenue	2,534	6,018	...
<b>Total Revenue</b>	<b>48,260</b>	<b>270,143</b>	<b>24,872</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(258)	(302)	(261)
<b>Net Result</b>	<b>(28)</b>	<b>...</b>	<b>...</b>

**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	18,047	21,031	51,244
Taxes Receivable	...	...	...
Receivables	127,035	137,596	54,871
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	1,162,132	1,176,987	1,143,660
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,307,213</b>	<b>1,335,614</b>	<b>1,249,775</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	398,597	744,730	650,358
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	3,915	3,375	1,863
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	1,170	562
Intangibles	...	4,529	2,500
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>402,512</b>	<b>753,803</b>	<b>655,282</b>
<b>Total Assets</b>	<b>1,709,725</b>	<b>2,089,417</b>	<b>1,905,057</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	25,958	4,186	2,687
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	111	...
Borrowings	...	601	642
Provisions	116,097	135,295	116,063
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>142,055</b>	<b>140,193</b>	<b>119,392</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	918	276
Provisions	1,554,074	1,948,306	1,785,389
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,554,074</b>	<b>1,949,224</b>	<b>1,785,665</b>
<b>Total Liabilities</b>	<b>1,696,129</b>	<b>2,089,417</b>	<b>1,905,057</b>
<b>Net Assets</b>	<b>13,596</b>	...	...
<b>Equity</b>			
Accumulated Funds	13,596	...	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>13,596</b>	...	...

**Cash Flow Statement**

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	9,432	6,521	8,500
Finance Costs	...	44	29
Equivalent Income Tax	...	...	...
Other Payments	124,784	135,115	195,478
<b>Total Payments</b>	<b>134,216</b>	<b>141,679</b>	<b>204,007</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	771	539	928
Retained Taxes, Fees and Fines	145,205	(127,313)	170,996
Interest Received	30,748	13,958	18,312
Grants and Contributions	...	...	...
Other Receipts	(69,622)	243,063	8,558
<b>Total Receipts</b>	<b>107,102</b>	<b>130,247</b>	<b>198,794</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(27,114)</b>	<b>(11,432)</b>	<b>(5,213)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(40)	(564)	(39)
Proceeds from Sale of Investments	...	...	50,000
Purchases of Investments	25,284	22,732	(13,933)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(8)	...
<b>Net Cash Flows From Investing Activities</b>	<b>25,244</b>	<b>22,159</b>	<b>36,028</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(601)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(601)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,870)</b>	<b>10,727</b>	<b>30,214</b>
Opening Cash and Cash Equivalents	19,917	10,304	21,031
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>18,047</b>	<b>21,031</b>	<b>51,244</b>



# 10. THE LEGISLATURE

## 10.1 Agency Expense Summary

The Legislature	Expenses <sup>(a)</sup>			Capital Expenditure <sup>(b)</sup>		
	2019-20 Est. Actual	2020-21 Budget	Change	2019-20 Est. Actual	2020-21 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>The Legislature</b> .....	172.9	185.1	7.1	16.4	42.1	157.0
<b>Total Principal Agency</b>	<b>172.9</b>	<b>185.1</b>	<b>7.1</b>	<b>16.4</b>	<b>42.1</b>	<b>157.0</b>

(a) This table shows expenses on an uneliminated basis.

(b) Values within 2020-21 Capital Expenditure includes major projects such as Digital Parliament and Audiovisual.

## 10.2 Financial Statements

### The Legislature

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	72,717	74,555	78,128
Personnel Services Expenses	...	...	...
Other Operating Expenses	32,224	31,351	39,378
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	19,974	20,008	21,020
Finance Costs	543	392	406
Other Expenses	45,504	46,546	46,143
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>170,962</b>	<b>172,852</b>	<b>185,075</b>
<b>Revenue</b>			
Appropriation Revenue	164,242	163,819	196,971
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,187	2,805	3,271
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,493	6,966	7,493
Grants and Contributions	20	709	20
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	204	314	204
<b>Total Revenue</b>	<b>175,145</b>	<b>174,613</b>	<b>207,959</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(45)	...
Other Gains/(Losses)	...	(789)	...
<b>Net Result</b>	<b>4,183</b>	<b>926</b>	<b>22,884</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,174	4,435	7,057
Taxes Receivable	...	...	...
Receivables	2,468	1,780	1,780
Contract Assets	...	...	...
Inventories	134	106	106
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,775</b>	<b>6,320</b>	<b>8,942</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	269,328	264,255	273,037
Plant and Equipment	72,697	74,713	80,703
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	23,803	20,380	20,920
Intangibles	8,007	9,506	15,295
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>373,835</b>	<b>368,855</b>	<b>389,956</b>
<b>Total Assets</b>	<b>379,611</b>	<b>375,175</b>	<b>398,898</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,289	5,006	5,006
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,363	5,190	5,335
Provisions	6,187	7,551	7,551
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>17,838</b>	<b>17,748</b>	<b>17,893</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	18,858	16,212	16,906
Provisions	137	173	173
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>18,995</b>	<b>16,385</b>	<b>17,079</b>
<b>Total Liabilities</b>	<b>36,833</b>	<b>34,132</b>	<b>34,971</b>
<b>Net Assets</b>	<b>342,777</b>	<b>341,043</b>	<b>363,927</b>
<b>Equity</b>			
Accumulated Funds	196,241	193,741	216,625
Reserves	146,536	147,302	147,302
Capital Equity	...	...	...
<b>Total Equity</b>	<b>342,777</b>	<b>341,043</b>	<b>363,927</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	71,944	74,519	77,280
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	543	392	406
Equivalent Income Tax	...	...	...
Other Payments	71,844	80,938	83,098
<b>Total Payments</b>	<b>144,331</b>	<b>155,849</b>	<b>160,784</b>
<b>Receipts</b>			
Appropriation	164,242	163,819	196,971
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,493	7,284	7,493
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	20	709	20
Other Receipts	(3,266)	4,740	204
<b>Total Receipts</b>	<b>168,488</b>	<b>176,552</b>	<b>204,688</b>
<b>Net Cash Flows From Operating Activities</b>	<b>24,157</b>	<b>20,703</b>	<b>43,904</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(17,821)	(13,529)	(28,602)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,483)	(7,214)
<b>Net Cash Flows From Investing Activities</b>	<b>(17,821)</b>	<b>(15,012)</b>	<b>(35,816)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4,651)	(5,217)	(5,466)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4,651)</b>	<b>(5,217)</b>	<b>(5,466)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,685</b>	<b>474</b>	<b>2,622</b>
Opening Cash and Cash Equivalents	1,489	3,961	4,435
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,174</b>	<b>4,435</b>	<b>7,057</b>